USAID BUSINESS ENABLING PROJECT

REPORT: THE SHADOW ECONOMY IN SERBIA: NEW FINDINGS AND RECOMMENDATIONS FOR REFORM

Submitted by:
Foundation for the Advancement of Economics

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Foreword

This report presents the results and recommendations of a comprehensive study of the shadow economy in Serbia prepared by FREN for the USAID Business Enabling Project (BEP). The report is based on the results of an analysis of the relevant statistical data, information obtained from the survey on conditions for doing business carried out on a sample of registered enterprises and entrepreneurs in Serbia, as well as the findings of qualitative research that covered the key stakeholders.

The overall goal of this study is to develop a strategy and specific recommendations that will enhance the formalization of the shadow economy in order to improve the competitiveness of the Serbian economy and contribute to economic growth. The specific objectives of this study are as follows:

- To increase awareness of the actual size and impact of the shadow economy in the business community by developing an estimate of its aggregate size and its distribution across key business sectors and different regions in Serbia.
- To identify main causes of shadow economy, especially in terms of the types of informal activities that are being undertaken and the reasons businesses are engaging in those activities, so that policy recommendations and actions for the formalization of the shadow economy will address its root causes.
- To develop a strategy for the formalization of the shadow economy and to provide specific recommendations, policies and programs concerning fiscal and labor market policy and financial sector development that will enhance the formalization of the shadow economy, improve the competitiveness of Serbian economy, and contribute to economic growth.

Many institutions and individuals provided assistance and support during our work on this report. We would like to thank USAID, which funded this report through the grant, as well as the team of the USAID Business Enabling Project for their outstanding cooperation during the preparation of the report and valuable suggestions that proved extremely useful in producing the final draft of this report. Thanks are also due to Ipsos Strategic Marketing, who conducted the Survey on Conditions for Doing Business, for their professional assistance and suggestions regarding the survey questionnaire. We owe a great debt of gratitude to Professor Dr Boško Živković for his invaluable suggestions and selfless assistance in our efforts to shed more light onto this subject, and to Dr Aleksandra Nojković for her help in collecting and analysing data for the econometric assessment of the shadow economy in Central and Eastern Europe and Serbia.
Executive Summary

Main findings of the study

The shadow economy is one of the greatest challenges facing the Serbian economy; its consequences are manifest in tax evasion, market distortion, unfair competition, and inefficient resource allocation. In many transition countries, Serbia included, the shadow economy is a major obstacle to the development of a strong corporate sector and the creation of a functioning market economy. Although the shadow economy remains an important safety net for many individuals and households in Serbia, its adverse impact on employees, enterprises, and society as a whole far outweighs its advantages.

Survey on Informal Operations of Enterprises and Entrepreneurs in Serbia. Incentives for the formalization of the shadow economy should be founded on the knowledge of the causes and structure of informal activity. A specific problem in designing these incentives is the fact that information on the shadow economy is inherently unreliable and incomplete. A survey on informal operations of enterprises and entrepreneurs in Serbia (“Survey on Conditions for Doing Business in Serbia”) was therefore carried out for the purpose of this study on a representative sample of 1,251 business entities (enterprises and entrepreneurs) in Serbia. This survey made it possible to view the shadow economy in Serbia from the point of view of enterprises for the first time, to assess the various forms that the shadow economy takes in this sector, and to analyse these in view of the relevant characteristics of business entities. Moreover, the Survey also allowed us to see the causes and motives for informal operation, which is of particular importance for drafting recommendations for formalising the shadow economy.

Causes of the shadow economy. We analysed causes of shadow economy using elementary theoretical analysis, comparative data, views held by social partners of how institutions operate, as well as the results of the Survey on Conditions for Doing Business in Serbia. Among the relevant fiscal causes of the shadow are the relatively high fiscal burden on labour; complicated and costly tax procedures; complicated and opaque tax system; poorly-organised, under-staffed, and under-equipped tax administration; poor quality of public services; and high tolerance for the shadow economy. As for features of the labour market, several factors particularly significant for fostering and sustaining the shadow economy can be highlighted among a broader range of issues: these are: high fiscal burden on labour for lower wage earners; a social security system that virtually prevents people in formal employment from being entitled to social welfare benefits and other transfers; high minimum wage; and certain regulations governing statutory employment protection, working hours, unemployment benefits, and the pension system. There are many other institutional and economic factors that contribute to the large extent of the shadow economy. Owing to low productivity, the business models of many enterprises are such that they can only operate at a profit if they evade paying taxes. The economic crisis and pervasive liquidity issues have forced even the more productive businesses to shift a portion of their operations into the informal sector, and inefficient enforcement and market exit mechanisms incentivise businesses operating in the informal sector to remain there. Among the other causes that have a significant bearing on the extent of the shadow economy are high administrative burdens on doing business; low quality of the regulatory environment; and legal insecurity. In addition to these regulatory causes, the decision to operate informally is also affected by widespread corruption and low tax morality. The most important financial factors are the large share of
cash transactions in the total volume of payments; informal financing; and unregistered remittances of migrant workers.

**Extent of the shadow economy in Serbia.** The shadow economy in Serbia has been estimated using three methods: a) the MIMIC method, a modelling-based approach covering Serbia and ten other Central and Eastern European countries between 2001 and 2010; b) the Household Tax Compliance (HTC) method, based on 2010 data for Serbia, which is an indirect method as it is based on macroeconomic data; and c) the Survey on Conditions for Doing Business. The methods used differ in the coverage of the shadow economy, both in terms of the institutional sectors, forms of shadow economy and the methodology used. The MIMIC method has the broadest coverage, since it covers all institutional sectors and all forms of the shadow economy. The HTC method estimates only those forms of the shadow economy that can be identified and estimated on the basis of household income and consumption data. The Survey was used to estimate the most important forms of the shadow economy among enterprises.

The results of the assessment using the first method showed that all countries recorded a decline in the extent of the shadow economy over the period observed, with the exception of 2009, when a slight increase in its extent was observed. **In Serbia, the shadow economy contracted from 33.2 percent of GDP in 2001 to 30.1 percent in 2010.** The results show that the shadow economy in Serbia (as % of GDP) declined over the period of economic growth only to remain nearly unchanged since the beginning of the economic downturn. When compared with data for other countries, Serbia’s levels were greater than the averages for the selected 11 countries throughout the entire reporting period. Only Bulgaria had a larger shadow economy, as a percentage of GDP, than Serbia.

**The HTC method estimated the extent of the shadow economy in Serbia at 24 percent.** The figure obtained using the HTC method is lower than that derived from the MIMIC model since data on household income and consumption cannot cover aspects of the enterprise sector (such as corporate income and property tax, charges, fees, etc.).

**Table 1. Extent of the shadow economy according to various methods of estimation**

<table>
<thead>
<tr>
<th>Year</th>
<th>% of GDP</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>30.1</td>
</tr>
<tr>
<td>2010</td>
<td>23.6</td>
</tr>
<tr>
<td>2012</td>
<td>21.0</td>
</tr>
</tbody>
</table>

Data from the Survey on Conditions for Doing Business made it possible to estimate the extent of the two key forms of informal activity in the sectors of enterprises and entrepreneurs – trade in goods, and employment that is partly or wholly unreported. **Using the findings of the Survey, we were able to estimate that these two forms of informal activity in the sector of enterprises and entrepreneurs amount to some 21 percent of GDP.** The extent of the shadow economy estimated using the results of the Survey is the lowest, since enterprises also take part in the shadow economy by evading the payment of other dues (such as corporate income tax, property tax, fees, charges, etc.), and there is also a portion of the shadow economy that takes place outside the corporate sector (home repairs, private tuition, trade in goods at flea markets, etc.). A comparison of these results with those obtained using the MIMIC method showed that enterprises and entrepreneurs accounted for over two-thirds
of all activities in the shadow economy, and that these were in the form of illicit transactions and the payment of wages without appropriate taxes and contributions.

*Estimates of tax evasion gap.* The tax gap is the difference between hypothetical (theoretical) tax revenue and the taxes actually collected. Hypothetical tax revenues are sums that would be collected over a particular period of time provided that all taxpayers pay their taxes in full compliance with tax legislation. The shadow economy is a broader concept than the tax gap, as it encompasses all taxable economic activities that take place informally. The tax gap, on the other hand, is the amount of tax that should be paid on those activities. The tax gap is mainly caused by tax evasion, which is why these two terms are often seen as identical. However, the tax gap can, to a lesser extent, reflect reported but unpaid taxes, as well as tax revenue lost due to taxpayer bankruptcy, write-offs of back taxes, etc. Having carried out a detailed analysis of tax rates, volumes of consumption, etc., we were able to estimate the VAT gap at 2.5 percent of GDP. By cross-referencing data from macroeconomic accounts with the findings of the Survey, we estimated that the tax gap for personal income tax and social security contributions stood at about 5 percent of GDP. We then extrapolated these estimates of tax gaps to all taxes; in this way, and by using data from the Household Consumption Survey, we arrived at the figure of 10 percent as an approximation of the overall tax gap.

**Table 2. Estimated tax gap and fiscal effects of formalization**

<table>
<thead>
<tr>
<th>Method/Coverage</th>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>VAT gap (as % of GDP)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Macroeconomic data</td>
<td>2011</td>
<td>2.5</td>
</tr>
<tr>
<td>Survey</td>
<td>2012</td>
<td>2.5</td>
</tr>
<tr>
<td>VAT gap (as % of hypothetical VAT)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Macroeconomic data</td>
<td>2011</td>
<td>21.3</td>
</tr>
<tr>
<td>Survey</td>
<td>2012</td>
<td>21.6</td>
</tr>
<tr>
<td>Personal income tax and social contributions gap</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Survey</td>
<td>2010</td>
<td>5.0</td>
</tr>
<tr>
<td>Personal income tax and social contributions gap</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Survey</td>
<td>2010</td>
<td>27.7</td>
</tr>
<tr>
<td>Fiscal effects of formalization (short-term), as % of GDP</td>
<td></td>
<td></td>
</tr>
<tr>
<td>VAT Income tax and contributions</td>
<td>2013-2015</td>
<td>0.2 – 0.5</td>
</tr>
<tr>
<td>Total</td>
<td>2013-2015</td>
<td>0.6</td>
</tr>
<tr>
<td>Fiscal effects of formalization (long-term), as % of GDP</td>
<td></td>
<td></td>
</tr>
<tr>
<td>VAT Income tax and contributions</td>
<td>2017-2020</td>
<td>1</td>
</tr>
<tr>
<td>Total</td>
<td>2017-2020</td>
<td>0.9</td>
</tr>
</tbody>
</table>

The shadow economy in the enterprise and entrepreneur sector. The Survey on Conditions for Doing Business asked respondents to state their views of whether their own enterprise was engaged in shadow economy, and found that 28 percent of all business entities in Serbia did so. These enterprises and entrepreneurs employed workers informally and/or made payments in cash although they were VAT-payers. The term ‘informal workers’ is used to describe workers employed without a contract or those who do have contracts but only part of their wage is officially declared, with the remainder paid in cash. The results of the Survey show that entrepreneurs, new start-ups, businesses in construction and those based in Central Serbia are more likely to engage in the shadow economy. Based on respondents’ views of the participation of their own enterprises in the shadow economy, as well as their estimates of
the extent to which other entities in the same industry take part in informal activities, we estimated the upper and lower limit of the extent of the shadow economy in this sector. Thus the share of employees working without formal contracts ranged from 1.9 percent (lower limit) to 23.9 percent (upper limit) of the total number of employees. The share of employees with a portion of their wages undeclared ranged between 3.8 and 24.7 percent, while the share of cash transactions stood at between 11.3 and 21.6 percent of the total volume of payments.

**Econometric analysis** based on the Survey data identified specific factors that are statistically significant for an enterprise’s decision of whether or not to engage in informal operation. The results obtained were in line with the findings of other studies, where entrepreneurs were seen to be more likely to take part in the shadow economy than other business entities. Moreover, business entities in the construction sector were almost twice as likely to operate informally as those in services, while entities in the trade sector were nearly two times less likely to do so. Finally, the attitude the business entity has toward the shadow economy was a major and statistically significant factor determining that entity’s participation in it.

The findings of the Survey have shown that competition from entities operating at least partly in the informal sector was extremely widespread. As many as 85.3 percent of the business entities surveyed stated that such (unfair) competition was present in their industry. Construction and transportation again led the field, whilst the presence of competition was also determined to a large degree by the likelihood of detection. This shows that most problems appear in industries with greater regulatory obstacles to formalization and greater difficulties in detecting informally employed workers. Since such an environment is conducive to greater operating savings, the pressure of competition coming from the informal sector is thus also greater.

**Effects of formalising the shadow economy.** Although the estimated extent of the shadow economy in Serbia is significant, comparative data show that it is only about 15 percent greater in Serbia relative to the averages of Central and Eastern European countries. This leads to the conclusion that the tax gap in Serbia is greater by approximately the same percentage than in these other countries. The optimal aim in reducing the extent of the shadow economy and the tax gap in Serbia could thus be to reduce them to the Central and Eastern European averages over the medium term, while the long-term goal could be to bring them down to the levels seen in developed Western European countries. The potentially increased public revenue that could be generated by the reduction of the shadow economy in Serbia has been estimated at between 0.8 and 1.1 of GDP in the medium term (up to three years), or some 2 percent of GDP in the long term (between five and seven years).

These estimates are the upper limit of potential additional public revenue that could be generated through the reduction of the shadow economy, since the level of institutional conditions for tackling the shadow economy, as well as tax morality, are far higher in Western European countries in Serbia – a consequence of their long traditions of combating the shadow economy. The fiscal effects mentioned can be achieved in Serbia only assuming all relevant measures necessary to tackle the shadow economy are applied in a comprehensive, non-selective and consistent manner. From the fiscal policy standpoint, one must keep in mind the fact that a reduction in the extent of the shadow economy will not make room for any tax cuts or greater public expenditure. Taxing the shadow economy should contribute to a
drop in the fiscal deficit and compensate for the decline in tax revenues due to the expected restructuring of the economy towards less-taxable activities such as exports and investment.

The findings of the MIMIC method applied to Serbia and the other ten Central and Eastern European countries show that the effect of the shadow economy on registered GDP is statistically highly significant and has the expected negative sign: if GDP per capita falls by one percentage point, the shadow economy will increase by between 0.6 and 0.7 percentage points, depending on the model used. This means that any future decline in the GDP will increase pressure on the shadow economy, since business entities will endeavour to compensate for fewer opportunities to operate in the formal sector by shifting into the shadow economy. This finding underlines the importance of preserving macroeconomic stability and creating conditions for growth in the future, which will serve as a major component of a successful strategy for formalising the shadow economy.

Recommendations for formalizing the shadow economy

Fiscal policy measures

Fiscal policy measures are aimed at reducing incentives for operating in the shadow economy and the benefits of doing so, on the one hand, and increasing the associated costs and risks, on the other. In that sense, the most important fiscal policy measures for tackling the shadow economy are: reduce distortion introduced by the tax system; reduce tax compliance costs; reduce the return to tax evasion; and reduce tolerance for the shadow economy.

Distortions introduced by taxes in Serbia could be reduced by decreasing the fiscal burden on labour (since other general taxes are moderate), by reducing the number of tax rates applicable on income from various sources or the trade in different types of goods, as well as by significantly reducing the number of tax exemptions (particularly when it comes to corporate income tax). Tax compliance costs could be lowered by reducing the number of tax procedures and simplifying them, as well as by introducing mandatory e-filing of tax returns and requiring electronic communication with tax authorities. Thus, the return to tax investment could be made lower primarily by increasing the likelihood of the Tax Administration detecting tax evasion; to ensure this, the number of Tax Administration staff tasked with performing audits should be increased, and their training and case selection methodology improved. In addition, there should be more consistent implementation of statutory penalties for tax evasion, particularly by courts.

Moreover, there should be co-operation with other government bodies (such as the Municipal Police, etc.) to institute and enforce a ban on the sale of new products at farmers’ and flea markets. Improving co-ordination between the Tax Administration and other government bodies, both in terms of exchange of information and of joint action in the field, is another important precondition for tackling the shadow economy and combatting tax evasion. Thus, the reach of property taxes should be widened in co-operation with the Property Cadastre and other government bodies, since a significant percentage of properties in Serbia are as yet unregistered and as such not subject to property tax. Co-operation between the Tax Administration and other government bodies is of particular importance for successfully cross-checking property and income, which would project a message in public of the state’s determination to tackle the shadow economy and the tax evasion associated with it. In order to combat the non-payment of taxes, the practice of periodically writing off nominal interest
on back taxes should be finally abandoned. A portion of the principal debt is also written off along with nominal interest, which rewards undisciplined taxpayers and fosters moral hazard behaviour, as taxpayers will intentionally defer payment in expectation of a new round of interest write-offs.

Finally, in order to reduce the extent of the shadow economy, the education and public information system must be used to increase the public’s awareness of the adverse effects of the shadow economy and so improve tax morality. An improvement in the quality of public goods and services provided by the state would also contribute to achieving this goal.

Measures relating to features of the labour market

In terms of the fiscal burden on labour, the tax wedge of labour (expressed as the ratio of total wage taxes and contributions to total labour costs) is high for low wages and relatively low for high wages, a consequence of the proportional wage taxation system with a relatively low tax-exempt census. At about the level of the minimum wage, the tax burden in Serbia is the fourth highest of all European countries. This is a natural incentive for the preservation and growth of informal employment, since informal enterprises generally enter the formal economy at approximately that point. Thus, the most important recommendation in the field of labour taxation pertains to the need to substantially reduce labour costs for lower-paying jobs. Any kind of reform of labour taxation (or, in a broader sense, of the taxation of income derived from work) should ideally entail an increase in the tax-exempt personal census to the level of the minimum wage. Most European countries employ this practice. In addition, introducing a tax exemption census for dependents would reduce the tax wedge for employees with unemployed spouses and children, and thereby reduce their incentives for joining the shadow economy.

The existence of the minimum social security contribution base makes open-ended, full-time labour contracts unpopular. Another means of reducing the tax wedge for lower wages would be to remove the minimum social security base, which now stands at 35 percent of the average wage. While its impact on people working full-time jobs is negligible, since the minimum wage is far above this level, it increases labour costs for part-time workers with standard open-ended employment contracts. An important incentive for formalising informal employees working part-time jobs could be the introduction of less restrictive tax treatment of so-called ‘mini jobs’ and ‘midi jobs’, based on the positive experiences of Germany. For mini jobs, healthcare and social security contributions are much lower than standard ones, while the rate of income tax can even equal zero. Midi jobs attract contributions that are greater than those for mini jobs but still lower than for standard ones, so that workers in mini jobs can avoid the trap of wage poverty and to ease their transition into standard employment.

Welfare benefits in Serbian practice are available almost exclusively to unemployed and inactive persons, which encourage those who are able to work to combine welfare and informal employment. To incentivize employment in the formal sector, an in-work benefits programme should be introduced along the lines of the US Earned Income Tax Credit, which would make it possible for workers to combine formal employment and welfare benefits, with the latter gradually reduced as earnings increase.
As for minimum wage regulation, to avoid driving down demand for formal work, the minimum wage should be reduced from the current level of 50 percent to some 35 to 40 percent of the average wage, as used to be the case in Serbia up to several years ago and as recommended by the World Bank for middle developed countries. Moreover, the introduction of a slightly lower minimum wage for under-25s should be considered in order to stimulate their open-ended employment. Similarly, the minimum wage could vary slightly by region so as to partly reflect regional variation in the costs of living.

The most urgent requirement in the area of employment protection legislation is certainly the removal of the statutory provision obliging employers to pay employees severance in proportion to each employee’s total years of service rather than only years of service spent with current employer. This would foster formal employment, primarily of elderly workers with work experience. In addition, an extension of the maximum length of employment under individual fixed-term contracts from one to two or three years should be considered.

Retirement rules are characterised by relatively low standard and minimum retirement age thresholds. Moreover, there are no actuarial penalties for early retirement, which incentivises pensioners to continue working after retirement, particularly in the informal sector. The current retirement age threshold should thus be increased; in addition, actuarial adjustment of pensions should be introduced to reflect the life expectancy of people who retire earlier, while actuarial rewards should apply to those who continue to work and pay pension contributions after meeting conditions for full retirement, regardless of whether they receive pensions or not.

In the area of support for entrepreneurship, specific programmes targeted at reducing informal employment should be pursued more vigorously and with reference to experiences of other European countries. Self-employment is supported by the National Employment Service (NES); this assistance takes the form of a one-off non-repayable grant and some in-kind support, provided that the beneficiary regularly pays contributions and taxes for at least the following two years. On average, some three to five thousand people per year become self-employed through this programme; NES staff estimate that most of them merely formalise their informal businesses. It is interesting to note that evaluations of such ‘legalised’ entrepreneurs show survival rates greater than for those who started their business without previous experience in the informal sector. Micro-lending is also a measure that facilitates the establishment of legal businesses, especially for categories of people who cannot rely on their own funds or commercial credit, but is as yet virtually non-existent in Serbia due to an inadequate statutory framework.

Inspection oversight. The Labour Inspectorate and the Market Inspection are charged with tackling informal employment (‘working in the shadow’) and undeclared and illicit transactions, whilst the Tax Administration is tasked with preventing tax evasion. In addition to the lack of equipment and appropriately-qualified staff, one of the key problems in the operation of these institutions is the absence of sufficient co-ordination and integration with other inspections and oversight services. Closer integration is therefore required between the various inspectorates, either through an Inspectorate-General, or, in less demanding form, by means of a co-ordinating body such as a Commission to Co-Ordinate Inspection Oversight. In any case, the adoption is recommended of a framework Inspections Law, harmonised with European Union regulations, to at least ensure better mutual co-ordination of
inspection oversight and better delimit the powers of the various inspection services, at the same time closing loopholes in the powers of inspection bodies that have made it possible for the shadow economy to flourish and have hindered the implementation of activities designed to combat it. The advantages of an integrated inspections approach are particularly obvious in the area of authority of the Market Inspection and the Labour Inspectorate. A unified database of offenders and offences, accessible to all inspection services, the Tax Administration, the Customs Administration, and the police, would improve the efficiency of the fight against the shadow economy. The integration of powers would mean that inspections that uncover an unregistered or unreported entity or person engaging in an activity from the remit of another inspection would be both authorised and required to require any deficiencies to be remedied and to notify the Tax Administration of the infringement and the measures taken.

**Measures relating to the financial sector**

*Curb transactions in cash and incentivise cashless payments.* Switching to cashless (and particularly electronic) payments would reduce the participation of parties to transactions in the shadow economy. In ensuring this, emphasis should be placed on incentives that will foster cashless transactions. The *use of electronic money for payment operations can be fostered by allowing electronic payments in sectors dominated by cash (such as hospitality, taxi cabs, etc.).* Other incentives could include subsidising point-of-sale terminals for small and micro-enterprises; limited tax breaks for electronic payments; and prepaid cards for people without bank accounts to enable their inclusion into the formal sector. On the macroeconomic level, government subsidies and assistance could be paid out electronically, as could various types of contributions. Further, all government payments could be limited to electronic channels only. To ensure that all remaining cash transactions take place primarily within formal channels, field audits should be strengthened to ensure fiscal cash registers are used and receipts are issued for all transactions. Further, clear consensus among economic policymakers regarding the application of a de-euroisation strategy would contribute to a substantial reduction of cash payments – particularly informal ones – throughout the system.

*Reduce the share of informal sources of finance in the economy.* To further stimulate greater transfers of money through formal channels (and the inflow of significant funds from abroad in the form of remittances), *transfer costs must be reduced, as was also pointed out by Survey respondents.* This would increase the transparency of these flows and make it easier to direct them into investment contributing to local growth and national development. Greater competition between formal transfer intermediaries and lower costs of transfer services would increase migrant interest in sending remittances through formal channels, since these offer numerous benefits to recipients – such as easier access to financial institutions, cheaper finance for the broader public, lower cost of investment due to more options for diversification, and better education of beneficiaries about alternate modes of employing funds. Regulatory authorities in sending and receiving countries should enter into bilateral agreements to formalise and facilitate transferring, channelling, and registering funds. This process could take the form of a public-private partnership, with the participation of financial institutions. Closer co-operation between banking sectors in sending and receiving countries should lower transaction costs of transfers and accelerate the sending of remittances through formal channels.
A greater role played by banks in the transfer of remittances should lower transaction costs and increase the speed and reliability of these services. This could also be achieved by developing a unified clearing system for all countries involved in this process. Investment using remitted funds could be stimulated by creating a better climate for investing, as well as by deploying a range of incentives for putting funds to productive use (e.g. tax breaks and the like). A well-developed infrastructure in support of channelling money transfers from abroad would at the same time also facilitate access to other financial intermediation services (such as current accounts, savings accounts, and credit instruments) for a broader section of the population, which would, in turn, foster the development of the country’s financial sector. Further development of formal channels for transferring remittances could be harnessed to create innovative products that would make it possible for migrants to directly invest into their home countries by purchasing, for instance, land, real estate, etc. The gradual regulation of the sending and receiving of remittances would be desirable, so that these flows could be better studied and this segment of the market developed without excessive and hasty government intervention that could retard or disincentivise additional inflows of these funds.

Measures related to the business environment

Measures related to the business environment could be aimed either at business entities already operating formally or at those wholly in the shadow economy. The first of these two groups primarily involves simplifying existing regulatory requirements and preventing the introduction of unnecessary new administrative burdens. At between 3.8 and 4.2 percent of GDP, Serbia’s administrative costs are among the highest of all countries that have made similar measurements. Consistent application of methods such as the SME Test and the Standard Cost Model, as well as regular stakeholder consultations, could reduce existing administrative costs significantly, which would foster the shift of some activity from the informal to the formal sector. There are other areas of the regulatory process that could see major improvement: in particular, byelaws should be adopted in a timely fashion to reduce legal uncertainty.

Solving the issues of ‘phoenix companies’ and unfair competition are of especial significance for tackling the shadow economy. The former would contribute to greater liquidity, primarily among SMEs, who are often unable to collect receivables from ‘phoenix companies’ and are thus forced to move part of their business into the shadow economy to be able to survive. One possible solution would be to set up a special registry of all bans on operating imposed on managers and owners of enterprises that face criminal or other proceedings. However, what is most needed to eliminate both ‘phoenix companies’ and unfair competition is greater consistency in applying the existing legal framework.

There are several steps that could facilitate the operation of business entities wholly in the informal sector and thus promote their integration into the formal economy. In addition to directly lowering costs by removing barriers to entry into particular sectors, an electronic registry of legislation accessible to the public free of charge could also be established. Further, existing records could be improved, or a new e-portal for licences, permits, approvals, and consents could be set up.

Integration into the formal sector is also affected by the issue of ‘legalising’ buildings and obtaining construction permits. Unclear and complicated ‘legalisation’, the subsequent issuance of construction permits for unpermitted properties, makes entry into the formal
sector more difficult, which means that certain resources are made unavailable for legal transactions and cannot be used by the economy. In addition to legalisation, entry into the market is hindered by the very complex construction permitting system, which involves filing for permits with a large number of entities. The resolution of these issues requires a number of measures to accelerate construction permitting procedures, including establishing ‘one-stop-shops’ at local authorities, changing the role of public entities in the permitting procedure, drafting plans in a timely manner, etc.
1. Introduction

The shadow economy is one of the biggest challenges of Serbian economy, with its consequences in terms of tax evasion, labour market distortions, unfair competition and inefficient allocation of resources. In many transition countries and in Serbia, it is a major obstacle to the development of a strong enterprise sector and to the building of a well-functioning market economy. Even though the shadow economy is still an important safety net for many individuals and households in Serbia, the disadvantages for workers, business and society at large far outweigh the advantages.

- During the economic crisis in Serbia since 2008 the need to deeply understand the shadow economy and find ways to reduce it through formalization grows acute. In times of crisis it becomes more apparent that the shadow economy can be not only a consequence, but also a cause of a greater decline in the gross domestic product, and can also spread the crisis further. Thus, the overall goal of this study is to develop a strategy and specific recommendations that will enhance the formalization of the shadow economy in order to improve the competitiveness of the Serbian economy and contribute to economic growth.

We define the shadow economy as the ensemble of all market-based legal production activities that are deliberately concealed from public authorities for one or more reasons: to evade payment of income, value added or other taxes; to evade payment of social security contributions; to evade certain legal labor market standards, such as minimum wages, maximum working hours, safety standards, etc; and to evade certain administrative procedures, such as completing statistical questionnaires or administrative forms (Schneider at al. 2010).

For the purpose of this research, a special “Survey on Conditions for Doing Business in Serbia” is designed and implemented on the representative sample of 1251 registered enterprises and entrepreneurs in Serbia. This survey allow us to explore the shadow economy in Serbia for the first time from the side of enterprises, as all research to date had been based on surveys of households.

In this study, we apply an approach that combines elements of macro and micro-economic analysis using all relevant statistical data, data from the survey on registered enterprises and entrepreneurs, and qualitative research involving interviews with key informants and stakeholders. More specifically, the macro estimates of the shadow economy are based on two methods: MIMIC approach (multiple indicators, multiple causes) and Household tax compliance approach. Micro-estimates are based on the survey data, identifying the types of shadow economy that exist within the formal sector across the various sectors of economic activity, regions, firm size and other characteristics of enterprises. In addition to estimates of the extent of the shadow economy, we also estimated the tax evasion gap – the difference between evaded taxes and statutory tax liabilities.

The report is organized as follows: The next chapter reviews various negative consequences and positive effects of shadow economy in Serbia in the last decade. Chapter 3 describes the design and methodology of the survey of registered enterprises and entrepreneurs. Chapter 4 identifies main causes of shadow economy concerning the tax system, labor market institutions, financial sector, as well as other institutional and economic causes of the shadow
economy. Chapter 5 provides the estimates of the shadow economy in Serbia using different methods, while Chapter 6 introduces estimates of main types of shadow economy among business entities, determinants of their participation in the shadow economy and impact of the competition from the informal sector on businesses. Chapter 7 provides estimates of the potential fiscal effects from reducing the shadow economy to the level observed in more developed countries and the effects that formalization of shadow economy can have on economic growth. Chapter 8 reviews the institutional capacity, inter-governmental coordination, and policy framework for fighting shadow economic activity. Final chapter provides main findings and specific recommendations, policies and programs concerning fiscal and labor market policy and financial sector development that will enhance the formalization of the shadow economy.
2. Shadow economy: Challenges to economic and social policy

2.1 Features of the shadow economy

The shadow economy is a multi-dimensional, multi-faceted phenomenon that inevitably accompanies formal economies throughout the world. However, its characteristics and dimensions can be vastly different: from relatively benign, stable, and acceptable ones, to those truly destructive to the economic tissue and long-term economic growth. In countries where shadow economies are present to a large extent, or show upward trends, these informal sectors are invariably a symptom of deeper disturbances to the economic structure, regulation, and institutions.

In an environment dominated by the economic crisis – present in Serbia since 2008 both statistically and, particularly, in the public’s perception – the need to deeply understand the shadow economy and find ways to reduce it through formalization grows acute. In times of crisis it becomes more apparent that the shadow economy can be not only a consequence, but also a cause of a greater decline in the gross domestic product, and can also spread the crisis further. The shadow economy becomes part of a vicious circle where one of the consequences of recession is flight from formal to shadow trading, which reduces tax revenue, thus increasing the fiscal deficit. The growing deficit must, in turn, be compensated for by greater tax rates; greater taxes drive companies and workers into the shadow economy, or, even more devastatingly, out of the economy altogether. This downward spiral keeps repeating itself, always at a lower level of GDP and employment. Obviously, the empirical mechanisms behind this vicious circle are more complex, and also include the impact of inflation, declining real wages, and growing unemployment on the increase in the informal economy, and vice versa.

On the other hand, in an abstract economic context, the shadow economy can be viewed as a specific market ‘anti-institution’. In this light one can claim that the shadow economy can eliminate tax and other wedges that institutions create between labour supply and labour demand, or between the product supply and demand, thereby creating employment or products that would otherwise not have been created, and extending the cost-effectiveness margin for both individuals and businesses.

In a hypothetical market free of taxes and other costs associated with the running of institutions, all economic activity is in the shadow. In reality, formal and informal economies exist in parallel, which introduces distortions and allocates resources sub-optimally. Schneider and Ernst (1999) underline the ambivalence of the effects of the shadow economy on formal economy. On the one hand, the informal economy leads to allocation distortions, as resources and production factors are not used as efficiently as possible. On the other hand, income generated in the shadow economy is mainly spent in the formal economy (according to surveys carried out in Germany, as much as three-quarters of it are spent this way), which has a stimulating effect on it.

In order to be efficient, measures designed to foster the formalization of the shadow economy have to be based on the knowledge of the causes and structure of informal activity. A particular problem in designing these measures is the fact that information about the shadow economy is of necessity unreliable and incomplete. Further, the shadow economy is inherently very heterogeneous, while economic policy measures, to be implementable in
practice, should be simple and, in the main, universally applicable – at any rate, less selective than is desirable from the point of view of optimal targeting.

From the standpoint of economic and social effects, and given the need to develop a formalization strategy for the shadow economy, it is very important to have a clear perspective of the dominant character of the shadow economy in any particular country – to know whether it is primarily a consequence of voluntary or forced exit, or of exclusion. Voluntary exit means that particular individuals, with specific preferences and mind-sets (say, strong individualists or people more likely to take risks), decide to engage in economic activity outside of the formal economy, although they are able to find employment in the formal sector. Voluntary exit from the formal economy with the aim of maximising profits or personal income can be additionally reinforced from inadequate penal policy or the lack of implementation of legal sanctions. Forced exit means that individuals or firms were pressured to leave the formal economy due to their own failures in the market, negative trends in the business environment, or rigid regulations. For these entities the shadow economy is the last resort. Exclusion means that certain individuals or groups were never part of the formal economy, nor ever had any realistic chance of joining it.

The two main groups of entities engaged in the shadow economy are businesses and the population. ‘Diagnosing’ the shadow economy, as a precondition for successfully tackling it, entails answering many specific structural questions that relate to both of these large groups of stakeholders. It is important to learn more about the levels of education and human capital of the segments of the population that participate in the shadow economy, as well as their geographical distribution and structure by type of locality (urban/rural population), structure by age, gender, and social status, average amount and distribution of wages in the shadow economy, as well as their working hours and modes of employment in the shadow economy (primary vs. secondary or supplementary).

Detailed structural information is also needed on enterprises and entrepreneurs. These include both basic data (total revenues, profit, number of employees, industry, registration status, etc.) and information on participation in the shadow economy, ranging from evasion of taxes and other dues payable to the state to non-compliance with regulations and standards that entail expenses.

Information on the participation of the population in the shadow economy in Serbia is more available and exhaustive than that regarding enterprises owing to regular semi-annual Labour Force Surveys carried out by the Statistical Office of the Republic of Serbia. The survey implemented in this study, aimed primarily at enterprises and entrepreneurs, will therefore fill a major void in the knowledge base available for pursuing evidence-based economic and social policies designed at formalising the shadow economy.

2.2 Brief history of the shadow economy in Serbia

Serbia’s economy has over the last quarter of a century undergone tectonic changes and tremors. In the late 1980s, the economic system was still based on socialist self-management, rooted in self-managing socially-owned enterprises. There was a shadow economy, but it was confined to the then-small private sector and households, mainly in agriculture and involving supplementary work. This situation underwent fundamental change starting in the early 1990s – the federal state disintegrated; business legislation was amended in the ‘first transition’
while initial privatisation took place; hyperinflation ravaged the country between 1992 and 1994; international sanctions were introduced in 1992 – with Serbia virtually living in a state of war. All of these factors contributed to the creation of a lawless business environment in which the shadow economy flourished. In the 1990s, even the central authorities operated informally in many important aspects of the economy, such as customs and foreign trade. The parallel existence of private, social, and state property stimulated a great deal of abuse. Faced with loss of income or even property, households turned in large numbers to the shadow economy as their primary or extra source of income. Workers, although generally retaining formal jobs, nonetheless lost reasonable or indeed any wages, and supplemented them by finding employment in the shadow economy. Many enterprises also turned to the shadow economy, with socially-owned companies mainly evading the payment of payroll taxes, while the newly-established private firms often failed to declare their employees and evaded taxes. Parallel trade in consumer goods, particularly those subject to excise duty, reached immense levels.

Estimates of the extent of the shadow economy in the 1990s show, on the one hand, extremely high levels, and, on the other, substantial volatility. The halting of hyperinflation in 1994 and the removal of most sanctions imposed by the international community in 1995 resulted in a drop in the volume of the informal economy after the peak seen in 1993, when the share of the shadow economy reached 54.4 percent of GDP. In 1995 this figure declined to 40.8 percent, and fell again to 34.5 percent in 1997 (Krstić et al., 1998). The relative size of the shadow economy in all likelihood grew again after the bombing campaign against Serbia in 1999.

The macroeconomic stabilisation and economic reforms, including European integrations, begun after the ousting of the Milošević regime in 2000, had been expected to bring about a quick decline in the extent of the shadow economy. This, however, failed to materialise, both in terms of the reduction seen and the time it took for the improvement to take place. There are several potential explanations for this. Firstly, the period after 2000 was marked by accelerating transition, including mass privatisation and restructuring, which introduced additional instability. Secondly, there are strong arguments in favour of the claim that inappropriate taxation policy was pursued, particularly in the field of labour taxation, which incentivised flight into the informal sector rather than the formalization of businesses and employment. Further, inefficient and selective law enforcement was the hallmark of this entire period, which again failed to create sufficient negative incentives for entities to leave the shadow economy.

Yet, it cannot be disputed that the 2000s saw changes in the relative size and character of the shadow economy. The development of the shadow economy over the last decade has been studied more extensively from the point of view of households than from that of businesses. It can be monitored through the three waves of the Living Standards Measurement Study (2002, 2003, 2007), and, since 2008, through semi-annual Labour Force Surveys as well.

Informal employment can be defined in various ways. Basically, people working without formal contracts and unable to exercise their social insurance rights are said to be employed

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1 This primarily refers to the very high tax burden at low wage levels, which resulted in very high average and marginal tax rates for the minimum wage as the natural point of entry into the formal economy. This issue will be dealt with in greater detail in Chapter 3.
informally. They may work for a wage, be self-employed, or work as helping members of households – with this last category being informal by definition.

Krstić and Sanfey (2011) compared data on informal employment obtained from the Living Standards Measurement Survey at two points in time, 2002 and 2007, which correspond to the early and mature phase, respectively, of Serbia’s post-2000 transition. By their own admission, they obtained counterintuitive results that indicate that the level of informal employment increased significantly over those five years, from 28 percent of total employment in 2002 to 35 percent in 2007. Secondly, they also found that the informal nature of employment was a significant determinant of inequality in 2007, but not so in 2002 – in other words, transition saw a ‘dipping’ of informal employment towards the bottom of the wage distribution, in parallel with the growth in its volume. Thus the authors found that informal workers earned less in monthly net amounts than formal workers did, even when all other characteristics were controlled for. In an endeavour to discover the potential causes of the increase in informal employment and the rise in the advantage enjoyed by the wages of formal workers, the authors point to the regressive labour taxation system as one of the likely causes of these unexpected and unfavourable trends.

Although the Labour Force Survey as carried out prior to 2008 did not contain questions that would enable employment to unambiguously be categorised into one of two mutually exclusive categories – formal and informal – efforts were made to estimate informal employment using Labour Force Survey data. Thus, under a World Bank (2006) classification, the group of those in informal employment includes: (i) self-employed people without a university degree; (ii) all helping members of households; and (iii) salaried employees and owners of private companies with fewer than ten staff. All salaried employees of state- and socially-owned enterprises were deemed to be formally employed. According to the definition used in this World Bank report, Serbia’s informal sector was very large in 2005, and comprised 43 percent of all those in employment, as well as 27 percent of all salaried employees. Although these figures are objectively exaggerated because of the arbitrary inclusion of the entire sectors of micro-enterprises and entrepreneurs into the informal economy, the structural findings are distinctive and for the most part convincing, also being borne out by other analyses. This study found that informal employment is linked to low income, poverty, and vulnerability. Further, there is an above-average share of the young and the undereducated among those in informal employment. Professional experience and wages are much lower in informal than in the formal economy. The wage premium for those in formal work stood at around 20 percent. Using longitudinal analysis, the study also showed that movements from the informal economy to the formal economy were very rare.

Interestingly, data from the 2008 Labour Force Survey show much lower levels of informal employment in relation to those presented above. Another interesting finding available since the Labour Force Survey made it possible to monitor informal employment is that informal employment was slower to decline during the crisis. Thus, as shown in Table 2.1, the share of informal employment in total adult employment according to the 2008 Labour Force Survey stood at 23 percent. This figure dropped to 21 percent in 2009, fell again to 19.6 percent in 2010, only to decline yet again to just 17 percent by April 2012.
Table 2.1: Serbia: Labour market and informal employment indicators, 2006-2012

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
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<tbody>
<tr>
<td>Participation rate, %</td>
<td>63.6</td>
<td>63.4</td>
<td>62.7</td>
<td>60.6</td>
<td>59.0</td>
<td>59.9</td>
<td>59.7</td>
</tr>
<tr>
<td>Employment rate, %</td>
<td>49.8</td>
<td>51.5</td>
<td>53.7</td>
<td>50.4</td>
<td>47.2</td>
<td>45.3</td>
<td>44.2</td>
</tr>
<tr>
<td>Unemployment rate, %</td>
<td>21.6</td>
<td>18.8</td>
<td>14.4</td>
<td>16.9</td>
<td>20.0</td>
<td>24.4</td>
<td>26.1</td>
</tr>
<tr>
<td>Informal employment (in % of population aged 15 years and over)</td>
<td>...</td>
<td>...</td>
<td>23.0</td>
<td>20.6</td>
<td>19.6</td>
<td>17.8</td>
<td>17.0</td>
</tr>
</tbody>
</table>


It should be borne in mind that, under the definition used by the Statistical Office of the Republic of Serbia, informal employment includes: 1) workers at unregistered privately-held companies; 2) workers at registered companies employed without a written contract and without social insurance contributions paid; and 3) helping family members. Krstić (2012) uses a more standard definition, which also includes workers employed under a written contract but without contributions paid. Consequently, this study found greater rates of informal employment, as shown in Table 2.2.

Table 2.2: Informal employment based on broader definition, October 2010 – October 2011 (Krstić, 2012)

<table>
<thead>
<tr>
<th></th>
<th>October 2010</th>
<th>April 2011</th>
<th>October 2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Informal employment (in percent of total employment, 15+)</td>
<td>25.8</td>
<td>25.1</td>
<td>24.1</td>
</tr>
<tr>
<td>Informal employment (in percent of total employment, 15-64)</td>
<td>23.1</td>
<td>22.5</td>
<td>21.8</td>
</tr>
<tr>
<td>Informal employment outside agriculture</td>
<td>9.2</td>
<td>9.5</td>
<td>8.5</td>
</tr>
</tbody>
</table>


A finding of this study that is both interesting and difficult to explain is the substantial decline in informal work seen since the start of this crisis. It does not fit into the standard assumption of the countercyclical or at least ambivalent character of informal employment.

A newer comparative study carried out by the International Labour Organisation (ILO, 2011) found that Serbia had the lowest level of non-agricultural informal employment among a group of 44 mostly middle- and lower-income countries. Data for Serbia were collected using the Labour Force Survey, which, it was recently claimed, has categorisation issues that probably make it underestimate the actual number of those in informal employment (Krstić, 2012). Nevertheless, the conclusion that the level of non-agricultural informal employment in Serbia is lower than would be expected based on its GDP is certainly valid – placing Serbia among countries with relatively low levels of non-agricultural informal employment (ILO, 2011, p. 9).

