HP+
HEALTH POLICY PLUS
Better Policy for Better Health

HEALTH POLICY PLUS
SEMI-ANNUAL REPORT

April 1, 2021–September 30, 2021

USAID Agreement No.	AID-OAA-A-15-00051
Location	Washington, D.C.
Title	Health Policy Plus
Activity Description	Health Policy Plus (HP+) is a seven-year cooperative agreement funded by the U.S. Agency for International Development under Agreement No. AID-OAA-A-15-00051, beginning August 28, 2015. The project's HIV activities are supported by the U.S. President's Emergency Plan for AIDS Relief (PEPFAR). HP+ is implemented by Palladium, in collaboration with Avenir Health, Futures Group Global Outreach, Plan International USA, Population Reference Bureau (PRB), RTI International, the White Ribbon Alliance for Safe Motherhood (WRA), and ThinkWell.
Main Program Message	HP+ improves health outcomes by advancing sustainable health policy; financing; stewardship, transparency, and accountability; and advocacy for reproductive health and family planning, HIV, and maternal, newborn, and child health efforts at the global, national, and subnational levels.
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CONTENTS

ABBREVIATIONS

AGYW	adolescent girls and young women
AOR	Agreement Officer's Representative
CHW	community health worker
CSO	civil society organization
FP/RH	family planning/reproductive health
HEP+	Health and Education Policy Plus
HP+	Health Policy Plus
IR	intermediate result
MWK	Malawian kwacha
NGO	nongovernmental organization
PEPFAR	U.S. President's Emergency Plans for AIDS Relief
PPP	public-private partnership
RMNCAH-N	reproductive, maternal, neonatal, child, and adolescent health and nutrition
SEC	essential community healthcare
USAID	U.S. Agency for International Development
WRA	White Ribbon Alliance

PROGRESS REPORT

Across the globe, the Health Policy Plus (HP+) project is working to advance country needs and priorities to improve health equity, access, availability, and information for all people. Among other priorities, the project supports the provision of accessible, affordable healthcare for vulnerable citizens; the ability of youth to advocate for themselves to access targeted health services; and advances in respectful maternity care, universal health coverage, and rights and protections for individuals living with HIV. Through both field- and core-supported activities, HP+ has worked in 49 countries, fostering self-reliance to reduce unmet need for family planning and reproductive health, achieve strong health sector responses to end preventable child and maternal deaths; achieve an AIDS-free generation; and decrease morbidity and mortality while containing the spread of COVID-19.
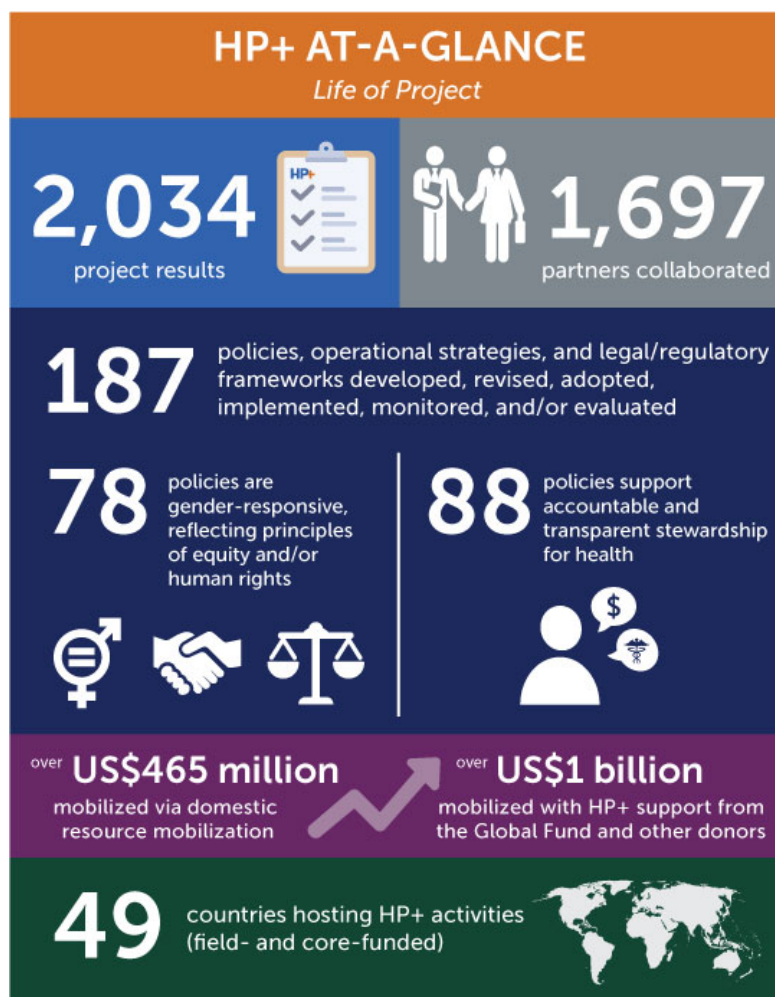
Over the past six months, HP+ has achieved **180** results, bringing the total number of results achieved over the life of the project to **2,034** (see Figure 1). During this time, HP+ documented four additional instances of cost-share results that are still under internal review, but once approved, will bring that total to **134**. Total USAID funding through September 2021 was **US$221** million and total cost share was **US$18.5** million, or **9.5** percent of project expenditure.

During this reporting period, the project has adapted in multiple ways to address ongoing COVID-19-related challenges. At the outset of the pandemic, HP+ closed its offices and shifted to telework, while continuing full implementation. In many cases, workloads increased as staff maintained ongoing activities, explored new ways of working and engaging virtually, and took on COVID-19 efforts that carried demanding timelines.

The upside of this difficult period has been enhanced collaboration, learning, and adaption in our work. The project maintained and adapted budget planning cycles and policy development and implementation processes. Efforts to support stakeholders to enhance the sustainability of services and approaches have not faltered. Thought leadership and continued advocacy ensured that local solutions inform global policy dialogue. A new video series gives a voice to the impact of policy action and conveys how innovative policy approaches drive impact and sustained local leadership.

The ability to realize any of these achievements has hinged on the project's diverse local partnerships, its focus on issues of gender and equity, and its expertise in strengthening the capacity of individuals and institutions to sustain and increase self-reliance of local health systems. Addressing these and several other cross-cutting issues, is crucial to the effectiveness of the health systems in which the project works.

Figure 1. HP+ by the Numbers: Life of Project

HP+ AT-A-GLANCE
Life of Project

2,034 project results

1,697 partners collaborated

187 policies, operational strategies, and legal/regulatory frameworks developed, revised, adopted, implemented, monitored, and/or evaluated

78 policies are gender-responsive, reflecting principles of equity and/or human rights

88 policies support accountable and transparent stewardship for health

over **US$465 million** mobilized via domestic resource mobilization

over **US$1 billion** mobilized with HP+ support from the Global Fund and other donors

49 countries hosting HP+ activities (field- and core-funded)

ADVANCING HEALTH POLICIES THAT IMPROVE EQUITY, ACCESS, AVAILABILITY, AND INFORMATION (IR1)

POLICY PROGRESS

Over the past six months, HP+ has supported a diverse range of national, subnational, and operational health policies to ensure the strength, resilience, and inclusivity of health systems. Most of these policies are multisectoral and focus on supporting digital health and health information systems, improving efficiency, engaging the private sector, strengthening equity and rights-based care, accelerating progress toward universal health coverage and improved financial management, and strengthening the COVID-19 response (see page 4, *Multisectoral Efforts Improves El Salvador's COVID-19 Vaccine Rollout).*

Supporting digital health and health information systems. HP+ secondees to Malawi's Ministry of Health supported the development of a five-year Digital Health Strategy (2020–2025) and developed an interim roadmap to guide implementation of digital health activities. The country also established a national digital health task force to streamline the country's data systems and a DHIS2 core team to improve system governance. Meanwhile, HP+ developed a strategy to transition the management of Malawi's Youth Management Information System from HP+ to the Ministry of Youth. Combined, these efforts will improve data quality and data for decision making and ensure health information systems are locally owned and managed.

Gaining efficiency and engaging the private sector. HP+ assessments of Malawi's mandatory health insurance scheme highlighted opportunities for significant efficiency improvements to its policies on medication and provider payment. These efficiency gains could increase equitable access to medication and expand health coverage. HP+ also assessed the performance of optional paying services in Malawi's central hospitals and the feasibility of operating those services under public-private partnerships (PPPs). The assessment showed that the introduction of PPPs for optional paying services could improve service delivery.

Strengthening gender equity and rights-based care. To combat high rates of maternal, neonatal, and under-five mortality, HP+ supported Madagascar's Ministry of Public Health to convene a technical working group and organize a series of workshops to reach consensus on a reproductive, maternal, neonatal, child, and adolescent health and nutrition (RMNCAH-N) investment case for 2020–2024. HP+ contributed to the development of the investment case by supporting application of planning and budgeting tools, such as EQUIST and OneHealth, and contributing to a monitoring framework. The now-validated investment case will give the government a tool to mobilize investments in RMNCAH-N priority regions and interventions; efficiently use resources by targeting budget allocations to the areas where they are most needed; and regularly monitor the impact of investments on health outcomes. Elsewhere, Malawi integrated protocols for the Baby-Friendly Hospital Initiative into its guidelines on reproductive health service provision guidelines, thereby expanding the services healthcare providers offer to women.

Accelerating progress toward universal health coverage and improved financial management. Kenya adopted a revised Health Financing Strategy that better aligns with its universal health coverage agenda. The country's Council of Governors also committed to establishing County Health Planning Units. The units will ensure county health departments have the technical expertise needed to actively engage in planning and budgeting and efficiently allocate and use financial resources.

Including the accomplishments mentioned above, HP+ supported governments and other country stakeholders to develop, adopt, implement, monitor, and evaluate 33 health policies between April 2021 and September 2021 (see Figure 2).

Figure 2. HP+ Support to Policies, Plans, and Strategies Advanced During the Reporting Period

DEVELOPED/REVISED

El Salvador updated its technical guidelines for COVID-19 vaccination.

India adapted and field-tested a country-specific Respectful Maternity and Newborn Care Charter.

Kenya updated its Health Financing Strategy.

Kenya's Department of Family Health developed its FY 2021/22 annual workplan.

Liberia finalized a private sector engagement strategy for its Ministry of Health.

Madagascar validated its RMNCAH-N investment case 2020–2024.

Malawi developed an implementation roadmap for its Comprehensive National Digital Health Strategy 2021–2022.

Malawi developed a strategy to transition management of its Youth Management Information System to the Ministry of Youth.

Malawi revised its National Strategic Plan for Cervical Cancer.

Mali revised two draft decrees, one to create and operate community health centers and another to define community health workers as part of the country's formal workforce.

ADOPTED

Guatemala approved a proposal to create national management units to decentralize and authorize municipal water projects.

Kenya adopted terms of reference to operationalize its Health Financing, Leadership and Governance, and Legal Inter-Agency Coordination Committee.

Kenya adopted its Health Financing Strategy and accompanying policy communication strategy.

Kenya approved the establishment of County Health Planning Units.

Malawi included Baby-Friendly Hospital Initiative protocols in its guidelines for reproductive health service provision.

Malawi adopted PPP guidelines for its health sector.

Mali validated its 2021–2025 National Essential Community Healthcare Strategic Plan.

Nigeria launched its Domestic Resource Mobilization and Sustainability Strategy for HIV/AIDS 2021–2025.

Tanzania developed and adopted its Health Sector Strategic Plan V.

IMPLEMENTED

Guatemala operationalized a ministerial agreement approving an operational workplan for the purchase of contraceptives, medical equipment, and reproductive health supplies.

Madagascar journalists and youth sector nongovernmental organizations (NGOs) worked to disseminate the country's revised family planning and reproductive health law.

Malawi established coordination and governance structures in six districts to oversee implementation of its Adolescent Girls and Young Women Strategy.

Nigeria's Lagos State met pre-conditions for accessing the Basic Healthcare Provision Fund and expanded health insurance enrollment to people with fewer means or particular health vulnerabilities.

Nigeria's Lagos State began HIV service provision and implementation of the state's health insurance scheme in 56 percent of enrolled health facilities.

El Salvador implemented its COVID-19 Vaccination Strategy and Guidelines at the national level.

MONITORED/EVALUATED

Madagascar validated the final review of its 2016–2020 costed implementation plan for family planning.

Madagascar monitored investments and future budget and financial gaps of its Demographic Dividend Roadmap 2019–2028.

Malawi monitored implementation of its Cervical Cancer Strategy.

Malawi monitored implementation of its Optional Paying Services Guideline in central hospitals.

Mali's national health insurance scheme underwent two HP+ assessments to evaluate its medication and provider payment policies, leading to policy recommendations.

Togo welcomed a joint USAID/HP+ supervision mission to its U.S. President's Emergency Program for AIDS Relief (PEPFAR) sites to monitor implementation of PEPFAR guidelines.

FOSTERING LOCALIZATION

As an integral part of its policy work, HP+ strives to increase the self-reliance of locally led health systems. Through brokered partnerships and strengthened capacity, local actors from multiple sectors are forming partnerships to drive policy action, advance health priorities, improve local governance and the use of health resources, and effectively respond to health crises.

In Guatemala, an HEP+-facilitated partnership among the United Nations Population Fund, USAID, San Carlos University of Guatemala, and the Academic Personnel Training and Development Area of the Graduate School is strengthening public health interventions. The partners developed and launched a training course for faculty and students on how to incorporate demographic variables and nutrition and reproductive health policies in the planning, monitoring, and evaluation of national and municipal public health interventions. Also in Guatemala, 1,225 healthcare workers participated in a series of HEP+ virtual trainings to improve the care of COVID-19 patients and maintain their own physical and mental health as they continue to battle the pandemic.

In Honduras, HP+ trained 2,654 healthcare workers in home-based care for COVID-19 to increase the early identification of cases and reduce the demand on hospital services to alleviate pressure on the health system. HP+ further supported a partnership between the Honduran Association of Intensive Care and Honduran hospitals to establish a mentorship program to deepen the critical care skills of non-critical care specialists treating COVID-19. A total of 70 mentees across 12 hospitals participated in the program.

Further, due to the strengthened capacity of civil society groups to advocate for policy change:

- Tanzania's Sumbawang District included a budget line for family planning for the first time, following budget analyses and advocacy by HP+ partner White Ribbon Alliance (WRA) Tanzania.

- The government of Malawi committed to prioritizing women, children, and adolescents during COVID-19. The commitment—a result of HP+ partner WRA Malawi supporting civil society groups to successfully advocate to the government—lists specific actions, including the recruitment of an additional 1,380 health workers by December 2021.

SPOTLIGHT

Multisectoral Efforts Promise to Improve El Salvador's COVID-19 Vaccine Rollout

HP+ El Salvador consultant, Dr. Carlos Godinez, demonstrates how to respond to vaccination adverse events during a training for COVID-19 vaccination site staff. Photo: HP+

Improved access to and administration of COVID-19 vaccines is on the horizon for Salvadorans, thanks to a collaboration between HP+ and MINSAL, El Salvador's Ministry of Health. HP+ supported MINSAL to update its technical guidelines for COVID-19 vaccination to reflect the latest scientific evidence and address proper vaccine handling and administration. HP+ then strengthened the capacity of El Salvador's National Multisectoral Coordination Mechanism comprising government stakeholders, the Pan American Health Organization/World Health Organization, USAID, and USAID implementing partners. It is tasked with coordinating the technical and financial implementation of the country's National COVID-19 Vaccine Strategy and Guidelines. Taken together, these efforts are leading to an improved vaccine rollout in El Salvador, including more equitable access to COVID-19 vaccines.

