HP+
HEALTH POLICY PLUS
Better Policy for Better Health

HEALTH POLICY PLUS
SEMI-ANNUAL REPORT

April 2020 – September 2020

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USAID Agreement No.	AID-OAA-A-15-00051
Location	Washington, D.C.
Title	Health Policy Plus
Activity Description	Health Policy Plus (HP+) is a seven-year cooperative agreement funded by the U.S. Agency for International Development under Agreement No. AID-OAA-A-15-00051, beginning August 28, 2015. The project's HIV activities are supported by the U.S. President's Emergency Plan for AIDS Relief (PEPFAR). HP+ is implemented by Palladium, in collaboration with Avenir Health, Futures Group Global Outreach, Plan International USA, Population Reference Bureau (PRB), RTI International, the White Ribbon Alliance for Safe Motherhood (WRA), and ThinkWell.
Main Program Message	HP+ improves health outcomes by advancing sustainable health policy; financing; stewardship, transparency, and accountability; and advocacy for reproductive health and family planning, HIV, and maternal, newborn, and child health efforts at the global, national, and subnational levels.
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CONTENTS

ABBREVIATIONS

AIDS	acquired immune deficiency syndrome
BfH	Buddhism for Health
CHW	community health worker
CIP	costed implementation plan
CMHEF	Community-Managed Health Equity Fund
CSO	civil society organization
FCFA	West African franc
FP/RH	family planning/reproductive health
GBV	gender-based violence
HEP+	Health and Education Policy Plus
HIV	human immunodeficiency virus
HP+	Health Policy Plus
IR	intermediate result area
MNCH	maternal, newborn, and child health
MOH	Ministry of Health
NGO	nongovernmental organization
PPJK	Centre for Health Financing and Risk Protection
PPP	public-private partnership
TB	tuberculosis
UHC	universal health coverage
USAID	U.S. Agency for International Development
WRA	White Ribbon Alliance

PROGRESS REPORT

Across the globe, the Health Policy Plus (HP+) project is working to advance U.S. Agency for International Development (USAID) policy priorities in health to improve equity, access, availability, and information for all people. The project has supported the provision of accessible, affordable healthcare for vulnerable citizens; the ability of youth to advocate for themselves to access targeted health services; and advances in respectful maternity care, universal health coverage, and rights and protections for individuals living with HIV. Through both field- and core-supported activities, HP+ has worked in 48 countries, fostering self-reliance to achieve strong health sector responses to end preventable child and maternal deaths; reduce unmet need for family planning and reproductive health; achieve an AIDS-free generation; and decrease morbidity and mortality while containing the spread of COVID-19.

Figure 1. HP+ by the Numbers: Life of Project

HP+ AT-A-GLANCE
Life of Project

1,682 project results

1,413 partners collaborated

149 policies, operational strategies, and legal/regulatory frameworks developed, revised, adopted, implemented, monitored, and/or evaluated

59 policies are gender-responsive, reflecting principles of equity and/or human rights

65 policies support accountable and transparent stewardship for health

US$437 million mobilized via domestic resource mobilization

US$1 billion mobilized with HP+ support from Global Fund and other donors

48 countries hosting HP+ activities (field- and core-funded)

Over the past six months, HP+ has achieved a total of 133 results, bringing the total number of results achieved over the life of the project to 1,682 (Figure 1). During this time, HP+ documented three additional instances of cost-share valued at US$308,631, bringing the number of cumulative cost-share results to 116. Total USAID funding through September 2020 was US$160.6 million and total cost share was US$18 million, or 11 percent of project expenditure.

This reporting period, the project demonstrated its strengths in adaptability and flexibility by continuing to achieve impressive results in the face of significant challenges caused by the global spread of COVID-19. By shifting to remote working conditions, pivoting to online platforms to continue knowledge sharing and training sessions, and supporting countries to make rapid, strategic policy implementation actions to aid in the pandemic response, HP+ has displayed resilience and adaptability in these unprecedented times.

HP+ is building on previous years to support the provision of sustainable health financing mechanisms, improve access to high-quality services, engage the private sector, and generate evidence to support decision making and advocacy for increased domestic resources for health. The project has strengthened the accountability of governments to their citizens by promoting transparent management and monitoring of health systems and budgets and has supported an empowered and engaged civil society. It continues to ensure that local solutions feed into global policy dialogue by sharing best practices, fostering independent data use, and creating effective models and tools that strengthen health reform worldwide.

The ability to realize any of these achievements hinges on the project's diverse partnerships, its focus on issues of gender and equity, and its expertise in strengthening the capacity of individuals and institutions and the effectiveness of their interactions to sustain and increase self-reliance of local health systems.
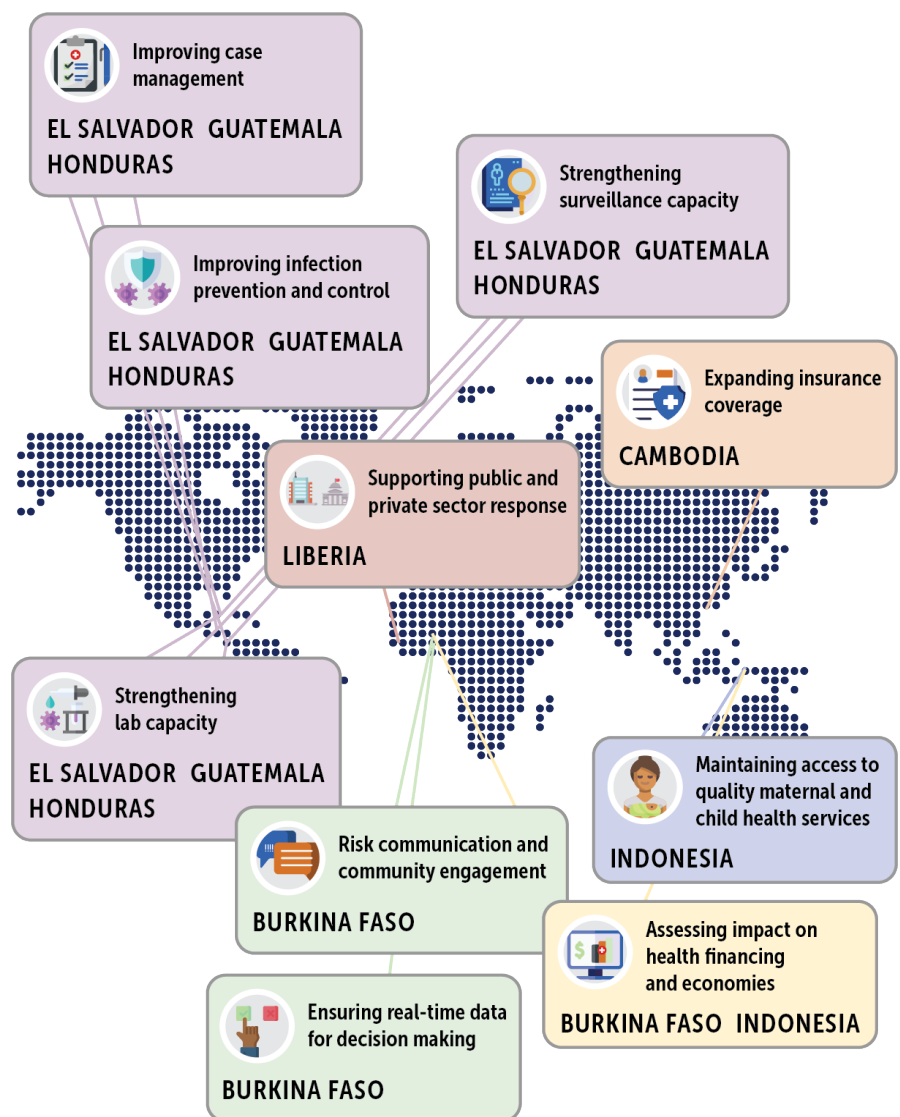
ENGAGING IN THE GLOBAL PANDEMIC RESPONSE

Over the past eight months, the global health landscape has undergone a seismic shift due to the sudden appearance of COVID-19 in the first months of the year. Now, with tens of millions infected and more than one million lives lost, the pandemic has gripped the global community, disrupting economies and daily activities on an unprecedented scale. As scientists race to develop a vaccine and governments and donors direct resources to respond to the pandemic, countries are experiencing gaps in resource needs and disruptions to essential health services.

In many parts of the world, already fragile health systems are rushing to put critical disease response systems in place. Leveraging its decades of experience and global presence in the health sphere, HP+ is aiding in COVID-19 response efforts by supporting countries on three continents to make rapid, strategic policy implementation actions to improve quality service delivery, optimize response efforts, and ensure continuity of essential health services (Figure 2).

The project is supporting global health systems and the pandemic response in a variety of ways, leveraging flexible mechanisms and approaches to respond to evolving needs. Through its four pillars of policy, financing, governance, and advocacy—as well as helping to strengthen countries' human resources for health—HP+ is aiding efforts to combat the pandemic with the aim of creating long-lasting, sustainable health systems worldwide. By supporting countries to decrease morbidity and mortality and contain the spread of COVID-19, the project is improving health outcomes and saving lives.

Figure 2. Snapshot of HP+'s COVID-19 Response Efforts

Improving case management
EL SALVADOR GUATEMALA HONDURAS

Strengthening surveillance capacity
EL SALVADOR GUATEMALA HONDURAS

Improving infection prevention and control
EL SALVADOR GUATEMALA HONDURAS

Expanding insurance coverage
CAMBODIA

Supporting public and private sector response
LIBERIA

Strengthening lab capacity
EL SALVADOR GUATEMALA HONDURAS

Maintaining access to quality maternal and child health services
INDONESIA

Risk communication and community engagement
BURKINA FASO

Assessing impact on health financing and economies
BURKINA FASO INDONESIA

Ensuring real-time data for decision making
BURKINA FASO

Over the reporting period, HP+ has supported countries' COVID-19 response efforts in the following ways:

POLICY

By supporting countries to develop, adopt, implement, and monitor health policies that support strong health systems and bolster COVID-19 response efforts:

HP+ supported the Ministry of Health (MOH) in Honduras to revise criteria to end COVID-19 isolation using a symptoms-based strategy instead of laboratory results-based processes and developed *COVID-19 Infection Prevention and Control Guidelines* for national implementation among healthcare workers. The project also supported the country to revise its guidelines to healthcare workers, forensic experts, funeral homes, local governments, and the Honduran population for the adequate handling of the deceased in the context of COVID-19 to reduce spread of the virus.

The project—known as Health and Education Policy Plus (HEP+) in Guatemala—supported government efforts in Guatemala to develop family planning and logistics guidelines for reproductive health services within the context of the pandemic, enabling continuity of services and reducing a potential shortage of contraceptives. At the request of the government, HEP+ also developed a strategy to apply objective, standardized measures to establish epidemiological phase by territory and a COVID-19 contract tracing and case follow-up strategy to enable confinement and containment of the virus.

Health facility personnel in Honduras are oriented on infection prevention and control protocols during a training.

In conjunction with partner the White Ribbon Alliance (WRA), HP+ supported Malawi to integrate priorities expressed by women and girls into its *Maternal and Newborn Health Services Including Family Planning Guidelines during COVID-19* policy. Maintaining and prioritizing essential health services that meet women's and girls' self-expressed needs during the pandemic is critical to protect the gains previously made in reducing maternal mortality and morbidity in Malawi.

Across Central America, HP+ is supporting local professional associations such as Honduras's Association of Intensive Care Specialists, El Salvador's Association of Anesthesiologists and National Nursing Association, and Guatemala's Association of Infectious Diseases to address the COVID-19 pandemic. These local partners are developing and revising technical guidelines and protocols, ensuring that staff in underserved areas receive training and mentorship; supporting scale-up of training programs developed by HP+ staff and consultants; providing strategic advice on testing strategies and equipment purchase; and engaging in policy-level discussions with MOHs and key partners.

FINANCING

By increasing domestic resource mobilization and strengthening stakeholder capacity to manage financial resources in the pandemic response:

Handwashing kits donated by the Bank of Africa Foundation to health facilities in Niamey, Niger.

Following an analysis conducted in May by HP+ West Africa on available equipment and supplies to fight COVID-19 in Niger, the Bank of Africa Foundation invested US$1,700 in the form of handwashing kits to fight COVID-19 in the country. This investment, which joins US$640,000 already granted by the Association of Banks and other financial establishments to the Nigerien government to aid in its pandemic response, underpins the country's private sector commitment to mobilizing domestic resources for health amid the pandemic.

The project supported Guatemala's MOH to streamline procurement processes for protective equipment and medicines and to raise the level of execution of the budget assigned to aid in the country's pandemic response. As a result, this level of execution has nearly quadrupled between June and August, from 97.9 million to 358.2 million quetzal (US$12.8 million to US$47 million) at the hospital level and from 32.2 to 112.6 million quetzal (US$4.2 million to US$14.8 million) at the level of health area directorates. These investments are essential to improving the supply of protective equipment for front-line personnel who care for patients with COVID-19 as well as ensuring adequate supply of medicines required to treat infected patients.

HP+ Cambodia worked with government counterparts to develop a COVID-19 monitoring and evaluation concept note for a new cash transfer program for the poor and vulnerable as part of the Ministry of Economy and Finance's COVID-19 response. This support helped to ensure the effective implementation by country stakeholders of the first rounds of the program, which transferred approximately US$50 million to 560,000 poor households to help mitigate the economic shock caused by the pandemic.

HP+ also hosted a webinar that featured recent analyses of fiscal space for health in Indonesia and the Philippines that highlighted current fiscal constraints, government budgetary responses to the COVID-19 crunch on revenues, and possible avenues through which additional financing could be raised.

GOVERNANCE

By strengthening the capacity of country stakeholders to develop and implement advocacy strategies, collaborate on partnerships, and engage in participatory processes to ensure the provision and continuity of essential health services:

HEP+ supported civil society youth groups in Guatemala to raise awareness about the importance of respecting government-mandated measures to mitigate the spread of the virus, such as confinement and social distancing, through art, music, and media disseminated in both Spanish and Mayan that garnered an average of 7,000 daily views on social media. Guatemalan civil society also carried out advocacy campaigns about the importance of continuing to provide reproductive health services during the COVID-19 emergency to prevent an increase in the number of unplanned pregnancies caused by a disruption in family planning/reproductive health (FP/RH) services.

A young Guatemalan artist's drawing depicting the dangers of contracting COVID-19.

In Malawi, HP+ supported members of the intergenerational mentoring program to pivot their advocacy work to focus on addressing FP/RH needs of youth in the context of the COVID-19 pandemic. Members chose to focus on advocating to district response teams to prioritize FP/RH services for youth in their pandemic response plans. As a result, the Salima District Youth Network received 1.5 million Malawian kwacha (approximately US$1,990) from the district council to support its work. To date, mentees have visited 250 households in their communities to share information on how to prevent COVID-19, access local FP/RH services, and connect with community health workers.

HP+ partner WRA convened a partnership of government representatives and nongovernmental organizations (NGOs) in Pakistan to ensure evidence-based, respectful maternity care and reproductive and maternal health services continue to be prioritized as essential during the COVID-19 pandemic. By ensuring that policy designates these services as essential priorities, Pakistan can avoid a severe increase in maternal and neonatal deaths if maternal health coverage continues to decline as a result of diverted services and reduced coverage indirectly caused by the pandemic.

ADVOCACY

By strengthening the evidence base for decision making in health services, supplies, and delivery systems to support COVID-19 response efforts and ensure continuity of essential health services is maintained:

Following a 38 percent increase in call volume to a domestic violence hotline following the Guatemalan government's implementation of self-isolation requirements to prevent the spread of COVID-19, HEP+ worked with civil society networks to train 65 members of civil society on the topic of masculinities for gender equality in the time of COVID-19. HEP+ also supported revision of an application that consolidates demographic and FP/RH data at national and departmental levels to include COVID-19 news and information.

A pandemic is no excuse to abandon

Equitable Care
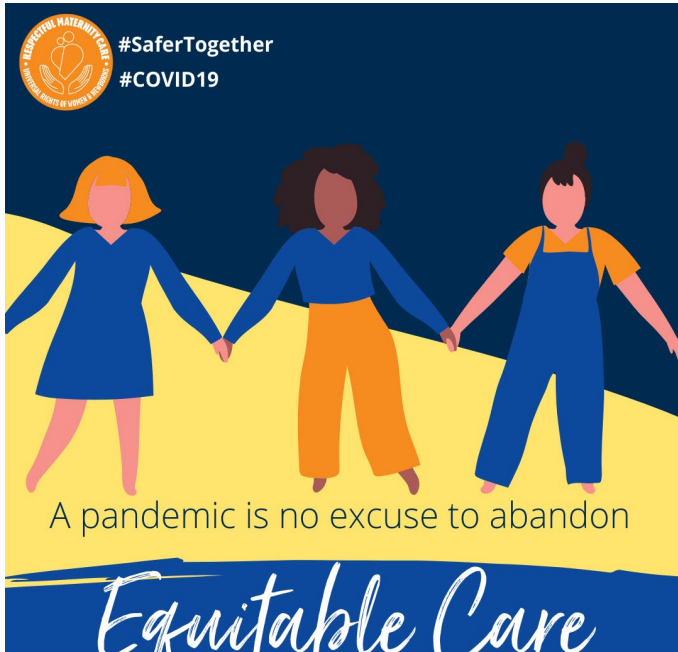
An image from the Safer Together: Respectful Maternity Care during COVID-19 Pandemic campaign (credit: WRA).

HP+ partner WRA convened a special working group within the Global Respectful Maternity Care Council to design an advocacy and communications campaign to ensure maternal and newborn health remains a priority during COVID-19. The campaign was used by WRA National Alliances and others in USAID priority countries to convene stakeholders, advocate for action, and disseminate joint messages to women, communities, and providers to address the secondary effects of COVID-19 on maternal and newborn health.

The project is also providing thought leadership by urging governments to consider issues of equity in their responses, modeling indirect impacts of COVID-19 on maternal and newborn health; highlighting gender considerations within the pandemic response; and offering policy recommendations to ensure essential services for women and girls are maintained during this and future pandemics.

HUMAN RESOURCES FOR HEALTH

In addition to these four pillars, HP+ is working closely with governments and other partners to ramp up prevention, mitigation, and service delivery measures to save lives and manage the surge of COVID-19 patients that threatens to overwhelm health facilities. The project is leading the response to improve COVID-19-related laboratory capacity, surveillance, and case management, with an emphasis on infection prevention and control, in three Central American countries: El Salvador, Guatemala, and Honduras.

Healthcare workers in Honduras attend a July training on mechanical ventilation.

In Honduras, HP+ helped to develop, apply, and deliver a comprehensive training curriculum to 1,000 healthcare workers to build capacity on mechanical ventilation, critical care, and infection prevention and control. The project also developed laboratory testing projections for different scenarios using existing PCR, Abbott, and Bioneer platforms to increase COVID-19 sample management capacity, including test-kit supply projected needs. The USAID Global Health Supply Chain Program used HP+'s projections to procure lab equipment and supplies to increase Honduras's maximum daily processing capacity, strengthening the country's pandemic response.

In Guatemala, HEP+ developed a rapid monitoring tool for health districts throughout the country to provide critical data on inputs needed to address acute malnutrition during COVID-19, including data on the availability of and access to ready-to-use therapeutic food, micronutrients, and anthropometric equipment. This information is being used by civil society groups to advocate for addressing malnutrition within Guatemala's emergency response plans.

ADVANCING HEALTH POLICIES THAT IMPROVE EQUITY, ACCESS, AVAILABILITY, AND INFORMATION (IR1)

HP+ supports governments and other country stakeholders to develop, adopt, implement, and monitor health policies; strengthen the capacity of institutions, individuals, and health systems; and secure predictable and increased funding for essential services.

POLICY PROGRESS

Over the past six months, HP+ supported the development, revision, adoption, implementation, and monitoring of national, subnational, and operational policies throughout multiple countries. Figure 3 provides an overview of some of the project's major policy achievements between April and September 2020.

