Partnership for Reform in Ukraine (PRU) Program
A project of Freedom House

funded by the
US Agency for International Development

Sixth Narrative Report
Reporting Period: January 1, 2001 - June 30, 2001

I. Executive Summary

On June 15, 1998, the US Agency for International Development (USAID) signed a cooperative agreement with Freedom House (FH) to provide support for the Partnership for Reform in Ukraine (PRU) Program. The purpose of the PRU Program is to provide financial, training, networking, and technical assistance to non-governmental groups active in the research, development, advocacy, and implementation of initiatives that promote political and economic reform. In addition to grant-making and training initiatives that will build capacity and influence policy, this program places special emphasis on linking the Ukrainian think tanks with counterpart organizations throughout the CEE, especially Poland, and in the United States. This narrative report reviews activities undertaken during the sixth interim-reporting period of January 1, 2001 - June 30, 2001.

Grants Program: Regional Project Grants Program: During the reporting period, FH awarded eleven grants totaling $207,170.


American Volunteers for International Development (AVID): FH publicized this program and made preparations to place an AVID volunteer during the period August-September 2001. By the end of the reporting period FH had received host applications from five potential host organizations.

Regional Integration and Networking Activities: Regional Exchanges: During this period, FH supported four regional exchanges involving 81 participants from organizations in eight CEE countries. Cross Border Workshops: FH sponsored three cross-border events: 1) Public Hearings on the Ukrainian Government’s Implementation of the “Reforms for Prosperity” Program; 2) Seminar: “Self-Organization of Civil Society in Transitions”; 3) Conference: “Development of Open Export Control System in Ukraine in the Context of Regional Security”.

Publications and Products: NGO News Quarterly Newsletter: FH published Ukrainian and Russian language versions of the 16th and 17th editions of NGO News (topics: “Rights and what NGOs Do to Safeguard Them” and “Image is Everything: How Perceptions Effect the Future of the Third Sector”). The newsletter was mailed to approximately 670 NGOs, governmental officials, and other key individuals in Ukraine and other post-soviet republics.
II. Program Activities

A. Grants Program

The heart of the PRU project is a competitive grants program. During the reporting period eleven regular PRU grants were awarded for a total of $207,170.

New subgrantees include:

1) Civil Society Institute received a grant of $17,230 to carry out an effort to draft and lobby amendments to three laws regulating the relationship between municipal councils and community boards.

2) Ukrainian Center for Economic and Political Studies received a grant of $25,000 to conduct six national surveys on key economic, social and foreign policy issues in Ukraine.

3) Center for Peace, Conversion and Foreign Policy received a grant of $20,600 to conduct a project aiming to improve border-related policies to improve national security and the conditions for trade, foreign investment, and tourism.

4) Crimean Center for Independent Political Researchers and Journalists received a grant of $2,500 to hold a two-day conference of Polish, Belarussian and Ukrainian journalists, as well as representatives of the Ukrainian central and regional governments to develop recommendations to strengthen media freedoms in Ukraine and Belarus.

5) Institute of Competitive Society received a grant of $25,000 to pilot an effort by a group of economists and business development experts to review and revise the National Program for Small Business Development (NPSBD).

6) Ukrainian Association of Investment Companies received a grant of $17,750 to conduct research on and advocate for a new framework law on joint stock companies that will provide better protection of investors' rights.

7) Respublika received a grant of $21,050 to conduct a series of public hearings on press freedoms in Ukraine with participation of government decision-makers, media specialists, journalists and representatives of independent NGOs.

8) CASE-Ukraine received a grant of $20,650 to conduct a comparative analysis of bankruptcy processes and legislation in Ukraine and Poland.

9) Democracy and Development Center received a grant of $15,000 to support a conference of Ukrainian public policy institutes and decision makers, MPs and representatives of the presidential administration.

10) Center for Market Reforms received a grant of $23,390 to conduct a study of restructuring enterprises during the years 1998-2000. The research will analyze all financial parameters, economic activity, and address vital economic questions.

11) Foundation for Lviv Region Development received a grant of $19,000 to conduct a comparative study on local government reform based on the experiences of the cities of Lviv and Krakow, and to develop a strategy of economic and legal reform for the Lviv municipal administration.
A complete list of project grants awarded through PRU is included in Attachment A. Detailed Proposal Summary Sheets of the grants during the reporting period are included as Attachment B.

Since the PRU program was established, projects conducted by the grantees have had a positive impact on policy-makers in areas such as local governance, macroeconomic reform, regional security, freedom of the press, SME development, investor’s rights, press freedom and human rights, bankruptcy legislation and strategies to influence public policy. Some examples of impact follow:

**GURT Resource Center for NGO Development** — Representatives of 60 NGOs participated in four seminars (Kyiv, Zaporizhia, Donetsk, Rivne) and four roundtables (Zaporizhia, Donetsk, Rivne and Kyiv) on introducing open procurement of social services in Ukraine. The NGO representatives also discussed the possibility of subcontracting social services for local governments, and increasing the role of volunteers in social services provided by the public and private sectors. Together with Kyiv State City Administration’s Department of Social Policy, GURT developed a questionnaire on the most effective methods for conducting joint projects between state agencies and NGOs. A mini-library on social service provision in Ukraine and abroad, including relevant legislation and documentation, was compiled and placed on the Internet: http://www.gurt.org.ua/social/csiw.html

In the city of Donetsk GURT managed establish a system of competitive procurement of social services. Three other cities, Kyiv, Rivne and Zaporizhia, have laid the groundwork and hope to implement such systems in the near future.

**International Comparative Analysis Institute** is coordinating the work of a Public Council consisting of leading experts of independent think tanks. Together with the Budget and Financing Committee of the Ukrainian Parliament, the Public Council developed recommendations touching on the most salient issues of the Ukrainian tax system such as: reducing the tax burden of NGOs; reducing the flat rates of income tax; expanding the usage of low income tax rates at the level of 10-15%; defining the rights and obligations of tax payers; and producing a clear definition of the functioning of the tax services. While the draft Tax Code remains in parliamentary committee, amendments were included into other related legislation approved by the Parliament. These include: Acts N 6140 – “Amending Certain Tax regulations,” “On Local Taxes and Fees,” and “On Personal Income Tax.”

The work conducted by the Public Council experts also led to 50 new amendments in the Law on State Budget for 2001 (from among 100 proposed changes). These included: 1) a clear definition of local budgeting procedures, 2) a better explication of how local budgets are approved, and 3) a new system for establishing interest rates charged by and to the state budget. Several other amendments aim to strengthen administrative and public control over budget implementation, and to provide greater accountability of public officials.

**Strategic Studies Foundation** — The Foundation, together with think tank experts from Slovakia, Poland, Romania and Hungary, researched policies in four areas: strengthening security and stability in the Central and Eastern Europe; prioritizing economic cooperation in Ukrainian border regions and five neighboring Eastern European countries; inter-ethnic problems; and consequences of joining the Schengen Agreement by Poland, Slovakia and Hungary.

The results of the research were discussed at the international conference “The Role of Carpathian Euroregion in Strengthening Security and Stability in Central and Eastern Europe” and published. Policy recommendations based on the research provided guidelines for reducing trans-border crime, combating illegal migration and alleviating environmental threats.
Institute for Sustainable Development -- The Institute organized an educational campaign among decision makers and the policy community. This campaign included roundtable meetings and a conference. The Institute also produced and disseminated materials on sustainable development in Ukrainian, including Agenda 21. During the conference, recommendations and amendments to Ukraine’s National Strategy of Sustainable Development were discussed by MPs, decision-makers, experts and academics.

As a result of the educational campaign and publications produced under this project, sustainable development was introduced into the public discourse in Ukraine. The Ministry of Ecology and the Academy of Water Transportation agreed to support the establishment of a foundation for sustainable development. The Academy has also decided to introduce a special course on sustainable development.

Center for Social and Economic Development Ukrainian Black Sea Coast Cities -- The first public discussion on drafting a development strategy for Mykolaiw was held. Model scenarios of possible strategies for the development of the city’s economy and social policy were drafted, presented and discussed. An expert council headed by the city mayor was established to continue the work. The Center’s experts performed research on the social and economic situation of Mykolaiw. The investment climate was also researched. A round table was held to discuss the concepts of short- and long-term regional development, as well as three possible development strategies for the city of Mykolaiw. The final stage of the project will entail drafting a final development strategy for Mykolaiw, and searching for resources for implementation.

Yaroslav the Wise Institute of Legislative Issues -- Via the Internet, the project provides decision-makers and experts with resources to facilitate the policy-making process. In addition to texts of Ukrainian law, the site includes commentaries on both existing laws and draft laws. For example, the Institute’s experts made their commentaries on the Tax, Land, Custom and Civil Codes. During project’s implementation the experts developed 126 commentaries to existing laws and 124 commentaries to the draft laws. The public was provided with free access to the draft laws and texts of laws on the Internet and the possibility to participate in law making process by commenting legislation and making amendments to the draft laws.

http://www.legality.kiev.ua:8080/ilp/ilp.home

B. Visiting Fellows Program (U.S. Based internship training)

The Visiting Fellows program provides young leaders from CEE and NIS with the opportunity to travel to the U.S. to work side-by-side with their American counterparts in individually tailored, practical training internships. While in the U.S., participants examine, among other issues, institutional development, public relations, sustainability, financial reporting, and public policy development.

During this reporting period, FH provided funding for four Visiting Fellows from Ukraine to participate in the six-week program. Two fellows participated in the winter session and two participated in the summer session of the program, along with Visiting Fellows from a variety of other countries.

The first week of both sessions of the Visiting Fellows program consisted of an orientation during which participants met with Americans representing a broad cross-section of the Washington, D.C. based policy and opinion making community. During the winter session of the program, the Visiting Fellows spent an additional three days in Philadelphia, Pennsylvania. The participants in the summer session visited Norfolk and Richmond, Virginia. The orientation program allowed the fellows to meet with representatives of the government, media, and NGO sectors at the national and local levels.
Highlights included meetings with the National Security Council, the U.S. Supreme Court, State Department officials, officials from the Philadelphia Mayor's office, staff members from media outlets such as the Virginian Pilot, the Philadelphia Enquirer, and CNN, as well as representatives of a public policy institutes, including the Council on Foreign Relations and the Cato Institute. (See Attachment C for complete copies of the orientation program schedules.)

Participating in this orientation program with other Visiting Fellows from a variety of professions and countries allowed the PRU-supported fellows to benefit from interaction with peers from throughout Eastern Europe as well as from North Africa. Other participants included journalists, government officials, and NGO managers from Albania, Algeria, Bulgaria, Romania, Slovakia, and Yugoslavia.

Following the orientation program, the participants began the individualized four-week internship portion of the program. The internships were carefully designed to match the professional interests and needs of the participants. A list of the participants and their U.S. internships follow:

Markian Datsyshin, Project Manager, Institute of Reforms, Kyiv, Ukraine. At the Institute of Reforms, Mr. Datsyshyn manages the Ukraine Regional Investment Ranking Project. He coordinates and analyzes the research of 25 experts in the field and compiles findings into a semiannual report.

U.S. internship: PlanEcon, Washington, DC.

Rostyslav Pavlenko, Head of the Social and Political Analysis Department, International Comparative Analysis Institute, Kyiv, Ukraine. Dr. Pavlenko is a co-founder of the International Comparative Analysis Institute. His responsibilities include project development and management, fundraising, as well as serving as a liaison to public officials.

U.S. internship: Florida Tax Watch, Tallahassee, Florida

Taisa Stadnychenko, Public Relations Coordinator, Center for Political and Legal Reform, Kyiv, Ukraine. Ms. Stadnichenko is responsible for the promotion of each of CPLR's projects. Her tasks include image creation, special event organization and management, website maintenance and promotion, and communication with government and media.

U.S. internships: Center for Strategic and International Studies, Washington, DC and the Urban Institute, Washington, DC.

Natalia Zikrach, Project Director, Institute for Civil Society, Kyiv, Ukraine. In this position, Ms. Zikrach develops grant proposals, manages working groups, and produces final reports. Her responsibilities also include fundraising and organizing workshops.

U.S. internship: Goldwater Institute, Phoenix, Arizona

Following the conclusion of the internship assignments, participants gathered at the Freedom House office for an evaluation meeting. The PRU-supported Fellows rated the program highly. The Visiting Fellows program met their goals of increasing professional skills and establishing contacts with American counterparts. They were particularly impressed with the strength and independence of the NGO sector in the United States.

Some sample comments from the written evaluation forms follow:

"The orientation program was quite useful and interesting, as it provided an insight to not only the general framework of different governmental, non-governmental, media and other
C. American Volunteers for International Development

Designed to strengthen institutional capacity and know-how, AVID promotes political and economic reform in developing democracies by transferring skills to reform-oriented institutions through long-term, on-site assistance provided by American professionals, particularly (but not exclusively) in management, organizational development, and public relations.

FH publicized this program and made preparations to place an AVID volunteer specializing in strategic planning and organizational development during the next two to three months of project activity. This volunteer will work with five public policy organizations to develop strategic plan in order to strengthen institutional capacity of NGOs.

During this reporting period FH received applications from five potential host organizations.

D. Regional Integration and Networking Activities

One of the key components of the PRU project is helping Ukrainian NGO managers establish ties with and build upon the experiences of their counterparts in CEE and the U.S. To this end Freedom House applies a comprehensive program to strengthen cross-border ties between Ukrainian and CEE public policy institutes.

**Regional Exchanges:** This program includes regional internships and exchanges that permit Ukrainian think tanks to work directly with counterpart institutions in CEE and NIS. FH supported four exchanges involving partial or full funding for a total of 81 participants. Below is a detailed description:

1. **Host organization: Kyiv Retailers Union**
   **Grant Recipient: Kyiv Retailers Union**

   As a result of the international seminar “Perspectives of the Development and Partnership of Business Associations” which took place in February 2001 in Kyiv, forty-five participants from CEE countries established a coalition of business associations to advocate for policies promoting SME development.

   (45 participants)
   1). Valentina Mandrik, Kyiv Retailers Association, Ukraine
   2). Antanas Stancevicius, Association of Agriculture Cooperatives "Kooperacijos Kelias", Lithuania
   3). Eugenia Costachescu, Association of Female Managers in Romania, Romania
4). Arnold Kimber, Estonian Bakers Association, Estonia
5). Lilo Djambazov, Federation of Bread Producers and Confectioners, Bulgaria
6). Henris Danusevics, Latvian Traders Association, Latvia
7). Miroslaw Grabowski, National Association of Trade and Services, Poland
8). Alexander Ioffe, Russian Association of Small and Medium Enterprises, Russia
9). Sandor Demjan, VOSZ National Association of Entrepreneurs and Employers, Hungary
10). Andrey Melnik, Association for Promotion of International Business and Development, Ukraine
11). Vladimir Buryy, Association "Ternopil League of Entrepreneurs", Ukraine
12). Alexander Leekhoy, Association of Vinnitsa Gardeners', Ukraine
13). Nikolay Nadvornyy, Association of Meat-Processing Enterprises of Kamenets-Podilsk "Zodiac VOCA", Ukraine
14). Nadiya Pogosyan, Association of Private Bakers and Confectioners of Ukraine, Ukraine
15). Roman Kashinchar, Association of Protection of Entrepreneurs' Rights, Ukraine
16). Andrey Meshko, Rakhovsky Business Association, Ukraine
17). Pavel Yarmiy, Association of Entrepreneurs, Ukraine
18). Olga Taracenko, Sumy Business Association, Ukraine
19). Petr Vakhnyuk, Volynsk Business Association "XXI century", Ukraine
20). Yaroslav Kardash, Lviv Farmers Association, Ukraine
21). Ludmila Brendak, Association "Potatoes and Vegetables of Podillia", Ukraine
22). Vasiliiy Dzhuruvaev, Association "Revival Gritsev", Ukraine
23). Valerii Pidruchnyy, Union of Ivano-Frankivsk Entrepreneurs, Ukraine
24). Irina Doroshkina, Chernihiv Businesswomen's League, Ukraine
25). Oleg Ivchenko, Congress of Private Employers, Ukraine
26). Rimm Chepurina, Female Coordination Council of Crimea, Ukraine
27). Ludmila Gorova, Donetsk Regional League of Business and Professional Women, Ukraine
28). Polina Fedyanovich, Pavlograd Entrepreneurs' Association, Ukraine
29). Lilii Kim, Kharkiv Women's Fund, Ukraine
30). Bogdan Dalavurak, "Lvvimiasoprom" Association, Ukraine
31). Myroslav Tretyak, "Lvvimoloko" Association, Ukraine
32). Rostislav Fecenko, "Lvisad" Association, Ukraine
33). Valerii Petrov, National Association of Fruit Producers, Ukraine
34). Galyna Vaslichenko, NGO "Business Initiatives", Ukraine
35). Anna Belyavskaya, Nikolaev Business Women's League, Ukraine
36). Alexander Malik, Pridneprovskaya Association of Entrepreneurs, Ukraine
37). Lubov Pokargievskaya, "INITIATIVE", Ukraine
38). Vasiliiy Khoma, Rakhov Association of Manufacturers and Entrepreneurs, Ukraine
39). Fedor Barulin, Kherson Council of Entrepreneurs, Ukraine
40). Ivan Kolesnikow, Nikolaev Business Association, Ukraine
41). Laris Kolomiets, Vyshgorod Union of Entrepreneurs, Ukraine
42). Vladimir Gorishnik, West-Ukrainian Association "Ukrainian Honey", Ukraine
43). Roman Gayduchok, West-Ukrainian Farmers Union, Ukraine
44). Lubov Maksymovyh, Western-Ukrainian Women's Center, Ukraine
45). Gheroniy Khodyy, Zaporizhie Regional Association of Food Producers, Ukraine

2. Host organizations: Polish Parliament, Institute of International Affairs
Grant Recipient: Ukrainian-Polish Journalists Club
PRU supported and co-organized a trip of six independent journalists to Poland where they addressed the Polish parliament on freedom of speech in Ukraine, and spoke at meetings organized by the Center for International Relations and by The Institute for Public Affairs. The journalists were also invited to meet unofficially with the Polish president and his advisers. The meeting led to increased coverage of violations of freedom of speech issues and the political situation in Ukraine in the Polish and Western European media. Polish leaders also took a
number of steps to encourage the Ukrainian leadership to return to the path of building a Western-oriented, democratic society governed by the rule of law.