Guatemala Establishes Multisectoral Mechanism to Implement Policy, Protect Youth

Members of Congress and OSAR Juvenil signed an agreement to monitor implementation of two key policies in Guatemala. Photo: OSAR

In Guatemala, 57,000 pregnancies among girls 10 to 19 years of age were reported during the first half of 2021, catching the attention of legislators and highlighting the need for coordinated action. In response, Guatemala's Congress signed an agreement with OSAR Juvenil, a youth civil society group, to monitor implementation of Guatemala's National Plan for the Prevention of Adolescent Pregnancies and the Agreement on Preventing through Education. The agreement aims to:

- Monitor investment in comprehensive sex education within the Ministry of Education and the differentiated care for young people provided by the Ministry of Health.
- Train young people to provide comprehensive sex education.
- Document best practices in preventing teenage pregnancies and the transmission of sexually transmitted infections.

HP+ Partnership with Journalists and Youth Sector to Expand FP/RH Access

A network of HP+-trained journalists in Madagascar are helping to further expand FP/RH access. Photo: HP+

In Madagascar, 65 percent of the population is under age 24 and adolescent fertility is high, at 151 births per 1,000 girls 15–19 years of age. To help improve health outcomes, Madagascar passed a new family planning and reproductive health (FP/RH) law in 2018, expanding access to FP/RH information and services. A year after the law's passage, HP+ began supporting a network of 11 journalists to disseminate news of the law and accurately report on FP/RH issues. Accurate reporting by journalists on complex health and social issues is essential to educating communities and policymakers and to creating more open, informed dialogue. In light of the ongoing pandemic, HP+ held a series of five online sessions for journalists on the impact of COVID-19 on FP/RH services, later providing additional support to the journalists in the form of grants and virtual coaching.

Since then, the journalists have produced seven print articles and radio and social media reports related to the impacts of COVID-19 on FP/RH services, dissemination of the FP/RH law, gender-based violence, and the economic impact of family planning use.

Similarly, HP+ also supported a network of NGOs to disseminate news of the FP/RH law to the country's youth through the organization of a three-day workshop, in a bid to curb early pregnancies.

INCREASING SUSTAINABLE, PREDICTABLE, AND ADEQUATE FINANCING FOR HEALTH PROGRAMS AND POLICY (IR2)

HP+ provides strong technical support and leadership for sustainable financing of essential services. Areas include COVID-19, HIV, family planning, and maternal, newborn, and child health. HP+ helps governments better understand the resource requirements for scaling up health programs and introducing new commodities and interventions, forecasting financial scenarios, developing and helping align public and private investment plans, integrating sustainable financing agendas, and improving efficiencies.

INCREASING DOMESTIC RESOURCES FOR HEALTH

- In Kenya, HP+ supported both the Turkana and Baringo County health departments to advocate for an increased allocation of 3 million Kenyan shillings (US$27,700) to each county's RMNCAH budgets by supporting a review of each county's program-based budgeting programs.

- A youth champion who had participated in HP+ Malawi's health budget advocacy training successfully lobbied to increase Phalombe District's Youth-Friendly Health Services resource allocation from 250,000 Malawian kwacha (MWK) (US$313) in the 2020/21 budget to MWK 28,224,000 (US$35,350) in the 2021/22 budget.

- Nigeria's Lagos State met eligibility criteria to access the Basic Healthcare Provision Fund, enrolling 55,000 more residents into its state-level health insurance scheme. The state also established its own equity fund for residents living below the poverty line. An initial release of 350 million Nigerian naira from the fund allowed the state to enroll 50,000 more residents into the health insurance scheme, bringing the total number enrolled this reporting period to 105,000.

SPOTLIGHT

Mobilizing Resources and Improving the Sustainability of Mali's Essential Community Healthcare Program

Access to essential healthcare depends on health services delivered at the local level, often by community health workers (CHWs) and community health centers. But, they are often underfunded, heavily reliant on external funding, and poorly coordinated among the many actors involved.

To improve community health service delivery in Mali, HP+ supported the revision of two decrees, submitted to the government for adoption. Taken

A Malian community health worker conducts a well-baby visit. Photo: HP+

together, the decrees formally integrate CHWs into Mali's formal health system, ensuring that the government takes responsibility for mobilizing domestic resources to pay for CHWs and sets conditions for the creation and functioning of community health centers. The decrees also promote government accountability and allow for greater geographic coverage of primary healthcare for women and children, who have high mortality rates.

HP+ also supported the development and validation of Mali's *2021–2025 National Essential Community Healthcare (SEC) Strategic Plan*. Among other support, HP+ conducted a situational analysis of essential care services delivered by CHWs that served as the basis for the CHW GIS mapping tool. The tool provided crucial data for the development of the strategy, informing the government's decision to include payment of CHW stipends within the plan. With a focus on governance, leadership, and accountability, the *National SEC Strategic Plan* aims to improve community healthcare and outcomes by improving the quality and equitable distribution of health services, increasing health service usage, and effectively managing the cadre of CHWs nationwide.

HP+ further supported the National Community Health Coalition to engage and coordinate international and national stakeholders to ensure resource mobilization for the *National SEC Strategic Plan*. In August 2021, the strategy was presented to the World Health Organization (WHO) and other partners. HP+ provided technical support for this activity, using its budgeting expertise to help create realistic projections of activity costs and necessary resources. The WHO agreed to financially support the activities described in the *National SEC Strategic Plan*.

STRENGTHENING CAPACITY TO GENERATE, ANALYZE, AND USE DATA TO EFFECTIVELY MANAGE RESOURCES FOR HEALTH

Using data for decision making. In Malawi, HP+ has for the past several years supported district-level health sector representatives to report on their district's progress in annual program review meetings. The meetings serve to review district-level health data and progress in implementing the country's Health Sector Strategic Plan II. In 2021, district health management teams analyzed and interpreted data and supported health sector stakeholders to use performance data to identify service delivery challenges and develop corrective plans to ensure service provision aligns with local demand.

In Mali, an HP+ seconded technical assistant within the Ministry of Health's Center for Documentation, Planning, Training and Health Information fostered staff capacity to improve data quality, access, and use for decision making, particularly related to epidemiology. Through multi-level training programs and intensive coaching, the technical assistant strengthened capacity for systems and staff by using a participatory approach to identify gaps and improvements needed. Now, 37 mentored staff can reliably and correctly analyze and interpret data for senior health officials' decision making and 175 frontline epidemiologists have been trained to analyze the data and effectively communicate it to residents.

FOSTERING INNOVATIVE FINANCING MECHANISMS

HP+ helps foster innovations in health financing that unlock new resources for the health sector and increase financial protections for people with fewer resources or who are socially marginalized.

Coordinating donor and partner resources and strategies. In Honduras, HP+ is continuing to respond to the COVID-19 pandemic. The Ministry of Health needed support with the organization and tracking of vaccine delivery information for decision making. HP+ closely monitored the agreements and tracked shipments, allowing the Ministry of Health to identify a gap of 2 million vaccines caused by non-compliance of the Sputnik V vaccine. Improved organization and monitoring of vaccine delivery has provided information to support advocacy efforts with the U.S. Government for additional vaccine donations. HP+ also assisted the Ministry of Health in coordinating the arrival and documentation of nine portable freezers donated by two U.S. organizations, increasing Honduras' cold chain capacity to implement rollout of the Pfizer BioNTech COVID-19 vaccine to remote

areas and, further, allow the country to continuously receive more vaccine shipments. Both instances of coordination have supported the National COVID-19 Vaccine Introduction Plan in Honduras, and allowed the country to ramp up coverage more recently to their younger populations.

Increasing private sector participation. HP+ designed and facilitated a two-day public-private dialogue workshop and validation meeting for the Ministry of Health and its private partners and led a consultative process with the private sector to inform Liberia's first Private Sector Engagement Strategy. Aligned with the country's costed implementation plan for family planning, this strategy aims to ensure that private facilities offering family planning services regularly train providers. Also in this reporting period, Malawi adopted PPP guidelines for its health sector.

Developing public-private partnerships. In the Gowa District of Indonesia, HP+ worked with the District Health Office and the Ministry of Health to finalize partnerships and funding for a PPP to strengthen maternal and newborn health outcomes. The partnership, comprising three private sector organizations (PT Indofood, Dompet Dhuafa Republika Foundation, and CSR Forum), aims to pilot maternity waiting homes. This is a concept adopted by local governments that committed to contribute public resources for infrastructure for the waiting homes. The pilot has generated significant interest in maternal and newborn health, community outreach, and nutrition and wellbeing among private sector actors.

IMPROVING THE POLICY ENVIRONMENT FOR PUBLIC STEWARDSHIP, ACCOUNTABILITY, AND TRANSPARENCY (IR3)

PROMOTING ACCOUNTABLE, TRANSPARENT STEWARDSHIP FOR HEALTH POLICIES AND COMMITMENTS

HP+ advances responsive and accountable health policies and services by ensuring the necessary mechanisms and systems are in place to effectively manage and monitor health systems and health budgets, which, in turn, improve government stewardship and transparency. These systems are most effective when they engage a range of sectors and stakeholders.

Over the past six months, HP+ helped establish 12 district-level coordination and governance structures in Malawi to serve adolescent girls and young women (AGYW) across six districts. The governance structures will ensure the district-level implementation and monitoring of Malawi's AGYW Strategy. Similarly, Malawi's multisectoral Cervical Cancer Program Steering Committee—comprising representatives from CSOs, NGOs, and development partners and co-led by the Department of HIV/AIDS and the Ministry of Health's Reproductive Health Directorate—reviewed facility-level data on cervical cancer screening and treatment to monitor implementation of the country's cervical cancer strategy and to improve program decision making.

In 1 of 49 trainings, workshops, and advocacy events held this reporting period (see Figures 3 and 4), HP+, USAID, the United Nations Population Fund, and members of Madagascar's Family Planning Committee convened a high-level roundtable to advocate for continued family planning investment. Due to the COVID-19 pandemic, the government's commitment to family planning has decreased considerably, which resulted in the government's withdrawal of funds for contraceptives in 2020. At the end of the roundtable, Madagascar's president and technical and financial partners, including the USAID Mission director, jointly renewed their commitment to family planning by signing the country's FP2030 pledge. The pledge formalizes Madagascar's commitment to reach a contraceptive prevalence rate of 60 percent, reduce unmet need for family planning to 8 percent, and achieve a total fertility rate of three children per woman by 2030.

Also in Madagascar, HP+ supported the Ministry of Public Health to conduct a thorough review of its *Costed Implementation Plan for Family Planning 2016–2020* to inform and improve future family planning programming.

In Kenya, HP+ helped convene the Health Financing, Leadership and Governance, and Legal Inter-Agency Coordination Committee to strengthen the health sector and bring together stakeholders in health financing, leadership and governance, and legal under one common coordination framework.

SPOTLIGHT

Guatemala Expands Mechanisms to Monitor Contraceptive Supply and Availability

Since its inception, HEP+ and HEP before it have provided support to Guatemala's National Contraceptive Assurance Committee. To ensure unhindered and timely access to family planning services and commodities throughout the country, HEP+ worked with the National Contraceptive Assurance Committee to establish an initial five subnational contraceptive security subcommittees. Based on their success securing contraceptive supplies and expanding access to family planning services, Guatemala's National Reproductive Health Program is making moves to sustain the effort. As an initial step, the government has established 10 new subcommittees, including one for the Department of Guatemala, which covers 20 percent of the country's population. Subcommittees comprise representatives from government agencies and institutions and civil society groups, including those representing youth and Indigenous women. HP+'s forthcoming film, *Why Policy Matters: Strengthening the Resiliency of Family Planning Services for Guatemala's Indigenous Women,* documents the subcommittees' ongoing work to expand access to family planning, especially to lower-income people in hard-to-reach, predominantly Indigenous areas during the COVID-19 pandemic.

Lizbeth Argueta
Ixil-Subcommittee Coordinator and Family Planning Supervisor

Lizbeth Argueta explains the importance of the subcommittee she helps coordinate in Ixil in HP+'s latest "Why Policy Matters" film. Photo: HP+

SUPPORTING AN EMPOWERED AND ENGAGED CIVIL SOCIETY

Citizens have a role to play in ensuring government transparency, holding leaders and other stakeholders accountable and working together with governments to uphold their commitments.

In Malawi, as part of a longer-term effort to strengthen the capacity of civil society actors to engage in health budget advocacy, HP+ trained local CSOs to advocate for increases to family planning budgets. Together, the CSOs advocated to the Parliamentary Health and Finance Committee, winning a commitment from its members to increase the budget for family planning commodities from MWK 200 million to MWK 250 million and to provide budget oversight and increase the amount allocated to the Reproductive Health Directorate. While members of the committee were not able to secure the family planning increase, the CSOs did successfully lead a health budget advocacy effort and increased political will among the committee members.

After another HP+ health budget advocacy training, Malawian youth champions used their strengthened skills to lobby in Lilongwe and Ntchisi districts during the budgeting process and development of district implementation plans for resources to be allocated for youth-friendly health services.

SPOTLIGHT

Using Grants to Foster Innovation, Capacity, and Sustainability for Accountability

Over the course of this reporting period, HP+ embarked on several activities aimed at strengthening governance and fostering accountability, using grants as a mechanism.

In Tanzania and Uganda, HP+ launched a request for applications to seek social accountability solutions for communities to have greater oversight of the FP/RH supply chain. Sikika, a local NGO in Tanzania was awarded a US$40,000 grant to replace paper-based data collection with mobile technology to understand key FP/RH supply chain issues in two districts. Using this digital data, Sikika is developing radio spots and holding community meetings where health management teams, health providers, and citizens can discuss FP/RH supply chain issues and aim to resolve them. The work will ultimately contribute to improved functioning of health facility governing committees in FP/RH service planning and stock verification, increased transparency on availability and access to FP/RH services at health facilities, and enhanced citizen participation in providing feedback on services and the availability of commodities.

Through another request for application in Zambia, HP will award a US$35,000 grant to the Center for Reproductive Health and Education, a local NGO, to encourage greater citizen involvement in two districts by strengthening the capacity of technical working groups, neighborhood health committees, and CSOs to engage in budget analysis and tracking and social accountability. The effort is part of a recommendation from the recently developed and applied Legal and Policy Framework.

Figure 3. Snapshot of Trainings and Workshops

HP+, working closely with government and civil society partners, led or provided support to 12 workshops and 28 trainings from April 2021 through September 2021:

Benin 16 civil society and government participants **trained** in joint accountability to improve stewardship of FP2030 commitments.

Burkina Faso 122 health workers trained on a new digital platform for COVID-19 vaccination registration and follow-up. Online COVID-19 vaccination registration initiated in each of the country's 13 regions, providing improved data coverage, timeliness, and quality.

Côte d'Ivoire 32 international and regional journalists, youth ambassadors, and other local civil society and private sector stakeholders **developed** advocacy action plans in support of free family planning in Côte d'Ivoire during a two-day AFP SMART workshop.

Guatemala 6 civil society network leaders trained in food and nutrition security topics, improving their ability to participate in advocacy for improved budget and actions to support nutrition at the national level.

270 civil society network members strengthened their competencies on health, education, and nutrition project design, management, and implementation.

Madagascar 66 regional staff from seven ministries trained on the demographic dividend to improve implementation of the Demographic Dividend Roadmap.

21 Ministry of Population and Ministry of Youth and Sports staff oriented to Madagascar's 2018 family planning and reproductive health law to support dissemination.

25 journalists trained, through a series of five online sessions, on the impact of COVID-19 on reproductive health, family planning, and gender-based violence.