Be that as it may, research into the informal economy from the population standpoint undoubtedly shows that the informal sector has substantially changed in character over the last decade. Let us note that the standard theoretical explanation for informal employment (at least for salaried employment) is that both the employee and the employer have an interest in splitting the ‘excess’ that appears when the payment of social contributions is evaded. In this context, an informal wage is greater than a salary in addition to which contributions must be paid, but, in terms of total labour costs, it is lower than the total labour costs of a formal salary. While at the beginning of the decade the informal sector, obviously taking its cue from the disorderly 1990s, comprised employees with widely varying and not necessarily inferior
characteristics, who did not earn less than their formal counterparts (see, for instance, the findings of Lokshin and Jovanović, 2003), by the end of the 2000s it was no smaller in size but its structure had taken a dramatic turn for the worse, as had its exposure to discrimination and poverty. If this had been a sector of voluntary ‘exit’ at the beginning of the decade, by its end it had become predominantly a sector of ‘exclusion’ (cf. Oviedo et al., 2009).

Findings about the volume, structure, and features of informal employment are of great importance in designing economic and social policies aimed at tackling the shadow economy. Data available from the Labour Force Survey, as well as deeper research based on various sources that we have presented in brief, indicate that informal employment is today primarily the last refuge of traditionally excluded groups, as well as those forced out of the formal economy during the transition – in other words, using terminology adopted as early as 2003 in the Poverty Reduction Strategy, the ‘old’ and ‘new’ poor and groups at risk of poverty. Consequently when developing and implementing measures to formalise informal employment, incentives should take precedence over sanctions.

Why did we need this brief summary of the development of the shadow economy in Serbia? It was needed because it serves as a reminder of the multi-faceted, heterogeneous, and simultaneously stubborn, deeply rooted nature of this phenomenon. In the early 1990s the shadow economy became an acceptable survival mechanism for enterprises, entrepreneurs, and households, in an answer to the multiple shocks they were being faced with. At the time, liberal economists mainly underlined its positive role in co-ordinating the market and fostering entrepreneurship. Yet, however, the shadow economy mangled the rules and institutions of the market economy, incentivised corruption, and undermined fiscal morality and the trust of the population in the state. In various forms, the entire society took part in the shadow economy. For instance, the official foreign currency exchange rates most often deviated from the market rate, sometimes even by a multiple of the official figure, but transactions in foreign currency nonetheless took place at the market rate.

Awareness of the negative economic and social effects of the informal economy first became dominant in the 2000s. Starting in 2001, the Ministry of Finance undertook periodical publicity campaigns to raise the profile of tax compliance; particularly noted were those that accompanied the introduction of VAT and fiscal receipts. A survey recently carried out by the Employers’ Association and the Association of Independent Trade Unions confirmed that business entities generally viewed the informal economy in a negative light.

However, as with many other areas of the economy, government authorities and economic policymakers are yet to tackle this issue systematically. There is no clear commitment or strategy in the fight against the shadow economy. The past decade again saw exceptions being allowed that hurt the equality of the participants in the formal market – for instance, ‘linking’ workers’ years of service to compensate for unpaid contributions; forgiveness of back taxes and other arrears; and tolerance for the non-payment of social security contributions by public enterprises like the Resavica mine. Socially-owned companies in restructuring even enjoyed, for a long period of time, formal statutory protection from actions that might have led to their insolvency (under the latest amendments to the Law on Privatisation, this protection is set to expire in mid-2014), and were thus able to run up huge debts in unpaid employee contributions with social security funds. There were several waves of what is termed ‘linking employees’ years of service’, where the government paid for the contributions of staff at troubled companies – thereby attempting to sway public opinion, but also acting as accessory
to the undermining of fiscal morals. This practice of socialising costs, of course, has a negative demonstration effect on employers who comply with all of their statutory obligations to their staff. In other cases, objectively marginal from the point of view of public interest, the state was extraordinarily efficient, even brutal, when collecting certain dues (e.g. performance rights charges).

Serbia’s experience over a lengthy period of time shows the predominance of distorting and negative effects of the shadow economy on balanced economic growth, particularly in times of economic crisis. Displacement and substitution effects dominate employment trends. To paraphrase Gresham’s law, no net new jobs are created – bad jobs just drive out the good ones.

Although the current economic conditions are much more favourable than those that prevailed during the last decade of the 20th century, and the shadow economy shows no signs of overflowing its admittedly broad and comfortable basin, it poses at least a threefold challenge to economic policymakers. Firstly, it directly hurts public finances and often threatens public safety and health. Secondly, it is a symptom of institutional weakness and the unfavourable business environment, which jeopardises long-term growth. Thirdly, although it may at first sight seem to serve as a refuge for vulnerable groups, the shadow economy is in reality a trap of sorts, perpetuating instead of eliminating their poverty and exclusion.
3. Concept of the survey of enterprises and entrepreneurs operating informally

3.1. Aim and content of the survey

The principal aim of the survey of enterprises and entrepreneurs operating informally in Serbia is to assess the various forms that the shadow economy takes in this sector, as well as to analyse the forms of the shadow economy according to relevant characteristics of business entities. In addition, the survey makes it possible to gain insight into the causes and motives for enterprises to operate in the shadow economy, which can be of significance when drafting recommendations for shifting businesses from the shadow into the formal economy. The sample was made up of 1,251 business entities (enterprises and entrepreneurs), and the survey was carried out between 16 and 22 October 2012 throughout Serbia.

This survey has for the very first time made it possible to explore the shadow economy in Serbia from the point of view of enterprises, as all research to date had been based on surveys of households (Krstić et al., 1998, 2002). Research on employment in the shadow economy have recently been conducted in many countries (EC, 2007) in addition to standard and regular Labour Force Surveys, but similar studies on the informal operation of enterprises have been relatively rare, as will be discussed in greater detail in Chapter 6. This is due to the substantial risk that business owners/managers will refuse to take part in a survey, or, where they do take part, that they will provide misleading answers to questions regarding their involvement in the various forms of the informal economy, such as: shadow employment (evasion of wage tax and social security contributions); shadow trading (evasion of value added tax); and evasion of other taxes, customs duties, and the like. This concern is also present when surveying the general population, but seems to be less pronounced. This is borne out by the results of this study, which show that activities in the shadow economy are more acceptable where individuals rather than legal entities engage in them: legal entities are thus less likely to report such activities in interviews than individuals. Similar results were obtained in a Eurobarometer survey covering 26,755 people aged 15 and over in 27 EU member states, where undeclared work by individuals for private households is deemed more acceptable than undeclared work by enterprises (EC, 2007).

Notwithstanding the risks inherent in such measurement, the survey of enterprises and entrepreneurs operating in the shadow economy in Serbia was successfully carried out on the planned sample, with a large percentage of respondents answering nearly all the questions posed in the questionnaire.

Most of the respondents were either owners of business entities or entrepreneurs; the data were collected using face-to-face interviews.

To reduce the impact of the concealment of undeclared work on the results of the survey, the content of the questions and their wording and order in the questionnaire, as well as the approach employed by the interviewers, were tested in a pilot study and were subsequently adjusted so as to affect respondent bias as little as possible. Various techniques were used that had in previous research shown their effectiveness in eliciting answers that were as honest as

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2 The surveys were carried out in 1997 and 2002, respectively.
3 The pilot study encompassed 10 enterprises and 10 entrepreneurs.
possible (e.g. Gerxhani, 2007; Kazemier and van Eck, 1992; Hanousek and Palda, 2004, Krstić et al., 1998). This entails, among other things, gradually introducing respondents to the most sensitive questions, which will usually be posed after the less sensitive ones. The title of the survey (“Survey on Conditions for Doing Business in Serbia”) was carefully worded so as not to be perceived negatively by the representatives of enterprises seen as potential respondents.

In addition to questions relating to the participation of the enterprises surveyed in particular forms of the shadow economy, questions were also asked regarding the subjective attitudes of business owners/managers on the participation of other enterprises from the same sector in these activities. This approach has been described as a method that yields more honest responses (Gerxani, 2007) and was used in the studies carried out by Hanousek and Palda (2004), Sauka (2008), and Putnins and Sauka (2011). For the most significant forms of the shadow economy, the same questions were posed to business owners/managers regarding the participation of their own business in the shadow economy and their perception of the participation of other businesses from the same sector in these activities. Sauka (2008) found that, although the questions were posed indirectly, owner/manager responses could be applicable to their own businesses. In this study we assumed that data obtained on the basis of biased owner/manager responses regarding the participation of their own businesses in informal operations could be considered the lower limit of the extent of the shadow economy, while the data obtained on the basis of their subjective perceptions on the participation of other businesses from the same sector could be considered the upper limit.

The questionnaire was made up of multiple modules. The first module was devoted to general information about the enterprise (type, size, ownership, year of incorporation, sector of activity, turnover, etc.). The second module was designed to capture data on the activities of each enterprise, starting from less sensitive questions and ending with those that dealt with cash payments. The next set of questions related to the position of the enterprise in the market relative to its competitors. In this part of the questionnaire the business owner/manager was expected to present his or her own subjective view of the participation of other businesses from the same sector of economic activity in the shadow economy (trading, employment, and the like) and the ‘justification’ of informal operation (individuals vs. legal entities). The last part of this section contained questions that the pilot survey revealed as the most sensitive and the least likely to be answered by respondents. These questions dealt with informal employment (whether any workers were employed in this manner, and, if so, what were their number and wages). The third part of the questionnaire related to the causes of informal operation and the motives of the participants in the shadow economy, while the fourth part dealt with the abilities of tax and inspection authorities. These were followed by a section relating to remittances from abroad received through both formal and informal channels by the households of the entrepreneurs interviewed. Finally, the conclusion of the questionnaire posed questions as to which proposals could be made to develop policies that would lead to a reduction in informal operation.

3.2. Research methodology

Definition of ‘shadow economy’ used in the survey

Although the subject of this survey was the participation of enterprises and entrepreneurs in the shadow economy, the term ‘informal operation’ was used rather than the expression
‘shadow economy’. Where respondents asked for clarification of this term, they were shown a card containing the following definition: ‘Informal operation is operation that is not fully in compliance with particular laws and regulations governing the operation of enterprises, or is not fully governed by law.’ This definition is rather broad and quite general in scope so as not to overly discourage respondents from providing answers that are as honest as possible. It corresponds to the definition used in the macro assessment of the shadow economy in Serbia (see Chapter 5), which states that the shadow economy comprises all market-based legal production activities that are deliberately concealed from public authorities for one or more reasons: to evade payment of income, value added or other taxes; to evade payment of social security contributions; to evade certain legal labour market standards, such as minimum wages, maximum working hours, safety standards, etc.; and to evade certain administrative procedures, such as completing statistical questionnaires or administrative forms (Schneider et al., 2010).

We need to underline that the survey encompassed only formally registered enterprises and entrepreneurs, while unregistered companies and/or small privately-owned businesses not formally incorporated as legal entities were not covered. In other words, the survey encompassed only a portion of enterprises in the shadow economy, i.e., the portion involving enterprises operating in the formal sector (registered enterprises). Shadow economy practices by enterprises in the informal sector (unregistered enterprises and/or small privately-owned businesses not formally incorporated as legal entities), as well as at households, were not examined. It should be borne in mind that estimates of informal employment prepared by the ILO (2011) for nearly all of the world’s countries show that employment in unregistered enterprises exceeds informal employment in registered enterprises and households.

The definition of the shadow economy used in this study is based on the concept of activities that may be declared or undeclared (with tax authorities and other government bodies), rather than on the concept of declared or undeclared enterprises or jobs. The former definition has become predominant in Europe and other developed countries as it includes those forms of the shadow economy inherent to a larger degree to developed markets, such as the underreporting of income by self-employed people and formal enterprises, or the payment of a portion of wages in cash (so-called ‘envelope wages’) that are not covered by the enterprise-based or job-based definition, since the worker is in a formal job and the work takes place in a registered enterprise (Williams, Horlings and Renooy, 2008).

The shadow economy can be divided into two parts. The first part involves undeclared employment, where entrepreneurs or enterprises do not report their employees or declare only a portion of their wages in an attempt to evade or reduce tax burden (informal employment). These activities are at their most common in the sectors of construction, agriculture, and services performed for households. Another part of the shadow economy entails the underreporting of income, which is most frequent at small shops owned by entrepreneurs that charge in cash, as well as at enterprises trading in cash without paying taxes. As estimated by Schneider (2009), the first part accounted for on average two-thirds of the total shadow economy, while the second part made up one-third in countries covered by this research (Turkey, Spain, Italy, Germany, and Poland).

Taking this concept as the starting point, both aspects were examined with respect to the participation of enterprises in the shadow economy. Business owners/managers were posed questions about the two most important forms of the shadow economy present at their firm –
informal employment and evasion of value-added tax, or transactions made in cash. The following groups of questions were designed to capture this information:

- Is informal employment present at the company, the most important types of such employment being employing workers without a formal contract, i.e. undeclared employees, and employing workers with a contract but declaring only a portion of their wage; what is the number of such employees; and how much do they earn;
- Are payments made through bank accounts, or are payments partly made in cash; what the frequency of such payments is; estimated share of cash payments in the total; and any other characteristics of payments made in cash.

In addition to these questions, deemed to be the most important, other forms of the shadow economy were also examined by looking at the subjective views of the respondents regarding the participation in the shadow economy by other enterprises in the same sector of economic activity. The practices analysed included evading property tax or customs duties, as well as infringement of individual laws and regulations governing how businesses operate.

The percentage of answers to questions posed in the survey was very high, ranging between 92 and 98 percent. An exception was the question regarding the number of informally-employed workers and their wages, with between 57 and 77 percent answering.

Sample

The survey was carried out on a single-stage stratified sample of business entities. The entities were selected from a list of enterprises and entrepreneurs registered with the Business Registries Agency and classified by stratum. The stratification was based on:

- Region: Šumadija and Western Serbia; Southern and Eastern Serbia; and Vojvodina.
- Business size: up to four employees; between five and 19 employees; between 20 and 49 employees; between 50 and 249 employees; and more than 250 employees.
- Sector of economic activity: agriculture; manufacturing; construction; trade; transportation; catering; and other services.

The total sample was allocated by stratum in proportion to the size of each stratum in the initial sample. A simple random sample was used, without replacement by stratum. The sample is representative at the level of Serbia and by stratum (business size, sector of economic activity, and region).

3.3 Basic information of businesses surveyed

A total of 606 enterprises and 645 entrepreneurs were surveyed and the results were presented after weighting by stratum to make the sample representative at the level of Serbia and by stratum.

Most of the respondents were business owners (at 82 percent of all enterprises surveyed), with much fewer managing directors (13 percent) or chief financial officers (six percent). The sample made it possible to survey business entities of varying sizes. The final sample contained most companies with few workers (i.e. up to four employees), whose share in the total sample amounted to 83 percent, and those with slightly more employees (between five and 20), totalling 13 percent; larger companies were less represented. Just as expected, entrepreneurs were to a greater extent micro-enterprises with fewer than five workers (89
percent of all entrepreneurs), since they almost never employ more than 20 people. As for ownership structure, as many as 91 percent of all enterprises and nearly 100 percent of all entrepreneurs were privately-owned (97 percent of the total sample), while their equity was nearly always of domestic origin (in 98 percent of all cases).

The sample was also constructed taking into account the sector of economic activity of business entities. Most entities represented engaged in wholesale and retail trade or auto repair (30 percent) or other services, which accounted for 26 percent of the sample (information and communications; financial and insurance services; real estate; public administration; scientific and technical activities; administration and services; education; healthcare and social security; and other services). These were followed by manufacturing (17 percent), construction (9 percent), transportation (10 percent), catering (7 percent) and agriculture (2 percent).

A total of 83 percent of all enterprises and 45 percent of all entrepreneurs were VAT-payers.

Respondents estimated that only 24 percent of all enterprises and 46 percent of entrepreneurs saw their sales increase in 2011 relative to 2010, while all other business entities reported a decline in sales.
4. Causes of the shadow economy

The shadow economy does not come into being by accident. It is a recognised consequence of imperfections in the economic system and inadequacies in economic policy. While the factors that generate or foster the growth of the shadow economy are many and complex, literature considers the following to be the most important: excessive tax burden; government over-regulation of business; and poor performance by government bodies (tax, judiciary, police, and other authorities). Identifying the fundamental causes of the shadow economy is a precondition for designing efficient instruments and measures to tackle it.

For the purposes of this study we divided the causes of the shadow economy into: 1) causes rooted in the tax system; 2) causes linked to institutions present in the labour market; 3) other institutional and economic causes; and 4) causes present in the financial sector. We analysed these causes using, wherever possible and appropriate, elementary theoretical analysis, comparative data, views held by social partners of how institutions operate, as well as the results of the Survey on Conditions for Doing Business in Serbia.

4.1 Causes of the shadow economy rooted in the tax system

Of all the factors related to the design of the tax system and the institutional environment for its payment, collection, and administration, the following have the most significant impact on the extent of the shadow economy: size and structure of the tax burden; efficiency of the tax administration in collecting taxes; penalty policy; complexity and fairness of the tax system; and compliance costs.

According to the standard (Allingham-Sandmo) model of tax evasion, the size of the tax burden, along with the probability of detection of tax evasion and the possible sanctions, is a fundamental determinant of tax evasion, as well as of the shadow economy as a basis for tax evasion. According to this approach, increasing the tax burden makes it more cost-effective to operate in the informal sector. The total tax burden in Serbia is moderate (as measured by the ratio of tax revenue to GDP) and close to the averages of other Central and Eastern European countries. The situation is different, however, when individual forms of tax are considered. Thus the general VAT rate is among the lowest in the region (even after the increase to 20 percent), while the reduced rate (at eight percent) is about average (Fiscal Council, 2012). The rate of excise duty on oil products is slightly higher than the regional average, while the excise on tobacco products is at the level of the regional average (but lower than in developed countries); excise duty on most alcoholic beverages is at the level of the regional average or below it. We can therefore conclude that the size of the consumption tax burden in Serbia is no greater, on average, than in other Central and Eastern European countries, which leads us to conclude that the tax burden is not an important cause behind the greater extent of the shadow economy in VAT in Serbia in comparison to other countries in the region.

On the other hand, the fiscal burden on labour (as measured by the share of wage tax and social security contributions in total labour costs) is relatively high in Serbia, both in absolute terms and in relation to the country’s level of development. This leads us to the conclusion that the size of the tax burden on income (particularly regarding social security contributions) is a major cause of the shadow economy in the field of wages, as well as of the corresponding tax gap in Serbia. Although the overall fiscal burden in Serbia is, realistically, moderate in relation to that in other Central and Eastern European countries, it is perceived as high by
most enterprises: many respondents in the survey carried out as part of this study identified high taxes as the third most significant cause of the large extent of the shadow economy. As legal entities mainly shift the VAT burden onto end-users, it is realistic to assume that most of them refer to the fiscal burden on labor when discussing fiscal burdens in general.

As for the fiscal burden on labor, it is particularly important to underline that, from a comparative standpoint, the labor tax wedge (calculated as the quotient of total wage tax and social contributions and total labour costs) is high at low wage levels and relatively low at high wage levels, a consequence of a proportional income tax system with a relatively small portion of non-taxable wage. At 33 percent of the average wage, the tax wedge in Serbia stands at 36.7 percent. In Europe, recognised globally as the region with the highest taxes, only Sweden, Hungary, Romania, and the Federation of Bosnia-Herzegovina have greater tax wedges at those wage levels. At the level of the average wage, Serbia stands at around the European average by the size of its tax wedge. The progressiveness of labour taxation is very low – between 33 percent and 100 percent of the average wage, the tax wedge increases by just 2.6 percentage points, while in many European countries the increase amounts to over 10 percentage points (Koettl, 2010). It needs to be noted that taxation was even regressive between 2001 and 2007, with the tax wedge at the level of 33 percent of the average wage standing at as much as 47.1 percent, while amounting to 42.2 percent at the level of the average wage (Arandarenko and Stanić, 2006), which could serve as an explanation of the otherwise counterintuitive increase in informal employment seen between 2002 and 2007 (Krstić and Sanfey, 2010).

The high tax wedge for low-paid work is a natural incentive for sustaining and increasing informal employment. When informal enterprises (including informal self-proprietorships) are formalised, in moving into the formal sector they typically introduce salaries close to the minimum wage. If the tax burden is high at these wage levels, it is a clear obstacle to formalization on the labour demand side. On the side of labour supply, the productivity of lower-qualified workers in lower-paid, labour-intensive sectors is also low, so for many of them their salary is borderline ‘cost-effective’ when compared to the alternatives such as social welfare or work in the informal economy. In addition, the existence of minimum social insurance contributions base (currently standing at 35 percent of the average wage) limits formal part-time employment.

The social welfare system in Serbia is conceived in the traditional manner. Most importantly, welfare benefits are withdrawn at a ratio of 1:1 as reported income from labour increases. There is no employee benefits programme. Once a person loses the right to social welfare payments by virtue of finding employment, he or she must go through the entire demanding procedure of collecting documents and undergoing verification to become entitled to social welfare again. In consequence, many beneficiaries of social welfare opt for a survival strategy where they combine these benefits with unreported, generally occasional, work. The rules of the tax-benefit system as presented here act in synergy to foster informal employment, and, consequently, the shadow economy.

The efficiency of the tax administration in collecting taxes is also an important determinant of the shadow economy, in the sense that greater probability of detecting tax evasion – all other considerations being equal – leads to a reduction in the shadow economy. Although there are no consistent and comparable data on the probability of tax evasion being caught in Serbia and Central and Eastern European countries, the results of the survey lead us to estimate that
it is relatively low in Serbia. A large number of taxpayers cite the fact that the benefits of tax evasion are greater than potential losses in case of getting caught as the eighth of the eleven key causes of the shadow economy. This does not mean that the Tax Administration is very effective in uncovering tax evasion, but rather that there are other factors seen as more important for the maintenance of the shadow economy.

The shadow economy and use of state services free of charge

The focus of most research into the shadow economy is placed on environmental factors that affect the decisions of individuals to take part in the shadow economy or not. However, it must be borne in mind that people have an innate propensity to evade paying taxes but to continue using security, health, education and other services provided by the state. This propensity is borne out by both day-to-day experiences and a substantial body of econometric and experimental research. Due to people’s preferences for free services, there would be tax evasion even if state services were completely aligned with public preferences. To tackle tax evasion, therefore, the elimination of environmental incentives must be accompanied by the establishment of an efficient evasion discovery system and non-selective prosecution of evaders caught. The propensity of the public to use services free of charge can to some degree be reduced by changing the population’s values through outreach and the education system.

The penalties for tax evasion correlate negatively with the extent of the shadow economy and tax evasion: greater penalties, all other things being equal, bring about a reduction in the volume of the shadow economy and tax evasion. Empirical research shows that the impact of sanction policies on the extent of the shadow economy is lower than that of the probability of discovery (Alm et al., 1992), which leads to the conclusion that inadequate sanctions can be a likely – but not the key – cause of the shadow economy. The system of sanctions for tax evasion in Serbia is relatively well-defined in statute, both as regards the penalties themselves and with respect to their imposition. Penalties for non-payment of taxes are defined as a function of the tax evaded (rather than of the tax base undeclared), which is an appropriate solution from the point of view of the desired aim of the sanction. The sanctions for non-payment of tax in Serbia are composed of the basic penalty (fine or imprisonment) and interest for not having paid the tax in due time. Although there are no structural deficiencies in the statutory framework, it is believed that inappropriate and inconsistent application of the penal mechanisms available is a factor that fosters the development of the shadow economy in Serbia. It has thus become standard practice for the Government to write off interest for late payment of taxes, provided that taxpayers continue paying tax regularly. This means that those taxpayers that pay their taxes regularly are put at a disadvantage, increasing moral hazard behaviour that negatively impacts their future readiness to comply with tax rules.

The probability of sanctions where evasion is detected also substantially affects the extent of the informal economy, so that even with a well-designed statutory framework for sanctioning tax evasion, the penalties system can remain an inefficient tool for tackling the shadow economy due to corruption; poor co-ordination between the Tax Administration and other government bodies; lack of readiness and willingness on the part of the judiciary to process tax evasion cases, particularly with more complex evasion schemes (‘VAT carousel’ etc.). The fact that this is also the case with Serbia was also borne out by the results of the survey, which showed more than two-thirds of all respondents felt that the probability of being penalised for tax evasion as provided for by law was very low, standing at the level of a random guess (50 percent) or being even lower.
The **structure of the tax system** is an important factor in the extent of the shadow economy, in the sense that the level of informal activity is lower in countries where the public revenue system is based more on taxing consumption than on taxation of the factors of production. The reason for lies in the fact that it is easier to evade tax on the factors of production (particularly personal income tax). The share of taxes on consumption and those on the factors of production in total public revenue is nearly equal in Serbia, but a reform of the tax system involving a reduction in tax on labour and a revenue-neutral increase in consumption taxes could, among other positive economic effects, bring about a partial reduction in the general extent of the shadow economy.

The **complexity of the tax system** is reflected in the existence of a large number of types of tax, as well as in the complexity of the system used to assess individual taxes. Thus, the more separate public revenues and/or complex rules to assess and implement taxes there are, the lower the ability of tax inspectors to audit all types of taxes – meaning that the probability of detecting tax evasion is also lower. In 2011, there were in excess of 370 various charges in Serbia, both fiscal and quasi-fiscal; most were administered by the Tax Administration of the Republic of Serbia and by local Public Revenue Administrations.\(^4\) In an environment dominated by such a large number of charges and with few qualified people auditing taxes, the complexity of the tax system is a major cause of the shadow economy. A large number of taxes – where many are also difficult to assess – can also lead to tax evasion by omission, as taxpayers may fail to comply because they are not aware of the requirements or lack the technical knowledge for self-assessment of their taxes. The survey found that quasi-fiscal charges were seen as the fifth of the 11 causes of the shadow economy, being ranked after macroeconomic and fiscal factors, lack of trust in the state, and corruption.

This system of quasi-fiscal charges has not been transparent enough; changes to it have been made in an unpredictable fashion, while the main parameters of these charges (base, rate, taxpayer, etc.) were sometimes defined arbitrarily, depending on the needs of each public authority.\(^5\) Quasi-fiscal charges have introduced substantial distortion to the operations of companies and entrepreneurs.\(^6\) The amount of these charges was often out of proportion to the financial strength of the taxpayer, value of the service rendered to the taxpayer, amount of natural resources used by the taxpayer, or damage caused to the environment. As the fees and charges were in some cases assessed at a much higher level then was appropriate for the purpose of these instruments, they were often primarily – and in some cases predominantly – taxes, in nature.\(^7\) In addition to these issues regarding the amounts of the charges, multiple quasi-fiscal fees were often introduced that had similar purposes (same base, same taxpayer). In addition to the distortion introduced, the quasi-fiscal charges have made a major contribution to the opaque tax system and the growing tax compliance costs. These charges have to a large extent negated the positive effects of the low rates of basic taxes (corporate income tax, VAT). Some of the fees that have represented a major burden for the private sector have in the past had a direct bearing on the decision to start operating in the informal

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\(^4\) See NALED (2012), Businesses Can Run, But They Cannot Hide – the System of Non-Tax and Para-Fiscal Charges in Serbia: Inventory, analysis of effects, recommendations for reform.


\(^6\) According to the NALED study, the Government collected in excess of two percent of GDP through the charges inventoried, but it is clear that the number of these charges and their significance to the balance are greater.

\(^7\) For instance, some classical taxes were treated by statute as fees: these construction land usage fee, which is a typical property tax, as well as ‘signboard fee’, also classical tax rather than fee.
sector or move a part or the totality of operations into the shadow economy. The reform of the system of quasi-fiscal charges carried out in the second half of 2012 has been an important precondition for improving the business environment in Serbia, while the abolishment of some of these charges will certainly reduce start-up costs for small business entities. Appropriate categorisation and naming of the various charges, use of better parameters, and, above all, alignment of the charges with the financial strength of the taxpayer, will all have a major impact on motivating entities not to operate in the shadow economy. In that sense, the statutory requirement for government bodies to set the amount of fees and charges for the following year by the end of Q3 of the current year could contribute to greater predictability of conditions for doing business in Serbia. Moreover, the proposed introduction of the requirement to obtain the consent of the Ministry of Finance and Economy for any modification of the amounts of fees and charges from within the remit of local authorities or extra-budgetary institutions could prevent the uncontrolled growth of these burdens that have in the past presented major incentives for taxpayers to attempt to circumvent them in various ways.

The fairness of the tax system entails subjecting entities at similar levels of financial strength to similar tax burdens. In the Serbian tax system, and particularly involving personal and corporate income tax, there are examples of such fairness being notably absent. Thus, with personal income tax, income from various sources is taxed differently, which is why persons with high incomes from capital are taxed at a lower rate than those with high incomes from work. In addition, there are many tax breaks available to business entities, which lead to entities in different segments paying much lower tax than others, although having made similar profits. The real or perceived lack of fairness in taxation is a major driver of resistance to paying taxes, as is the case in Serbia. Although the latest changes to the Corporate Income Tax Law, adopted in December 2012, removed a number of tax breaks, the most generous and most frequently used ones (such as investment tax credit) have been retained. We believe that, given the relatively low statutory tax rate, liberal tax breaks are an expensive (in terms of tax expenditures) and inefficient instrument for incentivising investment, as well as one that distorts enterprise behaviour by continuing to treat entities of similar economic power differently.

The tax compliance costs are, along with the high tax burden, one of the major elements of expenses associated with tax compliance. When costs (time and money) associated with assessing, declaring, and paying taxes are high due to complicated procedures, lack of e-filing opportunities, etc., taxpayers are more incentivised to operate in the informal sector. Serbia is thus ranked 149th (of 185 countries) by ease of paying taxes in the World Bank’s Doing Business 2012 survey – a decline in relation to last year and almost the worst result of all the countries in the region, as well as of all other areas of doing business in Serbia. The high tax compliance costs in Serbia are caused by the large number of payment procedures (as many as 66 times per year, compared to the Eastern European average of 28 times per year) and the substantial time costs of these activities (280 working hours per year on average). Accordingly, it can be concluded that the high tax compliance costs are also a major incentive for the increase in the shadow economy in Serbia. According to estimates based on the standard cost model, costs of administering taxes account for 47 percent of all administrative costs.8

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The contribution made by these causes to the extent of the shadow economy in Serbia is difficult to gauge, but can be approximately estimated on the basis of taxpayer views and their perception of the importance of each of the above causes (Graph 3.1).

**Graph 4.1:** Respondents’ views of the contribution made by individual causes to the shadow economy in Serbia

According to the results of the survey, taxpaying legal entities feel that the economic crisis and fewer opportunities for employment, loss of confidence in the government and public institutions, as well as high taxes, are the principal causes of the shadow economy in Serbia. In addition, widespread corruption, numerous quasi-fiscal charges, and poor corporate performance are also numbered among the main causes. Although a number of respondents also cited the inability to legally purchase certain goods as a relevant cause, this problem is the least significant when compared to the other factors mentioned.

As taxpayer decisions on whether to fully comply with their tax obligations depend on the objective situation regarding the causes of the shadow economy referred to above, but also on their perception of that situation, the results of the survey of taxpayer views of the importance of individual causes of the shadow economy could also be considered relevant in the context of designing measures aimed to tackle the shadow economy in Serbia.

### 4.2 Labor market institutions as an incentive to the shadow economy

It has recently often been claimed that rigid labour market regulation (particularly hiring and firing rules, or, more generally, employment protection legislation) is one of the major causes of the shadow economy. However, the regulatory framework for the labour market comprises a large number of other features whose impact on the shadow economy may be equally important. In this section we will briefly consider the influence of some of these diverse factors that we believe could, in their current form, foster the shadow economy.
Minimum wage. In the simplest theoretical context, the minimum wage in the competitive labour market can artificially constrain demand for labour. If an institutionally-imposed lower wage limit means that it is not cost-effective for enterprises to pay some workers more than the wage reflecting their marginal productivity, such enterprises will simply refuse to hire them. Those workers will either remain unemployed or will move to sectors without a minimum wage. If a uniform minimum wage applies across the entire formal sector, as is the case in Serbia, then the informal sector is the only way out for workers whose marginal productivity is lower than the minimum wage.

The amount of the minimum wage is one of the key parameters that define how many workers will be ‘squeezed out’ of the formal sector. The higher this wage (the amount of which is usually viewed in relation to the average wage, which also makes it internationally-comparable), the higher the likelihood of greater worker pressure on the informal sector. Between 2001 and 2010, the minimum wage in Serbia fluctuated in a relatively stable interval of between 35 and 40 percent of the average wage (Arandarenko and Avlijaš, 2011), which, in international terms, is considered a moderate amount. However, 2011, and particularly 2012, saw a major increase in the minimum wage, which reached a level of approximately 50 percent of the average wage in 2012. This is considered very high and can safely be said to be an incentive to informal employment.

Working hours. Rules governing working hours are stipulated by the Labour Law. This is a broad body of regulations that includes rules on the length of full-time working hours, part-time and shortened working hours, overtime and work on holidays, re-allocation of working hours, annual leave, daily rest periods, maternity leave, etc. Generally speaking, the more generous these provisions are to workers (shorter working hours, longer leave, greater reimbursement for overtime, etc.), ceteris paribus, the greater the cost to employers and the greater the incentive for them to partially or fully rely on informal workers, whom they could then deny a portion of their statutory rights. Typically, employers operating in the private sector on the edge of formal trading will tend to extend the working hours of their employees, both formal and informal, without reimbursement for overtime or indeed any reimbursement at all; they are also prone to cutting workers’ annual leave and ignoring statutory paid leave periods. It has also been observed that a shorter working week (e.g. of 35 hours, as in France) creates incentives for additional informal work among those in formal employment.

OECD (2008) concluded that, when compared to other nations, Serbia had in place a balanced and neutral working hours regulation. The 40-hour standard working week fits into the international average. The option of reducing the working week to 36 hours is rarely used. From a comparative perspective, overtime is rather limited, with eight hours of overtime allowed per week. However, the law is more generous towards employers in terms of re-allocating working hours, since it allows them to require employees to work up to 60 hours per week over a rather lengthy period of six months.

In conclusion, it could be said that working hours legislation in Serbia is within international averages for countries at similar levels of development. It is part of a tradition spanning several decades that has become rooted among both workers and employers, and thus probably does not represent a major primary incentive for exclusion from the formal economy and/or participation in the informal economy.
Employment protection legislation. In a narrow sense, employment protection legislation (EPL) is made up of a set of provisions and procedures that apply to the termination of employees. It imposes statutory limitations on the termination of employees and governs compensation payable by employers to employees in case of both individual and collective termination of open-ended employment contracts. Employment protection legislation has two main cost components: transfers, made up of severance payments and the obligatory notice period, and taxes, which entail the procedural costs of implementing EPL and the payments that need to be made to third parties, such as the state, courts, and legal experts or other consultants. In a broader sense, EPL also includes statutory regulation of hiring rules, including statutory limitations that can be imposed through atypical employment contracts and that limit employee rights in relation to those enjoyed by workers on open-ended employment contracts. In general, the stricter the EPL, the greater the incentive for enterprises to employ informal workers.

A composite EPL index, developed by the OECD, is used for international comparison of the level of strictness of this framework. Although World Bank and OECD (2008) research found that Serbia had an EPL index of 2.4 (on a scale from 0 to 6, with 0 being the most liberal, and 6 the most rigid level of regulation), which is close to the average of OECD countries, including comparable Central and Eastern European nations, there are specific and important aspects of EPL that are widely held to have a possible negative impact on formal employment.

Firstly, the amount of the statutory severance pay applicable in Serbia is linked to the entire years of service of an employee, rather than on the years of service with any one employer. This solution is nearly unique globally and surely has a detrimental impact on the formal employment of elderly workers, although the intent of the legislator was surely quite the opposite, as it makes it more expensive to fire workers with more years of service.

Secondly, another harmful rule often cited is that under which a fixed-term employment contract may be extended at the most for up to one year, after which the employer is required either to terminate the employee or to change their contract to an open-ended one. From a global perspective, most countries now allow fix-term contracts that last or can be extended for more than one year, the result of efforts to increase labour market flexibility. However, in practice, most companies in Serbia have been known to break this rule with impunity by changing job titles and thus circumventing this statutory provision.

It is interesting to note that the respondents in the Survey on Conditions for Doing Business in Serbia stated that labour legislation was only marginally restrictive among the most significant factors that constrain doing business – a mere 3 percent of the total number of respondents included labour legislation among the largest constraints. In addition, when respondents were asked about what would improve the employee registration process and increase their total wages, 38 percent each cited a cut in wage taxes and contributions, while just 5 percent mentioned changes to labour legislation that would make it easier to terminate workers.

Unemployment benefits. These benefits are a reserve source of income for workers who lose their jobs that are designed to help them protect their standard of living and make it possible for them to devote all of their time to looking for a new job. They therefore represent a natural extension of employment protection legislation during the time that a worker is unemployed.
Yet, since entitlement to unemployment benefits is lost when a new formal job is found, beneficiaries are incentivised to combine these benefits and income from informal employment until their unemployment benefits expire.

The new 2009 Law on Employment and Unemployment Insurance reduced these incentives in several aspects. Firstly, the extent of these benefits was reduced by cutting the maximum period to one year (or, exceptionally, two years for people meeting at least one condition for retirement at the time they lose their job), as well as by establishing lower minimum and maximum benefit amounts ranging from 80 to 160 percent of the minimum wage, respectively. Secondly, incentives were introduced for finding formal employment before the expiry of the benefit period in the form of 30 percent of the amount that would have been paid if the right to benefits had been exercised to the fullest extent.

As current statutory provisions governing these benefits are comparable with European and regional practice, as well as that few countries have incentives for early re-employment, it can be said that current rules cannot be changed substantially when it comes to statutorily guaranteed rights. There has, however, been criticism of the National Employment Service, which is believed by some to be not sufficiently efficient in supervising active job seeking by unemployment beneficiaries.

**Retirement rules.** The parameters governing Serbia’s pension system include a relatively low minimum retirement age. In addition, there is no actuarial penalty for early retirement. This creates incentives for people to continue working after retiring, primarily in the informal sector, as formal work by pensioners is highly restricted. The standard retirement age in Serbia is lower than in most other European countries (particularly for women), while the difference between the standard and minimum age is among the greatest, which indicates that this factor could substantially affect the shadow economy among the Serbian population. The minimum retirement age in Serbia is 55 years, or even lower in some sectors of activity (such as the military and the police); thus people who retire relatively young continue working, mainly in the informal sector.

### 4.3 Other institutional and economic causes of the shadow economy in Serbia

The following institutional and economic factors have been estimated to have the greatest impact on the extent of the shadow economy in Serbia: low productivity; economic crisis and widespread lack of liquidity; inefficient market exit mechanism; high administrative burden on operating; poor regulatory environment and legal insecurity; construction permitting, for both existing buildings (‘legalisation’) and new construction; low quality of public services; large number of small business entities; structure of the population’s income; high levels of corruption; high tolerance for the shadow economy by the state; high unemployment rate and low tax morality.\(^9\)

**Low productivity.** According to the World Bank (2010), the productivity of Serbian enterprises (value added per worker) is much lower and their unit costs are much higher than those seen in other countries in the region.\(^10\) Low productivity, coupled with other factors,

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\(^9\) For an overview of the relevant causes of the shadow economy, see Schneider and Ente (2000), and GIZ (2010).

\(^10\) Between 2007 and 2009, added value per worker in Serbia amounted to €12,837 per annum, or on average less than one-half of the figure recorded in Slovakia (€25,043), or slightly less than one-half of the amount for Hungary (€20,812). In addition, unlike the situation in EU countries – where medium-sized and large enterprises are much more productive than
causes a vicious circle in which low productivity makes business entities turn to the informal sector, which, as a rule, decreases productivity further. In these circumstances, the business model of many companies means they can be profitable (or, indeed, even survive) only if they fail to comply with their tax obligations, either wholly or in part.

**Economic crisis and widespread lack of liquidity.** In an environment dominated by the economic crisis and a major decline in demand, a number of business entities have been forced to adjust their operations to the emerging circumstances. Some enterprises that used to be profitable before the crisis have now been forced to move at least part of their activities into the shadow economy to be able to continue doing business. Other business entities are faced with poor liquidity. Due to widespread liquidity issues, business entities that pay taxes in Serbia often opt for partial compliance with tax legislation, either not paying regularly or not paying the amounts required, giving preference instead to meeting their obligations arising from commercial transactions. To be able to be selective in their payments, business entities often shift part of their operations into the shadow economy and pay their debts according to the significance of each particular creditor to their business. According to the findings of the survey, the economic crisis was identified as the single most important cause of the shadow economy.

**Inefficient market exit.** The already mentioned issue of poor efficiency and substantial liquidity shortages should lead to an orderly exit of enterprises from the market – through either insolvency (bankruptcy) or voluntary liquidation. Reforms of the insolvency procedure have resulted in some progress, both in terms of duration and costs of the proceedings and in terms of the number of insolvency cases (primarily owing to the application of ‘automatic bankruptcy’), and have also brought about a major reduction in the number of insolvent enterprises (i.e. those whose bank accounts have been frozen). Nevertheless, the late initiation of formal insolvency proceedings or the lack of such proceedings has made it possible for a number of debtors whose bank accounts have been frozen to continue operating, mainly in the informal sector. In mid-2012 the Constitutional Court declared ‘automatic bankruptcy’ provisions of the Bankruptcy Law unconstitutional. This ruling will lead to a renewed increase in number of enterprises with illiquidity problems, of which at least some will be forced to continue operating in the informal sector.

small ones – workers in Serbia’s medium-sized enterprises are less productive by as much as 20 percent than employees at small businesses, while large enterprises are only slightly more productive (by a mere five percent). The difference is even greater when particular sectors are observed (e.g. manufacturing). See World Bank (2011), Republic of Serbia – Country Economic Memorandum: The Road to Prosperity: Productivity and Exports, Volume 2, pp. 67-69.

11 Multiple reasons for the lower productivity of the informal sector are usually cited in literature. The first one is the limited access to finance by the informal sector. Poorer access to formal finance (see the last section of this Chapter) forces these entities to seek finance from informal, more expensive sources, or to rely exclusively on their own sources of finance (including borrowing from family and friends). Limited access to finance means that these companies employ less capital; this in turn means that they cannot be more efficient due to division of labour, or achieve economies of scale and size. Consequently, business entities operating in the informal sector tend to use labour-intensive means of production and have lower productivity. The second reason is that the informal sector, as a rule, retains a less productive workforce. The third factor is that these entities cannot seek protection from the state (say if informal contracts are not met), nor do they have access to the various forms of assistance provided by the state. Finally, these business entities are often unable to report corruption in government bodies, and are thus frequently forced to bribe corrupt officials themselves.

12 As taxes account for less than 10 percent of total expenditures, enterprises must include all relevant costs – including taxes – into their business models. See Randelović and Đorđević (2012).

13 One should bear in mind the fact that, in the minds of businesspeople, the economic crisis can to a large extent be equated with issues of poor liquidity (and insolvency) faced by the corporate sector.