(6 participants)
1. Oleksandr Kryvenko, Ukrainian-Polish Journalists Club, Kyiv, Ukraine
2. Myroslav Popovyych, Kyiv-Mohyla Academy, Kyiv, Ukraine
3. Oleksandr Tkachenko, Novy Kanal, Kyiv, Ukraine
4. Taras Vozniak, "I" Magazine, Lviv, Ukraine
5. Vladyslav Kaskiv, Freedom of Choice, Kyiv, Ukraine
6. Taras Kuzmov, Ukrainian-Polish Journalists Club, Kyiv, Ukraine

3. Host organizations: Ukrainian Polish Journalists Club
Grant Recipient: Ukrainian Polish Journalists Club
PRU supported a two-day seminar, which brought together journalists from Ukraine and other transition democracies (Yugoslavia, Poland and Belarus). Four journalists from the above-mentioned countries visited Ukraine and conducted a seminar for 19 Ukrainian participants to discuss experience of Central and Eastern European countries in the areas of free press and transparent political process. The journalists addressed a variety of topics, including the survival of media under political pressure; the work of independent media in conditions of totalitarian government; independent point of view and work with opposition and government; the relationship between media and NGOs; the role of public opinion and increasing civic awareness in conditions of authoritarian government; and ethics in media.

(23 participants)
1. Veslav Romanovsky - Polish TV
2. Eduard Melnikov - Belarus
3. Neboisha Ristich - Yugoslavia
4. Yovitsa Krtinich - Yugoslavia
5. Olexandr Shylko - 1+1 channel (Kyiv)
6. Oleksiy Mustafin - "Inter" channel (Kyiv)
7. Zakhar Butyrskiy - "Novy Kanal" (Kyiv)
8. Andiry Shevchenko - "Novy Kanal" (Kyiv)
9. Yuiry Horban - "STB" (Kyiv)
10. Oksana Mykhnevych - "AB-Radio" (Kirovohrad)
11. Yuiry Yurov - XXI Century (Luhansk)
12. Serhiy Smirnov - "Intitiativa" radio (Lviv)
13. toliy Ivanuchenko - "Pravozakhysnyk-I" (Mykolaiv)
14. Bulashev - "Allur" channel (Kremenchuk)
15. Ilchuk - "OHO" newspaper (Rivne)
16. Anton Podlutskiy - "Panorama" newspaper (Sumy)
17. Andiry Vatsyk - "Ternopilska Gazeta" (Ternopil)
18. Zurab Alasaniya - "Simon" channel (Kharkiv)
19. Andiry Mateiko - (Khmelnitksiy)
20. Svitlana Anedchenko - "Avtoradio" (Kherson)
21. Hanna Rafienko - "Bulava" TV Company (Kherson)
22. Ludmila Putelnky - "Melodi Bukovyntys" newspaper (Chernivtsi)
23. Tetyana Dziuba - "Intellektual Center", Chernigiv

4. Host organization: European Association of CEEC Development Agencies
Grant Recipient: Center for Municipal and Regional Development
PRU supported representatives of five associations of regional development in the three-day Second Annual European Congress of CEEC Development Agencies that took place in Lublin in June 2001. The participants discussed a variety of issues during the conference, including: how
authorities see the role of regional development agencies; the role of regional development agencies in implementing the structural funds; sources of finance for regional development agencies and implications of new funding mechanisms for regional development agencies.

(7 participants)
1). Pavlo Kachur, Kyiv
2). Andriy Borutskiy, Dnipropetrovsk
3). Oleksandr Lakh, Donetsk
4). Hryhoriy Drobenko, Lviv
5). Oleksandr Petrus, Dnipropetrovsk
6). Viacheslav Koval, Donetsk
7). Dmytro Belokurov, Dnipropetrovsk

Cross Border workshops: Cross-border workshops on democracy related, economic and/or security related policy issues play a key role in linking think tank specialists in CEE and Ukraine. They serve as a forum to exchange ideas and discuss policy initiatives and prescriptions for reform. During the reporting period three cross-border conferences were supported:

Public Hearings on the Ukrainian Government’s Reforms for Prosperity in 2000
This program was organized by Institute of Reforms together with seven Ukrainian think tanks (Agency of Humanitarian Technologies, Institute of Civil Society, Institute of Competitive Society, Institute of Politics, International Center for Policy Studies, Ukrainian Center for Economic and Political Studies, Ukrainian Center for Independent Political Research.) Representatives of leading think tanks, independent experts, economists and government officials gathered on April 12 to evaluate the pace of reforms and to discuss the Yushchenko government’s first year in office. During this event, the think tanks presented to the premier and several ministers their evaluation of the government’s performance. The focus was on public finances, fiscal reform, and the energy sector. This was the only such event in 2001 where the government was confronted with an independent, non-politically motivated, and constructive evaluation of its overall performance. Two publications were produced presenting the papers presented at the public hearings and disseminated to decision-makers at all levels.

Seminar on Self-organization of Civil Society in Transition
This seminar, organized by Freedom House, brought Serbian, Croatian and Slovak civic leaders to Ukraine to share their experiences with Ukrainian NGOs and civic activists involved in movements for freedom of speech and transparency in Ukrainian society. These organizations and activists are currently preparing voter education and mobilization efforts for parliamentary elections in 2002. The goal was to expose Ukrainian leaders to the ideas, challenges and successes of Serbian, Croatian and Slovak civic movements. The Ukrainian participants plan on building a broad coalition of NGOs, media, trade unions, and political forces to ensure the upcoming parliamentary elections will be free and fair. (See schedule and list of participants in Attachment F.)

Development of Open Export Control System in Ukraine in the Context of Regional Security
This workshop was organized by the Razumkov Center and sponsored by PRU to raise the vital question of a transparent system of export control in Ukraine. Such a system is essential to counter abuses of power and weapons export violations. Recommendations on the transparent and effective control over weapon usage in Ukraine were developed, based on Ukrainian and Western regulations, and an expert opinion survey was conducted (100 experts from central and regional authorities and NGOs). A special issue of UCEPS analytical materials on “Open Export Control in Ukraine” was published (including an analytical report, expert opinion surveys, articles and point of views of domestic and foreign experts, conclusions and proposals). (See schedule and list of participants in Attachment G.)
E. Publications and Products

NGO News Quarterly Newsletter: during the reporting period, FH published Ukrainian and Russian language versions of the 16th and 17th editions of NGO News. The focus of the two issues was “Rights and What NGOs Do to Safeguard Them,” and “Image is Everything: How Perceptions Affect the Future of the Third Sector”.

NGO News was mailed to approximately 670 NGOs, governmental officials, and other key individuals in Ukraine. FH also distributed approximately 300 copies in cooperation with indigenous Ukrainian NGOs and international institutions working with non-profits in Ukraine. FH continues to distribute NGO News through a network of 10 NGO resource centers throughout Ukraine, thus ensuring that copies of NGO News will be available to the wider NGO community in the regions.

III. Conclusion

In closing, Freedom House is pleased to report to the US Agency for International Development that it is successfully fulfilling the obligations of Cooperative Agreement No. 121-A-00-98-00614-00. As detailed above, the Partnership for Reform in Ukraine program continues to strengthen indigenous public policy-oriented NGOs in Ukraine through a program of grants, technical assistance and cross-border networking activities that facilitate skills transfer, build institutional capacities, and link NGOs programmatically.

Attachments:

A- Complete List of Public Policy Grants  
B- Proposal Summary Sheets of grants funded during reporting period  
C- VFP Orientation Schedules  
D- VF Evaluation Forms  
E- Full List of Visiting Fellows  
F- International Seminar “Self-organization of Civil Society in Transition”  
G- Seminar “Development of Open Export Control System in Ukraine in the Context of Regional security”
**Freedom House**
*Partnership for Reform in Ukraine*

*Financial awards supporting public policy activities*

**Crimean Center of Independent Political Researchers and Journalists**
General Post Office, p/b 76
95000 Simferopol, Ukraine
Phone\fax: (38 652) 27-69-65; 25-90-59
E-mail: kcnpdj@pop.cris.net
Contact person: Volodymyr Prytula

To support the “Crimean Tatar Issues” project entailing research and monitoring of issues related to the Crimean Tatars. Research findings, information on Tatar issues, and analytical materials on ethnic minorities in Ukraine will be published in a bi-monthly bulletin in Russian and Ukrainian. During the presidential elections the CCIPRJ will conduct monitoring of the coverage of particular political parties and politicians in the Crimean press, radio and TV.

**Equal Access Committee**
Vul. Khreshchatyk 15
Kyiv 01001, Ukraine
Phone\fax: (38 044) 229 2513; 229 4359
Contact person: Oleksandr Chekmyshev

To support the “Media and NGO’s in the Elections” project monitoring national and regional media coverage of key topics for Ukraine’s transition towards a democratic society and market-oriented economy. The project will support the development of independent media, increase the transparency of information and ensure greater access of a wide range of views in the national and regional newspapers and electronic media.

**Center for Independent Political Research**
Vul. Khreshchatyk 15
Kyiv 01001, Ukraine
Phone\fax: (38 044) 229 2513; 229 4359
E-mail: ucipr@ucipr.kiev.ua
http://ucipr.webjump.com
Contact person: Slavko Pikhovshek

The purpose of this Grant is to support the “Democracy Information and Analysis Initiative” under which a weekly analytical newsletter providing the public policy community, journalists, decision makers and politicians with unbiased analysis and forecast on critical political and economic issues will be produced. Additionally two books (“The Political Process in Ukraine: Current Tendencies and Historical Context” and “The 1999 Presidential Campaign”) will be researched and produced.

Institute of Reform
Vul. Dimitrova 14b
Kyiv, Ukraine
Phone/fax: (38 044) 246-65-25; 220-51-51; 239-23-15
E-mail: info@ir.org.ua
Contact person: Oleksandr Oliynyk

The purpose of this Grant is to support the “Public Hearings: Gatherings in the Name of Progress.” This project and accompanying research activities will bring together members of the business community, think tanks, Ukrainian government representatives and parliamentarians to identify and remedy specific legislative and policy and deficiencies impeding economic development in Ukraine. The project will focus on simplifying rules for companies paying flat tax, licensing practices, property tax and quality control regulations.

Institute for Society Transformation
Vul. Volodymyrska 45a
Kyiv, Ukraine
Phone/fax: (38044) 224-51-88
E-mail: soskin@ukrpack.net
Contact person: Oleg Soskin

To support the “Economic Round Tables” project entailing a series of seminars and round tables examining salient economic topics. Topics addressed will be key for speeding up economic reform and consolidating efforts to move towards a market economy, such as regional financial markets, land reform, and institutional reform and the free market. Participants will develop policy recommendations that will be publicized in the mass media and distributed to parliamentarians and decision makers. The IST will also produce and distribute “Economic Annals,” a bi-monthly analytical journal.

Democracy & Development
Center of Political and Information Technologies
Prov. Mariyanenka, 13, Kyiv 01021
Phone/Fax: (380 44) 253 3197; 253 6602
The purpose of this Grant is to support the “Strengthening Democratic Forces in Ukraine” project which will research the processes of consolidation of political parties (based on the last several years of political developments in Poland), organize a seminar bringing together representatives of Polish and Ukrainian political parties to discuss the development of Polish parties before the previous parliamentary elections, and compile a series of recommendation on the law on political parties being developed by the parliamentary legal reform committee.

Center for Anti-Crisis Studies
Vul. Pirogova 7-a.
Kyiv, Ukraine
Phone: (38 044) 225-21-38
Fax: (38 044) 224-00-41
E-mail: zhalilo@niss.gov.ua
http://come.to/anticrisis
Contact person: Yaroslav Zhalilo

The purpose of this Grant is to organize five round tables (Strategic Programs for Economic Development; Property Redistribution; Finding an Equilibrium between Fiscal and Taxation Policies; Social Policy & the Market), publish materials, develop a web page and purchase office equipment.

EUROPE XXI Foundation
Blv. Lesia Ukrainki 20, kv.42
Kyiv, Ukraine
Tel.: (38 044) 295-72-60
Fax: (38 044) 543-90-58
E-mail: DK@icps.kiev.ua
Contact person: Dmytro Kublytskiy

To support researching of policy papers on issues related to European integration (Polish and Estonian Experiences in Creating European Integration Policies; Building Awareness about European Integration; Immigration Policy and European Integration; European Integration and Relations with Russia; and European Integration Policy and the 1999 Presidential Elections). The policy papers will be published in abridged form in the national media. Additionally, three seminars will be organized on the following topics: Policy Decisions for Successful Integration, Information Policy and Integration, and Partnership vs. Integration.

Intellectualna Perspektyva
Vul. Shovkovychna 12, kimn.207a
Kyiv, Ukraine
Phone: (38 044) 291-55-51; 291-55-41
Fax: (38 044) 291-54-83
E-mail: csep@ukrnet.net
Contact person: Yuriy Privalov

To support a study of the shadow economy in Ukraine to be implemented in cooperation with the Center of Social Expertise and Prognosis and the Harvard International Development Institute. Focus will be on the impact of non-official economy on employment, income, social services, economic development and living standards. The project will also examine the origins and causes of shadow economy, analyze methods for mainstreaming shadow activities, and elaborate proposals for reducing and legitimizing unregistered economy activity. The Center's activities will also include participation in a government working group developing a new strategy for fighting the gray sector. Research findings will be presented at a series of round tables and an international conference bringing together specialists on shadow economy from Poland, Russia and Belarus.

Democracy & Development
Center of Political and Information Technologies
Prov. Mariyanenka, 13, Kyiv 01021
Phone/Fax: (380 44) 253 3197; 253 6602
cdd@carrier.kiev.ua
Web Page: www.cdd.kiev.ua
Contact person: Volodymyr Lavrynenko

The purpose of this Grant is to organize 12 monthly meetings bringing together researchers, scholars, specialists, journalists and reformers to discuss key reform issues in transitional economies using the Polish example as a model. Each meeting will feature a key-note guest speaker from Poland and several expert speakers representing think tanks and the Ukrainian public authorities. Project partners include the Association of Ukrainian Journalists, the Polish Institute, and the Polish Know-How Fund.

International Center for Policy Studies
Vul. Voloska 8/5
Kyiv, Ukraine
Phone: (380 44) 462 4937, 4938, 4939
Fax: (38 044) 463 5970
Web Page: http://www.icps.kiev.ua
office@icps.kiev.ua
Contact person: Vira Nanivska

To conduct a broad consultative process with representatives of private business, NGOs, think tanks, academics, labor, independent media, parliament staff/deputies, and
municipal leaders to identify key policy objectives for promoting economic reforms and the means for carrying them out. These objectives and specific actions, and other key policy objectives, will be compiled into a report to be submitted to the new president within her/his first week in office.

**Center for Economic Development**
Vul. Starokyivska 10
Kyiv, Ukraine
Phone: (38 044) 274-5078
Fax: (38 044) 213-2961
E-mail: monitor@economic.kiev.ua
Contact person: Oleksandr Paskhaver

The purpose of this Grant is to conduct research on privatization processes in Ukraine, the effects of privatization on state, partially state-owned and private enterprises, the influence of privatization on the growth of private capital, and the understanding of market economy as part of civil society. Research findings will be presented at one press conference and two round tables. The results of the research will be published both in the Center’s newsletter (The Economic Monitor) and as a separate report (300 copies), and distributed to the economic experts and advisors of the Government, experts and politicians. Recommendations based on the results of the research will be submitted to decision makers; the Privatization Fund, the Presidential Administration and the Cabinet of Ministers.

**Region-Pivnich**
Center for Socio-Economic and Political Research
Vul. Skhydnocheska 44
Chernihiv, Ukraine
Phone: (04622) 4-5114
Fax: (04622) 4-5114
E-mail: ratec@mail.cn.ua
Contact person: Petro Pylypchenko

To conduct a series of workshops with local councilors in 14 cities in the Chernihiv to strengthen capacity to conduct regional budgeting processes, resulting in better budgets, increased transparency, and greater oversight of public finances.

**Kyiv Retailers Union**
Vul. Volodymyrska 19a, Apt. 20
Kyiv, Ukraine
Phone: (38 044) 229-26-15; 228-84-55
Fax: (38 044) 228-20-18
E-mail: kra@faust.kiev.ua
Contact person: Valentyna Mandryk
The purpose of this grant is to support a project aiming to make recommendations for amendments in the Law on Corporate Income Tax, and work with the Parliamentary Financing and Banking Committee (PFBC) to incorporate the recommended changes into law. Within the framework of this project, experts, including members of PFBC, economists and legal analysts will prepare a study on ambiguities and imprecise terminology contained in the Law on Corporate Income Tax. Working together with PFBC, a series of amendments containing the necessary changes will be prepared and submitted to Parliament.

Infobusiness
Vul. Predslavynska 35
Kyiv, Ukraine
Phone: (38 044) 261-97-37...41
Fax: (38 044) 261-97-37...41
E-mail: alex@ubc.kiev.ua
Contact person: Bohdan Rybak

To support research of ambiguities, loopholes and other sources of corrupt practices in commercial legislation. Laws to be examined include: "The Law on Property," "The Law on Entrepreneurship," "The Law on the Tax System," "The Law on Banks and Banking Activity," and "the Law on Bankruptcy." Research will focus on the following areas: privatization (rights of small and medium share-holders); bankruptcy legislation (artificial bankruptcy and managerial buyouts); taxation (better regulation of the activities of the tax authorities and banking secrecy); land privatization (privatization and resale of agriculture land). Proposed recommendations will be discussed in 14 public seminars to be conducted throughout Ukraine.

Committee of Voters of Ukraine
Vul. Zhylianska, 97
Kyiv, Ukraine 01000
Phone: (38 044) 490-6134/35/36
Cell: 8(050) 257-6756
E-mail: zigzag_2000@torba.com; cvu@cvu.kiev.ua
Contact person: Oleksiy Lychkovakh

The purpose of this Grant is to organize a working group of experts on electoral law that will develop a new election code regulating elections and referendums in Ukraine. Under this project a new electoral code will be drafted by a working group made up of NGO representatives, representatives of the Central Election Committee and legal experts. CVU will convene the working group, organize its meetings and activities, and provide all necessary technical and administrative support. Sixty workshops and roundtables will be organized in all regions of Ukraine to solicit input and recommendations from political parties, regional NGOs, public officials and members of local election committees.
Center for Legal and Political Reform  
Vul. Mechnikova 11/33  
Kyiv, Ukraine  
Phone: (38 044) 293-04-70  
Fax: (38 044) 291-73-26  
E-mail: Koliushko@rada.gov.ua  
Contact person: Oleg Ilkiv

The purpose of this Grant is to organize an educational campaign on administrative reform and to research, and develop and lobby a draft law on administrative services for citizens. Under this project the Center will make a comparative analysis of Ukrainian, Polish and British legislation governing the provision of administrative services for citizens. An expert group will develop a draft law on administrative services and to present it to parliament. The Center will conduct awareness-building activities including two press conferences, a conference ("Public Sector to assist in conducting administrative reform"), carry out a campaign in the mass media, and publish 10,000 pamphlets on the administrative reform process.