Mali 13 staff from the Human Resources for Health Directorate trained to use the CHW mapping tool to aid advocacy efforts in favor of the government managing CHW costs.

Niger 17 civil society and government participants trained to develop their skills in joint accountability to improve government stewardship of FP2030 commitments.

Senegal 21 civil society and government participants trained to develop their skills in joint accountability to improve government stewardship of FP2030 commitments.

Malawi 16 religious leaders trained with a pilot of HP+'s curriculum on ending child, early, and forced marriage.

15 youth leaders trained in the Gender Action Learning System method to advance positive youth development principles.

26 medical officers trained in large loop excision of the transformation zone and colposcopy to support implementation of the national Cervical Cancer Strategy.

10 members of honey-producing youth clubs trained in cooperative management to help them sustain and grow their businesses. Youth clubs invest part of their profits into youth-friendly health services facilities and activities.

16 youth trained in investigative and citizen journalism to enable their reporting on issues of child marriages and child rights violations.

22 traditional and religious leaders participated in a two-day learning exchange to promote peer-to-peer learning and showcase innovative and replicable solutions for the prevention of child marriage.

24 service providers from Chiradzulu and Blantyre trained in cervical cancer screening and treatment. Previously Chiradzulu and Blantyre districts had no service providers trained in new cervical cancer treatment technologies.

68 clinical staff from Mzuzu Central Hospital trained on the Baby-Friendly Hospital Initiative.

31 Members of Parliament participated in a health budget advocacy orientation focused on family planning.

Tanzania 23 Members of Parliament oriented on the National Family Planning Costed Implementation Plan for 2019–2023.

Togo 25 international, regional, and local civil society and private sector stakeholders developed advocacy action plans in support of free family planning in Togo during a two-day AFP SMART workshop.

West Africa 22 staff from two CSOs working in HIV in Togo and Burkina Faso trained in organizational management and governance to improve implementation of activities supported by PEPFAR "Game Changer Funds."

Figure 4. Snapshot of Advocacy Events

HP+, working closely with government and civil society partners, led or provided support to nine advocacy events from April 2021 through September 2021:

Madagascar

- Madagascar's reproductive health coalition was supported to advocate to the Ministry of Education for the integration of family planning information in secondary schools.
- Madagascar's family planning committee was supported to successfully advocate to the country's leadership for a renewed commitment to family planning.

Togo

- Supported the Ministry of Health to convene an advocacy event and disseminate an HP+-developed budget process brief in support of increasing public resources for the purchase of antiretroviral drugs. At the end of the meeting, participants—which included UNDP, the USAID Global Health Supply Chain Program, RAS+, the Ministry of Health, the Ministry of Economy and Finance, and other HIV stakeholders—called for increasing resource mobilization by finding synergies with family planning advocacy interventions.

Mali

- Disseminated an advocacy video on the importance of CHWs in providing essential community healthcare via various channels, including national and local television and social media to influence political decisionmakers and bolster public support for the government to take responsibility for the payment of CHWs' salaries using domestic resources.
- Supported advocacy by the National Program against Gender Based Violence, resulting in a partnership between them and the Alliance of Christian and Muslim Leaders that ensures key actors are united in the fight against gender-based violence in Mali.

Malawi

- Roundtable discussions held, on two separate occasions, resulting in commitments by key ministries and district-level stakeholders to advocate for child-friendly mobile courts; guidelines to prevent child, early, and forced marriages during humanitarian situations, including pandemics; and increased funding for child protections.
- A meeting, and later an orientation, organized for Members of Parliament, the Ministry of Gender, and other policymakers to harmonize a legal framework on the minimum legal age of marriage, increasing the likelihood the bill will be passed by Parliament.

Joint Accountability Between Government and Civil Society Strengthens Family Planning Implementation and Monitoring

Achieving family planning goals requires ongoing involvement from multiple stakeholders, particularly in the face of competing priorities.

Countries are revising their FP2030 commitments and, as a new requirement, establishing accountability frameworks to engage stakeholders in meeting and monitoring those commitments. HP+ worked with civil society and government representatives in Benin, Niger, and Senegal to introduce HP+'s innovative joint accountability approach to strengthen civil society engagement in and government stewardship of the implementation and monitoring of FP2030 commitments. This was the first time joint accountability was introduced in Ouagadougou Partnership countries.

HP+ and the Samasha Medical Foundation worked with local civil society organizations and the Ouagadougou Partnership Coordination Unit in each country to organize and facilitate workshops. During each workshop, CSO leaders and government representatives developed a joint accountability action plan to support implementation and monitoring of FP2030 commitments. Post-workshop, the Samasha Medical Foundation is continuing to support participants to implement their action plans and to use the Motion Tracker tool to monitor FP2030 commitments. The Motion Tracker is a four-step approach to coordinating multiple sectors and developing transparent agreement on measurable goals and the actions needed to meet them.

Elsewhere, faith leaders and county health department staff in Kilifi County, Kenya, are using their joint accountability plan to strengthen implementation of the country's costed implementation plan for family planning and transparency of the country's program on family planning. So far, Muslim and Christian faith leaders and staffs of health facilities have partnered to produce two radio shows to discuss family planning, using harmonized messages.

Participants of the joint accountability workshop in Benin. Photo: Charity Nagemi for HP+

ADVANCING SUSTAINABLE DEVELOPMENT GOALS THROUGH GLOBAL LEADERSHIP AND ADVOCACY (IR4)

ADVOCACY FOR ACTION

During this reporting period, HP+ fostered individual and institutional capacity to develop, implement, and monitor policies and improve advocacy efforts and their impact on policy action. Other advocacy for action during this reporting period:

- HP+ partner White Ribbon Alliance, in its role as coordinator of the Global Respectful Maternity Care Council, compiled evidence and solutions for upholding sexual and reproductive health and rights during COVID-19 and other crises and submitted it to the UN Working Group on Discrimination against Women and Girls. HP+ provided technical support to influence the Working Group's "Report on Women's and Girls' Sexual and Reproductive Health Rights in Crisis," supporting the incorporation of evidence, solutions, and recommendations on respectful maternity care.

- In Kenya, evidence generated by HP+ was presented at the Lake Region Economic Block Summit as part of advocacy for greater government resource allocations to malaria. Current financing for malaria in Kenya is inadequate, and the disconnect between planning, budgeting, and spending for malaria resources intensifies the issue. HP+ analyzed allocation and absorption data, which was then used as part of senior leadership's rationale for improving domestic resource mobilization for malaria in the U.S. President's Malaria Initiative focus countries, which includes Kenya. These countries have committed to contribute at least 10 percent of the required malaria commodities to promote local sustainability.

- In West Africa, HP+ developed nine training modules and used them to train two local NGOs to meet the required standards and regulations to successfully use PEPFAR's "Game Changer Funds," which are intended to accelerate the achievement of the country's 95-95-95 HIV treatment targets by 2021. HP+ modules and trainings covered a range of topics, including organizational and project management, networking, resource mobilization, leadership, governance, problem-solving, and monitoring and evaluation, and were delivered using a participatory approach. The trainings, which improved the organizational capacities of both NGOs and facilitated the creation of an exchange framework between the two groups, should improve effective implementation of their PEPFAR-funded activities.

SPOTLIGHT

HP+ Delivers Training Modules in Programming for Family Planning Course to USAID Staff

HP+ contributed to the development and delivery of USAID's Programming for Family Planning Training Course on policy, financing, advocacy, and governance. Held virtually June 3–20, 2021, for new Office of Population and Reproductive Health and Policy, Evaluation, and Communication Division headquarters and Mission staff, HP+ developed and delivered five of eight modules in collaboration with the AOR team and other implementing partners to present the Policy, Advocacy, and Financing Track. The session concept notes and presentations were crafted to meet the training track's objective to improve understanding and capacity to advance family planning financing at global and country levels. Session topics developed and delivered by HP+ included key terms and concepts for family planning financing; the evolving landscape for family planning financing; an introduction to the Family Planning Financing Roadmap and the costed implementation plan tools and approaches; case studies from Kenya, Malawi, and Nigeria addressing implementation challenges; and an introduction to blended financing concepts. It was an excellent opportunity for HP+ staff to share its expertise, lessons learned, and tools with incoming USAID team members.

- A five-day workshop in Madagascar, co-financed by HP+ and UNICEF, led to the development of the theory of change, the result framework, and the governance model for the country's National Health Financing Strategy. The existence of this strategy will strengthen financial protection, health equity, and transparency in management of funds in Madagascar.

ADVANCING BEST PRACTICES

HP+ is a conduit to advance best practices and global advocacy agendas, strengthening the evidence base for decision making and ensuring that local solutions feed into global policy dialogue. From hosting webinars (see Figure 5) and implementing tried-and-tested approaches to producing peer-reviewed journal articles, convening global gatherings, and conversing on social media, HP+ is developing and sharing best practices worldwide (see Figure 6). This reporting period, new tools such as Kudo were introduced for simultaneous interpretation, making virtual presentations more inclusive.

Throughout the past six months, HP+:

Conducted 12 external email campaigns, inviting participants to webinars, promoting health policies, and sharing information on new products. The email campaigns were sent to 1,300 recipients on average, with a maximum open rate of 55 percent and a maximum click link rate of 49 percent. The largest campaign, which focused on Health Worker Week, was sent to over 2,600 recipients. During this reporting period, there were three notable blog posts and two blog series written by multiple HP+ experts that were published by *Science Speaks* and Palladium's *Catalyst*. By the end of September, HP+ had 57,000 impressions on social media, 775 followers engaged with our material, and 155 link clicks. HP+'s Facebook, Twitter, and YouTube accounts all had increased follower counts.

Figure 5. Webinars by the Numbers

144 hours of watch time

1,792 views

8 webinars includes four policy forums

904 attendees

1,501 registrations

Participated in global knowledge sharing through virtual conferences. HP+ participated in three conferences: the Global Health Science and Practice Technical Exchange, the Population Association of America, and the International Health Economics Association Congress (IHEA). At IHEA 2021, HP+ was represented by three posters, two oral presentations, and two organized sessions. Representatives from HP+ Nigeria, Kenya, and Malawi hosted an organized session on the need for a strong public financial management system and the challenges faced by many countries in delivering better spending in their journeys toward universal health coverage. HP+'s Rebecca Ross collaborated with the London School of Hygiene and Tropical Medicine to convene an organized session, presenting results from a mixed-method study on the impact of Indonesia's National Health Insurance Scheme on the competitive landscape of public and private healthcare providers. Posters covered the health impacts of COVID-19 and financing health insurance.

Received notice of acceptance of one abstract for presentation at the American Public Health Association 2021 Annual Meeting, on sustainable financing for HIV in Nigeria.

Convened experts in the fields of family planning, health financing, and gender to discuss how to better integrate gender into family planning and health financing to make it more equitable, rights-based, and inclusive. At a meeting in May 2021, HP+ generated an agenda for future research and advocacy on how to better bring a gender perspective to the evolving field of family planning financing, highlighting the need to proactively engage designers of insurance benefits packages and financing schemes to develop more gender-sensitive and responsive mechanisms.

Hosted four webinars and four online policy forums that covered topics ranging from home-based care for COVID-19 patients and COVID-19 vaccines to strategic capacity strengthening partnerships to HIV funding and financing. Policy forums covered topics such as strengthening subnational financial management; working across sectors for quality and sustainability; digital solutions for health; and strengthening capacity for health policy, advocacy, financing, and governance. HP+ Indonesia hosted a comprehensive review of its partnerships to strengthen the country's capacity for evidenced-based health reform. Each event had representation and participation of HP+ technical experts, USAID Mission counterparts, or government partners.

Select HP+ colleagues also participated in external webinars, addressing topics concerning male engagement in health and financing national and subnational health. HP+ partnered with a record 23 organizations and government agencies this period, all of which contributed to the development of the webinar agendas and presentations and participated in the live webinars.

Experts convene at the online policy forum Local Solutions to Improve Health: Strengthening Capacity for Sustainable Health Policy, Advocacy, Financing, and Governance. From top left: Anne Jorgensen, HP+; Daryl Martyris, USAID; Theresa Ndavi, HP+; Isabel Maina, Kenya Ministry of Health; Kathryn Hoeflich, USAID; Adeniyi Oginni, Osun State Health Insurance Scheme; Bosede Akinbolusere, Development Initiative for Community Enhancement; Beverly Johnston, USAID; Suneeta Sharma, HP+
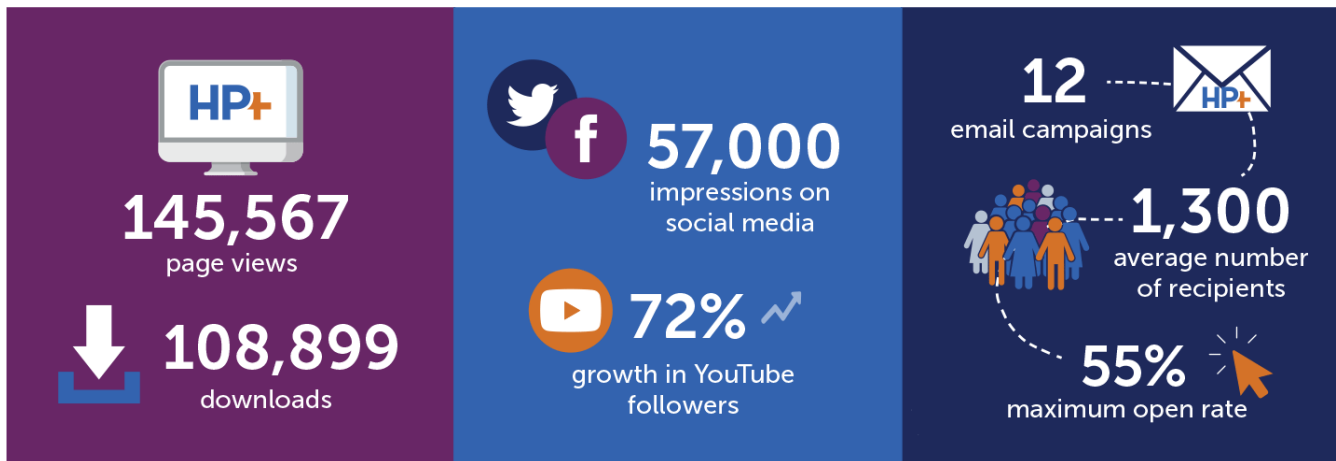
Figure 6. HP+'s Reach

Figure 7. Models, Tools, and Approaches Developed, Refined, and Applied

HP+ partnered with governments, local organizations, medical care facilities, academic institutions, and other public and private sector groups to develop, refine, and apply the following tools:

Developed a **tracking tool** that is used by the Institute of Nutrition of Central America and Panama and the Guatemalan government to show the progress of the baseline fieldwork of the Great National Nutrition Crusade, to address malnutrition which affects almost 50 percent of children under 5 in **Guatemala**.

An infographic on **public financial flows** for the Malian Ministry of Health was developed to help **Mali** reach its health expenditure targets and progress toward universal health coverage under the Universal Health Insurance Plan.

In **Burkina Faso**, developed a **COVID-19 rumor tracking tool**, intended to inform communication materials to debunk rumors, myths, and false information about the vaccines.

A **Male Engagement Policy Framework** to strengthen policy approaches to engage men and boys in family planning, developed and applied in **Bangladesh** and **Nepal**. The framework has 27 policy provisions that influence male participation in family planning and seven principles for male engagement.

In **Honduras**:
- Implemented the **Infection Prevention and Control (IPC) Quality Self-Assessment Tools** from WHO in five hospitals and provided guidance to interpret results and develop hospital IPC improvement plans.
- Designed the **SIMM-COVID inventory management module** to track the entry and use of lab products and materials.