14 Provisions on automatic insolvency (as governed by the Bankruptcy Law, Official Gazette of the Republic of Serbia Nos. 104/2009, 99/2011 – other law, and 71/2012 – Constitutional Court ruling) have been repealed. This has made it possible for debtors whose accounts have been frozen due to non-payment for more than one year to continue operating with no consequences.
Another problem also present in Serbia is the so-called ‘phoenix company’ mechanism, where enterprises keep their debts vested in the old enterprise, while assets are transferred to a new enterprise (or they temporarily move business into the shadow economy) and then de facto wind the old enterprise up. In practice this often takes place with no sanctions for the owner. ‘Phoenix companies’ most often do business with small and medium-sized enterprises and cause them substantial liquidity problems. To be able to survive, the victims of ‘phoenix companies’ themselves rely on moving part of their operations into the shadow economy.

**High administrative burden** incentivises enterprises and individuals to do business in the informal sector. Empirical findings show a substantial positive correlation between the regulatory burden imposed on the private sector and the extent of the shadow economy. Some authors (e.g. Friedman et al., 2000) even believe that entrepreneurs base their decisions on whether or not to enter the informal sector more on their desire to avoid bureaucracy (and corruption) than to evade paying taxes. The administrative burden is considered to be one of the major causes of shadow economy in Serbia. The administrative costs of doing business in Serbia – 3.8 and 4.2 percent, respectively (Radulović, 2012) – put it at the top of the list of countries that have made similar measurements. Table 3.1 shows a comparison of the shares of administrative costs and the shadow economy in GDP in selected countries.

<table>
<thead>
<tr>
<th>Country</th>
<th>Administrative costs (% of GDP)</th>
<th>Shadow economy (% of BDP)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Serbia (2010)</td>
<td>4.0</td>
<td>30.1</td>
</tr>
<tr>
<td>Denmark (2006)</td>
<td>2.2</td>
<td>17.0</td>
</tr>
<tr>
<td>Netherlands (2003)</td>
<td>3.6</td>
<td>13.3</td>
</tr>
<tr>
<td>Czech Republic (2005)</td>
<td>3.0</td>
<td>17.8</td>
</tr>
<tr>
<td>Austria (2006)</td>
<td>2.8</td>
<td>9.6</td>
</tr>
</tbody>
</table>

Sources: For the share of administrative costs in GDP in Serbia, see Radulović (2012); for the Netherlands, see Netherlands Bureau for Economic Policy Analysis, CPB (2004), *Reducing the administrative burden in the European Union, CPB Memorandum*; for Denmark, see SCM Network (2006), *Information about the Danish SCM measurements*; for the Czech Republic, see Office of the Government of the Czech Republic (2006), *Regulatory Reform in the Czech Republic*. For the shadow economy, see Schneider, F. Et al. (2010), excepting for Serbia, for which see Chapter 4 of this study.

It seems interesting that in Survey of conditions for doing business carried out for the purposes of this study, complex administrative procedures were ranked ‘only’ eighth in the list of causes of shadow economy, behind macroeconomic and tax factors, as well as behind corruption and lack of trust in the state (Graph 3.1). When analysing the findings of this study,

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15 Johnson et al. (1998) showed that changes to the regulatory environment (as measured using the regulation index, which may range from 1 to 5) have a major impact on the share of the shadow economy. A one-point change in the index will lead to an increase of 8.1 percent in the share of the shadow economy. Enste (2010) used a comprehensive regulation index (comprising regulation of the labour and goods markets, and the quality of institutions) to also analyse the relationship between the regulatory environment and the shadow economy. The findings, based on research into 25 OECD member countries, show that regulation is one of the main factors that determine the extent of the shadow economy, in addition to the tax wedge and tax morality.

16 The findings of Friedman et al. (2000) indicate a substantial link between various indicators of the regulatory burden and the extent of the shadow economy – more regulation means a greater shadow economy.

17 One should exercise caution when comparing these data due to differing methodologies used to calculate administrative costs. The standard cost model is treated in greater detail, and a comparison of methodologies by country is given in Radulović, B. (2011), ‘Merene administrativnih troškova primenom modela standardnog troška – Kritički osvrt i moguća poboljšanja’, in Tabaroši, S. (ed), *Razvoj pravnog sistema Srbije i harmonizacija sa pravom EU*, Faculty of Law, Belgrade.
we should take into account the fact that the respondents came from enterprises that operate, as a rule, mainly or even wholly in the formal economy. Hence, we cannot conclude that complex administrative procedures have ceased to be a major factor for those still remaining outside the formal market.

**Poor regulatory environment and legal insecurity.** In assessing the regulatory burden we should bear in mind the fact that it is not just the burden that matters (in terms of money and time spent on compliance, etc.) – it is, rather, also the quality of the regulatory environment that is important. Where the regulatory environment is poor, and the regulatory burden great, business entities will tend to shift at least part of their activities into the shadow economy. In this context, Enste (2010) cites the advantages of deregulation over other instruments aimed at reducing the extent of the informal economy. On the one hand, tax policy and the social security system are much more difficult to reform, due to the rigidity of the need to finance public goods and services and the political sensitivity of such reforms. On the other, deregulation does not bring about an increase in the budget deficit, while at the same time removing constraints and creating greater freedom of choice in how to do business, thereby directly contributing to the shadow economy becoming a less attractive option.

The findings of the survey show that ‘frequent legislative changes and imposition of unnecessary costs by the state’ were cited by business entities as the second most important issue for doing business (a total of 41 percent). As regulatory expenses are mainly fixed, they theoretically affect small enterprises the most. There are multiple causes of the low quality of the regulatory environment and legal insecurity in Serbia, with the most important ones being lateness in adopting byelaws; inadequate consultation of the private sector; and poor analysis and drafting process. One of the main causes of legal insecurity is *lateness in adopting byelaws*, which makes it impossible to implement laws. In practice, byelaws are not adopted in due time, meaning that new laws cannot be implemented while simultaneously old legislation lapses. According to an analysis carried out by NALED in 2012 (NALED, 2012), only three byelaws were adopted before the deadline; 33 were adopted after the deadline; while in 163 cases the deadline expired before the byelaws were adopted. Some byelaws were more than two years late. Faced with this legal vacuum, business entities are often forced to make do without knowing whether they are operating in accordance with law or their activities fall within the scope of the shadow economy. The second cause of the poor regulatory environment is the frequent *lack of publicity and consultations with the private sector* in designing new legislation. According to analyses carried out by Transparency Serbia, statutory provisions governing public comment periods in Serbia are not adequate. Among other things, there is no pre-defined form of public debate, nor are there sanctions in the event that a public body fails to launch such debate. Non-compliance with the law by public authorities is compounded by the frequently passive stance of business entities. Enterprises often lack time and resources needed to take part, or simply do not feel that they can change anything. Besides, the frequent *use of urgent law-making procedure* in adopting legislation makes any kind of public participation difficult. In 2012, of the 55 laws affecting

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18 Loayza et al. (2006) state that ‘[C]ountries with better institutions tend to create regulatory environments genuinely aimed to improve business conditions rather than privilege a few interest groups. They are also more likely to enforce regulation in a transparent and even-handed manner, limiting the regulator’s margin for arbitrariness and corruption’. Unfortunately, this study did not encompass the Republic of Serbia.


20 The last instance of a consultation process related to the package of tax laws adopted in late 2012.
the business environment, as many as 45 were adopted under urgent procedure. The lack of transparency and abuse of urgent procedure often result in inadequate statutory provisions (of which the administrative costs mentioned above are just one part) that make it difficult or impossible for the private sector to operate normally. Finally, the very manner of analysing and drafting legislation is also often poor. Even when there are formal regulatory impact analysis (RIA) reports that are part of explanatory notes accompanying a proposed piece of legislation, the quality of such analysis is often questionable, as it is not carried out simultaneously with law drafting and, as a rule, does not contain any type of quantitative assessment of the impact (costs and benefits) on the private sector. The current manner of drafting and adopting legislation does not contain appropriate mechanisms that could prevent the adoption of legislation containing unnecessary regulatory requirements, while criteria guiding the authorities tasked with appraising the adequacy of analyses and the regulatory impact on businesses are excessively mild.21

Construction permitting issues for existing buildings (‘legalisation’) and new construction. According to a recent study entitled ‘Assessment of Constraints to Construction Permits in Serbia’ (BEP, 2012), investors often face difficulties in establishing title to tracts of land due to complex and often unclear restitution, ‘legalisation’, and conversion procedures. Unclear and complex ‘legalisation’ of buildings (i.e. issuance of construction permits for buildings constructed without appropriate approvals) hinders access to the formal sector or commencement of legal operations, which means that some resources are placed completely outside of the scope of legal transactions and use in the formal economy. This leads to the well-known consequences described in de Soto (1989, 2000).22 According to data made available by the Ministry of Construction and Urban Planning, there are more than 700,000 unpermitted buildings in Serbia. In addition to legalisation issues, market entry is also hindered by the very complex construction permitting system that entails filing for approval with a large number of bodies.23 The construction permitting procedure is inefficient and lengthy; unable to obtain permits the proper way, a number of business entities start construction on their own initiative, thereby assuming a great deal of risk. In these circumstances they engage workers from the informal sector, as well as enterprises and entrepreneurs who do not report such work. The results of the survey carried out for the purposes of this study bear out the above conclusions. In addition to the pronounced extent of the shadow economy in the construction sector, this industry was also noted for a number of other answers (e.g. cost-cutting due to unfair competition is more pronounced in construction, as is operation without appropriate permits, etc.).

Quality of public services correlates negatively with the extent of the shadow economy, with greater quality of public services implying greater readiness by the public to pay taxes, as those taxes go towards financing goods and services that meet their needs appropriately. Since

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21 For instance, the Office of Regulatory Reform and Regulatory Impact Analysis received only 67 draft bills throughout 2012. Of these, the Office found that 24 contained impact analyses; 37 were provided with partial analyses; no analysis was required in three cases; while another three cases did not contain such analysis. Even the three bills missing RIAs were able to enter law-making procedure after the appropriate government committee so resolved. This means that ‘filtering’ legislation by quality does not function appropriately.


23 According to the construction permitting study carried out by the USAID Business Enabling Project (BEP, 2012), 52 steps are typically needed to obtain a construction permit for an industrial facility. Public enterprises and other public authorities are in charge of as many as 90 percent of these procedures; there are as many as 20 different bodies exercising public powers that take part in the procedure.
relevant international studies show that the quality of general public services (healthcare, education, efficiency of public administration, efficiency of the justice system, etc.) is lower in Serbia than in most other European countries (World Bank, 2010), the readiness of taxpayers to pay taxes in the manner and amounts set by law is also lower. The results of the survey show that the lack of trust in the state and public institutions is the second most important cause of the shadow economy in Serbia. Given that the degree of trust in the state reflects the degree of taxpayer satisfaction with the way that the state functions (and the quality of public goods it provides), it can be concluded that this is one of the major causes of the shadow economy in Serbia.

**High levels of corruption** disincentivise taxpayers from paying taxes, since the impression corruption creates is that those taxes will not be used to adequately finance the public sector, but will rather result in private gain by certain categories of people. Serbia has been ranked 86th (out of a total of 183 countries) in the global corruption perceptions index, indicating a high level of perceived corruption in society and, consequently, lower willingness of the public to pay their taxes. In addition, our survey also found that respondents ranked corruption as the fourth most important cause of the shadow economy in Serbia.

**High tolerance for the shadow economy by the government.** Many forms of the shadow economy are visible and could be tackled with relative ease. However, for a multitude of reasons, the Serbian Government has been postponing measures aimed at doing so. Thus, for instance, new (unused) industrial products are generally sold in flea and farmers’ markets where taxes are evaded partially or wholly. The Government tolerates these activities as it views them as social welfare of sorts aimed at the unemployed. Non-taxation of property is motivated more by political than by social reasons (e.g. local authorities avoid realistically estimating market values of real estate in their territories for tax purposes, or taxing all real estate in their areas, to gain the political support of the electorate).

**Large number of small business entities** has an adverse impact on the extent of the shadow economy, as more taxpayers mean that the Tax Administration is less likely to audit any one of them, which serves as an incentive for tax evasion. Empirical research carried out worldwide, including in Serbia (see Chapter 6 of this study) shows that the shadow economy is at its most widespread with entrepreneurs and small and micro-enterprises (Tedds, 2010; Williams, 2006). Although comparative data indicate that the structure of Serbia’s economy, in terms of the number of small, medium-sized, and large enterprises is similar to that of EU member states, it has been estimated that the current ratio of Tax Administration staff effectively engaged in tax audit to the number of taxpayers is relatively unfavourable. This contributes to the relatively low perceived probability of the discovery of tax evasion (issues faced by the Tax Administration will be covered in greater detail in Chapter 8 of this study). The unfavourable ratio of tax inspectors to the number of taxpayers potentially subject to audits is primarily the consequence of the poor staffing structure of the Tax Administration, where only slightly over ten percent of staff are tasked with performing audits. In view of this, reorganising the Tax Administration to substantially increase the number of staff engaged in audits and improve their skills, while at the same time reducing the number of employees charged with administrative duties, would contribute to an improvement of the current situation.

**Structure of the population’s income** affects the extent of the shadow economy because of the differentiation in tax collection mechanisms by amount of income. The structure of the
population’s income is closely linked with the relative significance of individual forms of incorporation in the economy: companies, entrepreneurs, and agricultural estates. Thus the level of evasion of tax on income from employment is much lower in Serbia than that of the tax on self-employment income (paid by farmers, entrepreneurs, etc.), since income from employment is generally taxed at source by means of withholding a portion of income, while tax on self-employment income is generally either self-assessed or payable when assessed by the Tax Authorities. In addition, states with a greater share of agriculture in GDP have greater volumes of the shadow economy on average, since the consumption of own products is not taxed.

*High unemployment rate* makes labour supply inelastic, meaning that the unemployed, with few opportunities to find employment in the formal labour market, consent to informal work that does not involve the payment of taxes and contributions on their wages (nor the rights arising from the payment of such dues). At 26.1 percent, according to the Labour Force Survey, the unemployment rate in Serbia is among the highest in Europe (similarly high unemployment rates are seen only by Spain, Italy, Macedonia, and Greece). This factor can be said to have a major impact on the extent of the informal economy, particularly in the field of employment, in Serbia.

*Tax morality*, defined as the readiness of a taxpayer to pay taxes in full and on time and thus pay in full for the public goods and services provided by the government, also has a substantial effect on the extent of the shadow economy. Hence, in countries with a low degree of trust in government institutions and their fairness and efficiency (such as Serbia) tax morality is also low, which adversely impacts the volume of the shadow economy. Low tax morality is also caused by the government’s high tolerance for the shadow economy. However, the results of the survey show that ‘just’ nine percent of all respondents believed that operating informally was justified in full or to a large degree.

### 4.4 Incentives from the financial sector

The major factors that indirectly support the shadow economy within the system include the significant share of cash transactions in the total volume of payments, informal finance as well as the unregistered remittance inflows sent by migrants from abroad.

*Cash transactions*. Cash represents a means that enables informal operations. Cash transactions include payments off accounts that often occur informally and in foreign currency (in dollarized economies). As a rule, countries where the use of electronic money is more widespread see substantially lower volumes of the shadow economy. According to the findings of Schneider (2011), a 10-percent increase in the share of electronic payments will lead to a five-percent drop in the extent of the shadow economy. Payments in cash still account for a large portion of total payments made in Serbia, although they have been seeing a downward trend over the past five years. According to NBS data for Q3 2012, there are now more than six million payment cards (debit, credit, and corporate cards) that have been issued in Serbia, with the number of active cards (with at least one payment during previous quarter) standing at 2.7 million. An increase of 56 percent in the number of transactions at cashpoints

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24 See Schneider, F. (2011), *The Shadow Economy in Europe – Using payment systems to combat the shadow economy*, available from Visa Europe at www.bblf.bg/uploads/files/file_378.pdf. ‘Countries with high levels of electronic payment usage, such as the United Kingdom and the Netherlands, have smaller shadow economies than those with minimal levels of electronic payments, such as Bulgaria and Romania.’

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and points-of-sale involving cards issued in Serbia was recorded between 2007 and 2011 (a rise from 75 to 132 million transactions). However, of the total turnover of RSD 534bn, as much as RSD 372.5bn, or some 70 percent, is accounted for by cash withdrawals.

Seen in this context, Serbia is characterised by an extremely high degree of euroisation. According to the latest NBS report, in late March 2012 the degree of dinarisation of the Serbian financial system, measured as the share of dinar lending in total corporate and household lending, stood at 27.9 percent. As the formal sector is euroised, a large number of transactions in the informal sector also take place in euros. It is quite common to pay for, say, more valuable services provided by tradesmen, or minor construction work etc., in euros. In addition to the fiscal motives discussed above, euroisation provides clear (non-fiscal) incentives for transactions to take place in the informal sector. Payments in foreign currency, instead of in dinars, in the informal sector avoid commission fees charged by banks and the differences in the exchange rates applied by banks when buying and selling foreign currency (for instance, when a business entity issues a foreign currency sales order to the bank where it keeps its foreign currency assets, whereupon the bank pays the appropriate dinar amount to the payee’s dinar-denominated account).

**Informal finance** is a phenomenon that accompanies the large extent of the shadow economy in developing countries. The reasons for its existence can be sought in poor local legislation and enforcement regulations, market entry barriers, expensive formal financing sources, as well as in the lack of finance products that are adequate to the needs of beneficiaries and inappropriate tax legislation and high tax rates. The consequences of informal finance are reflected in greater information asymmetries between participants in the market; lack of tax revenue derived from this area; and exclusion of formal financial intermediaries from the funds transfer process. This has a negative effect on the development of the financial sector and the efficient allocation of financial resources in the country to their recipients. Low efficiency, lack of transparency, and greater uncertainty reduce the trust of the participants in the system, which leads to less readiness to embark on new projects and invest; this in turn has adverse repercussions on the growth of the economy as a whole. Thus it is in the interest of economic policymakers to disincentivise informal financing channels in parallel with efforts aimed at tackling the informal economy, and to foster financing through existing formal channels and the development of new ones. This would reduce uncertainty, enhance the efficiency of allocation of funds received, boost employment, and increase tax revenues generated by formal activity. Greater supply of finance should result in lower costs of financing, which could increase the availability of these funds, primarily to entrepreneurs and small and medium-sized enterprises, which are one of the main drivers of new cycles of economic activity in developing countries. A major role in this process, in addition to the

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26 See NBS (2012), Report on the Dinarisation of the Serbian Financial System. In addition to the fact that the share of the dinar measured in this way is less than one-third, it should be borne in mind that the bulk of dinar-denominated loans are actually those subsidised by the state.
27 The Foreign Currency Operations Law (Official Gazette of the Republic of Serbia, Nos. 62/2006 and 31/2011) stipulates, among other things, that incoming and outgoing payments and transfers between residents and non-residents in Serbia must be made in dinars, save for particular cases listed in Article 34(2), in which foreign currency may be used.
private sector, should be played by various forms of public-private partnership, as well as by special development institutions.

Under a new initiative announced by the Serbian Ministry of Finance and Economy, the state would acquire up to 25 percent of the equity of a number of primarily export-oriented SMEs that cannot secure appropriate financing. Enterprises with the best investment programmes would be eligible to apply for this support, while the Serbian Export Credit and Insurance Agency (AOFI) would be in charge of the technical arrangements. The key issue that will determine the success of this programme will certainly be the need to reduce the moral hazard risk involved in distributing the limited funds available in the budget.

Alternatively, Serbia could gradually shift to the globally-accepted practice of establishing institutions providing micro-finance to entrepreneurs and SMEs that find traditional borrowing either inaccessible or too costly. Originally envisaged as non-profit entities owned by the very people most at risk and in need of financing to start their businesses, these institutions can take the form of either co-operatives or credit unions. They can also formally be incorporated as non-governmental organisations or savings banks, or can even be owned by the government as sector-oriented banks (e.g. agricultural development banks, rural banks, etc.). The key issue and precondition for establishing these specialised entities essentially remains similar to that seen with the proposal to establish a single Serbian Development Bank: it is necessary to design appropriate laws and byelaws to prevent corruption in management and allocating funds, and ensure professionalism and efficiency in managing the limited resources available to such an entity.

As shown by the survey of enterprises and entrepreneurs in Serbia, one of the major constraints to doing business is access to formal financing, in addition to weak purchasing power, frequent changes to legislation, high tax rates, inflation, and political instability. Most business entities are financed from net profits (92 percent), while slightly more than one-quarter borrow from banks (24 percent). Business entities tend to borrow either from banks or from their owners, while entrepreneurs rely on funds borrowed from individuals, friends or family members. Another current initiative of the Ministry of Finance and Economy that should facilitate access to liquid financing is a programme of subsidised liquidity loans, which will be aimed at SMEs in 2013.

Slightly more than one-half of all business entities surveyed believe that financing in their sector of activity came in part from informal sources on which no tax is paid; the estimated share of informal investment amounted to up to 50 percent of total investments. On the other hand, such financing was rarely admitted when respondents spoke about their own operations. Only one-fifth of all business entities stated that their investments came in part from informal financing (with up to 30 percent of the sum total of investments), while 66 percent claimed that no such financing was used for their investments.

_Unregistered remittances sent by migrants from abroad_ represent a particularly important source of foreign capital in developing countries that in absolute amounts often exceeds other forms of capital inflows both from private and public sources. As the greatest volume of remittances enters most developing countries mainly through informal channels, better
knowledge of the features of these transfers is necessary if they are to be formalised and directed into productive activities in the recipient country.  

Remittances were undoubtedly the largest source of financial inflows into Serbia during and after the global crisis. According to data for the period from 2007 to 2011, inflows of remittances reached €2.5bn to €4bn annually. The share of remittances in GDP is significant (7.6 percent between 2007 and 2011) and they cover nearly 40 percent of the trade deficit (the difference between the monetary value of imports and exports of goods and services).

According to some estimates, only between 10 and 50 percent of remittances are actually transferred through formal channels (Giuliano and Ruiz-Arranz, 2009). The actual volume of remittance flows not registered officially or transferred through informal channels is in some countries often considered much greater than the estimates made by the relevant institutions, which only serves to underline the importance of remittances as a possible external source of financing for consumption and investment in developing countries. The inflow of remittances into Serbia is at present estimated on the basis of formal inflows, primarily through the banking sector, while informal inflows are approximated primarily using the volume of activity of foreign currency exchange services.

In spite of the dearth of responses, the findings of the Survey on Conditions for Doing Business are significant, since this is one of the first studies to date into the possible impact of remittances on Serbia’s economy. All entrepreneurs whose households receive remittances from abroad claimed they did so via bank accounts. As expected, no informal channels were mentioned. Entrepreneurs who responded came predominantly from the trade and other services sectors, and primarily represented small enterprises with up to four or between five and 19 employees. Although few entrepreneurs confirmed they did receive remittances from abroad, they claimed that they used the money mainly to start or carry on operations (77 percent of all entrepreneur’s households that received remittances). Interestingly enough, only 34 percent of the funds received were said to have been used for consumption, while as much as 66 percent had been employed for business. It is also important to note that funds from remittances have been used in business for some time now. Entrepreneurs who employed such funds over the previous year made up 23 percent of those who received remittances. A total of 32 percent of respondents stated that they had been using remittances in business for between six and 10 years, while 15 percent claimed that they had used remittances for business for more than 10 years. Remittances are most often used to purchase current assets, which is only logical for these sectors of activity. These findings are particularly relevant since it is certain that a substantial portion of remittances is transferred through informal channels, which increases the amount of funds potentially available for investment, notwithstanding the fact that the respondents did not formally substantiate this assumption.

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29 The World Bank defines migrant remittances as the sum of workers’ remittances, compensation of employees, and migrants’ transfers. Under the IMF Balance of Payments Manual, 6th Edition (IMF, 2010), workers’ remittances are defined as personal transfers of migrant workers residing in the country in which they work. Residence is assumed where a worker remains abroad for one year or more, while income earned during shorter stays abroad is categorised as compensation of employees. Migrant transfers represent the net value of the assets of migrants transferred from one country to another during their migration for a period of at least one year. The recipients of these assets reside in their country of origin.

30 See calculations in Janković and Gligorić, 2012.

31 An attempt was made by the Statistical Office of the Republic of Serbia to study and analyse the inflows of remittances into Serbia. This was an ad hoc survey into unregistered remittances carried out as part of a regional project aimed at assessing a portion of the unreported economy.
5. What is the extent of the shadow economy in Serbia?

There is an extensive literature available on the shadow economy and methods of its estimation, but a rather limited amount has been applied to Serbia. The last country study on shadow economy in FR Yugoslavia/Serbia with policy recommendations was done in 1998 (Krstić et al., 1998). The size of the shadow economy is estimated at 34.5% of registered GDP using the data from the special individual survey on the informal economy and using the modified labor market supply approach suggested by Contini (1981, 1992).

Two multi-country studies that include estimates of shadow economy for transition economies including Serbia are Schneider (2004) and Christie and Holzner (2004). Schneider’s paper provides estimates of the shadow economy for countries from around the world using the MIMIC econometric approach. The size of the shadow economy in Serbia and Montenegro (still one country at that time) was estimated at 39.1 per cent of measured GDP in 2002/03 and 41.4 per cent in 2006/2007 (Schneider, 2009). Christie and Holzner (2004) analyze a range of South-Eastern Europe (SEE) and Central Eastern Europe and the Baltic (CEB) countries. They take a different approach from that of Schneider (2004) and focus instead on household tax compliance (HTC). A wider range of estimates compared to Schneider’s results is found, with Serbia, perhaps surprisingly, estimated at just 19 per cent of GDP in 2001.

In this chapter, we will present estimates of the extent of the shadow economy obtained through the use of three methods: 1) the MIMIC method, 2) the household tax compliance (HTC) method, and 3) the Survey on Conditions for Doing Business. Estimates of the shadow economy for the period from 2001 to 2010 using the MIMIC method were made for Serbia and ten other Central and Eastern European countries: Bulgaria, the Czech Republic, Estonia, Lithuania, Latvia, Hungary, Poland, Romania, Slovenia, and Slovakia.

The estimate of the shadow economy using the HTC method was based on macroeconomic data on household consumption and income for 2010. The third estimate was made using the findings of the Survey on Conditions for Doing Business. When comparing these assessments, one must have in mind the fact that they differ in the extent of their reach into the shadow economy, both in terms of institutional sectors (enterprises, households, etc.) and informal activities (trade in goods, undeclared work, unreported property, fees, charges, etc.). The MIMIC method has the greatest reach, since it comprises all institutional sectors and all forms of the shadow economy. The HTC method covers informal activities that can be identified in household income and consumption, but not those that are exclusively in the corporate domain. The Survey on Conditions for Doing Business was the basis for estimating the extent of the shadow economy in the sector of enterprises and entrepreneurs for the two main groups of informal activities – illicit trade in goods and undeclared work. One must bear in mind the fact that estimates of the shadow economy in the households sector (the HTC method) and the enterprise and entrepreneur sector (the Survey) cannot be viewed as cumulative since they for the most part cover the same forms of informal activity (undeclared work, trade in goods), albeit with some minor differences in their reach.

In addition to estimating the shadow economy, this chapter also provides an appraisal of the VAT gap, the personal income tax gap and the social security contributions gap. Differences in reach must be taken into account when interpreting and comparing these assessments, as must be the fact that all estimates of the shadow economy are only approximate.
In addition, methodological differences between the methods and sources of data must also be considered, since they can affect the findings to some degree. Whilst the first method of estimating the shadow economy is based on modelling, the second is indirect in its approach, since the estimates are based on macroeconomic data obtained from national accounts. The third method is direct and is based on microeconomic data from the Survey on Conditions for Doing Business.

5.1. Estimate of the shadow economy using the MIMIC method

5.1.1. Introduction

The measurement of the size and development of the shadow economies in Central and Eastern European countries has been undertaken since the late 1980th starting with the work of Kaufmann and Kaliberda (1996), Johnson et al. (1997) and Lacko (2000). All these authors use the physical input (electricity) method and come up with quite large figures (from a macro perspective). In the work of Aleksev and Pyle (2003) and Belew (2003) the above mentioned studies are critically evaluated arguing that the estimated size of the shadow economies are to a large extend a historical phenomenon (due to the communist area of all of these countries) and partly determined by institutional factors32.

Definition of shadow economy

The shadow economy is defined as the ensemble of all market-based legal production activities that are deliberately concealed from public authorities for one or more reasons: to evade payment of income, value added or other taxes; to evade payment of social security contributions; to evade certain legal labor market standards, such as minimum wages, maximum working hours, safety standards, etc.; and to evade certain administrative procedures, such as completing statistical questionnaires or administrative forms (Schneider at al. 2010). On average things studied, which pertain to the informal economy are legitimate goods, not illegal goods. The macro estimates include smuggling of legitimate goods, within the definition. Thus, smuggled goods/inputs that make their way into legitimate production are implicitly included in the definition of shadow economy.

In this section, we present the estimation procedure of the MIMIC method, estimation results and their interpretation for the following countries: Serbia, Bulgaria, Czech Republic, Estonia, Latvia, Lithuania, Hungary, Poland, Romania, Slovenia, and Slovakia over the period 2001 – 2010.

Based on the MIMIC method, we estimated that the extent of the shadow economy in Serbia declined from 33.2 percent of GDP in 2001 to 30.1 percent of GDP in 2010. When compared to other countries, the shadow economy in Serbia was greater than the averages for the selected 11 countries throughout the period observed. Only Bulgaria recorded a more extensive the shadow economy, in percent of GDP, than Serbia (by 2.2 percentage points in 2010).

32 For a critical evaluation of the various estimations and calibration methods see Schneider (2005), Feld and Schneider (2010) and Schneider (2010, 2011).
5.1.2. The MIMIC Model Approach

Most methods estimating the size of the shadow economy so far consider just one indicator that captures all effects of the shadow economy. However, shadow economy effects show up simultaneously in the production, labor, and money markets. An even more important critique is that several causes that determine the size of the shadow economy are taken into account only in some of the monetary approach studies that usually consider one cause, the burden of taxation. The model approach explicitly considers multiple causes of the existence and growth of the shadow economy, as well as the multiple effects of the shadow economy over time in several indicator variables. The empirical method is based on the statistical theory of unobserved variables, which considers multiple causes and multiple indicators of the phenomenon to be measured. For the estimation, a factor-analytic approach is used to measure the hidden economy as an unobserved variable over time. The unknown coefficients are estimated in a set of structural equations within which the “unobserved” variable cannot be measured directly. The MIMIC (multiple-indicators multiple-causes) model consists in general of two parts, with the measurement model linking the unobserved variables to observed indicators.\(^{33}\) The structural equations model specifies causal relationships among the unobserved variables. In this case, there is one unobserved variable, or the size of the shadow economy; this is assumed to be influenced by a set of indicators for the shadow economy’s size, thus capturing the structural dependence of the shadow economy on variables that may be useful in predicting its movement and size in the future. The interaction over time between the causes \(Z_{it} (i = 1, 2, \ldots, k)\) the size of the shadow economy \(X_t\) in time \(t\) and the indicators \(Y_{jt} (j = 1, 2, \ldots, p)\) is shown in Graph 5.1.

**Graph 5.1:** Development of the shadow economy over time

There is a large body of literature\(^{34}\) on the possible causes and indicators of the shadow economy distinguishes four types of causes:

\(^{33}\) Papers dealing extensively with the MIMIC approach, its development and especially its weaknesses are from Del’Anno (2003) as well as the study by Giles and Tedds (2002), Breusch (2005a, 2005b), Schneider and Dell’Anno (2008) and Schneider (2011).

(1) The burden of direct and indirect taxation, both actual and perceived: a rising burden of taxation provides a strong incentive to work in the shadow economy.
(2) The burden of regulation as proxy for all other state activities. It is assumed that increases in the burden of regulation give a strong incentive to enter the shadow economy.
(3) The tax morality (citizens’ attitudes toward the state), which describes the readiness of individuals (at least partly) to leave their official occupations and enter the shadow economy: it is assumed that a declining tax morality tends to increase the size of the shadow economy. 35)
(4) Institutional factors such as good governance, or corruption, and rule of law are also quite important. 36

A change in the size of the shadow economy is reflected in the following indicators:
(1) Development of monetary indicators. If activities in the shadow economy rise, additional monetary transactions are required.
(2) Development of the labor market. Increasing participation of workers in the hidden sector results in a decrease in participation in the official economy. Similarly, increased activities in the hidden sector may be expected to be reflected in shorter working hours in the official economy.
(3) Development of the production market. An increase in the shadow economy means that inputs (especially labor) move out of the official economy (at least partly), and this displacement might have a depressing effect on the official growth rate of the economy.

The approach has been used e.g. by Giles (1999 a,b,c) and by Giles et al. (2002), Giles and Tedds (2002), Chatterjee et al. (2003) and Bajada and Schneider (2003), who obtain a time series index of the hidden/measured output of New Zealand, Canada, India or Australia, and then estimate a separate “cash-demand model” to obtain a benchmark for converting this index into percentage units. Unlike earlier empirical studies of the hidden economy, proper attention is directed to the non-stationary, and possible co-integration of time series data. Again this MIMIC model treats hidden output as a latent variable, and uses several (measurable) causal variables and indicator variables. The former include measures of the average and marginal tax rates, inflation, real income and the degree of regulation in the economy. The latter include changes in the (male) labor force participation rate and in the cash/money supply ratio. In their cash-demand equation they allow for different velocities of currency circulation in the hidden and recorded economies. Their cash-demand equation is not used as an input to determine the variation in the hidden economy over time – it is used only to obtain the long-run average value of hidden/measured output, so that the index for this ratio predicted by the MIMIC model can be used to calculate a level and the percentage units of the shadow economy. Overall, this latest combination of the currency demand and MIMIC approach clearly shows that some progress in the estimation technique of the shadow economy has been achieved and a number of critical points have been overcome.

However, also against this method objections can be raised, which are:
(1) instability in the estimated coefficients with respect to sample size changes,
(2) instability in the estimated coefficients with respect to alternative specifications,

35) When applying this approach for European countries, Frey and Weck-Hannemann (1984) had the difficulty in obtaining reliable data for the cause series, besides the ones of direct and indirect tax burden. Hence, their study was criticized by Helberger and Knepel (1988), who argue that the results were unstable with respect to changing variables in the model and over the years.
36 Compare here the survey of Feld and Schneider (2010).
(3) difficulty to obtain reliable data on cause variables other than tax variables,
(4) the reliability of the variables grouping into “causes” and “indicators” in explaining the variability of the shadow economy, and
(5) the calibration method to transform the relative estimates into absolute ones.

In spite of these objections and knowing that all other methods have their severe weaknesses, too, the MIMIC procedure is used to estimate the shadow economies of 11 Eastern and Central European countries.

5.1.3. Econometric results and their interpretation

In table 5.1 the econometric estimation results using the MIMIC approach (latent estimation approach) is presented for the 11 Central and Eastern European countries over the period 2001 – 2010 (e.g. ten data points). As causal variables we can make a choice of the following ones:

i. Indirect taxation revenues in percent of GDP,
ii. Direct taxation revenues in percent of GDP,
iii. Marginal income tax burden in percent,
iv. Effective average tax rate in percent,

v. Regulatory quality index (World Bank indicator), which ranges from - 2.5 (weak) to + 2.5 (strong) governance performance,
vi. Rule of law (World Bank indicator), which ranges from -2.5 (weak) to + 2.5 (strong) governance performance,

vii. Corruption-index, World Bank (=0 bad freedom from corruption and =100 most freedom from corruption),

viii. Self-employment in percent of total employment and
ix. Unemployment rate in percent.

As indicator variables we use:

i. cash per capita growth,
ii. employment rate in percent and
iii. GDP per capita.

If we interpret the econometric results shown in table 5.1 we realize that indirect taxation has the expected positive sign and is highly statistically significant. Also the variables measuring the direct income tax burden have the expected sign and are statistically significant. The business freedom index of the World Bank is not statistically significant; opposite to the cause variable “rule of law”. Self-employment has the expected positive sign but is not statistically significant; the unemployment rate again has the expected positive sign and is highly statistically significant. Also the corruption index has the expected negative sign and is highly statistically significant. If we switch to the indicator variables, the variable cash per capita has the expected positive sign but is not statistically significant. GDP per capita has the expected negative sign and is highly statistically significant.

In order to calculate the size and development of the shadow economy in these 11 Central and Eastern European countries we have to overcome the disadvantage of the MIMIC approach which is that one gets only relative estimated sizes of the shadow economy and one has to use

37 We present three plausible and “best” results; the stability of the econometric results is somewhat weak due to the dataset.
another approach to get absolute figures. In order to calculate absolute figures of the size of the shadow economies of these 11 countries from this MIMIC estimation result, we use already available information from the currency demand approach, for Hungary, Poland and Slovenia and for the other countries from Schneider (2005) and Lacko (2000).

The results of the size and development of the shadow economies of these 11 Central and Eastern European countries are presented in table 5.2 using Model 1. Table 5.2 clearly shows that in principle we have a declining trend of the size and development of these shadow economies of all 11 countries. As the table is self-reading, only the values for Serbia will explicitly be mentioned here.

The size of the shadow economy of Serbia was 33.2% in 2001 and declined to 30.1% in 2008, increased in 2009 to 30.6% and decreased again in 2010 to 30.1%. A small increase in 2009 is observable for almost all of these 11 countries. The results show that shadow economy declined in Serbia over the period of economic growth and then stayed almost unchanged since the beginning of the economic crisis. We can also see that the shadow economy in Serbia is higher than the average values for selected 11 countries over the whole period considered. As compared to other countries, only Bulgaria has higher shadow economy in percent of BDP than Serbia (by 2.2 percentage points in 2010).

Another important result is that the size and development of the shadow economy of Serbia over 2001 to 2010 show a strong (highly statistically significant) negative relationship between the size and development of the shadow economy and the size and development of official GDP. If the official GDP decreases by 1 percentage point, shadow economy increases between 0.60 and 0.70 percentage points depending on the model used. Hence, if the official economy is in a severe recession, we have a strong increase of the shadow economy. This is an obvious result which can be observed in a lot of other studies (compare e.g. Field and Schneider 2010 or Schneider 2011). If the official economy shrinks, and if people have less opportunities to earn money in the official economy they will make a lot of efforts to increase their activities in the shadow economy to get compensated for the loss from the official economy or to earn even more.
Table 5.1: MIMIC Estimation of the Shadow Economies of 11 Central and Eastern Europe Countries over 2001 to 2010

<table>
<thead>
<tr>
<th>Cause Variables</th>
<th>Model 1</th>
<th>Model 2</th>
<th>Model 3</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indirect Tax in % of GDP</td>
<td>0.54** (7.01)</td>
<td>0.51** (7.40)</td>
<td>0.15* (2.03)</td>
</tr>
<tr>
<td>Direct Taxes in % of GDP</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Marginal Income Tax Burden in %</td>
<td>--</td>
<td>0.27** (3.25)</td>
<td>0.26** (2.93)</td>
</tr>
<tr>
<td>Effective Average Tax Rate in %</td>
<td>0.21** (2.13)</td>
<td>--</td>
<td>–</td>
</tr>
<tr>
<td>Business Freedom (Index=0 least, =100 most freedom)</td>
<td>0.03 (0.41)</td>
<td>0.07 (0.86)</td>
<td>- 0.05 (-0.71)</td>
</tr>
<tr>
<td>Corruption (=0 least freedom from, =100 most freedom from corruption)</td>
<td>- 0.68** (-6.13)</td>
<td>- 0.63** (-6.59)</td>
<td>–</td>
</tr>
<tr>
<td>Self-Employment in % of total employment</td>
<td>0.12 (1.61)</td>
<td>0.03 (0.49)</td>
<td>0.21** (2.61)</td>
</tr>
<tr>
<td>Unemployment rate in %</td>
<td>0.41** (5.72)</td>
<td>0.42** (6.37)</td>
<td>0.53** (7.12)</td>
</tr>
<tr>
<td>Rule of Law (-2.5 weakest rule of law, 2.5 strongest rule of law)</td>
<td>–</td>
<td>–</td>
<td>- 0.93** (-7.75)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Indicator Variables</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash / M1 per capita growth</td>
<td>0.15 (1.41)</td>
<td>0.16 (1.49)</td>
<td>0.17 (1.48)</td>
</tr>
<tr>
<td>Employment rate in %</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>GDP per capita</td>
<td>- 0.64** (-6.01)</td>
<td>- 0.60** (-5.58)</td>
<td>- 0.70** (-6.55)</td>
</tr>
<tr>
<td>RMSEA</td>
<td>0.29</td>
<td>0.22</td>
<td>0.19</td>
</tr>
<tr>
<td>Chi-Squared</td>
<td>35.23</td>
<td>37.45</td>
<td>47.47</td>
</tr>
<tr>
<td>AGFI</td>
<td>0.82</td>
<td>0.81</td>
<td>0.91</td>
</tr>
<tr>
<td>N</td>
<td>64</td>
<td>64</td>
<td>64</td>
</tr>
<tr>
<td>D.F.</td>
<td>27</td>
<td>27</td>
<td>27</td>
</tr>
</tbody>
</table>

Source: Own calculations.
Table 5.2: Size and Development of the Serbian shadow economy and of other transition countries (in % of GDP)

<table>
<thead>
<tr>
<th>Country</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>Average</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bulgaria</td>
<td>36.2</td>
<td>35.4</td>
<td>35.2</td>
<td>34.6</td>
<td>34.2</td>
<td>33.5</td>
<td>33.0</td>
<td>32.6</td>
<td>32.9</td>
<td>32.3</td>
<td>33.9</td>
</tr>
<tr>
<td>Czech Republic</td>
<td>18.4</td>
<td>18.0</td>
<td>17.6</td>
<td>17.3</td>
<td>17.0</td>
<td>16.4</td>
<td>16.1</td>
<td>15.6</td>
<td>15.9</td>
<td>15.2</td>
<td>16.8</td>
</tr>
<tr>
<td>Estonia</td>
<td>32.0</td>
<td>31.6</td>
<td>31.2</td>
<td>31.0</td>
<td>30.6</td>
<td>29.9</td>
<td>29.4</td>
<td>29.2</td>
<td>29.6</td>
<td>29.2</td>
<td>30.4</td>
</tr>
<tr>
<td>Hungary</td>
<td>24.3</td>
<td>24.0</td>
<td>23.7</td>
<td>23.4</td>
<td>23.0</td>
<td>22.6</td>
<td>22.4</td>
<td>22.0</td>
<td>22.6</td>
<td>22.1</td>
<td>23.0</td>
</tr>
<tr>
<td>Latvia</td>
<td>30.0</td>
<td>29.6</td>
<td>29.3</td>
<td>29.1</td>
<td>28.6</td>
<td>27.8</td>
<td>27.3</td>
<td>26.9</td>
<td>27.2</td>
<td>26.6</td>
<td>28.2</td>
</tr>
<tr>
<td>Lithuania</td>
<td>33.0</td>
<td>32.9</td>
<td>32.5</td>
<td>31.7</td>
<td>31.4</td>
<td>30.7</td>
<td>29.8</td>
<td>29.4</td>
<td>29.7</td>
<td>29.3</td>
<td>31.0</td>
</tr>
<tr>
<td>Poland</td>
<td>27.5</td>
<td>27.3</td>
<td>27.1</td>
<td>27.0</td>
<td>26.7</td>
<td>26.3</td>
<td>26.1</td>
<td>25.8</td>
<td>25.9</td>
<td>25.6</td>
<td>26.5</td>
</tr>
<tr>
<td>Romania</td>
<td>33.4</td>
<td>33.2</td>
<td>32.7</td>
<td>32.3</td>
<td>31.8</td>
<td>30.5</td>
<td>30.2</td>
<td>29.6</td>
<td>29.8</td>
<td>29.5</td>
<td>31.3</td>
</tr>
<tr>
<td>Serbia</td>
<td>33.2</td>
<td>32.7</td>
<td>32.1</td>
<td>32.0</td>
<td>31.6</td>
<td>31.2</td>
<td>30.7</td>
<td>30.1</td>
<td>30.6</td>
<td>30.1</td>
<td>31.4</td>
</tr>
<tr>
<td>Slovak Republic</td>
<td>18.8</td>
<td>18.5</td>
<td>18.3</td>
<td>18.0</td>
<td>17.7</td>
<td>17.2</td>
<td>16.6</td>
<td>16.3</td>
<td>16.9</td>
<td>16.2</td>
<td>17.5</td>
</tr>
<tr>
<td>Slovenia</td>
<td>26.6</td>
<td>26.2</td>
<td>26.1</td>
<td>26.0</td>
<td>25.7</td>
<td>25.3</td>
<td>24.8</td>
<td>24.3</td>
<td>24.6</td>
<td>24.1</td>
<td>25.4</td>
</tr>
<tr>
<td>Average of 11 countries per year</td>
<td>28.5</td>
<td>28.1</td>
<td>27.8</td>
<td>26.8</td>
<td>27.1</td>
<td>26.5</td>
<td>26.0</td>
<td>25.6</td>
<td>26.0</td>
<td>25.5</td>
<td>26.9</td>
</tr>
</tbody>
</table>

Source: Own calculations.
5.2. Estimate of the shadow economy using household tax compliance approach

In addition to using the MIMIC model, the shadow economy can be estimated in other ways. A frequently utilised approach is the HTC (Household Tax Compliance) method, based on data from macroeconomic accounts. This method estimates the extent of the shadow economy generated by activities in the household sector, and as such is narrower in its scope than the MIMIC model, which also includes other institutional sectors. Any estimate of the shadow economy obtained using the HTC approach can be expected to be lower than that seen with the MIMIC method, since some informal activity takes place outside the households sector, i.e. in the corporate sector. So, for instance, taxpayer enterprises and entrepreneurs can conceal part of their profits, under-report the value of taxable property, engage in trade without declaring VAT and excise duties (e.g. by setting up ‘phantom companies’), etc.