Figure 3. HP+ Support to Policies, Plans, and Strategies Advanced During the Reporting Period

1 DEVELOPED/REVISED

- Burkina Faso revised its task-sharing policy on RH/FP/HIV/nutrition
- Cambodia developed and costed its 10-year *National Strategic Plan 2021-2030 to End Tuberculosis*
- Guatemala developed a guide to facilitate implementation of decentralization
- Guatemala developed logistics guidelines for FP/RH services within the context of COVID-19
- Guatemala developed infection prevention and control guidelines
- Honduras revised its policy on the adequate handling of the deceased in the context of COVID-19
- Honduras developed criteria to end COVID-19 isolation using a symptoms-based strategy
- Kyrgyz Republic developed standards of service for palliative care and mental health
- Madagascar developed a gender-responsive WASH sector policy that was validated in September
- Malawi integrated women's and girls' priorities into COVID-19 MNH and FP service delivery guidelines
- Mozambique developed a provincial investment case operationalization plan to implement its national RMNCAH strategy
- Nigeria developed national blueprints for integration of TB and HIV into state health insurance schemes

2 ADOPTED

- Guatemala adopted guidelines to strengthen and expand access to RH/FP services amid COVID-19
- Guatemala adopted strategies to mitigate local spread of COVID-19
- Guatemala adopted a contact tracing and case follow-up strategy to confine and contain COVID-19
- Indonesia presented non-infrastructure PPP technical guidelines to senior leadership
- Malawi incorporated priorities of girls and women into its quality of care assessment toolkit
- Meridian/HP+ engaged the Rainforest Alliance to include workers' RH and gender concerns in newly released *Sustainable Agriculture Standards for Farms and Supply Chains*

3 IMPLEMENTED/MONITORED

- Cambodia established an inter-ministerial ICT technical working group
- Madagascar implemented its FP/RH law with the support of an HP+-trained network of journalists
- Malawi implemented an AGYW strategy and a monitoring and evaluation health information systems strategy
- Côte d'Ivoire conducted its second CIP review
- Madagascar monitored its CIP at a semi-annual review

Acronyms: AGYM: adolescent girls and young women; CIP: costed implementation plan; FP: family planning; ICT: information and communication technology; MNH: maternal and child health; PPP: public-private partnership; RMNCAH: reproductive, maternal, newborn, child, and adolescent health; RH: reproductive health; TB: tuberculosis; WASH: water, sanitation, and hygiene.

ADVOCACY FOR ACTION

During this reporting period, HP+ fostered individual and institutional capacity to develop, implement, and monitor policies and improve advocacy efforts and their impact on policy action. In addition to supporting Indonesia's advocacy efforts for health sector reform (see Spotlight) and bolstering global COVID-19 response efforts, the project supported advocacy for action in the following ways:

In **Cambodia**, HP+ supported the National AIDS Authority to undertake costing, financial analysis, and development of strategic inputs to *The Fifth National Strategic Plan for a Comprehensive, Multi-Sectoral Response to HIV/AIDS (2019-2023)* and an *Antiretroviral Financing in Cambodia* policy recommendation brief. As a result of this support, the Ministry of Economy and Finance committed to increasing antiretroviral drug funding from the current annual amount of US$1.5 million to US$2.5 million in 2021, US$3.5 million in 2022, and US$5 million in 2023. This commitment will allow the Global Fund to Fight AIDS, Tuberculosis, and Malaria to reallocate resources to critical, underfunded HIV prevention activities and support the country on its path to achieve its goal of domestically funding 50 percent of the HIV response by 2023.

In **Mali**, HP+ supported the National Program for the Abandonment of Gender-Based Violence (GBV) to engage representatives from ministerial departments, technical and financial partners, and civil society organizations (CSOs) in revising the draft roadmap for the law against GBV. The law, which has seen renewed support by religious leaders in recent months, would criminalize violence against women, including the practice of female genital mutilation. With the support of HP+, a revised version of the national roadmap for the adoption of the law on GBV is now available—an essential step in guiding stakeholders through the process of preparing and adopting the draft law text, with the ultimate aim of improving gender equity in Mali.

In **Malawi**, youth champions trained by HP+ reported several instances of successful advocacy efforts leading to changes in policy at the district level. One year after participating in a training focused on introducing youth advocates to the policy process, the importance of evidence-based decision making, and the role of strategic communication, youth champions are putting these advocacy and policy communication skills into practice to improve youth access to health services and information. These efforts include engaging with the Center for Environmental Policy to assess effectiveness of the *National Youth Policy* and making recommendations to improve policy language and dissemination so that youth are better able to understand their rights. Another trainee successfully advocated to district council officials and chiefs to construct a youth-friendly health services space for youth to access the minimum service package in Mchinji District.

Three youth advocates in Malawi (credit: Amaru Photography).

Spotlight: Prioritizing Public-Private Partnerships in Indonesia's Health Policy

A mother and baby look at signage in an Indonesian health facility.

In a diverse, geographically vast country such as Indonesia, private sector engagement in the health sector is a critical component of increasing access to and improving the quality of health services for all—particularly in areas where these services are lacking. The government of Indonesia has prioritized private sector engagement and public-private partnerships (PPPs) as strategic initiatives in achieving the country's development goals. Through PPPs, each partner leverages the resources, expertise, and efficiencies of the other to achieve better health, societal, and economic outcomes.

HP+ has been working with Indonesia's Centre for Health Financing and Risk Protection (PPJK) at the MOH to develop technical guidelines on non-infrastructure PPPs so that the processes and tools are readily available for use by public and private sector partners. Non-infrastructure PPPs focus on health services, such as contracting with NGOs for community prevention and promotion campaigns; with professional associations for service provider quality assurance; with technology companies to develop software for electronic referral systems; or with private training institutions to scale up new curriculums across the archipelago. As a result of advocacy by PPJK, Indonesia's Ministry of Planning listed non-infrastructure PPP policy adoption and implementation as one of the priority areas for health sector reform. In June of this year, the Secretary General of the MOH authorized presenting the technical guidelines, developed with HP+ support, to MOH senior leadership at their next meeting as part of the final steps of the policy adoption process.

These partnerships present a unique, innovative opportunity for the health sector to better address health access, gaps in achieving quality targets, and system inefficiencies—ultimately benefiting not only the public and private sectors, but the health and well-being of all Indonesians.

INCREASING SUSTAINABLE, PREDICTABLE, AND ADEQUATE FINANCING FOR HEALTH PROGRAMS AND POLICY (IR2)

HP+ provides strong technical support and leadership for sustainable financing of essential services; areas include HIV; family planning; tuberculosis (TB); and maternal, newborn, and child health (MNCH). We help governments to better understand the resource requirements for scaling up programs and introducing new commodities and interventions; forecast financial scenarios; develop investment plans; integrate sustainable financing agendas; and improve efficiencies.

INCREASING DOMESTIC RESOURCES FOR HEALTH

During the past six months, HP+ has continued to support government stakeholders at all levels to mobilize domestic resources for health, including in Niger and Cambodia (see Spotlights) and to support global COVID-19 response efforts. But budget allocations are just one step in increasing resources for health; governments also must release and spend funds efficiently and effectively to deliver high-quality programs and services.

In this reporting period, the project built upon its work in helping Nigeria to increase sustainable, predictable financial resources for health by supporting the Lagos State Agency for the Control of AIDS to submit and follow-up on funding request memos, leading to the disbursement of 80 million Nigerian naira (approximately US$207,000) by the Lagos state government. In total, the agency has obtained a 150 million naira (US$392,000) release from the state government through HP+ support, which is being spent on community mobilization, HIV testing, and monitoring and evaluation activities.

STRENGTHENING CAPACITY TO PRIORITIZE AND EXECUTE HEALTH BUDGETS

Spotlight: In Niger, a Local Leader Makes Family Planning a Priority

In Niger, where the modern contraceptive prevalence rate is 18.1 and the total fertility rate is 7.6, supporting family planning initiatives has become a national priority. The country's costed implementation plan (CIP) for family planning identified an implementation cost of approximately 64 billion West African francs (FCFA), or US$128 million, that would be required to support its activities and initiatives—far surpassing the national government's available funding resources.

Following an HP+-supported regional workshop in August 2018 aimed at engaging community leaders in family planning advocacy to support CIP implementation, local leaders began to take action. In the southwestern city of Dosso, Mayor Issoufou Idrissa has invested FCFA 57 million (US$97,500) over a period of six months for the purchase of family planning products and the financing of income-generating activities for women in the municipality—about 2.7 million individuals.

Mayor Idrissa distributes medical supplies for pregnant women to Regional Director of Public Health Dr. Tassiou Elhaj Ibrahim and Chief Director of Health Dr. Amadou Ayouba in Niger.

Of the FCFA 57 million, 40 million (US$68,000) has been allocated to the rehabilitation of health centers. Nine million (US$15,000) has been reserved for the purchase of medical supplies for pregnant women and consumables for the insertion and removal of contraceptive implants and intrauterine devices in health facilities. And 8 million (US$14,000) has been allocated to income-generating activities for women—amounting to about 50,000 (US$85) per woman in the municipality.

These resources have already enabled health facilities in the municipality to provide high-quality FP/RH health services to 966 new users. Mayor Idrissa's commitment to supporting family planning initiatives by mobilizing local resources exemplifies the immediate, effective impact that leaders at all levels can have in improving the health and well-being of their communities.

Spotlight: Supporting Vulnerable Populations through Community-Managed Health Funds in Cambodia

Community participation is instrumental in facilitating access to health services. In Cambodia, the Community-Managed Health Equity Fund (CMHEF)—established by the NGO Buddhism for Health (BfH) in 2004—is a self-funded, community-based social structure that operates in the catchment area of the local health center.

Since early 2019, HP+ has partnered with BfH to support the CMHEF in its mission to be a responsive, inclusive, sustainable community participation structure that enables rural poor and vulnerable population groups to access high-quality healthcare services. At a time when many NGOs are reducing support to programs that target people living with HIV and TB due to shortfalls in external funding, HP+ and BfH initiated an expansion of current

Children eat enriched rice porridge at a nutrition training event in Siem Reap province (credit: USAID/Cambodia HARVEST).

CMHEF support to include these populations and provided capacity development support to commune councillors, clerks, and CMHEF leaders. HP+ provided hands-on training and technical assistance to support BfH in mobilizing community resources, public funds, and district-level leadership support to CMHEFs, and provided organizational capacity building through coaching and mentoring in areas such as financial management, governance, and communications.

As a result of these efforts, 136 CMHEFs have expanded their support to include HIV and TB patients. In addition, 143 communes integrated CMHEF activities into their Commune Investment Plans for 2020, with an estimated budget allocation of US$100,653. As of May 2020, 110 communes had disbursed funds to CMHEFs. Most significantly, 24,046 individuals classified as most vulnerable have accessed healthcare services through CMHEFs—a two-fold increase from the beginning of the project. This support comes at a particularly critical time, as CMHEFs, in conjunction with BfH, have helped 974 poor and vulnerable families to weather the economic impact of COVID-19 by providing emergency financial support and education on measures to mitigate the potential spread of the virus within their communities.

IMPROVING THE POLICY ENVIRONMENT FOR PUBLIC STEWARDSHIP, ACCOUNTABILITY, AND TRANSPARENCY (IR3)

Strengthened stewardship, accountability, and transparency are critical components of sustainable policy. HP+ focuses on improving these foundations in collaborative ways, bolstering relationships among stakeholders within government and across sectors, and bridging gaps between national and subnational levels of government, civil society, and the private sector. Building and supporting these relationships improves understanding of roles and responsibilities and breaks down barriers that can impede progress in achieving health goals.

PROMOTING EFFECTIVE, TRANSPARENT, AND LOCAL MANAGEMENT AND MONITORING OF HEALTH BUDGETS AND SYSTEMS

Governments have a duty to provide high-quality public health services to their citizens and to ensure that private health services are well-regulated. To do so, governments and country stakeholders need mechanisms and systems in place to effectively manage and monitor health systems and health budgets that promote citizen engagement and improve transparency.

Spotlight: In Mali, Local Leaders Oversee Domestic Funding of Community Health Workers

A community health worker administers a newborn check-up at a village health facility in Mali (credit: Souleymane Bathieno).

In Mali, as is the case in many African countries, community health workers (CHWs) provide essential healthcare services—and the need for services provided by this essential workforce is only expected to increase over time. Despite a strong reliance on CHWs, the program is largely donor-dependent, jeopardizing the sustainability of the workforce in the long term.

Between October 2019 and January 2020, local stakeholders—including mayors, community health associations, and communities—mobilized more than 7.8 million FCFA (approximately US$13,305) in local resources to support payment of CHWs in the regions of Kayes and Sikasso following the end of stipend payments from USAID's High-Impact Health Services Project in September 2019. In February 2020, HP+ Mali, in collaboration with the Association of Malian Municipalities, developed an interview guide for monitoring municipal commitments in favor of CHWs and support given to the Essential Community Care program.

During this reporting period, regional health directorates used these tools during field trips to Kayes and Sikasso to assess management of the funds and become acquainted with locally developed mechanisms that support the CHWs. The assessment revealed that **approximately 95 percent of CHWs have remained at their posts following cessation of donor funding** and **more than 50 percent of these workers are being supported by locally developed mechanisms.** Critically, local authorities are transparently managing the community-mobilized funds, ensuring that local contributors are involved in verifying the appropriate allocation to the intended beneficiaries. By taking ownership over these processes, local stakeholders are ensuring that the essential health services provided by

CHWs continue to be available to communities, creating an enabling environment for health that is sustainable, transparent, and effective.

SUPPORTING AN EMPOWERED AND ENGAGED CIVIL SOCIETY

Citizens have a role to play in ensuring government transparency and holding leaders accountable for upholding their commitments. An essential component of sustainable, successful policy reform is ensuring that the systems and structures put in place support stewardship, accountability, and transparency.

In 2012, as part of the FP2020 Initiative, the nine francophone West African countries in the Ouagadougou Partnership made commitments to accelerate progress toward achieving their countries' family planning goals. Historically, though, it has proven difficult to assess the level of achievement of these commitments. To ensure effective implementation and track progress made to date, this reporting period HP+ engaged civil society in West Africa to monitor FP2020 commitments using Samasha Medical Foundation's Motion Tracker. Under the leadership of the MOHs in Burkina Faso, Côte d'Ivoire, and Togo, and in collaboration with a variety of civil society partners and stakeholders, HP+ supported development and validation of indicators, data collection, and creation of reports assessing each

A woman has her blood pressure checked in the maternity ward of a health clinic in Bamako, Mali (credit: Dominic Chavez/World Bank).

country's progress in implementing its commitments in the period between July 2017 and December 2019. By engaging in these participatory processes to ensure that leaders are being held accountable for commitments made, civil society in West Africa is supporting sustainable, successful policy reform.

Other notable instances of HP+ supporting civil society to engage in participatory processes that enable accountability and transparency over the past six months include:

- Guatemala's multisectoral groups successfully continued to monitor implementation of family planning and maternal health laws during a transition of government authorities
- Malawi integrated CSOs, such as the Coalition of Women Living With HIV/AIDS and the Association of Journalists Living with HIV/AIDS, into the steering committee of the newly permanent Cervical Cancer Program Task Force
- Nigeria supported a multisectoral coalition of CSOs to formally request that TB and HIV services be included in the benefit package of the Basic Health Care Provision Fund
- Zambia applied a Legal and Policy Framework to Accountability approach that engaged key stakeholders in the health sector to identify influences in the legal and policy framework that affect accountability for FP/RH services

In addition to capacity development trainings and workshops related to the COVID-19 response, the project conducted five trainings and 10 workshops over the reporting period, reaching 365 individuals through virtual platforms that enabled capacity development activities to continue amid remote working conditions (Figure 4):

Figure 4. Snapshot of Trainings and Workshops

Kenya/East Africa
- Identified legal and structural challenges to county funds flow
- Facilitated discussion about capacity gaps in the Health Sector Intergovernmental Forum and its subcommittees
- Validated a private sector engagement framework to support ART uptake
- Reviewed progress made by seven deep-dive countries in implementing action plans
- Convened a consultative meeting to inform domestic resource mobilization for strategic programs
- Trained research institutions based in Tanzania, Uganda, and Kenya on applying the Activity-Based Costing and Management methodological approach to HIV services
- Trained nine counties on planning, budgeting, and the medium-term expenditure framework using a new, virtual platform

Indonesia
- Strengthened private sector engagement and understanding of PPP technical guidelines through two PPP workshops on infectious diseases and maternal and newborn health

Cambodia
- Held a deep-dive training for government counterparts on healthcare quality to build government counterparts' M&E capacity
- Conducted a training of trainers on the new TB Prevention Therapy training module

Malawi
- Conducted a family planning advocacy event with members of Parliament

Madagascar
- Trained the Ministry of Public Health investment case technical team on a results-based management approach

Acronyms: ART: antiretroviral therapy; M&E: monitoring and evaluation; PPP: public-private partnership; TB: tuberculosis

ADVANCING SUSTAINABLE DEVELOPMENT GOALS THROUGH GLOBAL LEADERSHIP AND ADVOCACY (IR4)

HP+ serves as a conduit to advance best practices and global advocacy agendas, strengthening the evidence base for decision making and ensuring that local solutions feed into global policy dialogue.

ADVANCING BEST PRACTICES

From hosting webinars and implementing tried-and-tested approaches to producing peer-reviewed journal articles, convening global gatherings, and conversing on social media, HP+ is developing and sharing best practices worldwide.

Over the past six months, HP+:

Hosted 10 webinars focused on family planning, maternal health, financing, private sector engagement, and topics related to COVID-19 (Figure 5). At these webinars, case studies on key HP+ activities were presented along with introductions to new tools. Webinar recordings and accompanying supporting materials were shared on the HP+ website and through email outreach. In August, HP+ delivered a webinar for more than 60 members of the Reproductive Health Supplies Coalition focused on the newly developed Approach for Diagnosing Inequity in Family Planning Programs.

Figure 5. Webinars by the Numbers

1734 Registrations

921 Attendees

492 Views

61 Hours of Watch Time

10 Webinars
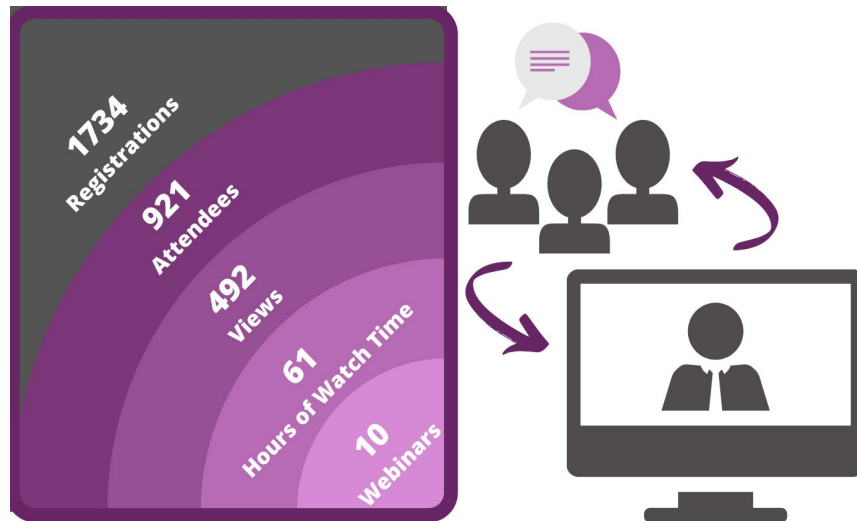
Published seven manuscripts in peer-reviewed journals on a range of topics, including capacity development for universal health coverage (UHC) in Cambodia (*Policy Modeling*); stigma and discrimination reduction at health facilities (*Journal of the International AIDS Society*); health insurance (*PLOS ONE*); improving the quality of health services in Cambodia (*Asia Pacific Journal of Public Health*); and respectful maternity care during the COVID-19 pandemic (*Health and Human Rights*).

Figure 6. HP+'s Reach

85,756 publication downloads

140,477 website visits

51,900 impressions on social media + ~3% growth in fans & followers

25 email campaigns

1,000 average number of recipients

maximum open rate 38%

Participated in global knowledge sharing through virtual conferences, contributing four posters focused on HIV financing and co-hosting a satellite session, "Data Matters: The Role of Local Stakeholders and Data in Influencing HIV Services and Programs," at AIDS2020. At a meeting of the International AIDS Economic Network, HP+ moderated a panel session, "HIV Integration into Health Insurance." During the reporting period, an additional

five posters and one oral presentation were accepted for the upcoming Sixth Global Symposium on Health Systems Research (HSR2020) virtual conference.