A **performance monitoring plan** for **Liberia**'s national costed implementation plan was developed and finalized, to help track progress of the CIP execution over time and distinguish progress updates that are on track to be achieved and those that may need to be assessed for improvement.

In **Malawi**:
- Developed the Cervical Cancer Diagnosis and Treatment Register and Reporting Booklet.
- Designed a policy modeling course at the University of Malawi that will now be mandatory for fourth-year demography students, covering models such as Spectrum, DemDiv, and ImpactNow.
- Developed an HIV Risk Assessment Tool for use as a core service provided to adolescent girls and young women. The tool will help implementers carry out targeted interventions like HIV testing, promote effective use of resources, and ensure standardized and effective risk assessments in the country.
- Following a pilot program for HP+'s intergenerational mentorship activity, HP+ together with several women leader alumunae developed an intergenerational mentorship guide for youth advocates for sexual and reproductive health. The guide highlights best practices to ensure that mentorship for both mentees and mentors is mutually beneficial.
- Three additional training manuals and guides were developed and disseminated: the Youth Management Information Systems manual, the Faith and Community Initiative training manual, and the Baby-Friendly Hospital Initiative How-to Guide.

Documenting the Impact of Policy on Improving Health and Health Outcomes

Policy work takes time. Much of the work takes place behind the scenes and its outcomes are jointly owned by a wide range of stakeholders. As for the policies themselves—whether national-level legislation or clinical guidelines—the extent to which they affect positive change in communities is often not a straight line. For these reasons, it is often difficult to demonstrate the long-term impact of policy and policy work.

In 2020, HP+ launched its "Why Policy Matters" storytelling series. Using visual media, these stories give voice to the impact of policy action and convey how innovative policy approaches drive impact and sustained local leadership. As part of this work, HP+ has produced three films documenting free maternal healthcare in Kenya, large-scale health reforms in Nigeria, and the resiliency of family planning services in Guatemala. Two photo essays—one covering a historic family planning law in Madagascar and the other documenting bolstered youth advocacy in Malawi—will be published in late 2021 and/or early 2022.

HP+ Nigerian film crew interviews Dr. Ahmed Danfulani, Director of the FCT Health Insurance Scheme for the film, *Why Policy Matters: Reforms Lead to a Healthy Outlook for Nigerians*. Photo: HP+

CHALLENGES

The project has faced challenges during this reporting period related to the ongoing global pandemic and the project budget ceiling limitations. As a result of the pandemic, HP+ continues to adapt its implementation strategies to ensure the safety of its staff, local partners, and stakeholders while continuing to advance the work. To address these challenges HP+ provided country and headquarter staff with COVID-19 prevention and support protocols and hosted learning events for countries to share solutions. Staff across the project found new ways of working, skillfully adapting to remote and blended learning platforms, to continue progress on their workplans. With travel limited, HP+ also recruited experienced local consultants and enhanced the communications capacities of country offices.

The high demand for HP+ support from USAID missions demonstrates the project's continued excellent reputation. However, hitting the project ceiling before HP+'s end date has presented challenges that requires early closeout of some country programs. Thirteen of seventeen HP+ country programs will close before the project end date of September 27, 2022. HP+ has worked closely with its AOR to prioritize countries to receive limited funding for Year 7 and has communicated with missions on proposed alternatives for Year 7 funding that do not fit within the ceiling. Additionally, the project has undertaken a sweeping review of all core and field activities to maximize the impact of the remaining pipeline of funds. Project leadership has worked closely with HP+ country directors to use job/task-shifting to help combat low morale due to early close-out. This presents new opportunities for some staff, but points to closure for others. HP+ continues to manage staffing plans and labor resources in order to retain talent and ensure continuity of implementation.

ANNEXES

ANNEX A: PROJECT MANAGEMENT

Table 1. HP+ Project Management and Technical Leadership

HP+ Project Management	
Project Leadership Team	
Director	Suneeta Sharma
Deputy Director – FP/RH	Jay Gribble
Deputy Director – HIV/COVID-19	Sara Bowsky
Deputy Director – Finance and Operations	Jay Mathias
Deputy Director – Field Programs	Barbara Rieckhoff
Technical Leadership Team	
Capacity Development	Anne Jorgensen
Health Financing	Eduardo Gonzalez-Pier
Monitoring, Evaluation, and Learning	Nicole Judice
Communications/Knowledge Management	Annmarie Leadman
Maternal Health Advisor	Elena Ateva
Gender Technical Advisor	Elisabeth Rottach
Stigma and Discrimination	Laura Nyblade
Stewardship and Accountability	Alyson Lipsky
Finance and Operations Support	
Senior Manager	Rick Gobantes
Program Operations Managers	Alpha Ba, Shayan Nabeel, Andy Lamb, Ricardo Silva, Celine Simisi

Table 2. HP+ Core-Funded Activity Management

Core Activity	Activity Manager
POP-Specific Activities	
P1.1 Costed Implementation Plans for Family Planning	Christine Lasway
P1.2 Understanding the Policy and Financial Implications of Expanding Method Choice	Erin McGinn
P1.3 Translate Malawi's National Youth-Friendly Health Policy and Strategy for Local Audiences to Support Uptake of Family Planning/Reproductive Health Services by Young Women Ages 15–19	Jay Gribble
P1.4 Strengthening Gender-Based Violence Policy Implementation for Improved Health Outcomes	Elisabeth Rottach
P1.5 Marshalling the Evidence for Health Governance: Policy and Regulation Thematic Working Group	Suneeta Sharma
P1.6 Transition Policy for Family Planning Commodities	Dara Carr
P1.7 Strengthening Local Decision Making for Family Planning	Alyson Lipsky
P1.9 Using Costed Implementation Plans for Family Planning Investments to Influence Investments in the Global Financing Facility	Elise Lang, Anna Gerard
P1.10 Toward Greater Sustainability: Planning for Transition	Dara Carr
P1.12 Understanding Policy Barriers to Supportive Male Engagement in Family Planning	Elisabeth Rottach
P1.13 Improving the Legal and Regulatory Environment for Integrating Vertical Programs, including Family Planning, into Universal Health Coverage	Elise Lang
P1.14 Promoting Corporate Workplace Health Policies to Expand Access for Family Planning and Reproductive Health Services	David Wofford
P1.15 Understanding Equity in the Use of Family Planning at Subnational Levels	Kaja Jurczynska
P1.16 Family Planning, Population Dynamics, and Violent Extremism	Kaja Jurczynska
P1.17 Impact of Policy	Katie West-Slevin
P1.18 Journey 2 Self-Reliance	Anne Jorgensen
P1.19 Enabling Environment for Sustainable Commodity Procurement	Dara Carr
P1.20 Lessons Learned from CIP Development and Execution and Guidance for the Next Generation of CIPs	Laura Hurley
P1.21 Using Digital and mHealth Solutions to Improve the FP/RH Policy Environment	Meryn Robinson
P2.1 Incorporating Family Planning into Universal Health Coverage Efforts: Latin America and the Caribbean	Arin Dutta
P2.2 Costing Harmonization for Normative Interventions: Technical Meeting and Consensus Guidance	Arin Dutta
P2.3 Supporting the Development of USAID/Office of Population and Reproductive Health Financing Framework for Family Planning	Arin Dutta
P2.4 Understanding the Long-Term Financing Needs for Family Planning in the Context of Universal Health Coverage Programs	Tom Fagan

Core Activity	Activity Manager
P2.5 Achieving Family Planning Market Growth and Sustainability through a Total Market Approach	Kate Klein
P2.6 Roadmap to Advance Understanding of Family Planning Financing	Suzy Sacher
P2.7 Family Planning Financing Meeting in Sub-Saharan Africa	Elise Lang
P2.9 Applying Catalytic Investments to Stimulate Domestic Resource Mobilization for Family Planning	Elise Lang
P2.10 Applying Blended Financing to Family Planning in Middle-Income Countries: Opportunities to Crowd-In Private Capital	Bryant Lee
P2.11 Actuarial Analysis of the Implications of Integrating Family Planning Services in National Health Insurance Schemes	Shreeshant Prabhakaran
P2.12 Performing Secretariat Role for the Family Planning Financing Reference Team	Andrew Carlson
P2.13 High-Impact Practice Brief on Family Planning Financing	Tom Fagan
P2.14 Financing Family Planning and Reproductive Health Services in Humanitarian Settings	Pascal Saint-Firmin
P2.15 Improving the Technical Efficiency of Family Planning Programs at the Country Level	Rebecca Ross
P2.16 Private Health Sector Assessment and Healthcare Federation Establishment in Liberia	Anna Gerrard
P2.18 Family Planning Financial Summary	Elise Lang
P2.19 Leveraging Blended Financing Instruments to Catalyze Innovation in FP Commodity Distribution and Dispensing to Expand Access to Different Populations	Anna Gerrard
P2.20 Potential Financing and Equity Implications of Private Sector	Dorit Stein
P2.21 Operationalizing Private Sector Engagement into National Health Insurance Schemes	Cindi Cisek
P2.22 Improving Voluntarism, Informed Choice, Availability and Quality in Performance-Based Financing or Strategic Purchasing of Family Planning Services	Jorge Ugaz
P2.23 Putting It All Together: Country-specific Strategy Blueprints for Sustainable Financing of Family Planning within the Universal Health Coverage Agenda	Robert Kolesar
P2.24 Achieving Lasting Sustainable Financing Results for Family Planning in a Priority Country	Reprogrammed
P2.25 Meeting the Needs of the Next Generation: Digital Financial Services for Family Planning	Lyubov Teplitskaya
P2.26 Principles and Prospects for Co-financing of Family Planning Commodities	Robert Kolesar
P2.27 Decentralizing Digital Health Tools to Enhance the Reach and Scale of Gender-Informed Interventions for Male and Female Reproductive Health	Jorge Ugaz
P2.28 Expert Meeting on the Intersection of FP Financing and Gender	Stephanie Perlson
P3.1 Accountability and Women's Leadership	Alyson Lipsky
P3.2 Promoting Government Transparency and Accountability for FP2020 Commitments	Alyson Lipsky/Christin Stewart
P3.3 Working with Community Leaders to Improve Accountability for Family Planning: A Health Systems Approach	Sara Stratton
P3.4 Accountability and the Law	Alyson Lipsky/Katie Peel

Core Activity	Activity Manager
P3.5 Intergenerational Mentoring for Emerging Family Planning Champions	Laura Brazee
P3.6 Social Accountability and Supply Chain	Alyson Lipsky/Katie Peel
P3.7 Introducing Joint Accountability to Advance FP Commitments in the Ouagadougou Partnership Countries	Sara Stratton
P3.8 Gender and Governance	Alyson Lipsky
P4.1 Promoting Accountability for the Sustainable Development Goals	Suzy Sacher/ Kaja Jurczynska
P4.2 Enhancing Policy Models: Expanding DemDiv and Using Existing Models to Focus on Youth	Ellen Smith
P4.3 Modeling the Improvement of Health Outcomes Due to Youth Use of Family Planning	Lauren Morris
P4.4 Updating Data for the ImpactNOW Model	Kaja Jurczynska
P4.5 International Conference on Family Planning, Global Leadership, and Dissemination	Jay Gribble
P4.6 Improving the Uptake of Enabling Environment High-Impact Practices	Elisabeth Rottach
P4.6 Individual-Level Benefits of Family Planning	Kaja Jurczynska
P4.8 Gender Integration	Elisabeth Rottach
P5.1 Monitoring and Evaluation Support to HP+	Nicole Judice
P5.2 Communications and Knowledge Management	Annmarie Leadman
P5.3 Enhancing and Maintaining Spectrum Suite of Policy Models	Bob McKinnon
P5.4 Rapid Response	Jay Gribble
P5.5 Core Support for Gender Advisor	Jay Gribble
P5.6 Reproductive Health Supplies Coalition: USAID Core Operating Support	Suneeta Sharma
P5.7 Tech Leadership Exchange	Annmarie Leadman
P5.8 Policy Forums	Annmarie Leadman
P5.9 International Association of Public Health Logisticians (IAPHL)	Suneeta Sharma
P5.10 Reproductive Health Supplies Coalition Leadership	Sara Stratton
Maternal, Newborn, and Child Health-Specific Activities	
Promoting High-Quality Maternal Healthcare (Core Maternal, Newborn, and Child Health White Ribbon Alliance)	Elena Ateva
Core Maternal Health Data Modeling	Jay Gribble
HIV-Specific Activities	
H1.1 Policy Scan and Action Planning	Sara Bowsky
H1.2 Policy Environment for HIV (combined with H1.1)	Taylor Williamson
H1.3 Children's Consent Framework	Kip Beardsley
H1.4 Sustainability	Dara Carr
H1.5 TOMS++ DRC	Dara Carr
H1.6 TOMS++ General	Dara Carr

Core Activity	Activity Manager
H1.7 TOMS++ Malawi	Dara Carr
H1.8 TOMS++ Tanzania	Dara Carr
H2.1 Sustainable Financing Initiative	Sayaka Koseki
H2.2 Tanzania Sustainable Financing Initiative	Bryant Lee
H2.3 Global Sustainable Financing Initiative	Arin Dutta
H2.4 Kenya Sustainable Financing Initiative	Nicole Judice
H2.5 Cambodia Sustainable Financing Initiative	Shreeshant Prabhakaran
H2.6 Sustainable Financing Analysis	Sara Bowsky
H2.7 Ethiopia Sustainable Financing Initiative	Andrew Carlson
H2.8 Rwanda Sustainable Financing Initiative	Tom Fagan
H2.9 Cameroon Sustainable Financing Initiative	Elise Lang
H2.10 Nepal Sustainable Financing Initiative	Saba Waseem
H2.11 Time-Driven Activity-Based Costing (TDABC) Tanzania	Saba Waseem
H2.12 TDABC Costing Uganda	Bryant Lee
H2.13 TDABC Costing Rwanda	Bryant Lee
H2.14 Sustainable Financing Initiative Asia Regional	Anna Gerrard (*Acting*)
H3.1 Global Fund Technical Assistance 1	Ron MacInnis
H3.2 Global Fund Technical Assistance 2	Ron MacInnis
H4.1 Health Facility Stigma and Discrimination Reduction Package	Rebecca Mbuya-Brown
H5.1 Gender and Sexual Diversity Trainings	Ryan Ubuntu Olson
H5.2 Gender and Sexual Diversity Trainings 2	Anne Jorgensen
H6.1 Establish Baseline Estimates of Adolescents Living with HIV Transitioning to Adult Care and Treatment	Sara Bowsky
H6.2 Establish Baseline Estimates of Viral Suppression among Pediatric and Young Adult Clients Living with HIV	Sara Bowsky
H7.1 PrEP Modeling	Katharine Kripke