GURT Resource Center for NGO Development  
Vul. Biloruska 8, k. 10  
Kyiv, Ukraine 04050  
Phone/fax: (38044) 213 98 04  
Contact person: Oksana Tiurina

The purpose of this project is establish social partnership committees with the participation of heads of local authorities and NGO representatives who will draft and work to implement public procurement mechanisms on the municipal level. The committees will work to draft regulations on municipal procurement and conduct four round tables and a final conference to discuss the developed regulations. The teams will work together with city councils to get the drafts introduced into and passed by city councils.

International Comparative Analysis Institute  
Vul. Tereshchenkivs'ka 11 (4th floor),  
Kyiv, 01004  
Phone: (38 044) 461 9721  
Fax: (38 044) 461 9720  
E-mail: icai@icai.org.ua, kordoun@icai.org.ua  
www.icai.org.ua  
Contact person: Oleksiy Kordun

To support meetings and activities by an expert council and to discuss, develop and propose amendments to four bills currently being considered by the parliament: the Tax Code of Ukraine; the Budgetary Code of Ukraine; the Concept on Regional Policy of
Ukraine; and the Law on Local Governance. Among the Council’s members will be legislative experts, representatives of public policy institutes, NGO leaders and journalists. The objective of the Council is to bring together decision-makers and representatives of the non-governmental sector. The Council will conduct six meetings on the tax code of Ukraine; budgetary code, local governance and fiscal redistribution between the central government, regions and local communities. At these meetings, issues will be analyzed and unified amendments will be developed and passed to the parliament for discussions. Four bulletins will be published and disseminated among decision-makers, MPs and experts.

Strategic Studies Foundation
Vul. Zagorska 30
Uzhorod, Ukraine
Phone: (380 3122) 318 27
Fax: (380 3122) 31839
E-mail: riac@mail.uzhgorod.ua
Contact person: Svitlana Mitryaeva

The Research Center of the Slovak Foreign Policy Association (SFPA), Presov, Slovakia will collaborate with the Uzhgorod based Strategic Studies Foundation to address prospects for future development of Carpathian Euroregion (CE), define problems that may negatively affect transborder co-operation and examine the role of CE in four areas: strengthening security and stability in Central Eastern Europe, improving economic co-operation in the border area and among five transition countries, solving minority problems, and finally, overcoming possible negative effects of a Schengen-type border implementation on eastern borders of Poland, Slovakia and Hungary. The main goals of the project are to elaborate policy recommendations and foster networking and public discussion. Experts of RC SFPA and RIAC-NISS will elaborate policy recommendations on discussed subjects that will be distributed via mail to CE, local and central authorities, and also to NGOs, think tanks and local media of five participating countries.

International Center for Policy Studies
Vul. Voloska 8/5
Kyiv, Ukraine
Phone: (380 44) 462 4937-39
Fax: (380 44) 462 4937-39
E-mail: office@icps.kiev.ua
Contact person: Olya Shumylo

The goal of the project is to bring Polish experiences concerning European integration in the areas of administrative reform, budget reform, and local government reform to Ukraine. Together with a Polish partner, the Center will conduct three seminars for experts, government officials and mass media on 1) administrative reform, 2) reform of local governance, 3) budgetary reform. Four publications will contain policy recommendations on reforms needed to enable Ukraine to be invited sign an association
treaty with the EU.

**Institute for Sustainable Development**  
Vul. Patrisa Lumumby 4b  
Kyiv, Ukraine  
Phone/Fax: (38 044) 268-7246  
E-mail: intspher@carrier.kiev.ua  
Contact person: Tatyana Yakheyeva

The purpose of this Grant is to conduct policy research on sustainable development, Agenda 21 and reforms in Ukraine; and organize a series of events and publications on socio-economic reform in Ukraine and the problem of transition and sustainable development. The project will 1) research and develop a program on sustainable development for Ukraine; 2) translate and publish international documents on sustainable development adopted under UN auspices in 1992, 1997, and the USA President’s Council on Sustainable Development; 3) hold two seminars on sustainable economic reforms in Ukraine.

**Yaroslav the Wise Institute of Legislative Issues**  
vul. Instytutska 24/7, suite 1  
Kyiv, Ukraine  
Phone: (044) 253-6611  
Fax: (044) 253-6611  
E-mail: ili@ili.kiev.ua  
Contact person: Valeyev Rustem Yudatovich

The purpose of this grant is to support the Institute’s team of researchers and analysts to develop materials for a database which will include 1000 draft laws (the entire legislative agenda for the 2000-2001 parliament, including the draft texts of the civic, budget, customs and tax codes) and 700 related documents and analytical texts. The materials will be accessible through the Internet and will include information on the content and history of the draft laws, and expert analysis on the impact and consequences of the adoption of these draft laws. The webpage will also include comments made by members of parliament and other experts, and provide the opportunity for Internet users to post comments.

**Center for Social and Economic Development Ukrainian Black Sea Coast Cities**  
vul. Malo-Morska 1  
Mykolaiv, Ukraine 54001  
Phone: (380 512) 35-85-07  
Fax: (380 512) 35-85-07  
E-mail: center@sed.nikolaev.ua  
Contact person: Oleg Boyko-Boychuk
The purpose of this grant is to develop a plan of strategic economic development for the city of Nikolaiv in cooperation with the local administration, SME representatives and NGOs. The plan will be developed and discussed during two round tables and open public hearings. A plan of strategic economic development will be written on the base of three policy papers covering a) industrial development, b) transport, c) the service industry, d) regional competitive opportunities, d) improving the investment climate in the region and e) public-private partnerships between local authorities, business and NGOs. Three/four model development scenarios will be elaborated and discussed at two round tables. The concept and strategy on the prospects of economic development will be developed and presented for discussion at public hearings. The model scenarios and the final strategic development plan will be published (500 copies) and disseminated to local deputies, mass media, business community and NGOs.

Ukrainian Center for Economic & Political Studies
vul. Prorizna 9, k. 20
Kyiv 01034, Ukraine
Phone: (380 44)228-8687
Fax: (380 44)244-3453
E-mail: info@uceps.com.ua
Contact person: Anatoliy Rachok

The purpose of this grant is to conduct six national surveys on the following topics: how people react to changes in economic legislation and regulations; the impact of reforms on living standards; current understanding of the social and economic state of Ukraine; opinions of the pace of economic reforms; and public understanding of the importance of economic problems and priorities. Each survey will be followed by an analytical report which will be published in the Center’s journal and placed on the Center’s Web page. In cooperation with Parliamentary Committees, the Center’s experts will directly participate in and influence the preparation and adoption of legislation based on the results of the monitoring.

Civil Society Institute
Bulv. Druzhby Narodiv 22, office 21
Kyiv, Ukraine
Phone/Fax: (380 44) 269 -7394
E-mail: csi@ukrpack.net
Contact person: Oleksandr Klimchuk

The purpose of this grant is to prepare amendments to the draft law "On Changes and Amendments to Certain Regulations on the Status of Local Deputies in Ukraine". The draft law will be discussed at the local level in four Ukrainian regions at the round tables. The document will include changes on three draft laws: "On the Status of Local Deputies"; "On Local Governance in Ukraine" and the Code of Administrative Violation. Changes will focus on strengthening the accountability of local councils before community boards, and clarifying the roles of these boards in decision-making processes. A handbook for local councilors including regulations, standard procedures, and other
information about the functioning of community boards (3000 copies) will be developed and disseminated.

Center for Peace, Conversion and Foreign Policy of Ukraine  
Vul. Klavdievska 23/25, k. 64  
Kyiv 03164, Ukraine  
Phone: (380 44) 459-5156  
Fax: (380 44) 459-5156  
E-mail: sushko@cpcfpu.org.ua  
Contact person: Oleksandr Sushko

The purpose of this grant is to conduct a project aiming to improve border-related policies to improve national security and the conditions for trade, foreign investment, and tourism. Under this project four studies will be conducted (topics: Ukraine and EU-candidate countries: evolution of cross-border communication conditions; Ukraine and EU countries: patterns of visa regimes in the context of European values; Russian and Ukrainian national interests and Russian-Ukrainian Border; Improving Ukrainian legislation on frontier issue). Findings will be presented at two roundtables (topics: Frontiers and Security in Ukraine and Europe, and Recommendations on the Ukrainian Border for Ukrainian Decision Makers), in a final report, in the CPCFPU publication "Monitoring Foreign and Security Policy of Ukraine," and posted on the Center’s new website. The final report will include recommendations 1) to the Ukrainian Parliament on the draft laws on Custom Service, State Border, and Regime of Foreign Investments, 2) to the Ministry of Foreign Affairs: on demarcation of Ukrainian-Russian frontier; visa and non-visa regimes, improving the conditions of visitors of Ukraine, 3) to the Frontier and Customer Services on drafting regulations on border and custom control, 4) to the EU and EU-candidate countries on border regimes, trade investment and labor inflows.

Crimean Center of Independent Political Researchers and Journalists  
PO Box 76  
Simferopol, Ukraine  
Phone: (380 652) 25-90-59  
Fax: (380 652) 27-69-65  
E-mail: kcnpd@cris.crimea.ua  
Director: Volodymyr Prytula

The purpose of this grant is to support a two-day conference of Polish and Belarus and Ukrainian journalists, and representatives of Ukrainian central and regional government to develop recommendations to strengthen media freedoms in Ukraine and Belarus. A book entitled “Freedom of Press: Experience of Belarus, Ukraine and Poland” will be published, and disseminated among journalists and representatives of central and regional government.

Respublika Institute of Economic and Social Problems  
Antonovycha 12b  
Kyiv 01004, Ukraine
The purpose of this grant is to conduct a series of public hearings on press freedoms in Ukraine with participation of decision-makers, media specialists, journalists and independent NGOs. Three public hearings will be devoted to the freedom of press to include the following topics: 1) transparency of political reform in Ukraine; 2) civic oversight of law enforcement agencies; and 3) the public authorities’ handling of the Gongadze investigation. The events will be co-organized by the Institute of Mass Information and the Institute of Reform and will include a) news on politics, economics and social issues (special attention will be paid to human rights and civil society issues); b) analytical articles by journalists, independent experts and politicians; c) a freedom of press section with features covering media issues, and reporting on economic and political pressure on media and journalists, court cases and advocacy for journalists rights; d) resources for journalists; e) media monitoring section will present the results of media content analysis; and f) public hearing materials.

CASE-Ukraine
vul. Kostiolna 15, Suite 32
Kyiv 01001, Ukraine
Phone: (380 44) 228-8259
Fax: (380 44) 228-7326
E-mail: iholodniuk@case.org.ua
Program Manager: Inna Golodniuk

The purpose of this grant is to conduct a comparative analysis of bankruptcy processes and legislation in Ukraine and Poland. The study will cover the legal context, procedures and institutional environment. A final report will present the main deficiencies of current bankruptcy processes and a series of recommendations how to make improvements. An international workshop presenting the research results will be organized to assist in disseminating findings among decision makers. A comparison will also be made of the institutional framework: development and functioning of the economic institutions, contract and court enforcement mechanisms and procedures of court applications. The research will be presented also at an international seminar and published.

Institute of Competitive Society
vul. Predslavinska 28
Kyiv 01150, Ukraine
Phone: (380 44) 269-0311; 269-6756
Fax: (380 44) 269-6141
E-mail: Lyapins@svitonline.com
Project Coordinator: Ksenia Liapina

The purpose of this grant is to review and revise the National Program for Small Business Development (NPSBD). This program, originally drafted by the State Committee on
Entrepreneurship, working in cooperation with representatives of business associations and economic think tanks, outlines the basic directions of state policy concerning small business development. Under this project, consultations will be held with business associations, policy makers, think tanks and independent experts. Efforts will focus on incorporating into the NPSBD new strategies for simplifying taxation, deregulation and new regulations concerning ownership and property rights. Policy analysis will include alternative decisions on actual issues estimating the costs and benefits of implementing alternatives and will present options on vital issues concerning SME development in Ukraine including simplifying the tax system, deregulation, and ownership and property regulations. A draft of the new NPSBD will be published (500 copies) and disseminated among decision makers, think tanks and independent experts. A book entitled "Small Business in Ukraine. A Program for Development. Looking Inside and Out" (1000 copies) will be published, presented at a roundtable, and disseminated among small businesses, MPs, government officials and independent experts.

Ukrainian Association of Investment Companies
Prosp. Chervonikh Kozakiv 6, 7th floor
Kyiv 04073, Ukraine
Phone: (380 44) 410-8981
Fax: (380 44) 464-4849
E-mail: uai@nbi.com.ua
PR Director: Olena Barbarova

The purpose of this grant is to conduct research on and advocate for a new framework law on joint stock companies that will provide better protection investors rights. The Association will also conduct an expert poll on the effectiveness of current regulation. Existing legislation regulating joint stock companies and securities markets will be analyzed to identify shortcomings and loopholes. Particular focus will be on procedures regulating the purchase of large share-holdings, voting mechanisms for electing trustees, and expanding and strengthening the roles of trustees. A working group will be set up to draft recommendations to legislation providing protection of investment rights. Results of this working group will be discussed and presented at the meeting of Governmental Committee on Economic Policy’s Coordination and Expertise Council, and placed on the Internet for public discussion. A focus group of experts on corporate management will be organized to discuss the results of the analysis. Two 20-pages analytical reports of 200 copies each will be published to present recommendations for strengthening the regulatory framework for enforcing investors’ rights in Ukraine.

Democracy & Development
Center of Political and Information Technologies
Prov. Mariyanenka, 13, Kyiv 01021
Phone/Fax: (380 44) 253 3197; 253 6602
ccd@carrier.kiev.ua
Web Page: www.cdd.kiev.ua
Contact person: Volodymyr Lavrynenko
The purpose of this grant is to support a conference of Ukrainian public policy institutes and decision makers, MPs and representatives of the presidential administration. During the conference participants will discuss strategies for cooperation between think tanks and executive bodies, review the work of a coalition of think tanks, and develop plans for collaboration with parliamentary committees in 2001. Conference participants will discuss strategies for cooperation between think tanks and executive bodies, review the work of a coalition of think tanks, and develop plans for collaboration with parliamentary committees in 2001.

Center for Market Reforms
vul. Instytutska 22/7, Suite 12
Kyiv 01021, Ukraine
Phone: (380 44) 293-9918
Fax: (380 44) 253-6762
E-mail: vladimir.lanovoi@mrs.kiev.ua
Director: Volodymyr Lanovy

The purpose of this grant is to conduct a study of restructuring enterprises during the years 1998-2000. The research will analyze all financial parameters, economic activity, and address vital economic questions including: Whether and how to stimulate savings and investments in Ukraine, or should one stimulate internal demand? Should special procedures for bankruptcy through privatization be introduced in Ukraine? What are the most effective methods of increasing internal investing? What are the greatest obstacles to increasing bank financing for the industrial sector? Research will be conducted on defining economic policy priorities for enterprises including corporate governance, general management, business restructuring, budget limitations and implementing procedure of bankruptcy, crediting, internal and external investing. Results of the research will be provided to key policy makers and included into government programs and legislation regulating profit tax of businesses; depreciation policy, corporate management; business restructuring; credit, investment and insurance activities. A 60-page analytical report (1000 copies) will be published and disseminated among decision-makers, MPs, economic experts and reps of international organizations. Two round tables will be held on 1) profitability, liquidity and capital investments of enterprises and the role of government regulating these processes, and 2) stimulating and financing restructuring of industrial enterprises.

Foundation for Lviv Region Development
vul. Slipoho 7
Lviv 79017, Ukraine
Phone: (380 322)97-12-34
Fax: (380 322)76-19-05
E-mail: city@icd.lviv.ua
Director: Andriy Sadovy
The purpose of this grant is to conduct a comparative study on local government reform based on the experiences of the cities of Lviv and Krakow, and develop a strategy of economic and legal reform for the Lviv municipal administration. During this study six interns will be sent to Poland to learn of Krakow experiences in administrative and local self-governance reform. Six public hearings and seven workshops for city officials on the economic and legal reform will be held, including transparency and public participation; municipal land use; entrepreneurship and economic motivation of innovation of the city architecture, local taxation, budget hearings; communal property use and municipal transport of Lviv. An international conference presenting the results of the comparative study and the outcomes of the public hearings will be held. Key legal acts for municipal reform will be drafted and presented to the Lviv City Council including the Statute of City Community, an Act on Public Hearings, an Act on Investment and Innovation, and a Program for Developing Private Business.
Freedom House: Partnership for Reform in Ukraine

Project Proposal Summary

Proposal Number: PRU-00-094
Proposal Round: seven
Date Received: 9/20/00
Status: pending
Target decision date: 08/01/01

I. Organizational Information:
Organization: Civil Society Institute
Contact: Oleksandr Klimchuk
Address: Bulv. Druzhby Narodiv 22, room 21
City: Kyiv
Phone: (38 044) 296-73-94
Fax: 212-0164
Postal Code: 03027
Country: Ukraine
E-mail: csi@ukrpack.net
Org. Type: public policy

II. Project Information and Summary:
Project Title: Lobbying Territorial Community Rights
Country: Ukraine
E-mail: csi@ukrpack.net
Total Budget: $19,270
Requested from FH: $17,230
Other Funder: own resources
Amount: $2,550

Executive Summary: to carry out an effort to draft and lobby amendments to three laws regulating the relationship between municipal councils and “community boards” (teritorialni hromady). The amendments will introduce greater accountability of city councils before community boards, thus strengthening the responsiveness of local elected officials to citizens’ concerns, as expressed by community boards. Additionally a handbook on the organization and functioning of community boards will be prepared.

Project Needs and Objectives: Community boards, an institution called for in Ukrainian legislation on local governance, are meant to serve as citizens groups that cooperate with, consult and monitor the activities of local governments. The relationship between municipal councils and community boards is poorly defined in existing legislation. Thus community boards are unable to participate in local decision making processes, public hearings and other local initiatives.

Target Audience: local governments, municipal councils, general public, parliament, NGOs

Activities and Products: 1) prepare amendments to the draft law "On Changes and Amendments to Certain Regulations on the Status of Local Deputies in Ukraine". The draft law will be discussed at the local level in four Ukrainian regions at the round tables. The document will include changes on three draft laws: "On the Status of Local Deputies"; "On Local Governance in Ukraine" and the Code of Administrative Violation. Changes will focus on strengthening the accountability of local councils before community boards, and clarifying the roles of these boards in decision-making processes. 2) to develop and disseminate a handbook for local councilors including regulations, standard procedures, and other information about the functioning of community boards (3000 copies.)

Impact and Results: New regulations will strengthen the role of community boards in local decision-making processes. Community boards will be more empowered and capable of advocating citizens interests. Municipal councils will receive a number of tools to increase citizen participation. Awareness of the norms of the laws regulating local governance will be increased.