FOSTERING DATA USE

HP+ investments in strengthening individual and institutional capacities of host-country partners evolve into local partners using project-generated data to inform evidence-based advocacy agendas and influence decision making. Over the past six months, Indonesia has leveraged project-generated data in several ways to inform policies and programs to better address health needs: In Papua Province, the Papua Health Office used data generated through HP+'s costing and Local Epidemic Assessment for Prevention epidemic modeling study to inform its HIV service scale-up strategy. A detailed HIV service and financing mapping, produced by HP+, was presented by the national government in high-level discussions regarding inclusion and exclusion of HIV benefits in the national health insurance package. In addition, findings from an HP+ analysis informed the government's development of a policy note that was shared with MOH senior leadership on key considerations for maternal and newborn health strategic purchasing.

Also during this reporting period, HP+ developed, refined, and/or disseminated a range of methods, tools, and approaches, including the following with global reach and impact:

To support countries in achieving equitable healthcare, HP+ independently developed an **Approach for Diagnosing Inequity in Family Planning Programs**. This approach identifies inequities for disadvantaged subgroups, programmatic components of family planning, and at national and subnational levels. The approach can be used to improve the design of and to tailor family planning activities; to support public and private sectors with information to coordinate national and subnational efforts; and to justify the allocation of health and family planning resources.

HP+ developed a framework and corresponding checklist that examines the **integration of family planning into the legal, regulatory, and policy aspects of health financing arrangements** aimed at achieving universal, affordable access to essential health services. This work aims to support countries to integrate family planning into universal health coverage reform.

The project developed a **new tool for assessing the technical efficiency of family planning programs** that can be adapted to any developing country context. An April webinar that brought together approximately 100 attendees,

New Blog Series Focuses on Multisectoral Actions for Health and Economic Growth
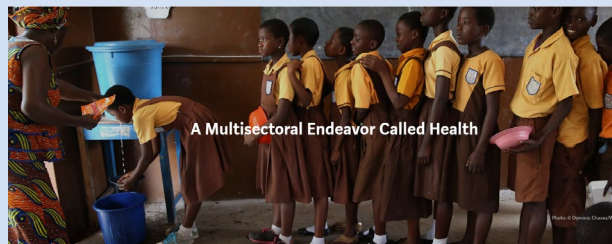
This reporting period, HP+ launched a new blog series, "A Multisectoral Endeavor Called Health: Working Across Sectors for Quality and Sustainability," featuring HP+ and other expert voices discussing a range of health development challenges and examining how multisectoral actions can help to address complex, interrelated issues. The first two blog entries, "Unity is Strength: Improving Health is a Multisectoral Endeavor" and "Reducing Malnutrition: A Multisectoral Approach to Addressing Underlying Causes," were published in June and September, respectively. Focusing on high-level objectives, such as achieving UHC, addressing pandemic threats, and reducing malnutrition, the blog series considers how multisectoral actions contribute to better health status of populations and play a role in achieving economic growth and other development goals.

including prominent health economists and global health implementing partners, [featured the tool's ability](#) to diagnose family planning technical inefficiencies, identify their root causes, and evaluate proposed solutions.

To encourage further information-sharing to help stakeholders learn more about health financing and determine sustainable ways for countries to fund family planning, HP+ launched **new, revamped message boards** in the [Family Planning Financing Roadmap's Community of Practice](#).

Drawing on lessons learned from a 2019 workshop in Kilifi County, Kenya, HP+ **revised its [curriculum on joint accountability for faith and community leaders](#)** to support advocates, program implementers, and decisionmakers to increase knowledge of accountability within health systems, gain skills to better understand existing accountability linkages, and seek consensus-driven recommendations for action.

CHALLENGES

The most considerable challenge currently facing the project is the impact of COVID-19 on project activities and timelines. Movement restrictions, border closures, quarantine regulations, spread of COVID-19 among our partners and counterparts, and diversion of funding and counterparts' time and attention to focus on pandemic response efforts have posed challenges in undertaking project activities as planned. In response, we are employing a variety of approaches to overcome these limitations, including pivoting to digital platforms to enable continuation of workflow and maintain communication with in-country partners and stakeholders. An unforeseen benefit of this shift has been to expand the reach of our thought leadership by pivoting from in-person policy forums to online webinars, allowing for greater knowledge sharing and impact.

Additionally, over the reporting period, the project faced challenges that required adaptive management to overcome. The election of new leadership in Malawi, a coup d'état in Mali, political sensitivities around family planning programming in Tanzania, and alleged misuse of pandemic response funds by government officials in Kenya have impacted project activities and product completion. From an operational perspective, changes in leadership and government ministry structures have posed challenges, as non-COVID-related work is being deprioritized and funding diverted to pandemic response efforts.

In response, HP+ used and is continuing to use approaches such as the Collaborating, Learning, and Adapting Framework to work with missions and country counterparts to address such challenges and adapt accordingly. In a time of unprecedented uncertainty and an ever-evolving public health landscape, we have risen to the challenge, enabling continuity of technical support and leadership and pivoting our activities and support quickly and efficiently in response. We will continue to support countries to make rapid, strategic shifts in service delivery to ensure continuity of essential health services, supporting efforts to combat COVID-19 with the aim of creating long-lasting, sustainable health systems worldwide.

ANNEXES

ANNEX A. HP+ PROJECT MANAGEMENT

Table 1. HP+ Project Management and Technical Leadership

HP+ Project Management	
Project Leadership Team	
Director	Suneeta Sharma
Deputy Director – FP/RH	Jay Gribble
Deputy Director – HIV/COVID-19	Sara Bowsky
Deputy Director – Finance and Operations	Jay Mathias
Deputy Director – Field Programs	Barbara Rieckhoff
Technical Leadership Team	
Capacity Development	Anne Jorgensen
Health Financing	Arin Dutta
Monitoring, Evaluation, and Learning	Nicole Judice
Communications/Knowledge Management	Annmarie Leadman
Maternal Health Advisor	Elena Ateva
Gender Technical Advisor	Elisabeth Rottach
Stigma and Discrimination	Laura Nyblade
Stewardship and Accountability	Alyson Lipsky
Finance and Operations Support	
Senior Manager	Rick Gobantes
Program Operations Managers	Amanda Caldas, Alpha Ba, Shayan Nabeel

Table 2. HP+ Core-Funded Activity Management

Core Activity	Activity Manager
POP-Specific Activities	
P1.1 Costed Implementation Plans for Family Planning	Christine Lasway
P1.2 Understanding the Policy and Financial Implications of Expanding Method Choice	Erin McGinn
P1.3 Translate Malawi's National Youth-Friendly Health Policy and Strategy for Local Audiences to Support Uptake of Family Planning/Reproductive Health Services by Young Women Ages 15–19	Jay Gribble
P1.4 Strengthening Gender-Based Violence Policy Implementation for Improved Health Outcomes	Elisabeth Rottach
P1.5 Marshalling the Evidence for Health Governance: Policy and Regulation Thematic Working Group	Suneeta Sharma
P1.6 Transition Policy for Family Planning Commodities	Dara Carr
P1.7 Strengthening Local Decision Making for Family Planning	Alyson Lipsky
P1.9 Using Costed Implementation Plans for Family Planning Investments to Influence Investments in the Global Financing Facility	Elise Lang
P1.10 Toward Greater Sustainability: Planning for Transition	Dara Carr
P1.12 Understanding Policy Barriers to Supportive Male Engagement in Family Planning	Elisabeth Rottach
P1.13 Improving the Legal and Regulatory Environment for Integrating Vertical Programs, including Family Planning, into Universal Health Coverage	Elise Lang
P1.14 Promoting Corporate Workplace Health Policies to Expand Access for Family Planning and Reproductive Health Services	David Wofford
P1.15 Understanding Equity in the Use of Family Planning at Subnational Levels	Kaja Jurczynska
P1.16 Family Planning, Population Dynamics, and Violent Extremism	Kaja Jurczynska
P1.17 Impact of Policy	Katie West-Slevin
P1.18 Journey 2 Self-Reliance	Anne Jorgensen
P1.19 Enabling Environment for Sustainable Commodity Procurement	Dara Carr
P1.20 Lessons Learned from CIP Development and Execution and Guidance for the Next Generation of CIPs	Laura Hurley
P1.21 Using Digital and mHealth Solutions to Improve the FP/RH Policy Environment	Meryn Robinson
P2.1 Incorporating Family Planning into Universal Health Coverage Efforts: Latin America and the Caribbean	Arin Dutta

| Core Activity	Activity Manager
P2.2 Costing Harmonization for Normative Interventions: Technical Meeting and Consensus Guidance	Arin Dutta
P2.3 Supporting the Development of USAID/Office of Population and Reproductive Health Financing Framework for Family Planning	Arin Dutta
P2.4 Understanding the Long-Term Financing Needs for Family Planning in the Context of Universal Health Coverage Programs	Tom Fagan
P2.5 Achieving Family Planning Market Growth and Sustainability through a Total Market Approach	Kate Klein
P2.6 Roadmap to Advance Understanding of Family Planning Financing	Suzy Sacher
P2.7 Family Planning Financing Meeting in Sub-Saharan Africa	Elise Lang
P2.9 Applying Catalytic Investments to Stimulate Domestic Resource Mobilization for Family Planning	Elise Lang
P2.10 Applying Blended Financing to Family Planning in Middle-Income Countries: Opportunities to Crowd-In Private Capital	Bryant Lee
P2.11 Actuarial Analysis of the Implications of Integrating Family Planning Services in National Health Insurance Schemes	Shreeshant Prabhakaran
P2.12 Performing Secretariat Role for the Family Planning Financing Reference Team	Andrew Carlson
P2.13 High-Impact Practice Brief on Family Planning Financing	Tom Fagan
P2.14 Financing Family Planning and Reproductive Health Services in Humanitarian Settings	Pascal Saint-Firmin
P2.15 Improving the Technical Efficiency of Family Planning Programs at the Country Level	Catherine Cantelmo
P2.16 Private Health Sector Assessment and Healthcare Federation Establishment in Liberia	Anna Gerrard
P2.18 Family Planning Financial Summary	Arin Dutta
P2.19 Leveraging blended financing instruments to catalyze innovation in FP commodity distribution and dispensing to expand access to different populations	Anna Gerrard
P2.20 Potential Financing and Equity Implications of Private Sector	Dorit Stein
P2.21 Operationalizing Private Sector Engagement into National Health Insurance Schemes	Cindi Cisek
P2.22 Improving voluntarism, informed choice, availability and quality in performance-based financing or strategic purchasing of family planning services	Jorge Ugaz
P2.23 Putting it all together: Country-specific Strategy Blueprints for Sustainable Financing of Family Planning within the Universal Health Coverage Agenda	Catherine Cantelmo
P2.24 Achieving Lasting Sustainable Financing Results for Family Planning in a Priority Country	Elise Lang
P2.25 Meeting the needs of the next generation: Digital financial services for family planning	Shreeshant Prabhakaran

Core Activity	Activity Manager
P2.26 Principles and Prospects for Co-financing of Family Planning Commodities	Andrew Carlson
P2.27 Decentralizing digital health tools to enhance the reach and scale of gender-informed interventions for male and female reproductive health	Jorge Ugaz
P2.28 Expert meeting on the intersection of FP Financing and Gender	Stephanie Perlson
P3.1 Accountability and Women's Leadership	Alyson Lipsky
P3.2 Promoting Government Transparency and Accountability for FP2020 Commitments	Alyson Lipsky/Christin Stewart
P3.3 Working with Community Leaders to Improve Accountability for Family Planning: A Health Systems Approach	Sara Stratton
P3.4 Accountability and the Law	Alyson Lipsky/Katie Peel
P3.5 Intergenerational Mentoring for Emerging Family Planning Champions	Laura Brazee
P3.6 Social Accountability and Supply Chain	Alyson Lipsky/Katie Peel
P3.7 Introducing Joint Accountability to Advance FP Commitments in the Ouagadougou Partnership Countries	Sara Stratton
P3.8 Gender and Governance	Alyson Lipsky
P4.1 Promoting Accountability for the Sustainable Development Goals	Suzy Sacher/Kaja Jurczynska
P4.2 Enhancing Policy Models: Expanding DemDiv and Using Existing Models to Focus on Youth	Ellen Smith
P4.3 Modeling the Improvement of Health Outcomes Due to Youth Use of Family Planning	Lauren Morris
P4.4 Updating Data for the ImpactNOW Model	Kaja Jurczynska
P4.5 International Conference on Family Planning, Global Leadership, and Dissemination	Jay Gribble
P4.6 Improving the Uptake of Enabling Environment High-Impact Practices	Elisabeth Rottach
P4.6 Individual-Level Benefits of Family Planning	Kaja Jurczynska
P4.8 Gender Integration	Elisabeth Rottach
P5.1 Monitoring and Evaluation Support to HP+	Nicole Judice
P5.2 Communications and Knowledge Management	Annmarie Leadman
P5.3 Enhancing and Maintaining Spectrum Suite of Policy Models	Bob McKinnon
P5.4 Rapid Response	Jay Gribble
P5.5 Core Support for Gender Advisor	Jay Gribble
P5.6 Reproductive Health Supplies Coalition: USAID Core Operating Support	Suneeta Sharma
P5.7 Tech Leadership Exchange	Annmarie Leadman
P5.8 Policy Forums	Annmarie Leadman
P5.9 International Association of Public Health Logisticians (IAPHL)	Suneeta Sharma
P5.10 Reproductive Health Supplies Coalition Leadership	Sara Stratton

Core Activity	Activity Manager
Maternal, Newborn, and Child Health-Specific Activities	
Promoting High-Quality Maternal Healthcare (Core Maternal, Newborn, and Child Health White Ribbon Alliance)	Elena Ateva
Core Maternal Health Data Modeling	Jay Gribble
HIV-Specific Activities	
H1.1 Policy Scan and Action Planning	Sara Bowsky
H1.2 Policy Environment for HIV (combined with H1.1)	Taylor Williamson
H1.3 Children's Consent Framework	Kip Beardsley
H1.4 Sustainability	Dara Carr
H1.5 TOMS++ DRC	Dara Carr
H1.6 TOMS++ General	Dara Carr
H1.7 TOMS++ Malawi	Dara Carr
H1.8 TOMS++ Tanzania	Dara Carr
H2.1 Sustainable Financing Initiative	Sayaka Koseki
H2.2 Tanzania Sustainable Financing Initiative	Bryant Lee
H2.3 Global Sustainable Financing Initiative	Arin Dutta
H2.4 Kenya Sustainable Financing Initiative	Nicole Judice
H2.5 Cambodia Sustainable Financing Initiative	Shreeshant Prabhakaran
H2.6 Sustainable Financing Analysis	Sara Bowsky
H2.7 Ethiopia Sustainable Financing Initiative	Andrew Carlson
H2.8 Rwanda Sustainable Financing Initiative	Tom Fagan
H2.9 Cameroon Sustainable Financing Initiative	Elise Lang
H2.10 Nepal Sustainable Financing Initiative	Dorit Stein
H2.11 Time-Driven Activity-Based Costing (TDABC) Tanzania	Bryant Lee
H2.12 TDABC Costing Uganda	Bryant Lee
H2.13 TDABC Costing Rwanda	Bryant Lee
H2.14 Sustainable Financing Initiative Asia Regional	Arin Dutta
H3.1 Global Fund Technical Assistance 1	Ron MacInnis
H3.2 Global Fund Technical Assistance 2	Ron MacInnis
H4.1 Health Facility Stigma and Discrimination Reduction Package	Rebecca Mbuya-Brown
H5.1 Gender and Sexual Diversity Trainings	Ryan Ubuntu Olson
H5.2 Gender and Sexual Diversity Trainings 2	Anne Jorgensen
H6.1 Establish Baseline Estimates of Adolescents Living with HIV Transitioning to Adult Care and Treatment	Sara Bowsky
H6.2 Establish Baseline Estimates of Viral Suppression among Pediatric and Young Adult Clients Living with HIV	Sara Bowsky
H7.1 PrEP Modeling	Katharine Kripke

Table 3. HP+ Country Management

Region/Country	Funding Source	Country Activity Manager	Country Director
Africa			
Africa Regional (for Eswatini)	HIV	Sara Bowsky	N/A
Burkina Faso	POP/COVID	Carol Miller	Modibo Maiga
Ethiopia	POP	N/A	N/A
Eswatini	HIV	Ryan Olson	N/A
Ghana	HIV	Barbara Rieckhoff	Modibo Maiga
Kenya and East Africa	POP/HIV/MNCH/Malaria	Nicole Judice	Regina Ombam
Madagascar	POP/MNCH	Laura Hurley	Paul Richard Ralainirina
Malawi	POP/HIV/MNCH/Nutrition	Erin McGinn	Olive Mtema
Mali	POP/HIV/MNCH	Sara Stratton	Seydou Traore
Mozambique	POP/HIV/MNCH	Rochika Chaudhry	N/A
Niger	POP	Vanessa Coulomb	Modibo Maiga
Nigeria	POP/MNCH/HIV/TB	Sara Pappa	Frances Ilika
Sahel Regional (for Burkina Faso)	MNCH	Carol Miller	Modibo Maiga
Tanzania	HIV/MNCH	Christine Lasway	Stella Mujaya
WAHIT	Development Lab	Elizabeth Nerad	N/A
West Africa	POP/HIV	Carol Miller	Modibo Maiga
Asia and Middle East			
Cambodia	HIV/TB/POP/MNCH	Shreeshant Prabhakaran	N/A
Central Asia Republics	HIV	Nicole Judice	N/A
Indonesia	POP/MNCH/HIV/COVID	Kristina Yarrow	Kristina Yarrow
Kyrgyzstan	TB	Nicole Judice	N/A
Pakistan	POP	Elisabeth Rottach	Rahal Saeed
Philippines	POP/TB/MNCH	Rebecca Ross	N/A
Latin America and the Caribbean			
El Salvador	COVID	Ellen Smith	N/A
Guatemala	POP/MNCH/Educ/Nutrition/COVID	David Merchant	Herminia Reyes
Honduras	COVID	David Merchant	N/A
Jamaica	HIV	Bethany O'Connor	Sandra McLeish

Where We Work
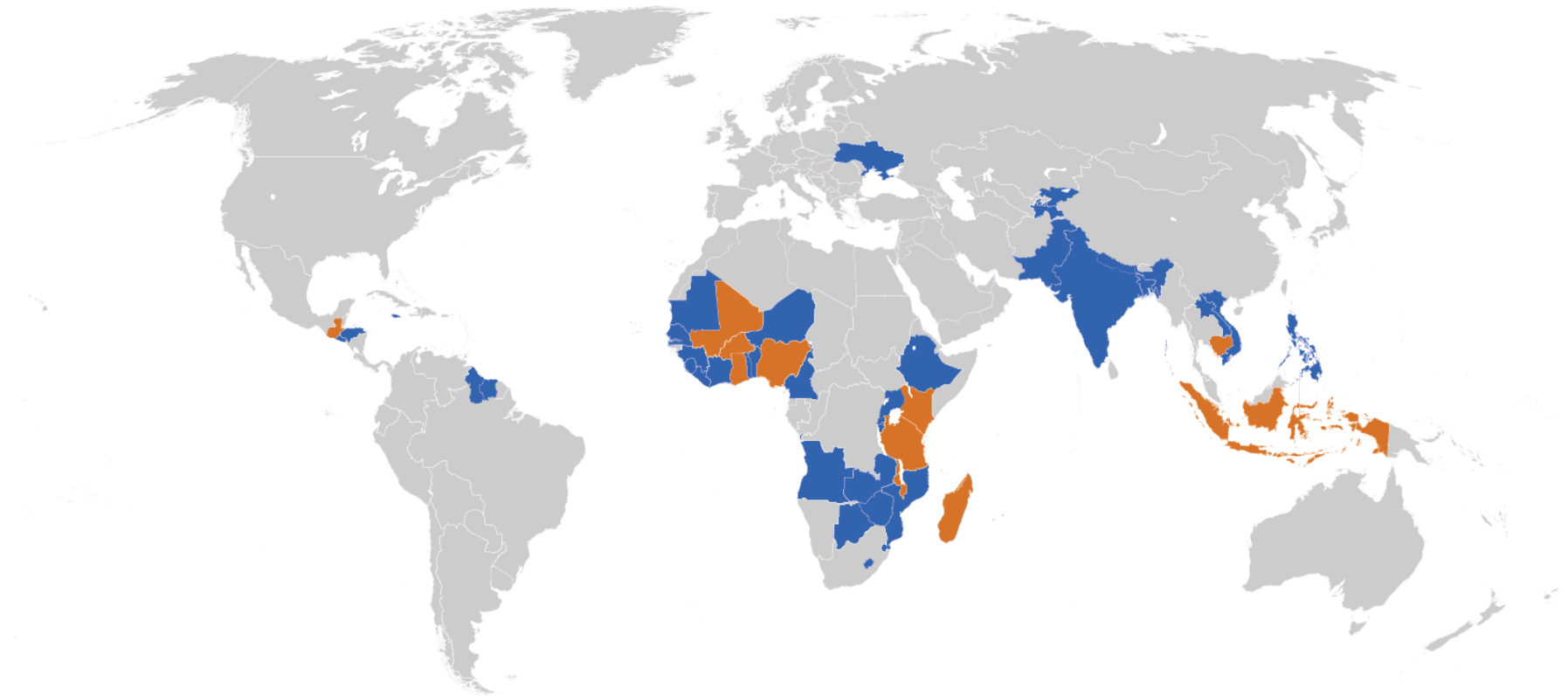
■ HP+ office locations

Burkina Faso, Cambodia, Ghana (West Africa regional office), Guatemala, Kenya, Indonesia, Madagascar, Malawi, Mali, Nigeria, Tanzania