Table 3. HP+ Country Management

Region/Country	Funding Source	Country Activity Manager	Country Director
Africa			
Africa Regional/ for Eswatini (Closed)	*HIV*	*Sara Bowsky*	*N/A*
Burkina Faso	POP/COVID	Carol Miller	Ida Kagone
Democratic Republic of Congo	POP	Scott Moreland	N/A
Ethiopia (Closed)	*POP*	*N/A*	*N/A*
Eswatini (Closed)	*HIV*	*Ryan Olson*	*N/A*
Ghana (Closed)	*HIV*	*Barbara Rieckhoff*	*Modibo Maiga*
Kenya and East Africa	POP/HIV/MNCH/Malaria	Mustafa Babak	David Khaoya
Madagascar	POP/MNCH	Laura Hurley	Paul Richard Ralainirina
Malawi	POP/HIV/MNCH/Nutrition	Erin McGinn	Olive Mtema
Mali	POP/HIV/MNCH	Sara Stratton	Seydou Traore
Mozambique	POP/HIV/MNCH	Rochika Chaudhry	N/A
Niger	POP	Altiné Diop	Abdoulaye Ousseini
Nigeria	POP/MNCH/HIV/TB	Frances Ilika	Frances Ilika
Sahel Regional (for Burkina Faso)	MNCH	Carol Miller	Modibo Maiga
Tanzania	HIV/MNCH	Christine Lasway	Stella Mujaya
WAHIT (Closed)	*Development Lab*	*Elizabeth Nerad*	*N/A*
West Africa	POP/HIV	Carol Miller	Modibo Maiga
Asia and Middle East			
Cambodia *(Closed)*	HIV/TB/POP/MNCH	Shreeshant Prabhakaran	N/A
Central Asia Republics	HIV	Nicole Judice	N/A
Indonesia	POP/MNCH/HIV/COVID	Annika Holkeboer	N/A
Kyrgyzstan	TB	Nicole Judice	N/A
Pakistan (Closed)	*POP*	*Elisabeth Rottach*	*Rahal Saeed*
Philippines	POP/TB/MNCH	Rebecca Ross	N/A
Latin America and the Caribbean			
El Salvador	COVID	Elizabeth Eastman	N/A
Guatemala	POP/MNCH/Educ/Nutrition/COVID	David Merchant	Herminia Reyes
Honduras	COVID	Diana Gonzalez	N/A
Jamaica (Closed)	*HIV*	*Bethany O'Connor*	*Sandra McLeish*

ANNEX B: HP+ COMPLETED PRODUCTS

Highlighting indicates publications that were completed during this reporting period, April 1, 2021 to September 30, 2021

Core-Funded Products	Publication Date by Reporting Period
Project-Wide (Allocable)	
Health Policy Plus: Catalyzing Action on Maternal and Newborn Health	SAR 10
HEP+ Guatemala Responds to the COVID-19 Pandemic	SAR 10
Expanding Equity Measurements of Family Planning Beyond Wealth Status and Contraceptive Use	SAR 10
HEP+ Guatemala: Data to Strengthen Governance	SAR 10
HEP+ Guatemala: Focus on Youth	SAR 10
HP+ Jamaica	SAR 9
HP+ Capacity for the COVID-19 Response	SAR 8
Improving Health Outcomes through Strengthened Governance	SAR 8
Results from a Difference-In-Differences Evaluation of Health Facility HIV and Key Population Stigma-Reduction Interventions in Ghana	SAR 8
Health Policy Plus: Planification Familiale et Santé Reproductive	SAR 6
Stigma Reduction is a Smart Investment	SAR 5
Approaches to Effective Engagement of Religious Leaders on Family Planning and Population in Malawi	SAR 5
Strengthening Gender-Based Violence Policy Implementation for Improved Family Planning Outcomes	SAR 5
Will DMPA-SC Be a Game-Changer? Modeling the Impact of the New All-in-One Injectable Contraceptive	SAR 5
Le plaidoyer adaptatif aboutit à une nouvelle loi fondée sur les droits: un développement garanti à Madagascar	SAR 5
Reducing Health Worker Stigma and Discrimination Is Critical to Reaching 90-90-90 Targets and Is Possible: Evaluation Results of a Whole-Facility Approach in Ghana	SAR 4
Addressing Stigma and Discrimination in Tanzania: The Missing Piece to Make a Health System Work for Youth	SAR 4
Decentralized Approach to Achieving Sustainable HIV Financing: Experience from Kenya's Transition into Devolved Government	SAR 4
Modeling the Impact and Cost-Effectiveness of Oral Pre-Exposure Prophylaxis (PrEP) in Mozambique	SAR 4
Measuring Stigma and Discrimination in Ghana's Health Facilities for Intervention Design: Fear of HIV Status Disclosure and Lack of Confidentiality Are Key Actionable Factors	SAR 4
Fear of Workplace HIV Transmission: An Unrecognized and Actionable Driver of Stigma and Discrimination in Health Facilities in Jamaica	SAR 4
Oral PrEP Modeling for Strategic Planning: Results from 13 Countries	SAR 4
Mobilizing Domestic Financing for HIV through Health Insurance in Tanzania	SAR 4
Government Stewardship and Primary Health Care in Guatemala Since 1996	SAR 4
Financement de la santé: Améliorer l'accès abordable aux services de santé essentiels	SAR 4
Health Policy Plus: Aperçu du projet	SAR 4
Health and Education Policy Plus: Guatemala	SAR 4
Health Policy Plus: Health Policy	Updated SAR 3 (QR2)
Health Policy Plus: Family Planning and Reproductive Health	SAR 3
Health Policy Plus: Applying Country-Led Sustainable Financing Initiatives in High-Burden Countries	SAR 3

Core-Funded Products	Publication Date by Reporting Period
Do Better Laws and Regulations Promote Universal Health Coverage? A Review of the Evidence	SAR 3
Health Financing: Increasing Affordable Access to Key Health Services	SAR 1
Presentations from "Extending Coverage to Marginalized Groups" at the 2017 Prince Mahidol Award Conference:	
• From Advocacy to Accountability: Empowering Communities throughout the UHC Process	SAR 1
• Reaching the Vulnerable with Effective Services and Financial Protection: How Well Are We Doing?	SAR 1
• The Devil Is in the Details: Designing and Implementing UHC Policies that Reach the Marginalized	SAR 1
What is Policy? Definitions and Key Concepts	SAR 1
Health Policy Plus: Health Advocacy	QR2
Health Policy Plus: Health Financing	QR2
Health Policy Plus: Health Governance	QR2
Health Policy Plus: Project Overview	QR2
HIV	
नेपालमा HIV लक्ष्यष्यहरूरू पूरा गर आवश्यक कु राहरूरू	SAR 10
Domestic Resource Mobilization for HIV in Nepal: National and Subnational HIV Financing Landscape	SAR 10
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Increasing Uptake and Yield of HIV Testing Services: Non-Monetary Economic Nudge Techniques in Tanzania	SAR 7
HIV Treatment Support Services in Tanzania: A Cost and Efficiency Analysis at Facility and Community Levels	SAR 6
Mainstreaming HIV Services in Tanzanian Health Insurance	SAR 5
Assessment of Policies that Promote or Inhibit Effective Provider-Client HIV Testing Interactions for Adolescents in Tanzania	SAR 5
Mobile Technology and Citizen Engagement: The Sauti Yangu, Afya Yangu Experience	SAR 5
Achieving HIV Testing Goals for Adolescents in Tanzania: A Literature Review of Key Promoting and Inhibiting Factors	SAR 5
Tanzania's Improved Community Health Fund: An Analysis of Scale-Up Plans and Design	SAR 5
Financial Implications of Paying for Maternal and Neonatal Healthcare Services for Vulnerable Populations in Tanzania	SAR 4
Maternal Health Services in Tanzania: Determinants of Use and Related Financial Barriers from 2015-—16 Survey Data	SAR 4
Health Policy Plus: Tanzania	SAR 3
Actuarial Study of the Proposed Single National Health Insurance Scheme in Tanzania: A Summary Brief	SAR 3
Analysis of the Government of Tanzania's Budget Allocation to the Health Sector for Fiscal Year 2017/18	SAR 3
Beyond Abuja: A Primer on Approaches for Timely and Targeted Health Budget Advocacy—Building on the Tanzania Experience	SAR 2
Budget Scrutiny: Tanzania SFI ROI (Presentation)	QR4
Tanzania Budget 2016/17: Preliminary Analysis of the Health Allocation (Presentation)	QR4
West Africa	
Le processus budgétaire du Burkina Faso : Un guide de plaidoyer pour la mobilisation des ressources intérieures publiques destinées à la lutte contre le VIH	SAR 10
Messages and Supporting Evidence to Make the Case for Family Planning in Tanzania: A Resource for Advocates	SAR 10
The Place and Role of Community Health Workers in Achieving Universal Health Coverage	SAR 10
Cartographie du processus budgétaire du secteur de la santé au Togo et opportunités pour le plaidoyer de la société civile en faveur de la lutte contre le VIH	SAR 9
Plan de suivi-évaluation du Plan National d'Accélération de Planification Familiale 2017-2020 du Burkina Faso	SAR 8

Field-Funded Products	
New Models for Building Health Informatics Technical Capacity: Establishing the West Africa Health Informatics Team (WAHIT)	SAR 7
Assessment of the Health System in The Gambia	SAR 7
Revue a Mi-Parcours du Plan d'Action National Budgétise de Planification Familiale 2015-2020	SAR 7
Le Dividende Démographique et les Objectifs de Développement Durable : L'impact de la Planification Familiale au Burkina Faso	SAR 7
Plan d'Action National Budgétisé de Planification Familiale: 2017-2022	SAR 6
Politique Nationale de Délégation des Taches en Santé de la Reproduction/Planification Familiale	SAR 6
Contribuer à l'atteinte du Dividende Démographique au Niger	SAR 6
Investir dans la planification familiale pour accélérer le progrès vers les objectifs de développement durable (ODD): Focus Sur L'afrique de L'ouest	SAR 5
Investing in Family Planning to Accelerate Progress toward the SDGs: Focus on West Africa	SAR 5
Plan D'action National Budgetise en Faveur de L'espacement des Naissances de la Mauritanie 2019–2023	SAR 5
Plan d'Action National Budgétisé de Planification Familiale de la Guinée 2019-2023	SAR 5
Automating Data Collection to Enable Rapid Response to Emerging Disease Outbreaks	SAR 4
Building Capacity to Automate Data Quality Validations	SAR 4
Promoting One Health Approaches through Integrated Data Systems	SAR 4
Rapport de la Revue du plan d'action en faveur de l'espacement des naissances 2014-2018	SAR 4
Planification familiale au Niger: Plan opérationnel 2018	SAR 4
Plan national d'accélération de planification familiale du Burkina Faso 2017-2020	SAR 4
Contribuer à l'atteinte du Dividende Démographique au Burkina Faso (Contributing to the Achievement of the Demographic Dividend in Burkina Faso)	SAR 2
Contribuer à l'atteinte du Dividende Démographique en Côte d'Ivoire (Contributing to the Achievement of the Demographic Dividend in Côte d'Ivoire)	SAR 2
West Africa Health Informatics Team (WAHIT) (English and French)	SAR 1
Burkina Faso Family Planning M&E Framework	QR4

Peer-Reviewed Journals	
Community Health Worker Program Sustainability in Africa: Evidence from Costing, Financing, and Geospatial Analyses in Mali (*Global Health: Science and Practice, March 2021*)	SAR 9
Specific Considerations for Research on the Effectiveness of Multisectoral Collaboration: Methods and Lessons from 12 Country Case Studies (*Global Health 17, 18, February 2021*)	SAR 9
Healthcare Access Among Cambodia's Poor: An Econometric Examination of Rural Care-Seeking and Out-of-Pocket Expenditure (*International Journal of Health Economics and Policy, December 2019*)	SAR 8
Decision time: Cost estimations and policy implications to advance Universal Health Coverage in Cambodia (*Journal of Policy Modeling*)	SAR 8
Improving Health Service Quality in the Kingdom of Cambodia: A Policy Perspective (*Asia Pacific Journal of Public Health, September 2020*)	SAR 8
Expanding Social Health Protection in Cambodia: An Assessment of the Current Coverage Potential and Gaps, and Social Equity Considerations (*International Social Security Review, April 2020*)	SAR 8
Results from a Difference-In-Differences Evaluation of Health Facility HIV and Key Population Stigma-Reduction Interventions in Ghana (*Journal of the International AIDS Society [JIAS], April 2020*)	SAR 8
HIV Treatment Support Services in Tanzania: A Cost and Efficiency Analysis at Facility and Community Levels (*African Journal of AIDS Research, December 2019*)	SAR 7

Peer-Reviewed Journals	
Smart Cascades: Using Cost Analysis to Improve HIV Care and Treatment Interventions to Achieve Global 95–95–95 Goals (*African Journal of AIDS Research, December 2019*)	SAR 7
The Influence of Pregnancy Classes on the Use of Maternal Health Services in Indonesia	SAR 7
Modelling Impact and Cost-effectiveness of Oral Pre-exposure Prophylaxis in 13 Low-Resource Countries (*Journal of the International AIDS Society, March 2020*)	SAR 7
Provider-Initiated Family Planning within HIV Services in Malawi: Did Policy Make It into Practice? (*Global Health: Sciences and Practice, December 2019*)	SAR 7
The Impact and Cost-Effectiveness of User Fee Exemption by Contracting Out Essential Health Package Services in Malawi (*BMJ Global Health, April 2019*)	SAR 6
The Financial Rates of Return to Health Investments in Kenya: Evidence from Micro and Macro Data *(International Journal of Development and Sustainability)*	SAR 6
Stewardship and Health Systems Strengthening: An Overview (*Public Administration and Development*)	SAR 5
Special Issue: Stewardship and Development (*Public Administration and Development*)	SAR 5
Government Stewardship and Primary Health Care in Guatemala Since 1996 (*Public Administration and Development*)	SAR 4
Strengthening Family Planning Stewardship with a Total Market Approach: Mali, Uganda, and Kenya Experiences (*Public Administration and Development*)	SAR 4
Effect of Family Planning Interventions on Couple Years of Protection in Malawi (*International Journal of Gynecology & Obstetrics, February 2018*)	SAR 3
A Reporting System to Protect the Human Rights of People Living with HIV and Key Populations *(Health and Human Rights, December 2017)*	SAR 3
Deconstructing Gender: Evidence on How Programmes Address Gender Inequalities to Improve Health *(Development in Practice, November 2017)*	SAR 3
A Review of Measures of Women's Empowerment and Related Gender Constructs in Family Planning and Maternal Health Program Evaluations In Low- and Middle-Income Countries *(republished by BMC Pregnancy and Childbirth, November 2017)*	SAR 3
Using a Model to Explore the Demographic Dividend (published by the *International Union for the Scientific Study of Population as part of their quadrennial scientific conference October 2017*)	SAR 3
Can Differentiated Care Models Solve the Crisis in HIV Treatment Financing? Analysis of Prospects for 38 Countries in Sub-Saharan Africa (*Journal of the International AIDS Society, July 2017*)	SAR 2
Changing Hearts and Minds: Results from a Multi-Country Gender and Sexual Diversity Training (*PLoS ONE, September 2017*)	SAR 2
Family Planning in Latin America's Universal Health Coverage Agenda *(Global Health: Science and Practice, September 2017)*	SAR 2
The Cost of Voluntary Medical Male Circumcision in South Africa *(PLoS ONE, October 2016)*	SAR 1
Deconstructing Gender: Evidence on How Programs Address Gender Inequalities to Improve Health *(Development in Practice, December 2016)*	SAR 1
Estimating Client Out-of-Pocket Costs for Accessing Voluntary Medical Male Circumcision in South Africa *(PLoS ONE, October 2016)*	SAR 1
Impact and Cost of Scaling Up Voluntary Medical Male Circumcision for HIV Prevention in the Context of the New 90-90-90 HIV Treatment Targets *(PLoS ONE, October 2016)*	SAR 1
Perceived, anticipated and experienced stigma: exploring manifestations and implications for young people's sexual and reproductive health and access to care in North-Western Tanzania *(Culture, Health & Sexuality, February 2017)*	SAR 1
The relationship between health worker stigma and uptake of HIV counselling and testing and utilization of non-HIV services: The experience of male and female sex workers in Kenya *(AIDS Care, March 2017)*	SAR 1
Age Targeting of Voluntary Medical Male Circumcision Programs Using the Decision Makers' Program Planning Toolkit (DMPPT) 2.0 *(PLoS ONE)**	QR4
Assessing Progress, Impact, and Next Steps in Rolling Out Voluntary Medical Male Circumcision for HIV Prevention in 14 Priority Countries in Eastern and Southern Africa through 2014 *(PLoS ONE)**	QR4
The Cost and Impact of Voluntary Medical Male Circumcision in South Africa: Focusing the Program on Specific Age Groups and Provinces *(PLoS ONE)**	QR4