Institutional Information: Founded in February 1997, the Civil Society Institute’s programs focus on legal education and human rights. The Institute has implemented projects concerning
local governance reform, and training elected officials at all levels; and has conducted policy research on legislation for the third sector, the tax system, social insurance, and the social democratic movement.

**Funding Sources:** 89% from PRU, 11% from International Renaissance Foundation and other funders.

**Project Budget:** Total budget is $19,270; $17,230 requested from PRU for salaries, housing, and printing costs.
I. Organizational Information:

Organization: Ukrainian Center for Economic & Political Studies
Contact: Anatoliy Rachok
Title: Director
Address: vul. Prorizna 9, k. 20
City: Kyiv
Postal Code: 01034
Country: Ukraine
Phone: (38044)228-8687
Fax: 244-3453
E-mail: info@uceps.com.ua
Org. Type: public policy

II. Project Information and Summary:

Project Title: Public Opinion Polling and Influencing Decision-Makers
Total Budget: $37,600
Requested from FH: $25,000
Other Funder 1: Own resources
Amount: $12,600

Executive Summary: to conduct six national surveys on the key issues economic, social and foreign policy issues in Ukraine and present results to decision makers and government officials, thus enabling them to incorporate public opinion data into policy decisions.

Project Needs and Objectives: Current problems of social and economic development can be more effectively addressed if policies are based on public opinion concerning reform processes. This project will also provide feedback by creating a mechanism for citizens' evaluation of the social and economic situation in Ukraine.

Target Audience: NGOs, independent experts, media, presidential administration, cabinet of ministers, embassies and foreign organizations in Ukraine.

Activities and Products: to conduct six surveys on the following topics: how people react to changes in economic legislation and regulations; the impact of reforms on living standards; current understanding of the social and economic state of Ukraine; opinions of the pace of economic reforms; and public understanding of the importance of economic problems and priorities. Each survey will be followed by an analytical report which will be published in the Center's journal and placed on the Center's Web page. In cooperation with Parliamentary Committees, the Center's experts will directly participate in and influence the preparation and adoption of legislation based on the results of the monitoring.

Impact and Results: Public opinion data relevant to key policy issues will be generated and be used to impact legislative and regulatory activity. The government and other decision makers will receive feedback on reform processes, thus allowing them to be more responsive to citizens needs.

Institutional Information: Founded in 1994, the Center's research focuses on internal political and economic development of Ukraine, foreign policy, energy sector, security issues, peacekeeping and the military. Over the years, the Center has prepared 26 analytical reports, and conducted 30 round tables and conferences.

Funding Sources: 77% from PRU, 22% own resources.
Project Budget: Total budget is $37,600; $25,000 requested from PRU for polling, research and web page maintenance.
I. Organizational Information:

Organization: Center for Peace, Conversion and Foreign Policy of Ukraine
Contact: Oleksandr Sushko Title: Director
Address: vul. Klavdievska 23/25, kv. 64
City: Kyiv Postal Code: 03164 Country: Ukraine
Phone: (38044) 459-5156 Fax: 459-5156 E-mail: sushko@cpcfpu.org.ua
Org.Type: public policy

II. Project Information and Summary:

Project Title: Improving Ukraine's Border Policies
Total Budget: $36,450 Requested from FH: $20,600
Other Funders: Freidrich Ebert Amount: $15,850
and Olaf Palme Int. Center

Executive Summary: to conduct a project aiming to improve border-related policies to improve national security and the conditions for trade, foreign investment, and tourism. The project will target decision-makers through research and a series of events (round tables, case studies, expert polls). Final recommendations will be developed and disseminated to the parliament, the Ministry of Foreign Affairs, and Border and Customs Committees.

Project Needs and Objectives: Ukraine's policies concerning borders and cross-border activities are underdeveloped. To this day, Ukraine's borders are ill-defined barriers to free movement of goods, services and people. They serve to hinder rather than encourage investment and international cooperation.

Target Audience: members of parliament, the Ministry of foreign Affairs, the National Security and Defense Council; independent experts and researchers, diplomatic community, scholars, media and general public.

Activities and Products: Under this project four studies will be conducted (topics: Ukraine and EU-candidate countries: evolution of cross-border communication conditions; Ukraine and EU countries: patterns of visa regimes in the context of European values; Russian and Ukrainian national interests and Russian-Ukrainian Border; Improving Ukrainian legislation on frontier issue). Another four expert polls will be conducted on national and multinational aspects of border regimes. Findings will be presented at two roundtables (topics: Frontiers and Security in Ukraine and Europe, and Recommendations on the Ukrainian Border for Ukrainian Decision Makers), in a final report, in the CPCFPU publication "Monitoring Foreign and Security Policy of Ukraine," and posted on the Center's new website. The final report will include recommendations 1) to the Ukrainian Parliament on the draft laws on Custom Service, State Border, and Regime of Foreign Investments, 2) to the Ministry of Foreign Affairs: on demarcation of Ukrainian-Russian frontier; visa and non-visa regimes, improving the conditions of visitors of Ukraine, 3) to the Frontier and Customer Services on drafting regulations on border and custom control, 4) to the EU and EU-candidate countries on border regimes, trade investment and labor inflows. The web-page will include on-line expert polls; database of regulations on border regimes and cross-border relations; virtual library "cross-border relations and frontier regimes in Europe", and interactive forum for NGOs, think-tanks and independent experts.
**Impact and Results:** policy recommendations will be developed by independent experts on border policy; the international image of Ukraine will be improved through strengthening its ability to participate in fighting international crime; and more effective border and custom legislation will attract foreign investments into Ukraine.

**Institutional Information:** The CPCFPU was established in 1992 to conduct policy research on foreign and security policy in Ukraine. The Center has conducted several projects on disarmament, conversion, and political and social development in Ukraine. The Center distributes its materials among leading NGOs, government structures and international organizations.

**Funding Sources:** 76% from PRU, 24% Friedrich Ebert Stiftung and Olaf Palme International Center.

**Project Budget:** Total budget is $36,450; $20,600 request from PRU for expert polls, printing costs and salaries.
Freedom House: Partnership for Reform in Ukraine – Project Proposal Summary

Proposal Number: PRU-00-084 Date Received: 9/20/00 Status: pending
Proposal Round: seven Target decision date: 08/01/01

I. Organizational Information:
Organization: Crimean Center of Independent Political Researchers and Journalists
Contact: Volodymyr Prytula Title: Director
Address: p/b 76 City: Simferopol Postal Code: Country: Ukraine
Phone: (380 652) 25 90 59 Fax: 27 69 65 E-mail: kcnpdj@cris.crimea.ua

II. Project Information and Summary:
Project Title: Press Freedoms in Belarus, Ukraine and Poland
Total Budget: $8,450 Requested from FH: $2,500
Other Funder: USIS Amount: $5,950

Executive Summary: A two-day conference of Polish and Belarus and Ukrainian journalists, and representatives of Ukrainian central and regional government will be held to develop recommendations to strengthen media freedoms in Ukraine and Belarus. A book entitled Freedom of Press: Experience of Belarus, Ukraine and Poland will be published and disseminated among journalists of three countries, and representatives of central and regional government.

Project Needs and Objectives: Press freedoms in Ukraine are in danger now as never before in Ukraine. It is important to mobilize public opinion and journalists in support of change. The experience of two of Ukraine’s neighbors are particularly relevant and hold many lessons for Ukraine, both good and bad.

Target Audience: journalists, general public, NGOs, media specialists, public authorities in Ukraine, Poland, and Belarus.

Activities and Products: A two-day conference for 50 participants including 10 Polish and Belarus journalists, representatives of Ukrainian mass media and central and regional government will be supported. The program will include such issues as: freedom of press in Belarus, Ukraine and Poland; role of the democratic media; Polish reforms and how they are presented in media. The conference will provide a forum for a public discussion on press freedoms. A resolution appealing to the freedom of press will be signed by the participants and presented to the governments of Belarus and Ukraine.

Impact and Results: Increased public awareness on the state of freedom of press in Belarus and Ukraine. Recommendations will be developed for steps to increase media freedoms and the respecting of journalists’ rights. Public awareness in Ukraine on the freedom of the press and the experiences of Poland and Belarus will be strengthened.

Institutional Information: Founded in 1995, the Crimean Center for Independent Political Researchers and Journalists focuses its research activities on political, cultural, and economic issues related to the Crimean peninsula. The Center also monitors local and regional media on issues regarding inter-ethnic relations, refugees, migration, and regional security. The Center serves as a bridge between Crimean’s Ukrainian, Tartar, and Russian communities providing a place where groups and individuals can discuss and resolve regional problems. Since its
inception, the Center's researchers and journalists have published some 1,300 analytical articles in Ukrainian, Russian, and Crimean newspapers.

**Funding Sources:** 27% from PRU, 73% from USIS

**Project Budget:** Total budget is $8,450; $2,500 requested from PRU for travel, lodging and conference materials.
Freedom House: Partnership for Reform in Ukraine – Project Proposal Summary

Proposal Number: PRU-00-141  Date Received: 11/20/00  Status: pending
Proposal Round: eighth  Target decision date: 20.02.01  Type:

I. Organizational Information:

Organization: Institute of Competitive Society
Contact: Ksenia Liapina  Title: Project Coordinator
Address: vul. Predslavinska 28
City: Kyiv  Postal Code: 01150  Country: Ukraine
Phone: 269-0311; 269-6756  Fax: 269-6141  E-mail: Lyapins@svitonline.com
Org. Type: public policy

II. Project Information and Summary:

Project Title: Updating the National Program for Small Business Development
Total Budget: $36,000  Requested from FH: $25,000
Other Funder 1: own resources  Amount: $11,000

Executive Summary: to review and revise the National Program for Small Business Development (NPSBD). This program, originally drafted by the State Committee on Entrepreneurship, working in cooperation with representatives of business associations and economic think tanks, outlines the basic directions of state policy concerning small business development. Under this project, consultations will be held with business associations, policy makers, think tanks and independent experts. Efforts will focus on incorporating into the NPSBD new strategies for simplifying taxation, deregulation and new regulations concerning ownership and property rights. A book with a general program for SME development in Ukraine will be published.

Project Needs and Objectives: Ukraine's National Program on Small Business Development (NPSBD) is now over two years old. It requires rethinking and revision to be more in line with the current needs of businesses. Key policy issues must be addressed before true growth of the private sector is possible. Improved policies will serve to better motivate private initiative and strengthen businesses. This project will serve to improve the public dialogue on the importance of small businesses in generating growth and employment; and will enhance the transparency of state policies on SME development. Improved communication between economic think tanks and business associations will lead to interactions improving mutual understanding and policies better reflecting the needs of business.

Target Audience: decision-makers, business associations, small businesses and think tanks.

Activities and Products: During two roundtables and three focus groups, representatives of national and regional business associations will review current SME development policy and make recommendations on updating the NPSBD. Special consideration will be given to Polish, Czech and Hungarian experiences, and to adapting the NPSBD to be in line with recent with OECD recommendations. Policy analysis will include alternative decisions on actual issues estimating the costs and benefits of implementing alternatives and will present options on vital issues concerning SME development in Ukraine including simplifying the tax system, deregulation, and ownership and property regulations. A draft of the new NPSBD will be published (500 copies) and disseminated among decision makers, think tanks and independent experts. A book entitled 'Small Business in Ukraine. A Program for
Development. Looking Inside and Out" (1000 copies) will be published, presented at a roundtable, and disseminated among small businesses, MPs, government officials and independent experts.

**Impact and Result:** Economic think tanks will strengthen their influence on the development and public discussion of the national program on the SME development. Long term better SME policies will increase the number of small businesses as well as create jobs. Small businesses will be involved in the policy-development process and discussion of government policy concerning the development of small enterprises.

**Institutional Information:** The Institute of Competitive Society conducts policy analysis focusing on commercial legislation and SME development. The Institute also studies the development of financial institutions, and supports infrastructure for small business in Ukraine. The Institute advocates for and assists business associations in defending the rights of the business community. Successful advocacy efforts include initiatives which resulted in new regulations concerning the use of electronic cash registers, and changes in licensing of certain kinds of entrepreneurial activity.

**Funding Sources:** 69% from PRU, 31% own resources.

**Project Budget:** Total budget is $36,000; $25,000 requested from PRU for round tables, focus groups, staff and printing costs.
**Proposal Number:** PRU-00-143  
**Date Received:** 01/20/01  
**Status:** pending  
**Target decision date:** 20.02.01  
**Type:**

### I. Organizational Information:

**Organization:** Ukrainian Association of Investment Companies  
**Contact:** Olena Barbarova  
**Title:** PR Director  
**Address:** Chervonikh Kozakiv Prosp. 6, 7th floor  
**City:** Kyiv  
**Postal Code:** 04073  
**Country:** Ukraine  
**Phone:** (38044) 410-8981  
**Fax:** 464-4849  
**E-mail:** uaib@nbi.com.ua

### II. Project Information and Summary:

**Project Title:** Improving the Legal Framework to Protect Investors Rights  
**Total Budget:** $47,500  
**Requested from PH:** $17,750  
**Other Funder 1:** Own resources  
**Amount:** $29,750

**Executive Summary:** to conduct research on and advocate for a new framework law on joint stock companies that will provide better protection investors rights. The Association will also conduct an expert poll on the effectiveness of current regulation.

**Project Needs and Objectives:** The absence of legislation protecting investors' rights discourages domestic and foreign investment, and is one of the greatest obstructions to economic reform in Ukraine. Improvement of investment climate depends not so much on economic factors, but on good investment policies.

**Target Audience:** economic experts, government officials, the State Property Fund, the presidential administration; the Parliamentary Economic Policy Committee; a working group including experts of World Bank, TACIS, IFC, USAID and FMI; investment companies, joint stock companies and the mass media.

**Activities and Products:** Existing legislation regulating joint stock companies and securities markets will be analyzed to identify shortcomings and loopholes. Particular focus will be on procedures regulating the purchase of large share-holdings, voting mechanisms for electing trustees, and expanding and strengthening the roles of trustees. A working group will be set up to draft recommendations to legislation providing protection of investment rights. Results of this working group will be discussed and presented at the meeting of Governmental Committee on Economic Policy's Coordination and Expertise Council, and placed on the Internet for public discussion. A focus group of experts on corporate management will be organized to discuss the results of the analysis. A seminar for 20 decision makers (economic experts, representatives of the cabinet of ministers, the State Property Fund, the Presidential Administration; and the Parliamentary Economic Policy Committee) will be conducted to discuss recommendations to the Law on Joint Stock Companies. A round table on "Protection of Investors Rights in Ukraine" will be conducted with the participation of decision-makers, international organizations, business, mass media and NGOs. Two 20-pages analytical reports of 200 copies each will be published to present recommendations for strengthening the regulatory framework for enforcing investors rights in Ukraine.

**Impact and Results:** The legal basis for protecting investors' rights will be strengthened through improving regulations concerning joint stock companies.

Funding Sources: 37% from PRU, 63% own resources.

Project Budget: Total budget is $47,500; $17,750 requested from PRU for salaries, printing costs and events.
Freedom House: Partnership for Reform in Ukraine – Project Proposal Summary

Proposal Number: PRU-00-142          Date Received: 02/04/01          Status: pending
Proposal Round: eighth          Target decision date: 02.04.01          Type:

I. Organizational Information:

Organization: Respublika Institute of Economic and Social Problems
Contact: Iryna Chemerys    Title: Program Manager
Address: Antonovycha 12b
City: Kyiv    Postal Code: 01004    Country: Ukraine
Phone: (380 44) 220-11-36    Fax: (380 44) 220-11-36    E-mail: maydan@svitonline.com

II. Project Information and Summary:

Project Title: Public Hearings on Press Freedoms
Total Budget: $27,550 Requested from FH: $21,050
Other Funder 1: own resources Amount: $6,500

Executive Summary: To conduct a series of public hearings on press freedoms in Ukraine with participation of decision-makers, media specialists, journalists and independent NGOs. Under this project a website will be developed, and will cover freedom of speech issues and provide a forum for independent journalists not able to publish in the official media.

Project Needs and Objectives: Recent events in Ukraine demonstrate further deterioration of the fragile civil society built over the last eight years. Freedom of expression has been limited considerably by pressure on the media, state institutions are unable to carry out their duties in a transparent and democratic manner, and human rights violations are on the rise. The shortage of unbiased information means that the general public is misinformed or generally unaware of the most important events taking place in the country. The project aims to engage experts from NGOs and research institutions as well as journalists. The public hearings and publications will increase public interest in and discussion of media freedoms.

Target Audience: general public; domestic and foreign mass media; decision-makers; independent experts; and the NGO community.

Activities and Products: Three public hearings will be devoted to the freedom of press to include the following topics: 1) mechanisms enabling journalists to resist political pressure, 2) transparency of political reform in Ukraine; 3) civic oversight of law enforcement agencies; and 4) the public authorities’ handling of the Gongadze investigation. The events will be co-organized by the Institute of Mass Information and the Institute of Reform. The website will include a) news on politics, economics and social issues (special attention will be paid to human rights and civil society issues); b) analytical articles by journalists, independent experts and politicians; c) a freedom of press section with features covering media issues, and reporting on economic and political pressure on media and journalists, court cases and advocacy for journalists rights; d) resources for journalists; e) media monitoring section will present the results of media content analysis; and f) public hearing materials. A book chronicling the investigation of the disappearance of independent journalist Georgiy Gongadze will also be written, printed and distributed (1,500 copies) among journalists, media experts, international organizations and NGOs.

Impact and Results: A web-site focusing on publicizing the news related to freedom of speech and state bodies performance will be created. The site will publish analytical materials and
objective information regarding events, which have direct influence on civil liberties and press freedoms. Public hearings and review of focus topics with involvement of the experts and members of parliament will broaden the public discourse on press freedoms. Activities will bring to more transparent and effective decision-making by the state agencies.

**Institutional Information:** Founded in 1996, Respublika has organized conferences and events on economic and social issues including freedom of press, local governance, and the investment climate.

**Funding Sources:** 76% from PRU, 24% own resources.

**Project Budget:** Total budget is $27,550; $21,050 requested from PRU for website, salaries, printing costs and events.
Freedom House: Partnership for Reform in Ukraine – Project Proposal Summary

Proposal Number: PRU-00-069  Date Received: 10/06/00  Status: pending
Proposal Round: eighth  Target decision date: 20.02.01  Type:

I. Organizational Information:

Organization: CASE-Ukraine
Contact: Inna Golodniuk  Title: Program Manager
Address: vul. Kostiolna 15, Suite 32
City: Kyiv  Postal Code: 01001  Country: Ukraine
Phone: (38044) 228-82-59  Fax: 228-73-26  E-mail: iholodniuk@case.org.ua
Org. Type: think tank

II. Project Information and Summary:

Project Title: Comparative Analysis of Bankruptcy Systems in Poland and Ukraine
Total Budget: $25,750  Requested from FH: $20,650
Other Funder 1: Own resources  Amount: $5,100

Executive Summary: to conduct a comparative analysis of bankruptcy processes and legislation in Ukraine and Poland. The study will cover the legal context, procedures and institutional environment. A final report will present the main deficiencies of current bankruptcy processes and a series of recommendations how to make improvements. An international workshop presenting the research results will be organized to assist in disseminating findings among decision makers.