■ Technical assistance presence (current/past)

Angola, Bangladesh, Benin, Botswana, Burundi, Cameroon, Côte d'Ivoire, El Salvador, Eswatini, Ethiopia, the Gambia, Guinea, Guyana, Honduras, India, Jamaica, Kyrgyz Republic, Lao People's Democratic Republic, Lesotho, Liberia, Mauritania, Mozambique, Nepal, Niger, Pakistan, the Philippines, Rwanda, Senegal, Sierra Leone, Suriname, Tajikistan, Togo, Uganda, Ukraine, Vietnam, Zambia, Zimbabwe

ANNEX B: HP+ COMPLETED PRODUCTS

Highlighting indicates publications that were completed during this reporting period, April 1, 2020, to September 30, 2020

Core-Funded Products	Publication Date by Reporting Period
Project-Wide (Allocable)	
HP+ Capacity for the COVID-19 Response	SAR 8
Improving Health Outcomes through Strengthened Governance	SAR 8
Results from a difference-in-differences evaluation of health facility HIV and key population stigma-reduction interventions in Ghana	SAR 8
Health Policy Plus: Planification Familiale et Santé Reproductive	SAR 6
Stigma Reduction is a Smart Investment	SAR 5
Approaches to Effective Engagement of Religious Leaders on Family Planning and Population in Malawi	SAR 5
Strengthening Gender-Based Violence Policy Implementation for Improved Family Planning Outcomes	SAR 5
Will DMPA-SC Be a Game-Changer? Modeling the Impact of the New All-in-One Injectable Contraceptive	SAR 5
Le plaidoyer adaptatif aboutit à une nouvelle loi fondée sur les droits: un développement garanti à Madagascar	SAR 5
Reducing Health Worker Stigma and Discrimination Is Critical to Reaching 90-90-90 Targets and Is Possible: Evaluation Results of a Whole-Facility Approach in Ghana	SAR 4
Addressing Stigma and Discrimination in Tanzania: The Missing Piece to Make a Health System Work for Youth	SAR 4
Decentralized Approach to Achieving Sustainable HIV Financing: Experience from Kenya's Transition into Devolved Government	SAR 4
Modeling the Impact and Cost-Effectiveness of Oral Pre-Exposure Prophylaxis (PrEP) in Mozambique	SAR 4
Measuring Stigma and Discrimination in Ghana's Health Facilities for Intervention Design: Fear of HIV Status Disclosure and Lack of Confidentiality Are Key Actionable Factors	SAR 4
Fear of Workplace HIV Transmission: An Unrecognized and Actionable Driver of Stigma and Discrimination in Health Facilities in Jamaica	SAR 4
Oral PrEP Modeling for Strategic Planning: Results from 13 Countries	SAR 4
Mobilizing Domestic Financing for HIV through Health Insurance in Tanzania	SAR 4
Government Stewardship and Primary Health Care in Guatemala Since 1996	SAR 4
Financement de la santé: Améliorer l'accès abordable aux services de santé essentiels	SAR 4
Health Policy Plus: Aperçu du projet	SAR 4
Health and Education Policy Plus: Guatemala	SAR 4
Health Policy Plus: Health Policy	Updated SAR 3 (QR2)
Health Policy Plus: Family Planning and Reproductive Health	SAR 3
Health Policy Plus: Applying Country-Led Sustainable Financing Initiatives in High-Burden Countries	SAR 3
Do Better Laws and Regulations Promote Universal Health Coverage? A Review of the Evidence	SAR 3
Health Financing: Increasing Affordable Access to Key Health Services	SAR 1
Presentations from "Extending Coverage to Marginalized Groups" at the 2017 Prince Mahidol Award Conference:	
From Advocacy to Accountability: Empowering Communities Throughout the UHC Process	SAR 1

Core-Funded Products	Publication Date by Reporting Period
• Reaching the Vulnerable with Effective Services and Financial Protection: How Well Are We • Doing?	SAR 1
The Devil is in the Details: Designing and Implementing UHC Policies the Reach the Marginalized	SAR 1
• What is Policy? Definitions and Key Concepts	SAR 1
Health Policy Plus: Health Advocacy	QR2
Health Policy Plus: Health Financing	QR2
Health Policy Plus: Health Governance	QR2
Health Policy Plus: Project Overview	QR2
HIV	
HIV Financing Landscape Analysis and Future Funding Prospects in 15 Asian Countries	SAR 8
Baseline Assessment of HIV Domestic Resource Mobilization and Sustainability in Ethiopia	SAR 7
HIV Domestic Resource Mobilization and Sustainability Strategy 2020–2025	SAR 7
HIV Domestic Resource Mobilization and Sustainability Strategy 2020–2025 (Summary)	SAR 7
Public Health Expenditure in Kenya: A Comparative Analysis of Nine Deep-Dive Counties	SAR 7
The Role of Government Funding for HIV Services in Tajikistan: Domestic Funding Trends and Allocation for 2014–2018	SAR 7
Роль государственного финансирования услуг по ВИЧ в Таджикистане: тенденции и распределение внутреннего финансирования на 2014–2018 годы	SAR 7
Нақши давлат дар маблағгузории хизматрасониҳои ВНМО дар Тоҷикистон: Тамоюлҳои маблағгузорӣ ва маблағҳои чудошуда дар солҳои 2014-2018	SAR 7
Understanding the Costs of CSO-Delivered HIV Prevention and Support Services in Jamaica	SAR 7
Het begrotingsproces van Suriname en ruimte voor belangenbehartiging Een leidraad ten behoeve van belangenbehartiging voor HIV en middelen voor gezondheidszorg	SAR 7
Sustainability Roadmap for Multisectoral Action to Address Tuberculosis in El Salvador	SAR 7
Hoja de Ruta para la sostenibilidad de la acción multisectorial en la respuesta a la tuberculosis en El Salvador	SAR 7
El Salvador's Response for Tuberculosis Control: A Sustainability Analysis	SAR 7
La respuesta de El Salvador al control de la tuberculosis: Un análisis de sostenibilidad	SAR 7
The Role of Government Social Contracting for HIV in Tajikistan	SAR 7
Роль государственного социального заказа по ВИЧ в Таджикистане	SAR 7
Нақши фармоиши иҷтимоии давлатӣ вобаста ба ВНМО дар Тоҷикистон	SAR 7
Botswana's Fund Strategy for Civil Society-Led HIV Services	SAR 7
Advancing Civil Society Social Contracting for HIV Services and Programs	SAR 7
Legal and Regulatory Assessment for Government Funding of Civil Society Organizations to Deliver HIV Services in Jamaica	SAR 7
Transition Readiness Assessment for the Lao PDR National HIV Response	SAR 7
Roadmap for Transition to Self-Reliance of Lao PDR's National HIV Response	SAR 7
Social Contracting Guidelines for HIV Services in Vietnam	SAR 7
Transition et pérennité du programme VIH au Sénégal : feuille de route 2020-2030 et mécanisme de suivi.	SAR 7
Social Contracting in Response to HIV/AIDS	SAR 7
HỢP ĐỒNG XÃ HỘI TRONG PHÒNG, CHỐNG HIV/AIDS	SAR 7
Suriname Social Contracting Roadmap	SAR 7
Stappenplan voor Suriname inzake het aangaan van sociale contracten	SAR 7
Suriname Social Contracting Implementation Plan	SAR 7

Core-Funded Products	Publication Date by Reporting Period
Implementatieplan inzake het Sociaal Contract voor de instandhouding van HIV-diensten via maatschappelijke organisaties in Suriname	SAR 7
The Case for Greater Investment in Tuberculosis: Reducing the Burden of Tuberculosis in El Salvador's Prisons	SAR 7
La necesidad de una mayor inversión en servicios relacionados con la tuberculosis: Reducir la carga de la tuberculosis en los centros penales de El Salvador	SAR 7
Cost of Transition to Self-Reliance in Lao PDR's National HIV Response: Results from an Analysis	SAR 7
Suriname's Budget Process and Windows for Advocacy: A Guide to Inform Advocacy for HIV and Health Resources	SAR 7
10 Milestones: Advancing CSO Social Contracting for HIV Services in Suriname	SAR 7
Securing Political Support for Sustainable Domestic Financing for the HIV Response in Cambodia: A Policy Process	SAR 7
Sustaining the HIV Response in Lao People's Democratic Republic	SAR 7
Kenya National Health Accounts FY 2015/16: 2019 Update	SAR 7
Kenya County Health Accounts: Summary of Findings from Nine Deep-Dive Counties, FY 2016/17	SAR 6
Rapport d'évaluation de l'état de préparation à la transition et à la pérennité du Programme national de lutte contre le VIH au Sénégal	SAR 6
Gender & Sexual Diversity Training for Mali: Facilitator's Guide (French)	SAR 6
Gender & Sexual Diversity Training for Mali: Slides (French)	SAR 6
Adolescent HIV in Tanzania: Results from an Application of the Pediatric HIV Transition Model	SAR 6
Youth Living with HIV in Mozambique—Reaching the Last 95: A Qualitative Study in Sofala, Manica, and Niassa Provinces	SAR 6
Youth Living with HIV in Mozambique—Reaching the Last 95: A Qualitative Study in Sofala, Manica, and Niassa Provinces (PPT)	SAR 6
Jovens que Vivem com o HIV—Alcançando os "Últimos 95": Um Estudo Qualitativo nas Províncias de Sofala, Manica, e Niassa	SAR 6
Adolescent HIV in Tanzania: Factors Affecting Viral Load Suppression and the Transition to Adult Care	SAR 6
Adolescent HIV in Tanzania: Factors Affecting Viral Load Suppression and the Transition to Adult Care (PPT)	SAR 6
Combating HIV-Related Stigma and Discrimination in Health Facilities: Impressive Results from Ghana and Tanzania	SAR 5
Pediatric HIV Transition Model: User's Guide	SAR 5
Pediatric HIV Transition Model	SAR 5
Assessing and Reducing Stigma and Discrimination in Health Facilities in Tanzania: Intervention and Evaluation Results	SAR 5
Understanding and Responding to Stigma and Discrimination in Health Facilities in Tanzania	SAR 5
Ethiopia's Emerging HIV Financing Gap: The Need for Increased Domestic Funding	SAR 5
Oral Pre-Exposure Prophylaxis Modeling Results: Lesotho	SAR 5
The Sustainable Financing Initiative for HIV in Tanzania: Key Achievements	SAR 5
Children's Consent for HIV Services: A Policy Analysis of the Health, Social Welfare, and Education Sectors in Kenya	SAR 4
Oral Pre-Exposure Prophylaxis Modeling Results: Mozambique	SAR 4
Kuelekea kwenye Vituo vya Kutolea Huduma za Afya Visivyo na Unyanyapaa	SAR 4
Towards Stigma-Free Health Facilities in Tanzania	SAR 4
Understanding the Costs of CSO-Delivered HIV Services for Key Populations in Guyana: Policy Implications for Social Contracting	SAR 4
Gender & Sexual Diversity: A Training on Policies, Health, and Gender and Sexual Diversity in Jamaica	SAR 4

Core-Funded Products	Publication Date by Reporting Period
Gender & Sexual Diversity: A Training on Policies, Health, and Gender and Sexual Diversity in Jamaica, Facilitator's Package	SAR 4
Guyana's Budget Process and Windows for Advocacy: A Guide to Inform Advocacy for HIV and Health Resources	SAR 4
HIV Policy Scan and Action Planning: Activity Design Manual	SAR 4
Gender & Sexual Diversity: A Training on Policies, Health, and Gender and Sexual Diversity in Kenya	SAR 4
Gender & Sexual Diversity: A Training on Policies, Health, and Gender and Sexual Diversity in Kenya, Facilitator's Package	SAR 4
Five Ways to Accelerate Progress Toward 95-95-95 Goals *(Webinar Series)*	
HP+/Project SOAR Oral PrEP Modeling	SAR 3
• HIV Policy Scan and Action Plan	SAR 3
• HP+ Jamaica: Positive Health, Dignity, and Prevention (PHDP)	SAR 3
• How to Engage with Health Facilities to Reduce HIV-Related Stigma and Move Closer to Test and Treat Goals	SAR 3
• Best Practices in Cascade Analytics and Costing as Steps to 95-95-95	SAR 3
• Ghana HIV Policy Scan and Action Plan: Improving the Supply of HIV and Tuberculosis Commodities for Civil Society Implementers and Private Providers	SAR 3
Legal Audit Update on HIV Law and Policy in Ghana	SAR 3
Lesotho HIV Policy Scan and Action Plan: Policy and Legal Opportunities for HIV Testing Services and Civil Society Engagement	SAR 3
Health Policy Plus: Policy Approaches to Reach Epidemic Control	SAR 3
Analysis of Efficiency Gains for Antiretroviral Therapy at the Facility Level in Tanzania	SAR 3
Budget Execution for HIV-Related Allocations in Tanzania: Review of Performance for Fiscal Year 2016/17	SAR 3
Legal and Regulatory Framework for Social Contracting in Guyana: Desk Review and Social Contracting Analysis	SAR 3
Health Policy Plus: Social Contracting: Supporting Domestic Public Financing for Civil Society's Role in the HIV Response	SAR 3
Gender & Sexual Diversity Training (Online edition)	SAR 2
Health Policy Plus: Groundbreaking Research and Initiatives to Measure and Reduce Stigma and Discrimination	SAR 2
Health Policy Plus: Supporting a Sustainable HIV Response for Children, Adolescents, and Young Adults	SAR 2
Presentations from the International Health Economics Association Conference (iHEA) 2017 World Congress	
Cost of Providing HIV Care and Treatment Services in Private For-Profit Sector in Kenya	SAR 2
• Family Planning in Latin America's UHC Agenda	SAR 2
• How Sustainable is Decentralizing Healthcare Financing to Municipalities? Promoting Devolution to Improve Resource Utilization, Accountability and Equity in Guatemala	SAR 2
• Analysis of the Government of Tanzania's Ministry of Health, Community Development, Gender, Elderly and Children Budget, Fiscal Year 2016/17	SAR 1
At-a-Glance Analysis of Kenya's National and County Health Budgets FY 2016/17	SAR 1
Engaging with Health Facilities for HIV-related Stigma Reduction (Webinar PPT)	SAR 1
The GFF Investment Case in Priority Countries: Why, What, How and Beyond (PPT)	SAR 1
National and County Health Budget Analysis FY 2016/17 (Kenya)	SAR 1
Vers une Génération sans SIDA: Health Policy Plus appuie l'effort de PEPFAR pour atteindre les cibles de traitement, de soins et de soutien du VIH	QR4

Core-Funded Products	Publication Date by Reporting Period
Vers une Génération sans Stigmatisation: Health Policy Plus Investit Dans la Reduction de la Stigmatisation	QR4
ИНВЕСТИЦИИ В УСИЛИЯ ПО СНИЖЕНИЮ СТИГМЫ В РАМКАХ ПРОЕКТА «HEALTH POLICY PLUS», НАЦЕЛЕННОГО НА ФОРМИРОВАНИЕ СВОБОДНОГО ОТ СТИГМЫ ПОКОЛЕНИЯ	QR4
Presentations from the 21st International AIDS Conference	
Costs and Constraints in Meeting Ambitious Scale-up Targets for Pediatric and Adolescent Antiretroviral Treatment in Kenya	QR4
The Battle Over Sexual Orientation and Gender Identity: What Difference Can a One-day Training Make?	QR4
HIV Trends among Adolescents and Young Adults Ages 15-24 in 23 High-burden Countries	QR4
Macro-fiscal Challenges and Realistic Prospects for Domestic Resource Mobilization for HIV in Zambia and Uganda	QR4
Meeting the Reproductive Intentions of PLHIV in Malawi	QR4
Potential Domestic Source Financing for Scaled-up Antiretroviral Therapy in 97 Countries from 2015 to 2020	QR4
System-level Barriers to FP-HIV Integration in Malawi	QR4
The Importance of Measuring and Addressing Anticipated Stigma and Discrimination: Associations with Seeking General and HIV-specific Health Services Among Male and Female Sex Workers in Kenya	QR4
Understanding Needs and Realistic Prospects for Domestic Resource Mobilization to Fund HIV Responses in Zambia and Uganda	QR4
Understanding Prospects for Mobilizing Domestic Resources for HIV in Uganda	QR4
Anticipated and Experienced Violence Among Male and Female Sex Workers in Kenya and Their Relationship to Utilization of General and HIV-specific Health Services	QR4
Towards an AIDS-free Generation: Health Policy Plus Supports PEPFAR's Drive to Reach HIV Treatment, Care, Support Targets (French)	QR3
Towards a Stigma-free Generation Health Policy Plus Investing in Stigma Reduction (French)	QR3
Towards an AIDS-free Generation: Health Policy Plus Supports PEPFAR's Drive to Reach HIV Treatment, Care, Support Targets	QR2
Towards a Stigma-free Generation Health Policy Plus Investing in Stigma Reduction (English)	QR2
Towards a Stigma-free Generation Health Policy Plus Investing in Stigma Reduction (Russian)	QR2
Family Planning/Reproductive Health	
Guide for Examining the Legal, Regulatory, and Policy Environment for Family Planning Inclusion in Universal Health Coverage Schemes	SAR 8
Are Family Planning Programs Reaching the Disadvantaged? An Equity Case Study of Uganda	SAR 8
Summary Guide for Identifying Catalytic Investments to Raise Domestic Resources for Family Planning	SAR 8
Guide for Identifying Catalytic Investments to Raise Domestic Resources for Family Planning	SAR 8
Global Initiatives and the Country Context: Part of the HP+ Fostering Accountability Within Health Systems Training Curriculum	SAR 8
Accountability Fundamentals: Part of the HP+ Fostering Joint Accountability Within Health Systems Training Curriculum	SAR 8
Fostering Joint Accountability Within Health Systems: A Guide for Engaging Local Leaders as Champions	SAR 8
Guide de l'utilisateur du tableau de bord de performance PANB, Version 2.0	SAR 7
Tableau de bord de performance PANB v2.0	SAR 7
Accelerating Progress Toward the Sustainable Development Goals in Tanzania: Invest in Family Planning	SAR 7
Blended Finance for Family Planning: Mobilizing Private Capital for Persisting Challenges	SAR 7