Peer-Reviewed Journals	
The Economic and Epidemiological Impact of Focusing Voluntary Medical Male Circumcision for HIV Prevention on Specific Age Groups and Regions in Tanzania *(PLoS ONE)**	QR4
Government Stewardship of the for-Profit Private Health Sector in Afghanistan (*Health Policy and Planning*)	QR4
Modeling Costs and Impacts of Introducing Early Infant Male Circumcision for Long-Term Sustainability of the Voluntary Medical Male Circumcision Program *(PLoS ONE)**	QR4
Modeling the Impact of Uganda's Safe Male Circumcision Program: Implications for Age and Regional Targeting *(PLoS ONE)**	QR4
Voluntary Medical Male Circumcision for HIV Prevention in Malawi: Modeling the Impact and Cost of Focusing the Program by Client Age and Geography *PLoS ONE)**	QR4
Voluntary Medical Male Circumcision for HIV Prevention in Swaziland: Modeling the Impact of Age Targeting *(PLoS ONE)**	QR4
Global Trends in Family Planning Programs, 1999–2014 (*International Perspectives on Sexual and Reproductive Health*)	QR3
Partnerships for Policy Development: A Case Study from Uganda's Costed Implementation Plan for Family Planning (*Global Health: Science and Practice*	QR3
Voluntary Medical Male Circumcision for HIV Prevention: New Mathematical Models for Prioritizing Sub-Populations by Age and Geography (*PLoS ONE*)**	QR3
The HIV Treatment Gap: Estimates of the Financial Resources Needed versus Available for Scale-Up of Antiretroviral Therapy in 97 Countries from 2015 to 2020 *(Journal Article, PLoS Medicine, November 2015)*	QR2

Explanation of Reporting Periods:

QR1 = August 28-December 31, 2015; QR2 = January 1, 2016 - March 31, 2016; QR3 = April 1, 2016 - June 30, 2016; QR4 - July 1, 2016 - September 30, 2016; SAR1 = October 1, 2016 - March 31, 2017; SAR2 = April 1, 2017 - September 30, 2017; SAR3 = October 1, 2017 - March 31, 2018; SAR4 = April 1, 2018 - September 30, 2018; SAR5 = October 1, 2018 - March 31, 2019; SAR6 = April 1, 2019 - September 30, 2019; SAR7 = October 1, 2019 - March 31, 2020; SAR8 = April 1, 2020 - September 30, 2020; SAR9 = October 1, 2020 - March 31, 2021; SAR10 = April 1, 2021 - September 30, 2021

Journal article footnotes:

* Submission of these eight HPP co-authored articles, part of a collection of 17 journal articles, to PLOS ONE by the USAID-funded Project SOAR was reported in the HP+ Third Quarter Report. The articles, published in July 2016, are now publicly available via the PLOS ONE website.

** A collection of 17 journal articles, including an editorial summarizing the collection, was submitted to PLoS One by the USAID-funded Project SOAR and officially launched by the journal at the International AIDS Conference in July 2016. HPP staff members are co-authors on a number of the manuscripts and many of them draw on work that began under HPP.

ANNEX C: RESULTS REPORT

The following result headlines represent the 180 results reported by HP+ from April 1 to September 30, 2021. Please note, in alignment with the HP+ Performance Monitoring Plan, some results are reported under more than one indicator.

1.1.1: INSTANCES OF NATIONAL- AND DECENTRALIZED-LEVEL POLICIES, OPERATIONAL STRATEGIES, AND LEGAL/ REGULATORY FRAMEWORKS DEVELOPED, REVISED, ADOPTED, IMPLEMENTED, MONITORED, AND/OR EVALUATED

El Salvador
2021
- [14210] In El Salvador, HP+ supported MINSAL (Ministry of Health) to update the 3rd Version of the Technical Guidelines for COVID-19 Vaccination in August 2021.

Guatemala
2021
- [14170] The Ministry of Health in Guatemala published a Ministerial Agreement, which approves the operational plan for the purchase of contraceptive methods, medical equipment, and supplies for reproductive health interventions for Guatemalans.
- [14096] The Guatemalan Ministry of Health approved the technical proposal developed by HEP+ to create national management units to decentralize and facilitate the authorization of municipal water projects.

India
2021
- [14105] WRA India, an HP+ partner, led the field testing and adaptation of the new Respectful Maternity and Newborn Care Charter in India.

Kenya-EA
2021
- [14115] Kenya Health Financing Strategy updated to align with government agenda of UHC.
- [14114] TORS to operationalize the Health Financing, Leadership and Governance and Legal Inter-Agency Coordination Committee adopted.
- [14116] The Kenya Health Financing Strategy approved and adopted by the Ministry of Health Leadership.
- [14213] Council of Governors health committee commits to establishing County Health Planning Units.
- [14229] MOH adopts Kenya Health Financing Strategy policy communication strategy.
- [14216] HP+ supports Department of Family Health to develop annual work plan (AWP) for FY 2021/22.

Madagascar
2021
- [14088] In April 2021, HP+ supported the Madagascar MOPH to validate the Reproductive, Maternal, Neonatal, Child, and Adolescent Health and Nutrition investment case for 2020–2024.
- [14083] In April 2021, HP+ supported the MOPH to validate the final review report of the 2016-2020 Madagascar Costed Implementation Plan for Family Planning.
- [14086] In May 2021, HP+ Madagascar supported the Ministry of Economy and Finance to monitor investments to date, and future budget and financial gaps related to the Demographic Dividend Roadmap for 2019–2028.
- [14162] In August and September 2021, Malagasy journalists used articles and radio broadcasts to disseminate the new RH/FP law thanks to HP+ Madagascar training and support.

- [14163] In September 2021, with HP+ Madagascar support, a network of NGOs working in the youth sector disseminated the new RH/FP law through an orientation session during a workshop for youth associations.

Malawi
2020
- [14137] Interim roadmap developed to guide implementation of Malawi's draft Comprehensive National Digital Health Strategy 2021-2022.

2021
- [14121] Malawi's Cervical Cancer Program (CECAP) Steering Committee monitored implementation of the Cervical Cancer Strategy.
- [14140] AGYW coordination and governance structures established in six districts in Malawi to oversee implementation of the AGYW strategy.
- [14141] Strategy developed to transition management of the Youth Management Information System (YOMIS) from HP+ to Malawi's Ministry of Youth.
- [14226] HP+ Malawi supported an assessment to monitor the implementation of optional paying services in the central hospitals.
- [14240] In Malawi, Baby-Friendly Hospital Initiative protocols were included in RHD service provision guidelines.
- [14232] Public-Private Partnership (PPP) guidelines for Malawi's health sector adopted.
- [14231] Malawi's National Strategic Plan for Cervical Cancer was revised.

Mali
2021
- [14153] In April 2021, Mali's Sub-Directorate of Health Facilities and Regulations validated the 2021-2025 National SEC Strategic Plan, to which HP+ contributed data, an advocacy plan, and technical recommendations.
- [14158] In June 2021, HP+ supported Mali's Ministry of Health and Social Development to revise two draft decrees that (1) set conditions for community health center creation and operations and (2) defined CHWs' status as a part of the health workforce.
- [14234] In August–September 2021, HP+ conducted an analysis evaluating the medication policies associated with Mali's Mandatory Health Insurance scheme and provided policy recommendations, with particular focus on equity and efficiency.
- [14238] In September 2021, HP+ conducted an analysis evaluating provider payment policies associated with Mali's Mandatory Health Insurance scheme for formal sector workers, providing policy recommendations in alignment with strategic purchasing principles.

Nigeria
2021
- [14149] Nigeria launched a Domestic Resource Mobilization and Sustainability Strategy for HIV/AIDS 2021-2025.
- [14203] With HP+ Nigeria support, the Government of Lagos State met the pre-conditions to access the Basic Healthcare Provision Fund (BHCPF) and expand enrollment into the Lagos State Health Insurance Scheme to poor and vulnerable populations.
- [14148] With HP+ support, 56 percent of empanelled facilities in Lagos have successfully commenced HIV service provision, implementing the Lagos State Health Scheme (LSHS).

Tanzania
2021
- [14262] Health Sector Strategic Plan V adopted in Tanzania with HP+ support.
- [14261] Health Sector Strategic Plan V developed in Tanzania with HP+ support.

Togo
2021
- [14193] In April 2021, USAID and HP+ West Africa organized a joint supervision mission to monitor the implementation of PEPFAR guidelines at PEPFAR sites in Togo.

1.2.1A: INSTANCES OF POLICIES, PLANS, OR PROCEDURES THAT ARE GENDER-RESPONSIVE AND/OR REFLECT PRINCIPLES OF EQUITY AND/OR HUMAN RIGHTS DEVELOPED, REVISED, ADOPTED, IMPLEMENTED, MONITORED, AND/OR EVALUATED (SUBSET OF 1.1.1)

India
2021
- [14105] WRA India, an HP+ partner, led the field testing and adaptation of the new Respectful Maternity and Newborn Care Charter in India.
- [14275] WRA India, an HP+ partner, led the field testing and adaptation of the new Respectful Maternity and Newborn Care Charter in India with CSO engagement.

Madagascar
2021
- [14088] In April 2021, HP+ supported the Madagascar MOPH to validate the Reproductive, Maternal, Neonatal, Child, and Adolescent Health and Nutrition investment case for 2020–2024.
- [14083] In April 2021, HP+ supported the MOPH to validate the final review report of the 2016–2020 Madagascar Costed Implementation Plan for Family Planning.
- [14162] In August and September 2021, Malagasy journalists used articles and radio broadcasts to disseminate the new RH/FP law thanks to HP+ Madagascar training and support.
- [14163] In September 2021, with HP+ Madagascar support, a network of NGOs working in the youth sector disseminated the new RH/FP law through an orientation session during a workshop for youth associations.

Malawi
2021
- [14121] Malawi's Cervical Cancer Program (CECAP) Steering Committee monitored implementation of the Cervical Cancer Strategy.
- [14140] AGYW coordination and governance structures established in six districts in Malawi to oversee implementation of the AGYW strategy.
- [14240] In Malawi, Baby-Friendly Hospital Initiative protocols were included in RHD service provision guidelines.
- [14231] Malawi's National Strategic Plan for Cervical Cancer was revised.

Mali
2021
- [14153] In April 2021, Mali's Sub-Directorate of Health Facilities and Regulations validated the 2021-2025 National SEC Strategic Plan, to which HP+ contributed data, an advocacy plan, and technical recommendations.

- [14158] In June 2021, HP+ supported Mali's Ministry of Health and Social Development to revise two draft decrees that (1) set conditions for community health center creation and operations and (2) define CHWs' status as a part of the health workforce.
- [14234] In August-September 2021, HP+ conducted an analysis evaluating the medication policies associated with Mali's Mandatory Health Insurance scheme and provided policy recommendations, with particular focus on equity and efficiency.
- [14238] In September 2021, HP+ conducted an analysis evaluating provider payment policies associated with Mali's Mandatory Health Insurance scheme for formal sector workers, providing policy recommendations in alignment with strategic purchasing principles.

Togo
2021
- [14193] In April 2021, USAID HP+ West Africa organized a joint supervision mission to monitor the implementation of PEPFAR guidelines at PEPFAR sites in Togo.

1.2.1B: INSTANCES OF FINANCE-RELATED POLICIES, PLANS, OR PROCEDURES DEVELOPED, REVISED, ADOPTED, IMPLEMENTED, MONITORED, AND/OR EVALUATED (SUBSET OF 1.1.1)

Kenya-EA
2021
- [14115] Kenya Health Financing Strategy updated to align with government agenda of UHC.
- [14114] TORS to operationalize the Health Financing, Leadership and Governance and Legal Inter-Agency Coordination Committee adopted.
- [14116] The Kenya Health Financing Strategy approved and adopted by the Ministry of Health Leadership.
- [14213] Council of Governors health committee commits to establishing County Health Planning Units.
- [14229] MOH adopts Kenya Health Financing Strategy policy communication strategy.
- [14216] HP+ supports Department of Family Health to develop annual work plan (AWP) for FY 2021/22.

Madagascar
2021
- [14088] In April 2021, HP+ supported the Madagascar MOPH to validate the Reproductive, Maternal, Neonatal, Child, and Adolescent Health and Nutrition investment case for 2020-2024.

Malawi
2021
- [14226] HP+ Malawi supported an assessment to monitor the implementation of optional paying services in the central hospitals.

Mali
2021
- [14234] In August-September 2021, HP+ conducted an analysis evaluating the medication policies associated with Mali's Mandatory Health Insurance scheme and provided policy recommendations, with particular focus on equity and efficiency.
- [14238] In September 2021, HP+ conducted an analysis evaluating provider payment policies associated with Mali's Mandatory Health Insurance scheme for formal sector workers, providing policy recommendations in alignment with strategic purchasing principles.

Nigeria
2020
- [14274] With HP+ Nigeria support, the Government of Lagos State released 350 million NGN to implement the Basic Healthcare Provision Fund (BHCPF) and expand enrollment into the Lagos State Health Insurance Scheme to 50,000 poor and vulnerable people.

2021
- [14149] Nigeria launched a Domestic Resource Mobilization and Sustainability Strategy for HIV/AIDS 2021-2025.
- [14203] With HP+ Nigeria support, the Government of Lagos State met the pre-conditions to access the Basic Healthcare Provision Fund (BHCPF) and expand enrollment into the Lagos State Health Insurance Scheme to poor and vulnerable populations.
- [14148] With HP+ support, 56 percent of empanelled facilities in Lagos have successfully commenced HIV service provision, implementing the Lagos State Health Scheme (LSHS).

1.3.1: INSTANCES OF ADVOCACY EFFORTS CONTRIBUTING TO POLICY ACTIONS

Guatemala
2021
- [14167] The Congress of the Republic of Guatemala signed a coordination agreement with civil society to monitor the implementation of comprehensive sex education and the care of pregnant girls, adolescents and/or victims of sexual violence.

Malawi
2021
- [14243] WRA Malawi, an HP+ partner, successfully advocated with the Malawi Government to commit to prioritizing women, children, and adolescents during COVID-19.

Tanzania
2021
- [14260] Tanzania district council included family planning priorities in district plans following CSO advocacy.

1.3.2: INSTANCES OF NEW OR STRENGTHENED PARTNERSHIPS AND IMPROVED COLLABORATION FOR THE PURPOSES OF ACHIEVING POLICY ACTION, PARTICULARLY SOUTH-TO-SOUTH, AMONG CSOS, GOVERNMENT AGENCIES, NONGOVERNMENTAL ORGANIZATIONS, AND/OR UNIVERSITY PARTNERS

Guatemala
2021
- [14100] The Contraceptive Assurance Subcommittee of the Department of Guatemala is made up of fourhealth offices of this department, covering 20 percent of the country's total population. The Subcommittee will monitor the supply and availability of contraceptive methods.
- [14098] In Guatemala, HEP+ implemented the training program on "Public Health and Demography, applied to Reproductive Health and Nutrition", to promote demographic variables in the planning, monitoring and evaluation of health and nutrition interventions.
- [14097] The Contraceptive Assurance Subcommittee of the Department of Izabal in Guatemala was created to monitor the supply and availability of contraceptive methods at health facilities that provide family planning services.