Project Needs and Objectives: Ukraine is currently undertaking reforms to establish market institutions similar to those of most developed market economies, which include clearly defined and enforced property rights and competition. One of the crucial features of competitive markets is a bankruptcy mechanism. It forces ineffective producers to exit the market and make way for efficient competitors. Bankruptcy serves as both a threat to inefficient entities, as well as a tool that limits the negative impact of financial instability on business partners.

Target Audience: Members of parliament, economic experts, the Parliamentary Committee of Economic Policy; the Ministry of Economy; and the State Committee on Support of Entrepreneurship.

Activities and Products: Research will be conducted to analyze bankruptcy systems in Ukraine and Poland. The first stage will involve analyzing bankruptcy statistics (number of cases, types of companies, procedures), legal environment and procedures and institutional environment (courts, collectors) in Ukraine and Poland. The second stage will generate a comparison of the two countries, in particular the success of transition: scope of privatization, budget sustainability, employment, domestic and foreign debt and bad loans and the political-economic situation. A comparison will also be made of the institutional framework: development and functioning of the economic institutions, contract and court enforcement mechanisms and procedures of court applications. The final stage will study the comparison of both countries experience in bankruptcy and the best practices of Poland. The research will be presented also at an international seminar with participation of Polish experts and will be included in 1000 copies of analytical publication.
**Impact and Results:** Ukrainian decision-makers will receive a comprehensive in-depth analysis of Ukraine’s bankruptcy processes. The analysis and recommendations will help the Parliamentary Economic Committee and the Ministry of Economy to develop amendments on the Bankruptcy Law. The report on the problems of Ukrainian bankruptcy institutions, as well as recommendations how to improve them will contribute to efforts to reform bankruptcy processes.


**Funding Sources:** 80% from PRU, 20% own resources.

**Project Budget:** Total budget is $25,750; $20,650 requested from PRU for salaries, communication, events and printing costs.
I. Organizational Information:

Organization: Democracy and Development Center
Contact: Volodymyr Lavrynenko
Address: vul. 4/6 Desyatynna, 4/6 k. 7
City: Kyiv
Phone: (38044) 228-6802
Title: Director
Postal Code: 01025
Fax: 228-6802
Country: Ukraine
E-mail: cdd@carrier.kiev.ua
Org. Type: public policy institute

II. Project Information and Summary:

Project Title: Decision Making Processes: Cooperation for Change
Total Budget: $26,695
Requested from PH: $15,000
Other funders: own resources
Amount: $11,695

Executive Summary: to support a conference of Ukrainian public policy institutes and decision makers, MPs and representatives of Presidential administration. During the conference participants will discuss strategies for cooperation between think tanks and executive bodies, review the work of a coalition of think tanks, and develop plans for collaboration with parliamentary committees in 2001.

Project Needs and Objectives: The Democratic and Development Center was the initiator of a coalition of think tanks whose efforts were directed towards reforming budgeting processes, and SME and tax legislation. The project resulted in public discussion of alternative draft laws prepared by the coalition, and follow-up work with lawmakers. This conference will be an occasion to share these experiences and explore other opportunities for public policy work with other Ukrainian think tanks.

Target Audience: representatives of the NGO community, independent researchers, government representatives, MPs, representatives of the presidential administration, and journalists.

Activities and Products: One two-day conference will be conducted for 70 representatives of NGOs, the government, the parliament and presidential administration. The conference will serve to: 1) establish a dialogue between a coalition of think tanks, parliamentary committees, and the Cabinet on draft laws (focus on legislation concerning SME development, local governance, electoral reform, and administrative and tax reforms), 2) build a relationship between a coalition of think tanks and the presidential administration to discuss draft laws to be voted on by the parliament in 2001, and 3) to focus efforts of think tanks on work with seven parliamentary committees (proposals on 2-3 draft laws will be made to each parliamentary committee).

Impact and Results: the ability of think tanks to influence decision makers will be strengthened; the number of NGOs directly participating in public policy processes will be increased; the broader community of think tanks will learn about the experiences of other organizations cooperating with and influencing decision makers.

Institutional Information: The Center was founded in March 1998 by a group of scholars, journalists, and entrepreneurs to provide support for political and economic reforms in
Ukraine. Previous projects have included research on social and political stability in the transformation period; electoral processes and technologies; and political party development in Russia, Poland and Ukraine.

**Funding Sources:** 75% from PRU and 25% contribution from own resources.

**Project Budget:** Total budget is $26,695; $15,000 requested from PRU for travel, lodging and salaries.
Freedom House: Partnership for Reform in Ukraine – Project Proposal Summary

Proposal Number: PRU-00-088  Date Received: 10/31/00  Status: pending
Proposal Round: Target decision date: Type:

I. Organizational Information:

Organization: Foundation for Lviv Region Development
Contact: Andriy Sadovy  Title: Director
Address: vul. Slipoho 7  City: Lviv  Postal Code: 79017  Country: Ukraine
Phone: (380 322)97-12-34  Fax: (380 322)76-19-05  E-mail: city@icd.lviv.ua
Org. Type:  Status: pending

II. Project Information and Summary:

Project Title: Local Government Reform in Lviv Based on the Experience of the City of Krakow
Total Budget: OE/$27,340  Requested from FH: OE/$19,000
Other Funder I: Corporate donations  Amount: OE/$8,340

Executive Summary: to conduct a comparative study on local government reform based on the experiences of the cities of Lviv and Krakow, and develop a strategy of economic and legal reform for the Lviv municipal administration. Key legal acts for municipal reform will be drafted and presented to the Lviv City Council including the Statute of City Community, an Act on Public Hearings, an Act on Investment and Innovation, and a Program for Developing Private Business.

Project Needs and Objectives: Decision-making processes are lacking in transparency, and these are significant opportunities for independent public policy institutes to raise public participation in decision-making process. This project will increase the transparency of Lviv City Council; improve skills of the City Council deputies and officials, and increase the level of citizens’ participation in decision-making process.

Target Audience: Deputies of the Lviv City Council, officials of the Lviv City executive committee, mass media, reps of political parties, think tanks and NGOs, Polish and Ukrainian economic and legal experts, and the general public.

Activities and Products: A comparative study on the aspects of local government reform in Lviv and Krakow will be performed. During this study six interns will be sent to Poland to learn of Krakow experiences in administrative and local self-governance reform. Six public hearings and seven workshops for city officials on the economic and legal reform will be held, including transparency and public participation; municipal land use; entrepreneurship and economic motivation of innovation of the city architecture, local taxation, budget hearings; communal property use and municipal transport of Lviv and on the Lviv’s statute will be conducted and accompanied with a special publications. The proposals will be collected, and legal acts will be drafted and lobbied at the Lviv City Council and represented in the following documents: "Program of the development of entrepreneurship"; "Investing and innovation activities in the City of Lviv"; "Local taxes"; "the Secretariat of the Lviv City Council"; "Information policy"; and "Effectiveness of Communal Enterprises and Exercising Corporate Rights". A strategy for reforming economic and legal aspects of Lviv’s local government will developed by a group of experts and discussed at the workshop. An international conference presenting the results of the project will be conducted.
comparative study and the outcomes of the public hearings will be held. 32 radio programs will be produced to make public the pace and results of the project;

**Impact and Results:** Fundamental documents forming the basis for Lviv’s development will be created, including the Statute of Lviv City, "Program for Developing Private Business", "Investing and Innovation activities in the City of Lviv", "Local Taxes", "The Secretariat of the Lviv City Council" and "Information Policy". These will be presented to and worked on with the City Council under active participation of public policy institutes. The transparency of local government will be increased. Key experiences from Poland will be put into practical application in Lviv. The Lviv City Council will be presented with new concepts outlining key issues concerning city development.

**Institutional Information:** Founded in 1997, the Institute’s mission is to develop the Lviv region through a broad range of economic, political, legal, social and cultural programs. In April 2000 the Institute implemented a series of public hearings together with the Lviv City Council. Since 1999, the Institute also conducts a competition promoting (The “Galician Knight” awards) public service in the interest of developing the Lviv Region.

**Funding Sources:** 72% from PRU, 28% own resources.

**Project Budget:** Total budget is OEl$27,340; OEl$19,000 request from PRU for honoraria, events, radio programs and printing costs.
Freedom House: Partnership for Reform in Ukraine – Project Proposal Summary

Proposal Number: PRU-00-122 Date Received: 11/3/00 Status:

Proposal Round: Target decision date: Type:

I. Organizational Information:

Organization: Center for Market Reforms  
Contact: Volodymyr Lanovy  
Address: vul. Instytutska 22/7, Suite 12  
City: Kyiv  
Phone: (380 44) 293-9918  
E-mail: vladimir.lanovoi@mrs.kiev.ua

II. Project Information and Summary:

Project Title: Evaluation of Enterprises' Financial Conditions to Define Economic Policy Priorities  
Total Budget: OEl$31,340  
Requested from FH: OEl$23,390  
Other Funder: own resources  
Amount: OEl$7,950

Executive Summary: to conduct a study of restructuring enterprises during the years 1998-2000. The research will analyze all financial parameters, economic activity, and address vital economic questions including: Whether and how to stimulate savings and investments in Ukraine, or should one stimulate internal demand? Should special procedures for bankruptcy through privatization be introduced in Ukraine? What are the most effective methods of increasing internal investing? What are the greatest obstacles to increasing bank financing for the industrial sector?

Project Needs and Objectives: Enterprises in market economy need access to credit and capital markets. The limited opportunities for Ukrainian enterprises for crediting and attracting investors are tied to poor contract enforcement, poor accounting practices, weak corporate governance, high taxation, lack of transparency, barter arrears, and the large shadow economy.

Target Audience: decision-makers, businesses, MPs, presidential administration officials and economic experts.

Activities and Products: Research will be conducted on defining economic policy priorities for enterprises including corporate governance, general management, business restructuring, budget limitations and implementing procedure of bankruptcy, crediting, internal and external investing. Results of the research will be provided to key policy makers and included into government programs and legislation regulating profit tax of businesses; depreciation policy, corporate management; business restructuring; credit, investment and insurance activities. Results of the research will be published in a 60-page analytical report (1000 copies) to be disseminated among decision-makers, MPs, economic experts and reps of international organizations. A media campaign will target the national publications Zerkalo Nedeli, Den, and Kompanion. Two round tables will be held on 1) profitability, liquidity and capital investments of enterprises and the role of government regulating these processes, and 2) stimulating and financing restructuring of industrial enterprises.

Impact and Results: institutional and policy barriers that impede access of enterprises to crediting, financing and investments will be identified, and measures proposed to eliminate
them. New models for stimulating capital investment will be proposed. The availability of credit and financing will be increased because of more transparent financial parameters of enterprises. Clearer policies on bankruptcy will provide for more efficient mechanisms of economic re-organization.

**Institutional Information:** Founded in 1993, the Center for Market Economy's experts were co-authors of the government program of market reforms and overcoming economic crisis program of privatization, restructuring and stock market establishment. The Center publishes a monthly brochure on parameters and structure analysis and broadcasts of economic changes in Ukraine. Together with Harvard Institute of International Development the Center authored a report on the influence of privatization on economic parameters of Ukrainian enterprises.

**Funding Sources:** 75% from PRU, 25% own resources.

**Project Budget:** Total budget is $31,340; $23,390 request from PRU for honoraria, printing costs and events
The Visiting Fellows Program  
Sponsored by Freedom House  

Group 34 Orientation – Winter 2001

Friday and Saturday, January 19 and 20: Arrival and Hotel check-in

- The Virginian Suites Hotel  
  1500 Arlington Blvd.  
  Arlington, VA 22209  
  Tel: (703) 522-9600  
  Fax: 525-4462

Saturday, January 20

10:00  Meet Andy Colburn in the hotel lobby  
Free time for Inauguration activities (optional)

Sunday, January 21: Tour of Washington DC

10:00  Meet Maureen Magee in hotel lobby  
Old Town Trolley Tour  
Departing from Union Station

Monday, January 22: Welcome and Introduction

10:30  Bus pick-up at hotel

11:00  Introduction and Welcome  
Paula Schriefer, Director of Exchange Programs  
Jennifer Windsor, Executive Director  
Location: Freedom House  
1319 18th Street, NW  
Washington, DC 20036  
Tel: (202) 296-5101  
Metro: Dupont Circle

12:30  Lunch

3:00  "The U.S. Constitution and an Overview of the U.S. Government and Federalism"  
Clyde Wilcox, Adjunct Professor of Government, Georgetown University  
Location: Freedom House  
1319 18th Street, NW  
(202) 295-5101  
Metro: Dupont Circle

4:30  "The Role of Think Tanks in Policy Formation"  
Paula Dobriansky, Vice President, Washington Program and George Kennan Senior Fellow  
Council on Foreign Relations  
Contact: Alice  
(202) 518-3412  
Location: Freedom House  
1319 18th Street, NW  
Metro: Dupont Circle
Tuesday, January 23:

9:00  Bus pick up

Lisa Davis, Director of the RIGHTS Program
Location: Freedom House
1319 18th St. NW
Washington DC, 20036
(202) 296-5101

11:00  "The Federal Judicial System"
Judge Randal Radar, U.S. Court of Appeals
Location: 717 Madison Place, NW
Suite 913
Washington DC, 20439
(202) 633-5861
Fax: 638-8325
Metro: McPherson Square

12:30  Lunch

2:00  "Freedom of the Press"
Susan Bennett, Freedom Forum
Contact: Carey
(702) 284-3561
Location: Freedom Forum
Arlington, VA
Metro: Rosslyn

4:30  "Congressional Caucuses and the Legislative Process"
Congressional Caucus on Central and Eastern Europe
Jason Tai
Location: Capitol Hill
2105 Rayburn House Office Building
Washington DC
Metro: Capitol South

Wednesday, January 24

8:30  Bus pick up

9:00  Open bank accounts (bring passports)
Location: Citibank
1225 Connecticut Avenue, NW
Washington, DC
Metro: Farragut North

11:00  "The Freedom of Information Act (FOIA): Public Access to Information and Government Transparency"
Will Ferrogiaro, FOIA Coordinator
The National Security Archive
Location: George Washington University
Gelman Library
2130 H St., NW
Washington D.C.
(202) 994-7000
Fax: 994-7005
Metro: Foggy Bottom GWU

12:30  Lunch
Location: Ronald Reagan Building
1400 Pennsylvania Ave.
Washington D.C.
Metro: Federal Triangle

1:30 “United States Agency for International Development”
Mark Levinson, Senior NGO Specialist, USAID
Location: USAID
Ronald Reagan Building
1400 Pennsylvania Ave.
Metro: Federal Triangle
• Bring photo identification

3:00 “The U.S. Supreme Court”
Tour and Briefing
Barry Ryan, Judicial Fellow
Location: 1 First St., NE
North Door, Maryland Ave. Entrance
Washington D.C.
Contact: Jane Yarborough
(202) 479-3298 (Curator’s Office)
Fax: 479-2926
Metro: Union Station

4:45 Group photo on Capitol steps
(703) 578-0900

6:30 Group Dinner
Bucca di Beppo
Metro: Dupont Circle

Thursday, January 25

9:20 Bus pick up at hotel

10:00 “Commission for Security and Cooperation in Europe”
Helsinki Commission
Contact: Bob Hand, Staff Advisor
Location: Ford House Office Building, Room 234
• meet at the corner of 3rd and D Street
Washington DC
(202) 225-1901
Fax: 225-4199
Metro: Capitol South

11:30 Lunch
Location: Union Station
Metro: Union Station

1:00 “Tour and Press Briefing at the Pentagon”
Department of Defense
Location: The Pentagon
Arlington, VA
Contact: Michelle Pelletier, Scheduler
(703) 695-2113
Metro: Pentagon
• Meet guide at Metro entrance. Bring photo identification.

4:00 “Role of Non-governmental Organizations in the Legal Process”
Ian Houston, Advocacy Director
Location: InterAction
1717 Massachusetts Ave.
Friday, January 26

8:30  Bus pick up at hotel

9:00  “Federal Judicial Protection of Civil Liberties”
      Steven Block, Staff Attorney
      American Civil Liberties Union
      Location: Freedom House
      1319 18th Street, NW
      Metro: Dupont Circle

10:00 “Activities of the National Endowment for Democracy”
      Carl Gershman, President
      Paul McCarthy, Program Officer
      National Endowment for Democracy
      Location: 1101 15th Street, NW
      Washington, DC 2005
      (202) 293-9072
      Fax: 223-6042
      Metro: McPherson Square

11:45 “Human Rights and the Executive Office”
      Christopher Sibilla, Deputy Director Office of Bilateral Affairs, Bureau of Democracy, Human
      Rights and Labor
      Contact: Dan Schuman
      (202) 647-1957
      State Department, Human Rights Department
      Location: 2201 C St. NW
      Washington, DC

1:00  Human Rights Watch (for Algerian participants only)
      Location: Freedom House
      1319 18th Street, NW
      Washington D.C.
      Metro: Dupont Circle

Saturday, January 27:

   Free Day in Washington, DC
Sunday, January 28: Leave for Philadelphia

8:30  Depart Washington, D.C.