Core-Funded Products	Publication Date by Reporting Period
Des opportunités pour améliorer le financement durable pour la planification familiale au Sénégal	SAR 7
Liberia Private Health Sector Assessment	SAR 7
Costed Implementation Plan Performance Dashboard User Guide	SAR 7
CIP Performance Dashboard v2.0	SAR 7
Aligner les documents stratégiques pour favoriser une vision commune de la planification familiale	SAR 7
Resource Landscape and Priorities for Family Planning Investments in Tanzania	SAR 6
Sierra Leone Family Planning Costed Implementation Plan	SAR 6
Aligning Strategic Documents to Foster a Common Vision for Family Planning	SAR 6
Opportunities for Achieving Sustainable Family Planning Financing in Ethiopia	SAR 6
From Policy to Practice: Defining Health Market Interventions within a Total Market Approach	SAR 6
Total Market Approach Projection Tool: User's Guide and Lessons Learned from an Application in Two Countries	SAR 6
Total Market Approach (TMA) Projection Tool	SAR 6
The Motion Tracker: Driving Accountability, Action, and Achievement	SAR 6
Le Modèle Planification Familiale - Objectifs de Développement Durable : Manuel de L'utilisateur Abrégée	SAR 6
La Planification Familiale - Modèle des Objectifs de Développement Durable (Version 2)	SAR 6
Family Planning-Sustainable Development Goals Model (Version 2)	SAR 6
Summary of Liberia's National Family Planning Costed Implementation Plan 2018–2022	SAR 5
Modeling the Health and Cost Impacts of DMPA-SC Introduction and Scale-Up: Manual for Using the Model for DMPA-SC Impact	SAR 5
DMPA-SC Impact Model	SAR 5
La serie sur le tableau de bord de performance PANB	SAR 5
Plans d'Action Nationaux Budgétisés (PANB) de Planification Familiale: Guide d'évaluation de la performance	SAR 5
Plans d'Action Nationaux Budgétisés (PANB) de Planification Familiale: Rôles et responsabilités de l'équipe de développement et exécution d'un PANB	SAR 5
Plans d'Action Nationaux Budgétisés (PANB) de Planification Familiale: Planifier, développer et exécuter un PANB en 10 étapes	SAR 5
Is Health Insurance Coverage Associated with Improved Family Planning Access? A Review of Household Survey Data from Seven FP2020 Countries	SAR 4
Health Policy Plus: Family Planning-Sustainable Development Goals Model (Overview)	SAR 4
Advancing Gender-Based Violence and Family Planning Policies in Uganda: Strategies for Implementation	SAR 4
Gender-Based Violence and Family Planning: An Implementation Assessment of Uganda's Policy Framework	SAR 4
Family Planning Resource Requirements in Liberia	SAR 4
Costed Implementation Plan Performance Dashboard Video Series	SAR 4
Liberia Family Planning Costed Implementation Plan (2018-2022)	SAR 4
Costed Implementation Plans for Family Planning: Performance Review Process Guide	SAR 4
Costed Implementation Plans (CIPs) for Family Planning: 10-Step Process for CIP Planning, Development, and Execution	SAR 4
Costed Implementation Plans (CIPs) for Family Planning: Team Roles and Responsibilities for CIP Development and Execution	SAR 4
New Resource for Sustainable Family Planning: Webinar	SAR 4
Modeling the Effects of Family Planning on the Sustainable Development Goals: Family Planning-Sustainable Development Goals Model Methodology and User's Manual	SAR 4

Core-Funded Products	Publication Date by Reporting Period
Family Planning-Sustainable Development Goals Model	SAR 4
Fostering Joint Accountability within Health Systems (Webinar Recording)	SAR 4
Fostering Joint Accountability within Health Systems	SAR 4
Will You Help Me?: Youth-Friendly Health Services for Girls	SAR 4
Will You Help Me?: Youth-Friendly Health Services for Boys	SAR 4
A Healthier Malawi Begins Today: Youth-Friendly Health Services for a Healthier Malawi	SAR 4
Sustainable Growth of Uganda's Family Planning Market through Improved Private Sector Engagement: A Political Economy Analysis	SAR 4
Accountability Fundamentals	SAR 4
Qualitative Data Analysis: Identifying Key Themes from Transcripts	SAR 4
Fostering Joint Accountability Within Health Systems: Training Curriculum	SAR 4
Joint Accountability for FP2020 Commitments	SAR 4
The Family Planning Financing Roadmap	SAR 4
Presentations from the Attaining Sustainable Financing for Family Planning in Sub-Saharan Africa Meeting	
Guatemala's Family Planning Transition: Successes, Challenges, and Lessons Learned for Transitioning Countries	SAR 3
• Introduction to the Family Planning Financing Roadmap	SAR 3
• Purchasing Family Planning Services	SAR 3
• The S-Curve and Health Financing Maturity Levels	SAR 3
• Madagascar Costed Implementation Plan: Experiences	SAR 3
• Plan d'action national budgétisé à Madagascar Experiences	SAR 3
• Plan d'Action National Budgétisé pour la Planification Familiale: Brève Introduction	SAR 3
• Costed Implementation Plans (CIPs) for Family Planning: A Background	SAR 3
• Know Your Market to Grow Your Market	SAR 3
• Communicating with Multisectoral Stakeholders about Costed Implementation Plans	SAR 3
CIP Performance Dashboard v0.1	SAR 3
Costed Implementation Plan Performance Dashboard User Guide	SAR 3
Family Planning CIP Costing Tool	SAR 3
Communiquer aux parties prenantes multisectorielles sur un Plan d'Action National Budgétisé	SAR 3
Guide de l'utilisateur du tableau de bord de performance PANB	SAR 3
Tableau de bord de performance PANB v0.1	SAR 3
DMPA-SC Introduction and Scale-Up in Nigeria: Future Benefits for Contraceptive Use and Savings	SAR 3
Essential Components of Family Planning Benefits Packages	SAR 3
Boosting Family Planning within the Sustainable Development Goals Framework: A Way Forward for Sindh, Pakistan (Sindhi)	SAR 3
Boosting Family Planning within the Sustainable Development Goals Framework: A Way Forward for Sindh, Pakistan (Urdu)	SAR 3
Family Planning-Sustainable Development Goals Model	SAR 3
Investing in Family Planning to Achieve Sustainable Development Goals in Nigeria	SAR 3
Accelerating Progress on the Sustainable Development Goals: The Role of Family Planning in Malawi	SAR 2
Family Planning CIP Costing Tool (English and French)	SAR 2
Family Planning CIP Costing Tool User Guide (English and French)	SAR 2
Spectrum Suite YouTube Tutorials	SAR 2
Applying a Total Market Approach to DMPA-SC (English and French)	SAR 1

Core-Funded Products	Publication Date by Reporting Period
Boosting Family Planning within the Sustainable Development Goals Framework: A Way Forward for Sindh, Pakistan	SAR 1
CIP Resource Kit	
Costed Implementation Plans for Family Planning: 10-Step Process for CIP Planning, Development, and Execution (English and French)	SAR1
• Costed Implementation Plans for Family Planning Standard Elements Checklist (English and French)	SAR1
• Costed Implementation Plans for Family Planning: The Basics (English and French)	SAR1
• Developing Costed Implementation Plans: Team Roles and Responsibilities (English and French)	SAR1
• Illustrative CIP Process Roadmap and Sequencing (English and French)	SAR1
• Combined Excel Costing Tool for CIP Development	SAR 1
Comparative Analysis: Policies Affecting Family Planning Access for Young Women in Guatemala, Malawi, and Nepal	SAR 1
Financing Family Planning: Chile (English and Spanish)	SAR 1
Financing Family Planning: Colombia (English and Spanish)	SAR 1
Financing Family Planning: Costa Rica (English and Spanish)	SAR 1
Financing Family Planning: Dominican Republic (English and Spanish)	SAR 1
Financing Family Planning: Guatemala (English and Spanish)	SAR 1
Financing Family Planning: Haiti (English and French)	SAR 1
Financing Family Planning: Honduras (English and Spanish)	SAR 1
Financing Family Planning: Jamaica	SAR 1
Financing Family Planning: Peru (English and Spanish)	SAR 1
The Motion Tracker: Monitoring Local Action to Hold Governments Accountable for Global Commitments	SAR 1
Pathways of Change: How DMPA-SC Introduction may Impact a National Family Planning Program (English and French)	SAR 1
Held Back by Fear: How Stigma and Discrimination Keep Adolescents from Accessing Sexual and Reproductive Health Information and Services	QR4
Field-funded Products	
Burkina Faso	
Impacts indirects sur la santé de COVID-19 au Burkina Faso : l'impact potentiel du déclin de l'utilisation des services de santé clés	SAR 8
Indirect Health Impacts of COVID-19 in Burkina Faso: Potential Impact of Declines in Utilization of Key Health Services	SAR 8
Cambodia	
Decision time: Cost estimations and policy implications to advance Universal Health Coverage in Cambodia	SAR 8
Improving Health Service Quality in the Kingdom of Cambodia: A Policy Perspective	SAR 8
Healthcare Access Among Cambodia's Poor: An Econometric Examination of Rural Care-seeking and Out-of-Pocket Expenditure	SAR 8
Health Sector Strategic Plan for HIV and STI Prevention and Control in the Health Sector 2021–2025: Costing and Financing Methods and Findings	SAR 8
Making the Case for Increased Investment in Tuberculosis Detection and Control in Cambodia	SAR 8
Complementary Use of Health Facility Funds for HIV/AIDS Activities in Cambodia: Guidance Note	SAR 8
Expanding Health Equity Fund Coverage for People Living with HIV in Cambodia: Costing and Policy Options	SAR 8
Antiretroviral Financing in Cambodia: Recommendation from the National AIDS Authority	SAR 8

Core-Funded Products	Publication Date by Reporting Period
Expanding Social Health Protection in Cambodia: An Assessment of the Current Coverage Potential and Gaps, and Social Equity Considerations	SAR 8
The State of Viral Load Testing in Cambodia: An Assessment of Key Challenges and Opportunities	SAR 8
The Fifth National Strategic Plan for a Comprehensive, Multi-Sectoral Response to HIV/AIDS (2019-2023)	SAR 8
Legal and Regulatory Assessment of Private Sector Provision of HIV Services in Cambodia	SAR 7
Healthcare Access Among Cambodia's Poor: An Econometric Examination of Rural Care-seeking and Out-of-Pocket Expenditure	SAR 7
Healthcare Access Among Cambodia's Poor: An Econometric Examination of Rural Care-seeking and Out-of-Pocket Expenditure	SAR 7
Costing of Health Insurance Premium Collection in Cambodia's Informal Sector: A Case Study of Community-Based Health Insurance	SAR 5
A Legal and Regulatory Assessment of Private Healthcare Provision in Cambodia: Private Providers' Perceptions	SAR 5
Population Group Size Estimates, Poverty Profile, and Capacity to Pay: A Secondary Analysis of the 2016 Cambodia Socio-Economic Survey to Inform Scenario Development for Health Insurance Coverage Expansion	SAR 5
Analysis of Fund Disbursement Bottlenecks Affecting the Cambodia Global Fund KHM-C-MEF Grant	SAR 5
Comparing Social Health Protection Schemes in Cambodia	SAR 5
Preparing for Transition: Financing Cambodia's HIV Response	SAR 4
Health Policy Plus: Cambodia	SAR 3
Central Asia Republic	
Costing Case Management Services for HIV and Tuberculosis Provided by Nongovernmental Organizations in the Kyrgyz Republic	SAR 7
РАСЧЕТ ЗАТРАТ НА УСЛУГИ ПО СОЦИАЛЬНОМУ СОПРОВОЖДЕНИЮ ПАЦИЕНТОВ С ВИЧ И ТБ, ПРЕДОСТАВЛЯЕМЫЕ НПО В КЫРГЫЗСКОЙ РЕСПУБЛИКЕ	SAR 7
Рост стоимости мероприятий по выявлению случаев ВИЧ-инфекции в концентрированных эпидемиях: Анализ эффективности затрат для Кыргызской Республики	SAR 5
Рост стоимости мероприятий по выявлению случаев ВИЧ-инфекции в концентрированных эпидемиях: Анализ эффективности затрат для Таджикистана	SAR 5
The Rising Cost of HIV Case Finding in Concentrated Epidemics: A Cost-Efficiency Analysis for the Kyrgyz Republic	SAR 5
The Rising Cost of HIV Case Finding in Concentrated Epidemics: A Cost-Efficiency Analysis for Tajikistan	SAR 5
eSwatini	
Eswatini Supports Development of a PrEP Planning, Monitoring, and Evaluation Tool	SAR 8
Ethiopia	
Costed Implementation Plan for Family Planning in Ethiopia, 2015 – 2020	QR4
Costed Implementation Plan for Family Planning in Ethiopia, 2015 – 2020 (Brief)	QR3
Ghana	
Understanding and Responding to Stigma and Discrimination in Health Facilities in Ghana: Intervention Endline Report	SAR 5
Towards Stigma-Free Health Facilities in Ghana: Guide for Trainers	SAR 5
Health Policy Plus: Ghana	SAR 3
What Will it Take for Ghana to Achieve 90-90-90? Costing an Enhanced HIV Treatment Cascade	SAR 2
Guatemala	
Dinámicas de población en Guatemala 2015–2055	SAR 6

Core-Funded Products	Publication Date by Reporting Period
Innovative Financing to Reduce Chronic Malnutrition in Guatemala: Development Impact Bond Feasibility Study	SAR 6
Alianzas del sector privado para servicios de capacitación laboral: Ejemplos globales y recomendaciones para Guatemala	SAR 5
Programas de mentoría y aprendices: Ejemplos y recomendaciones globales	SAR 5
Private Sector Alliances for Job Training Services: Global Examples and Recommendations for Guatemala	SAR 5
Dinámica Demográfica en Guatemala y su Impacto en la Salud, la Educación, y los Objetivos Económicos del País	SAR 4
Tendencias en el gasto catastrófico en salud en Guatemala	SAR 4
Guatemala Population Dynamics: 2015–2055 (Executive Summary)	SAR 4
Guatemala Population Dynamics: 2015–2055 (Results Table)	SAR 4
Guatemala Population Dynamics: 2015–2055	SAR 4
Marco Legal, Normativo y de Política Para la Descentralización de los Servicios de Salud en Guatemala	SAR 4
Fiscal Space for Health in Guatemala: Prospects for Increasing Public Resources for Health	SAR 3
Espacio Fiscal para la Salud en Guatemala: Perspectivas para Aumentar los Recursos Públicos para la Salud	SAR 3
Establishing and Sustaining Government Financing for Contraceptives in Guatemala	SAR 3
Family Planning and the Sustainable Development Goals in Guatemala	SAR 2
Improving Access to Quality Healthcare: A Political Economy Analysis of the Prospects for Municipal Health Insurance Schemes in Guatemala	SAR 2
La Planificacion Familiar y los Objectivos de Desarrollo Sostenible en Guatemala	SAR 2
Mejora del acceso a una atención de calidad: análisis desde la economía política sobre las perspectivas de los planes municipales de seguros de salud en Guatemala	SAR 2
Honduras	
Health Policy Plus: Una respuesta al COVID-19 en Honduras	SAR 8
Health Policy Plus: Honduras COVID-19 Response	SAR 8
Indonesia	
Understanding Sources of HIV Incidence in Papua and the Potential for Epidemic Control: Results from the LEAP Model	SAR 8
Beragam Aliran Dana untuk Layanan Kesehatan Maternal dan Neonatal di Indonesia: Kajian Hukum dan Regulasi	SAR 8
Biaya Memperkuat Cascade Pengobatan HIV di Papua, Indonesia	SAR 8
Memperkuat dan Melengkapi Tenaga Kesehatan di Sektor Publik dengan Kemitraan Pemerintah Swasta di Indonesia	SAR 8
Improving and Supplementing the Public Healthcare Workforce with Public-Private Partnerships in Indonesia	SAR 8
Costs of Strengthening the HIV Treatment Cascade in Papua, Indonesia	SAR 8
Multiple Funding Flows for Maternal and Neonatal Health Services in Indonesia: A Legal and Regulatory Review	SAR 8
Biaya Memperkuat Cascade Pengobatan HIV di Jakarta, Indonesia	SAR 7
Penurunan Insidensi HIV di Jakarta: Hasil dari Model Local Epidemic Assessment for Prevention (LEAP)	SAR 7
Reducing HIV Incidence in Jakarta: Results from the Local Epidemic Assessment for Prevention Model	SAR 7
Refinement of Pregnancy Class Strategy to Improve Utilization of Maternal Healthcare	SAR 7
Penajaman Strategi Pelaksanaan Kelas Ibu Hamil dalam Upaya Meningkatkan Pemanfaatan Pelayanan Kesehatan Maternal	SAR 7

Core-Funded Products	Publication Date by Reporting Period
Improving Male Participation in Maternal Healthcare-Seeking Behavior	SAR 7
Peningkatan Partisipasi Pria dalam Pencarian Layanan Kesehatan Maternal	SAR 7
Health Insurance as a Solution for Barriers to Maternal Healthcare Access in Indonesia	SAR 7
Jaminan Kesehatan sebagai solusi mengatasi hambatan akses dan biaya dalam pemanfaatan pelayanan kesehatan ibu di Indonesia	SAR 7
The Role of Culture in Maternal Healthcare Utilization	SAR 7
Peran Budaya dalam Pemanfaatan Layanan Kesehatan Ibu Hamil	SAR 7
The Role of National Health Insurance (JKN) in Reducing the Financial Burden of Childbirth	SAR 7
Peran Jaminan Kesehatan Nasional (JKN) dalam Mengurangi Beban Keuangan pada Perawatan Persalinan	SAR 7
Health Policy Plus: Indonesia	SAR 7
Health Policy Plus: Indonesia	SAR 7
Financial Sustainability of Indonesia's Jaminan Kesehatan Nasional: Performance, Prospects, and Policy Options	SAR 6
Budget Tool for Civil Society Organizations in Indonesia: User Guide	SAR 6
Budget Tool for Civil Society Organizations in Indonesia	SAR 6
Alat Bantu Perencanaan Anggaran Organisasi Masyarakat Masani Di Indonesia: Panduan Pengguna	SAR 6
Alat Bantu Penghitungan Biaya untuk Advokasi Anggaran HIV bagi CSO	SAR 6
The Effect of Indonesia's National Health Insurance Scheme on Illness-Related Worker Absenteeism	SAR 5
Is Indonesia's National Health Insurance Associated with Greater Hospital Efficiency? Evidence from a Survey of Private Hospitals	SAR 4
Health Policy Plus: Indonesia	SAR 4
Options to Finance the Rapid Scale-Up of the HIV Response in Indonesia	SAR 4
Apakah Skema Jaminan Kesehatan Nasional Indonesia Meningkatkan Akses ke Layanan Kesehatan Ibu dan Bayi Baru Lahir?	SAR 4
Keberlanjutan Keuangan Jaminan Kesehatan Nasional: 2017–2021	SAR 4
Tren Pemanfaatan Pelayanan Kesehatan dalam implementasi Jaminan Kesehatan Nasional: 2011–2016	SAR 4
Sudahkah Jaminan Kesehatan Nasional Jangkau Masyarakat yang paling Rentan?	SAR 4
Has Indonesia's National Health Insurance Scheme Improved Access to Maternal and Newborn Health Services?	SAR 4
Memperluas Akses Pelayanan Kesehatan melalui Sektor Swasta: Jaminan Kesehatan Nasional dan Rumah Sakit Swasta	SAR 4
Pasar Sektor Kesehatan Swasta di Era JKN	SAR 4
Expanding Markets while Improving Health in Indonesia: The Private Health Sector Market in the JKN Era	SAR 4
Results of a Survey of Private Hospitals in the Era of Indonesia's Jaminan Kesehatan Nasional: Impact of Contracting with National Health Insurance on Services, Capacity, Revenues, and Expenditure	SAR 4
Updated Resource Requirements for Sustainable Financing of the HIV Response in Indonesia	SAR 4
Has Indonesia's National Health Insurance Scheme Improved Family Planning Use?	SAR 4
The Financial Sustainability of Indonesia's National Health Insurance Scheme: 2017–2021	SAR 4
Indonesia's Private Health Sector Market in the JKN Era	SAR 4
Expanding Healthcare Access through the Private Sector: Indonesia's National Health Insurance and Private Hospitals	SAR 4
Healthcare Utilization Trends Under Indonesia's National Health Insurance Scheme: 2011–2016	SAR 4