- [14168] The Ministry of Health of Guatemala (MSPAS) and HEP+ implemented a training program for government officials and civil society entitled: "Reproductive Health: Legal framework and institutional commitments".

Malawi
2021
- [14145] National Digital Health Task Force Core Team established in Malawi to assess digital health solutions proposed by the Ministry of Health.
- [14092] Malawi strengthened collaboration among digital health stakeholders and established a new coordination mechanism to implement the Digital Health Strategy.
- [14122] Malawi established a national DHIS2 Core Team to improve system and data issues.

1.3.3: INSTANCES OF STRENGTHENED CAPACITY OF COUNTRY STAKEHOLDERS, INSTITUTIONS AND/OR ORGANIZATIONS TO DEVELOP AND IMPLEMENT ADVOCACY STRATEGIES FOR POLICY DEVELOPMENT, IMPLEMENTATION, AND MONITORING.

Guatemala
2021
- [14169] 1,225 people from the national network of Ministry of Health (MSPAS) hospitals, the private sector, and the education sector participated in four webinars to strengthen their capacities and improve the care of patients with COVID-19 in Guatemala.

Honduras
2021
- [14190] HP+ trained 2,654 health care workers in Honduras on home-based care for COVID-19.
- [14186] HP+ in collaboration with AHCI (the Honduran Association of Intensive Care) developed a mentorship program for the staff of 12 hospitals to improve quality of care for patients with severe COVID-19.

Malawi
2021
- [14123] Malawi CSOs trained by HP+ on health budget advocacy demonstrated strengthened capacity to implement budget advocacy strategies for monitoring family planning budget line items and implementation of programs.
- [14124] Malawi youth champions trained by HP+ on health budget advocacy demonstrated strengthened capacity to implement budget advocacy strategies for monitoring YFHS budget line items and program implementation.
- [14147] White Ribbon Association Malawi supported the Ministry of Health's Quality Management Directorate and three regulatory bodies to complete the first round of joint inspections of 64 health facilities using a new integrated supervisory assessment tool.

1.4.1: INSTANCES OF MULTISECTORAL STRUCTURES, POLICIES, AND/OR STRATEGIES THAT FACILITATE EXPANSION OF HEALTH SERVICES IN SUPPORT OF BROADER DEVELOPMENT GOALS DEVELOPED, ADOPTED, IMPLEMENTED, MONITORED, AND/OR EVALUATED

El Salvador
2021
- [14245] In September 2021, HP+ supported the Government of El Salvador National Multisectoral Coordination Mechanism in the coordination and implementation of the COVID-19 Vaccination Strategy and Guidelines at the national Level.

Guatemala
2021
- [14170] The Ministry of Health in Guatemala published a Ministerial Agreement that approves the operational plan for the purchase of contraceptive methods, medical equipment, and supplies for reproductive health interventions for Guatemalans.
- [14266] A Ministerial Agreement was published by the Ministry of Health of Guatemala that approves the operational plan for the purchase of contraceptive methods, medical equipment, and supplies for reproductive health interventions for Guatemalans.

Kenya-EA
2021
- [14114] TORS to operationalize the Health Financing, Leadership and Governance and Legal Inter-Agency Coordination Committee adopted.

Madagascar
2021
- [14088] In April 2021, HP+ supported the Madagascar MOPH to validate the Reproductive, Maternal, Neonatal, Child, and Adolescent Health and Nutrition investment case for 2020-2024.
- [14083] In April 2021, HP+ supported the MOPH to validate the final review report of the 2016-2020 Madagascar Costed Implementation Plan for Family Planning.
- [14086] In May 2021, HP+ Madagascar supported the Ministry of Economy and Finance to monitor investments to date, future budget and financial gaps related to the Demographic Dividend Roadmap for 2019-2028.
- [14162] In August and September 2021, Malagasy journalists used articles and radio broadcasts to disseminate the new RH/FP law thanks to HP+ Madagascar training and support.
- [14163] In September 2021, with HP+ Madagascar support, a network of NGOs working in the youth sector disseminated the new RH/FP law through an orientation session during a workshop for youth associations.

Malawi
2021
- [14121] Malawi's Cervical Cancer Program (CECAP) Steering Committee monitors implementation of the Cervical Cancer Strategy.
- [14140] AGYW coordination and governance structures established in six districts in Malawi to oversee implementation of the AGYW strategy.
- [14232] Public-Private Partnership (PPP) guidelines for Malawi's health sector adopted.
- [14231] Malawi's National Strategic Plan for Cervical Cancer was revised.

Tanzania
2021
- [14262] Health Sector Strategic Plan V adopted in Tanzania with HP+ support.
- [14261] Health Sector Strategic Plan V developed in Tanzania with HP+ support.

Togo
2021
- [14193] In April 2021, USAID HP+ West Africa organized a joint supervision mission to monitor the implementation of PEPFAR guidelines at PEPFAR sites in Togo.

1A.1: TRAININGS

Burkina Faso
2021
- [14257] In June 2021, HP+ supported a training on digital platform management for registration and follow-up of COVID-19 vaccination in the Centre region of Burkina Faso.
- [14269] In June 2021, HP+ supported a training on digital platform management for registration and follow-up of COVID-19 vaccination in the Centre-Ouest region of Burkina Faso.
- [14268] In June 2021, HP+ supported a training on digital platform management for registration and follow-up of COVID-19 vaccination in the Hauts-Bassins region of Burkina Faso.
- [14270] In July 2021, HP+ supported a training on digital platform management for registration and follow-up of COVID-19 vaccination in the Centre-Est region of Burkina Faso.

Côte d'Ivoire
2021
- [14194] In August 2021, USAID HP+ West Africa conducted an AFP SMART Advocacy Facilitation Workshop for free family planning in Côte d'Ivoire.

Madagascar
2021
- [14084] During May and June 2021, HP+ Madagascar held a series of five online trainings for journalists on the impact of COVID-19 on reproductive health, family planning, and gender-based violence.
- [14085] In June 2021, HP+ Madagascar held an orientation session for 21 staff at the Ministry of Population and Ministry of Youth and Sports on the regulatory text related to the RH/FP law adopted in 2018.
- [14161] In August and September 2021, HP+ Madagascar held a series of four online orientations on the Demographic Dividend concept for more than 60 regional staff from the seven ministries directly involved in the implementation of the Demographic Dividend Roadmap.

Malawi
2021
- [14128] Community leaders in two districts in Malawi trained on mentorship for ending child, early and forced marriage (CEFM).
- [14129] HP+ trained Youth Network leaders in Malawi in GALS methodology to advance positive youth development principles.
- [14217] 26 medical officers in Malawi were trained in LLETZ and colposcopy in support of implementation of the national Cervical Cancer Strategy.
- [14233] Cooperative management training conducted for members of 10 Malawi youth clubs.

- [14179] HP+ Malawi collaborated with Timveni Child and Youth Media Organization to conduct trainings on Investigative and Citizen Journalism for young people in Chikwawa and Machinga Districts.
- [14178] HP+ promotes peer-to-peer learning through a two-day learning exchange for traditional and religious leaders in Machinga, Chikwawa, and Mulanje Districts of Malawi to strengthen leaders' capacity for CEFM prevention in their communities.
- [14209] In Malawi, 24 service providers were trained on cervical cancer screening and treatment, and oriented to use the new cervical cancer registers and reporting booklets.
- [14239] In Malawi, clinical staff at Mzuzu central hospital staff were trained on the Baby-Friendly Hospital Initiative.

Mali
2021
- [14152] In May 2021, HP+ trained Mali's Human Resources for Health Directorate to use the community health worker (CHW) mapping tool which is a visual tool that will aid advocacy efforts in favor of the government fully managing CHW costs.

Togo
2021
- [14195] In June 2021, USAID HP+ West Africa conducted an AFP SMART Advocacy Facilitation Workshop for free family planning in Togo.

West Africa
2021
- [14251] USAID HP+ West Africa trained two CSOs (CORAB and CUPIDON) working in HIV in Togo and Burkina Faso in organizational management and governance.

1B: NUMBER OF ADVOCACY EVENTS

Madagascar
2021
- [14087] In June 2021, HP+ Madagascar supported civil society, united in a reproductive health coalition, to advocate to the Ministry of Education for the integration of family planning information in the school education program.
- [14256] In September 2021, with HP+ support, the family planning committee held a roundtable to advocate for family planning engagement among high-level authorities in Madagascar, including the president and several ministers.

Malawi
2021
- [14130] In Malawi, roundtable discussions were held with key ministries to advocate for enforcing the legal age of marriage.
- [14131] In Malawi, roundtable discussions were held with key district-level stakeholders from various sectors to advocate for enforcing the legal age of marriage.
- [14225] HP+ Malawi and the Ministry of Gender organized a meeting of policy holders to advocate for harmonizing the legal frameworks on the minimum legal age of marriage to combat early and forced child marriage.

- [14224] HP+ Malawi supported an orientation for the Parliamentary Committee for Community and Social Affairs and select chairpersons of other committees on combating early and child marriage (CEFM), including advocacy on an upcoming law.

Mali
2021

- [14155] Throughout April and May 2021, HP+ Mali disseminated an advocacy video on the importance of community health workers in providing essential community healthcare in Mali via various channels, including national and local television and social media.
- [14219] In July 2021, HP+ supported the National Program against Gender-based Violence (PNVBG) to conduct advocacy in the presence of decision-makers in favor of religious leaders and women's rights networks committing to fighting GBV in Mali.

Togo
2021

- [14192] In June 2021, USAID HP+ West Africa supported Togo's Ministry of Health to advocate for additional resources for HIV through an advocacy event and dissemination of a budget process brief.

2.1.1A: ANNUALIZED VALUE OF DOMESTIC BUDGET ALLOCATIONS FOR HEALTH FROM THE PUBLIC SECTOR-- INCREASED YEAR-TO-YEAR OR NEWLY FUNDED

Kenya-EA
2021

- [14120] Turkana County Health Department re-instates HIV and RMNCAH budget lines, allocating Ksh 0.5 million and Ksh 3 million, respectively.
- [14119] Baringo County Health Department established a new RMNCAH budget line, allocating Ksh 3 million.

Malawi
2021

- [14143] A youth champion who participated in HP+ Malawi's health budget advocacy training successfully advocated to increase YFHS resource allocation in Phalombe from approximately $US313 to approximately $US35,350 in one year.

Nigeria
2020

- [14274] With HP+ Nigeria support, the Government of Lagos State released 350 million NGN to implement the Basic Healthcare Provision Fund (BHCPF) and expand enrollment into the Lagos State Health Insurance Scheme to 50,000 poor and vulnerable people.

2021

- [14180] With support from HP+ Nigeria, 100 million NGN (approximately US$243,000) was released as part of the equity fund contribution by the Governor of Lagos State for enrollment of 11,400 poor and vulnerable individuals into the Lagos State Health Insurance scheme (LSHS).

2.2.1A: INSTANCES OF STRENGTHENED CAPACITY OF GOVERNMENT LEADERS TO PRIORITIZE AND EXECUTE HEALTH BUDGETS

Guatemala
2021
- [14171] HEP+ supported the Ministry of Health and Agriculture of Guatemala to update its network and structure of program categories, with the aim of making the allocation of budget resources transparent and strengthening results-based management.

Kenya-EA
2021
- [14227] Kenya Malaria Elimination Implementation Plan costed to strengthen activity execution.

2.2.3: INSTANCES OF STRENGTHENED CAPACITY OF STAKEHOLDERS TO GENERATE, ANALYZE, AND/OR USE DATA TO PRIORITIZE, DEPLOY, AND/OR MANAGE RESOURCES OF HEALTH SERVICES AND SUPPLIES

Malawi
2021
- [14091] Malawi's Cervical Cancer Program (CECAP) Steering Committee improved its capacity to monitor implementation of the Cervical Cancer Strategy.
- [14138] Malawi Ministry of Health program staff demonstrated strengthened use of data for decision making.

Mali
2021
- [14151] In April 2021, following HP+ support, Mali's Human Resources for Health Directorate showed increased capacity to update and analyze data on community health workers in the HR Management Information System database, and thus, manage the CHW workforce.
- [14156] Following HP+ Mali support through seconded technical assistants, the Ministry of Health's Immunization Section showed stronger capacity to generate and use data to improve coordination, vaccine and cold-chain management, and budgeting and forecasting.
- [14157] Within the Malian Ministry of Health's Center for Documentation, Planning, Training and Health Information, HP+ Mali's seconded technical assistant built staff capacity to improve data quality, access, and use for decision-making.

2.2.4: INSTANCES OF NATIONAL OR SUBNATIONAL GOVERNMENTS COORDINATING DONOR OR PARTNER RESOURCES, STRATEGIES, AND/OR ACTIVITIES

Honduras
2021
- [14185] HP+ assisted the Ministry of Health in coordinating the arrival and documentation of the four portable ULT freezers donated by the UPS Foundation and five freezers from the U.S. Southern Command (SOUTHCOM).
- [14187] In Honduras, HP+ assisted the Ministry of Health to monitor and document the arrival of vaccines, leading to the identification of vaccine gaps and advocacy for vaccine donations.

Mali
2021

- [14222] In August 2021, HP+ Mali supported the National Community Health Coalition to engage and coordinate international and national stakeholders to ensure resource mobilization for the National SEC Strategy, including managing community health workers.

Togo
2021

- [14191] In June 2021, with USAID and HP+ West Africa support, the Togo Ministry of Health conducted a follow-up meeting on the country commitments and action plan made during the 2019 regional workshop on community health.

2.3.1: INSTANCES OF THE DEVELOPMENT, ADOPTION, IMPLEMENTATION, AND/OR EVALUATION OF INNOVATIVE FINANCING MECHANISMS

Indonesia
2021

- [14095] With HP+ Indonesia support, PT STI was able to start selling a new business-to-business technology product that contributes to the implementation of the RPJMN priorities around maternal and newborn health.

Liberia
2021

- [14252] Liberia access to credit for private health businesses expanded.

2.3.3: INSTANCES OF REGULATORY POLICIES AND MECHANISMS THAT ENABLE INCREASED PRIVATE FOR-PROFIT AND NOT-FOR-PROFIT SECTOR PARTICIPATION DEVELOPED AND IMPLEMENTED
West Africa
2021

- [14110] Liberia's Ministry of Health finalized its first Private Sector Engagement strategy through a two-day public-private engagement workshop.

2.4.1: INSTANCES OF PUBLIC-PRIVATE PARTNERSHIPS DEVELOPED, ADOPTED, AND/OR IMPLEMENTED AS AN APPROACH TO HEALTH FINANCING

Indonesia
2021

- [14094] HP+ Indonesia structured a PPP on Maternity Waiting Home in Gowa, and public and private partners agreed to bring respective resources to realize this concept to improve MNH health outcomes.
- [14164] HP+ Indonesia finalized partnerships and funding for a PPP to strengthen quality of services for a Maternity Waiting Home in Gowa district to improve MNH health outcomes.

2A.1: TRAININGS

Guatemala
2021

- [14173] Through six workshops, 185 Guatemalan government officials were trained on budgeting for results (BfR), which will improve the quality of spending.

Kenya-EA
2021
- [14109] HP+ Kenya strengthened local partnerships and conducted a refresher training for partners on activity-based costing and management methodologies.
- [14118] HP+ strengthened the capacity of Kenya's Department of Family Health in planning, budgeting, and advocacy for increased domestic resource mobilization.
- [14112] HP+ Kenya strengthened the capacity of the National AIDs and STI Control Programme in planning and budgeting to support domestic resources mobilization.