The extent of the shadow economy in the households sector (SEHS), defined as the share of undeclared household income (UHI) in GDP, was calculated as the difference between the total taxable household income (THI) and the declared/taxed household income (DHI), expressed as their respective shares in GDP:

\[
SEHS = \frac{UHI}{GDP} = \frac{THI}{GDP} - \frac{DHI}{GDP} = \beta_H - \beta_H \lambda_H = \beta_H (1 - \lambda_H)
\]  

(1)

where \(\beta_H\) is the share of total household income in the GDP, while \(\lambda_H\) is the ratio of taxed to total or taxable household income. Therefore, to estimate the shadow economy in the households sector, total taxable household income and taxed household income must be estimated first.

The estimate of the amount of taxable household income (THI) was based on the assumption that households can use their income for consumption (THC - total household consumption), savings (SAV) and taxes (TAX). Starting from the fact that data on total household savings are not known in advance for any given year, the amount of savings was estimated by multiplying the net household savings rate (\(\sigma\)) and total household income:

\[
THI = THC + SAV + TAX = THC + \sigma THI + TAX = \frac{1}{1 - \sigma} (THC + TAX)
\]  

(2)

For the purposes of estimating the taxable income of Serbian households, we used data on total household consumption presented in national accounts as published by the Statistical Office of the Republic of Serbia.

The savings rate was calculated as the ratio between total current household savings and total household income. Total current household savings were estimated as the difference between total gross disposable income and total final household consumption,\(^{39}\) plus the increase in household financial savings and less net household liabilities with financial institutions (according to data published by the National Bank of Serbia). Although savings should include other, non-financial types of savings, such as investment into durable consumer goods or increase in inventories of non-durable consumer goods, etc., for the purposes of this

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38 The methodology applied was described and used in Christie and Holzner (2004).

39 According to data obtained from the UN database.
estimate we assumed, due to lack of data, that 2010 did not see any changes to non-financial household savings. Net savings estimated thus amounted to some 4.7 percent of gross disposable household income.\footnote{If net savings are estimated using data from the Household Consumption Survey, the net savings rate would stand at about 8.4 percent, which is close to the figure obtained by CLDS (2012). However, due to the respondents’ propensity to underestimate income in these surveys, we felt that more precise estimates could be obtained using macroeconomic accounts.} Starting from the estimated net savings rate and official data made public by the Ministry of Finance and Economy on government revenue in the form of personal income tax and social security contributions, we estimated Serbia’s total taxable household income (THI).

The estimate of the amount of taxed income was based on the assumption that total government revenue from taxes and contributions (TGR) is the product of total (declared) taxed household income (DHI) and the statutory household tax rate (SHTR), so that the relative extent of total taxed household income can be calculated in the following manner:

\[
\frac{\text{DHI}}{\text{GDP}} = \frac{TGR}{GDP} \frac{1}{SHTR} \tag{3}
\]

Data on total government revenue from personal income tax and social security contributions were taken from official publications of the Ministry of Finance and Economy, while the statutory household tax rate needed to be estimated.

The statutory household tax rate depends on the average personal income tax rate (PITR), the rate of social security contributions payable by employees (SSCR), and the net household savings rate, as well as the average VAT rate (VATR), the average rate of excise duty (EXCR) and the rate of consumption of excise goods (RCEG). It is calculated in the following manner:

\[
\text{SHTR} = \text{PITR} \text{SSCR} + (1 - \text{IITR} - \text{SSCR}) (1 - \sigma) (\text{VATR} + \text{RCEG} \text{EXCR}) \tag{4}
\]

The average rate of personal income tax was calculated as the weighted average of tax rates applicable to all types of household income, including: wages; pension income; social welfare payments; income from agriculture, hunting and fishing, remittances, property, capital gains, gifts, and other income, as well as income in kind and imputed housing rent. Of these forms of income, tax is levied on wages, income from property, and other income, while other forms of income are non-taxable (i.e. neither income tax nor social security contributions are payable). The weight applied in calculating the average statutory tax rate was the share of particular forms of income in the total income of population in Serbia. The same approach was used to calculate the average rate of mandatory social security contributions payable by employees.

The average VAT rate was arrived at by taking into account the statutory general and reduced VAT rate, the structure of consumption (share of goods and services taxable at the general and reduced rate in total consumption, according to data from the Household Budget Survey), and types of consumption de facto not subject to VAT, such as consumption from own production. The average rate of excise duty was calculated by considering statutory excise
rates and the structure of household consumption, where particular excise duties were converted into *ad valorem* rates, using typical excise goods as an example (e.g. starting from the price of an average packet of cigarettes).

**Table 5.3. Estimate of shadow economy based on macroeconomic data – HTC method**

<table>
<thead>
<tr>
<th>Shadow Economy</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>As % of GDP</td>
<td>23.6</td>
</tr>
<tr>
<td>In RSD bn</td>
<td>680.3</td>
</tr>
</tbody>
</table>

Taking formula (1) and the relevant variables for 2010 as our starting points, we estimated the total extent of the shadow economy in Serbia at 23.6 percent of GDP, or RSD 680.3 bn. The detailed calculation is provided in Table A1 in the Appendix. Since the official GDP figures for Serbia are under-estimated for various reasons (which will be described in greater detail below), an increase in the GDP would cause a change in the absolute amount recorded in the shadow economy. Thus a nominal increase in registered GDP of 15 percent (considered a realistic figure) would raise the shadow economy to RSD 782.5 bn, since the extent of the shadow economy in residual GDP is assumed to be nearly identical to that in registered GDP.

The estimated value of the shadow economy based on household consumption and income data was lower by about one-fifth, or some six percentage points of GDP, than that obtained by using the MIMIC method. This difference was primarily caused by the fact that the HTC method does not cover informal activities not reflected in household income and consumption, such as various types of informal activity in the sector of enterprises and entrepreneurs. Furthermore, some of the divergence in the estimates can be accounted for by differences in methodology and sources of data.

**5.3. Estimate of the shadow economy based on the Survey on Conditions for Doing Business in Serbia**

Microeconomic estimates of the shadow economy can be obtained by using data collected from taxpayers themselves or the Tax Administration on instances of evasion detected. Microeconomic methods are complementary with estimates of the shadow economy obtained through the use of macroeconomic methods. Besides, these methods may provide additional information on which industries see the greatest extent of tax evasion; differences in perceptions of tax evasion depending on the number of staff of an enterprise; types of business entities (enterprises/entrepreneurs); and the like. Surveys can provide information on taxpayers’ views of how much tax evasion jeopardises the equality of participants in the market; their value judgments of evasion; reasons for tax evasion; efficiency of government bodies; extent of corruption; etc. This chapter estimates the total volume of the shadow economy in the areas of trade in goods and wages of employees in the sector of enterprises and entrepreneurs, while Chapter 6 takes a closer look at other aspects of the shadow economy.

Macroeconomic methods do, however, have certain drawbacks. The main potential weakness of surveys is the near certainty of respondents being biased downward and thus underestimating tax evasion at their own enterprises. In addition, there is the objective issue of the reliability of answers on tax evasion, as they are made from memory and not based on any systematic records of evasion. Evasion figures calculated using data on evasions
uncovered by the Tax Administration are systematically underestimated, since it is clear that only a certain percentage of evasions are uncovered.

5.3.1. Estimated extent of the shadow economy in the trade in goods

Microeconomic estimates of the extent of the shadow economy in the sector of trade presented in this study are based on the Survey of Conditions for Doing Business that covered enterprises and entrepreneurs. The Survey did not examine individuals, unregistered entrepreneurs or enterprises operating completely in the shadow economy (see Chapter 3). However, this segment of the shadow economy is estimated to have been indirectly included in the estimate of the total volume of trading engaged in this sector in an informal manner, i.e. without the payment of taxes. It is likely that staff of registered enterprises and entrepreneurs included illicit trade with unregistered enterprises when estimating the total volume of illicit trade.

As expected, enterprises and entrepreneurs surveyed underestimated the volume of informal trade engaged in by their own business. As little as 31 percent of enterprises and entrepreneurs surveyed responded that they made some payments in cash. The average extent of payments in cash, as estimated by the 31 percent of those surveyed, stood at some 32.1 percent. However, if we were to extrapolate this percentage onto the entire population of entities, we can see that cash payments account for about 11 percent of all payments – a consequence of the fact that as many as 66.6 percent of all respondents claimed that there were no cash payments at their enterprises or shops. The next chapter takes a more detailed look at ‘shadow trade’ for the set of VAT-payers by features of each enterprise.

Obviously, regardless of the anonymity offered by the Survey, the respondents were less than honest when replying to the question designed to capture the extent of cash transactions at their enterprise/shop. An estimate of informal transactions can thus be obtained on the basis of the estimate provided by respondents for their entire sector of activity; in doing so, we treat this figure as the upper limit of its likely extent (see Chapter 3). Based on the responses of the enterprises and entrepreneurs surveyed, illicit trade accounted for about 21.6 percent of total transactions in their sector of activity.41.

There are differences between estimates of illicit trade made by enterprises and entrepreneurs, but these are not systemic. There are no significant differences in estimates of illicit trade made by enterprises and entrepreneurs with different numbers of employees – the only exception are enterprises with more than 20 employees, whose estimates of the volume of informal trade were lower than those given by enterprises with fewer staff. In addition, there are no statistically significant differences in estimates of informal trade between sectors of activity, save for a few exceptions.

41 The average estimate of tax evasion was calculated using the weighted average, whereby estimates within an interval were replaced by the median of that interval. In calculating the average amount of tax evasion we excluded non-responses, i.e. respondents who claimed they did not know how much was evaded and those who refused to answer.
The macroeconomic relevance of illicit trade in the sector of enterprises can be gauged on the basis of the share of corporate GDP in total GDP. According to 2010 data, corporate GDP accounted for some 53 percent of total GDP\textsuperscript{42}. If we assume that the share of enterprises in the trade in goods is approximately equal to their share in GDP, it follows that illicit trade of 21.6 percent implies that the extent of the shadow economy in the trade in goods amounts to 11.6 percent of GDP. When interpreting these figures, it must be noted that it reflects the amount of \textit{added value} avoided, which serves as the VAT base, rather than the value of \textit{gross turnover avoided}. If the shadow economy were to be estimated on the basis of gross turnover, rather than of added value, it would be taken into account multiple times, which is wrong from the standpoint of methodology.\textsuperscript{43} Besides, calculating the extent of the shadow economy based on gross turnover runs counter to the general idea of value-added tax, which is designed so that added value, rather than gross turnover, is taken as its base.

### 5.3.2. Estimated extent of the shadow economy in the payment of wages

One of the standard procedures for estimating the shadow economy in the field of taxing personal income is also based on carrying out a survey on a representative sample of taxpayers, although answers obtained in this manner have often been known to underestimate the amount of overall and untaxed income.\textsuperscript{44} As employee wages are the dominant form of taxable household income in Serbia, and the taxes and contributions are paid by employers, the gap in personal income tax and contributions was estimated using data obtained in the Survey on Conditions for Doing Business in Serbia. Although this leaves uncovered the portion of the household income shadow economy that is generated through working outside of regular working hours or outside of formal employment (e.g. private lessons given by teachers), the findings can nonetheless serve as an approximate indicator of the extent of the household income shadow economy, on condition that the extent of non-declaration of other forms of income is similar to that seen with wages.

\textsuperscript{42} 2012 RSO Statiscial Yearbook.

\textsuperscript{43} Estimates of the shadow economy based on gross turnover are probably one of the most significant reasons why the shadow economy is overestimated in public debates in Serbia.

\textsuperscript{44} The problem of bias inherent in answers to these questions has been partly resolved by posing implicit questions that related to the entire sector of activity the respondent engages in, rather than on the respondent alone. However, this method, too, carries the risk of untruthful answers or misunderstanding of the concept of sector of activity.
The extent of the shadow economy in the field of household income is defined as the relative divergence between total (taxable) income and taxed (declared) income in relation to the amount of taxable income. The difference between taxable and taxed income has been defined in the survey as the wage paid to a worker in cash (rather than via a bank account) in the sector of activity in which the particular business entity operates. Thus, the extent of the shadow economy in the field of household income is an indicator of the ratio of undeclared-to-declared household income, and, as such, shows how widespread the shadow economy is in this field. As respondents were able to choose between intervals of figures for this rate for the sector of activity they operate in, the average weighted amount was calculated using the median of the intervals, as well as a weight based on the frequency of respondents selecting a particular interval.

**Graph 5.5: Extent of the shadow economy in personal wages, based on Survey**

As reported in the Survey, the average extent of the shadow economy in wages (the ratio between undeclared and total actual income from labour) stands at 26.2 percent.\(^{45}\) On average, this is much higher with entrepreneurs, i.e. wages paid by entrepreneurs, than with enterprises. When viewed by sector of activity, the extent of employee wages paid in the shadow economy is the highest in construction, catering, and transportation, much lower in production, and lowest at enterprises engaging in trade. Moreover, the payment of wages in cash is the most widespread at micro-enterprises and entrepreneurs, and that, as businesses grew, the extent of wages paid informally decreased. In addition, when the data are viewed by region, the results showed that ‘envelope wages’ were more common at employers in Central Serbia than with those based in Vojvodina or Belgrade. The Tax Administration should take into account this structure of informal employment when designing an audit system.

\(^{45}\) According to data from the 2007 Living Standards Measurement Study, the rate of underreporting of income (% of unreported income in relation to reported income) stood at 26.9 percent in Serbia, which underlines the robustness of estimates of the extent of the shadow economy in the field of household income (see: Randelović, S. (2011)).
The share of gross wages at enterprises and entrepreneurs in GDP can be used to estimate the share of avoided wages paid by corporate sector, in GDP. Wages account for some 51 percent of GDP, while wages paid by enterprises make up some 70 percent of all wages. When the 26.2 percent rate of informal wages paid by enterprises is applied to this figure, it can be estimated that the extent of the shadow economy in the payment of wages by enterprises stands at 9.4 percent of GDP.46

5.3.3. Summary estimate of the shadow economy in the sector of enterprises and entrepreneurs

The Survey of Conditions for Doing Business estimated that the extent of the shadow economy in the sector of enterprises and entrepreneurs with respect to the trade in goods and the payment of wages stood at some 21.2 percent of GDP. This estimate covers the greatest portion of informal activity of enterprises and entrepreneurs, but not all types of such activity. The other types of informal activity of companies, including the evasion of corporate income tax, property tax, and various fees and charges, probably collectively account for between 10 to 15 percent of the volume of informal activity in the trade in goods and payment of wages.

Table 5.6. Estimated extent of the shadow economy in the sector of enterprises and entrepreneurs, as found by the Survey

<table>
<thead>
<tr>
<th></th>
<th>As % of GDP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total extent of shadow economy</td>
<td>21.2</td>
</tr>
<tr>
<td>Shadow economy in trade in goods</td>
<td>11.6</td>
</tr>
<tr>
<td>Shadow economy in payment of wages</td>
<td>9.6</td>
</tr>
</tbody>
</table>

As expected, the extent of the shadow economy in the sector of enterprises and entrepreneurs estimated using the findings of the Survey was lower than that estimated using the MIMIC and HTC methods. This is so because the MIMIC model takes into account all institutional sectors and all types of informal activity, while the Survey only looked at the shadow economy among enterprises and entrepreneurs (but not among households), and took into account only the most important types of informal activity – illicit trade in goods and under-reporting of wages.

5.4 Estimate of the tax evasion gap

The tax gap is the difference between hypothetical (theoretical) tax revenue and the taxes actually collected. Hypothetical tax revenues are sums that would be collected over a particular period of time provided that all taxpayers pay their taxes in full compliance with tax legislation. However, the tax gap is also made up of other elements in addition to tax

46 If we take into account the percentage of workers without formal employment contracts whose wages are paid wholly in cash (23.9 percent), and assuming that the respondents did not include them in their estimates, but rather referred only to workers with a portion of wages paid in cash, the percentage of wages paid in cash rockets to 43.8 percent. This means that the aggregate estimate of the shadow economy in the payment of wages also increases, to 15.6 percent of GDP. A more detailed overview of the methodology used can be found in Putniņš, T. J and Sauka, A. (2011). “The size and determinants of shadow economies in the Baltic States”, Baltic Journal of Economics 11(2).
evasion: these are taxes declared but unpaid, lost tax revenue due to taxpayer insolvency, etc., but their significance to the balance is, mostly, low. In the case of Serbia, taxes declared but unpaid may have a relatively large share due to widespread fiscal indiscipline, but also because of the tolerance of non-payment by some groups of taxpayers (enterprises undergoing restructuring, less-well-off members of the society, etc.). In this study we have focused on estimating the tax gap without going into whether it is caused by evasion or non-payment of taxes declared.

We have estimated the tax gap for the most important types of taxes in Serbia: value added tax (VAT), social security contributions, and personal income tax. The share of these taxes in Serbia’s total tax revenue is about 80 percent. The tax gap was not estimated for another important tax – excise duty, which has a share of some 15 percent in total tax revenues. Estimating this tax gap would have required detailed assessment by groups of excise products (oil products, cigarettes, alcoholic beverages, etc.), which would have gone beyond the scope of this survey.

The application of various methods resulted in an estimate of 7.5 percent of GDP for the total VAT, personal income and social security contributions tax gap. Of this amount, the income tax and contributions gap amounted to some 5 percent of GDP, while the VAT gap stood at about 2.5 percent of GDP. Assuming that the extent of evasion was slightly lower for other taxes (excise duties, customs, corporate income tax, property tax, fees, charges, etc.), we estimate that the total tax gap stands at some 11 percent of GDP, or, rather, that the sum total of taxes evaded and those declared but not paid amounts to about €3bn per year.

5.4.1 Estimate of the VAT gap

The VAT gap is the difference between the hypothetical (theoretical) VAT assessed and the amount actually collected. The VAT gap will be estimated using macroeconomic aggregates (with a top-to-bottom approach), as well as on the basis of microeconomic data obtained from a survey of VAT-payers.

**Estimating the VAT gap based on macroeconomic aggregates**

*Methodology for estimating the VAT gap*

The macroeconomic estimate of the VAT gap was made using methodology applied to EU member states; similar methodologies are also used by other institutions. According to this methodology, the starting point for estimating the VAT gap is the system of national accounts, as well as disaggregated data on the consumption of various products by households. Thus the reliability of such estimates is critically dependent on the quality of information found in the national accounts and the Household Consumption Survey. One advantage of estimating the VAT gap on the basis of macroeconomic accounts in relation to other methods of assessment lies in the fact that it includes VAT contained in all components of aggregate demand (household consumption, investment, other consumption) and across all institutional sectors (households, businesses, government). Under the macroeconomic approach, total hypothetical VAT is equal to the sum of the hypothetical VAT contained in household consumption, fixed investments, and other consumption. VAT figures obtained by

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47 Reckon, 2009.
48 HM Revenue and Customs (2011).
these means are then adjusted for several factors, such as small taxpayers exempted from VAT, purchase of enterprise car fleets and other goods not subject to a refund of input VAT, specific areas of taxation in some countries, etc.

The most important macroeconomic basis for calculating VAT is household consumption, which is financed from household income, but also includes consumption funded by non-governmental organisations (such as the Red Cross, religious communities, and other NGOs). Hypothetical VAT contained in household consumption accounts for by far the largest portion of total hypothetical VAT in EU countries, averaging 64 percent. The share of VAT contained in household consumption in hypothetical VAT has been stable, both by year and by country. The coefficient of variation of the share of EU25 hypothetical VAT on household consumption in total EU25 VAT amounted to a mere 9.1 percent between 2000 and 2006.49

Another significant macroeconomic base for VAT is made up of fixed investments. Although this is generally exempt from VAT, some of them contain substantial VAT. Most VAT is accounted for by investments made by non-VAT-payer entities, such as private individuals, small-scale entrepreneurs, and the like. The most important component within this group is investment into the construction and purchase of housing. In addition, in many countries (Serbia included) VAT-payers are required to pay VAT on fixed assets that can be used for private purposes, such as cars, furniture, etc. The share of VAT contained in fixed investment in EU member states stood at 14.7 percent on average between 2000 and 2006, but variations were substantial among individual countries, with the coefficient of variation standing at 32 percent on average. Such relatively high variations were caused by both fluctuations in investment and the differing tax treatment of some investments, such as the purchase of cars or furniture by taxpayers.

The third significant macroeconomic base for VAT is other consumption. Within this factor, the most significant areas are private household consumption provided by the state through transfers in kind; collective consumption; and financial services. Private consumption provided by the state in kind includes various types of services provided by the state to private individuals, the most important being healthcare, education, and social security, as well as sports and cultural needs, which have less significance for the balance. All of these services have the features of private goods, but the state provides them to the public for various reasons (goods egalitarianism, exogenous effects and information asymmetries, etc.). Collective consumption comprises public goods, such as defence, internal security, justice, etc. that the state also provides to its citizens. Added value in the financial sector is not yet subject to VAT, but there have been calls to remove this exemption.

In the case of private goods provided by the state, collective consumption, and financial services, VAT is not charged on the added value of these services, but VAT contained in the inputs is not deducted as input VAT. This means that VAT is not payable on education, healthcare, internal and external security, justice, and financial services; however, the costs of the delivery of these services include VAT payable on inputs such as fuel, medications, utilities, electricity, office supplies, etc. Hypothetical VAT contained in other consumption is a major component of overall hypothetical VAT, with an average share of 19.6 percent in EU25 between 2000 and 2006. However, the variation in the share of hypothetical VAT on

49 Calculation based on Reckon (2009).
other services in total hypothetical VAT is relatively high – the coefficient of variation amounts to 25 percent.

Hypothetical VAT contained in each macroeconomic base (household consumption, fixed investment, and other consumption) is obtained by multiplying the tax base and the average weighted statutory tax rate for the relevant base. As VAT is included in these bases in macroeconomic accounts and consumption data, recalculated statutory tax rates must be used instead of the original ones.\(^50\)

**Estimation of the VAT gap in Serbia**

In estimating the VAT gap in Serbia, in accordance with methodology applied in EU member states,\(^51\) particular attention was paid to estimating the hypothetical VAT contained in household consumption. This approach was both justified, since nearly two-thirds of total VAT is accounted for by household consumption, and feasible, as data on the detailed structure of household consumption are available, unlike those regarding the structure of investments and other consumption.

The starting point for estimating hypothetical VAT was the set of data on household consumption by product group\(^52\) adjusted to household consumption data from national accounts, as well as the Law on VAT. This piece of legislation stipulates which products attract the standard rate or the reduced rate, and which activities are VAT exempted without credit (government services, financial services, etc.). The average statutory VAT rate was estimated on the basis of the Law on VAT and the structure of consumption for each product group. We obtained the value of the hypothetical VAT for each product group by multiplying the average statutory VAT rate for that product group (e.g. food and soft drinks) with the value of consumption for that group. In the case of food and soft drinks, we also took into account the fact that households obtain a portion of consumption from their own production; this is termed in-kind consumption. No VAT is payable on the added value of these products, but some VAT is contained in inputs (fuel, seeds, crop protection, cattle feed, etc.) used to produce these mainly agricultural products; we took this into account when estimating the average VAT rate applicable to this group of products. We assumed that imputed rent, which has a share of close to 11 percent in personal consumption,\(^53\) did not contain any VAT, i.e. that the tax rate was equal to zero.

Hypothetical VAT on fixed investment was estimated on the basis of the share of fixed investment in Serbia’s GDP and the average share of VAT contained in investment in new EU member states. This approach was used because there are no data for Serbia on the structure of investment by type of investor (VAT-payers vs. others) or product (amounts of investment into products not exempted from VAT – cars or furniture purchased by VAT-payers, etc.) that could be used to estimate the share of VAT in them.

Value added tax contained in other consumption (private and collective consumption provided by the state, financial services) was estimated under the assumption that the value of

\(^{50}\) The general statutory rate in Serbia stood at 18 percent at the time the analysis was carried out, while the recalculated statutory rate amounted to 15.2 percent = 18/(100+18)*100. All estimates were made using the statutory rates in force in 2011.

\(^{51}\) Reckon (2009).


the inputs taxed amounted to 60 percent of the added value in the respective sectors of activity. In addition, we have assumed that these activities used inputs taxed at an average VAT rate of 14 percent.

Adding together the VAT contained in household consumption, fixed investment, and other consumption yields total hypothetical VAT. Total hypothetical VAT is then adjusted with the aim of correcting for standard exemptions and special tax regimes that are part of the VAT system. The most important adjustment is the reduction in total hypothetical VAT for VAT contained in the added value of entrepreneurs and enterprises below the VAT entry threshold. These enterprises and entrepreneurs do not pay VAT on their own added value, but are also unable to claim refunds of VAT paid on their inputs. The correction also takes into account the fact that enterprises that purchase cars are not able to claim VAT refunds. As there are no data for Serbia that would make it possible to make these adjustments, we applied an average adjustment rate of 3.5 percent of the total hypothetical VAT, which is slightly above the EU average.

The application of this procedure resulted in an estimate of the hypothetical VAT of Serbia between 2008 and 2011. We calculated the VAT gap by subtracting actually collected VAT from hypothetical VAT; this gap was made up mainly of evaded VAT, as well as VAT declared but not paid. Based on official statistics of macroeconomic aggregates and consumption, and using the above methodology, the VAT gap in Serbia between 2008 and 2010 was found to range between 7.3 and 9.7 percent of the hypothetical VAT, with an average value of 8.6 percent. When measured against the gross domestic product, the estimated VAT gap in Serbia amounted to just about one percent of GDP.

The VAT gap calculated in this manner for Serbia was significantly lower than the EU25 VAT gap seen between 2000 and 2006, which stood at 13.5 percent of the hypothetical VAT on average. The difference is even more marked in relation to the eight new Central and Eastern European member states, where the average VAT gap amounted to 19.3 percent in 2000-2006.

The VAT gap and registered GDP

The fact that the VAT gap is much smaller in Serbia than in EU member states could be caused by an underestimated macroeconomic base (household consumption and investment) in Serbia, or by exceptionally low tax evasion and small amounts of tax declared but not paid. It is perfectly clear that the low VAT gap as estimated in Serbia was caused by an underestimate of the GDP and its elements that are subject to VAT. Unlike EU member states, Serbia does not include a portion of the shadow economy into the calculation of its GDP. Yet another indication of the fact that underestimated GDP was the primary cause of the low VAT gap in Serbia can be gleaned by comparing the share of actually collected VAT in Serbia with that in EU member states. The share in Serbia was among the greatest in Europe, although Serbia’s VAT rate was among the lowest.

The hypothetical VAT in investments and other consumption was calculated using the appropriate parameters for EU member states.

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54 The average VAT gap for EU25 and the eight new CEE member states was calculated as the unweighted average of data obtained by Rickon (2009).
The structure of the hypothetical VAT in Serbia differs from the EU average. VAT contained in household consumption has a relatively high share in the hypothetical VAT, while the share of VAT in investments and other consumption is lower than the EU average. This difference is the consequence of the large share of personal consumption in Serbia’s GDP relative to the EU average. In 2009, household consumption in Serbia had a share of 77 percent in GDP, while this figure amounted to 57 percent on average in EU member states.\(^{55}\) The share of household consumption in GDP was greater in Serbia than in any EU member state, which was probably caused by specific factors; still, errors cannot be ruled out when estimating GDP or some of its components, such as investments. Key factors affecting the high share of household consumption in GDP are the high share of wages and pensions, as well as remittances, in GDP.

### Table 5.7: Estimate of hypothetical VAT, in millions of RSD

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hypothetical VAT, total</td>
<td>325,369.8</td>
<td>328,831.5</td>
<td>347,514.7</td>
<td>377,596.8</td>
</tr>
<tr>
<td>VAT in household consumption</td>
<td>227,973.0</td>
<td>238,395.6</td>
<td>253,977.8</td>
<td>276,865.9</td>
</tr>
<tr>
<td>VAT in fixed investments</td>
<td>41,106.7</td>
<td>33,164.8</td>
<td>33,298.7</td>
<td>35,290.4</td>
</tr>
<tr>
<td>VAT in other consumption</td>
<td>44,891.5</td>
<td>45,351.4</td>
<td>47,603.3</td>
<td>52,047.5</td>
</tr>
<tr>
<td>Net adjustment</td>
<td>11,398.6</td>
<td>11,919.8</td>
<td>12,635.0</td>
<td>13,393.1</td>
</tr>
<tr>
<td>Actual VAT</td>
<td>301,700.0</td>
<td>296,900.0</td>
<td>319,400.0</td>
<td>342,000.0</td>
</tr>
<tr>
<td>VAT gap, in millions of RSD</td>
<td>23,669.8</td>
<td>31,931.5</td>
<td>28,114.7</td>
<td>35,596.8</td>
</tr>
<tr>
<td>VAT gap, in % of hypothetical VAT</td>
<td>7.3</td>
<td>9.7</td>
<td>8.1</td>
<td>9.4</td>
</tr>
</tbody>
</table>

Source: Calculated using macroeconomic data, household consumption data, and Law on VAT.

To obtain a more realistic assessment of the amount of the hypothetical VAT, and thus of the VAT gap, but also to ensure international comparability of such assessment, official GDP data for Serbia must be adjusted in line with ESA 95 methodology. This entails increasing the official GDP by a portion of the shadow economy\(^{56}\) etc. included in the GDP in countries that apply EU or United Nations methodology. According to the latest estimate of the economy excluded from GDP, carried out in Serbia by SORS for the period from 2003 to 2005, GDP would be greater than the official figure by between 13.5 and 16.2 percent if a portion of the shadow and unregistered economy were included, as is done in other countries.\(^{57}\) Although the estimate of the excluded economy relates to a period of nearly a decade ago, adjustments

\(^{55}\) See Radisavljević Goran (2010).

\(^{56}\) For a more detailed discussion, see the overview of activities not included in GDP in developing countries in United Nations (2008).

\(^{57}\) Source: SORS website.

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made to Serbia’s official GDP will be based on it in the absence of newer research. The official GDP of Serbia, therefore, rose by 15 percent between 2008 and 2011.

The increase in GDP by end-use elements was differentiated – investments increased by 20 percent, household consumption by 16 percent, while other consumption rose by five percent. The above-average adjustment in investments was caused by the broad extent of the excluded shadow economy in the construction industry, encompassing enterprises, entrepreneurs, and households equally. The adjustment in household consumption was slightly greater than the average adjustment of GDP, while other consumption saw a relatively modest adjustment, since it was dominated by consumption provided by the state. Individual forms of consumption recorded different levels of adjustment – above-average adjustment was seen by the consumption of clothing and shoes and consumption in the sectors of catering, personal services, and food; below-average adjustment, on the other hand, was recorded by the consumption of electricity, utilities, telecommunications services, etc. These differentiated adjustments of particular forms of household consumption are important since various forms of consumption are taxed at different average weighted statutory tax rates.

### Table 5.9: Estimate of hypothetical VAT using adjusted base, in millions of RSD

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hypothetical VAT, total</td>
<td>374,388.7</td>
<td>377,527.0</td>
<td>399,978.9</td>
<td>434,537.8</td>
</tr>
<tr>
<td>VAT in household consumption</td>
<td>268,770.5</td>
<td>280,458.1</td>
<td>295,506.8</td>
<td>322,137.4</td>
</tr>
<tr>
<td>VAT in fixed investments</td>
<td>49,328.0</td>
<td>39,797.7</td>
<td>39,958.4</td>
<td>42,348.5</td>
</tr>
<tr>
<td>VAT in other consumption</td>
<td>44,891.5</td>
<td>45,351.4</td>
<td>49,983.4</td>
<td>54,649.9</td>
</tr>
<tr>
<td>Net adjustment</td>
<td>11,398.6</td>
<td>11,919.8</td>
<td>14,530.2</td>
<td>15,402.0</td>
</tr>
<tr>
<td>Actual VAT</td>
<td>301,700.0</td>
<td>296,900.0</td>
<td>319,400.0</td>
<td>342,000.0</td>
</tr>
<tr>
<td>VAT gap, in millions of RSD</td>
<td>72,688.7</td>
<td>80,627.0</td>
<td>80,578.9</td>
<td>92,537.8</td>
</tr>
<tr>
<td>VAT gap, in % of hypothetical VAT</td>
<td>19.4</td>
<td>21.4</td>
<td>20.1</td>
<td>21.3</td>
</tr>
</tbody>
</table>

Source: Calculated using macroeconomic data, household consumption data, and Law on VAT. Hypothetical VAT contained in investments and other consumption calculated using appropriate parameters for EU member states.

The hypothetical VAT was estimated on the basis of adjusted household consumption, investments, and other consumption, using the methodology described above. As expected, the use of the adjusted macroeconomic bases found that the hypothetical VAT was greater by some 15 percent in relation to the hypothetical VAT obtained on the basis of official VAT data. The estimated VAT gap between 2008 and 2011 amounted to 20.6 percent on average, which was much greater than the EU25 average, which stood at 13.5 percent between 2000 and 2006.59 Still, it is more relevant to compare Serbia with similar EU member states, where the VAT gap amounted to 18.1 percent between 2000 and 2006. It is also pertinent to note that the VAT gap in these countries stood at 19.3 percent in 2000-2003, before their accession to the EU.61

The macroeconomic relevance of the estimated VAT gap can be assessed by its share in GDP. The use of adjusted GDP shows that the VAT gap in Serbia stood at, on average, 2.5
percent of adjusted GDP (or 2.9 percent of official GDP) between 2008 and 2011. The VAT gap estimated using adjusted GDP is nearly three times as high as that found using official GDP data.

According to the Survey on Conditions for Doing Business, enterprises and entrepreneurs estimated that the extent of informal transactions in their respective sectors of activity stood at some 22 percent of the total volume of transactions. This estimate supports the estimate of the tax gap made on the basis of adjusted macroeconomic data, whereby the VAT gap in Serbia is seen to amount to some 21 percent of hypothetical VAT.

5.4.2. Estimated personal income tax and social security contributions gap

As has already been mentioned, the term ‘tax gap’ is narrower than ‘shadow economy’, since the shadow economy denotes income that is taxable by law, but is not declared or taxed, while the tax gap denotes the amount of tax evaded expressed as a percentage of hypothetical tax revenue. The income tax and contributions gap is defined as the difference between the hypothetical amount of income tax and social security contributions that could be collected (if all income taxable under law were actually taxed) and the amount of income tax and contributions actually collected. The income tax and contributions gap can be estimated if we first estimate the extent of the shadow economy in the payment of wages, using data from the Survey (the amount of income not taxed) and the statutory average rates of taxes and contributions payable on such income. Since the Survey covered exclusively income from labour, only such income was taken into account in calculating the statutory tax rate.

Starting from the extent of the shadow economy in the payment of wages estimated using the Survey (26.2 percent) and the total amount of gross wages earned by employees stated in the national accounts, we were able to estimate the total extent of the shadow economy in the area of income from labour (approximately 9.4 percent of GDP, or some RSD 313bn). By applying the average statutory tax rate for taxable income from labour to this figure, we arrived at a figure of 4.1 percent of GDP (or RSD 135.7bn) as an estimate of the personal income tax and social contributions gap, or 22.7 percent of the hypothetical revenue from personal income tax and all social security contributions.

<table>
<thead>
<tr>
<th>Table 5.10. Estimated personal income tax and social contributions gap, based on the Survey</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
</tr>
<tr>
<td>Income tax and contributions gap (as % of GDP)</td>
</tr>
<tr>
<td>Income tax and contributions gap (as % of hypothetical amount of income tax and contributions)</td>
</tr>
</tbody>
</table>

The total amount of the income tax and contributions gap is probably slightly higher than the estimated 4.1 percent of GDP, since the Survey covered only employment and self-employment income, while there are other types of informal activity in the area of income from labour and that contribute to the income tax gap (e.g. self-employment after formal working hours, such as private tuition by schoolteachers, etc.). Moreover, evasion is also present with taxation of capital income (e.g. undeclared interest income from lending money informally, or dividends earned from unregistered corporate income, etc.). Since income from employment and self-employment does dominate total personal income, the total personal income tax and social contributions gap is estimated to stand at about 5 percent of GDP (or 27.7 percent of the hypothetical amount of income tax and contributions).
Shadow economy, tax evasion and the tax gap

‘Shadow economy’, ‘tax evasion’ and ‘tax gap’ are related but distinct concepts, and as such are sometimes confused by the general public, which can lead to misunderstandings. The shadow economy, from the taxation standpoint, is the value of taxable activities (labour, trade, etc.) and rights (ownership of property, etc.) on which tax is not paid although they are statutorily taxable. Tax evasion is the difference between the tax liabilities of a taxpayer under current laws, and their reported tax liabilities – in case of total evasion, the tax liabilities reported equal zero. The tax gap is the difference between the tax evaded and the amount of statutory tax liabilities (‘hypothetical tax’).

We will present two hypothetical examples to clearly underline the distinction between shadow economy, tax evasion and tax gap. If earned income amounting to RSD 100 is fully evaded, given a fiscal burden on labour of 40 percent, the shadow economy amounts to 100 dinars, while the tax gap stands at RSD 40 (i.e. 100 percent of the statutory tax liability). In case of turnover of RSD 100, of which half was made informally, given a VAT rate of 20 percent, the absolute amount of the shadow economy is RSD 50, the evaded tax amounts to RSD 10, while the tax gap stands at 50 percent. As can be seen from these examples, the percentages of the shadow economy and the tax gap are identical, and stand at 100 and 50 percent, respectively, but their absolute values differ greatly. The absolute value of the shadow economy is greater than the tax evaded by the amount of the reciprocal value of the tax rate, so that, for instance, given a VAT rate of 20 percent, the shadow economy is five times greater than the tax evaded (1/0.2 = 5).

In the case of Serbia, the MIMIC method resulted in an estimate of 30 percent of GDP for the shadow economy, or €10bn, while the total tax gap in Serbia was estimated to stand at about 10 percent of GDP, or about €3bn. It follows from these estimates that the total implicit tax rate (the ratio of the tax gap to the shadow economy) stands at 33 percent in the shadow economy in Serbia, slightly lower than the total tax rate in the formal sector, which amounts to between 37 and 38 percent.
6. Shadow economy in the enterprise and entrepreneur sector

6.1 Assessment of main types of the shadow economy and their characteristics

Research into the shadow economy carried out to date in South-Eastern Europe and beyond has mainly focused on macro assessments of this phenomenon or socio-economic characteristics of individuals involved in these activities. There have been much fewer studies that have analysed the characteristics of enterprises engaged in the shadow economy and the factors that drive them into operating informally, such as research on the shadow economy in Bulgaria and the Baltic States (Estonia, Lithuania, and Latvia) based on the data from the survey of enterprises operating informally, as well as a study on the impact of the shadow economy on the operation of enterprises in South-Eastern Europe and their competitiveness based on data from the Business Environment and Enterprise Performance Study – BEEPS (Kyle et al., 2001; Williams, 2006; Tedds, 2010; Putninš and Sauka, 2011; Hudson et al., 2012).

### Definition of the shadow economy and informal employment in the Survey

Business entities engaged in shadow economy are those that employ workers informally and/or make payments in cash as VAT-payers. The term ‘informally employed’ refers to those workers who are either employed without a formal contract, or who do have a contract but only a portion of their wages is declared, meaning that they receive a portion of their pay in cash.

The findings of the Survey on Conditions for Doing Business in Serbia carried out for the purposes of this study show that 28 percent of all business entities in Serbia engage in activities in the shadow economy (Table 6.1), while one-fifth of all business entities employ workers informally.

If we include the other two categories – workers employed through youth employment agency and non-VAT-payer entrepreneurs contracted to perform certain activities for a company instead of its regular permanent employees with the aim of cutting costs or securing cash (at a 10-percent commission) – the percentage of enterprises engaging in activities of shadow economy would be substantially greater, reaching 32.2 percent. Although these two categories most often represent informal practices, they are not included into our basic definition of the shadow economy as the survey did not include questions we could use to estimate how informal they actually are. We have thus for the purposes of this analysis used a narrower definition of the shadow economy. Nonetheless, regardless of the definition we use, the ratio of business entities active in the shadow economy to the total number of business entities is relatively high, particularly in light of the fact that the figure is taken to be the lower limit of the extent of these practices, as it reflects respondents’ inclination to disguise their informal activities.

Table 6.1 shows the share of business entities in the shadow economy in the total number of business entities by their basic characteristics. According to the findings of the survey, the share of business entities evading VAT is slightly higher (one-quarter of all VAT-payers) than the share of companies engaging in informal employment (one-fifth of the total number of business entities).
When the results are viewed by type of business entity, it can be seen that entrepreneurs are more involved in the shadow economy than enterprises (30.7 percent as against 23 percent, respectively), since informal employment and VAT evasion are more frequent with entrepreneurs than with enterprises. It is also evident that new enterprises and entrepreneurs, i.e. those registered after 2009, are more likely to engage in shadow economy activities than older ones. This is primarily the result of their inclination to employ workers without formal contracts, or with contracts but without declaring their entire wages; on the other hand, no differences are visible when it comes to informal transactions. This type of employment can be explained by the fact that young start-ups use it in an endeavour to cut their costs and improve competitiveness.