Core-Funded Products	Publication Date by Reporting Period
Has Indonesia's National Health Insurance Scheme Reached the Most Vulnerable?: A Benefit Incidence Analysis of JKN Hospital Expenditure	SAR 4
Re-envisioning Maternal and Newborn Health in Indonesia: How the Private Sector and Civil Society Can Ignite Change	SAR 1
Re-envisioning Maternal and Newborn Health in Indonesia: Private Sector Roundtable Meeting Proceedings	SAR 1
Saving the Lives of Moms and Babies: Civil Society and Media Workshop Meeting Proceedings	SAR 1
Jamaica	
Positive Health, Dignity, and Prevention: Training Modules for Promoting Leadership among Persons Living with HIV, Second Edition	SAR 3
Updated! Positive Health, Dignity, and Prevention Curriculum (Flyer)	SAR 3
Redress at 10: An Analysis of Addressing HIV-related Discrimination in Jamaica	SAR 1
Rapid Assessment of the Jamaica Key Populations Challenge Fund (KPCF) Stigma-reduction Training	QR4
Kenya	
Costing the Implementation of the 2016 HIV Guidelines on the Use of Antiretrovirals for Treating and Preventing HIV in Kenya	SAR 6
National and Country Health Budget Analysis FY 2018/19	SAR 6
Kenya's Health Sector Budget: An Analysis of National and County Accounts for Fiscal Year 2018/19	SAR 6
Kenya Health Financing System Assessment, 2018: Time to Pick the Best Path	SAR 6
Kenya Health System Assessment	SAR 6
Supporting the Launch of Kenya's Free Maternity Care Programme	SAR 5
How Much Will It Cost for Kenya to Achieve National Targets in HIV Care by 2020?	SAR 4
How County Health Leadership Can Influence County Budgets	SAR 2
Building the Capacity of 12 Counties in Program-based Budgeting: A Summary Report	QR4
National and County Health Budget Analysis FY 2015/16	QR4
Health Policy Plus: Kenya and East Africa	QR3
Madagascar	
Analyse du gap financier du plan d'action national budgétisé en planification familiale à Madagascar (2016–2020)	SAR 8
Developing an RMNCAH-N Investment Case: Madagascar's Journey	SAR 8
Analyse du Gap Financier 2016–2020 du Plan d'Action National Budgétisé en Planification Familiale à Madagascar	SAR 6
Financement de la Santé : Concepts de Base	SAR 6
Flux financier pour la santé à Madagascar : défis et opportunités	SAR 6
Diagramme du Flux Financier: Montrant comment l'argent arrive du budget de l'état au MSANP	SAR 5
Assurer l'accès aux soins de santé de qualité à toute la population malagasy	SAR 5
Analyse du Gap Financier 2016–2018 du Plan d'Action National Budgétisé en Planification Familiale à Madagascar	SAR 4
Health Policy Plus: Madagascar	SAR 4
Health Policy Plus: Madagascar (French)	SAR 4
Innovations en matière de financement de la santé à Madagascar en vue de la couverture santé universelle	SAR 4
Health Financing Innovations in Madagascar on the Path to Universal Health Coverage	SAR 4
Dividende Démographique à Madagascar	SAR 4
Contribuer à l'atteinte du Dividende Démographique à Madagascar	SAR 4

Core-Funded Products	Publication Date by Reporting Period
Analyse du système de financement de la santé à Madagascar pour guider de futures réformes, notamment la CSU	SAR 4
Madagascar Costed Implementation Plan for Family Planning	SAR 3
Politique Nationale de Sante Communautaire a Madagascar	SAR 3
Health Policy Plus: Madagascar	SAR 2
L'environnement légal pour la planification familiale et la santé de la reproduction à Madagascar	SAR 2
The Legal Environment for Family Planning and Reproductive Health in Madagascar	SAR 2
ImpactNOW Madagascar: L'impact d'investissement en planification familiale	QR4
Malawi	
Malawi ENGAGE Media Clips (English)	SAR 8
Malawi ENGAGE Media Clips (Chichewa)	SAR 8
Malawi National Health Accounts: A Summary Brief of Fiscal Years 2015/16, 2016/17, and 2017/18	SAR 8
Monitoring Allocations and Disbursements of Malawi's National Family Planning Budget	SAR 8
Malawi ENGAGE Growing Together (Chichewa)	SAR 8
Kukulira Limodzi: Kufesa Mipamba Yokhudza Ngodya Zonse Mwa Achinyamata M'Malawi	SAR 8
Strengthening Reporting for Malawi's National Condom Program	SAR 8
The Role of the Private Sector in Malawi's National Condom Program	SAR 8
Strengthening Oversight and Management of a Key Population Supply Chain	SAR 7
Investing in Malawi's Future: A Guide for Family Planning Budget Advocacy	SAR 7
Assessment of By-Laws Related to Maternal, Child, and Reproductive Health in Malawi	SAR 7
Messages of Hope: Reaching Boys and Men with HIV and AIDS Information: A Guide for Religious Leaders with Bible Verses	SAR 7
Mauthenga a Chiyembekezo: Kufikila Anyamata ndi Azibambo ndi Mauthenga a za HIV Komanso EDZI Kudzera ku Zipembedzo	SAR 7
Messages of Hope: Reaching Boys and Men with HIV and AIDS Information: A Guide for Religious Leaders with Holy Qur'an Verses	SAR 7
Mauthenga a Chiyembekezo: Kufikila Anyamata ndi Azibambo ndi Mauthenga a za HIV Komanso EDZI Kudzera ku Zipembedzo	SAR 7
Messages of Hope: Reaching Boys and Men with HIV and AIDS Information: A Guide for Religious Leaders	SAR 7
Mauthenga a Chiyembekezo: Kufikila Anyamata ndi Azibambo ndi Mauthenga a za HIV Komanso EDZI Kudzera ku Zipembedzo	SAR 7
Malawi ENGAGE Growing Together	SAR 7
Growing Together: Multisectoral Investments in Malawi's Youth—Presentation Guide	SAR 7
Summary Findings and Recommendations	SAR 7
Adolescent Girls and Young Women in Malawi: National- and District-Level Factsheets	SAR 7
A Count of Bedside Midwives in Malawi	SAR 6
Cost-Effectiveness of Malawi's Service Level Agreement with the Christian Health Association of Malawi	SAR 6
HP+ Youth Champions: In Their Own Words	SAR 6
Setting Up District-Focused Comprehensive Condom Programming: Experiences and Lessons Learned	SAR 6
Prioritization of Family Planning Interventions at National and District Levels for 2018–2020: Addendum to the 2015 Malawi CIP	SAR 5
Benefits of Slower Population Growth in Malawi's Districts	SAR 5
Reaching Youth through Radio Programs in Malawi	SAR 5

Core-Funded Products	Publication Date by Reporting Period
From National Strategies to District Realities: Integrating Family Planning Interventions into District Implementation Plans	SAR 5
District-level Benefits of Slower Population Growth in Malawi	SAR 4
Phindu la kuchepetsa kakweredwe ka chiwerengero cha anthu m'maboma a dziko la Malawi	SAR 4
Review of Adolescent Family Planning Policies in Malawi	SAR 3
Achieving Malawi's Sustainable Development Goals: Modeling the Impact of Investing in Family Planning	SAR 3
RAPID: Estimating the Impact of Population Growth on Development in Malawi	SAR 3
Linking Population and Development in Malawi: Using the RAPID Model to Plan for Our Future	SAR 3
Malawi National Condom Strategy 2015-2020	SAR 3
Kugwirizana Komwe Kulipo Pakati pa Chiwerengero cha Anthu ndi Chitukuko m'Malawi	SAR 3
Costing of Malawi's Second Health Sector Strategic Plan Using the OneHealth Tool	SAR 3
Condom Distribution and Reporting Assessment: Strengthening Linkages at National, District, Facility, and Community Levels in Malawi	SAR 3
Health Policy Plus: Malawi	SAR 2
Mapping of Organizations Working in Youth-friendly Health Services in Malawi	SAR 2
Summary of a Count of Bedside Midwives in Malawi	SAR 2
Youth-friendly Health Services Training Manual: Facilitators Guide, Second Edition	SAR 2
Youth-friendly Health Services Training Manual: Participant Handbook, Second Edition	SAR 2
PEPFAR Malawi Gender Assessment Report (2015)	QR3
Mali	
Pourquoi et comment contribuer à la couverture sanitaire universelle au Mali en mobilisant les ressources budgétaires publiques	SAR 8
Le financement des ASC avec les ressources domestiques : bientôt une réalité au Mali	SAR 7
Atteindre les objectifs de développement durable au Mali: la contribution de la planification familiale	SAR 6
Atteindre les objectifs de développement durable au Mali: la contribution de la planification familiale (PPT)	SAR 6
Guide pour l'Engagement Constructif des Hommes en Santé de la Reproduction	SAR 6
Guide pour la Formation des Formateurs. République du Mali	SAR 6
Situational Analysis of Condoms and Injectables in the Context of a Total Market Approach	SAR 6
Analyse contextuelle des préservatifs et des injectables dans le cadre de l'Approche du Marché Total (PPT)	SAR 6
Analyse Situationnelle des Préservatifs et les Injectables dans le Cadre de l'Approche du Marché Total	SAR 6
Plan d'Action National Budgétisé de Planification Familiale du Mali 2019-2023	SAR 6
Menaces pesant sur le Programme d'Agents de Santé Communautaire au Mali: des Preuves pour Promouvoir les Efforts de Plaidoyer	SAR 5
Community Health Worker Program in Mali Under Threat: Evidence to Drive Advocacy Efforts	SAR 5
Préparer la réforme des soins essentiels dans la communauté (SEC) au Mali : placer l'argent là où les besoins sont les plus critiques	SAR 4
Pourquoi Nous Avons Besoin d'Une Loi Contre la VBG : Professionnels des Médias	SAR 4
Pourquoi Nous Avons Besoin d'Une Loi Contre la VBG : Les Décideurs	SAR 4
Mettre Fin au Mariage des Enfants au Mali	SAR 4
Health and Population from a Muslim Perspective (Arabic)	SAR 4
La santé et la population au regard de l'islam	SAR 4
Health Policy Plus: Mali	SAR 3

Core-Funded Products	Publication Date by Reporting Period
Health Policy Plus: Mali (French)	SAR 3
RAPID*Women* Presentation (French)	SAR 3
RAPID*Women* Factsheet (French)	SAR 3
La santé et la population au regard du Christianisme (French)	SAR 3
Mali Dakar Declaration Roadmap (French)	SAR 3
Analyse Situationnelle de la Prestation des Soins Essentiels dans la Communauté via les Agents de Santé Communautaires au Mali en 2015: Résultats et Conclusions Clés	SAR 2
Mozambique	
Recommendations from a Review of Public Financial Management Trainings in Mozambique	SAR 7
Pediatric HIV in Mozambique: Results from an Application of the Pediatric HIV Transition Model	SAR 6
HIV Pediátrico em Moçambique: Resultados de uma Aplicação do Modelo de Transição Pediátrica HP+	SAR 6
Health Policy Plus: Mozambique	SAR 4
Promoting Reproductive, Maternal, Neonatal, Child, and Adolescent Health in Mozambique: An Investment Case for the Global Financing Facility	SAR 3
Mozambique Test and Start Cost Analysis	SAR 2
Nigeria	
Nigeria's Journey toward Universal Health Coverage: HP+ Support in the FCT and Three States	SAR 8
Gender and Equity Considerations Under the Basic Health Care Provision Fund: Findings from Abia, Osun, Ebonyi, and the FCT	SAR 8
Health Financing Landscape: Abia State, Nigeria	SAR 8
Health Financing Landscape: Osun State, Nigeria	SAR 8
Health Financing Landscape: Ebonyi State, Nigeria	SAR 8
User Fees for HIV Care Services in Nigeria (Policy Brief)	SAR 7
Assessment of Direct Fees and Indirect Costs for People Seeking HIV Services in Nigeria (Report)	SAR 7
Fiscal Space for Health in the Federal Capital Territory of Nigeria	SAR 7
Federal Capital Territory (FCT) Health Sector Resource Mobilisation Plan (2018–2022)	SAR 7
Community Support Revives Primary Health Center in Nigeria: A Push Toward Quality Healthcare	SAR 7
Investing in Basic Healthcare to Save Lives: The Urgency of Accelerating Implementation of Nigeria's Basic Health Care Provision Fund	SAR 7
Voices from Osun: HP+ Beneficiaries Tell Their Stories	SAR 6
Voices from Osun: HP+ Joins Nigeria Stakeholders in Celebrating Key Milestone	SAR 6
Health Policy Plus: Nigeria	SAR 4
Nigeria Population and Development: Bauchi State	SAR 3
Nigeria Population and Development: Sokoto State	SAR 3
Nigeria Population and Development: Ebonyi State	SAR 3
Financing for Family Planning in Nigeria	SAR 2
Nigeria Population and Development	SAR 2
Nigeria's 2004 National Policy on Population for Sustainable Development: Implementation Assessment Highlights	SAR 2
RAPID: The Change We Seek, Nigeria	SAR 2
Evidence and Advocacy: Unlocking Resources for Family Planning in Nigeria	QR4
Pakistan	
Investing in Family Planning for Youth in Sindh	SAR 5
Health Policy Plus: Pakistan	SAR 4

Core-Funded Products	Publication Date by Reporting Period
Saving Lives in Sindh: Achieving Family Planning Goals	SAR 4
Focus on the Planet: Invest in Family Planning to Achieve the SDGs and Protect Pakistan's Natural Resources (Sindhi)	SAR 3
Focus on the Planet: Invest in Family Planning to Achieve the SDGs and Protect Pakistan's Natural Resources (Urdu)	SAR 3
Focus on the Planet: Invest in Family Planning to Achieve the SDGs, Avert Natural Disasters, and Ensure Sustainable Growth (Sindhi)	SAR 3
Focus on the Planet: Invest in Family Planning to Achieve the SDGs, Avert Natural Disasters, and Ensure Sustainable Growth (Urdu)	SAR 3
Focus on Peace and Prosperity: Invest in Family Planning to Achieve the SDGs and Achieve Peace and Prosperity (Urdu)	SAR 3
Focus on Peace and Prosperity: Invest in Family Planning to Achieve the SDGs and Achieve Peace and Prosperity (Sindhi)	SAR 3
Focus on People: Invest in Family Planning to Achieve the SDGs and Safeguard Pakistan's People (Sindhi)	SAR 3
Focus on People: Invest in Family Planning to Achieve the SDGs and Safeguard Pakistan's People (Urdu)	SAR 3
The Sustainable Development Goals: 17 Reasons to Invest in Family Planning in Pakistan (Urdu)	SAR 3
The Sustainable Development Goals: 17 Reasons to Invest in Family Planning in Pakistan (Sindhi)	SAR 3
Leading Change: Women's Leadership Initiative in Sindh	SAR 3
The Impact of Population Growth on Development in Sindh (Video)	SAR 3
Accelerating Progress toward Sindh's FP2020 Goals	SAR 3
Fostering Media Engagement in Family Planning	SAR 3
Cultivating Male Champions for Family Planning	SAR 3
The Impact of Population Growth on Development in Sindh	SAR 3
Saving Lives in Sindh: Achieving Family Planning Goals	SAR 3
Women's Leadership Initiative in Sindh: Stories of Personal Growth	SAR 3
Achievements of the Women's Leadership Initiative in Sindh	SAR 3
A Summary of the Costed Implementation Plan (CIP) on Family Planning for Sindh	SAR 2
Financing the Sindh Costed Implementation Plan (CIP): Strengths and Gaps	SAR 2
Focus on Peace and Prosperity: Invest in Family Planning to Achieve the SDGs and Achieve Peace and Prosperity	SAR 2
Focus on the Planet: Invest in Family Planning to Achieve the SDGs, Avert Natural Disasters, and Ensure Sustainable Growth	SAR 2
Health Policy Plus: Pakistan	SAR 2
Women's Leadership for Achieving Sindh's Family Planning 2020 Commitments: Capacity Development and Action for Collective Outcomes	SAR 2
Focus on the Planet: Invest in Family Planning to Achieve the SDGs and Protect Pakistan's Natural Resources	SAR 1
Focus on People: Invest in Family Planning to Achieve the SDGs and Safeguard Pakistan's People	SAR 1
The Sustainable Development Goals: 17 Reasons to Invest in Family Planning in Pakistan	SAR 1
17 Reasons to Invest in Family Planning in Pakistan: Accelerating Achievement of the Sustainable Development Goals	QR2
Tanzania	
Increasing Uptake and Yield of HIV Testing Services: Non-Monetary Economic Nudge Techniques in Tanzania	SAR 7
HIV Treatment Support Services in Tanzania: A Cost and Efficiency Analysis at Facility and Community Levels	SAR 6

Core-Funded Products	Publication Date by Reporting Period
Mainstreaming HIV Services in Tanzanian Health Insurance	SAR 5
Assessment of Policies that Promote or Inhibit Effective Provider–Client HIV Testing Interactions for Adolescents in Tanzania	SAR 5
Mobile Technology and Citizen Engagement: The Sauti Yangu, Afya Yangu Experience	SAR 5
Achieving HIV Testing Goals for Adolescents in Tanzania: A Literature Review of Key Promoting and Inhibiting Factors	SAR 5
Tanzania's Improved Community Health Fund: An Analysis of Scale-Up Plans and Design	SAR 5
Financial Implications of Paying for Maternal and Neonatal Healthcare Services for Vulnerable Populations in Tanzania	SAR 4
Maternal Health Services in Tanzania: Determinants of Use and Related Financial Barriers from 2015-16 Survey Data	SAR 4
Health Policy Plus: Tanzania	SAR 3
Actuarial Study of the Proposed Single National Health Insurance Scheme in Tanzania: A Summary Brief	SAR 3
Analysis of the Government of Tanzania's Budget Allocation to the Health Sector for Fiscal Year 2017/18	SAR 3
Beyond Abuja: A Primer on Approaches for Timely and Targeted Health Budget Advocacy-- Building on the Tanzania Experience	SAR 2
Budget Scrutiny: Tanzania SFI ROI (Presentation)	QR4
Tanzania Budget 2016/17: Preliminary Analysis of the Health Allocation (Presentation)	QR4
West Africa	
Plan de suivi-évaluation du Plan National d'Accélération de Planification Familiale 2017-2020 du Burkina Faso	SAR 8
New Models for Building Health Informatics Technical Capacity: Establishing the West Africa Health Informatics Team (WAHIT)	SAR 7
Assessment of the Health System in The Gambia	SAR 7
Revue a Mi-Parcours du Plan d'Action National Budgétise de Planification Familiale 2015-2020	SAR 7
Le Dividende Démographique et les Objectifs de Développement Durable : L'impact de la Planification Familiale au Burkina Faso	SAR 7
Plan d'Action National Budgétisé de Planification Familiale: 2017-2022	SAR 6
Politique Nationale de Délégation des Taches en Santé de la Reproduction/Planification Familiale	SAR 6
Contribuer à l'atteinte du Dividende Démographique au Niger	SAR 6
Investir dans la planification familiale pour accélérer le progrès vers les objectifs de développement durable (ODD): Focus Sur L'afrique de L'ouest	SAR 5
Investing in Family Planning to Accelerate Progress toward the SDGs: Focus on West Africa	SAR 5
Plan D'action National Budgetise en Faveur de L'espacement des Naissances de la Mauritanie 2019–2023	SAR 5
Plan d'Action National Budgétisé de Planification Familiale de la Guinée 2019-2023	SAR 5
Automating Data Collection to Enable Rapid Response to Emerging Disease Outbreaks	SAR 4
Building Capacity to Automate Data Quality Validations	SAR 4
Promoting One Health Approaches through Integrated Data Systems	SAR 4
Rapport de la Revue du plan d'action en faveur de l'espacement des naissances 2014-2018	SAR 4
Planification familiale au Niger: Plan opérationnel 2018	SAR 4
Plan national d'accélération de planification familiale du Burkina Faso 2017-2020	SAR 4
Contribuer à l'atteinte du Dividende Démographique au Burkina Faso (Contributing to the Achievement of the Demographic Dividend in Burkina Faso)	SAR 2
Contribuer à l'atteinte du Dividende Démographique en Côte d'Ivoire (Contributing to the Achievement of the Demographic Dividend in Côte d'Ivoire)	SAR 2