11:00  Hotel Check in:
      Loews Hotel
      1200 Market St.
      Philadelphia PA
      Contact: Karen Walker
      (215) 627-1200
      Fax: 231-7205

11:30  Philadelphia Art Museum
      Location: 26th and Ben Franklin Pkwy
      Philadelphia PA
      (215) 763-8100
      Fax: 684-7500

2:00  Tour of Philadelphia

6:22  Viewing of kick off of Super Bowl XXXV: NY Giants vs. Baltimore Ravens

Monday, January 29

9:00  “The Philadelphia Empowerment Zone: an Effective Tool of Economic Development”
      Daniel Gundersen, Director of Economic Development
      Empowerment Zone of Philadelphia
      Location: International Visitors Council
      1515 Arch Street
      12th Floor
      Philadelphia, PA
      Contact: Gloria Angel- International Visitors Council
      (215) 683-0993
      Fax: 686-0998

10:30 “City Law Enforcement and Community Relations”
      Officer Colquitt, Philadelphia Police Department
      Location: Police Administration Building (PAB)
      Roundhouse Auditorium
      Eighth and Race Streets
      Philadelphia PA
      (215) 686-3380
      Fax: 686-3399

12:30 “Charitable Giving in America” – Lunch Meeting
      David Morse, Public Relations, Pew Charitable Trusts
      Location: Pew Charitable Trusts
      One Commerce Square
      2005 Market Street, Suite 1700
      Philadelphia PA 19103
      (215) 575-9050
      Fax: 575-4942

2:00  “Local News Coverage and the Community”
      Sally Downey
      Location: Philadelphia Enquirer
      400 North Broad Street
      Philadelphia PA 19130
      (215) 854-2913
Tuesday, January 30

9:00  Bus pick up at hotel

9:30  "Discovering America"
   Joan Fiorile, Coordinator of Educational Services
   Location: The Balch Institute for Ethnic Studies
   18 South Seventh Street
   Philadelphia PA 19106
   (215) 925-8090

1:30  "Philadelphia Commission on Human Rights"
   Lazar H. Kleit, Community Relations Division
   Location: Office of the Mayor
   34 S. 11th Street
   Philadelphia, PA
   Entrance: Girard Street, a small private street one-half block South of Market.
   The entrance to our portion of the building is the first set of double doors.
   (215) 686-4673
   Fax: 686-4684

3:30  "Municipal Government and Community Relations"
   Councilwoman Blondell Reynolds Brown
   Contact: David Forde
   Location: City Hall
   City Council Caucus Room
   Across from room 400
   (215) 686-3438
The Visiting Fellows Program
Sponsored by Freedom House

Group 35 Orientation – Summer 2001

Friday, May 18: Arrival and Hotel check-in

The Virginian Suites Hotel
1500 Arlington Blvd.
Arlington, VA 22209
Tel: (703) 522-9600
Fax: 525-4462

Saturday, May 19: Tour of Washington, DC

10:00 Meet Maureen Magee and Andy Colburn in lobby of hotel

Sunday, May 20

Monday, May 21: Welcome and Introduction

9:30 Meet Jennifer Whatley in lobby for bus pick-up

10:00 Introduction and Welcome
Jennifer Whatley, Senior Program Officer
Location: Tabard Inn
Contact: Suzanne Knapik
1739 N St., NW
Washington DC 20036
Phone: 785-1277
Fax: 785-6173
Metro: Dupont Circle

11:30 Lunch

12:30 "The U.S. Constitution and an Overview of the U.S. Government and Federalism"
Clyde Wilcox, Adjunct Professor of Government, Georgetown University
Location: Tabard Inn
1739 N St., NW
Washington DC 20036
Contact: Suzanne Knapik
Tel: 785-1277
Fax: 785-6173
Metro: Dupont Circle

3:00 "The Federal Judicial System"
Jill Evans, Judicial Fellow
Location: The Supreme Court
1 First St., NE
Washington DC
Contact: Curator's Office
Tel: 479-3298
Fax: 479-2962
Metro: Union Station
Tuesday, May 22:

10:00 Bus pick-up

10:30 "Activities of the National Endowment for Democracy"
Paul McCarthy, Program Officer
Ms. Nadia Diuk, Senior Program Officer
Mr. Laith Kubba, Senior Program Officer
Ms. Laura Abrahams, Program Officer
Location: National Endowment for Democracy
1101 15th St., NW
Suite 700
Washington DC 20006
Tel: 293-9072
Fax: 223-6042

11:30 Lunch at Pentagon City

1:00 "Tour and Press Briefing at the Pentagon"
Col. Machamer, Department of Defense
Location: The Pentagon
Arlington VA
Tel: (703) 695-2113
Metro: Pentagon
• Meet Col. Machamer at the Metro entrance. Bring photo identification.

4:00 "The Role of a Think Tank"
Ian Vasquez, Director of the Project on Global Economic Liberty
Location: Cato Institute
1000 Massachusetts Avenue, N.W.
Washington D.C. 20001-5403
Tel: 789-5241
Metro: Mt. Vernon Square

Wednesday, May 23:

8:15 Bus pick up

9:00 "United States Agency for International Development"
Ms. Maryann Riegelman, Civil Society Division
Jennifer Stuart, Program Officer – NGO Initiatives
Mr. Mark Phillips
Location: USAID
Ronald Reagan Building
1400 Pennsylvania Ave.
Washington DC
Tel: 712-5301
Fax: 216-3007
Metro: Federal Triangle
• Bring passports

10:30 "AARP and Advocacy" and Tour
Location: 601 E St., NW
Michele Pollack
Washington DC 20049
Contact: Olivia O'Neal
Tel: 434-2501
Fax: 434-6499
• Enter through Lobby A
• Room A-9130

12:00 Lunch in China Town

1:30 "The Protection of American Civil Rights"
Marsha Tyler, Public Affairs Department
Location: United States Commission on Civil Rights
624 9th St., NW
Suite 730
Washington DC 20425
Tel: 376-8312
Fax: 376-8315

3:00 "The Role of the Executive Branch in Foreign Policy"
David Arnett, Director, Office of Public Diplomacy, Bureau of European Affairs
Location: U.S. Department of State
2201 C St., NW
Washington DC 20520
Contact: Jeff Jamison
Tel: 647-6988
Fax: 647-0414
Metro: Foggy Bottom
• Bring passports

Thursday, May 24

8:00 Bus pick up at hotel

8:30 Open Bank Accounts
• Bring passports

10:00 "The Fight against Corruption in Government and Big Money Special Interests"
Claudia Maloy
Location: Common Cause
1250 Connecticut Ave., NW
Washington DC
Tel: 833-1200
Fax: 659-3716
Metro: Farragut North

11:30 "IRI and its Activities"
Daniel Calingaert, Program Officer
Owen Kirby, Program Officer
Location: International Republican Institute
1212 New York Ave., NW
Suite 900
Washington, DC 20005
202-408-9450
Fax: 408-9462

12:30 Lunch

2:00 "Freedom of Information Act and the FBI"
Linda Colton, FBI Freedom of Information Act Unit
Location: Federal Bureau of Investigation
Office of Public and Congressional Affairs
935 Pennsylvania Ave., NW
Washington DC 20535
Fax: 324-3367
• Bring passports

4:00 “The White House and Foreign Policy”
National Security Council
Greg Schulty, Senior Director for Southeast Europe
Dr. Dean Pittman
Location: Old Executive Office Building
17th & Pennsylvania Avenues, NW
Washington, DC 20503
Contact: Judy Russ
Tel: (202) 456-9101
Fax: 456-9150
Metro: Macpherson Square
• Enter at Pennsylvania Avenue entrance; ask security desk to call Judy Russ. Bring passport

6:00 Welcoming Reception
Location: Freedom House
1319 15th Street, NW
Washington, DC 20036
Tel: 296-5101
Metro: Dupont Circle

Friday, May 25

9:20 Bus pick up at hotel

10:00 “Foreign Policy and the Congress”
Mark Lagon, Professional Staff Member, Senate Foreign Relations Committee
Location: Dirksen House Office Building
Room 419
Washington DC
Tel: 224-4651
Fax: 224-0836
• Go directly to room 419

11:00 Tour of the Capitol Building

12:00 Group Photo
Location: Grants Statue
Matox Photography
(703) 578-0900

12:30 Lunch at Union Station

2:00 “Civic Education Programs”
Kathy Spillman
Location: Close-up Foundation
44 Canal Center Plaza
Alexandria VA 22314
Tel: (703) 706-3300
Fax: (703) 706-0002
Metro: Braddock Road

Saturday, May 26

Sunday, May 27

Monday, May 28: Memorial Day Holiday

Tuesday, May 29: Virginia Beach, VA
8:30 Hotel checkout
  • You must check out of your room at the Virginian Suites. Freedom House will reserve one room at the
    Virginian Suites while we are in Virginia Beach. You may stow your excess luggage in this room.

9:00 Bus pick-up

1:00 Hotel check-in:

Ambassador Suites
2315 Atlantic Ave.
Virginia Beach VA 23451
Tel: 757-428-1111
Fax: 757-437-1854

7:15 Norfolk Tides Baseball Game
Harbor Park
Tel: (757) 624-9000

Wednesday, May 30: Norfolk, VA

8:00 Bus pick-up

8:45 Office of the Mayor and City Council
Location: MacArthur Memorial Building
MacArthur Square
Dr. Leonard Ruchelman, Old Dominion University, Professor of Urban Studies
Mr. James B. Oliver, Jr., School of Business, Regent University
Contact: Allan Bull
Tel: (757) 664-4253
Fax: (757) 664-4290

12:30 Lunch

2:00 “NGOs at the Local and Regional Level”
Mr. Mike Hughes, President
Chris Lapsley, Vice President of Resource Development
Ms. Susan Bishop, MSW
Mr. Tim Lawrence, Vice President for Community Funds
Ms. Catherine Overkamp, Director of Marketing
Location: United Way of South Hampton Roads
2512 Walmer Ave.
Norfolk, VA
Tel: (757) 853-8500 ext. 609
Fax: 853-3900

4:00 USS Wisconsin

Thursday, May 31: Norfolk, VA

8:15 Bus pick-up

9:00 “The Community and the Chamber of Commerce”
Sharon Dale
Jeff Hornbeck, President and CEO
Location: South Hampton Roads Chamber of Commerce
420 Bank St.
Norfolk VA 23510
Tel: (757) 622-2312
11:00  "Local Press and its Impact on the Community"
Baylies Brewester, News Director
Mr. Dennis Harding, Editor
Mr. Dennis Harrick, Managing Editor
Mr. Cary Sipe, On-Line Editor
Mr. Bill Bartel, Public Life Editor

Location: The Virginian Pilot
150 West Brambleton
Norfolk VA 23510
Tel: (757) 446-2456
Email: bbrewste@pilotonline.com

12:00  Lunch

1:00  "The Police and the Community"
Marti Raiss, PACE
Lt. Chuck Brewer
Tel: (757) 441-2400
Fax: 441-5423

2:30  "Judicial Independence"
Judge Charles Foster
Judge Taylor
Judge Martin
Location: Norfolk Circuit Court
Contact: Beth Luciana
Tel: (757) 664-4595
Fax: (757) 664-4581

Friday, June 1: Richmond, VA

7:15  Hotel check-out

7:45  Bus pick up

9:30  "Role of the Governor in State Government"
Carol Comstock, Director of Constituent Services
Location: Office of the Governor of Virginia
State Capitol
3rd Floor Conference Room
Richmond VA 23219
Tel: (804) 786-2211 ext. 316
Fax: 371-6351

11:30  Lunch

12:30  Tour of the State Capitol
Location: State Capitol
2nd Floor, Hostess Desk
Richmond VA 23219
Contact: Martha Snellings
Tel: (804) 698-1788

2:00  "The Virginia Legislature"
Honorable Bruce Jamerson, Clerk
Honorable H. Morgan Griffith, Majority Leader of the House of Delegates
4:30  Bus departs for Washington, DC
ORIENTATION PERIOD EVALUATION FORM

Please type your answers to the following questions or write clearly in ink. If you need more space, please continue on the reverse side of the page. We appreciate your candid and thorough remarks.

NAME: Markiiyan Datsyshyn

INTERNSHIP TYPE: NGO Management (or Ec. Dev. - I don't remember)
(Governance, NGO Management, Media, or Economic Development) exactly

1. Please give an overall evaluation of the Orientation Program, including comments on how it might be improved in the future.

The Orientation Program, first of all, was a great chance to enjoy a cross-cultural experience both with other visiting fellows and with Americans. Of course, it gave me an overview of the U.S. governmental bodies and the third sector activities, as was planned. Also, during this time I had an opportunity to share opinions about the U.S. with the Europeans (and Tikin, Adane, and Ahmed), and I liked it. The only comment, if mine which I'd like to make, concerns is related to a day schedule.

2. Was the Freedom House staff organized, professional and efficient? Were you properly prepared by the staff? Please comment and give suggestions.

All staff is OK. They are professional and open minded. And they are trying to understand East Europeans. In most cases they succeed.

Program officers have prepared a good deal of pre-meeting papers. And so far as I feel they really take care of their fellows.
I mean these post-lunch meetings. Sometimes, it was a waste of time. I'm not to say that they were not interesting, but we were getting pretty sleepy. Maybe, it was something in the air... A problem was, as for me, that for the first 15-20 min., fellows were not engaged in a discussion. And when a speaker was ready to answer questions, it was too late... What can be done about it? We have discussed this with fellows, and the best findings are as follows.

The best format for a post-lunch activity is a kind of workshop, where people are discussing hot issues, and speakers' role is more like moderators' one.

Another thing which will help to improve the O.A.E. is to give everybody more or less equal chance to talk on the issue he/she is most interested in. I mean there were too many Romanians at meetings, so, the others were close to become experts on Romania. I liked the way the meeting at the NED was organized (they split fellows into groups).

And a separate paragraph is to release my appreciation of the couple of post-dinner activities. Also, it was a great idea to have three days in Philadelphia.
3. If you were scheduling the Orientation Week what meetings or events would you add or delete? Which briefings were especially useful and interesting? Which were not?

Most of all I liked a meeting at the Courts of Appeal and at the National Endowment for Democracy. For sure I can't forget councilwomen Blondell Brown and Pew Charitable Foundation.

The less interesting for me were InterAction and at Congressional Caucus.

I'd add some meetings with representatives of a business sector.

4. On a scale of 1 to 5 (1 being the best and 5 being the worst) how would you rate the overall orientation program in providing a broad introduction to American government, business, and media? Please circle your answer.

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<tr>
<th>Very useful</th>
<th>Not so useful</th>
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When complete, fax a copy to Freedom House at (202) 296-5256 AND also send the original to FH, 1319 18th Street, NW, Washington, DC 20036. THANK YOU!
EVALUATION OF PROGRAM BY VISITING FELLOW

Please type your answers to the following questions or write clearly in ink. Please be as thorough and candid as possible. If you need more space, please continue on a separate piece of paper or the reverse side of the page.

YOUR NAME: Mariyana Dotyshyn

NAME OF INTERNSHIP ORGANIZATION: Plan Econ. Inc.

1. Please describe your internship in this office. What did you do on a daily basis -- did you complete projects, attend meetings, observe colleagues doing their jobs, etc.? Did you have enough work to do? Was the work interesting for you?

   At the office I was working on the Eastern European Economies Report, with a focus on Moldova and Ukraine. Almost every day I had a lot of lunch meetings or sort of like this. So it was a great deal of networking.

2. Was there enough office space for you? Did you have your own desk and access to office equipment such as a computer and phone? Did the office staff explain your responsibilities adequately, and make you feel welcome?

   Yes. They greeted me and make me welcomed.

3. Was your program primarily focused on learning new skills or on making contacts and networking? Was this what you had wanted from your internship?

   It was networking and making valuable contacts. On the other hand, I learned about how to develop reports (format, I mean) and how to sell them.

4. In general, were you satisfied with your internship? How will this experience benefit you or your organization? How will it advance democracy in your country? Are there any concrete ideas that you gained from this experience which you plan to implement in your office when you return home?

   My internship was a terrific experience and I learned so many interesting things. Also, I'm on my way of developing revolutionary ideas for the third sector of Ukraine.

5. What, if anything, do you think you were able to teach your hosts (work or homestay) about your country? Did you feel that this internship offered a reciprocal exchange of ideas?

   It was more like an intercultural experience. So, everybody found quite interesting.
6. Do you feel that you fully utilized this opportunity? Could you have done more to assert yourself? What advice would you give to future Visiting Fellows?

The only way to increase the efficiency of my internship is to have two assignments (instead of one).

7. Was the Freedom House staff supportive of you during the assignment and responsive to any special requests or concerns that may have arisen during your program?

Yes.

8. Outside of your assignments, list the institutions or individuals with whom you have established some cooperation during your trip to the US. Describe what tangible results you have gained (or hope to gain) from these contacts.

I'll send it via email (or Teisa will do it).

9. Please list any speaking engagements or media appearances and articles written by you during the program. If you have not already done so, please provide a copy of any speech or article published by or about you, as well as articles you have published in your own country during the program.

None, so far.

10. What other comments would you like to add about the program?


11. Would you recommend this assignment to future Visiting Fellows? [ ] Yes [ ] No

Why or why not?

1. On a scale of 1 to 5 (1 being best and 5 being worst) how would you rate this office assignment in providing work experience and improving your professional knowledge? Please circle your answer.

    Very useful

    1  2  3  4  5

    Not so useful

When complete, fax a copy to Freedom House at (202) 296-5256 AND also send the original to FH, 1319 18th Street, NW, Washington, DC 20036. THANK YOU!
ORIENTATION PERIOD EVALUATION FORM

Please type your answers to the following questions or write clearly in ink. If you need more space, please continue on the reverse side of the page. We appreciate your candid and thorough remarks.

NAME: Rostyslav Pavlenko

INTERNSHIP TYPE: NGO Management
(Governance, NGO Management, Media, or Economic Development)

1. Please give an overall evaluation of the Orientation Program, including comments on how it might be improved in the future.

   The orientation program was quite useful and interesting, as it provided an insight to not only the general framework of different governmental, non-governmental, media and other institutions, but also to the specifics and practical realities of their functioning. The most valuable experience might be the acquaintance with the way of thinking, value maxims, and professional orientations of staff of the organizations.

   The idea to include state level organizations to the orientation schedule was a really prominent one: although federal/state relationships of the USA model are unique to the country, the approach the local government takes in inviting investment, organizing decision-making and cooperating with the state and federal levels may well be imported by the local communities of other countries.

   The orientation program somewhat lacked the information of the realities of the executive's operations (a visit to the Administration would be useful – as many policy initiatives are born there). Also, a meeting with a lobby group would be useful. Although the meetings in AARP and “Common Cause” provided some information about the organization of the lobbying, supporting it with public outreach and other “sticks and carrots”, the acquaintance with an actual lobbyist would make the picture full.

2. Was the Freedom House staff organized, professional and efficient? Were you properly prepared by the staff? Please comment and give suggestions.

   The Freedom House staff was by all means organized, professional and efficient. The pre-visit following-up, materials, advice and organization were provided at a very high level. There is no principal critique that might be put forward here.

3. If you were scheduling the Orientation Week what meetings or events would you add or delete? Which briefings were especially useful and interesting? Which were not?

   As for the additions, I would suggest the Administration of President and a professional lobbyist group (see point 1). The provided meetings were informative and useful in different ways, provided for a wide-perspective picture, so this approach should be taken further.
4. On a scale of 1 to 5 (1 being the best and 5 being the worst) how would you rate the overall orientation program in providing a broad introduction to American government, business, and media? Please circle your answer.

_Very useful_ Not so useful

2 3 4 5

Actually, we did not see much of BUSINESS. Otherwise, the program was prepared and administered very professionally.