Table 6.1: Percentage of business entities involved in the shadow economy by characteristics

<table>
<thead>
<tr>
<th>Type of business entity</th>
<th>% of business entities in the shadow economy</th>
<th>% of business entities employing workers informally</th>
<th>% of VAT-paying business entities making payments in cash</th>
<th>% of business entities engaging in both types of shadow economy</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>28.4</td>
<td>20.5</td>
<td>24.5</td>
<td>5.7</td>
</tr>
<tr>
<td>Enterprise</td>
<td>23.0</td>
<td>14.5</td>
<td>18.3</td>
<td>6.4</td>
</tr>
<tr>
<td>Entrepreneur</td>
<td>30.7</td>
<td>23.0</td>
<td>29.2</td>
<td>5.4</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Age</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Start-up, 1-2 years</td>
<td>32.1</td>
<td>26.5</td>
<td>24.7</td>
<td>7.3</td>
</tr>
<tr>
<td>Others</td>
<td>27.9</td>
<td>19.6</td>
<td>24.8</td>
<td>5.5</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Number of employees</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Up to 4</td>
<td>27.7</td>
<td>20.2</td>
<td>25.7</td>
<td>5.2</td>
</tr>
<tr>
<td>5-19</td>
<td>32.8</td>
<td>23.6</td>
<td>22.0</td>
<td>9.1</td>
</tr>
<tr>
<td>20-49</td>
<td>28.0</td>
<td>11.4</td>
<td>24.8</td>
<td>6.5</td>
</tr>
<tr>
<td>50-249</td>
<td>24.5</td>
<td>16.9</td>
<td>15.8</td>
<td>7.7</td>
</tr>
<tr>
<td>250 and above</td>
<td>31.4</td>
<td>31.4</td>
<td>0.0</td>
<td>0.0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Sector of activity</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture</td>
<td>33.8</td>
<td>20.0</td>
<td>25.3</td>
<td>3.4</td>
</tr>
<tr>
<td>Industry</td>
<td>27.5</td>
<td>20.2</td>
<td>24.8</td>
<td>7.3</td>
</tr>
<tr>
<td>Construction</td>
<td>42.9</td>
<td>32.7</td>
<td>42.3</td>
<td>11.6</td>
</tr>
<tr>
<td>Trade</td>
<td>24.9</td>
<td>15.0</td>
<td>20.8</td>
<td>6.3</td>
</tr>
<tr>
<td>Transportation</td>
<td>32.7</td>
<td>23.8</td>
<td>41.6</td>
<td>4.8</td>
</tr>
<tr>
<td>Catering</td>
<td>33.1</td>
<td>22.4</td>
<td>30.8</td>
<td>2.8</td>
</tr>
<tr>
<td>Other services</td>
<td>25.0</td>
<td>21.4</td>
<td>17.4</td>
<td>3.2</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Region</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Vojvodina</td>
<td>25.6</td>
<td>19.8</td>
<td>18.8</td>
<td>4.3</td>
</tr>
<tr>
<td>Belgrade</td>
<td>24.7</td>
<td>16.2</td>
<td>20.2</td>
<td>3.8</td>
</tr>
<tr>
<td>Serbia excl. Belgrade</td>
<td>33.0</td>
<td>24.1</td>
<td>31.8</td>
<td>8.0</td>
</tr>
</tbody>
</table>

When businesses are disaggregated by sector of economic activity, most business entities active in the shadow economy are seen to be operating in the construction sector (42.9
percent), followed by agriculture (33.8 percent), catering (33.1 percent) and transportation (32.7 percent). Similar results were obtained by Schneider (2011), who studied six European countries (Turkey, Spain, Italy, Germany, Poland, and Romania); the shadow economy was at its most pronounced in the construction sector and involved about 30 percent of the total number of the sector’s employees; wholesale and retail trade, catering, and transportation. The study of enterprises in the Baltic States (Putninš and Sauka, 2011) also found that the shadow economy was predominant in the construction sector, followed by services and retail trade, sectors of activity traditionally favourable for shadow economy activities.

Both components of the shadow economy – informal employment and transactions – are at their most pronounced in the construction sector. Approximately one-third of all business entities in the construction sector have informal workers, while 42.3 VAT-payers engage in shadow transactions. If we consider all types of work, we can see that construction workers are most often engaged without a formal employment contract; through the intermediation of another business; with a contract but with a portion of their wage undeclared; or under a temporary service agreement. All of these forms of work are present in construction to an above-average degree in relation to other sectors of activity. It is interesting to note that all construction businesses employing between five and 19 people included in our sample engaged in shadow economy.

Underreporting of income is particularly noticeable in the construction sector, mainly in the sub-contracting process and in activities that are directly related to the general public. In these activities, cash generated from the sale of a company’s products can be used to pay suppliers, reducing both income derived from such sales and costs. Although the reduction in costs is not particularly useful, goods and services can be bought much more cheaply as suppliers are able to evade paying VAT.

Many construction companies operate, on average, for very brief periods of time, up to two or three years, obtain some government contracts through public procurement procedures, and then vanish from the market. A significant number of these firms are actually intermediaries between the client and the sub-contractors, earning between 10 and 50 percent of the contract price in commissions. These practices could be avoided if public procurement tenders were open only to companies with substantial references, a set number of permanent workers, and an annual turnover not lower than the value of the public procurement contract (Socio-Economic Council, 2010).

Agriculture, catering, and transportation are, after construction, sectors with the highest proportion of shadow economy (at 33.8, 33.1, and 32.7 percent, respectively). According to Schneider (2009), most income is underreported due to cash transactions in these sectors, excluding agriculture.

The large percentage of business entities in the agriculture sector that are engaged in the shadow economy – mainly entrepreneurs with few employees – makes it impossible for these businesses to obtain government subsidies or borrow to finance current operations or improve production. As a consequence, these entities are unable to grow and the people grouped around them fail to see improvements in their living standards, since such operations are linked to smallholdings and low production volumes.

Apart from catering, where the high shadow economy is expected, the share of businesses in
the transportation sector with activities in shadow economy is also high. There are several explanations for this higher percentage compared to other sectors of economic activities. Businesses in transportation are relatively smaller in relation to other sectors of economic activity, and are more able to operate informally. However, it needs to be underlined that, although the share of business entities in the VAT system that make cash payments is the greatest in transportation (41.6 percent), after construction, the amount of VAT actually evaded is minimal (Table 6.3), as the share of cash transactions in the total volume of payments is the lowest of any sector (at a mere 4.8 percent). Similarly, in catering, the share of VAT-payers engaging in cash transactions is above-average (30.8 percent), while the percent of VAT avoided is below-average. Finally, based on the results of the survey, it seems that compared to other sectors businesses in transportation are to a lesser extent subject to inspections. On the other hand, businesses in trade are frequently subject to inspections. Thus, a part of explanation for lower share of informal economy is due to higher probability of detection. There are other explanations of the lower share of the shadow economy in these sectors that can be discussed. For example, in the retail sector, the decline of shadow economy can be explained by the increasing share of large retail chains.

The common link between the shadow economy and the size of enterprise, whereby enterprises with fewer workers are more likely to engage in shadow economy (Rice, 1992; Hanlon, Mills, and Slemrod, 2007; Tedds, 2010; Williams, 2006), is not as pronounced in Serbia. The shadow economy is mainly the domain of enterprises with between five and 19 employees, as well as of large enterprises employing 250 employees or more. These enterprises are over represented as regards informal employment, while micro-enterprises with up to four workers and medium-sized enterprises (between 50 and 249 workers) are over represented among VAT-payers as regards cash payments.

Such substantial participation of business entities employing between five and 19 workers in the shadow economy can be explained by the large share – as much as 70 percent of the total number of businesses in this group – of small construction firms and entrepreneurs who take part in the shadow economy. Some 60 percent of them employ workers informally; 45 percent of them engage in cash payments. On the other hand, nearly one-third of all large enterprises (with 250 or more staff) are involved in the shadow economy: their participation is manifested through informal employment, with above-average participation by state-owned enterprises and below-average participation of private enterprises (36 percent as compared to 27 percent, respectively).

When the data are viewed by region, business entities based in Central Serbia (excluding Belgrade) are the most likely to engage in shadow economy, while those in Belgrade are least prone to them (33 percent vs. 24.7 percent). A similar difference can also be observed when looking at individual types of shadow economy activities. Business entities from Central Serbia are also dominant when it comes to informal employment and transactions in comparison to businesses based in Belgrade, where informal employment is the least pronounced, or in comparison to Vojvodina, where businesses engage in the least transactions in the shadow sector. If these regional differences in the inclination to take part in the shadow economy would be different when the impact of some features such as business size, sector of economic activity, etc. is controlled, we will see in next section where we analize determinants of participation in the shadow economy.

The last column of Table 6.1 shows that, of the total of 28.4 percent of all business entities
that either have informal workers or engage in informal transactions, only 5.7 percent practise both activities. This subset of the basic set of business entities involved in the shadow economy has similar features to the basic set. Enterprises, business entities employing between five and 19 workers, start-ups, construction firms, and those based in Central Serbia are more likely to engage in both types of shadow economy activities than other business entities are.

We will analyse two additional indicators of the shadow economy. These are the share of informal workers in the total number of workers (both overall and by type), and the share of cash payments in total payments by basic characteristics of enterprise (Table 6.2).

The share of informally employed workers in the total number of workers is exceptionally low, amounting to 5.7 percent, although one-fifth of all businesses claimed they had employed workers informally. This was caused by the respondents’ twofold downward bias. Firstly, it can be assumed that a large number of respondents did not wish to admit they employed workers informally; secondly, one-quarter of those who did admit did not wish to answer about the number of such workers and their earnings. Caution is thus needed when interpreting data about the share of informal employment in the total number of employment and their wages.

The share of employees whose wages are paid in cash (3.8 percent) in the total number of those employed is greater than the share of those working without a formal contract (1.9 percent). The share of workers paid ‘envelope wages’ was much lower in Serbia than in the five South-Eastern European countries covered, along with other nations, in the 2007 Eurobarometer survey (Bulgaria, Cyprus, Greece, Romania, and Slovenia), where 16 percent of all workers, on average, receive these ‘envelope wages’ (EC, 2007). Much of this difference can certainly be attributed to the fact that the respondents in the Eurobarometer survey were individuals aged 15 and over, with fewer incentives to disguise the activities of their employers, while the survey in Serbia targeted employers themselves.

However, this picture becomes vastly different when the views of respondents regarding the types of shadow economy practices engaged in by their own enterprises are compared with the respondents’ opinions on the participation of other firms from the same sector in the shadow economy. All forms of the shadow economy were represented to a much greater degree at ‘other’ enterprises from the same sector than at the respondents’ own businesses. Thus, as we have already underlined in Chapter 3, we consider data obtained from biased answers made by owners/managers on the participation of their own companies in informal operation as the lower limit of the extent of the shadow economy, while taking data collected from their subjective opinions on the participation of other businesses in the same sector as the upper limit. We can therefore say that the share of workers employed without a formal contract ranges from 1.9 percent (lower limit) to 23.9 percent (upper limit); the share of workers employed without their entire wages being declared ranges from 3.8 percent to 24.7 percent; while the share of cash payments varies between 11.3 and 21.6 percent.
Table 6.2: Comparison of respondents’ views on the participation of their own and other businesses in the shadow economy

<table>
<thead>
<tr>
<th>Participation of enterprises surveyed in the shadow economy</th>
<th>Respondents’ subjective views on the participation of enterprises from the same sector in the shadow economy</th>
</tr>
</thead>
<tbody>
<tr>
<td>% of workers without formal contracts</td>
<td>1.9</td>
</tr>
<tr>
<td>% of workers with formal contracts but without fully declared wages</td>
<td>3.8</td>
</tr>
<tr>
<td>% of turnover in cash</td>
<td>11.3</td>
</tr>
</tbody>
</table>

When the features of enterprises are taken into account (Table 6.3), the share of informal employment is the greatest with entrepreneurs; start-ups aged one or two years or less; companies employing between five and 19 workers; firms engaging in catering, other services, and agriculture; and those based in Central Serbia. If we look at each individual type of informal employment by sector of economic activity, we can see that the greatest share of those working without a formal contract can be found in agriculture, other services, and construction; while the share of workers paid ‘envelope wages’ is the greatest in catering, other services, and transportation – which are at the same time the sectors where it is easiest to get cash by selling goods and services.

Table 6.3: Share of informal workers in total number of workers; share of cash payments in total payments by company characteristics

<table>
<thead>
<tr>
<th>Informal employment in % of total employment</th>
<th>% of workers without formal contracts</th>
<th>% of workers with formal contracts but without fully declared wages</th>
<th>Cash payments as % of total payments made by VAT-payers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>5.7</td>
<td>1.9</td>
<td>3.8</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Type of business entity</th>
<th></th>
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<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Enterprise</td>
<td>3.5</td>
<td>1.0</td>
<td>2.5</td>
<td>22.6</td>
</tr>
<tr>
<td>Entrepreneur</td>
<td>12.5</td>
<td>4.8</td>
<td>7.7</td>
<td>30.3</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Age</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Start-up, 1-2 years</td>
<td>10.8</td>
<td>4.8</td>
<td>6.0</td>
<td>27.7</td>
</tr>
<tr>
<td>Others</td>
<td>5.5</td>
<td>1.8</td>
<td>3.7</td>
<td>27.9</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Number of employees</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Up to 4</td>
<td>9.7</td>
<td>4.3</td>
<td>5.4</td>
<td>28.3</td>
</tr>
<tr>
<td>5-19</td>
<td>12.4</td>
<td>3.7</td>
<td>8.7</td>
<td>28.8</td>
</tr>
<tr>
<td>20-49</td>
<td>2.5</td>
<td>1.0</td>
<td>1.5</td>
<td>3.8</td>
</tr>
<tr>
<td>50-249</td>
<td>1.0</td>
<td>0.2</td>
<td>0.8</td>
<td>1.8</td>
</tr>
<tr>
<td>250 and above</td>
<td>2.7</td>
<td>0.5</td>
<td>2.2</td>
<td>...</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Sector of activity</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture</td>
<td>7.9</td>
<td>3.9</td>
<td>4.0</td>
<td>31.0</td>
</tr>
</tbody>
</table>
The share of cash payments in total payments made by VAT-payers (both enterprises and entrepreneurs) was 27.8 percent. When disaggregated by business feature, it is seen to be greater with entrepreneurs than with enterprises; it is also the most pronounced at the smallest business entities, while no difference can be observed in terms of business age. Cash payments are the most common in construction (43 percent), where slightly fewer than one-half of all respondents (42.3 percent) said they had made such payments. Construction came next (31 percent), with one-quarter of respondents reporting cash payments, followed by trade (26.9 percent), where only six percent of all respondents reported having made payments in cash. When the data are viewed by region, with 37 percent of all payments made in cash, Belgrade is seen to be ahead of Vojvodina and Central Serbia, although the share of business entities making cash payments was greatest in Central Serbia (excluding Belgrade). These results lead to the conclusion that there is no major causal link between these two indicators of informal transactions – the share of business entities making payments in cash and share of cash payments in the total volume of payment transactions.

Table 6.3a: Correlation between types of informal activities

<table>
<thead>
<tr>
<th></th>
<th>% of undeclared workers</th>
<th>% of workers with formal contracts but without fully declared wages</th>
<th>% of wage paid in cash</th>
</tr>
</thead>
<tbody>
<tr>
<td>% of workers with formal contracts but without fully declared wages</td>
<td>0.75</td>
<td></td>
<td></td>
</tr>
<tr>
<td>% of wage paid in cash</td>
<td>0.74</td>
<td>0.72</td>
<td></td>
</tr>
<tr>
<td>% of transactions carried out informally (i.e., in cash)</td>
<td>0.73</td>
<td>0.67</td>
<td>0.70</td>
</tr>
</tbody>
</table>

However, Table 6.3a shows the marked correlation that exists between the various types of informal activities as cited by the business entities surveyed – in other words, when a business entity undertakes informal transactions (i.e., in cash), its operation also involves a large percentage of undeclared workers and unreported wage payments.

Table 6.4: Most common reason for cash payments made by VAT-payers

<table>
<thead>
<tr>
<th>Reason</th>
<th>Total, in %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase of goods</td>
<td>52.4</td>
</tr>
<tr>
<td>Payment for services</td>
<td>23.6</td>
</tr>
<tr>
<td>Payment of employee wages</td>
<td>14.4</td>
</tr>
<tr>
<td>Payment of rent for premises</td>
<td>0.1</td>
</tr>
<tr>
<td>Purchase of foreign currency intended for payment abroad</td>
<td>9.6</td>
</tr>
<tr>
<td>Total</td>
<td>100.0</td>
</tr>
</tbody>
</table>
As regards informal transactions, slightly over one-half of all respondents cited purchase of goods as the main reason for paying in cash, nearly one-quarter reported doing so when paying for services, while the remainder cited using cash to pay employee wages and rent for their offices (Table 6.4). Goods and services are most often procured from entrepreneurs (37.1 percent) and small or medium-sized enterprises (34.3 percent), and less frequently from large enterprises or friends/family members (Table 6.5).

**Table 6.5: Who most often supplies the goods or services that you paid for in cash?**

<table>
<thead>
<tr>
<th>Total, in %</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Friends/family members</td>
<td>9.0</td>
</tr>
<tr>
<td>Other companies owned by respondent</td>
<td>1.3</td>
</tr>
<tr>
<td>Entrepreneurs</td>
<td>37.1</td>
</tr>
<tr>
<td>Small or medium-sized enterprises</td>
<td>34.3</td>
</tr>
<tr>
<td>Large enterprises</td>
<td>18.4</td>
</tr>
<tr>
<td>Total</td>
<td>100.0</td>
</tr>
</tbody>
</table>

The principal reason for making cash payments for some two-thirds of all respondents was the fact that they cost less; better quality and inability to procure the required goods or services in the formal market were cited by much fewer respondents (Table 6.6).

**Table 6.6: Reasons for cash payments made by VAT-payers**

<table>
<thead>
<tr>
<th>Total, in %</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Lower price</td>
<td>68.5</td>
</tr>
<tr>
<td>Better service</td>
<td>12.8</td>
</tr>
<tr>
<td>Better quality</td>
<td>4.3</td>
</tr>
<tr>
<td>Helping vulnerable social groups</td>
<td>1.1</td>
</tr>
<tr>
<td>Doing favours to friends and family members</td>
<td>4.4</td>
</tr>
<tr>
<td>Goods and services unavailable in the regular/formal market</td>
<td>9.0</td>
</tr>
</tbody>
</table>

Nearly two-thirds of all respondents reported making payments in cash once each month; slightly over one-quarter claimed they did so once a week, while much fewer said they did so every day or once a year (Table 6.7). Daily cash payments were at their most common in trade, transportation, and other services. Cash payments accounted for on average 22.9 percent of all costs/expenditures of business entities.

**Table 6.7: Frequency of cash payments made by VAT-payers**

<table>
<thead>
<tr>
<th>Total, in %</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Once every year</td>
<td>3.2</td>
</tr>
<tr>
<td>Once every month</td>
<td>62.4</td>
</tr>
<tr>
<td>Once every week</td>
<td>27.4</td>
</tr>
<tr>
<td>Every day</td>
<td>7.0</td>
</tr>
<tr>
<td>Total</td>
<td>100.0</td>
</tr>
</tbody>
</table>

In view of these results, it can be concluded that the usual relationship between the shadow economy and the type, age and sector of a business exist in Serbia, with entrepreneurs, start-ups and those in construction more likely to engage in shadow economy activities; on the other hand, the relationship between the shadow economy and the size of a business entity, whereby smaller enterprises are more prone to participating in the shadow economy (Tedd, 2010; Williams, 2006), cannot be confirmed.
Table 6.8: Average net wages by type of work

<table>
<thead>
<tr>
<th>Type of work</th>
<th>Net wage (RSD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Open-ended employment contract (entire wage paid via bank account)</td>
<td>38,060.6</td>
</tr>
<tr>
<td>Open-ended employment contract (some money paid in cash in addition to portion of wage paid via bank account)</td>
<td>27,277.1</td>
</tr>
<tr>
<td>Employment pursuant to a temporary service agreement</td>
<td>25,751.5</td>
</tr>
<tr>
<td>Employment pursuant to a work for hire agreement</td>
<td>22,846.8</td>
</tr>
<tr>
<td>Employment through a ‘youth employment agency’</td>
<td>16,159.7</td>
</tr>
<tr>
<td>Hire an entrepreneur</td>
<td>23,401.0</td>
</tr>
<tr>
<td>Occasional/temporary work without a contract (trial work, training, volunteering)</td>
<td>19,260.8</td>
</tr>
</tbody>
</table>

Wages of informal workers were lower than wages of formal workers (those whose entire wage is paid via bank accounts). The wages of workers without formal contracts and of workers who receive a portion of their wage in cash were lower by 51 percent and 28 percent respectively, as compared to formal workers. When the costs of taxes and contributions for those in formal employment are added to wages, the differences in labour costs between formal and informal workers are enormous. These findings are similar to those found by earlier research on the informal economy based on the Living Standards Measurement Study (Krstić and Sanfey, 2011), which found that informal workers earned 44 percent less than formal workers, or 22% less when other characteristics of workers are controlled for. Although the definition of informal employment was not the same in these two studies, it is evident that workers in the informal sector remain at a major disadvantage when compared to those working in the formal sector.

Table 6.9. Average wages by type of work and characteristics of enterprises

<table>
<thead>
<tr>
<th></th>
<th>Permanent employees, entire wage paid via bank account</th>
<th>Permanent employees, portion of wage paid in cash</th>
<th>Employees with no formal contracts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>38,061</td>
<td>27,277</td>
<td>19,261</td>
</tr>
<tr>
<td>Type of business entity</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Enterprise</td>
<td>35,441</td>
<td>27,572</td>
<td>39,527</td>
</tr>
<tr>
<td>Entrepreneur</td>
<td>39,337</td>
<td>27,187</td>
<td>16,953</td>
</tr>
<tr>
<td>Age</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Start-up, 1-2 years</td>
<td>65,054</td>
<td>36,060</td>
<td>15,904</td>
</tr>
<tr>
<td>Others</td>
<td>35,937</td>
<td>25,539</td>
<td>18,185</td>
</tr>
<tr>
<td>No. of employees</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Up to 4</td>
<td>37,879</td>
<td>26,759</td>
<td>16,118</td>
</tr>
<tr>
<td>5-19</td>
<td>33,787</td>
<td>28,830</td>
<td>21,542</td>
</tr>
<tr>
<td>20 and over</td>
<td>57,157</td>
<td>28,220</td>
<td>99,088</td>
</tr>
<tr>
<td>Sector of activity</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Agriculture</td>
<td>46,197</td>
<td>6,000</td>
<td>…</td>
</tr>
<tr>
<td>Industry</td>
<td>55,128</td>
<td>23,923</td>
<td>20,525</td>
</tr>
<tr>
<td>Construction</td>
<td>29,027</td>
<td>30,238</td>
<td>18,178</td>
</tr>
<tr>
<td>Trade</td>
<td>37,243</td>
<td>24,904</td>
<td>29,390</td>
</tr>
<tr>
<td>Service</td>
<td>2022 (€)</td>
<td>2021 (€)</td>
<td>2020 (€)</td>
</tr>
<tr>
<td>--------------------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
</tr>
<tr>
<td>Transportation</td>
<td>29,353</td>
<td>24,210</td>
<td>20,000</td>
</tr>
<tr>
<td>Catering</td>
<td>21,848</td>
<td>22,740</td>
<td>15,579</td>
</tr>
<tr>
<td>Other services</td>
<td>35,781</td>
<td>35,470</td>
<td>14,585</td>
</tr>
<tr>
<td>Region</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vojvodina</td>
<td>33,487</td>
<td>28,645</td>
<td>24,265</td>
</tr>
<tr>
<td>Belgrade</td>
<td>38,241</td>
<td>32,757</td>
<td>17,312</td>
</tr>
<tr>
<td>Serbia excl. Belgrade</td>
<td>40,890</td>
<td>23,339</td>
<td>17,753</td>
</tr>
</tbody>
</table>

The distribution of wages by characteristics of enterprise differ significantly between employees whose entire wages are paid through the bank accounts and those two types of informal employment. While the wages of formal workers are higher when paid by entrepreneurs; start-ups (established one to two years ago); with over 20 employees; operating in the industry sector; and based in Central Serbia, the wages of workers without formal contracts are largest when paid by companies; entities established two or more years ago; businesses employing between five and 19 workers; engaged in trade; and based in Vojvodina.

### 6.2 Determinants of participation in the shadow economy

The previous section, used the descriptive statistics to show how the shadow economy activities varied by key factor. In this section we use econometric analysis to identify specific factors that are statistically significant for a company’s decision to take part in the shadow economy.

Tax evasion literature usually identifies two groups of factors that affect an enterprise’s (or entrepreneur’s) decision to participate in the shadow economy. The first group of factors relates to the model of the rational choice to engage in tax evasion. Entrepreneurs or enterprises weigh the expected benefits and costs of tax evasion and participation in the shadow economy, or, rather, compare the savings they stand to achieve through tax evasion and the costs in case they are caught. The expected costs depend on the likelihood of getting caught, the amount and type of the penalty, the likelihood of that penalty actually being imposed, and their propensity to risk. These factors differ by region, industry, size and age of the business entity, and other factors.

The reason why empirical studies usually find that the real level of tax evasion is significantly lower in comparison to forecasts made using the rational choice model is the existence of a second group of factors –attitudes and social norms. In tax evasion literature, these factors include the perception of the fairness of the tax system – the attitudes on the equity of the tax burden and procedures. As our assessment deals with attitudes regarding participation in the shadow economy, we examine how the decision to participate in the shadow economy depends on social norms, or, rather, moral values (as well as any feelings of guilt and stigma that may arise if the tax evader is caught). Finally, participation in the shadow economy can be temporary and the result of short-term operating difficulties, especially given the current economic crisis; this must be taken into consideration as well.

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In both literature and empirical studies, sanction probability plays a very significant role in explaining the causes of tax evasion (shadow economy). According to the results of the Survey on Conditions for Doing Business in Serbia, the estimated probability of discovering companies that operate informally is generally low (questions D5-D7). As many as 67 percent of the businesspeople surveyed believed that this probability was very low (i.e. that 50 percent or fewer companies operating informally would be caught). Just 17 percent of those surveyed thought that one in every two companies would be caught. Fourteen percent of those surveyed felt that one in three companies would be discovered; 13 percent thought that one in five businesses would be caught, while 14 percent believed this would happen to one in every ten. Such expectations certainly support the decision for the business entity to take part in the shadow economy, because doing so significantly reduces the expected expenses.

Furthermore, business entities’ expectations of fines they faced for operating in the shadow economy were even lower. If a company operating informally is caught, the results of the survey show that business entities believed that it was very unlikely for the company’s manager or entrepreneur to be penalised. Two-thirds of all business entities surveyed thought that there was a chance of 50 percent or less that an entity or person operating in the shadow economy would be penalised after getting caught, while 17 percent thought that one in every ten managers would face sanctions. The total probability of anyone who does get caught actually facing any sanctions is even lower since as many as two-thirds (67 percent) of the businesspeople surveyed thought that the fine imposed would be paid in fewer than 50 percent of all cases, while 17 percent of them felt that only one in every ten fines would be paid. This leads to the conclusion that the likelihood of those who get caught actually being fined and paying that fine is very low. There are various ways in which business entities avoid paying their dues. According to the results of the survey, the most common means of avoiding the payment of a fine is corruption (40 percent), followed by shifting the company’s business to a newly-established entity (17 percent), or simply waiting for charges to lapse due to the operation of the statute of limitations (18 percent). However, in our econometric analysis we focused on the simplest concept of expectation (only on how likely the respondents believed getting caught was if operating informally), mainly because some respondents may have misunderstood the question, which may mean that the calculation could result in unrealistically low expectations regarding the consequences of engaging in these activities.

![Graph 6.1: Expectations of the likelihood of getting caught for businesses not operating entirely formally](image-url)
Approximately two-thirds of all respondents thought that companies continued operating informally even after being fined for doing so. This result implies that the majority of respondents felt that fines were relatively mild. The majority of respondents (46 percent) stated that fines for different types of informal operation should be increased (question D8). The attitude towards the severity of sanctions is very important for incentives, because if sanctions are perceived to be less strict, business entities are more incentivised to take part in in the shadow economy, or, rather, to evade taxes.

Finally, our analysis also examined attitudes toward the shadow economy itself: that is, whether informal operation was justified in the opinion of the owners/managers themselves. This factor can certainly correlate with insincere answers, but we believe that it is still a good enough indicator of business entities’ readiness to become active (or not) in the shadow economy in an environment where sanctions are less than likely. According to the results of the survey, over two-thirds (71 percent) of all business entities thought that operating in this manner was unjustified. Just 17 percent were neutral, while 9 percent believed it to be justified. It is obvious that some business entities operating within the shadow economy were not exactly being honest when they explicitly stated that informal operation was unjustified. The usual reasons cited when justifying informal operation were the poor legal framework (46 percent), competition from the informal sector (27 percent), great benefits of doing business in this manner (27 percent), as well as the fact that almost all business entities engage in these practices (21 percent).

In addition to the factors already referred to, we also included certain other characteristics of business entities into our econometric analysis. As has already been mentioned, nearly all recent start-ups are expected to be more involved in the shadow economy as tax evasion makes them more competitive, which is of great importance for these businesses, especially if they faced obstacles when entering the market. Also, in order to consider the possible influence of the economic crisis, we used a proxy for the recent business results of the respondents based on their answers regarding trends in their total turnover (question A6). Poor performance is expected to affect a company’s motivation to become active (or increase their participation) in the shadow economy.

Table 6.10 shows the results of econometric analysis of the determinants of participation in the shadow economy. The results presented in the table show the factors that affect the decision of a business entity to retain workers informally, that is, not to declare or to partially declare its employees in order to evade or reduce its tax burden (informal employment), as well as to make payments in cash even though it is a VAT-payer. In other words, these factors affect the decision on whether to take part in the shadow economy (see Chapter 3).

Table 6.10 shows five logit models where the dependent variable represents broadly defined participation in the shadow economy (dependent variable: entity engages in activities in the shadow economy [=1] or does not do so [=0]). We divided independent variables into five groups. The first group was made up of the characteristics of business entities – whether it

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63 We have here shown the basic model only. The model does not contain interactions or other variables we analysed.
was an enterprise or an entrepreneur, VAT payer, privately-held or otherwise, its share of foreign equity (variables presented as dummy variables), as well as company age and number of employees (a natural log transformed continuous variables). The second group consists of regional dummy variables. The third group consists of seven sector dummy-variables. The fourth group are variables related to expectations and attitudes of business entities - the likelihood of facing sanctions, and attitudes regarding the amount of fine and the justification of the shadow economy. This group of variables was obtained on the basis of the opinions voiced by the respondents. Finally, the fifth group is made up of only one variable – total turnover in 2010 – and is used to establish whether any deterioration in the economic position of a business entity has any bearing on the decision whether to take part in the shadow economy.

All models are statistically significant, and we will focus our attention, based on selection criteria, on the last model (5). The total number of observation for that model amounted to 830, fewer in comparison with other models due to missing values. In the first group of independent variables, the binary variables of entrepreneur and VAT-payer, as well as the logarithm (ln) of the number of employees (i.e. approximation of company size) are statistically significant. The other three variables – private ownership, foreign equity and logarithm (ln) of company age – are not statistically significant and for the sake of brevity will not be discussed further.

Table 6.10: Determinants of participation in the shadow economy

<table>
<thead>
<tr>
<th>MODEL</th>
<th>(1)</th>
<th>(2)</th>
<th>(3)</th>
<th>(4)</th>
<th>(5)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Entrepreneur</td>
<td>2.398***</td>
<td>2.348***</td>
<td>2.417***</td>
<td>2.614***</td>
<td>2.611***</td>
</tr>
<tr>
<td></td>
<td>(3.91)</td>
<td>(3.78)</td>
<td>(3.77)</td>
<td>(3.48)</td>
<td>(3.46)</td>
</tr>
<tr>
<td>VAT-payer</td>
<td>1.949***</td>
<td>1.944***</td>
<td>2.317***</td>
<td>2.575***</td>
<td>2.639***</td>
</tr>
<tr>
<td></td>
<td>(3.31)</td>
<td>(3.30)</td>
<td>(3.91)</td>
<td>(3.71)</td>
<td>(3.76)</td>
</tr>
<tr>
<td>Privately-held</td>
<td>0.700</td>
<td>0.683</td>
<td>0.779</td>
<td>0.507</td>
<td>0.467</td>
</tr>
<tr>
<td></td>
<td>(-0.69)</td>
<td>(-0.73)</td>
<td>(-0.49)</td>
<td>(-1.05)</td>
<td>(-1.15)</td>
</tr>
<tr>
<td>Foreign equity</td>
<td>0.649</td>
<td>0.645</td>
<td>0.650</td>
<td>0.760</td>
<td>0.453</td>
</tr>
<tr>
<td></td>
<td>(-0.63)</td>
<td>(-0.64)</td>
<td>(-0.69)</td>
<td>(-0.44)</td>
<td>(-1.02)</td>
</tr>
<tr>
<td>ln(employees)</td>
<td>1.596***</td>
<td>1.588***</td>
<td>1.585***</td>
<td>1.674***</td>
<td>1.744***</td>
</tr>
<tr>
<td></td>
<td>(5.32)</td>
<td>(5.23)</td>
<td>(4.99)</td>
<td>(5.06)</td>
<td>(5.38)</td>
</tr>
<tr>
<td>ln(age)</td>
<td>0.960</td>
<td>0.962</td>
<td>0.985</td>
<td>0.898</td>
<td>0.868</td>
</tr>
<tr>
<td></td>
<td>(-0.38)</td>
<td>(-0.35)</td>
<td>(-0.14)</td>
<td>(-0.81)</td>
<td>(-1.03)</td>
</tr>
<tr>
<td>Belgrade</td>
<td>1.066</td>
<td>1.064</td>
<td>0.966</td>
<td>0.959</td>
<td>0.959</td>
</tr>
<tr>
<td></td>
<td>(0.28)</td>
<td>(0.26)</td>
<td>(-0.13)</td>
<td>(-0.16)</td>
<td>(-0.16)</td>
</tr>
<tr>
<td>Central Serbia</td>
<td>1.204</td>
<td>1.253</td>
<td>1.169</td>
<td>1.124</td>
<td>1.124</td>
</tr>
<tr>
<td></td>
<td>(0.84)</td>
<td>(1.02)</td>
<td>(0.60)</td>
<td>(0.45)</td>
<td>(0.45)</td>
</tr>
<tr>
<td>Agriculture</td>
<td>2.227</td>
<td>2.297</td>
<td>1.694</td>
<td>1.15</td>
<td>1.26</td>
</tr>
<tr>
<td></td>
<td>(1.15)</td>
<td>(1.26)</td>
<td>(0.72)</td>
<td>(0.72)</td>
<td>(0.72)</td>
</tr>
<tr>
<td>Industry</td>
<td>0.847</td>
<td>0.892</td>
<td>0.858</td>
<td>0.858</td>
<td>0.858</td>
</tr>
<tr>
<td></td>
<td>(-0.56)</td>
<td>(-0.33)</td>
<td>(-0.43)</td>
<td>(-0.43)</td>
<td>(-0.43)</td>
</tr>
<tr>
<td>Construction</td>
<td>1.944**</td>
<td>1.969*</td>
<td>1.887*</td>
<td>1.887*</td>
<td>1.887*</td>
</tr>
<tr>
<td></td>
<td>(2.12)</td>
<td>(1.82)</td>
<td>(1.67)</td>
<td>(1.67)</td>
<td>(1.67)</td>
</tr>
</tbody>
</table>

65 As expected, the value of the coefficient in front of company age is smaller than one (with younger companies more likely to operate partially in the shadow economy). The same is true of the coefficient for business entities that operate wholly or in part with foreign equity.
We show results in terms of odds ratios. The odds ratio for entrepreneurs is 2.661. We interpret this as the odds of the owner taking part in the shadow economy vs. the odds of the company’s chance of doing so (while other independent variables remain unchanged). These results are in accordance with the findings of other studies, according to which entrepreneurs are more engaged in the shadow economy than other type of businesses (Tedds, 2010; Williams, 2006). We can interpret the VAT-payer coefficient in a similar manner. Finally, the significant variable belonging to the first group (denoting company size as expressed by the number of its staff) can be interpreted as follows – the odds ratio of an entity’s participation in the shadow economy increases by 1.75 for each standard deviation of the increase in the ln of total employment (with all other variables unchanged).

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66 Pseudo $R^2$ or McFadden’s likelihood ratio index compares the logarithm values of the likelihood functions for the intercept only model and the model with the predictors (excluding all explanatory variables from the model). The value of this indicator ranges from 0 to 1; it resembles the linear model determination coefficient, but cannot be used as directly in interpreting results.

67 We can here consider the ratio of the chance of a business owner taking part in the shadow economy to the chance of a company doing so. To illustrate this, let us provide the example of an N=1000 model with 100 businesses taking part and 300 not doing so, and with 300 entrepreneurs participating in the shadow economy and 300 not doing so. The ratio calculated for enterprises would amount to $(100/300)/(300/300) = 0.33$. The ratio for entrepreneurs would amount to 3. It should be noted that a positive factor of 2 has the same effect size as a negative factor of 0.5. In other words, 2 is twice as great as 1, while 0.5 is twice as small as 1 (the effect size is two in both cases). Based on this, we can conclude that, for instance, a coefficient of 0.1 is such that it has a greater effect than a coefficient of 2.

68 This result was obtained by using the listcoef command in Stata 11.1.
formal sector. The second reason is the fact that other studies use the value of assets or turnover to approximate company size.69

Interestingly, in all models regional characteristics are not statistically significant. In the third group, consisting of seven sector dummy-variables, businesses in the construction sector are nearly twice as likely to engage in shadow economy activities when compared to the other services sector (in line with our expectations), while the trade sector, also statistically significant, was nearly twice as unlikely to take part in the shadow economy than the other services sector. We should note that the remaining sectors also had the expected signs, but were not statistically significant. In other words, major sectoral differences in the way businesses operate in the shadow economy described in the preceding section are lost (except in construction, and trade in model five) when the impact of other characteristics of the enterprise – such as size, type of entity, ownership structure, etc. – are included in the model. This finding bears out the need for designing a strategy and specific measures to formalise the shadow economy that are mainly sector-neutral, apart for construction.

As we have already presented the most important results in relation to the sector of activity and other features of business entities, we will now devote more attention to the fourth group: the perceptions and attitudes of business entities in relation to taking part in the shadow economy. Attitudes towards operating in the shadow economy are statistically significant. For an attitude on shadow economy as justified response (a score ranging from 1 to 5), the odds ratio increases by a factor of 1.65 for each unit increase in the score. This indicator measures the justification for operating in the shadow economy: thus a higher score means that the activity is ‘more justified’. This is a very significant result, as it not only indicates the presence of views that ‘operating in the shadow economy’ is perfectly normal for some business entities, but also plays an important role in explaining the reasons why entities take part in the informal economy when all other relevant factors are considered. Unlike the justification of operating in the shadow economy, the likelihood of being caught is borderline statistically significant (becoming significant only with a slightly specification of model 5, if attitudes on penalties are excluded).70 The one remaining variable in this group – the dummy variable describing respondents’ attitudes to the severity of penalties – is not statistically significant. It is not entirely clear how this variable should affect the results. Companies that claimed penalties are mild do not operate in the shadow economy, but may expect additional protection from unfair competition through stricter sanctions. On the other hand, a different interpretation is also possible: that it was the business entities participating in the shadow economy that claimed penalties were mild, which is certainly an incentive to do business in the shadow economy.

Finally, the economic crisis that hit most business entities is not statistically significant (while the values obtained were in line with expectations for the likelihood of taking part in a particular type of activity in the shadow economy). One possible explanation for its insignificance is the duration of the crisis. Another reason could be the fact that it is not only companies with declining turnovers – but, rather, other businesses as well – that turn to the shadow economy to either improve their cash flows or secure other companies' financing needs.

69 The use of the logarithm value of turnover in the model did not change the result substantially. Many respondents refused to answer this question, which is why this variable was left out.
6.3 Effects of competition from the informal sector

Competition in the formal sector creates incentives for economic efficiency and is the key driver of economic growth, since it motivates business entities to better produce greater-quality products at costs that are as low as possible. On the other hand, competition between the formal and the informal sector, as a rule, does not increase productivity and hurts progress in the economy (Perry et al., 2007). The relative cost advantage of business enterprises operating in the informal sector, due to tax evasion or non-compliance with regulatory requirements, enables them to survive even at low levels of productivity. An exception to the adverse impact of competition from the informal sector is a situation where there are substantial barriers to entry, with the informal sector exerting competitive pressure without which the formal sector would face X-inefficiency and waste resources (Loayza et al., 2010). In Serbia, where small business entities are adversely affected by disproportionate tax and regulatory requirements, this positive effect of competition from the shadow economy should also be taken into account.

In this section we will analyse the effects of competition from the informal sector due to lower relative costs in relation to business entities operating in the formal economy. In addition to the question of the extent to which informal operation by competitors hurts enterprises in the formal sector, another question must be posed – who is hit hardest, and why?

6.3.1 Competition from the informal sector

According to the results of the survey, competition from business entities that engage in at least one form of informal operation is extremely widespread. As many as 85.3 percent of the business entities surveyed (of those who did respond) felt that there was such competition within their sector of activity (Table 6.11). In some sectors, such as transportation and construction, nearly all of those surveyed said they faced some form of competition from the shadow economy; these sectors were at the same time those where most of those surveyed admitted they themselves took part in informal operation. Larger business entities, as well as the other services sector, cited slightly lower levels of exposure to this type of competition.