Core-Funded Products	Publication Date by Reporting Period
West Africa Health Informatics Team (WAHIT) (English and French)	SAR 1
Burkina Faso Family Planning M&E Framework	QR4
Peer-Reviewed Journals	
Healthcare Access Among Cambodia's Poor: An Econometric Examination of Rural Care-seeking and Out-of-Pocket Expenditure (*International Journal of Health Economics and Policy*)	SAR 8
Decision time: Cost estimations and policy implications to advance Universal Health Coverage in Cambodia (*Journal of Policy Modeling*)	SAR 8
Improving Health Service Quality in the Kingdom of Cambodia: A Policy Perspective (*Asia Pacific Journal of Public Health*)	SAR 8
Expanding Social Health Protection in Cambodia: An Assessment of the Current Coverage Potential and Gaps, and Social Equity Considerations (*International Social Security Review*)	SAR 8
Results from a difference-in-differences evaluation of health facility HIV and key population stigma-reduction interventions in Ghana (*JIAS*)	SAR 8
HIV Treatment Support Services in Tanzania: A Cost and Efficiency Analysis at Facility and Community Levels (*African Journal of AIDS Research, December 2019*)	SAR 7
Smart Cascades: Using Cost Analysis to Improve HIV Care and Treatment Interventions to Achieve Global 95–95–95 Goals (*African Journal of AIDS Research, December 2019*)	SAR 7
The Influence of Pregnancy Classes on the Use of Maternal Health Services in Indonesia	SAR 7
Modelling Impact and Cost-effectiveness of Oral Pre-exposure Prophylaxis in 13 Low-resource Countries (*Journal of the International AIDS Society, March 2020*)	SAR 7
Provider-Initiated Family Planning Within HIV Services in Malawi: Did Policy Make It into Practice? (*Global Health: Sciences and Practice, December 2019*)	SAR 7
The impact and cost-effectiveness of user fee exemption by contracting out essential health package services in Malawi (*BMJ Global Health, April 2019*)	SAR 6
The financial rates of return to health investments in Kenya: Evidence from micro and macro data (*International Journal of Development and Sustainability*)	SAR 6
Stewardship and health systems strengthening: An overview (*Public Administration and Development*)	SAR 5
Special Issue: Stewardship and Development (*Public Administration and Development*)	SAR 5
Government Stewardship and Primary Health Care in Guatemala Since 1996 (*Public Administration and Development*)	SAR 4
Strengthening family planning stewardship with a total market approach: Mali, Uganda, and Kenya experiences (*Public Administration and Development*)	SAR 4
Effect of Family Planning Interventions on Couple Years of Protection in Malawi (*International Journal of Gynecology & Obstetrics, February 2018*)	SAR 3
A Reporting System to Protect the Human Rights of People Living with HIV and Key Populations (*Health and Human Rights, December 2017*)	SAR 3
Deconstructing gender: Evidence on how programmes address gender inequalities to improve health (*Development in Practice, November 2017*)	SAR 3
A review of measures of women's empowerment and related gender constructs in family planning and maternal health program evaluations in low- and middle-income countries (*republished by BMC Pregnancy and Childbirth, November 2017*)	SAR 3
Using a Model to Explore the Demographic Dividend (published by the *International Union for the Scientific Study of Population as part of their quadrennial scientific conference October 2017*)	SAR 3
Can differentiated care models solve the crisis in HIV treatment financing? Analysis of prospects for 38 countries in sub-Saharan Africa (*Journal of the International AIDS Society, July 2017*)	SAR 2
Changing hearts and minds: Results from a multi-country gender and sexual diversity training (*PLOS One, September 2017*)	SAR 2
Family Planning in Latin America's Universal Health Coverage Agenda (*Global Health: Science and Practice, September 2017*)	SAR 2
The Cost of Voluntary Medical Male Circumcision in South Africa (*PLoS One, October 2016*)	SAR 1

Core-Funded Products	Publication Date by Reporting Period
Deconstructing Gender: Evidence on How Programs Address Gender Inequalities to Improve Health *(Development in Practice, December 2016)*	SAR 1
Estimating Client Out-of-Pocket Costs for Accessing Voluntary Medical Male Circumcision in South Africa *(Plos One, October 2016)*	SAR 1
Impact and Cost of Scaling Up Voluntary Medical Male Circumcision for HIV Prevention in the Context of the New 90-90-90 HIV Treatment Targets *(PLoS One, October 2016)*	SAR 1
Perceived, anticipated and experienced stigma: exploring manifestations and implications for young people's sexual and reproductive health and access to care in North-Western Tanzania *(Culture, Health & Sexuality, February 2017)*	SAR 1
The relationship between health worker stigma and uptake of HIV counselling and testing and utilization of non-HIV services: The experience of male and female sex workers in Kenya *(AIDS Care, March 2017)*	SAR 1
Age Targeting of Voluntary Medical Male Circumcision Programs Using the Decision Makers' Program Planning Toolkit (DMPPT) 2.0 *(PLoS One)**	QR4
Assessing Progress, Impact, and Next Steps in Rolling Out Voluntary Medical Male Circumcision for HIV Prevention in 14 Priority Countries in Eastern and Southern Africa through 2014 *(PLoS One)**	QR4
The Cost and Impact of Voluntary Medical Male Circumcision in South Africa: Focusing the Program on Specific Age Groups and Provinces *(PLoS One)**	QR4
The Economic and Epidemiological Impact of Focusing Voluntary Medical Male Circumcision for HIV Prevention on Specific Age Groups and Regions in Tanzania *(PLoS One)**	QR4
Government Stewardship of the for-Profit Private Health Sector in Afghanistan (*Health Policy and Planning*)	QR4
Modeling Costs and Impacts of Introducing Early Infant Male Circumcision for Long-Term Sustainability of the Voluntary Medical Male Circumcision Program *(PLoS One)**	QR4
Modeling the Impact of Uganda's Safe Male Circumcision Program: Implications for Age and Regional Targeting *(PLoS One)**	QR4
Voluntary Medical Male Circumcision for HIV Prevention in Malawi: Modeling the Impact and Cost of Focusing the Program by Client Age and Geography *(PLoS One)**	QR4
Voluntary Medical Male Circumcision for HIV Prevention in Swaziland: Modeling the Impact of Age Targeting *(PLoS One)**	QR4
Global Trends in Family Planning Programs, 1999–2014 (*International Perspectives on Sexual and Reproductive Health*)	QR3
Partnerships for Policy Development: A Case Study from Uganda's Costed Implementation Plan for Family Planning (*Global Health: Science and Practice*	QR3
Voluntary Medical Male Circumcision for HIV Prevention: New Mathematical Models for Prioritizing Sub-Populations by Age and Geography (*PLoS One*)**	QR3
The HIV Treatment Gap: Estimates of the Financial Resources Needed versus Available for Scale-up of Antiretroviral Therapy in 97 Countries from 2015 to 2020 *(Journal Article, PLoS Medicine, November 2015)*	QR2

Explanation of Reporting Periods:
QR1 = August 28-December 31, 2015; QR2 = January 1, 2016 - March 31, 2016; QR3 = April 1, 2016 - June 30, 2016; QR4 - July 1, 2016 - September 30, 2016; SAR1 = October 1, 2016 - March 31, 2017; SAR2 = April 1, 2017 - September 30, 2017; SAR3 = October 1, 2017 - March 31, 2018

Journal article footnotes:

* Submission of these eight HPP co-authored articles, part of a collection of 17 journal articles, to PLOS ONE by the USAID-funded Project SOAR was reported in the HP+ Third Quarter Report. The articles, published in July 2016, are now publicly available via the PLOS ONE website.

** A collection of 17 journal articles, including an editorial summarizing the collection, was submitted to PLoS One by the USAID-funded Project SOAR and officially launched by the journal at the International AIDS Conference in July 2016. HPP staff members are co-authors on a number of the manuscripts and many of them draw on work that began under HPP.

ANNEX C: RESULTS REPORT

Report Headline (133 results)
For 1 Periods, between Apr. 1, 2020 - Sep. 30, 2020; For Region: AFRICA, AP, ASIA, LAC, Non-project countries

1.1.1: INSTANCES OF NATIONAL- AND DECENTRALIZED-LEVEL POLICIES, OPERATIONAL STRATEGIES, AND LEGAL/ REGULATORY FRAMEWORKS DEVELOPED, REVISED, ADOPTED, IMPLEMENTED, MONITORED, AND/OR EVALUATED

Burkina Faso

- [13843] HP+ West Africa supported Burkina Faso's Ministry of Health to revise its task-sharing policy on RH/FP/HIV/Nutrition in July 2020.

Cambodia

- [13865] HP+ Cambodia supported the National Center for Tuberculosis and Leprosy (CENAT) in advocating for increased government funding to end Tuberculosis in Cambodia

CÔTE D'IVOIRE

- [13844] HP+ West Africa conducted the second and final review of the Cote d'Ivoire CIP for family planning for 2015-2020 under the leadership of the Ministry of Health in August 2020.

GUATEMALA

- [13765] In Guatemala, the Decentralization Process Guide was developed and approved by the government to facilitate the implementation of decentralization in the country.
- [13766] In Guatemala, the Family Planning and Logistics Guidelines for reproductive health services in the context of the COVID-19 emergency were set forth to strengthen and expand access to RH/FP services.
- [13856] The government of Guatemala adopted the stratification of municipalities in preparation and response to COVID-19 that makes it possible to apply objective, standardized, and normalized measures to establish their current epidemiological phase.
- [13855] The Guatemalan government adopted a Contact Tracing and COVID-19 case follow-up strategy in order to carry out timely actions that allow confinement and containment of the virus.

Honduras

- [13892] HP+ Honduras developed COVID-19 Infection Prevention and Control Guidelines for national implementation among healthcare workers.
- [13891] HP+ supported the Honduran Ministry of Health (SESAL) to revise the National Guidelines on the Management of Dead Bodies in the Context of COVID-19.
- [13890] The Honduran Ministry of Health updated its National Guidelines to Determine the End of COVID-19 Isolation for Healthcare Workers, enabling them to return to work sooner. The guidelines use a symptoms-based strategy instead of PCR-based results.

Indonesia

- [13771] The Secretary General of the MOH of Indonesia authorized presenting the non-infrastructure PPP technical guideline, developed with HP+ support, to the MOH senior leadership as part of the final steps of the policy adoption process.

Kyrgyz Republic

- [13756] Development of Standards of Services for supporting mental health for implementation of the MoH Program on social contracting in the Kyrgyz Republic
- [13755] Development of Standards of Services on palliative care for implementation of the MoH Program on social contracting in the Kyrgyz Republic.

Madagascar

- [13829] HP+ Madagascar supported the Ministry of Water, Sanitation, and Hygiene (MEAH) to develop a WASH sector policy which was validated in September 2020.
- [13822] In August 2020, HP+ Madagascar supported the DSFa to monitor the 2016-2020 Costed Implementation Plan for Family Planning during a semi-annual review workshop.
- [13762] The new Madagascar RH/FP law is being implemented through the dissemination of Malagasy journalists' articles about the law thanks to HP+ Madagascar support and training.

Malawi

- [13764] HP+ partner White Ribbon Alliance - Malawi supported the Malawi Ministry of Health's Quality Management Directorate (QMD) to incorporate the top five priorities from the campaign What Women Want in its Quality of Care assessment toolkit
- [13836] Malawi implements Adolescent Girls and Young Women (AGYW) Strategy
- [13837] Malawi's Monitoring and Evaluation Health Information Systems (MEHIS) Strategy implemented in 12 districts
- [13827] Women's and girls' self-expressed priorities were integrated into the Malawi Ministry of Health's Maternal and Newborn Health Services Including Family Planning Guidelines during COVID-19.

Mozambique

- [13825] Mozambique's Draft Provincial Investment Case Operationalization Plan developed to implement RMNCAH national strategy with multisectoral support

Nigeria

- [13781] HP+ convenes and consults key stakeholders to develop National Blueprint for Integration of TB into State Health Insurance Schemes in Nigeria
- [13782] HP+ Nigeria facilitates a consultative process to develop the National Blueprint for HIV Integration in Health Insurance Schemes

1.1.2: INSTANCES OF STRENGTHENED CAPACITY OF AGENCIES/INSTITUTIONS TO DEVELOP, IMPLEMENT, MONITOR, AND EVALUATE NATIONAL AND SUBNATIONAL POLICIES, STRATEGIES, OPERATIONAL POLICIES, AND LEGAL AND REGULATORY FRAMEWORKS

Madagascar

- [13759] In May 2020, following HP+ Madagascar support, the Madagascar MOPH's Family Health Directorate demonstrated improved capacity to monitor the CIP for FP.

Malawi

- [13800] Malawi Cervical Cancer Program Taskforce becomes permanent Steering Committee and governing body

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1.2.1A: INSTANCES OF POLICIES, PLANS, OR PROCEDURES THAT ARE GENDER-RESPONSIVE AND/OR REFLECT PRINCIPLES OF EQUITY AND/OR HUMAN RIGHTS DEVELOPED, REVISED, ADOPTED, IMPLEMENTED, MONITORED, AND/OR EVALUATED (SUBSET OF 1.1.1)

Burkina Faso

- [13843] HP+ West Africa supported Burkina Faso's Ministry of Health to revise its task-sharing policy on RH/FP/HIV/Nutrition in July 2020.

CÔTE D'IVOIRE

- [13844] HP+ West Africa conducted the second and final review of the Cote d'Ivoire CIP for family planning for 2015-2020 under the leadership of the Ministry of Health in August 2020.

Madagascar

- [13829] HP+ Madagascar supported the Ministry of Water, Sanitation, and Hygiene (MEAH) to develop a WASH sector policy which was validated in September 2020.
- [13822] In August 2020, HP+ Madagascar supported the DSFa to monitor the 2016-2020 Costed Implementation Plan for Family Planning during a semi-annual review workshop.
- [13762] The new Madagascar RH/FP law is being implemented through the dissemination of Malagasy journalists' articles about the law thanks to HP+ Madagascar support and training.

Malawi

- [13764] HP+ partner White Ribbon Alliance - Malawi supported the Malawi Ministry of Health's Quality Management Directorate (QMD) to incorporate the top five priorities from the campaign What Women Want in its Quality of Care assessment toolkit
- [13836] Malawi implements Adolescent Girls and Young Women (AGYW) Strategy
- [13827] Women's and girls' self-expressed priorities were integrated into the Malawi Ministry of Health's Maternal and Newborn Health Services Including Family Planning Guidelines during COVID-19.

1.2.1B: INSTANCES OF FINANCE-RELATED POLICIES, PLANS, OR PROCEDURES DEVELOPED, REVISED, ADOPTED, IMPLEMENTED, MONITORED, AND/OR EVALUATED (SUBSET OF 1.1.1)

CÔTE D'IVOIRE

- [13844] HP+ West Africa conducted the second and final review of the Cote d'Ivoire CIP for family planning for 2015-2020 under the leadership of the Ministry of Health in August 2020.

Indonesia

- [13771] The Secretary General of the MOH of Indonesia authorized presenting the non-infrastructure PPP technical guideline, developed with HP+ support, to the MOH senior leadership as part of the final steps of the policy adoption process.

Kyrgyz Republic

- [13756] Development of Standards of Services for supporting mental health for implementation of the MoH Program on social contracting in the Kyrgyz Republic
- [13755] Development of Standards of Services on palliative care for implementation of the MoH Program on social contracting in the Kyrgyz Republic.

Mozambique

- [13825] Mozambique's Draft Provincial Investment Case Operationalization Plan developed to implement RMNCAH national strategy with multisectoral support

Nigeria

- [13781] HP+ convenes and consults key stakeholders to develop National Blueprint for Integration of TB into State Health Insurance Schemes in Nigeria
- [13782] HP+ Nigeria facilitates a consultative process to develop the National Blueprint for HIV Integration in Health Insurance Schemes
- [13888] HP+ Nigeria supports and facilitates an expanded, consultative process to include civil society in the review and finalization of the National Blueprint for Integration of HIV in Health Insurance Schemes.

1.3.1: INSTANCES OF ADVOCACY EFFORTS CONTRIBUTING TO POLICY ACTIONS

Cambodia

- [13858] HP+ Cambodia provided technical assistance to the National AIDS Authority and the National Center for HIV/AIDS and Dermatology and STDs to implement SarChorNor 213 policy measures 1 and 5 to integrate financing of HIV programming in the public budget
- [13857] HP+ submitted a COVID-19 Policy Note to the Deputy Prime Minister of Cambodia, leading to establishment of a high-level technical working group on strategic planning to achieve universal health coverage within the Ministry of Economy and Finance

Indonesia

- [13772] As a result of advocacy by MOH-PPJK, Indonesia's Ministry of Planning (Bappenas) listed non-infrastructure PPP policy adoption and implementation as one of the priority areas for health sector reform.

Kenya-EA

- [13887] HP+ Kenya collaborated with the National Ministry of Health (MOH), National Treasury, Council of Governors (CoG) and counties and to develop county health planning unit (CHPU) prototype to strengthen county-level planning.

Malawi

- [13862] Youth trained in policy communication in Malawi used advocacy skills to influence policy change at district level

Pakistan

- [13840] WRA Pakistan, an HP+ partner, in partnership with government and non-governmental organizations, solicited national and provincial commitments guaranteeing RMNCH service provision in Pakistan during COVID-19 and beyond, and integrated RMC standards.

1.3.2: INSTANCES OF NEW OR STRENGTHENED PARTNERSHIPS AND IMPROVED COLLABORATION FOR THE PURPOSES OF ACHIEVING POLICY ACTION, PARTICULARLY SOUTH-TO-SOUTH, AMONG CSOS, GOVERNMENT AGENCIES, NONGOVERNMENTAL ORGANIZATIONS, AND/OR UNIVERSITY PARTNERS

Malawi

- [13807] Malawi's Reproductive Health Directorate and Department of HIV/AIDS and CSOs working on cervical cancer and with PLHIV demonstrate strengthened partnerships for achieving policy action

Mali

- [13777] HP+ Mali supported the revitalization and revision of the roadmap for developing the GBV abandonment draft law in collaboration with the National Program Against Gender-based Violence.

PAKISTAN

- [13776] WRA Pakistan, an HP+ partner, convened a partnership of government and non-governmental organizations to ensure evidence-based respectful maternity care provision continues to be prioritized as essential in Pakistan during the COVID-19 pandemic.

1.3.3: INSTANCES OF STRENGTHENED CAPACITY OF COUNTRY STAKEHOLDERS, INSTITUTIONS AND/OR ORGANIZATIONS TO DEVELOP AND IMPLEMENT ADVOCACY STRATEGIES FOR POLICY DEVELOPMENT, IMPLEMENTATION, AND MONITORING.

Malawi

- [13784] IGM Mentors and Mentees in Malawi conducted regional small group and zoom meetings to strategize on pivoting advocacy efforts due to COVID.
- [13842] In Malawi, Mentor engages mentee in virtual event with Ministry officials to discuss access to youth SRHR services in the midst of COVID-19.
- [13797] In Malawi, Mentors urged the inclusion of youth voice and a focus on FP/RH needs of young people in COVID response with education policy makers.
- [13841] Youth Advocate in Malawi engages Salima District Youth Network to secure MK 1.5 Million in funding for district level youth-led Covid-19 and SRHR response.

1.4.1: INSTANCES OF MULTISECTORAL STRUCTURES, POLICIES, AND/OR STRATEGIES THAT FACILITATE EXPANSION OF HEALTH SERVICES IN SUPPORT OF BROADER DEVELOPMENT GOALS DEVELOPED, ADOPTED, IMPLEMENTED, MONITORED, AND/OR EVALUATED

Burkina Faso

- [13843] HP+ West Africa supported Burkina Faso's Ministry of Health to revise its task-sharing policy on RH/FP/HIV/Nutrition in July 2020.

Cambodia

- [13814] HP+ Cambodia technical support for ICT Strategy Development catalyzes the formal establishment of an inter-Ministerial ICT technical working group (TWG) by the Prime Minister.

CÔTE D'IVOIRE

- [13844] HP+ West Africa conducted the second and final review of the Cote d'Ivoire CIP for family planning for 2015-2020 under the leadership of the Ministry of Health in August 2020.

Global

- [13809] Meridian/HP+ engaged the Rainforest Alliance/Utz to include workers' reproductive health as a gender concern in new environmental standard for agriculture.

Madagascar

- [13829] HP+ Madagascar supported the Ministry of Water, Sanitation, and Hygiene (MEAH) to develop a WASH sector policy which was validated in September 2020.
- [13822] In August 2020, HP+ Madagascar supported the DSFa to monitor the 2016-2020 Costed Implementation Plan for Family Planning during a semi-annual review workshop.
- [13762] The new Madagascar RH/FP law is being implemented through the dissemination of Malagasy journalists' articles about the law thanks to HP+ Madagascar support and training.

Malawi

- [13836] Malawi implements Adolescent Girls and Young Women (AGYW) Strategy

Mozambique

- [13825] In Mozambique, draft Provincial Investment Case Operationalization Plan developed to implement RMNCAH national strategy with multisectoral support

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1A.1: TRAININGS

GUATEMALA

- [13863] In Guatemala, an online course provided an update in the diagnosis and treatment of mild and moderate COVID-19 patients was carried out with the participation of 1,399 health-care professionals and reached more than 10,000 subsequent visitors.
- [13851] In Guatemala, three training sessions on masculinities for gender equality in times of COVID-19 were developed, with the participation of 37 women and 28 men.

Honduras

- [13894] HP+ Honduras and Project EpiC trained nearly 1,000 healthcare workers in 22 hospitals on mechanical ventilation and infection prevention and control protocols to care for COVID-19 patients. 300 HCWs have completed in person and virtual sessions.