When complete, fax a copy to Freedom House at (202) 296-5256 AND also send the original to FH, 1319 18th Street, NW, Washington, DC 20036. THANK YOU!

5 June 2001
EVALUATION OF PROGRAM BY VISITING FELLOW

Please type your answers to the following questions or write clearly in ink. Please be as thorough and candid as possible. If you need more space, please continue on a separate piece of paper or the reverse side of the page.

YOUR NAME: Rostyslav M. Pavlenko

NAME OF INTERNSHIP ORGANIZATION: Florida Tax Watch (Tallahassee, FL)

1. Please describe your internship in this office. What did you do on a daily basis — did you complete projects, attend meetings, observe colleagues doing their jobs, etc.? Did you have enough work to do? Was the work interesting for you?

As a visiting fellow, I participated in the projects (analysis of a state budget for so-called 'turf wars' — items put in violation of the procedure, and an evaluation of budget funding of K-12 school systems), participated in the staff meetings, was introduced to most of the companies, non-for-profit and government organizations' representatives. The work was interesting.

2. Was there enough office space for you? Did you have your own desk and access to office equipment such as a computer and phone? Did the office staff explain your responsibilities adequately, and make you feel welcome?

I occupied my own office, which was equipped by a computer and access to local network and the Internet, telephone, printer and all necessary supplies (pencils, stapler, etc.). My responsibilities were stated very clearly (research analyst); the staff was very friendly and hospitable.

3. Was your program primarily focused on learning new skills or on making contacts and networking? Was this what you had wanted from your internship?

It was both, new skills and contacts & networking. The members of the organization were very open to my inquiries, both on day-to-day and strategic operations, and establishing new contacts, arranging meetings, etc. This was very much what I expected from the internship. I consider my stay at FTW as a complete success.

4. In general, were you satisfied with your internship? How will this experience benefit you or your organization? How will it advance democracy in your country? Are there any concrete ideas that you gained from this experience which you plan to implement in your office when you return home?

I am very satisfied with the internship. The skills I've learnt will help to improve the work of my organization. Namely, it was useful to get acquainted with the management of the Board of Trustees (raising funds from business, yet remaining independent, running the constant cooperation with the media, presenting the results of the research in a suitable way for wide public outreach, and cooperating with government agencies on periodic terms.

5. What, if anything, do you think you were able to teach your hosts (work or homestay) about your country? Did you feel that this internship offered a reciprocal exchange of ideas?

The hosts were very eager to learn about Ukraine, since the information on my country is scarce. I prepared a series of articles on economic situation in Ukraine (the development of taxation and administrative reforms, and also on the role of the social sector in fostering the reforms. The articles will be published in the next issue of Florida Tax Watch periodical "The Focus")
6. Do you feel that you fully utilized this opportunity? Could you have done more to assert yourself? What advice would you give to future Visiting Fellows?

I think I utilized the majority of possibilities that were opened to me for the Visiting Fellows. It is necessary to formulate precisely (the more verbally and less intuitively, the better) what their interest is and communicate it to the host organization.

7. Was the Freedom House staff supportive of you during the assignment and responsive to any special requests or concerns that may have arisen during your program?

The Freedom House staff was doing an excellent job in providing assistance and support during the whole period of my stay in the USA.

8. Outside of your assignments, list the institutions or individuals with whom you have established some cooperation during your trip to the US. Describe what tangible results you have gained (or hope to gain) from these contacts.

Florida State University (possible cooperation with Political Science and in my University "Tyv-Kolya Academy")
CATO Institute (exchange of research, possible future cooperation on projects)
National Endowment for Democracy (possibility to cooperate in providing independent analysis of the situation)
Numerous individuals in the academic and political communities - cooperation requires follow-up.

9. Please list any speaking engagements or media appearances and articles written by you during the program. If you have not already done so, please provide a copy of any speech or article published by or about you, as well as articles you have published in your own country during the program.

Interview to the "Voice of America" (Ukrainian board, yearly June)
Interview to a TV Channel in Florida (June 21)
Upcoming publications in "The Free Press" (www.fronbladewatch.org)

10. What other comments would you like to add about the program?

A very useful and insightful experience. Many myths about the non-profit think-tanks of the U.S. were replaced by practical knowledge.

11. Would you recommend this assignment to future Visiting Fellows: Yes [ ] No [X]

Why or why not?

It is better to see (touch) once than hear (read) seven times.

On a scale of 1 to 5 (1 being best and 5 being worst) how would you rate this office assignment in providing work experience and improving your professional knowledge? Please circle your answer.

Very useful [ ] 2 [ ] 3 [ ] 4 [ ] 5 [X] Not so useful

When complete, fax a copy to Freedom House at (202) 296-5256 AND also send the original to FH, 1319 18th Street, NW, Washington, DC 20036. THANK YOU!
Rostylav Pavlenko, Ph.D., Freedom House Visiting Fellow at Florida TaxWatch

Florida TaxWatch was honored to be working, during the months of June and July, 2001 with Dr. Rostylav Pavlenko, a Visiting Freedom House Fellow from the International Comparative Analysis Institute (ICAi), Kyiv, Ukraine. Dr. Pavlenko's fellowship is sponsored by Freedom House, founded as a bipartisan effort by Eleanor Roosevelt and Republican leaders as a nonprofit, nonpartisan organization dedicated to establishing liberty, freedom and democracy throughout the world. The Visiting Fellows program provides professional training for new leaders from Central and Eastern Europe's young democracies. The program gives them an opportunity to work side-by-side with select policy and research organizations in the United States and equips them with the expertise to develop the infrastructure upon which democratic societies can be built and prosper.

Dr. Pavlenko is co-founder of the ICAI and heads the Department of Social and Political Analysis, an independent think tank which focuses on taxation, budget, and government reform issues. He also serves an Assistant Professor at the University of Kyiv-Mohyla Academy Political Science Department.

Freedom House assigned Dr. Pavlenko to Florida TaxWatch because the appointment affords him with a unique opportunity to work with a distinguished research institute with a mission similar to that of the ICAI. Florida TaxWatch agreed to host Dr. Pavlenko's visit to the United States to support the spirit and purpose of the Freedom House program and to foster greater understanding and cooperation between the two institutes.

Dr. Pavlenko has published several articles and frequently appears on television and radio news broadcasts in his homeland. Florida TaxWatch is honored to have been chosen by Freedom House for this distinguished assignment, and we look forward to giving him the rich learning experience he seeks.

Florida TaxWatch is proud to present several of the briefings that Dr. Pavlenko did while serving as a Freedom House Visiting Fellow with Florida TaxWatch. They include:

- Problems of Administrative Reform in Ukraine
- Kiev City Budget: an Outline of Budget Items and Programs
- Not all universities corrupt!The Kyiv Post, May 2001
- Scheme of Personal Income Taxation in Ukraine
- NGO Watch and Lead for Post-Communist Democracies Applying TaxWatch Experience to Ukraine

For more info, please see International Comparative Analysis Institute

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ORIENTATION PERIOD EVALUATION FORM

Please type your answers to the following questions or write clearly in ink. If you need more space, please continue on the reverse side of the page. We appreciate your candid and thorough remarks.

NAME: Taisa Stadnichenko

INTERNSHIP TYPE: NGO

(Governance, NGO Management, Media, or Economic Development)

1. Please give an overall evaluation of the Orientation Program, including comments on how it might be improved in the future.

   I liked the program; it gave me the common view how USA system works. It's great that learned something new, but I'm not sure that I'll use it in my future work. The main problem, as for me, was that we all were very different interested in different problems and views. GO, NGO & Media, of course, have common interests, but we all, in addition, are from different countries.

   The Activities of the Natural Endowment for Democracy divided us for groups from different countries, as far me - it was really good idea, and one of the most interesting meetings - because we had enough time to talk about issues we were interested in. To my mind, in the future, you should choose people more similar in their activity or from the same country.

2. Was the Freedom House staff organized, professional and efficient? Were you properly prepared by the staff? Please comment and give suggestions.

   I liked the Freedom House Staff's work. They did their best.
3. If you were scheduling the Orientation Week what meetings or events would you add or delete? Which briefings were especially useful and interesting? Which were not?

The most useful meetings for me were:
- "The Role of Think Tank in Policy Formation"
- "Freedom Information Act"
- "Commission for Security and Cooperation in Europe"
- "Role of Non-Governmental Organizations in the legal process"
- "Activities of the National Endowment for Democracy"
- "Philanthropic Empowerment Zone"
- "Charitable giving in America"
- "Municipal Government and Community Relations"

4. On a scale of 1 to 5 (1 being the best and 5 being the worst) how would you rate the overall orientation program in providing a broad introduction to American government, business, and media? Please circle your answer.

Very useful       Not so useful

1       2       3       4       5

When complete, fax a copy to Freedom House at (202) 296-5256 AND also send the original to FH, 1319 18th Street, NW, Washington, DC 20036. THANK YOU!
EVALUATION OF PROGRAM BY VISITING FELLOW

Please type your answers to the following questions or write clearly in ink. Please be as thorough and candid as possible. If you need more space, please continue on a separate piece of paper or the reverse side of the page.

YOUR NAME: Taisa Sladnichenko

NAME OF INTERNSHIP ORGANIZATION: CSIS

1. Please describe your internship in this office. What did you do on a daily basis -- did you complete projects, attend meetings, observe colleagues doing their jobs, etc.? Did you have enough work to do? Was the work interesting for you?

I worked as a team member in all of projects. It was external relations department and I had possibility to see closely the technique of their work. It was a great experience.

2. Was there enough office space for you? Did you have your own desk and access to office equipment such as a computer and phone? Did the office staff explain your responsibilities adequately, and make you feel welcome?

Yes, I had separate desk and access to PC, phone and the rest office equipment. I felt welcome and comfortable.

Was your program primarily focused on learning new skills or on making contacts and networking? Was this what you had wanted from your internship?

Both. Yes.

In general, were you satisfied with your internship? How will this experience benefit you or your organization? How will it advance democracy in your country? Are there any concrete ideas that you gained from this experience which you plan to implement your office when you return home?

Yes, I learn a lot, I know how to put into practice my theoretical knowledges, and I'll do all my best in implementation it in my everyday work.

What, if anything, do you think you were able to teach your hosts (work or homestay) about your country? Did you feel that this internship offered a reciprocal exchange of ideas?

Yes, we met several times after the end of my employment, and, I think, they learned a lot about Ukraine, living style, something about work.
6. Do you feel that you fully utilized this opportunity? Could you have done more to assert yourself? What advice would you give to future Visiting Fellows?

Yes, I utilized this opportunity and I'm happy because of it. I can to advise to be more open to contacts and strongly remember about the goal of visit.

7. Was the Freedom House staff supportive of you during the assignment and responsive to any special requests or concerns that may have arisen during your program?

Yes.

8. Outside of your assignments, list the institutions or individuals with whom you have established some cooperation during your trip to the US. Describe what tangible results you have gained (or hope to gain) from these contacts.

I'll send via e-mail.

9. Please list any speaking engagements or media appearances and articles written by you during the program. If you have not already done so, please provide a copy of any speech or article published by or about you, as well as articles you have published in your own country during the program.

No.

10. What other comments would you like to add about the program?

11. Would you recommend this assignment to future Visiting Fellows? Yes  No

Why or why not?

On a scale of 1 to 5 (1 being best and 5 being worst) how would you rate this office assignment in providing work experience and improving your professional knowledge? Please circle your answer.

Very useful

1  2

Not so useful

3  4  5

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EVALUATION OF PROGRAM BY VISITING FELLOW

Please type your answers to the following questions or write clearly in ink. Please be as thorough and candid as possible. If you need more space, please continue on a separate piece of paper or the reverse side of the page.

YOUR NAME: Taisa Stadnichenko
NAME OF INTERNSHIP ORGANIZATION: The Urban Institute

1. Please describe your internship in this office. What did you do on a daily basis -- did you complete projects, attend meetings, observe colleagues doing their jobs, etc.? Did you have enough work to do? Was the work interesting for you?

   It was work in a team of External Relations. Yes and it was very useful and interesting - I had possibility to see how they build their communication strategy and implement.

2. Was there enough office space for you? Did you have your own desk and access to office equipment such as a computer and phone? Did the office staff explain your responsibilities adequately, and make you feel welcome?

   Yes, it was separate room with all equipment I need.

3. Was your program primarily focused on learning new skills or on making contacts and networking? Was this what you had wanted from your internship?

   Both. Yes.

4. In general, were you satisfied with your internship? How will this experience benefit you or your organization? How will it advance democracy in your country? Are there any concrete ideas that you gained from this experience which you plan to implement in your office when you return home?

   Yes, it was another side of the work of PR department, comparing with CSIS. It was new experience and I will try to develop communication activity of my Center according to my new knowledge.

5. What, if anything, do you think you were able to teach your hosts (work or homestay) about your country? Did you feel that this internship offered a reciprocal exchange of ideas?

   We became almost friends and shared ideas, knowledge experience. I think it was exchange of ideas.
6. Do you feel that you fully utilized this opportunity? Could you have done more to assert yourself? What advice would you give to future Visiting Fellows?

Yes, I do. To be open to personal contacts, and try learn as much as just possible.

7. Was the Freedom House staff supportive of you during the assignment and responsive to any special requests or concerns that may have arisen during your program?

Yes.

8. Outside of your assignments, list the institutions or individuals with whom you have established some cooperation during your trip to the US. Describe what tangible results you have gained (or hope to gain) from these contacts.

Via e-mail

9. Please list any speaking engagements or media appearances and articles written by you during the program. If you have not already done so, please provide a copy of any speech or article published by or about you, as well as articles you have published in your own country during the program.

No.

10. What other comments would you like to add about the program?

11. Would you recommend this assignment to future Visiting Fellows: Yes [ ] No [ ]

Why or why not?

On a scale of 1 to 5 (1 being best and 5 being worst) how would you rate this office assignment in providing work experience and improving your professional knowledge? Please circle your answer.


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ORIENTATION PERIOD EVALUATION FORM

Please type your answers to the following questions or write clearly in ink. If you need more space, please continue on the reverse side of the page. We appreciate your candid and thorough remarks.

NAME: Natalia Zikrach

INTERNSHIP TYPE: NGO management
(Governance, NGO Management, Media, or Economic Development)

1. Please give an overall evaluation of the Orientation Program, including comments on how it might be improved in the future.

   The Orientation Program was fine. We had meetings with representatives both of government bodies and NGOs, media. I think that all our meetings gave us a lot of information. In terms of improvement I'd like to suggest to make sure that all persons who had meeting with us knew our background and didn't ask us silly questions like "Do you know what the Watergate is?"

2. Was the Freedom House staff organized, professional and efficient? Were you properly prepared by the staff? Please comment and give suggestions.

   All of the Freedom House staff was organized, professional and efficient. Thank you very much.
3. If you were scheduling the Orientation Week what meetings or events would you add or delete? Which briefings were especially useful and interesting? Which were not?

I think that schedule of Orientation Week was perfect. It was really hard to remember and receive a huge flow of information when your natural clock in your brain sent impulses and orders to all your body cells to sleep.

4. On a scale of 1 to 5 (1 being the best and 5 being the worst) how would you rate the overall orientation program in providing a broad introduction to American government, business, and media? Please circle your answer.

Very useful

1 [ ] 2 [ X ] 3 [ ] 4 [ ] 5 [ ]

Not so useful

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EVALUATION OF PROGRAM BY VISITING FELLOW

Please type your answers to the following questions or write clearly in ink. Please be as thorough and candid as possible. If you need more space, please continue on a separate piece of paper or the reverse side of the page.

YOUR NAME: Natalia Zikrach

NAME OF INTERNSHIP ORGANIZATION: Goldwater Institute

1. Please describe your internship in this office. What did you do on a daily basis -- did you complete projects, attend meetings, observe colleagues doing their jobs, etc.? Did you have enough work to do? Was the work interesting for you?

   On a daily basis I did attend meetings, observed colleagues doing their jobs and helped them to complete fundraising campaign. I did some research on nature of unemployment in the USA.

2. Was there enough office space for you? Did you have your own desk and access to office equipment such as a computer and phone? Did the office staff explain your responsibilities adequately, and make you feel welcome?

   There was enough office space for me. I had my own desk in separate office room. I used a personal computer and separate telephone line. I had the access to any other necessary to my office equipment.

3. Was your program primarily focused on learning new skills or on making contacts and networking? Was this what you had wanted from your internship?

   My program was focused both on learning new skills and making contacts and networking. It was exactly what I had wanted from my internship.

4. In general, were you satisfied with your internship? How will this experience benefit you or your organization? How will it advance democracy in your country? Are there any concrete ideas that you gained from this experience which you plan to implement in your office when you return home?

   In general, I am satisfied with my internship. Experience which I gained, will improve development of my organization and will help it to achieve more goals and objectives. This experience will help my NGO to make public policy necessary to strengthen democracy in my State.

5. What, if anything, do you think you were able to teach your hosts (work or homestay) about your country? Did you feel that this internship offered a reciprocal exchange of ideas?

   This internship was a splendid opportunity to exchange our ideas: mine and the hosts'. We have learned a lot from each other.
6. Do you feel that you fully utilized this opportunity? Could you have done more to assert yourself? What advice would you give to future Visiting Fellows?

I utilized this opportunity fully.

7. Was the Freedom House staff supportive of you during the assignment and responsive to any special requests or concerns that may have arisen during your program?

Yes. The Freedom House staff was very supportive of me during my assignment.

8. Outside of your assignments, list the institutions or individuals with whom you have established some cooperation during your trip to the US. Describe what tangible results you have gained (or hope to gain) from these contacts.

"Junior Achievement of Arizona", "The Center for Arizona Policy", "Arizona Center for Law in the Public Interest", "Atlas"

9. Please list any speaking engagements or media appearances and articles written by you during the program. If you have not already done so, please provide a copy of any speech or article published by or about you, as well as articles you have published in your own country during the program.

No media appearances or articles written by me during the program were done.

10. What other comments would you like to add about the program?

This program is really important. It gave me an opportunity to get information and ideas, which I hardly could imagine to find.

11. Would you recommend this assignment to future Visiting Fellows: Yes___ V ___ No. Why or why not?

There is a very professional team. They use the elaborate methods and techniques to achieve the organization's objectives. People are nice and friendly. They have a great experience.

On a scale of 1 to 5 (1 being best and 5 being worst) how would you rate this office assignment in providing work experience and improving your professional knowledge? Please circle your answer.