Both entrepreneurs and enterprises can be considered competition. The findings of the survey show that entrepreneurs mainly compete with other entrepreneurs, while, on the other hand, enterprises generally do not differentiate between competition from enterprises and that from entrepreneurs.
Table 6.11: Informal sector as competition, obstacles to operation, and loss of revenue by the form sector (share in number of respondents who answered)

<table>
<thead>
<tr>
<th></th>
<th>Loss of revenue, in %</th>
<th>Large or very large obstacle, in %</th>
<th>Presence of competition from shadow economy, in %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>27.8</td>
<td>34.4</td>
<td>85.3</td>
</tr>
<tr>
<td><strong>Type of entity</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Entrepreneur</td>
<td>28.5</td>
<td>35.2</td>
<td>87.9</td>
</tr>
<tr>
<td>Enterprise</td>
<td>26.2</td>
<td>32.1</td>
<td>79.1</td>
</tr>
<tr>
<td>VAT-payer</td>
<td>25.0</td>
<td>28.6</td>
<td>85.5</td>
</tr>
<tr>
<td>Non-VAT-payer</td>
<td>31.4</td>
<td>41.6</td>
<td>85.2</td>
</tr>
<tr>
<td><strong>Number of employees</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Up to four</td>
<td>28.7</td>
<td>35.3</td>
<td>85.6</td>
</tr>
<tr>
<td>Between five and 19</td>
<td>24.8</td>
<td>30.6</td>
<td>85.4</td>
</tr>
<tr>
<td>More than 20</td>
<td>19.4</td>
<td>26.7</td>
<td>77.7</td>
</tr>
<tr>
<td><strong>Operation in the shadow economy</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Do not operate in the shadow economy</td>
<td>27.0</td>
<td>34.7</td>
<td>85.3</td>
</tr>
<tr>
<td>Operate in the shadow economy</td>
<td>29.6</td>
<td>33.7</td>
<td>85.3</td>
</tr>
<tr>
<td><strong>Sector of economic activity</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Agriculture</td>
<td>23.6</td>
<td>46.6</td>
<td>82.4</td>
</tr>
<tr>
<td>Industry</td>
<td>29.5</td>
<td>34.9</td>
<td>85.7</td>
</tr>
<tr>
<td>Construction</td>
<td>37.7</td>
<td>49.1</td>
<td>96.8</td>
</tr>
<tr>
<td>Trade</td>
<td>26.7</td>
<td>26.6</td>
<td>88.0</td>
</tr>
<tr>
<td>Transportation</td>
<td>36.0</td>
<td>53.8</td>
<td>94.2</td>
</tr>
<tr>
<td>Catering</td>
<td>24.7</td>
<td>24.0</td>
<td>86.8</td>
</tr>
<tr>
<td>Other services</td>
<td>22.5</td>
<td>31.2</td>
<td>73.8</td>
</tr>
<tr>
<td><strong>Region</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vojvodina</td>
<td>28.3</td>
<td>37.7</td>
<td>80.9</td>
</tr>
<tr>
<td>Belgrade</td>
<td>26.7</td>
<td>36.7</td>
<td>81.9</td>
</tr>
<tr>
<td>Central Serbia</td>
<td>28.3</td>
<td>31.0</td>
<td>90.8</td>
</tr>
</tbody>
</table>

6.3.2 Effects of competition from the informal sector

Informal operation of competitors is no obstacle to doing business for only 12 percent of business entities, while three times as many (34 percent) respondents see informal operation of competitors as a major obstacle. There is a major difference between different sectors (see Table 6.11), with informal operation particularly highlighted as an issue in the sectors of transportation, agriculture, and construction. The results of an ordered logit model are presented in Table 6.12. We used question C2 (“To what extent are practices of competitors from the informal sector an obstacle to the operation of your company?”) as the dependent variable. The possible answers ranged from 1 (no obstacle) to 5 (very large obstacle).[^1]

The importance accorded to competition from entities operating in the shadow economy is lower for companies with foreign equity, while the type of entity (entrepreneur and VAT-payer) is not statistically significant. Small enterprises (by number of workers) are aware of the existence and importance of informal activity to a greater degree. When viewed by sector of activity, construction and transportation are particularly exposed to competition from the shadow economy. The likelihood of detection is statistically significant, which means that the easier these entities believe that informal operation can be detected, the smaller the extent of such competition.72 It should be noted that these results are similar to those obtained for South-Eastern Europe using the Business Environment and Enterprise Performance Study (BEEPS) database by Hudson et al. (2012).

Table 6.12: Informal sector as obstacle to operation

<table>
<thead>
<tr>
<th>Category</th>
<th>Coefficient (t-value)</th>
<th>Coefficient (t-value)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Entrepreneur</td>
<td>0.981 (-0.10)</td>
<td>3.837 (1.61)</td>
</tr>
<tr>
<td>VAT-payer</td>
<td>0.833 (-1.03)</td>
<td>1.180 (0.64)</td>
</tr>
<tr>
<td>Private</td>
<td>0.636 (-0.57)</td>
<td>2.348*** (2.76)</td>
</tr>
<tr>
<td>Foreign equity</td>
<td>0.272** (-2.29)</td>
<td>0.911 (-0.44)</td>
</tr>
<tr>
<td>ln(employees)</td>
<td>0.870* (-1.73)</td>
<td>2.026** (2.48)</td>
</tr>
<tr>
<td>ln(age)</td>
<td>1.010 (0.97)</td>
<td>0.948 (-0.19)</td>
</tr>
<tr>
<td>Belgrade</td>
<td>1.070 (0.31)</td>
<td>0.408*** (-2.75)</td>
</tr>
<tr>
<td>Central Serbia</td>
<td>0.825 (-0.99)</td>
<td></td>
</tr>
<tr>
<td>Prob &gt; chi²</td>
<td>48.19 (15)</td>
<td></td>
</tr>
<tr>
<td>Pseudo R²</td>
<td>0.0283</td>
<td></td>
</tr>
<tr>
<td>N (no. of observations)</td>
<td>825</td>
<td></td>
</tr>
</tbody>
</table>

* p<.10, ** p<.05, *** p<.01

Some research has concluded that the greatest concerns about corruption from the informal sector are voiced by those entities that most resemble the informal sector. These are small enterprises faced with financial constraints that are oriented towards smaller clients, have under-utilised capacities and operate in a market with low entry costs.73 The only part of this conclusion that seems to be applicable in Serbia is the one that refers to small enterprises, while the greatest problems are present in activities with high entry costs and large participation of unskilled labour. In other words, operating savings – and, consequently, the pressure of competition from the informal sector – are greater in sectors where regulatory obstacles to formalization are more substantial and where it is more difficult to control workers.

72 We can obtain similar results when using a dummy variable with the value of 1 in cases where business entities feel that competition from the informal economy is a large or very large obstacle. The key difference lies in the fact that the variable describing whether or not the entity is a VAT-payer becomes statistically significant, while the presence of foreign equity and size (measured by number of workers) cease being statistically significant variables.

73 The findings of the study on the impact of competition from the informal sector in Latin America indicate that sectors with low entry costs cite informal competition as a substantial obstacle (González and Lamanna, 2007).
Similarly to the small number of those who believed informal operation was not an issue, a mere 17.8 percent of all responses made, claimed that unfair competition did not bring about a decline in their annual revenue. On average, lost revenue amounted to 27.8 percent, particularly affecting the sectors of construction and transportation. In most cases lost revenue amounted to between 10 and 50 percent (for about 70 percent of all business entities), while 11.6 percent of entities estimated that their revenues had been reduced by more than 50 percent due to informal competition. It is interesting to note that the estimated loss in revenue (27.8 percent) does not deviate significantly from the estimated share of the shadow economy in GDP as shown in Chapter 5.

In addition to the financial effects reflected in the estimated loss of revenue, we can also cite other consequences of competition from the shadow economy. Respondents primarily mentioned lower turnover and greater difficulty in selling products (52 percent of all respondents), lower product prices (41 percent), and less investment into technological development due to lower revenue (14 percent). When the data are viewed by sector of activity, price cutting due to unfair competition is slightly more common in construction (64 percent), while lower turnover and greater difficulty in selling products is at its most widespread in trade (60 percent).

6.3.3 Types of informal operation

The relative cost advantage of business entities in the shadow economy stems from various types of informal operation. Business entities estimate that these types of operation (including not declaring workers; paying wages in cash; and making and receiving informal payments) are represented in their respective sectors of activity to a substantial degree. Thus, only one-quarter of all business entities felt that the practice of not declaring employees is absent from their sector of activity; the same percentage believed that no entities in their sector formally declared lower wages than those actually paid. About one-half of all respondents felt that up to 50 percent of all workers in their sector of activity were either employed informally (without a contract) or had lower wages declared (although most respondents believed that the portion of the wage paid in cash generally did not exceed 50 percent of the total wage). Finally, about two-thirds of business entities felt that some transactions – up to 50 percent of the total number – in their sector of activity were made informally (i.e. without payment of tax).

In addition to informal operation by registered enterprises and entrepreneurs, competition also comes from entities that are not officially registered. The findings of the survey show that about one-half (46 percent) of all respondents were able to observe unregistered entities operating in their sector of activity. This view was slightly more common among entrepreneurs than enterprises (55 percent relative to 37 percent, respectively), as well as among entities in the sectors of transportation (78 percent) and construction (67 percent).
7. Effects of formalization of shadow economy

7.1 Fiscal implications of formalization of shadow economy

Based on the estimate of the tax gap shown in the preceding chapter, this chapter will look at the benefits to the Serbian budget of a reduction in the shadow economy, or, rather, a reintegration of a portion of it into the formal economy. We will show estimates of possible fiscal effects separately for value-added tax and personal income tax and social security contributions, as the tax gap has been estimated for these three key types of public revenues.

Estimate of possible fiscal effects with respect to VAT

As tax evasion is by far the largest component of the VAT gap, the question that needs to be asked is to what extent VAT revenue could be increased by ensuring better tax collection over the medium and the long term, all other considerations being equal. Over the medium term, a realistic aim for Serbia could be to reduce the VAT gap to a level seen, on average, by the five new Central European EU member states before their accession to the EU. This means that, in the next several years, a realistic aim could be to cut the VAT gap from its current level of 21% to 18-19%, as experienced by Central European EU member states. Cutting the VAT gap by two to three percentage points would result in an increase in the potential VAT revenues of between 0.2 and 0.5 percent of GDP. In the long run, say within ten years, Serbia could aim to reduce the VAT gap to the EU average of 13.5 percent. Cutting the VAT gap to this level would, all other conditions being equal, would increase budget revenue by one percent of GDP. Hypothetically, if Serbia’s VAT gap were reduced to the level seen by the five most efficient EU members (Finland, Sweden, Ireland, Luxembourg, and France), where it stands at a mere five percent, additional revenues of two percent of GDP could be recorded.

All of the above estimates were made using VAT rates current as of 2011; we therefore ought to determine the effect on these estimates of the increase in the general VAT rate from 18 percent to 20 percent that took effect in late 2012. The rise in the general tax rate by two percentage points, as well as other changes to the VAT system, will result in an increase in the potential VAT revenues of some RSD 33bn at current prices, which equals about one percent of GDP. However, given the existing tax gap (i.e. if the shadow economy remains unchanged), actual VAT revenues will increase by about RSD 25bn, or about 0.8 percent of GDP.

Estimate of possible fiscal effects with respect to personal income tax and social contributions

Although the overall personal income tax and social contributions gap is relatively significant, as we have seen in Chapter 5, potential additional public revenues that could be

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74 It is important to bear in mind that other factors, such as a re-orientation of the economy towards exports (not subject to VAT) and greater investment (subject to lower VAT rates), will have an impact on the reduction of both hypothetical and actual VAT revenue. In this context, any estimate of additional revenues due to a reduction in the VAT gap should be treated as a hypothetical estimate, all other conditions being equal, rather than as a realistic one. Closing the VAT gap is therefore a necessary precondition for preventing, or at least reducing, any future decline in the ratio of VAT revenue to GDP.

75 See Fiscal Council (2012). These estimates differ from those made by the Fiscal Council in that the impact on liquidity of the shift to VAT payment upon collection of accounts receivable for small and medium-sized enterprises has been ignored, as this is a short-term effect.
generated through the efficient implementation of anti-shadow-economy measures are far lower. Even with the efficient use of well-designed measures to combat the shadow economy, and given an effective institutional framework, the shadow economy cannot be reduced to zero – as is borne out by the fact that it is not insignificant even in the most developed countries. According to 2011 estimates, the total extent of the shadow economy in EU countries amounts to 19.7 percent of GDP (Schneider, 2011). Although separate estimates of the shadow economy were not given for household income and consumption, theoretical and numerous empirical studies have shown that the extent of the shadow economy is greater with income than it is with consumption. We can accordingly assume that the shadow economy is more widespread when it comes to household income than the EU average. Starting from the assumption that the estimated level of the shadow economy in the area of household income in Serbia stands at 24.4 percent of GDP, measures aimed at tackling the shadow economy could reduce this level in the field of wages by some ten to 15 percent, with a similar reduction in the relevant tax gap. In that case, the government could see an increase of at most 0.6 to 0.9 percent of GDP in income tax and social contributions revenues (0.6 percent of GDP in the medium term; slightly more in the long run, assuming systemic measures are implemented consistently).

Table 7.1: Estimate of the fiscal effects of formalising the informal economy in Serbia (in % of GDP)

<table>
<thead>
<tr>
<th></th>
<th>Short and medium term (1-3 years)</th>
<th>Long term (7-10 years)</th>
</tr>
</thead>
<tbody>
<tr>
<td>VAT</td>
<td>0.2-0.5</td>
<td>1</td>
</tr>
<tr>
<td>Income tax and contributions</td>
<td>0.6</td>
<td>0.9</td>
</tr>
<tr>
<td>Total</td>
<td><strong>0.8-1.1</strong></td>
<td><strong>1.9</strong></td>
</tr>
</tbody>
</table>

Taking into account VAT, income tax, and social contributions, reducing the shadow economy to the level present in other Central and Eastern European countries – an outcome that can be achieved in a relatively short span of time (one to three years), assuming the adoption and consistent implementation of systemic measures – could result in an increase in public revenue of between 0.8 and 1.1 percent of GDP. Reducing the shadow economy to the EU average would take longer (between seven and 10 years) and require not only institutional measures, but also other structural changes to the Serbian economic system. It could, however, ensure additional public revenue of up to 1.9 percent of GDP.

In interpreting the above estimates we must bear in mind the fact that they reflect only the isolated impact of the formalization of the shadow economy, but not the impact of other factors on the collection of tax revenue. In that sense, the estimates presented in Table 6 are not a forecast of changes in tax revenue in relation to GDP. Other factors that will affect tax collection include long-term macroeconomic trends such as the movements in domestic demand and GDP, as well as changes to the employment rate. Thus, when estimating actual tax revenues, other factors need to be taken into account in addition to the possible formalization of the shadow economy. The reduction in the difference between domestic demand and GDP, which is necessary to avoid a balance-of-payments crisis, will cause a substantial drop in VAT revenue in relation to GDP. A drop in the ratio of domestic demand to GDP of five percentage points would cause a corresponding fall in VAT revenue of about one percent of GDP. In this context, tackling the shadow economy could be interpreted as a necessary activity to prevent the drop in VAT revenue in relation to GDP rather than as a possible source of additional tax revenue. In other words, if the shadow economy is not
formalised, VAT revenue would decline by about one percentage point in relation to VAT over the coming several years. Similarly, movements in the actual levels of tax and social contribution revenues in relation to GDP will be affected by changes in the employment rate. The number of people in employment could decline in 2013, which could, all other things being equal, bring a drop in social contributions and income tax revenues. Employment in Serbia could, nonetheless, increase in the medium and the long term, which would generate additional income tax and social contributions revenues.

7.2 Effects of formalising the shadow economy on economic growth

The preceding section estimated the possible fiscal effects given certain assumptions of a possible reduction in the shadow economy. This section will attempt to consider how formalising the shadow economy can affect economic growth. This question is far more difficult to answer than the previous one, as although there is a large body of empirical research on the impact of the shadow economy on economic growth, there are still no unequivocal empirical and theoretical findings (Schneider and Enste, 2000). The basic question is this: Is the shadow economy, from an economic point of view, a positive phenomenon, in other words, does it make a positive contribution to economic growth? The answer to this question will result in two possible avenues of approach for government policies aimed at the shadow economy: either tolerance or active suppression.

We can generally distinguish between three situations:

- **Shadow and formal economies are substitutes for one another:** any increase in the shadow economy leads to a reduction in the volume of the formal economy;
- **Volume of the formal economy is a given (i.e. fixed):** the shadow economy increases the total economic activity of a country, and
- **Informal economy contributes to the growth of the formal sector:** its effect is multiplicative.

The first view is the conventional one, based on a simple neoclassical model, that the total volume of economic activity in a country is a given, based on the assumption of full factor employment, so that the shadow economy may grow only at the expense of economic activity in the formal sector. According to this position, an entity chooses whether to take part in the shadow or the formal economy; not doing business (being unemployed) is not an option. Total GDP will in this case even decrease, as operating efficiency is lower in the shadow economy than in the formal one (less capital-intensive technologies, greater uncertainty, poorer protection of owners’ rights, etc.). Loayza (1996) showed how, under certain conditions and given the example of Latin American countries, excessive tax burdens and over-regulation influence the growth of the informal sector, and how this growth has a negative impact on the pace of overall economic growth.

In the second case, given an unfavourable institutional environment, the volume of activity in the formal economy may be a given, i.e. adverse circumstances may preclude full factor employment in this sector. For example, prohibitive laws, poor economic policies, sanctions, or wars may constrain growth, as was the case with Serbia in the 1990s. In this situation, any growth in the shadow economy does not affect the formal sector, but rather leads to an increase in the total economic activity of the nation as a whole.

Finally, in the third case, the shadow economy may have a positive impact on economic
activity in the formal sector through the interaction of these two sectors. According to empirical research carried out by Schneider (1999), two-thirds of income earned in the shadow economy in Germany and Austria is spent on consumption in the formal economy (where value-added tax is now payable), thus boosting formal sector growth. A similar stimulating effect of the informal economy on consumption in the formal sector was also seen in the UK (Bhattacharyya, 1993, 1999).

An answer to the questions of whether the shadow economy is useful or not, and how it affects economic growth, can be found by using econometric models presented below. Still, it needs to be taken into account that, in real life, various models and factors can act together, usually in opposite directions, and have different impacts on the final result.

It can be posited that any major reduction in the shadow economy leads to a major increase in tax revenue, which leads to more and better public goods and services, which in turn boosts economic growth. This hypothesis was empirically confirmed by, among others, Loayza (1996), whose research covered Latin America. He established that any growth in the relative volume of the shadow economy (in percent of GDP) contributes to a reduction in the growth of reported GDP in countries where (a) the statutory tax burden is greater than the optimum and where (b) enforcement of compliance is too weak. This negative impact on GDP can be explained by (a) reduced availability of public services in the formal sector and (b) lower efficiency of the use of existing public services. The foundations of this model received some criticism (Asea, 1996), while the assumption that the shadow economy hurts economic growth has failed to find widespread acceptance.

In the case of transition countries, Kaufmann and Kaliberda (1996) estimated that the shadow economy has cushioned the drop in reported GDP, particularly in countries that faced major declines in their GDP levels. Over one-half of the decline in reported GDP carried over into the drop in overall economic activity, while the other half was absorbed by the growing shadow economy. Using Ordinary Least Squares regression, they concluded that the share of the shadow economy in overall GDP increased by nearly four percent for each ten percent of cumulative decline in registered GDP.

Eilat and Zinnes (2000) came to a very important conclusion applicable to transition economies –that there was an inertia effect in the creation of the shadow economy, as well as a hysteresis effect in its destruction. If overall economic activity is on the decline, a drop in GDP of one dollar is linked to an increase in the shadow economy by 31 cents, meaning that the shadow economy cushions the fall of reported GDP. On the other hand, if overall economic activity is on the increase, a one-dollar rise in GDP leads to a reduction of just 25 cents in the shadow economy. These findings indicate that caution is necessary when estimating the effects of formalising the shadow economy on economic growth.

According to Schneider (2004), the shadow economy hurts economic growth in developing nations, while having a positive effect on economic growth in developed countries. The results of this econometric analysis, which covered 21 OECD member states and 89 developing and transition countries, show that an increase in the shadow economy of one percentage point of GDP leads to an increase in reported GDP of 7.7 percent in developed economies. On the other hand, in developing nations, one-percentage-point growth in the shadow economy leads to a drop in reported GDP of 4.9 percent, all other model variables being equal (openness of the economy, inflation, government spending, capital accumulation...
One explanation for these results is that growth in the shadow economy in developed countries may stimulate the formal economy by generating additional income that boosts formal-sector consumption. On the other hand, in developing nations, a greater volume of the shadow economy leads to a substantial erosion of the tax base, which results in the lower availability of public infrastructure and basic public services (such as the efficiency of the legal system), in turn causing lower economic growth. We believe that both of these explanations can be relevant for developing and developed countries; their final effect on economic growth certainly depends on the dominant impact of one group of factors in comparison with the other.

However, a study carried out by USAID (2005) shows that there is no correlation between the GDP growth rate and the shadow economy, and concludes that no empirical confirmation can be found of the hypothesis that a reduction in the shadow economy automatically leads to economic growth, and vice versa. Although countries with higher GDP per capita have smaller shadow economies, it cannot be determined whether formalization is the cause or consequence of the higher level of development. The authors also state that the available series of data on changes to the shadow economy are not long enough to confirm or deny the assumption that countries with high rates of economic growth are able to reduce their shadow economy levels faster than those with lower growth rates. When viewed from a theoretical standpoint, the shadow economy is a limitation to business growth, as it denies companies access to critical services and the opportunity to separate their business and personal assets, which increases risk and constrains growth.

Serbia’s experience over a lengthy period of time shows the predominance of distorting and negative effects of the shadow economy on balanced economic growth, particularly in times of economic crisis. As Serbia has been faced with crisis conditions since 2008, the shadow economy has become part of a vicious circle where one consequence of recession is flight from the formal to the shadow economy, which reduces tax revenue and thereby the availability of public services in the formal sector and increases the fiscal deficit. The growing deficit, on the other hand, must be compensated for by greater tax rates; greater taxes drive companies and workers into the shadow economy or out of the economy altogether. This downward spiral keeps repeating itself, always at a lower level of GDP and employment. The state can rely on ever lower amounts of money to pursue appropriate development policies and finance public services, which leads to poorer public services and the continuation of the vicious circle where companies are increasingly less ready to pay taxes. Government bodies are thus faced with the task of adjusting how institutions operate and calibrating economic policies so that the reduction in the shadow economy is accomplished by shifting business from the informal to the formal sector, and so that there is neither a decline in activity nor a drop in GDP.

Results of the study conducted using the MIMIC method in Serbia and the other ten Central and Eastern European countries shown in Chapter 5 indicate that the impact of the shadow economy on reported GDP is statistically highly significant, and has the expected negative sign. Depending on the model used, the value of the GDP per capita coefficient varies between -0.60 and -0.70, meaning that if GDP per capita declines by one percentage point, the shadow economy will grow by between 0.6 and 0.7 percentage points. In other words, if the GDP declines in the future, pressure will increase on the shadow economy, as business entities will attempt to set off the limited opportunities for doing business in the formal sector by becoming active in the shadow economy.
8. Analysis of the administrative capacity of the institutions in charge of overseeing the operations of business entities

Poor performance by government bodies is one of the three key reasons for the spread of the shadow economy (see Chapter 4), in addition to excessive taxation and over-regulation. This Chapter analyses the administrative capacity of key institutions in charge of overseeing the operations of business entities – the Tax Administration, Labour Inspection, and Market Inspection – as well as their institutional capacity and inter-institutional co-ordination. In addition to data contained in the relevant reports assessing the operation of and issues faced by these institutions, we will also use data from the Survey on Conditions for Doing Business in Serbia, which reveal how respondents rate the efficiency of the operation of these institutions and other features pertaining to them.

According to the results of this survey, the negative views held by respondents of these inspection bodies were predominantly caused by corruption (32 percent), inconsistency in implementing regulations (20 percent), strictness in implementing regulations (12 percent) and lack of implementation of regulations (9 percent). Nearly one-half of all respondents (46 percent) felt that bribery of inspectors was common or very common; 30 percent believed it took place sporadically; while only 6 percent felt it never happened. It seems that the lack of a consistent, predictable relationship with taxpayers is a common feature of these findings.

About two-thirds of all business entities visited by oversight bodies stated that visits happened only once, with about another one-fifth stating two visits were carried out. Visits generally took one day (in about 70 percent of all cases).

Graph 8.1: Frequency of audits by sector of activity

Graph 8.1 shows the frequency of visits made by inspections tasked with oversight of corporate operations by sector of activity. One-half of all respondents or fewer stated that they had been visited by these inspectors: 53 percent cited the Labour Inspection, 43 percent
mentioned the Market Inspection, while 38 cited the Tax Authority. Audits by government bodies were much rarer for business entities in sectors most affected by the shadow economy, such as construction, agriculture and transportation. The only exception to this rule was catering, where inspection audits were more frequent than the average.

8.1 Tax Administration

According to 2011 data, the Republic of Serbia Tax Administration employed 6,165 staff, which was less than optimal given the number of taxpayers and international standards. This problem is compounded by the inadequate structure of current staff by age, education, and organisation. Thus, of the total number, only 55 percent have university degrees; the average age of employees is 49. In addition, many staff are tasked with receiving and technically processing tax filings, while the number of people effectively carrying out tax audits is lower than necessary.

The relatively low degree of efficiency in uncovering tax evasion is the consequence of the lack of human and financial resources available to the Tax Administration, inadequate structure of Tax Administration staff, lack of systemic exchange of information with other government bodies that could be used to discover tax evasion, etc. The total budget of the Tax Administration is lower than is required; as a result, employee salaries are rather low, which incentivises younger staff to leave after gaining experience in tax audits, which in turn has an adverse impact on the quality of audits and the overall efficiency of the Tax Administration. In addition, rigid public sector remuneration rules mean that the Tax Administration is unable to adequately pay professionals that are most in demand (e.g. IT experts or auditors). Many of its current employees are not sufficiently trained to do their jobs as those jobs are defined at present.

Lack of automation of business processes, lack of an organised cross-checking system that would compare data kept by other government bodies (e.g. Real Estate Cadastre, Pension and Disability Insurance Fund, local Public Revenue Administrations, the police, etc.), and sub-optimal mechanisms used to select taxpayers for audit have, coupled with inadequate staff structure, all resulted in the relatively low likelihood of uncovering tax evasion, which has served as an incentive for operating in the informal sector. The current IT platform used by the Tax Administration does not satisfy the needs of a modern public revenue authority. It needs replacing, and transitional solutions must be found in the meantime. Too many tax administration processes, including debt collection, rely on manual intervention. This substantially decreases the efficiency of the Tax Administration. There is a major gap between hardware and software – although multiple independent applications have been developed to solve various issues, they do not function as a whole, with some posing their own problems. There are no business analysts available at the Tax Administration to appropriately define its business needs. An entire new system is thought to be necessary, which requires a great deal of financial resources and time.

Changes to the Law on Tax Procedure and Tax Administration have meant that the Tax Administration has become responsible for auditing entities engaging in unregistered activity. Placing these powers within the remit of the Tax Administration is justified, but, to achieve an appropriate level of efficiency, this broadening of authority should be accompanied by major reforms to how the Tax Administration operates. Given the current number of tax inspectors (some 600 covering all of Serbia), any new powers can be exercised only formally,
since capacities to do so are constrained. To resolve this issue the structure of Tax Administration staff would have to be changed substantially: this body should reduce the number of employees tasked with administrative work (receipt, certification, and registration of tax returns), while at the same increasing its cadre of staff effectively engaging in oversight. As several hundred Tax Administration staff are estimated to be employed in administrative jobs, the switch to mandatory e-filing of tax returns will reduce the need for their engagement in that capacity, which will, in turn, make it possible for part of them (particularly for younger, better-educated staff) to be shifted to simpler oversight tasks after undergoing intensive training. Since many of these employees will nevertheless prove to be under-qualified for oversight tasks, the option should not be discounted of hiring new well-educated people to deal exclusively with oversight. Further to that, continuing improvements to the Tax Administration’s remuneration system are the necessary precondition for retaining staff that already have the appropriate skills and knowledge in tax audit procedures, as well as for attracting high-quality young prospective employees.

Statutory, institutional, and organisational framework. The current framework imposed by tax legislation poses numerous obstacles to efficient revenue administration. The Tax Administration has no influence on how penalties are defined in statute, nor can it get involved with actual sanctions practice, as this is the domain of the courts. In addition, the threshold amount for tax fraud is much lower than in most other countries, which shifts focus away from major tax offenders and means that tackling larger forms of evasion is less efficient.

The Tax Administration is formally a division of the Ministry of Finance, but communication between the two does not flow both ways. The Tax Administration is not sufficiently involved in providing support to the Ministry in its efforts to design taxation policy, which is partly caused by the weakness of the Tax Administration. Interpreting legislation and decision-making are currently within the remit of the Ministry of Finance rather than of the Tax Administration, although the reverse is often true in international practice. The current system in Serbia leads to substantial delays when advice on the treatment of taxpayers is sought, even by the Tax Administration, which increases uncertainty among the general body of taxpayers.

The current organisational structure of the Serbian Tax Administration does not reflect current organisational approaches in modern public revenue administration. A strong central core is needed to design business processes, oversee their implementation, set operational goals, and oversee their operational realisation. At present, the Large Taxpayer Unit does not have at its disposal sufficient resources to manage a client database expected of this type of service. The Education and Communication Division is in charge of training, rather than the Human Resources Division, which would be more appropriate. Human resources are under-utilised. For instance, more staff than necessary deal with desk review and processing of tax filings while other, more important tasks are neglected. The number of branch offices is too large for an organisation the size of the Serbian Tax Authority.

Since findings of empirical research (Alm et al., 1992) show that an increase in the likelihood of detection of tax evasion is a more efficient deterrent than other mechanisms (such as reducing the tax burden or increasing penalties), it can be said that there is much room for tackling the shadow economy in Serbia by improving the efficiency of the Tax Administration.
The Tax Administration should strive to ensure that its activities are aimed at areas fraught with the most risk; for taxpayers who wish to comply with the law to be able to do so quickly and easily; and for enforcement to be directed at repeated non-compliers. In the field of improving compliance, the Tax Administration could particularly improve the validation of taxpayers and maintenance of taxpayer records; development of strategies and programmes for a taxpayer service; development and establishment of the Taxpayer Service; and increasing standards of services provided. As for maintaining levels of compliance, greater focus on self-assessment is needed, as are an overhaul of all basic business processes; development of a collection strategy; development of filing strategy (with various requirements for various types of filings, and an emphasis on electronic filing and the removal of unnecessary forms); improvement of oversight and collection of mandatory social security contributions and payroll taxes; review of rules on handling requests for refunds/exemptions; improvement of tax accounting; and review of penalties and their administration.

The relatively low efficiency of the Serbian Tax Administration in collecting taxes has mainly been borne out by the views of taxpayers voiced in the Survey on Conditions for Doing Business. Equal numbers of respondents (46 percent each) believed that the Tax Administration was either mainly unsuccessful or mainly successful in tackling tax evasion, which can hardly be considered a good result.

8.2 Labour inspection

Tackling informal employment (colloquially known as ‘working in the shadow’) is the primary task of the Labour Inspectorate, a separate division of the Ministry of Labour, Employment, and Social Policy. The Labour Inspectorate is also charged with carrying out other activities related to the implementation of the Labour Law, the Health and Safety Law, and other labour legislation. The strategic aims of the Labour Inspectorate are to minimise risks employees face at work, tackle undeclared work, and combat breaches of rights arising from employment or collective agreements. The Inspectorate is entitled to audit registered companies; where it detects breaches of law – including work without a written employment contract – it may require any deficiencies found to be eliminated within a short period of time. The Inspectorate employs some 260 inspectors, mainly lawyers, with a number of engineers specialising in various fields, and operates in each of the 25 administrative districts and in Belgrade.

Labour inspectors are authorised to inspect an enterprise’s internal bylaws and individual contracts, as well as any and all other documents. They may take statements from corporate officers and other interested parties, and may also inspect offices, production plants, and other premises. The inspectors are also entitled to launch audits based on reports made by members of the public, workers, or any other interested parties. An integrated inspection oversight concept has been in place in Serbia since early 2010, meaning that all labour inspectors undertake comprehensive inspection actions: employment issues are not kept separate from those related to health and safety.

A priority task of the Inspectorate has always been to verify whether workers have formal employment contracts. Tackling undeclared work is a permanent task of labour inspectors whenever they carry out audits – both comprehensive and partial or targeted ones. From the
perspective of protecting workers’ rights, people in informal employment find it difficult to exercise any rights arising from employment, often face greater risk of injury, have no healthcare, and are also denied unemployment benefits and old age pensions due to the fact they were not registered for mandatory social security while working. From the point of view of safeguarding public interest, non-declaration of employees entails tax evasion and a number of other hazards to safety, as well as other issues. Due to all of the above, the activities of labour inspectors are primarily aimed at overseeing the implementation of statutory provisions governing that feature of labour law that is termed ‘entering into labour relations’ – or, particularly, at discovering informally employed workers and formalising their status.

When workers without employment contracts are discovered at an enterprise, the employer is given a deadline for either signing contracts with those employees or letting them go. The employer must notify the Inspection within eight days of the steps taken; inspectors will then again pay him or her a visit to verify that the issue has been resolved. Although this procedure is clearly aimed at protecting workers without contracts, its preventive role can be disputed, since there is no credible threat of sanctions that could avert future non-compliance (Arandarenko, 2012).

Additionally, the effective power of labour inspectors is further constrained by two factors. Firstly, although the law does stipulate harsh fines, these can be handed down by courts alone. If mass penalties were attempted to be imposed to discourage this widespread type of non-compliance, the Labour Inspectorate would have to become involved in a large number of individual court cases, which does not seem realistic, as the procedure for proving allegations of this type is rather demanding.

In performing oversight, labour inspectors establish whether people found on the premises of a business entity have employment contracts with the particular employer. Inspectors can base their official accounts of inspection visits on workers’ statements and conclude those workers are employed informally (i.e. without a written employment contract, or not declared for social insurance purposes); but even in that case employers can circumvent any sanctions by subsequently presenting employment contracts antedated to seem as if they had been entered into a day or two before the audit took place and claim that the workers will be declared for social insurance purposes by the statutory deadline – which, as a rule, does take place.

In cases where an audit establishes that an employer does not pay taxes and mandatory pension and disability insurance contributions, healthcare contributions and unemployment insurance contributions payable for every month by the 30th day of the next month, as required under Article 51 of the Law on Contributions for Mandatory Social Insurance, labour inspectors do not act in isolation, but are rather obliged to report the Tax Administration, the body in charge of implementing this particular law. This procedure can serve as an illustration of the shortcomings of the current fragmented inspection system in relation to the integrated inspection approach used by most European countries.

Secondly, wholly unregistered ‘phantom firms’, typically located in private homes and with all workers employed informally, are allowed by law to deny labour inspectors access to their premises since the Labour Inspectorate does not have jurisdiction over them ( unlike the Market and Tourism Inspections). Audits have detected many cases where employers have
organised production in basements, garages, and private homes; this activity is not easy to detect. The buildings are unmarked and entrances are guarded by guard dogs and secured by cameras and intercoms. Inspectors have found that these premises are most often venues for sewing, shoemaking, carpentry, or other small-scale production; the workers there are employed informally. Services, such as hairdressers or cosmetics parlours, may also adopt this mode of operation. In these cases inspectors are expected to call in the police, who generally lack enthusiasm for assisting, since breaches of the Labour Law are, from their perspective, relatively minor offences. Thus the most drastic infringements of labour legislation remain nearly completely outside of the direct reach of statutory sanctions.

Articles 273 and 274 of the Labour Law envisage fines of RSD 1mn (about €9,000 at the current exchange rate) for enterprises employing workers without appropriate contracts, not paying social security contributions, not paying wages, paying wages below the statutory minimum, or paying wages partly ‘cash in hand’. Fines for entrepreneurs are also high and amount to one-half of the amounts applicable to enterprises. Yet, in order for these fines actually to be imposed, inspectors must bring and argue each case in court, which happens only rarely – until recently, in only some two percent of all cases in practice. The number of employment contracts entered into, and of workers registered for social insurance, after inspection visits have increased of late. In addition to stricter penal policy, the way inspectors operate has also changed, with visits now also being made outside of regular working hours.

Misdemeanour judges often claim that the amounts of fines for infringements of labour laws and health and safety regulations are unrealistic given the current state of the Serbian economy, which is why they have trouble handing down fines. Nonetheless, penal policy applied by misdemeanour courts has become much stricter over the past several years, with judges now, as a rule, handing down fines that lie within the statutory range, rather than below the statutory minimum. The Labour Inspectorate has contributed to this trend: inspectors have been appealing judgments that only imposed reprimands instead of fines or handed down fines below the statutory minimum; inspectors have also been contesting rulings suspending proceedings for lack of evidence. All of these efforts have resulted in changes to penal policy, since second-instance court panels have generally admitted such appeals and requested retrials by first-instance judges. Still, courts remain slow to act, and court actions are still liable to lapse due to statutes of limitations. Labour inspectors have also been complaining about the fact they must testify in nearly every misdemeanour proceeding and face defendants on multiple occasions, etc., which is a large burden on their time.

Labour inspectors generally find that employers usually justify informal employment by citing ‘trial employment periods’ and claiming they need to assess the performance of prospective employees before entering into employment contracts and registering workers for social insurance. They also attempt to justify shadow employment by claiming employees are reluctant to enter into formal contracts and wish to receive greater wages as employers are under no obligation to pay taxes.

Inspectors also cite situations where workers found to be employed informally refuse to enter into formal employment after inspectors intervene, instead leaving the employer to be able to retain other statutory rights or benefits. This particularly important consideration points to an often-overlooked cause of informal employment – the interests of the workers themselves, who might, when formally employed, lose the right to social benefits, child support, unemployment benefits, or other payments that are either de jure or de facto conditioned by
the lack of any registered income.

The Labour Inspectorate (Annual Report, 2011) has found that informal employment is most common in trade, construction, industry, tourism and catering, crafts and home repair, and personal services. Some activities record an increase in informal workers over the same periods of each year, which is a particular hallmark of catering and construction. Catering sees this trend in the summer, while in construction it is evident towards the end of the building season as employers strive to meet deadlines. However, enhanced inspection oversight is employed in the construction sector throughout the year due to the possible health and safety risk. Shadow employment in the construction sector is fostered by high employee turnover, frequent shifts from one construction site to another, and brief periods of employment, as workers remain on site only until a particular job is finished.

Inspectors have also discovered that unregistered employers in the shadow economy mainly hire young unskilled labourers, with at most secondary school diplomas; they also employ workers without permanent incomes; the unemployed over 40 years of age; beneficiaries of various types of assistance or social security; etc. In most cases there is agreement between these employees and their employers, and there is no direct coercion.

The status of workers found on the premises of an enterprise is also controlled through integrated inspection oversight. There were thus a total of 40,757 labour inspection audits in 2011 (including integrated audits), which found a total of 171,264 people at places of work – among them 6,230 people without employment contracts (that is, in shadow employment). After inspectors intervened, employers entered into contracts with a total of 4,622 people (or 74.2 percent). The sectors of activity with the most frequent incidence of undeclared work were wholesale and retail trade, catering, construction, and food production. Statistically speaking, of the total number of people found not to have employment contracts, 23 percent were engaged in trade, 16 percent in catering, 15.5 percent in construction, and 8.7 percent in food production.

Table 8.1 provides an overview of the overall results of inspection oversight of shadow employment in Serbia between 2007 and 2011.

<table>
<thead>
<tr>
<th>Year</th>
<th>Total number of audits</th>
<th>Number of people covered by audits</th>
<th>Number of people found in shadow employment</th>
<th>Number of people formally employed following audits</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>48,255</td>
<td>268,682</td>
<td>10,448</td>
<td>7,517</td>
</tr>
<tr>
<td>2008</td>
<td>42,595</td>
<td>306,416</td>
<td>9,054</td>
<td>6,394</td>
</tr>
<tr>
<td>2009</td>
<td>40,222</td>
<td>357,498</td>
<td>5,734</td>
<td>4,178</td>
</tr>
<tr>
<td>2010</td>
<td>37,747</td>
<td>558,536</td>
<td>5,228</td>
<td>3,925</td>
</tr>
<tr>
<td>2011</td>
<td>33,920</td>
<td>503,613</td>
<td>5,744</td>
<td>4,314</td>
</tr>
</tbody>
</table>

Source: Labour Inspectorate, 2011 Annual Report

As can be seen from Table 8.1, the Inspectorate carried out some 40,000 audits per year; this figure followed a downward trend, with 2011 seeing one-third audits fewer than there were in 2007. At the same time, however, the total number of employees covered by these audits nearly doubled, which means that the focus of oversight was shifted onto larger enterprises
with more employees – the average number of workers at an enterprise or with an entrepreneur increased from six to more than 15 over the period observed. At the same time, the number of people found to be working in the shadow economy nearly halved (from 10,448 to 5,744), as did the number of those employed following audits (from 7,517 to 4,314). Nonetheless, the efficiency of oversight remained high or even increased, given that nearly three-quarters of all workers found to be employed informally were admitted into formal employment following an audit.

The fact that far more undeclared workers were found in the ‘boom years’ of 2007 and 2008, and that the number continually declined from 2009 to 2011, after the crisis struck, is consistent with the findings of the successive Labour Force Surveys from 2008 to this day. It is, however, part of a longer-term trend that can be followed back in time to 2005. Starting with that year, the number of workers discovered by inspectors to be without a valid employment contract has constantly been on the decline, while the degree of their subjective formalization has remained relatively stable. A total of 28,735 people were identified as illicit workers in 2005, while 21,563 of them went on to gain formal contracts. In 2006 the number of undeclared workers was 16,205, of which 11,324 were subsequently employed formally.

Therefore, judging by the data collected by the Labour Inspectorate since 2005, we could conclude that much success has been achieved in tackling undeclared work at registered enterprises, and that the number of cases of such work uncovered has been reduced to one-quarter of the initial figure in just seven years. This would also to a large extent match the declining rate of informal employment, especially outside the agriculture sector, found by household surveys (admittedly from different sources: the Living Standards Measurement Study for 2002, 2003 and 2007, and the Labour Force Survey conducted using indirect methodology in 2005 and direct methodology since 2008). Estimates made by respondents in the Survey on Conditions for Doing Business in Serbia of the extent, types, features, and desirability of shadow employment can neither definitely confirm nor deny data found in Labour Inspectorate reports.

Table 8.2: Labour Inspection audits in 2011 by features of enterprises

<table>
<thead>
<tr>
<th>Type of business entity</th>
<th>Number of employees</th>
<th>Economic activity</th>
<th>Region</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>366</td>
<td>1042</td>
<td>2180</td>
</tr>
<tr>
<td>Company</td>
<td>366</td>
<td>1042</td>
<td>2180</td>
</tr>
<tr>
<td>Entrepreneur</td>
<td>885</td>
<td>20</td>
<td>43</td>
</tr>
<tr>
<td>Up to 4 employees</td>
<td>165</td>
<td>43</td>
<td>24</td>
</tr>
<tr>
<td>5 to 19 employees</td>
<td>43</td>
<td>24</td>
<td>21</td>
</tr>
<tr>
<td>20 or more employees</td>
<td>24</td>
<td>10</td>
<td>0</td>
</tr>
</tbody>
</table>

Source: Survey on Conditions for Doing Business in Serbia, FREN 2012

The number of instances of oversight (‘audits’) reported by respondents generally bears out the assumption that the focus of oversight was placed on enterprises and entrepreneurs employing five workers or more, with audits taking place at two-thirds of such entities; conversely, one in every two entities with four or less workers was audited (Table 8.2). When data are viewed by sector of activity, it is found that the most audits were made of catering enterprises (80 percent), followed by those engaging in industry and trade (64 and 62 percent, respectively), while much fewer audits were made of construction enterprises, where informal employment was at its most common – only one in three construction firms from the sample were audited by the Inspectorate in 2011. The greatest number of audits,
proportionally, took place in Central Serbia (65 percent), followed by Belgrade (50 percent), while Vojvodina saw the fewest audits (39 percent).

**Graph 8.2:** How successful is the Labour Inspectorate in uncovering workers without employment contracts, or other types of informal employment?

<table>
<thead>
<tr>
<th>Response</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes, completely</td>
<td>12%</td>
</tr>
<tr>
<td>Yes, mostly</td>
<td>30%</td>
</tr>
<tr>
<td>Yes, but just a small part</td>
<td>34%</td>
</tr>
<tr>
<td>No</td>
<td>17%</td>
</tr>
<tr>
<td>Does not know</td>
<td>6%</td>
</tr>
<tr>
<td>Refuses to answer</td>
<td>1%</td>
</tr>
</tbody>
</table>

Source: Survey on Conditions for Doing Business in Serbia, FREN 2012

In view of the fact that companies that took part in the Survey on Conditions for Doing Business believed that the extent of informal employment and undeclared wages was relatively high, the fairly low score awarded to the Labour Inspectorate’s efforts aimed at uncovering workers without contracts and other types of informal employment (Graph 8.2). A generally positive score was given by 42 percent of respondents, while 51 percent viewed the Inspection’s work in a generally negative light.