1A.2: WORKSHOPS

Kenya-EA

- [13880] HP+ Kenya supported the Council of Governors to convene a consultative meeting between the two levels of government on the legal and structural barriers of the flow of funds to counties.
- [13879] In Kenya, HP+ facilitated a consultative meeting and assessment to discuss capacity gaps of HSIGF sub committees of HPT, HRH and HF

1B: NUMBER OF ADVOCACY EVENTS

Kenya-EA

- [13882] In Kenya, HP+ supported the National AIDS and STIs Control Programme held a meeting to validate the Private Sector Engagement Framework

Malawi

- [13801] Malawi CSOs conducted an FP budget advocacy event with members of Parliament

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2.1.1A: ANNUALIZED VALUE OF DOMESTIC BUDGET ALLOCATIONS FOR HEALTH FROM THE PUBLIC SECTOR--INCREASED YEAR-TO-YEAR OR NEWLY FUNDED

West Africa

- [13783] Following HP+ West Africa regional and local workshops, Issoufou Idrissa, Mayor of Dosso, Niger, invested 57 million FCFA ($97,537) to support family planning and income-generating activities in his municipality.

2.1.1B: ANNUALIZED VALUE OF DOMESTIC BUDGET ALLOCATIONS FOR HEALTH FROM THE PUBLIC SECTOR--DISBURSED, EXPENDED, AND ABSORBED

Cambodia

- [13860] HP+ Cambodia and local NGO Buddhism for Health partner to support responsive, appropriate, inclusive and sustainable Community-Managed Health Equity Funds that enable rural poor and vulnerable population groups to access quality healthcare services

Nigeria

- [13804] HP+ Nigeria supported the Lagos State Agency for the Control of AIDS (SACA) to submit a compelling fund request memo to the state government, resulting in the disbursement of NGN 80 million (approximately US$207,000) for HIV activities in the state

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1 2.1.2: ANNUALIZED VALUE OF RESOURCES FROM THE PRIVATE SECTOR INCREASED YEAR-TO-YEAR, REDIRECTED, OR NEWLY FUNDED FOR HEALTH

West Africa

- [13796] Following analysis conducted by HP+ West Africa on available equipment and supplies to fight COVID-19 in Niger in May 2020, the Bank of Africa Foundation invested $1,700 to fight COVID-19 in Niger.

2.2.1A: INSTANCES OF STRENGTHENED CAPACITY OF GOVERNMENT LEADERS TO PRIORITIZE AND EXECUTE HEALTH BUDGETS

CAMBODIA

- [13859] HP+ and Cambodian org Buddhism For Health partner to support responsive, appropriate, inclusive and sustainable Community-Managed Health Equity Funds that enable rural poor and vulnerable population groups to access quality healthcare services

2.2.3: INSTANCES OF STRENGTHENED CAPACITY OF STAKEHOLDERS TO GENERATE, ANALYZE, AND/OR USE DATA TO PRIORITIZE, DEPLOY, AND/OR MANAGE RESOURCES OF HEALTH SERVICES AND SUPPLIES

GUATEMALA

- [13864] The Ministry of Health of Guatemala demonstrated increased efficiency in managing supplies and human resources by nearly quadrupling the execution of spending to address the COVID-19 emergency.

Mali

- [13775] The Regional Health Directorates in Sikasso and Kayes regions of Mali demonstrated their capacity to collect and analyze data on CHWs to improve management of health resources.

2.2.4: INSTANCES OF NATIONAL OR SUBNATIONAL GOVERNMENTS COORDINATING DONOR OR PARTNER RESOURCES, STRATEGIES, AND/OR ACTIVITIES

Cambodia

- [13861] HP+ Cambodia worked with government counterparts to develop a concept note to strengthen capacity relating to data management and analysis.
- [13819] HP+ Cambodia worked with government counterparts to develop a COVID-19 Monitoring and Evaluation concept note for the new cash transfer program to the poor and vulnerable.

2A.1: TRAININGS

Africa

- [13810] HP+/Palladium facilitated a virtual training to research institutions based in Tanzania, Uganda, and Kenya on applying the Activity-Based Costing and Management (ABC/M) methodological approach to HIV services.

Kenya-EA

- [13884] In Kenya, HP+ conducted a virtual training for 9 counties on planning, budgeting, PBB and MTEF

Madagascar

- [13760] In June 2020, during the workshop to develop the RMNCAH-N investment case theory of change, HP+ Madagascar trained the investment case technical team in the results-based management (RBM) approach.

2A.2: WORKSHOPS

Indonesia

- [13831] HP+ Indonesia strengthened private sector engagement and understanding of PPP technical guideline through a PPP workshop on infectious diseases.
- [13832] HP+ Indonesia strengthened private sector engagement and understanding of PPP technical guideline through a PPP workshop on MNH.

Kenya-EA

- [13883] HP+ Kenya sensitized participants from the MOH Department of Family Health (DFH) to the alignment of the MTEF procurement plan
- [13886] HP+ Kenya supported seven deep dive counties to review the progress made to implement county action plans.
- [13896] HP+ Kenya supported DNMP to increase stakeholder engagement and conduct a series of meetings on health planning and health finance
- [13881] In Kenya, HP+ supported the Council of Governors to convene a consultative meeting on Domestic Resource Mobilization for strategic programmes

3.1.1: NUMBER OF HEALTH-RELATED POLICY OR REGULATORY FRAMEWORKS DEVELOPED, ADOPTED, IMPLEMENTED, MONITORED AND/OR EVALUATED THAT PROMOTE ACCOUNTABILITY AND TRANSPARENCY (SUBSET OF 1.1.1)

Burkina Faso

- [13843] HP+ West Africa supported Burkina Faso's Ministry of Health to revise its task-sharing policy on RH/FP/HIV/Nutrition in July 2020.

CÔTE D'IVOIRE

- [13844] HP+ West Africa conducted the second and final review of the Cote d'Ivoire CIP for family planning for 2015-2020 under the leadership of the Ministry of Health in August 2020.

Madagascar

- [13822] In August 2020, HP+ Madagascar supported the DSFa to monitor the 2016-2020 Costed Implementation Plan for Family Planning during a semi-annual review workshop.
- [13762] The new Madagascar RH/FP law is being implemented through the dissemination of Malagasy journalists' articles about the law thanks to HP+ Madagascar support and training.

Malawi

- [13764] HP+ partner White Ribbon Alliance - Malawi supported the Malawi Ministry of Health's Quality Management Directorate (QMD) to incorporate the top five priorities from the campaign What Women Want in its Quality of Care assessment toolkit

- [13836] Malawi implements Adolescent Girls and Young Women (AGYW) Strategy

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3.2.1: INSTANCES OF HEALTH FINANCE AND/OR SYSTEM MANAGEMENT AND MONITORING TOOLS BEING USED BY LOCAL LEADERS, CIVIL SOCIETY ORGANIZATION (CSO) NETWORKS REPRESENTING STAKEHOLDERS (INCLUDING WOMEN, YOUTH, MEN, AND MARGINALIZED GROUPS), AND/OR TECHNICAL EXPERTS

Mali

- [13774] From May 13 to 19, 2020 in Kayes and from May 18 to 27, 2020 in Sikasso, the Regional Health Directorates in these two regions of Mali conducted field visits to monitor the commitments by mayors to pay stipends for CHWs.

3.2.2: MECHANISMS OR SYSTEMS CREATED OR STRENGTHENED THAT PROMOTE GOVERNMENT ENGAGEMENT WITH CITIZENS TO MONITOR BUDGETS AND HEALTH SYSTEMS

GUATEMALA

- [13850] A guide that leads towards operational and financial sustainability of civil society networks supported by HEP+ was developed in Guatemala.
- [13854] In Guatemala, multisectoral groups that monitor the implementation of family planning and maternal health laws continue to successfully operate with new government officials.

Malawi

- [13870] Malawi Cervical Cancer Program Taskforce becomes permanent Steering Committee and governing body, includes civil society members

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3.3.1: INSTANCES OF CSOS AND NETWORKS ENGAGING IN PARTICIPATORY PROCESSES, INCLUDING PARTICIPATORY MEDIA COVERAGE, TO IMPROVE POLICY IMPLEMENTATION, MONITORING, REFORM, OR FIDUCIARY TRANSPARENCY

Cambodia

- [13871] HP+ Cambodia partner, Buddhism for Health, supports responsive, appropriate, inclusive and sustainable Community-Managed Health Equity Funds that enable rural poor and vulnerable population groups to access quality healthcare services.

GUATEMALA

- [13787] Civil Society groups in Guatemala publish advocacy campaigns on teenage pregnancies and the need to continue with family planning programs and comprehensive sex education aimed at young people, despite the COVID-19 crisis.
- [13791] Civil society groups in Guatemala published materials with key messages in Mayan and Spanish languages to avoid discrimination against COVID-19 positive patients and those returning to the country from abroad.
- [13798] Civil society groups in Guatemala published materials with messages in Mayan and Spanish languages to prevent spread of COVID-19.

- [13799] Civil society groups in Guatemala use art, social networks, and the media to reach a greater audience and socialize messages within the framework of COVID-19.
- [13789] In Guatemala, the Network of Indigenous Women for Human Rights developed its five-year strategic plan to guide advocacy for the implementation and monitoring of policies addressing the rights of indigenous women.
- [13767] The Network of Indigenous Women for Human Rights in Guatemala developed its Annual Operational Plan to prioritize actions in favor of the economic, social, political, and cultural rights of indigenous women.

Malawi

- [13867] Community radio stations in Malawi devoted PSAs to emphasize that youth friendly health services (YFHS) are available during the pandemic, leading to visits to YFHS centers at Monkey bay Community Hospital more than doubling
- [13866] Community radio stations in Malawi produced programs on the importance of vulnerable populations like youth and pregnant women receiving HIV tests, leading to HTC services doubling at Mchinji District Hospital from March-May 2020
- [13872] In Malawi, Civil Society Organizations work with the MOH's Reproductive Health Directorate and Department of HIV/AIDS to improve cervical cancer policy implementation

Mali

- [13820] In July 2020, HP+ supported the Malian CSO ALRMC in the development of their 2020-2024 strategic plan to define how they will influence decisions at the individual, community and political levels to eliminate religious obstacles to addressing health issues in Mali.

Nigeria

- [13803] HP+ Nigeria supported a coalition of CSOs to formally request the inclusion of TB and HIV services in the benefit package of the Basic Health Care Provision Fund (BHCPF)

West Africa

- [13794] HP+ West Africa engaged civil society in monitoring FP2020 commitments using the Motion Tracker Tool in collaboration with OPCU, CS4FP, ABBEF and Samasha Medical Foundation in Burkina Faso.
- [13792] HP+ West Africa engaged civil society in monitoring FP2020 commitments using the Motion Tracker Tool in collaboration with OPCU, CS4FP, AIBEF and Samasha Medical Foundation in Cote d'Ivoire.
- [13793] HP+ West Africa engaged civil society in monitoring FP2020 commitments using the Motion Tracker Tool in collaboration with OPCU, CS4FP, ATBEF and Samasha Medical Foundation in Togo.

3.3.3: INSTANCES OF IMPACTED POPULATION(S) ENGAGED IN POLICY DEVELOPMENT, IMPLEMENTATION, MONITORING, AND/OR EVALUATION, WITH A PARTICULAR FOCUS ON POOR AND OTHER VULNERABLE POPULATIONS, INCLUDING WOMEN AND YOUTH

Malawi

- [13868] In Malawi, Dzimwe Radio's youth journalists helped establish a Community Victim Support Unit that works with local police and the village headman to help stop child marriages and domestic violence

Nigeria

- [13888] HP+ Nigeria supports and facilitates an expanded, consultative process to include civil society in the review and finalization of the National Blueprint for Integration of HIV in Health Insurance Schemes.

3B.1: TRAININGS

Cambodia

- [13813] Deep-dive training on healthcare quality to build M&E capacity in collaboration with the USAID/Enhancing Quality of Healthcare Activity (EQHA)supported by Health Policy Plus in Cambodia
- [13815] HP+ Cambodia supports TB-Management Information Systems (TB-MIS) capacity building at health facilities with the National Center for Tuberculosis and Leprosy (CENAT)

4.1.1: BEST PRACTICES IN HEALTH POLICY, ADVOCACY, FINANCING, AND GOVERNANCE (INCLUDING THOSE THAT PROMOTE GENDER EQUALITY, EQUITY, AND HUMAN RIGHTS) DOCUMENTED AND/OR DISSEMINATED

Global

- [13835] HP+ and FP2020 led a Francophone webinar and discussion on integrating FP into UHC-oriented and health insurance schemes, with the goal of helping advance next steps from the FP2020 3rd Francophone Regional Focal Point Workshop.

INDIA

- [13773] WRA India, an HP+ partner, developed and disseminated videos on maternal and newborn health during Covid-19, informed by World Health Organization guidelines, in order to prevent death and disability as a secondary effect of the pandemic.

4.2.1: INSTANCES IN WHICH INSTITUTIONS USE DATA AND/OR INFORMATION GENERATED WITH PROJECT ASSISTANCE FOR ADVOCACY OR DECISION MAKING

Global

- [13849] For advocacy purposes, an institution working in Tanzania published results from the HP+ led Tanzania application of the Family Planning-Sustainable Development Goals (FP-SDGs) Model.

Indonesia

- [13834] The Papua Health Office (PHO) utilized data generated through the HP+ costing and LEAP epidemic modeling study to inform their HIV service scale up strategy in Papua Province.
- [13833] To support maintaining coverage for HIV services in Indonesia's national health insurance, GoI presented findings from an HP+ mapping of financing responsibilities for HIV across government and external sources.
- [13770] Using findings from HP+ Indonesia analysis, the GOI developed a policy note that was shared with the MOH senior leadership on key considerations for MNH strategic purchasing.

Madagascar

- [13761] In June 2020, the Madagascar RMNCAH-N investment case technical committee prioritized interventions and defined the Theory of change for GFF financing based on the results of the EQUIST application.

Malawi

- [13805] Faith-Based Organizations in Malawi used Messages of Hope developed in partnership with HP+ to implement community-level HIV advocacy activities
- [13838] Malawi's Reproductive Health Directorate in the Ministry of Health used data generated with HP+ assistance to advocate to Members of Parliament to support SRHR programming
- [13802] Phalombe and Salima districts in Malawi reported using the YFHS bulletins developed with HP+ support to engage stakeholders to improve youth-related reporting and programs

Mozambique

- [13826] Analysis of Audits in Mozambique to improve Public Financial Management for Health

Nigeria

- [13780] Policy brief adopted by Nigeria's Logistics and Health Technology Assessment sub-committee of the National Taskforce for COVID-19 as advocacy tool

West Africa

- [13795] Following analysis conducted by HP+ West Africa on available equipment and supplies to fight COVID-19 in Niger in May 2020, the Bank of Africa Foundation provided equipment and supplies to respond to COVID-19.

4.2.2A: ONES THAT CAN BE ADAPTED FOR OTHER CONTEXTS OR SCALED UP IN OTHER SETTINGS

Global

- [13847] Development of new tool/method, the Approach for Diagnosing Inequity in Family Planning Programs
- [13758] HP+ developed/disseminated a new framework and corresponding checklist that examines the integration of family planning in the legal, regulatory, and policy aspects of health financing arrangements aimed at achieving Universal Health Care (UHC)
- [13757] HP+ disseminated new tool for assessing technical efficiency of family planning programs.
- [13828] HP+ launched new and revamped message boards in the Family Planning Financing Roadmap's Community of Practice, to encourage further information sharing on sustainable ways for countries to fund family planning.
- [13779] HP+ revised, finalized, and disseminated the Joint Accountability curriculum for faith and community leaders, using lessons learned from the November 2019 workshop in Kilifi County, Kenya.
- [13808] Stakeholders in various countries (including Pakistan, India, Indonesia, and the US) implemented a comprehensive advocacy agenda developed by WRA and partners to address the secondary effects of Covid-19 on maternal and newborn health.

GUATEMALA

- [13853] Contraceptive Security Monitoring System, developed by HEP+, becomes an innovative tool that shows the impacts of family planning in Guatemala

- [13790] In Guatemala, a rapid monitoring tool was developed for health districts throughout the country to provide information on the inputs needed to address acute malnutrition during the crisis caused by COVID-19.
- [13768] In Guatemala, HEP+ supported the update and launching of an App that consolidates demographic, FP, and RH data and includes links to the contraceptive security system and information on COVID-19.

Honduras

- [13893] HP+ Honduras and Project USAID Meeting Targets and Maintaining Epidemic Control (EpiC) developed a curriculum training program on mechanical ventilation and infection prevention and control best practices to deliver critical care to COVID-19 patients
- [13895] HP+ Honduras developed laboratory testing projections for different scenarios using existing PCR, Abbott, and Bioneer platforms to increase COVID-19 sample management capacity, including test-kit supply projected needs.

Kenya-EA

- [13878] HP+ Kenya developed and piloted a virtual training on public sector budgeting capacity building for core staff from Baringo, Siaya, and Mombasa counties.

Madagascar

- [13823] HP+ finalized and disseminated the final financial gap analysis brief for the 2016-2020 Madagascar Costed Implementation Plan for family planning in August 2020.
- [13824] HP+ Madagascar developed and disseminated a brief documenting the full RMNCAH investment case development process in August 2020.

Malawi

- [13869] Family Planning expenditure monitoring tool developed in Malawi to support stakeholders to track national domestic funding for FP.
- [13874] In Malawi, three media clips were developed from the Youth ENGAGE multimedia tool, in English and Chichewa
- [13839] Youth ENGAGE presentation aired on Malawi's Zodiak Television

MALI

- [13873] HP+ applied its CIP costing and gap analysis tool in Mali to support the Ministry of Health and Social Affairs ensure implementation of the CIP and advancement of Mali's family planning program.
- [13778] HP+ Mali applied the CIP Execution approach through the development of the Priority Results Achievement Chart to monitor the performance of the Mali 2019-2023 CIP for FP.

West Africa

- [13785] HP+ West Africa supported the application of the Motion Tracker Tool and Approach in collaboration with OPCU, CS4FP, ABBEF, and Samasha Medical Foundation in Burkina Faso.
- [13786] HP+ West Africa supported the application of the Motion Tracker Tool and Approach in collaboration with OPCU, CS4FP, AIBEF, and Samasha Medical Foundation in Cote d'Ivoire.
- [13788] HP+ West Africa supported the application of the Motion Tracker Tool and Approach in collaboration with OPCU, CS4FP, ATBEF, and Samasha Medical Foundation in Togo.

ZAMBIA

- [13845] HP+ drafted an analysis approach, focusing on understanding the legal and policy framework for financial, programmatic, and political accountability in regards to RH/FP.

4.2.2B: ONES THAT CANNOT OR SHOULD NOT READILY BE ADAPTED OR SCALED UP

Indonesia

- [13830] HP+ supported the Government of Indonesia (GOI) to revise their district-level minimum service standards (SPM) budgeting and planning tool.

Mali

- [13821] From July to September 2020, HP+ and ALRMC validated two versions of talking points, drawn from the holy books (Bible and Koran), that speak in favor of the abandoning GBV in Mali.

4.2.3: INSTANCES OF COUNTRY STAKEHOLDERS APPLYING HP+ TOOLS OR SCALING UP HP+ APPROACHES

TOGO

- [13852] The Togo Ministry of Health and Social Protection applied CIP execution tools developed by HP+ to collect and validate CIP performance monitoring data.

4A: NUMBER OF PEER REVIEWED JOURNAL ARTICLES SUBMITTED AND/OR ACCEPTED

Global

- [13817] HP+ Technical Staff Advance Several Manuscripts towards Publication in Peer-Reviewed Journals

4B: NUMBER OF MAJOR MEETINGS ORGANIZED OR INVITED PAPERS/PRESENTATIONS (HP+ STAFF AND OTHERS)

Global

- [13846] HP+ delivered RHSC-sponsored webinar profiling its Approach for Diagnosing Inequity in Family Planning Programs and demonstrating its utility for advocacy and increased private sector engagement
- [13811] HP+ Methodologies and Tools Disseminate Widely through Webinars

4CI: NUMBER OF PAPERS/POSTERS/ORAL PRESENTATIONS AUTHORED BY HP+ STAFF AT REGIONAL AND INTERNATIONAL PEER-REVIEWED CONFERENCES

Global

- [13816] HP+ Disseminates Results, Tools, and Models at Key International Events

4DI: NUMBER OF HP+ MATERIALS DOWNLOADED

Global

- [13877] More than 85,000 website downloads of HP+ products demonstrate wide reach of project outputs.

4DII: NUMBER OF SUBSCRIBERS TO HP+ ELECTRONIC COMMUNICATIONS VEHICLES

Global

- [13875] Social Media and Email Marketing Expands Reach of HP+ Body of Knowledge and Tools