Very useful 1 2 3 4 5 Not so useful

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Freedom House Partnership for Reform Program

U.S. Internship Program

*Six-week U.S. internships for senior NGO staff*

Participants: September 1998-November 2001

**Yaroslav Hordievych,** Director, Ukrainian Law Students' Association, Lviv, Ukraine. Mr. Hordievych is responsible for strategic planning and fund raising of his organization. He also manages projects on students rights and provides technical assistance and consultations for youth NGOs. His U.S. internship was at International Human Rights Law Group in fall 1998.

**Yulia Pievskaya,** Public Relations Coordinator, Ukrainian Psychiatric Association, Kyiv, Ukraine. Ms. Pievskaya coordinates the activities of 24 branches of the Ukrainian Psychiatric Association, provides information for mass media, informs all NGOs and governmental institutions on UPA activities, organizes workshops and conferences. Her U.S. internship was at American Psychiatric Association in fall 1998.

**Svetlana Pchelina,** Coordinator and Trainer, Kharkiv Center for Gender Studies, Kharkiv, Ukraine. Ms. Pchelina is responsible for publishing program in the center, which publishes the New Image magazine. As a trainer, she organized workshops for NGOs on NGO Management, Fundraising, Women's Leadership and Public Relations. The Center also conducts a small business start-up program. Ms. Pchelina’s U.S. internship was at the US-Ukraine Foundation in fall 1998.

**Ann Lipnik,** Public Relations Coordinator, Kyiv Center for Political Research and Conflict Resolutions, Kyiv, Ukraine. The Center does research on policy issues and politics in Ukraine, conducts a regular rating of top politicians, and researches developments in the mass media. Ms. Lipnik is responsible for public relations and outreach. Her U.S. internship was in the Center for Strategic and International Studies in fall 1998.

**Iryna Bekeshkina,** Deputy Director and Analyst, Democratic Initiatives Foundation, Kyiv, Ukraine. DIF conducts public opinion polls and analysis. Through seminars and media briefings, DIF has worked to train Ukrainian journalists in polling methodology and the importance of using opinion polls in their reporting. Ms. Bekeshkina is responsible for managing the research department and for preparing press releases. Her U.S. internship was at the Harvard Ukrainian Research Institute in winter 1999.

**Andriy Hnyda,** Board Member and Local Government Communication Coordinator, Committee of Voters of Ukraine, Lviv branch, Ukraine. CVU is a civic watchdog that monitors electoral processes on all levels. Mr. Hnyda is responsible for CVU’s programs on local governance. His U.S. internship was at Common Cause in winter 1999.

**Olga Shumilo,** Researcher, International Center for Policy Studies, Kyiv, Ukraine. ICPS is a think tank specializing in economic policy issues. Ms. Shumilo is a researcher for the Center’s European Choice project. The project aims to promote effective strategies and formation of policies for integration of Ukraine into European structures. Ms. Shumilo’s U.S. internship was at Rand Corporation in winter 1999.

**Iryna Vandrovych,** Research Analyst, Geneza Political Center, Lviv, Ukraine. Ms. Vandrovych is responsible for monitoring coverage of economic reforms in the media, public relations and preparing informational materials. She also researches monetary policy, and is Geneza’s special events coordinator. Her internship was at American Enterprise Institute in winter 1999.

**Kateryna Ageyeva,** Program Manager, Center for Economic Development, Kyiv, Ukraine. Ms. Ageyeva is responsible for proposal writing and fundraising at the Center. She also conducts negotiations with donor
organizations, and prepares financial and narrative reports. The Center is a think tank whose publications include the Ukrainian Economic Monitor, a monthly analytical newsletter. Ms. Ageyeva’s U.S. Internship was at US-Ukraine Foundation in spring 1999.

**Viktor Vovk, Project Manager, Civil Society Institute, Kyiv, Ukraine.** His responsibilities include supervision of several civil society development projects, including a Legal Education Program. He also oversees a project researching the development of Ukraine’s center-left political parties. Mr. Vovk’s internship was at IUCN-World Conservation Union in spring 2000.

**Volodymyr Poberezhny, Director of International Programs, Center for Peace, Conversion and Foreign Policy of Ukraine, Kyiv, Ukraine.** His responsibilities include analyzing the main events and trends of Ukraine's foreign policy and managing a project monitoring foreign and security policies. Mr. Poberezhny's internship was at the Center for Nonproliferation Studies and Monterey Institute of International Studies in spring 2000.

**Markian Datsyshin, Project Manager, Institute of Reforms, Kyiv, Ukraine.** His responsibilities include supervision of the Regional Investment Opportunities Project, under which he supervises experts in 25 regions and in Kyiv. He also processes data and prepares publications and events. Mr. Datsyshin's internship was at Ecoplan in spring 2001.

**Taisa Stadnichenko, Public Relations Coordinator, Center for Political and Legal Reforms, Kyiv, Ukraine.** Ms. Stadnichenko is the Public Relations Coordinator of the Center for Political and Legal Reforms. Her responsibilities include contacts with the media, promoting the Center's activities, organizing events and website updates. Ms. Stadnichenko's internship was in the Center for Strategic and International Studies and Urban Institute in spring 2001.

**Rostislav Pavlenko, Head of the Social and Political Analysis Department, International Comparative Analysis Institute, Kyiv, Ukraine.** Mr. Pavlenko is a head of the social and political analysis department of the International Comparative Analysis Institute. His responsibilities include project development and management, fundraising, obtaining agreements with officials to present the analytical materials.

**Natalia Zikrach, Project Director, Institute for Civil Society, Kyiv, Ukraine.** Ms. Zikrach is the project director of the Institute for Civil Society. Her responsibilities include development of grant proposals, fundraising, selection of experts for working groups, management of working group operations and organization of training and workshops. Ms. Zikrach's internship was at the Goldwater Institute in summer 2001.

**Andriy Bychenko, Director of Public Opinion Polling, Ukrainian Center for Economic and Political Studies, Kyiv, Ukraine.** Mr. Bychenko is the director of polling for the Ukrainian Center for Economic and Political Studies. His responsibilities include general management of research team; development of questionnaire and program of research; sample size development; management of fieldwork and double-checking; data processing; data analysis and communication with media and officials. Mr. Bychenko's internship was at the Roper Center and at the Center for Surveys Research and Analysis of the University of Connecticut.

**Edward Zakharchenko, Project Manager, ICPS, Kyiv, Ukraine.** Mr. Zakharchenko is a project manager of the International Center for Policy Studies. His responsibilities include coordination and supervision of the project directed on building integrity and improving governance at the municipal level. Mr. Zakharchenko's internship was at the Public Affairs Research Council of Louisiana and at the Center for Government Research in New York.
International Conference
Self-Organization of Civil Society in Transitions
Prospect Peremohy 139
Tourists Complex “PROLISOK”
May 10-11, 2001
Kyiv

International Participants

1. Maja Djordjevic – Izlaz campaign, Center for Democracy Foundation
2. Vukasin Petrovic – Otpor
3. Milosh Milenkovich – Otpor
4. Ihor Bandovic – Libergraf
5. Ivna Bajsic – GONG

Ukrainian Participants

1. Taras Kuzmov – Ukrainian-Polish Journalists Club
2. Oleksandr Kyvenko – Ukrainian-Polish Journalists Club
3. Oleh Pokalchuk – Ukrainian-Polish Journalists Club
4. Pavlo Karaychentsev – Ukrainian-Polish Journalists Club
5. Taras Pastushenko – Ukrainian-Polish Journalists Club
6. Andriy Husak – Nova Khvylia
7. Taras Shamaida – Molodiy Rukh
8. Yuiy Soroka – Respublika
10. Vladyslav Kaskiv – Freedom of Choice Coalition
11. Yevhen Gudz – Respublika
12. Serhiy Syrotenko – Molodiy Rukh
13. Andriy Nechyporenko – Respublika
14. Olha Maksymenko – Respublika
15. Oleh Yatsenko – Respublika
16. Vitaliy Zahainiy – Alfa Plus
17. Serhiy Bashchuk – Nova Khvylia
18. Oleh Sorochkin – Association of Youth Organizations of Lviv
19. Kost’ Bondarenko – Nova Khvylia
20. Ostap Kryvdyk – Association of Youth Organizations of Lviv
22. Serhiy Smirnov – Nova Khvylia
23. Oleksandr Lytvynov – Studentske Bratstvo
24. Volodymyr Lysak – Studentske Bratstvo
25. Yaroslav Pidstryhach – Studentske Bratstvo
26. Anton Sosnovskiy – Association of Young Reformists
27. Natalia Sirko – Zelena Khvylia
28. Serhiy Petrushko – Youth for Reforms
29. Vasyl Nakonechnyi – Youth for Reforms
30. Serhiy Kushnir – Youth for Reforms
31. Natalia Prymak – Molodiy Rukh
32. Tymur Nahalevskiy – Molodi Rukh
33. Oleksandr Solontai – Our Generation
34. Galyna Doru – Molodi Rukh
35. Yevhen Zolotariov – Initiative Kharkiv Youth Center
36. Oleksandr Yukhnenko – Molodi Rukh
37. Aliona Ilchuk – Union of Ukrainian Students
38. Andriy Fishchuk – Molodi Rukh
39. Oleksiy Chernysh – Molodi Rukh
40. Georgiy Sakhniuk – Union of Ukrainian Youth
41. Oleksandr Khorunzhenko – Youth for Reforms
42. Andriy Yusov – Youth for Reforms
43. Viktoria Kolbas – Moloda Ukraina
44. Yuriy Yurov – XXI Century newspaper
45. Tetyana Kvtun – Molodi Rukh
46. Tetyana Zhabko – Molodi Rukh
47. Viacheslav Nitsak – Molodi Rukh
48. Oleksandr Misiura – Molodi Rukh
49. Yuliya Blyzniuk – Civil Society Institute
50. Vitaliy Usatenko – Civil Society Institute
51. Volodymyr Lavrynenko – Democracy and Development Center
52. Ilko Kucheriv – Democratic Initiative
53. Olha Onyskho – Institute of Reform
54. Ihor Popov – Committee of Voters of Ukraine
Developing a Strategy of Export Control System in Ukraine in the Context of Regional Security

June 20, 2001

List of Participants

1. Borys Andreniuk - Head of the VR Committee on National Security and Defense
2. Stanislav Antonenko - Ministry of Economy’s Head of the State Department on Defense
3. Valentine Badrak - Director of the Center on Army Research, Conversion and Disarmament
4. Leonid Baidak - Ministry of Foreign Affairs’ Editor-in-Chief of "Politics and Time" magazine
5. Petro Balabuyev - General Designer of Antonov’s Plane Design Bureau
7. Anatoliy Baronin - Expert of the Institute of Society Development
8. Vitaliy Behma - State Expert of the National Institute of International Security
9. Volodymyr Bezruchenko - Ministry of Economy’s Head of the Department of International Trade and Economic Cooperation
10. Oleksandr Bielov - the Deputy Head of the Presidential Administration of Ukraine, head of the Main Department on Internal Policy
11. Evhen Bystrytskiy - International Renaissance Foundation’s Executive Director
12. Ivan Bilas - The Head of the VR Committee on Legal Provision of Law Enforcement
13. Oleh Bilorus - VR Deputy
14. Leonid Bilousov - the President of the Ukrainian Center of International Securities Issues
15. Mykhailo Bilousov - Institute of International Relations
16. Yuriy Bohaevskiy - Ministry of Foreign Affairs’ Head of the Third Territorial Department
17. Volodymyr Bohdanovych - Ukraine’s National Academy of Defense
18. Oleksandr Bolychevsev - Council of National Security’s Head of the Department on Internal Policy and National Security
19. Oleksiy Bulkin - State Service of Export Control’s Head of the Department
20. Evhen Burkat - Ministry of Economy’s Deputy Head of the Department of Trade-Economic Relations with Europe, US and Canada
21. Oleksandr Burkovskiy - Main Expert of "Progress"
22. Volodymyr Vagapov - Editor-in-Chief "Science and Defense" magazine
23. Rustem Valeev - Director of the institute of Legislative Issues
24. Oleh Vysloukh - Ministry of Economy’s head of the department of the State Policy on foreign trade
25. Tetyana Vidzigovska - State Service on Export Control’s Head of the Department
26. Viktor Voronyuk - "Narodna Armiya" newspaper
27. Ihor Gavrylov - First Deputy Head of the VR Committee on Freedom of Press and Information
28. Oleksandr Haevskiy - Head of Chair of the Military Institute of the National Technical University
29. Pavlo Haidutskyi – Deputy Head of the Presidential Administration of Ukraine, head of the Main Department on economic policy
30. Ivan Halenko – National Academy of Science’s Research Center on Scientific-technical Potential and Science History named after H.Dobrov
31. Volodymyr Harbuz – the Main Specialist of the Main Department of Analysis and Legislation Development Problems under the Cabinet of Ministers
32. Sergiy Herasumchyk – the Head of the Department on International Cooperation of the National Space Agency of Ukraine’s
33. Leonid Holopatyuk – Deputy Head of the Military Cooperation and Verification Center of the Central Command of the Defend Forces of Ukraine
34. Mykola Honcharenko – the Head of the Military Cooperation and Verification Center of the Central Command of the Defend Forces of Ukraine
35. Oleksandr Honcharenko – the Head of the Department of the National Institute of Strategic Studies
36. Andriy Honcharuk – Ministry of Economy’s Deputy Head
37. Yuriy Honcharuk – Deputy Head of the Political Analyze and Information Department of the Ministry of Foreign Affairs
38. Volodymyr Gorbulin – the Head of the State Commission on Defense-Industrial complex of Ukraine
39. Vadim Grechaninov – President of the Atlantic Council
40. Evhen Hryhorenko – First Deputy Head of the Main Department on Economic Policy of the Presidential Administration of Ukraine
41. Vasyl Gureev – Ministry of Industrial Politics’ Head
42. Andriy Derkach – VR Deputy
43. Anatoliy Yermak – VR Deputy
44. Oleksandr Zhyr – VR Deputy
45. Oleksandra Zayarna – UNDP in Ukraine, Social and Economic Development Project
46. Roman Zvarych – VR Deputy
47. Sehiy Zhurets – “Svoboda” (Liberty) Radio Station
48. Evhen Kaminskiy – World Economy and International Relations Institute
49. Valentyn Kovalskiy – “Khreshchatyk” Radio Station
50. Ihor Koliushko – VR Deputy
51. Dmytro Kryzhановский – Ministry of Industrial Politic, Head of the Information-Analytical Center
52. Georgiy Kryuchkov – VR Deputy
53. Andriy Kukin – The President of the Ukrainian Aircraft Company
54. Rainer Kunts – Hance Zajdel Fund in Ukraine the Head of the Representative Office
55. Helmut Kurt – Fredrick Ebert Fund in Ukraine
56. Serhiy Kutsenko – Ministry of Economy, Expert
57. Vitaliy Lazarkin – Independent Expert
58. Eduard Lisysyn – Independent Expert
59. Manfred Lomann – Kondrat Adenauer Fund in Ukraine, the Head of the Representative Office
60. Anatoliy Lopata – Independent Expert
61. Anatoliy Maksyuta – Ministry of Finance, the Head of the Budget Department
62. Georgiy Manchulenko – VR Deputy
63. Oleksandr Markin – Ministry of Education, Department’s Head
64. Evhen Marchuk – the Head of the National Security and Defense Council
65. Viktor Mashtabey – Ministry of Foreign Affairs Deputy Head of the European Integration Department
66. Natali Melnychuk Gould – NATO in Ukraine’s Head of the Information and Documentation Center
67. Li Merrick – NATO in Ukraine’s Head of the Cooperation Office
68. Yuliya Mostova – Deputy Head of the “Zerkalo Nedeli” Newspaper
69. Ludmyla Musina – Ministry of Economy’s Head of the Economy Strategy Department
70. Vira Naniveksa – the Head of the International Center for Policy Studies
71. Hryhoriy Nemyrya – the Head of the Board of Directors of the “Renaissance” International Foundation
72. Hryhoriy Omelchenko – VR Deputy
73. Ihor Ostash – VR’s Head of the Foreign Affairs Committee
74. Valeriy Pavlyukov – Independent Expert
75. Oleksandr Parfyonov – Deputy Head of the Ukrainian Research Center on International Security Problems
76. Viktor Pashchuk – Ministry of Foreign Affair’s the Head of Information Department
77. Hryhoriy Perepelytsya – the Head of Department of the National Institute of Strategy Studies
78. Vyatcheslav Pikhovshek – Director of the Ukrainian Center for Independent Studies
79. Volodymyr Poberezhiyi – Representative of the Center for Peace? Conversion and Foreign Policy of Ukraine
80. Yuriy Porokhyavskyi – the Head of VR Committee Secretariat on National Security and Defense Council
81. Vadym Prokofyev – the President of “Nauka” (Science) International Association
82. Viktor Pukhov – the Head Representative of “Russian Civic-political Center” Fund in Ukraine
83. Vitaliy Radetskiy – Ministry of Defense’s First Military Inspector
84. Volodymyr Radchenko – the Head of the Security Agency of Ukraine
85. Leonid Rozhen – Deputy Head of the Council of National Security’s Head
86. Ihor Rudich – Ministry/’ Defense TV Station
87. Leonid Savchenko – Ministry of Economy’s Head of Industrial Politics Department
88. Mykhailo Syrota – VR
89. Oleksandr Stetsenko – Ministry of Defense’s Deputy Head
90. Viktor Tkachuk – the Secretary of VR Committee on National Security and Defense
91. Volodymyr Tolubko – the Head of the National Academy of Defense
92. Mykola Tomenko – Director of the Institute of Politics
93. Oleksandr Turchynov – the Head of the “Ukroboronservis” Committee on Budget
94. Valery Ushakov – the Deputy Head of “Ukroboronservis”
95. Inna Filipova – Eurasia Foundation’s Head of Representative Office in Ukraine
96. Ihor Kharchenko – Ministry of Foreign Affair’s Deputy Head
97. Iryna Khokhlova – “Interfax” Ukraine
98. Sergiy Chornous – “Ukraine Moloda’s” Newspaper
100. Valeriy Shmarov – VR Deputy
101. Valeriy Shtepa – VR Deputy
102. Ihor Yukhnovskiy – the Head of the VR Committee on Science and Education
103. Valentine Yakushyk – National University “Kyiv-Mohyla Academy”

Embassies in Ukraine
1. Embassy of Austria
2. Embassy of the Republic of Bulgaria
3. United Royal Great Britain and North Ireland Embassy
4. Embassy of Georgia
5. Embassy of Canada
6. Embassy of Federal Republic of Germany
7. Embassy of the Republic of Poland
8. Embassy of the Russian Federation
9. Embassy of Romania
10. Embassy of the Slovak Republic
11. Embassy of the United States of America
12. Embassy of the Republic of Turkey
13. Embassy of France
14. Embassy of the Czech Republic
15. Embassy of Switzerland
16. Embassy of Sweden