### 8.3 Market Inspection

The Market Inspection is a separate division of the Ministry of Foreign and Internal Trade and Telecommunications. The division is made up of two sections – the Section for Co-Ordination Oversight of Trade in Goods and the Section for Co-Ordination of Oversight of Services, Prevention of Unfair Competition, and Oversight Support. Outside of its headquarters at the Ministry, the Market Inspectorate is organised on a territorial basis, with 24 territorial units and four specialised branches in Belgrade, Novi Sad, Niš, and Kragujevac.

The Market Inspection’s remit is very broad and is governed by a myriad of laws and bylaws, which clearly impedes its efficiency and often leads to overlaps with other inspection services. However, it can be said that the primary task of this service is to ensure the application of the Law on Trade and, as part of that effort, prevent various types of informal trade. The principal legislative framework for the operation of the Market Inspectorate is the 2010 Law on Trade, a piece of legislation that provided a unified structure for issues hitherto regulated by three separate laws – the old Law on Trade, the Law on Conditions for Trading in Goods and Providing Services Related to Trade in Goods and on Inspection Oversight, and the Law on Prices. Nonetheless, the remit of the Market Inspection goes beyond the scope of
the Law on Trade and covers a total of 27 laws, including those governing consumer protection; prevention of money laundering; wholesale and retail trade in tobacco products; product safety; advertising; copyright protection; anti-smoking measures; etc.

The Market Inspection engages in various forms of oversight that differ in their scope, methods, areas audited, and aims. Oversight may be pursued ex officio; pursuant to an official order; as well as pursuant to a report of an infringement. Any interested legal entity or individual may contact the Inspection; reports of infringements may also be filed online.

In the course of an audit, a market inspector is authorised to inspect the premises of a business entity or the premises where its business is conducted; inspect ledgers, records, official documents, and any and all other documents both in paper form and stored by electronic means that relate to the trading engaged in; inspect personal identity papers of persons engaging in trade; extract oral and written statements on issues of importance for the audit; photograph or film premises where trading is engaged in, or the goods or other items being audited; inspect vehicles used in the course of trading; sample goods and other items; seek court warrants for searching homes or ancillary buildings in the event of suspecting them to be used for illicit trading; and seek assistance by the police or municipal police. In performing oversight, the Market Inspection Division adheres to principles of administrative proceedings as governed by the Law on General Administrative Proceedings, which include the right of parties to lodge complaints against rulings adopted by market inspectors.

In the event it establishes that an infringement has taken place, the Market Inspectorate may not impose a fine directly; rather, it may only file criminal charges, charges for economic crime, or misdemeanour charges. It may also report the offender to a professional tribunal (the ‘Court of Honour’). However, if a law has been infringed upon, a market inspector is authorised to issue a ruling that may require the infringement to be remedied; temporarily ban trading in particular goods or provision of particular services; temporarily closing down a retail or wholesale outlet; or call for goods to be confiscated.

Article 54 of the Law on Trade has conferred some powers previously held by the Market Inspection onto the Municipal Inspection, particularly those powers that relate to trade outside of formal shops and ensuring adherence to working hours. It is also important to note that the Municipal Inspection has the same powers in exercising these functions as the Market Inspection.

The manifestations of the informal economy faced by market inspectors are many and varied. Firstly, participants in the market may be completely invisible to public registries, such as illicit traders or entrepreneurs, or people who engage in an activity illegally. Secondly, business entities may be registered with a public registry but may pursue part of their activities in an illicit manner, without registration or any permits required. In the sector of trade, legal traders may sell smuggled or illicit goods; in catering, a legal café may quickly turn into an illegal nightclub, etc. A recent survey carried out by the Serbian Association of Employers (2011) showed that goods are most often sold in the informal sector through personal advertisements; in markets; in undeclared stores or craftsmen’s shops held by self-employed persons; from improvised roadside stalls; at illegal distribution centres; through illegal door-to-door sales; through illicit sales in otherwise legal outlets; and through illegal commission sales at premises of legal entities.
According to 2010 statistics, in its effort to tackle informal operations the Market Inspection carried out 4,144 audits of the trade in tobacco products, including 43 audits following information provided by the Tobacco Agency that tobacco sales licences of multiple entities had been revoked. An operation co-ordinated with the Serbian police resulted in the confiscation of 139,695 packets of cigarettes and 89 kilogrammes of loose tobacco. A total of 3,137 audits were made of trade outside of business premises (i.e. in public spaces, markets, or streets), as were 6,590 co-ordinated inspection visits and preventive controls. Five hundred and thirteen rulings were adopted banning the operation of various entities; those entities were ordered to be registered, and goods were confiscated from them worth RSD 25,810,500. Further, 40 audits were carried out pursuant to information provided by the Energy Agency that licences to trade in oil and oil products of various entities had been revoked or suspended. Following amendments to byelaws governing the registration of trade on a sale-or-return basis, a total of 17,930 individual involved in this trade were discovered at 1,214 shops, while the total value of goods put up for sale in this manner was found to amount to RSD 1,725,849,700. Audits of trade in these goods and the persons engaged in it, as well as inventories of these goods, have resulted in a dramatic decline in this type of trade. The real values of goods traded on a sale-or-return basis are now recorded in retail sales.76 The Market Inspection employed 487 staff in 2011, nearly all of them with university degrees. Most staff had backgrounds in economics (44 percent) and law (24 percent). The standard of equipment is good, with all employees provided with laptop computers, portable 3G modems for access to the Inspection’s intranet, and mobile telephones. On average, there is one official vehicle for every two inspectors. The Inspection has developed software applications to improve the records of inspector activities, provide information on unsafe products (‘NEPRO’), record actions taken to protect copyright, and to record goods confiscated during audits.

Table 8.3: Audits carried out by the Market Inspection in 2011, by company feature

<table>
<thead>
<tr>
<th>Region</th>
<th>Total</th>
<th>Type of business entity</th>
<th>Number of employees</th>
<th>Economic activity</th>
<th>Region</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Company</td>
<td>Employer</td>
<td>Market</td>
<td>Total</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td>N</td>
<td>1251</td>
<td>366</td>
<td>866</td>
<td>104</td>
<td>165</td>
</tr>
<tr>
<td>Yes</td>
<td>12.7</td>
<td>38</td>
<td>45</td>
<td>44</td>
<td>31</td>
</tr>
<tr>
<td>No</td>
<td>57.3</td>
<td>62</td>
<td>55</td>
<td>59</td>
<td>69</td>
</tr>
<tr>
<td>Total</td>
<td>100%</td>
<td>102</td>
<td>100</td>
<td>100</td>
<td>100</td>
</tr>
</tbody>
</table>

Source: Survey on Conditions for Doing Business in Serbia, FREN 2012

The Survey on Conditions for Doing Business in Serbia found that the Market Inspection had visited 43 percent of all respondents (Table 8.3), of which one-third were audited more than once per year. Audits did not take more than one day in 73 percent of all cases; they took

76 A total of 382 audits of the trade in bread made from wheat flour and the price of such bread were also made at bakeries as part of a concerted effort to tackle the informal economy in the baking business. Further, 260 audits were made of real estate agencies to inspect their operations as provided for under the Law on the Prevention of Money Laundering and Financing of Terrorism. Nine charges for economic crime were also filed; in one instance a ban on operating was imposed; and 54 misdemeanour charges were also filed. A total of 325 audits of illicit games of chance were also made, with inspectors acting on information provided by the Directorate of Games of Chance and the Tax Authority; these resulted in 15 entities being closed down, six bans imposed, six charges for economic crime, and nine instances of misdemeanour charges. The Market Inspection also took part in co-ordinated audits of illegal broadcasters and advertisers (together with telecoms watchdogs RATEL and RRA) and employment agencies (in co-operation with the National Employment Service and the police).
more than three days in nine percent of all cases. As expected, most audits were made in the catering and trade sectors (68 percent of all catering establishments were audited, as were 63 percent of all trading enterprises and shops). Above-average numbers of audits were also seen in production (55 percent of entities visited), while other sectors recorded below-average levels of oversight. Greater incidence of oversight was seen by entrepreneurs than by enterprises (45 vs. 38 percent, respectively); similarly, enterprises with between five and 19 workers were audited more than those with fewer than five employees or those with more than 20 workers (54, 41, and 44 percent, respectively). Most audits were made in Central Serbia, with oversight in Vojvodina being at the level of the national average, and Belgrade seeing a below-average incidence of oversight.

Respondents mainly viewed the Market Inspection in a positive light: 52 percent gave it a score of 4 or 5 or a scale of one to five, while 13 percent of respondents assessed its performance negatively (1 or 2 on the same scale). What is evident, though, is that these scores were slightly lower in relation to those awarded to the two other public services scored by respondents – the Labour Inspectorate and the Tax Administration. This is borne out by the average scores: 3.5 for the Market Inspection and 3.6 for both the Labour Inspectorate and the Tax Administration.
9. Main findings and recommendations

9.1 Main findings

In this chapter, we will summarise the findings presented in the previous chapters of the key causes of the shadow economy in Serbia, as well as the mechanisms that contribute to its development. We will also show the results of an estimate of the extent of the shadow economy in relation to GDP, estimates of various forms of the shadow economy in the sectors of enterprises and entrepreneurs and their characteristics, as well as an estimate of the effects that formalising the shadow economy can have on the government budget and economic growth. Finally, we will summarise findings that relate to the administrative and institutional capacity of government institutions tasked with overseeing the operation of business entities.

Causes of the shadow economy

Some of the relevant fiscal causes of the shadow economy are the relatively high fiscal burden on labour; complex and expensive tax procedures; complex and opaque tax system; lack of organisation, training, and equipment at the Tax Administration; low quality of public-sector services; and high tolerance for the shadow economy.

We have singled out the following features of the labour market that have a bearing on the growth of the shadow economy: taxation of labour; minimum wages; system of social benefits; employment protection legislation; minimum wage regulation; unemployment benefits; and retirement rules. The most significant of these are the rules for taxing labour, primarily the high tax burden on lower-paid work caused by the low tax-exempt census, high contribution rates, and a minimum contribution base. Since the natural zone for formalising the informal economy is around the amount of the minimum wage, a high burden on minimum wages implies high costs of formalization, and thereby discourages it. This effect is compounded by the high minimum wage, which currently stands at around 50 percent of the average wage, exceeding the recommended level by some 10 percentage points. The minimum contribution base makes part-time employment contracts unpopular, and also effectively prevents the introduction of special contractual arrangements at more favourable tax rates such as the mini jobs and midi jobs that have successfully contributed to the flexibility of the labour market in some European countries.

Apart from the causes to be sought in the tax system and features of the labour market, other factors of particular importance in Serbia have to do with the unfavourable economic and regulatory environment. Of the economic conditions, we can single out low productivity and widespread liquidity issues, especially pronounced in times of crisis. While low productivity forces business entities to shift at least part of their operations into the informal sector to be viable in the market, the lack of liquidity affects taxpayers’ decisions to evade taxes and so preserve funds needed to pay their suppliers. Regulatory constraints particularly include high administrative costs and legal insecurity. In addition to these, there are many other factors that are the consequences of weak institutions and a chaotic system, such as issues with construction permitting, inefficient market exit, and frequent abuses using ‘phoenix companies’. The poor institutional framework is also reflected in a high degree of tolerance for the shadow economy on the part of the state and the high level of corruption; these two factors, coupled with the low quality of public services, further disincentivise taxpayers from
paying their taxes.

Some of the major factors favourable to the shadow economy that are found in the financial sector include the major share of cash transactions in the total volume of payments; informal finance; and unregistered remittances sent by migrants residing abroad. Cash payments continue to account for a major portion of total payments in Serbia, although they have of late been seeing a downward trend. These circumstances have been further complicated by the fact that the high level of euroisation has been stimulating moral hazard behaviour by transactors, while transactions have been made primarily in foreign currency and outside of legal channels. Moreover, an increase in the volume of informal finance has accompanied the large extent of the shadow economy. The causes behind the use of informal sources of finance are to be sought in poor local regulations and contract enforcement mechanisms; barriers to market entry; expensive formal finance; lack of financial products appropriate to the needs of consumers; and inadequate tax regulations and high tax burdens. Informal finance causes greater information asymmetries between participants in the market; lack of tax revenues from these activities; and exclusion of formal financial intermediaries from the transfer of funds. This adversely impacts the development of the financial sector and the efficient allocation of finance. Finally, remittances from migrants abroad are a particularly significant source of foreign capital in Serbia, as their post-crisis amounts in absolute terms exceed all other categories of capital inflows from private and public sources. The vast majority of remittances enter the country through informal channels and are often not invested into productive activity; this has negative effects on economic growth and development.

Estimates of the extent of the shadow economy and tax gap

The extent of the shadow economy in Serbia was estimated using three methods: MIMIC, HTC, and the Survey on Conditions for Doing Business. The application of the MIMIC method found that the shadow economy across all sectors in Serbia stood at some 30 percent of GDP in 2010. Data for the same year resulted in an estimate of 23.6 percent of GDP for the shadow economy that could be identified on the basis of household income and consumption (the HTC method). According to the Survey on Conditions for Doing Business, the shadow economy in the sector of enterprises stood at some 21 percent of GDP for the two major types of informal activity (illicit trade and undeclared work). Based on these results, we can conclude that the total extent of the shadow economy in Serbia was 30 percent of GDP, and that it was for the most part accounted for by the trade in goods and undeclared work.

The study also estimated the tax gap in the collection of VAT, personal income tax, and social security contributions. The VAT gap was estimated at 2.5 percent of GDP, while the gap in personal income tax and social security contributions was put at about five percent of GDP. We believe that the estimates of tax gaps for key forms of taxation are relatively reliable. By extrapolating these estimates we arrived at an approximate estimate of the total tax gap in Serbia, which we put at about 10 percent of GDP. A similar figure was also obtained using the HTC method, which indirectly supports the above estimate.

Shadow economy in the enterprise and entrepreneur sector

We analysed the shadow economy in the enterprise and entrepreneur sector by using data
from the Survey on Conditions for Doing Business in Serbia based on three indicators. These were: (1) share of business entities engaging in shadow economy in the total number of business entities; (2) share of informal workers in the total number of workers, both overall and by type; and (3) share of cash payments in the total volume of payments.

The Survey on Conditions for Doing Business asked respondents to state their views of whether their own enterprise was engaged in shadow economy, and found that 28 percent of all business entities in Serbia did so. These enterprises and entrepreneurs employed workers informally and/or made payments in cash although they were VAT-payers. The term ‘informal workers’ is used to describe workers employed without a contract or those who do have contracts but only part of their wage is officially declared, with the remainder paid in cash. The findings showed that there was a link between the shadow economy and the type and age of the business entity: entrepreneurs and new start-ups were more likely to engage in shadow economy, while the common relationship between the shadow economy and the size of business entities, whereby smaller enterprises are more likely to work in the shadow economy, could not be confirmed. Most business entities operated informally in the sectors of construction (42.9 percent), as is also evidenced by most empirical research; this sector was followed by agriculture (33.8 percent), catering (33.1 percent) and transportation (32.7 percent). According to region, business entities located in Central Serbia (excluding Belgrade) were the most prone to operate in the shadow economy, while those in Belgrade were least likely to do so (33 percent versus 24.7 percent).

A further two indicators of the shadow economy were analysed on the basis of respondents’ views of the participation of their own enterprise in the shadow economy, which were compared with their opinions on how active other enterprises from the same sector were in the shadow economy. All types of shadow economy were represented to a much greater extent at ‘other’ enterprises in the same sector than at the respondents’ own enterprise. Thus, we considered data obtained from biased responses made by owners/managers regarding their own enterprise’s activity in the shadow economy as the lower limit of the shadow economy, while figures obtained on the basis of their subjective views of on the participation of other enterprises from the same sector were deemed to denote the upper limit. Hence, the share of employees working without formal contracts ranged from 1.9 percent (lower limit) to 23.9 percent (upper limit) of the total number of employees; the share of workers whose total wages were not declared varied between 3.8 and 24.7 percent; while the share of turnover in cash ranged between 11.3 and 21.6 percent of the total volume of turnover.

The results of econometric analysis based on the Survey data show that several variables are statistically significant and that they represent important determinants for making decisions on whether or not to join the shadow economy. Results have confirmed the findings of similar studies, namely, that entrepreneurs are more likely to operate informally. In addition, we found that the size (as measured by the number of its employees) and the VAT status of the entity matters. Unlike regional variables, doing business in particular sectors of economic activity is statistically significant (construction and in some specifications transportation sector increases while trade sector decreases the probability of participation in the shadow economy). Finally, business attitude on whether the shadow economy is justified is also statistically significant, which leads to the conclusion that measures aimed at changing opinions about the shadow economy could play a more pronounced role.

There is widespread competition from business entities operating in the informal sector. On
average, entities claimed they lost nearly 28 percent of their income, while almost 35 percent stated that the shadow economy was a large or very large obstacle to doing business. This is particularly evident in the sectors of transportation and construction, where nearly all respondents said they were exposed to some type of competition coming from the shadow economy. Our analysis also found that competition from the informal sector was less felt by companies with foreign equity, as well as in case informal activities are more likely to be detected. We found significant correlation between the various types of informal activity, so that making and receiving cash payments was often accompanied by employing undeclared workers and paying wages in cash.

Estimated impact of formalising the shadow economy

Based on our assessment of the tax gap, we can estimate that a decrease in the extent of the shadow economy could, over a period of up to three years, result in additional revenues of between 0.8 and 1.1 percent of GDP, while over the span of one decade additional revenues of close to 2 percent of GDP could be expected. When viewed in a broader fiscal context, additional revenues resulting from less informal activity will not make it possible to reduce tax rates, nor will they allow discretionary increases in public spending. The shadow economy must be addressed to compensate for a drop in revenues collected from consumption taxes that will occur due to the necessary reduction in the absorption gap. The current absorption gap, characterised by a balance of payments deficit of some 10 percent of GDP, is unsustainable in the long run since it leads to continual growth of the foreign debt and net foreign assets. A reduction of the absorption gap by some five percentage points of GDP is estimated to have an autonomous impact on the decline in VAT revenues of about one percent of GDP. Moreover, autonomous growth of public expenditure can be expected in the long run as the population ages; it would thus be more favourable to ensure that additional expenditures can be met through better collection of existing taxes, rather than by increasing tax rates. If addressing the shadow economy generated additional revenues, it would be beneficial to use them to reduce the fiscal deficit rather than to reduce tax rates or increase taxes in a discretionary manner.

As for the effects of formalising the informal economy on economic growth, even though much empirical research has been conducted, there are still no clear and unambiguous empirical or theoretical findings that may indicate whether the shadow economy has a positive or a negative impact on economic growth, as well as what the direction of causality is (Schneider and Enste, 2000). According to the findings of the survey carried out using the MIMIC method for Serbia and ten other Central and Eastern European countries for the period between 2001 and 2010, the effect of the shadow economy on registered GDP is statistically highly significant, and has the expected negative sign. The GDP per capita coefficient indicates that if GDP per capita declines by one percentage point, the shadow economy will grow by between 0.6 and 0.7 percentage points, depending on the model used. In other words, if GDP declines in the future, pressure will increase on the shadow economy, since business entities will seek to compensate for fewer opportunities for doing business in the formal sector by operating in the shadow economy. This result bears out the importance of maintaining macroeconomic stability and creating conditions for future economic growth, as these are major components of successful strategies designed to formalise the informal economy.

Administrative capacities of institutions tasked with overseeing operations of business
The Labour Inspectorate is charged with tackling informal employment, or ‘working in the shadow’. When workers without employment contracts are discovered at an enterprise, the employer is given a deadline for either signing contracts with those employees or letting them go. The employer has a brief window to notify the Inspectorate of the steps taken. Although this procedure is clearly aimed at protecting workers without contracts, its preventive role can be disputed, since there is no credible threat of sanctions that could avert future non-compliance. Even though the law provides for substantial fines for these offences, the fines can be handed down by courts only, and the procedure for proving breaches of the law is very demanding. However, the Inspectorate is even more constrained in its oversight of completely unregistered enterprises, also called ‘phantom firms’, since they can gain access to their premises only with police assistance. Estimates of the extent of informal employment made in the Survey on Conditions for Doing Business in Serbia are relatively high, especially in the sectors of construction, catering, trade, and industry. Similar answers were also made when respondents were asked how widespread the practice was of paying a portion of wages while evading taxes and contributions for formally declared workers. It comes as no surprise, therefore, that respondents had mixed views regarding the efficiency of the Labour Inspectorate. Nonetheless, this service was ranked slightly better than either the Tax Administration of the Market Inspection, which corresponds to the finding that the principal issue does not lie with the capacities of staff and the organisation of the Inspectorate; it is, rather, prevented from being more effective in tackling informal employment and undeclared earnings by the lack of resources and the inadequate statutory framework.

The primary task of the Market Inspection is to ensure the implementation of the Law on Trade and, in doing so, prevent various forms of illicit trade. Goods are most often sold in the informal sector through personal advertisements; in markets; in undeclared stores or craftsmen’s shops held by self-employed persons; from improvised roadside stalls; and at illegal distribution centres. Where it establishes that an infringement has taken place, the Market Inspection may not charge a fine, but must rather bring proceedings in court. Market inspectors may issue rulings that may require the infringement to be remedied; temporarily ban trading in particular goods or provision of particular services; temporarily closing down a retail or wholesale outlet; or call for goods to be confiscated. The Market Inspection’s remit is very broad and is governed by a myriad of laws and byelaws, which clearly impedes its efficiency and often leads to overlaps with other sectoral inspection services, as well as with the Municipal Inspection. As regards its organisation, the Inspection is too fragmented, both horizontally and vertically, which makes it less effective. Even though respondents in the Survey on Conditions for Doing Business generally viewed it in a positive light, the Market Inspection scored slightly less than either the Labour Inspectorate or the Tax Administration.

The Tax Administration was also less than efficient when uncovering tax evasion, which is the consequence of its lack of human and financial resources, inadequate staff structure, and the lack of systemic exchange of data with other government bodies aimed at discovering tax evasion. According to 2011 data, the Republic of Serbia Tax Administration employed 6,165 staff, which is less than optimal given the number of taxpayers and international standards. Of the total number, only 55 percent have university degrees; the average age of employees is 49. In addition, many staff are tasked with receiving and technically processing tax filings, while the number of people effectively carrying out tax audits is lower than necessary. The total budget of the Tax Administration is lower than is required; as a result, employee salaries
are rather low, which incentivises younger staff to leave after gaining experience in tax audits, which in turn has an adverse impact on the quality of audits and the overall efficiency of the Tax Administration. Lack of automation of business processes, lack of an organised cross-checking system that would compare data kept by other government bodies (e.g. Real Estate Cadastre, Pension and Disability Insurance Fund, local Public Revenue Administrations, the police, etc.), and sub-optimal mechanisms used to select taxpayers for audit have, coupled with inadequate staff structure, all resulted in the relatively low likelihood of uncovering tax evasion, which has served as an incentive for operating in the informal sector.

9.2 Recommendations for formalising the shadow economy

9.2.1 Strategy for formalising the shadow economy

Successful policy for formalization of shadow economy entails applying measures that should bring about a reduction in the entry of new participants into the shadow economy, as well as a set of measures designed to foster the formalization of existing participants, i.e., shift of their activities from the shadow to the formal economy. A strategy for formalising the shadow economy requires measures that would address the root causes and mechanisms that contribute to its development: excessive tax burdens, over-regulation of economic activity, and weaknesses exhibited by government bodies in their operation. As the causes behind the shadow economy are many and varied, so its reintegration into formal channels must rely on multiple different methods. Thus, policies designed to reduce the shadow economy can be divided into several components: general reforms that address the shadow economy by building a favourable environment for doing business in the formal sector; incentives directly aimed at the shadow economy; and building administrative capacity of the state.

Business entities decide on how to operate on the basis of their own assessment of costs and benefits associated with doing business in either the formal or the shadow economy. This leads to the conclusion that any policy of formalising the shadow economy should change the cost-benefit ratio for both the shadow and the formal economy.

There have been frequent attempts to change this cost-benefit ratio in the shadow economy by increasing administrative repression (i.e. through better detection and greater penalties). The policy of reducing the extent of the shadow economy pursued by most European countries to 2000 was founded on exactly these repressive measures (Williams et al., 2005). However, the experiences of these countries, as well as those of Serbia and Yugoslavia from the 1990s, show that this is neither the only nor the best avenue of approach, since relying solely on repressive methods without tackling the underlying causes of the shadow economy will bring about a decrease in economic activity in total, by reducing the volume of the shadow economy without a corresponding increase in formal economy (Krstić et al., 1998; Williams, 2004). The use of repressive measures does, however, yield good results when the aim is to act preventively against entities commencing operations in the informal economy or to endeavour to eliminate the existing shadow economy by closing down businesses that operate in it, rather than to attempt to shift business entities from the shadow to the formal economy.

Another means of changing the cost-benefit ratio in the shadow economy is to use various measures to reduce the benefits enjoyed by entities operating in it. This can be accomplished
primarily by cutting costs (reducing the burden of taxes and regulations) and increasing the benefits in the formal economy (e.g. by providing access to incentives and loans) in order to increase the attractiveness of operating in this sector. This can be achieved through preventive measures and incentives. Preventive measures are directly aimed at participants in the shadow economy and are intended to induce them to formalise their operation. They can include amnesties at the individual or general level for those participants wishing to join the formal sector; business advisory and support services for these participants; and targeted direct and indirect tax breaks for those who employ declared instead of undeclared workers, etc.

The practical task and key challenge for economic policy in Serbia is to develop a well-balanced combination of incentives and sanctions that would act so as to maximise the formalization of participants in the shadow economy – enterprises, entrepreneurs, and workers – and result in the loss of as little GDP or overall employment as possible. Ideally, the ‘admixture’ of these incentives and penalties should be such that the incentives are primarily aimed at incorporating those population groups that are excluded from the formal economy, as well as at re-integrating enterprises and entrepreneurs that left the formal economy owing to high taxes, rigid regulations, or the economic crisis; sanctions should be designed to discourage voluntary, opportunistic use of the shadow economy to generate excessive profits through illegal cost-cutting.

The key prerequisite for a successful strategy for formalising the shadow economy is to complete transition and stabilise legal and institutional structures of society; this should be followed by achieving and maintaining macroeconomic stability and creating preconditions for economic growth. The impact of these factors on the shadow economy is just one among their many desirable effects. The econometric findings shown in Chapter 6 indicate that an increase in registered GDP leads to a drop in the extent of the shadow economy. In other words, if the GDP were to decline in the future, pressure would increase on the shadow economy, since business entities will endeavour to compensate for fewer opportunities for doing business in the formal sector by working in the shadow economy. In these circumstances the measures proposed will not be fully effective.

The results of econometric analysis show that there are no statistically significant differences in the participation of individual sectors into the shadow economy, except for construction and trade. Thus, the proposed measures for formalising the shadow economy are mainly sector-neutral, i.e. address all sectors equally. An exception to this are measures aimed at the construction sector and some services.

Below we propose a set of preventive measures and incentives aimed at formalising the shadow economy: these cover tax policy and regulation; labour market institutions; and the financial sector. The recommendations that entail administrative capacity-building of government bodies primarily relate to the institutions that are the most important for overseeing enterprises with informal employees and/or that make and receive cash payments – the Tax Authority, Labour Inspectorate and Market Inspection. These recommendations are based on the analysis of the operation of these institutions presented in the preceding Chapter. Table 9.1 at the end of this chapter, shows the key recommendations for formalising the shadow economy for each of these areas, their sectoral coverage, the institutions responsible for conducting measures, and the expected outcomes of their implementation.
9.2.2 Fiscal policy measures

Fiscal policy includes tax policy, public expenditures policy, and public debt management. The main factors affecting the formalization of the shadow economy are the characteristics of the tax and public expenditures system, while public debt policy does not have a substantial bearing on addressing the informal sector.

The key measures that can be applied to combat the shadow economy within the framework of tax policy are:

- Reduce distortions introduced by taxes;
- Reduce tax compliance costs;
- Reduce the return to tax evasion, and
- Reduce tolerance for the shadow economy.

Reduce distortions introduced by taxes

The extent of distortions introduced by taxes stands in proportion to the square of the tax rate, meaning that higher tax rates also introduce higher distortions. Tax rates in Serbia are generally relatively low, and so the distortions introduced by them are also insubstantial. An exception to this rule is the total fiscal burden on labour, which stands at some 39 percent in Serbia – slightly lower than in developed EU member states, but greater than in countries at similar levels of development.\(^{77}\) A conclusion that can be made from the above finding is that total taxes on labour in Serbia are high and create incentives for tax evasion. The high tax burden is a particular constraint on labour-intensive sectors of activity, such as the textile industry and services. Thus a major reduction in the fiscal burden on labour would have a positive impact on the readiness of taxpayers to actually pay their taxes. Detailed recommendations on the taxation of labour are presented in the following section that deals with measures aimed at the labour market.

In addition to the high fiscal burden on labour, the highest marginal rate\(^{78}\) of the regular annual property tax, standing at two percent, is considered to be relatively high and serves to foster various forms of tax evasion. Any reform of property tax, assuming this type of taxation remains progressive, should therefore limit the top marginal tax rate to one percent. This change would not have much significance for the budget, but would be justified from the point of view of both reducing the shadow economy and enhancing efficiency and equity.

Distortions introduced by taxes also depend on the number of tax rates, breaks, and exemptions for each type of tax; special tax regimes; etc. The more rates there are for each personal income tax, the greater the opportunities for tax evasion. In general, the Serbian tax system is well-designed in this respect and does not offer much incentive for tax evasion. It would, however, be desirable for future reforms of the VAT framework to gradually introduce a single tax rate, as this would reduce scope for tax evasion. Most tax breaks and exemptions apply to the corporate income tax. Although these breaks for the most part do not contribute to the shadow economy, they nonetheless facilitate tax avoidance and tax fraud, and as such should be gradually abolished.

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\(^{77}\) See Arsić et al. (2010), p. 35.

\(^{78}\) The marginal tax rate is calculated by dividing the increase in tax by the increase in the tax base.
Reduce tax compliance costs

Greater costs associated with administering taxes encourage taxpayers to evade them. The tax compliance costs grow larger as the number of taxes in the system increases; as these taxes become more complicated; as the number of payments in a year increases; and as e-filing opportunities become more limited. The tax compliance costs are particularly relevant for small taxpayers (e.g. small and micro-enterprises, entrepreneurs, etc.) whose incomes are low. One of the main measures to reduce the tax compliance costs is the continual re-examination of the justification for numerous fiscal and quasi-fiscal charges. Complicated and unclear tax regulations increase the tax compliance costs, but also make room for accidental or deliberate tax evasion. However, the assessment of some taxes – such as the corporate income tax – is not aligned with international accounting standards, which increases compliance costs, particularly for foreign companies doing business in Serbia. Although the divergence of accounting standards from international practice is probably not a major cause of the shadow economy, bringing them into line with global standards is also important as part of improving general conditions for doing business in Serbia.

Simplifying tax procedures to cut the number of payments that must be made in any one year would increase e-payment options, reduce tax compliance costs, and increase the readiness of taxpayers to pay their taxes voluntarily.

Reforming the system of quasi-fiscal charges is an important precondition for improving the business environment and reducing the costs of doing business. The reform process begun this year with the removal of 138 individual dues is an important step towards improving the business environment; it has resulted in the abolishment of many unjustified charges and the definition of statutory procedures for the introduction of new dues; moreover, all charges are now paid into the national budget. Besides removing the remaining unjustified charges, future efforts should be focused on combining similar fees and appropriately naming and categorising them. It is particularly important to improve the parameters used in defining the charges that are justified: these would entail adjusting the tax burden to the financial strength of each taxpayer; aligning fees with the expenses associated with the provision of a service by the government; and bringing the amounts of charges into line with the benefits enjoyed or damage caused by the payer. Systemic limitations need to be introduced to avoid a return to an economically distorting and unfair system of quasi-fiscal charges. With this in mind, it is important to again apply the gross budget principle consistently, as well as to introduce any fiscal and quasi-fiscal dues exclusively by law.

Reduce the return to tax evasion

Tax evasion can be viewed as a rational choice on the part of taxpayers that depends on the cost-benefit ratio of evading taxes. Hence, to reduce tax evasion, its benefits must be reduced and its costs increased. An increase in the costs of tax evasion can be brought about by increasing the probability of detection, as well as by increasing penalties in case evasion is caught. Empirical research points to the conclusion that increasing the probability of detection is a greater deterrent to evasion than imposing harsher penalties. Reforming the Tax Administration is the one decisive precondition for increasing the probability of detecting tax evasion; this implies carrying out more frequent audits, while the probability of a taxpayer being audited should be based on the risk of that taxpayer actually committing tax evasion.
In addition, the probability also needs to be increased of sanctioning any tax evasion discovered. For this to happen, systematic measures must be taken to tackle corruption at the Tax Administration, as well as to improve co-operation between the Tax Administration and other government bodies. Efficient prosecution of tax evasion cases also depends on changes to criminal legislation, training of judiciary bodies, and combating corruption within the judiciary.

*Increase tax moral*

The readiness of taxpayers to engage in evasion does not depend only on the cost-benefit ratio, but also on their moral views of tax evasion. Moral views of how justified tax evasion is depend on numerous factors, such as tradition, how other taxpayers behave, whether there are any privileged taxpayers, to what extent the government tolerates tax evasion, what the quality of public services is, etc. In general, the governments’ efforts at reassuring taxpayers that evasion is immoral require many activities, such as incorporating anti-evasion messages into the education system and media campaigns described in greater detail at the end of this Chapter. The readiness of individuals to pay taxes depends on the behaviour of other individuals and their estimated readiness to pay their taxes. If the government is consistent and unselective in tackling tax evasion, taxpayers will be more certain that other will pay too, and will themselves be more willing to pay.

*Reduce tolerance for the shadow economy*

Tax evasion is more or less tolerated in most democratic societies, and the shadow economy is often treated as an activity that contributes to the social security of those less well-off. However, the high tolerance of Serbia for the shadow economy does not extend only to vulnerable groups. Reducing tolerance for the shadow economy in Serbia is necessary to reduce the extent of informal operation. This primarily entails consistently and unselectively banning activities that result in visible and noticeable tax evasion. Specifically, in the case of Serbia, this would entail:

- Introducing a ban on the sale of new industrial products in flea markets, farmers’ markets, and roadside stalls.
- The fact that there are many untaxed buildings sends a clear message that the government tolerates the shadow economy.\(^\text{79}\) A major increase in the reach of taxation of real property would clearly indicate that the government was becoming less tolerant to the shadow economy. To this end, national authorities could provide technical support to local bodies, and could also introduce a system of incentives and penalties for local authorities depending on their degree of success in increasing the reach of taxation and property tax collection.
- Many forms of shadow activity are engaged in nearly completely in the open via the Internet, classified ads in newspapers, etc. These could be prevented relatively easily, but this is not done due to the passive stance of the Tax Administration, which does not monitor new channels of tax evasion. Particularly significant in this respect is the widespread practice of catering establishments (restaurants, coffee bars, etc.) not issuing fiscal receipts or not assessing and paying VAT, although added value is high

\(^{79}\text{According to Tax Administration estimates, some 15 percent of flats in residential buildings, as well as office buildings, are untaxed; for individual houses, the figure stands at over 20 percent. See Arsić, M., and Randelović, S. (2012).}\)
in this sector. This type of tax evasion can be uncovered more efficiently without a great deal of additional training for tax inspectors, since evasion is obvious and easy to discover. To that end, since the introduction of e-filing will release many Tax Administration staff from their current technical and administrative duties (receiving and certifying tax filings, entering data into the database, etc.), it is recommended that they be reassigned to audits of the sectors mentioned above where tax evasion obviously takes place.

- In the case of many Serbian nationals there are clear discrepancies between the property they own and the income reported to the Tax Administration over the past several decades. The absence of any reaction from the Tax Administration is a form of tolerance for tax evasion – and for those of its types that most certainly have nothing to do with social security. Regulations on cross-checking property and income must be implemented without delay, and those individuals whose assets far exceed their declared income must be subject to ex-post income tax. The Government’s decision to finally implement statutory provisions allowing the cross-checking of property and reported income is a major step forward in tackling the shadow economy. That said, it is crucial to ensure that the Tax Administration continues cross-checking property and income rather than for this effort to end as a one-off exercise. For these measures to succeed fully, the Tax Administration needs to co-operate with other government bodies to increase its capacity for uncovering the real owners of property in Serbia. Establishing sound co-operation with foreign tax authorities is also necessary to identify and appraise the assets that Serbian nationals hold abroad.

**Encourage taxpayers to settle reported tax liabilities fully and timely**

The practice of companies making tax filings and then failing to pay is widespread in Serbia. The reason for this is in the poor liquidity of companies, which is frequently actually insolvency in disguise. The Tax Administration often tolerates this behaviour to avoid forcing taxpayers into formal insolvency, which generally ends in many workers losing their jobs. This indicates that non-payment of taxes in Serbia, even when formally not the result of the shadow economy, is a significant type of financial indiscipline that results in both lower fiscal revenues and less equality for business entities. Statutory limitations on payment deadlines in commercial transactions are a major step forward in establishing financial discipline. An advantage of the proposed measure is that the deadlines are the shortest in cases where the government owes money. Yet, the reach of this measure is relatively constrained by the fact that financial indiscipline is primarily caused by the presence of insolvent enterprises in the market. The decisive factor in establishing financial discipline, therefore, would be the efficient and non-selective implementation of bankruptcy procedures, which would remove insolvent entities from the market. In that context, the suspension of automatic insolvency by the Constitutional Court is a step backward. To establish financial discipline it would also be important to raise prices charged by infrastructure operators so that they cover costs.

**Abandon practice of writing off interest for late payment of taxes**

In addition to being the consequence of tolerance for a large number of insolvent companies active in the market, fiscal indiscipline is also partly caused by the periodical reductions in and write-offs of back taxes. Over the past two decades Serbia has, from time to time
(generally just before or after a general elections), written off interest on corporate back taxes. Given the high inflation rate in Serbia, when interest is written off, so is part of the principal that has decreased in value due to inflation. When inflation is taken into account, zero interest rate on tax liabilities actually becomes a negative interest rate. So, for instance, if interest on three-year-old back taxes is written off, assuming inflation stands at 10 percent per year, the principal of the tax debt will lose 27 percent of its value. By writing off interest on back taxes the government systematically rewards non-conscientious taxpayers and directly encourages moral hazard. This means that some taxpayers who are eminently able to pay their taxes fail to do so but rather wait for interest to be written off and their tax debt reduced. Writing off interest on tax debts hurts the level playing field for all participants in the market and foster negative selection, whereby undisciplined taxpayers are rewarded and disciplined ones are not.

The adoption of a new Law on the Write-Off of Interest for Late Payment Taxes will temporarily improve liquidity in the economy, as well as the inflow of funds into the budget. However, the long-term effects of this law on financial discipline will be markedly negative, since it represents the continuation of the practice of periodically rewarding undisciplined taxpayers by writing off a portion of the real value of their principal debt along with nominal interest. Thus the practice of writing off interest on back taxes should be discontinued, since it rewards non-compliance and enables insolvent companies to remain in the market.

**Improve the quality of services provided by the government**

Taxes are, in a way, the price that members of the public pay for services they obtain from the government. Thus the readiness of the public to pay taxes depends on the actual volume and quality of public services, but also of their individual perceptions of the services they can use. Low quality of public services, unproductive expenditures, and corruption affect the readiness of the public to pay their taxes. Improving the efficiency of the government, by enhancing the quality and availability of its services (from security and justice to education and healthcare, etc.) is important for tackling the shadow economy.

**Educate the public about the importance and value of services provided by the government**

However, in addition to actually improving the quality of services provided by the government, it is also necessary for the government to work on the perception of the public regarding the value of those services. The public often underestimate the value of the services provided by the government: their estimates of how much one year of elementary school costs, how expensive some forms of healthcare may be, how much security costs (and what it is worth), how much agricultural subsidies cost are all, as a rule, biased downward. This bias creates a widespread conviction among the public that the taxes they pay are much greater than the value of the services provided by the government. This belief, partly true as it is, increases the willingness of people to not pay their taxes. It would be beneficial, therefore, for brochures to be periodically mailed to all households (modelled after the ‘citizen’s budget’ prepared in many developed EU member states) which would explain, in clear and easily understandable language, how much the government spends for which purpose and why it is important for individuals and enterprises to pay their taxes regularly.

**9.2.3 Measures relating to features of the labour market**
Taxation of labour

The most important recommendation in the field of labour taxation pertains to the need to substantially reduce labour costs for lower-paying jobs. Any kind of reform of labour taxation (or, in a broader sense, of the taxation of income derived from work) should ideally entail an increase in the tax-exempt personal census to the level of the minimum wage. Most European countries employ this practice.

Tax allowances for family dependents are available in Serbia only for annual income tax payers, i.e. for the richest one percent of the population. Introducing a tax exemption census for dependents would reduce the tax wedge for employees with an unemployed spouse and children, and thereby reduce their incentives for joining the shadow economy.

Another means of reducing the tax wedge for lower wages would be the removal of the minimum social security base, which now stands at 35 percent of the average wage. While its impact on people working full-time jobs is negligible, since the minimum wage is far above this level, it increases labour costs for part-time workers with standard open-ended employment contracts.

In addition to removing the minimum base for social insurance, an important incentive for formalising informal employees working part-time jobs could be the introduction of less restrictive tax treatment of so-called ‘mini jobs’ and ‘midi jobs’, based on the positive experiences of Germany (Eurofound, 2008). For mini jobs (defined by the wages earned rather than by hours worked), healthcare and social security contributions are much lower than standard ones, while the rate of income tax can even equal zero. Midi jobs (where wages lie between mini jobs and standard employment) attract contributions that are greater than those for mini jobs but still lower than for standard ones. These rules apply to ensure that workers in mini jobs avoid the trap of wage poverty and to ease their transition into standard employment.

Seasonal workers in agriculture, tourism, and other seasonal activities may find the Montenegrin solution beneficial: employers there are required to pay a fixed amount per day for each seasonal employee.

Some countries have also introduced progressive contributions for social security or contribution rates that differ by sector, with labour-intensive, lower-paying sectors of activity (where the shadow economy is generally more widespread) paying contributions at lower-than-standard rates. Empirical, theoretical, and legislative arguments for and against the introduction of such differentiated rates in Serbia deserve careful consideration.

Minimum wage regulation

To avoid driving down demand for formal work, the minimum wage should be reduced from the current level of 50 percent to some 35 to 40 percent of the average wage, as used to be the case in Serbia up to several years ago and as recommended by the World Bank for middle developed countries. Moreover, the introduction should be considered of a slightly lower minimum wage for under-25s to stimulate their open-ended employment. Similarly, the minimum wage could vary slightly by region so as to partly reflect regional differences in the costs of living (which are slightly higher in Belgrade than in the rest of Serbia).
**Working hours regulation**

The body of regulations governing working hours should be carefully analysed to see which of the current standards are more costly for employers or do not benefit workers, and an effort should be made to change them. The suggestions made below are based on comparative data on prevailing practices in OECD countries, as well as on the most common complaints of employers.

- Slightly reduce increased hourly rates for overtime and work on weekends and holidays.

- Allow more flexible re-allocation of working hours, both within the working week and for longer periods of time, subject to consent of both employee and employer.

- Allow annual leave to be used as agreed between employee and employer.

**Employment protection legislation**

The most urgent requirement in this respect is certainly the removal of the statutory provision obliging employers to pay employees severance in proportion to each employee’s total years of service rather than only years of service spent with that employer. This would foster formal employment, primarily of elderly workers with work experience.

In addition, the maximum length of employment under individual fixed-term contracts should be extended from one to two or three years. This change would probably not have a major impact, as breaches of this rule are rife, with enterprises extending such contracts beyond the statutory maximum by manipulating job titles. Nonetheless, this change must be made to give the most compliant enterprises (frequently foreign investors, who are also the ones objecting the most to this provision) more flexibility in adjusting the volume and structure of their workforce. In addition, a better general principle is to comply with a good rule than not to comply with a bad one.

**Retirement rules**

An increase in the formal employment of elderly workers, as well as a parallel drop in their undeclared work, could be achieved by raising the current retirement age threshold, introducing actuarial adjustment of pensions to reflect the life expectancy of people who retire earlier, and providing for actuarial rewards for those who continue to work and pay pension contributions after meeting conditions for full retirement, regardless of whether they receive pensions or not.

**Welfare benefits**

In Serbian practice, welfare benefits are available almost exclusively to unemployed and inactive persons, which leads those who are able to work to combine welfare and informal employment. To incentivise employment in the formal sector, an in-work benefits programme should be introduced along the lines of the US Earned Income Tax Credit, which would make it possible for workers to combine formal employment and welfare benefits,
with the latter gradually reduced as earnings increase.

**Specific measures targeting informal employment**

Evaluations show that various specific measures targeting informal employment are more beneficial than a blanket reduction in tax rates, which can have much broader implications and not reflect sufficiently on a reduction in the shadow economy (Eurofound, 2008).

Examples of such targeted programmes include support for formal self-employment. This measure is applied in Serbia by the National Employment Service (NES), and it involves a one-off non-repayable grant and some in-kind support, provided that the beneficiary regularly pays contributions and taxes for at least the following two years. On average, some three to five thousand people per year become self-employed through this programme; NES staff estimate that most of them merely formalise their informal businesses. It is interesting to note that evaluations of such ‘legalised’ entrepreneurs show survival rates greater than for those who started their business without previous experience in the informal sector.

Some European countries apply a broader range of support measures to ease the shift from unemployment or informal employment towards formal self-employment. A special programme is available in the Netherlands that offers tax breaks for relatives and other persons who lend start-up money to those without jobs. Germany subsidises the unemployed who start their own business for three years; those subsidies are gradually decreased over the course of the three-year period (Eurofound, 2008). In Serbia unemployed persons can receive the entire amount of unemployment benefits to which they are entitled in advance, on condition they use the money for self-employment.

Micro-lending is also a measure that facilitates the establishment of legal sole proprietorships, especially for those categories of people who cannot rely on their own funds or commercial credit. Formal borrowing is believed to increase the likelihood of a business becoming formal (Eurofound, 2008).

**Recommendations for improving the efficiency of the Labour Inspectorate in tackling undeclared work**

An analysis of the position, operation, and volume of activities undertaken by the Labour Inspectorate leads to the conclusion that this body has been achieving relatively good results in terms of addressing undeclared work, given the constraints on its operation imposed by regulations, limited human resources, and lack of other capacities. This finding is further borne out by the fact that 56 percent of all respondents in the Survey on Conditions for Doing Business awarded good marks (4 and 5 on a scale from one to five) to the Labour Inspectorate, while a mere 12 percent gave it poor marks (1 and 2 on a scale from one to five). This result is slightly better than that achieved by the other two institutions in charge of tackling the shadow economy – the Tax Administration and the Market Inspection.

As has already been demonstrated using a multitude of examples, one of the key problems in the operation of the Labour Inspectorate is the lack of co-ordination and integration between other inspection and oversight services. This means that it could be necessary to tighter integrate the various inspection services into an Inspectorate-General (of which the Labour Inspectorate would then become part) to achieve synergies and avoid the reduplication of
activities, while at the same time establishing a consistent system that would be more efficient in preventing some of the most dangerous participants in the shadow economy (such as ‘phantom companies’) from operating with virtual impunity by using loopholes in existing legislation.

Changes to legislation could be considered that would allow labour inspectors to access and examine all premises where business is conducted, regardless of whether the entities in question are formally registered or not. In addition, it would be beneficial to allow labour inspectors to impose fines as part of a simplified procedure.

A long-standing complaint of the Labour Inspectorate is that they have too few people and too much work, and that the number of inspectors needs to be increased substantially if optimal results are to be achieved. Inspectors are well-qualified, and nearly all of them have university degrees. The Inspectorate has limited ICT capacity. There are electronic linkages with the Business Registries Agency and an internal analytics and planning database has also been developed. Still, the Inspectorate cannot establish direct links with enterprise records, the Tax Administration, the National Employment Service, or social security organisations.

The key measures for removing administrative barriers are better co-operation between the Labour Inspectorate and the Tax Administration, social security organisations, the police, and courts. Moreover, co-operation with the National Employment Service is tenuous: the database of people receiving unemployment assistance is not available to the Inspectorate, which is an issue that needs to be resolved.

**Recommendations for improving the efficiency of the Market Inspection in tackling the shadow economy**

The broadest recommendation in an institutional sense entails the drafting of a framework Inspections Law, harmonised with European Union regulations, to at least ensure better mutual co-ordination of inspection oversight and better delimit the powers of the various inspection services. This piece of legislation would also allow the closure of numerous loopholes in the powers of inspection bodies that have made it possible for the shadow economy to flourish and have hindered the implementation of activities designed to combat it. A Commission to co-ordinate inspection oversight should be established as quickly as possible. The advantages of an integrated inspections approach are particularly obvious in the area of authority of the market inspection. A unified database of offenders and offences, accessible to all inspection services, the Tax Administration, the Customs Administration, and the police, would improve the efficiency of the fight against the shadow economy. The integration of powers would mean that inspections that uncover an unregistered or unreported entity or person engaging in an activity from the remit of another inspection would be both authorised and required to require any deficiencies to be remedied and to notify the Tax Administration of the infringement and the measures taken.

Specific recommendations for improving the efficiency of the Market Inspection have been made as part of the Regulatory Reform Project and USAID BEP. In addition to the above, these include the need to re-organise it along territorial lines and reduce the number of regional units, as well as to strengthen its functional organisation to ensure more complete oversight of the trade in specific goods throughout the country. Further to this, inspectors should act solely pursuant to audit orders; this would avoid arbitrariness and guarantee
adherence to hierarchy and transparency of inspection oversight. A risk assessment system should be introduced (to focus on the likelihood of non-compliance or infraction), as should a risk management system for inspection oversight. Among the changes needed are more training provided to inspectors; development of new software; and better provision of information to the public about what the Inspection does. In connection with the last item, periodic outreach campaigns should be organised and aimed at both offenders and the general public; we will delve into this issue in greater detail at the end of this Chapter.

9.2.4 Measures relating to the financial sector

Curb transactions in cash and incentivise cashless payments

Cash transactions involve money changing hands without the use of bank accounts, and are also termed ‘cash-in-hand’ payments. These transactions are not formally registered. In addition, in highly dollarised economies, such payments are predominantly made and received in foreign currency.

Cashless and, particularly, electronic payments are among the means that can be used to reduce the volume of cash transactions, both formal and informal. Electronic payments therefore make it more difficult for parties to operate in the informal sector.\(^{80}\)

In the case of Serbia, a recent anti-crisis measure exempting certain entities from the requirement to use fiscal cash registers does not seem to have had a positive impact on better reporting of cash transactions carried out, nor has it resulted in a decrease in the extent of the shadow economy. It has, on the contrary, facilitated informal cash transactions.

In addition to reducing the volume of cash transactions, greater use of cashless payments would increase reporting, particularly by enterprises and small entrepreneurs, and thereby make it impossible to conceal any portion of revenue generated in cash. Several measures can be implemented to boost the share of cashless (primarily electronic) payments in Serbia.

Incentives need to be preferred over repressive measures against the use of cash in financial transactions. Given the rapid pace of technological development, it is relatively easy to allow payments using electronic money, so that sellers of goods and services could be compelled to offer electronic payments in sectors dominated by cash payments (catering, taxi cabs, etc.). There are also many incentives that can be used, such as subsidising point-of-sale terminals for small and micro-enterprises; limited tax incentives for electronic payments (as introduced by Argentina, Colombia, and South Korea); and prepaid cards for people without bank accounts to enable their inclusion into the formal sector. On the macroeconomic level, government subsidies and assistance could be paid out electronically, as could various types of contributions (as in the case of Russia). Further, all government payments could be limited to electronic channels only.

Cash payments can be constrained directly. For instance, an Italian law dubbed the Decreto Bersani (D. Lgs. 7/2007) imposes a €100 limit on cash payments for professional services on

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pain of a strict prison sentence.\textsuperscript{81} Bulgaria is an interesting example when it comes to applying restrictive measures: in 2011, this country introduced a law restricting cash payments that sets out conditions for limiting payments in cash in its territory, which should have reduced the extent of the shadow economy in the system.\textsuperscript{82} Besides the implementation of measures aimed at limiting cash payments, more effort should be put into educating users of payment cards about their uses and benefits.

Moreover, clear consensus should be reached by economic policymakers about the application of a de-euroisation strategy. In this context, such agreement would contribute to a substantial reduction of cash payments – particularly informal ones – throughout the system. This environment would then favourably affect macroeconomic stability, further driving down the shadow economy.

Finally, to ensure that the remaining cash transactions take place primarily within formal channels, field audits should be strengthened to ensure fiscal cash registers are used and receipts are issued for all transactions.

*Formalise remittances from abroad transferred through informal channels*

In the opinion of businesspeople, greater transfers of funds using formal channels (primarily through the banking sector, money transfer agencies, or the post office) could be achieved by reducing transfer costs (commissions and fees). Greater formality would also increase transparency and facilitate the use of these funds to finance activities that contribute to the local growth and development of the recipient country.\textsuperscript{83} While the global average of transfer costs for remittances has been estimated at about 9 percent of the funds remitted,\textsuperscript{84} Serbia ranks among countries with high transfer costs. It is interesting to note that commission charges on incoming money transfers in Serbia are, in percentages, relatively higher for smaller amounts, which disincentivises many immigrants from sending money through formal channels.\textsuperscript{85}

Greater competition of entities that offer formal transfer of funds and lower costs of transfer services would increase migrant interest in sending remittances through formal channels, which offer numerous benefits to recipients, mainly people with lower incomes. These benefits include easier access to financial institutions, cheaper finance available to a larger share of the population, lower investment risk due to easier diversification, and better education of recipients of remittances about alternative ways of using those funds.

\textsuperscript{81} In addition to simplifying start-up procedures (Art. 9), the Decreto Bersani, adopted in 2007 (D. Lgs. 7/2007) introduced strict penalties for activities in the shadow economy. As such, it is a good example of measures designed to tackle informal activity. The penalty for a construction company employing undeclared workers is the closure of its construction site. A retail outlet caught not issuing fiscal receipts three times in five years can be closed down permanently. Finally, the Decreto Bersani prohibits cash payments of more than €100 for professional services rendered.

\textsuperscript{82} For the example of Bulgaria, see The Shadow Economy: How to Measure and Model It, Brief Methodological Analyses, available from the Bulgarian Ministry of Finance web site at www.minfin.bg/document/9795.4.

\textsuperscript{83} The costs of transferring funds into Serbia using specialised money transfer agencies reach, on average, 10 to 15 percent (commission plus exchange rate difference), while the individual sums transferred average between €100 and €300 each.


\textsuperscript{85} There is the example of several commercial banks that have, of their own accord, successfully cut remittance transfer costs severalfold to an average of 0.2 to 0.4 percent of the sum remitted. This is an improvement, but still does not bring Serbia up to par with countries that apply fixed commission charges regardless of the amount remitted.
Formal channels should be distinguishable from competing types of transfers by ease of access, reliability, transfer speed, and affordability. The choice of more expensive formal and informal channels is often driven by the loss of anonymity inherent in bank transfers. Further, regulators of countries where funds are sent and received should enter into appropriate bilateral agreements to formalise and facilitate the transfer, channelling, and registration of funds received (see, for instance, the experience of Mexico in Hernández-Cos, 2005). This process can take the form of a public-private partnership with the participation of financial institutions. Establishing closer co-operation between the banking sectors of countries where remittances originate and receiving countries should reduce transaction costs and accelerate transfers using this formal channel.

To ensure adequate competition between institutions that participate in the transfer process, regulations governing the various players in the market the need to be harmonised while due consideration is given to the protection of the clients of these services. The role of the regulatory bodies would additionally include oversight of transfers to reduce the risk of any form of abuse and mismanagement of funds, as well as to increase client confidence in this transfer mechanism. A greater role played by banks in the transfers of remittances should reduce transaction costs and increase the speed and reliability of this service. This could be achieved by developing a single clearing system to be shared by the participating countries.86 Easier access by a greater share of the population to financial services provided by banks and other financial institutions should boost domestic savings and the use of remittances for investment.

Greater investment through the use of remittance funds would need to be stimulated by creating a better investment climate in the migrants’ country of origin, as well as through various types of incentives for investing into production (e.g. tax breaks and the like). The Law on Foreign Exchange Operations (Official Gazette of the Republic of Serbia, No. 62/2006, Art. 29) and its amendments (Official Gazette of the Republic of Serbia, Nos. 31/2011 and 119/2012) make it possible to repatriate non-resident profits generated in the local economy after taxes are paid, unless otherwise specified.

Formalising the channels used for remittance inflows would also enhance the efficiency of the financial sector through economies of scale resulting from greater inflows of funds and more services provided. This would also allow for these institutions to become more involved in encouraging entrepreneurship and other investment by using the funds received to attract deposits and offer loans, advisory services, insurance and custody operations. The largest banks would certainly stand to benefit most from these transactions, as they could offer the greatest volume of services and reduce transaction costs the most. By providing affordable remittance transfer services, they could induce both migrants and the members of their families in the country of origin to purchase other profit-making services offered by the bank.

The stability of remittance inflows has led some developing countries to use them as collateral in new bank borrowing and on-lending cycles (such as Turkey and Latin American economies).

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86 According to data made available by the Ministry of Religious Affairs and the Diaspora, the number of Serbian expatriates is estimated to stand at about four million. Most remittances are sent from Western Europe, particularly Austria and Germany, as well as from Serbia’s neighbours.
As the greatest share of remittances sent using formal channels take the form of electronic transfers, the appropriate infrastructure needed to access these funds needs to be put into place throughout the receiving country. The development of such technical and IT infrastructure at the local level could be funded through a public-private partnership in projects that could be approved by the development bank of the country in question or another regulatory body. A well-developed infrastructure in support of money transfers from abroad would at the same time also facilitate access to other financial services (such as current accounts, savings accounts, and credit instruments) for a broader section of the population.

Further development of formal remittance transfer channels would, in time, lead to the development of innovative products that would help migrants directly invest into their country of origin by, for instance, purchasing land or real estate, and the like.

Moreover, special programmes could be set up to combine remittances sent by groups of migrants with funds provided by the central government or local authorities to jointly finance infrastructural projects of local or public importance (such as schools, hospitals, roads, sports centres, churches, parks, irrigation, electricity supply, computers, medical supplies, etc.).

It would be desirable to regulate the sending and registration of remittances gradually, so that these flows could be better studied and this segment of the market developed without excessive and hasty government intervention that could retard or disincentivise additional inflows of these funds.

These and other possible enhancements of the regulatory environment and the financial system would contribute to greater inflows of remittances into Serbia through formal channels and their more efficient channelling into investment, which can be expected to have a positive impact on economic growth and development of the country.

**9.2.5 Measures related to the business environment**

These measures that have an impact on the conditions for doing business will be examined from the point of view of whether they are aimed at business entities that already operate in the formal sector but carry out some or the majority of their activities in the shadow economy, or are directed at entities completely in the informal sector.

**Measures aimed at business entities operating partially in the shadow economy**

*Resolve the issue and consequences of ‘phoenix companies’*

‘Phoenix companies’, entities that transfer assets to a newly-formed enterprise while leaving debts vested in an old one, make a substantial contribution to the chain of illiquidity, primarily with regard to small and medium-sized enterprises, which are in these circumstances forced to move part of their activities into the shadow economy. There are several options for resolving this issue. The first one involves an ex-post introduction of a special registry of bans, similar to the already extant Court Ban Registry, which would serve as a record of all bans imposed on managers and owners of enterprises that face criminal or other proceedings (e.g. under Art. 46 of the Misdemeanours Law, which provides for bans on
the performance of a particular activity). Numerous countries have similar registration regimes in place (such as Estonia, Norway, the UK, Ireland, and Macedonia). Regardless of this, consistent implementation must start of the Business Offences Law, Misdemeanours Law, and Criminal Code (insofar as it governs causing insolvency and fraudulently causing insolvency, as well as other business crimes that damage creditors and jeopardise the exercise of their rights). Another approach would ex-ante prohibit individuals from managing a business entity and establishing new entities in case their existing enterprise has been operating with a frozen bank account for in excess of a certain number of days, or where such enterprise has not been filing its financial reports or not paying its taxes. However, applying the second option might create wrong incentives and penalise those who are not actually responsible, so that introducing manager disqualification would prove counter-productive. In addition, regardless of the solution adopted as regards bans on serving in any capacity, both approaches will have their shortcomings in case regulations are not implemented consistently, as they will not be able to prevent the establishment of new entities by other parties or foreign off-shore centres. Another option open to dishonest businesspeople is to establish several firms in advance as a precaution and then use them one by one.

Impose barriers to the introduction of new administrative burdens by requiring the application of the SME Test and the Standard Cost Model\textsuperscript{87}

The Small and Medium-Sized Enterprise (SME) Test is designed to assess the impact of new regulation on small and medium-sized enterprises to avoid imposing disproportionately large burdens on them. Although Article 40(2) of the Rules of Procedure of the Serbian Government stipulates that a regulatory impact assessment should contain information on the costs that a new piece of legislation would impose on SMEs, this is not sufficiently comprehensive, and should be replaced by a provision requiring the inclusion of the SME Test as an integral part of the assessment. The SME Test should, above all, allow the examination of proposed legislation from the point of view of its suitability for the SME sector, and whether SMEs can be partly or fully exempt from the introduction of new regulatory requirements; as well as allow the estimation or quantification of costs faced by micro-, small, and medium-sized enterprises at the annual level. The SME Test has already been developed by the Regulatory Reform Office but is yet to be implemented. The second approach, involving the Standard Cost Model (SCM) which measures overall administrative costs and burden of new administrative requirements, has also been developed by the Regulatory Reform Office in the form of a turn-key software application. The use of this tool is yet to be mandated for amending administrative requirements or introducing new ones. The consistent and mandatory use of the SCM could prevent undue administrative burdens. Both methods have become integrated into the European Commission’s regulatory impact assessments, and are also in use in many EU member states.

Simplify regulatory (administrative) requirements

The aim of the Comprehensive Regulation Reform effort (\textit{Sveobuhvatna reforma propisa}, SRP) and NALED’s \textit{Grey Book} is to identify administrative burdens and procedures that unduly constrain doing business, with the active participation of businesses themselves, and

\textsuperscript{87} The European Union has since 2008 been implementing the Small Business Act as a new framework for the SME development policy. As the Act is part of the \textit{acquis communautaire}, its significance for EU candidate countries is also substantial. The SME Test is an integral part of the EU’s regulatory impact assessment procedure.
to find the simplest solutions for removing them. Practice has shown that the problems identified are resolved too slowly, which creates additional costs for business entities. Some issues, such as the removal of so-called ‘turnover and incoming payments ledgers’ or the abolishing of complicated pregnancy and maternity leave procedures, have now been in the pipeline for several years. Instead of acting on an ad hoc basis, the Government needs to adopt a clear plan for removing unnecessary administrative requirements and report to the public on its realisation.

Regulate the public consultation process

In contrast to the practice applied in the European Union, stakeholder participation in the legislative process is often unsatisfactory in Serbia. As seen in the EU, these best practices entail a minimum of eight weeks for the public to take part in the process. According to analyses prepared by Transparency Serbia, statutory provisions governing public comment periods in Serbia are not adequate. Among other things, there is no pre-defined form of public debate, nor are there sanctions in the event that a public body fails to launch such debate. Non-compliance with the law by public authorities is compounded by the frequently passive stance of business entities. There are multiple reasons for this behaviour. Enterprises often lack time and resources needed to take part, or simply do not feel that they can change anything. Serbian laws stipulate that a public comment period is mandatory where a proposed piece of legislation significantly changes the statutory treatment of a particular area, or where the issues at hand are of particular interest to the public. Except for this requirement imposed on the legislator, public consultation is not governed in greater detail. In some cases there is no public comment period but it essentially takes place by other means (e.g. in roundtables, public gatherings, etc.). A minimum requirement for improving the current situation could be the posting of a proposed piece of legislation on the web site of a ministry or other regulator at least eight weeks before that piece of legislation enters formal procedure. In addition, depending on the issues to be governed by proposed regulations, consultations must be improved with local authorities and legitimate representatives of business and other professional associations as part of the law drafting process.

Adopt byelaws in a timely fashion

One of the fundamental causes of legal insecurity is lateness in the adoption of byelaws, which makes it impossible to implement laws. In practice, byelaws are not adopted in due time, meaning that new laws cannot be implemented while old legislation lapses. Faced with this legal vacuum, business entities are often forced to make do without knowing whether they are operating in accordance with law or their activities fall within the scope of the shadow economy. The legal insecurity created by this situation has major consequences to the economy. There are several options that can be considered. One (admittedly extreme) option is not to allow a draft document (or bill) to enter procedure without all byelaws being ready in advance. Under another option, the minimum condition for entry into procedure would be the existence of guidelines for drafting specific byelaws. A third option would make it impossible to put a law into procedure without providing a detailed explanatory note stating how it would affect the private sector, including calculations of costs and a detailed

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88 According to an analysis carried out by NALED in 2012 (NALED, 2012), only three byelaws were adopted before the deadline; 33 were adopted after the deadline; while in 163 cases the deadline expired before the byelaws were adopted.
consideration of specific requirements to be governed by the byelaws. Finally, realistic deadlines should be set for adopting byelaws.

Better protection from unfair competition

The Law on Trade prohibits unfair competition, that is to say actions of a businesses aimed against another business that damage or may damage a competitor through untrue or insulting claims regarding that business, or through the sale of goods whose labels, packaging or shape create justifiable confusion regarding the quality or other characteristics of such goods. Nevertheless, there are substantial problems in practice. The Ministry of Trade has introduced a Bill Amending and Supplementing the Law on Trade, currently undergoing parliamentary procedure, that includes a new article whereby businesses will be able to seek intangible damages for harm to their reputation arising from unfair competition. However, while this change will improve current legal framework, the implementation has to be substantially improved.

Measures directed at business entities operating wholly in the informal economy

Establish an e-portal for licences, permits, approvals, and consents

Although reform of the registration process has made it much easier to incorporate a business entity, in some sectors of activity there remain a large number of administrative requirements that an entity must meet. When filing for permits and approvals, business entities often face administrative requirements that leave them unsure what to submit, which steps to take, or which body to contact. A solution already implemented in the region is an e-portal for licences, permits, approvals, and consents that would contain detailed information, directions, documents, and contacts that would make it easier to start a business. Immediately after being incorporated, although formally registered, enterprises often cannot legally engage in an activity while they wait for an approval or licence. To bridge this gap enterprises begin doing part of their business in the informal sector, and continue doing so even when the licences are finally received. This e-portal could be made part of the e-Government web site and contain instructions for each individual sector. Another option would be to host it on the Business Registries Agency web site.

Remove barriers to entry into particular sectors

Over the past several years new requests have appeared that are being asked of business entities before they can begin operating in a particular sector of activity. While these are justified for some sectors, in others they are typical barriers to entry set up to protect participants in the market that currently offer their services. Recent examples are the introduction of a solicitors’ examination and the review of regulations governing the profession of tourist guide. If a portal for licences, permits, approvals, and consents is established, existing requirements could be analysed, some procedures could be simplified, and, finally, some requirements could be abolished. In addition, efficient implementation of the Competition Law plays a major role in removing barriers to entry and it has to be substantially improved.

Establish an authoritative registry of legislation accessible to the public free of charge
Among the constraints faced by new start-ups are the costs these entities must meet to obtain information that is, by its very nature, in the public domain. Small enterprises usually rely on their bookkeepers or lawyers, but they should also be allowed to access a database of legislation in due time. Sluzbeni Glasnik (‘Official Gazette’), the public enterprise tasked with publishing authoritative texts of legislation in the journal of the same name, has of its own initiative developed a database of legislation containing revised texts of current regulations and PDF files of the relevant issues of the Official Gazette where the regulations and their amendments were published. This database can be considered authoritative in the sense that all of its users are able to rely on the authenticity of the contents of the PDF files. This would significantly reduce transaction costs at the level of the entire economy, and would particularly make it easier for new start-ups to operate and reduce their expenses.

Construction permitting and ‘legalisation’

Due to a very complicated system that involves filing for permits with a large number of entities, the construction permitting procedure is inefficient and lengthy. Unable to obtain permits, some business entities will start construction illicitly at great risk. In these circumstances, developers (or investors) hire workers from the informal sector and engage enterprises and entrepreneurs that do not declare such work. Accelerating construction permitting procedures, decentralising authority, establishing ‘one-stop-shops’ at local authorities, changing the role of public entities in the permitting procedure, harmonising procedures, drafting plans, etc. would all greatly contribute to the shift of a part of construction activities into the formal sector.89

Another serious issue is the ‘legalisation’ of buildings, i.e. the subsequent issuance of construction permits for unpermitted properties. According to available data, nearly 700,000 buildings constructed without permits were reported to local authorities; sources indicate that there are 1.3 million unregistered buildings. This legalisation procedure must be simplified to incorporate clearly defined and restricted deadlines, while the fees for subsequent issuance of permits must be based on economic criteria.

9.2.6 Outreach campaigns

A particularly important role in the implementation of the proposed measures should be played by outreach campaigns, which should have an impact on reducing tax evasion or encourage entities to move from the informal to the formal sector. Outreach campaigns should clearly point out the risks and expenses associated with operating in the shadow economy and the benefits of formalization, or to be aimed at changing their audiences’ views of the morality of tax evasion.90 The most important outreach campaigns in the region were the one conducted in late 2004 under the title Uzmite račun (‘Take the Receipt’) in Serbia, and a similar drive, dubbed PDV je tvoj novac (‘VAT is Your Money’), which is still in progress in Montenegro.

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89 Detailed proposals for resolving construction permitting issues are presented in the Assessment of Constraints to Construction Permits in Serbia, prepared for the USAID Business Enabling Project (May 2012).
90 The most important outreach campaigns in the region were the one conducted in late 2004 under the title Uzmite račun (‘Take the Receipt’) in Serbia, and a similar drive, entitled PDV je tvoj novac (‘VAT is Your Money’), which is still in progress in Montenegro.
These campaigns should be aimed at both participants in the transaction: where they focus on tax evasion, their targets would be both buyers and sellers; in case the topic is employment, they should target both employers and workers. The campaigns should be general, but should also focus on sectors where the shadow economy is at its most widespread (such as construction or transportation), or on particular social or demographic segments of the population (particularly on those groups, such as young people, who believe activities in the shadow economy are an acceptable form of behaviour).

The use of information campaigns as a measure to combat the shadow economy has been recommended by the International Labour Organisation and the European Union. Education campaigns targeting taxpayers, the media, and the general public should also be intensified to maximise impact.

Table 9.1. Recommendations for Formalizing the Shadow Economy

<table>
<thead>
<tr>
<th>Fiscal policy</th>
</tr>
</thead>
<tbody>
<tr>
<td>Measure</td>
</tr>
<tr>
<td>Reduce fiscal burden on labour (see section on features of labour market)</td>
</tr>
<tr>
<td>Remove tax breaks for corporate income tax and harmonise taxation of property of both individuals and legal entities</td>
</tr>
<tr>
<td>Reduce and simplify tax procedures</td>
</tr>
<tr>
<td>Increase number of Tax Administration staff engaged in audits, improve their qualifications, and improve methodology used in selecting entities to be audited</td>
</tr>
<tr>
<td>Improve consistency of implementation of statutory penalties for tax evasion</td>
</tr>
<tr>
<td>Ban sale of new industrial products at flea markets, farmers’ markets, and roadside stalls</td>
</tr>
<tr>
<td>Register unregistered buildings for tax purposes</td>
</tr>
<tr>
<td>Reassign Tax Administration staff from administrative tasks to uncovering visible tax evasion (online, at catering establishments, etc.)</td>
</tr>
<tr>
<td>Measure</td>
</tr>
<tr>
<td>-----------------------------------------------------------------------</td>
</tr>
<tr>
<td>Broaden application of statutory provisions on cross-checking property and income</td>
</tr>
<tr>
<td>Improve co-ordination between Tax Administration and other government bodies (Police, social security funds, Cadastre, local tax authorities, Business Registries Agency, Central Securities Depository, etc.), particularly on exchange of information</td>
</tr>
<tr>
<td>Improve activity by government in collecting taxes on reported income</td>
</tr>
<tr>
<td>Credible commitment by state to abandoning practice of writing off interest on back taxes</td>
</tr>
<tr>
<td>Educate the public about the importance and value of services provided by the government, as well as about the drawbacks of the shadow economy, through the public education system and the media</td>
</tr>
<tr>
<td>Invest effort into systematically improving the quality of public services (education, healthcare, administrative procedures, etc.)</td>
</tr>
</tbody>
</table>

**Features of the labour market**

<table>
<thead>
<tr>
<th>Measure</th>
<th>Sectoral coverage</th>
<th>Institutions</th>
<th>Expected outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lower fiscal burden on less-paid work through increase of tax-exempt personal census to level of minimum wage</td>
<td>All sectors</td>
<td>Ministry of Finance and Economy</td>
<td>Greater formal employment of lower-qualified workers, particularly in labour-intensive sectors</td>
</tr>
<tr>
<td>Remove minimum base for social insurance contributions</td>
<td>All sectors</td>
<td>Ministry of Finance and Economy</td>
<td>Greater formal employment of part-time workers, particularly those earning less</td>
</tr>
<tr>
<td>Introduce mor favourable tax treatment for mini and midi jobs</td>
<td>All sectors</td>
<td>Ministry of Finance and Economy</td>
<td>Greater formal employment of part-time workers, particularly those earning less</td>
</tr>
<tr>
<td>Introduce more favourable tax treatment for seasonal workers in agriculture, catering, tourism and construction</td>
<td>Agriculture, catering, tourism, construction</td>
<td>Ministry of Finance and Economy</td>
<td>Greater registered employment in seasonal jobs</td>
</tr>
<tr>
<td>Consider introduction of contribution rates differing by sector or progressive social security contributions</td>
<td>Not defined</td>
<td>Research institutions</td>
<td>Based on findings of study</td>
</tr>
<tr>
<td>Reduce minimum wage to around or under 40 percent of average wage from current level of 50 percent</td>
<td>All sectors</td>
<td>Social and Economic Council</td>
<td>Increase in formal employment of minimum wage earners</td>
</tr>
<tr>
<td>Reduce increased hourly rates for overtime work</td>
<td>All sectors</td>
<td>Ministry of Labour, Employment and Social Policy</td>
<td>Increase in formal hours worked by employees</td>
</tr>
<tr>
<td>Link severance payments to years of service with last employer rather than total years of service</td>
<td>All sectors</td>
<td>Ministry of Labour, Employment and Social Policy</td>
<td>Increase in formal employment of older workforce</td>
</tr>
<tr>
<td>Extend maximum duration of fixed-term contracts to</td>
<td>All sectors</td>
<td>Ministry of Labour,</td>
<td>Increase in formal</td>
</tr>
<tr>
<td>Objective</td>
<td>Ministry of Labour, Employment and Social Policy</td>
<td>Ministry of Labour, Employment and Social Policy</td>
<td>Ministry of Finance and Economy, NBS, commercial banks</td>
</tr>
<tr>
<td>--------------------------------------------------------------------------</td>
<td>-------------------------------------------------</td>
<td>-------------------------------------------------</td>
<td>-----------------------------------------------------</td>
</tr>
<tr>
<td>Increase retirement age threshold, introduce actuarial adjustment of pensions to reflect expected use of retirement payments</td>
<td>All sectors</td>
<td>Increase in formal employment of older workforce</td>
<td>Greater activity and formal employment of beneficiaries of social welfare payments and other transfers</td>
</tr>
<tr>
<td>Introduce in-work benefits</td>
<td>All sectors</td>
<td>Ministry of Labour, Employment and Social Policy</td>
<td>Shift from informal employment into formal self-employment</td>
</tr>
<tr>
<td>Support for formal self-employment through grants and start-up loans</td>
<td>Svi sektori</td>
<td>Ministry of Labour, Employment and Social Policy and National Employment Service</td>
<td>Shift from informal employment into formal self-employment; increase in self-employment</td>
</tr>
<tr>
<td>Introduce micro-lending facilities</td>
<td>All sectors</td>
<td>Ministry of Finance and Economy and National Bank of Serbia</td>
<td>Less informal employment with both formal and informal businesses</td>
</tr>
<tr>
<td>Increase powers of Labour Inspectorate and Market Inspection, including entitling inspectors to audit unregistered businesses and impose penalties</td>
<td>All sectors, particularly those with major presence of informal activities</td>
<td>Ministry of Labour, Employment and Social Policy, Ministry of Trade and Telecommunications, and Ministry of Justice</td>
<td>Less informal employment with both formal and informal businesses</td>
</tr>
<tr>
<td>Introduce risk assessment and risk management system in inspection oversight</td>
<td>All sectors, particularly those with major presence of informal activities</td>
<td>Ministry of Labour, Employment and Social Policy, Ministry of Trade and Telecommunications</td>
<td>Less informal employment with both formal and informal businesses</td>
</tr>
</tbody>
</table>

### Financial sector

<table>
<thead>
<tr>
<th>Measure</th>
<th>Sectoral coverage</th>
<th>Institutions</th>
<th>Expected outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Curb transactions in cash and incentivise cashless payments (incentives vs. repressive measures)</td>
<td>Services, hospitality, construction, transportation, trade</td>
<td>Ministry of Finance and Economy, NBS, commercial banks</td>
<td>Less concealment of portions of income generated in cash; substantial decrease in informal cash payments</td>
</tr>
<tr>
<td>Reduce extent of informal finance</td>
<td>All sectors</td>
<td>Ministry of Finance and Economy, NBS, commercial banks and other financial intermediaries</td>
<td>Less uncertainty, efficient allocation of funds, greater employment and more fiscal revenue from formal activity. Greater supply of finance would affect its cost and...</td>
</tr>
</tbody>
</table>
Formalise remittances from abroad transferred through informal channels

<table>
<thead>
<tr>
<th>Measure</th>
<th>Sectoral coverage</th>
<th>Institutions</th>
<th>Expected outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resolve issue of 'phoenix companies' (and consider establishing registry of bans imposed on business owners and managers in criminal or other proceedings)</td>
<td>All sectors</td>
<td>Ministry of Finance and Economy / Business Registries Agency / Courts</td>
<td>Tax evasion and non-payment of commercial liabilities prevented</td>
</tr>
<tr>
<td>Introduce SME Test and Standard Cost Model</td>
<td>All sectors</td>
<td>Government of Serbia / Regulatory Reform Office</td>
<td>Undue increases of administrative costs and obstacles to doing business in formal sector prevented</td>
</tr>
<tr>
<td>Simplify regulatory (administrative) requirements</td>
<td>All sectors</td>
<td>Government of Serbia / Regulatory Reform Office</td>
<td>Lower administrative burden; constraints to business operations removed</td>
</tr>
<tr>
<td>Improve regulatory framework to enable relevant stakeholders to take part in the consultation process</td>
<td>All sectors</td>
<td>Government of Serbia</td>
<td>Private sector participates in consultation and law drafting process; constraints to doing business and incentives for shadow economy reduced</td>
</tr>
<tr>
<td>Adopt byelaws in a timely fashion</td>
<td>All sectors</td>
<td>Government of Serbia</td>
<td>Legal insecurity removed</td>
</tr>
<tr>
<td>Reduce unfair competition</td>
<td>All sectors</td>
<td>Ministry of Foreign and Internal Trade and Telecommunications</td>
<td>Lower share of shadow economy in trade in goods</td>
</tr>
<tr>
<td>Establish an e-portal for licences, permits, approvals, and consents</td>
<td>All sectors</td>
<td>Government of Serbia</td>
<td>Lower start-up costs</td>
</tr>
<tr>
<td>Remove barriers to entry into particular sectors</td>
<td>Multiple sectors</td>
<td>Multiple regulatory bodies</td>
<td>Lower start-up costs and fewer barriers to entry</td>
</tr>
<tr>
<td>Establish a publicly-accessible electronic legislation registry</td>
<td>All sectors</td>
<td>Government of Serbia</td>
<td>Lower costs of doing business</td>
</tr>
<tr>
<td>Improve construction permitting process</td>
<td>Construction</td>
<td>Ministry of Construction and</td>
<td>Easier start-ups; less employment</td>
</tr>
</tbody>
</table>

Business environment
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>'Legalise' unpermitted buildings</td>
<td>All sectors</td>
<td>Making assets tradable, fungible and wholly available for legal transactions</td>
<td></td>
</tr>
<tr>
<td>Outreach</td>
<td>All sectors</td>
<td>Government of Serbia</td>
<td>Less tax evasion; or more incentives provided for shifting from shadow to formal economy</td>
</tr>
</tbody>
</table>
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Annex

Table A1. Estimation of shadow economy in households income, based on macroeconomic data (Household tax compliance method)

<table>
<thead>
<tr>
<th>Description</th>
<th>Designation</th>
<th>2010 (RSD mn, at current prices)</th>
</tr>
</thead>
<tbody>
<tr>
<td>GDP at current prices</td>
<td>GDP&lt;sub&gt;mp&lt;/sub&gt;</td>
<td>2,881,891</td>
</tr>
<tr>
<td><strong>Estimated Total Household Income</strong></td>
<td>THI=THC+&lt;sup&gt;S&lt;/sup&gt;Savings+&lt;sup&gt;P&lt;/sup&gt;Paid taxes=THC+&lt;sup&gt;σ&lt;/sup&gt;THI+&lt;sup&gt;P&lt;/sup&gt;Paid Taxes</td>
<td></td>
</tr>
<tr>
<td>Total Household Income, National Accounts</td>
<td>THC (Total Household Consumption)</td>
<td>2,686,493</td>
</tr>
<tr>
<td>Total Household Income, HBS</td>
<td>THC (Total Household Consumption)</td>
<td>2,686,493</td>
</tr>
<tr>
<td>Change in Household Deposits (12/2010-12/2009)</td>
<td></td>
<td>165,141</td>
</tr>
<tr>
<td>Change in Household Liabilities (12/2010-12/2009)</td>
<td></td>
<td>101,859</td>
</tr>
<tr>
<td>Net Household Savings</td>
<td></td>
<td>79,802</td>
</tr>
<tr>
<td><strong>Net Household Savings Rate</strong></td>
<td>SVR</td>
<td>0.03</td>
</tr>
<tr>
<td>Taxes paid by households</td>
<td>Paid taxes</td>
<td>772,483</td>
</tr>
<tr>
<td><em>Income tax</em></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average rate of contributions payable by employees</td>
<td>ESS</td>
<td>0.096</td>
</tr>
<tr>
<td>Average VAT rate</td>
<td>VAT</td>
<td>0.11</td>
</tr>
<tr>
<td>Average excise rate</td>
<td>AET</td>
<td>0.484</td>
</tr>
<tr>
<td>Rate of consumption of excise goods</td>
<td>ECR</td>
<td>0.087</td>
</tr>
<tr>
<td><strong>Total Household Income</strong></td>
<td>THI=(1/(1-SVR))*(THC+ Paid Taxes)</td>
<td>3,564,203</td>
</tr>
<tr>
<td><strong>Estimated Statutory Household Tax Rate</strong></td>
<td>SHTR=AIT+ESS+(1-AIT-ESS)<em>(1-SVR)</em>(VAT+ECR*AET)</td>
<td></td>
</tr>
<tr>
<td>Estimated income tax rate</td>
<td>AIT</td>
<td>0.046</td>
</tr>
<tr>
<td>Average rate of contributions payable by employees</td>
<td>ESS</td>
<td>0.096</td>
</tr>
<tr>
<td>Average VAT rate</td>
<td>VAT</td>
<td>0.11</td>
</tr>
<tr>
<td>Average excise rate</td>
<td>AET</td>
<td>0.484</td>
</tr>
<tr>
<td>Rate of consumption of excise goods</td>
<td>ECR</td>
<td>0.087</td>
</tr>
<tr>
<td><strong>Statutory Household Tax Rate</strong></td>
<td>SHTR</td>
<td>0.27</td>
</tr>
<tr>
<td><strong>Statutory Household Tax Rate (inc. employer SSC)</strong></td>
<td></td>
<td>0.363</td>
</tr>
<tr>
<td><strong>Total Household Tax Revenues</strong></td>
<td>THTHR=ITR+SSR+VAR+ETR</td>
<td>772,483</td>
</tr>
<tr>
<td><em>Income tax</em></td>
<td>ITR</td>
<td>139,376</td>
</tr>
<tr>
<td><em>Contributions</em></td>
<td>SSR</td>
<td>161,507</td>
</tr>
<tr>
<td><em>VAT</em></td>
<td>VAR</td>
<td>319,400</td>
</tr>
<tr>
<td><em>Excise duties</em></td>
<td>ETR</td>
<td>152,200</td>
</tr>
<tr>
<td><strong>Estimated Shadow Economy due to Households</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Percentage of Declared Household Income</td>
<td>λ&lt;sub&gt;H&lt;/sub&gt;=DH/I=THI/(THI*SHTR)</td>
<td>0.81</td>
</tr>
<tr>
<td>Total Household Income (as % of GDP)</td>
<td>β&lt;sub&gt;H&lt;/sub&gt;=THI/GDP</td>
<td>1.24</td>
</tr>
<tr>
<td><strong>Shadow Economy in Households sector (as % of GDP)</strong></td>
<td>SEIH=β&lt;sub&gt;H&lt;/sub&gt;(1-λ&lt;sub&gt;H&lt;/sub&gt;)</td>
<td>23.6</td>
</tr>
<tr>
<td><strong>Volume of Shadow Economy in Households sector (RS)</strong></td>
<td></td>
<td>782,443</td>
</tr>
<tr>
<td><strong>Estimated total tax gap</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total tax gap (RSD mn)</td>
<td></td>
<td>284,348</td>
</tr>
<tr>
<td>Total tax gap (% GDP)</td>
<td></td>
<td>11.3</td>
</tr>
<tr>
<td>Total tax gap (% of hypothetical tax revenues)</td>
<td></td>
<td>23.3</td>
</tr>
</tbody>
</table>

\[
\begin{align*}
\lambda_H &= \frac{DH}{I} = \frac{THI}{THI \times SHTR} \\
\beta_H &= \frac{THI}{GDP} \\
SEIH &= \beta_H \left(1 - \lambda_H\right) \\
\end{align*}
\]