2A.2: WORKSHOPS

Asia
2021
- [14126] Sustainable HIV financing framework. Sustainably financing commodities for HIV and TB in middle-income countries for the long-term.
- [14127] Integrating HIV service delivery purchasing in universal health coverage-oriented schemes and reforms consultation.

Indonesia
2021
- [14093] HP+ Indonesia supported the GOI partner in hosting a series of consultative meetings and simulation workshop to finalize the new technical guideline on non-infrastructure PPPs.

Mali
2021
- [14244] In July 2021, HP+ facilitated a workshop in partnership with Mali's National Health Insurance Fund to establish a Provider Payment Technical Team, and in part, improve PPTT members' understanding of concepts and principles around provider payment.

Nepal
2021
- [14102] HP+ equipped Kathmandu CSOs and key stakeholders with budget planning resources to advocate for greater domestic national financing.
- [14103] HP+ equipped Bhairahawa CSOs and key stakeholders with budget planning resources to advocate for greater domestic sub-national financing.
- [14104] HP+ equipped Biratnagar CSOs and key stakeholders with budget planning resources to advocate for greater domestic sub-national financing.

Tanzania
2021
- [14242] Online workshop held to explore evidence to reconsider Tanzania's "free for all" policy for family planning services and inform advocacy efforts to advance national insurance and TMA policy agendas.
- [14278] Target-setting and prioritization workshop held for Tanzania's Ministry of Health, Community Development, Gender, Elderly and Children, and the President's Office, to cost and finalize HSSP V.

Uganda
2021

- [14082] HP+/Palladium facilitated a virtual dissemination meeting to share results of applying the Activity-Based Costing and Management (ABC/M). HP+ also reviewed the methodological approach used to cost HIV services in Uganda.

3: INSTANCES OF IMPROVED PARTICIPATION, INCLUSION, TRANSPARENCY, AND/OR ACCOUNTABILITY

Guatemala
2021

- [14266] A Ministerial Agreement was published by the Ministry of Health of Guatemala that approves the operational plan for the purchase of contraceptive methods, medical equipment, and supplies for reproductive health interventions for Guatemalans.
- [14264] A technical proposal developed by HEP+ to create national management units to decentralize and facilitate the authorization of municipal water projects, was approved by the Guatemalan Ministry of Health.

3.1.1: NUMBER OF HEALTH-RELATED POLICY OR REGULATORY FRAMEWORKS DEVELOPED, ADOPTED, IMPLEMENTED, MONITORED AND/OR EVALUATED THAT PROMOTE ACCOUNTABILITY AND TRANSPARENCY (SUBSET OF 1.1.1)

Guatemala
2021

- [14266] A Ministerial Agreement was published by the Ministry of Health of Guatemala that approves the operational plan for the purchase of contraceptive methods, medical equipment, and supplies for reproductive health interventions for Guatemalans.
- [14264] A technical proposal developed by HEP+ to create national management units to decentralize and facilitate the authorization of municipal water projects, was approved by the Guatemalan Ministry of Health.

Kenya-EA
2021

- [14114] TORS to operationalize the Health Financing, Leadership and Governance and Legal Inter-Agency Coordination Committee adopted.
- [14116] The Kenya Health Financing Strategy was approved and adopted by the Ministry of Health leadership.

Madagascar
2021

- [14088] In April 2021, HP+ supported the Madagascar MOPH to validate the Reproductive, Maternal, Neonatal, Child, and Adolescent Health and Nutrition investment case for 2020–2024.
- [14083] In April 2021, HP+ supported the MOPH to validate the final review report of the 2016–2020 Madagascar Costed Implementation Plan for Family Planning.
- [14086] In May 2021, HP+ Madagascar supported the Ministry of Economy and Finance to monitor investments to date, future budget, and financial gaps related to the Demographic Dividend Roadmap for 2019–2028.
- [14162] In August and September 2021, Malagasy journalists used articles and radio broadcasts to disseminate the new RH/FP law thanks to HP+ Madagascar training and support.

- [14163] In September 2021, with HP+ Madagascar support, a network of NGOs working in the youth sector disseminated the new RH/FP law through an orientation session during a workshop for youth associations.

Malawi
2020
- [14137] Interim roadmap developed to guide implementation of Malawi's draft Comprehensive National Digital Health Strategy 2021–2022.

2021
- [14121] Malawi's Cervical Cancer Program (CECAP) Steering Committee monitored implementation of the Cervical Cancer Strategy.
- [14140] AGYW coordination and governance structures were established in six districts in Malawi to oversee implementation of the AGYW strategy.
- [14141] Strategy developed to transition management of the Youth Management Information System (YOMIS) from HP+ to Malawi's Ministry of Youth.
- [14240] In Malawi, Baby-Friendly Hospital Initiative protocols were included in RHD service provision guidelines.
- [14231] Malawi's National Strategic Plan for Cervical Cancer was revised.

Mali
2021
- [14153] In April 2021, Mali's Sub-Directorate of Health Facilities and Regulations validated the 2021-2025 National SEC Strategic Plan, to which HP+ contributed data, an advocacy plan, and technical recommendations.
- [14158] In June 2021, HP+ supported Mali's Ministry of Health and Social Development to revise two draft decrees that (1) set conditions for community health center creation and operations and (2) define CHWs' status as a part of the health workforce.

Nigeria
2021
- [14149] Nigeria launched a Domestic Resource Mobilization and Sustainability Strategy for HIV/AIDS 2021-2025.

Tanzania
2021
- [14262] Health Sector Strategic Plan V adopted in Tanzania with HP+ support.
- [14261] Health Sector Strategic Plan V developed in Tanzania with HP+ support.

Togo
2021
- [14193] In April 2021, USAID and HP+ West Africa organized a joint supervision mission to monitor the implementation of PEPFAR guidelines at PEPFAR sites in Togo.

3.2.2: MECHANISMS OR SYSTEMS CREATED OR STRENGTHENED THAT PROMOTE GOVERNMENT ENGAGEMENT WITH CITIZENS TO MONITOR BUDGETS AND HEALTH SYSTEMS

Guatemala
2021
- [14267] A coordination mechanism was established between the Congress of the Republic of Guatemala and civil society to monitor the implementation of comprehensive sex education and the care of pregnant girls, adolescents and/or victims of sexual violence.
- [14263] A mechanism to monitor the supply and availability of contraceptive methods at health facilities that provide family planning services was established with representatives from seven organizations of the department of Izabal, Guatemala.
- [14265] A mechanism to monitor the supply and availability of contraceptive methods at family planning health services was established among representatives from the four health area directorates of the department of Guatemala, covering 20 percent of the country's total population.

Malawi
2021
- [14236] Multisector Youth Thematic Meeting held in Malawi to promote government engagement with youth.

3.3.1: INSTANCES OF CSOS AND NETWORKS ENGAGING IN PARTICIPATORY PROCESSES, INCLUDING PARTICIPATORY MEDIA COVERAGE, TO IMPROVE POLICY IMPLEMENTATION, MONITORING, REFORM, OR FIDUCIARY TRANSPARENCY

Benin
2021
- [14197] In July 2021, HP+ worked with civil society in Benin, together with government, to introduce an approach to joint accountability and to develop an action plan to support implementation of the country's FP2030 commitment.

India
2021
- [14275] WRA India, an HP+ partner, led the field testing and adaptation of the new Respectful Maternity and Newborn Care Charter in India with CSO engagement.

Kenya-EA
2021
- [14196] In August 2021, a civil society Muslim leader and government representative from Kilifi County participated in a radio show to discuss harmonized family planning messages as part of their joint accountability plan to improve local stewardship for the CIP.

Niger
2021
- [14198] In July 2021, HP+ worked with civil society in Niger, together with government, to introduce an approach to joint accountability and to develop an action plan to support implementation of the country's FP2030 commitment.

Senegal
2021
- ▪ [14199] In August 2021, HP+ worked with civil society in Senegal, together with government, to introduce an approach to joint accountability and to develop an action plan to support implementation of the country's FP2030 commitment.

West Africa
2021
- ▪ [14250] In June 2021, USAID and HP+ West Africa supported the Togo Ministry of Health and partners, including civil society, to conduct a follow-up meeting on the country commitments and action plan made during the 2019 regional workshop on community health.

3.3.2: INSTANCES OF CIVIL SOCIETY ORGANIZATIONS USING FINANCING AND/OR SOCIAL OR GENDER AUDIT TOOLS TO ANALYZE BUDGETS, TRACK EXPENDITURES, OBTAIN CITIZEN INPUT, AND PRESENT KEY POLICY FINDINGS

Malawi
2021
- ▪ [14276] Malawi CSOs trained by HP+ on health budget advocacy demonstrate strengthened capacity to implement budget advocacy strategies for monitoring FP budget line items and implementation of programs.
- ▪ [14277] Malawi youth champions trained by HP+ on health budget advocacy demonstrate strengthened capacity to implement budget advocacy strategies for monitoring YFHS budget line items and program implementation.

3A.1: TRAININGS

Benin
2021
- ▪ [14200] HP+ conducted a training workshop from July 4–7, 2021 for 16 civil society and government participants from Benin to develop their skills in joint accountability to improve stewardship by government for the FP2030 commitment.

Guatemala
2021
- ▪ [14099] In Guatemala, nine capacity building events for civil society leaders resulted in six leaders being elected as representatives of social sectors that advocate for food and nutrition security.
- ▪ [14172] In Guatemala, 270 civil society leaders were trained in management, project administration and sustainability mechanisms. This strengthens organizations in their legal fund management registration process.

Niger
2021
- ▪ [14201] HP+ conducted a training workshop from July 12–15, 2021 for 17 civil society and government participants from Niger to develop their skills in joint accountability to improve stewardship by government for the FP2030 commitment.

Senegal
2021
- ▪ [14202] HP+ conducted a training workshop from August 23–26, 2021 for 21 civil society and government participants from Senegal to develop skills in joint accountability to improve stewardship by government for the FP2030 commitment.

3B.2: WORKSHOPS

Malawi
2021
- ▪ [14132] HP+ facilitated a health budget advocacy orientation for Malawi members of parliament focusing on financial needs for family planning.

Tanzania
2021
- ▪ [14241] In Tanzania, members of parliament were oriented on the National Family Planning Costed Implementation Plan for 2019–2023.

4.1.1: BEST PRACTICES IN HEALTH POLICY, ADVOCACY, FINANCING, AND GOVERNANCE (INCLUDING THOSE THAT PROMOTE GENDER EQUALITY, EQUITY, AND HUMAN RIGHTS) DOCUMENTED AND/OR DISSEMINATED

Global
2021
- ▪ [14106] WRA, an HP+ partner, led the Global RMC Council to influence the UN Working Group on Discrimination against Women and Girls Report, "Women's and Girls' Sexual and Reproductive Health Rights (SRHR) in Crisis."

4.2.1: INSTANCES IN WHICH INSTITUTIONS USE DATA AND/OR INFORMATION GENERATED WITH PROJECT ASSISTANCE FOR ADVOCACY OR DECISION MAKING

Honduras
2021
- ▪ [14184] In Honduras, HP+ supported the design and elaboration of the daily vaccination report with coordination from the Information Management Unit (UGI) of the Ministry of Health to map the information flow from health regions to the central level.

Kenya-EA
2021
- ▪ [14117] Senior leadership committed to increase the budget for malaria commodities after the 7th Lake Region Economic Block Summit in Kenya.

Madagascar
2021
- ▪ [14089] In May 2021, HP+ Madagascar supported the MOPH by using health financing data to advocate to the National Assembly to increase financing for health services, supplies, and delivery systems.
- ▪ [14255] In September 2021, based on information and analyses provided by HP+, the health financing committee defined the theory of change, the result framework, and the governance model for the Madagascar National Health Financing Strategy.

Mali
2021
- [14154] In April 2021, Mali's Sub-Directorate of Health Facilities and Regulations decided to include government payment of CHW stipends in the National SEC Strategic Plan based on data from the CHW GIS mapping provided by HP+.

4.2.2A: ONES THAT CAN BE ADAPTED FOR OTHER CONTEXTS OR SCALED UP IN OTHER SETTINGS

Burkina Faso
2021
- [14254] HP+ provided technical support to Burkina Faso's Ministry of Health in the development of training materials on COVID-19 vaccination during a workshop organized by the Ministry of Health in May 2021.
- [14271] In June 2021, HP+ developed a COVID-19 Rumor Tracking Tool in Burkina Faso.

Global
2021
- [14111] HP+ develops and applies the new Male Engagement Policy Framework in Nepal and Bangladesh.

Guatemala
2021
- [14175] HEP+ Guatemala developed a tracking tool that is used by the Institute of Nutrition of Central America and Panama (INCAP) and the government to show the progress of the baseline fieldwork of the Great National Nutrition Crusade (GCNN).

Honduras
2021
- [14183] HP+ implemented the Infection Prevention Control (IPC) Quality Self-assessment Tools from WHO in five hospitals of Honduras and provided guidance to interpret results and develop hospital IPC Improvement Plans.
- [14189] In Honduras, the Ministry of Health adopted the inventory management module designed and set up by HP+ in the regional laboratories.

Malawi
2021
- [14133] Cervical Cancer Diagnosis and Treatment Register and Reporting Booklet developed in Malawi.
- [14139] Chancellor College, University of Malawi had the course curriculum on policy models and data utilization developed by HP+ approved for fourth-year demography students.
- [14146] HIV Risk Assessment Tool was developed for use in implementing Malawi's Adolescent Girls and Young Women (AGYW) Strategy.
- [14228] Video on performance-based financing was developed and disseminated as a training tool in Malawi.
- [14181] HP+ developed a guide for intergenerational mentoring of youth advocates for sexual and reproductive health.

Mali
2021
- [14221] In 2021, HP+ developed an infographic on public financial flows for the Malian Ministry of Health to help Mali reach its health expenditure targets and progress toward universal health coverage under the Universal Health Insurance Plan.

West Africa
2021
- [14249] USAID and HP+ West Africa developed training tools in organizational management and governance for CSOs (CORAB and CUPIDON) working in HIV in Togo and Burkina Faso.

4.2.2B: ONES THAT CANNOT OR SHOULD NOT READILY BE ADAPTED OR SCALED UP

Liberia
2021
- [14215] In July 2021, HP+ supported the Liberia Ministry of Health Family Health Division to develop a performance monitoring plan for their CIP.

Malawi
2021
- [14142] Integrated Program and Data Review concept applied to the district cluster program and data reviews in all 29 districts of Malawi.
- [14144] Malawi Youth Management Information Systems (YOMIS) training and user manuals developed and disseminated for system documentation.
- [14204] HP+ Malawi revised the Faith and Community Initiative (FCI) training manual following the revision of Malawi's HIV Guidelines.
- [14212] How-to Guide: Implementing the Baby-Friendly Hospital Initiative in Malawi disseminated.

Mali
2021
- [14223] In July–September 2021, HP+ used the Joint Learning Network for Universal Health Coverage (JLN)'s "Assessing Health Provider Payment Systems" to conduct a comprehensive evaluation of Mali's Mandatory Health Insurance Scheme's provider payment system.

4.2.3: INSTANCES OF COUNTRY STAKEHOLDERS APPLYING HP+ TOOLS OR SCALING UP HP+ APPROACHES

Guatemala
2021
- [14101] To register people for COVID-19 vaccinations, the Ministry of Health of Guatemala uses an IT tool that was developed by HEP+.

Honduras
2021
- [14188] In Honduras, HP+ supported the Ministry of Health to lead a training of trainers (TOT) of healthcare workers on the Home-based Care Guide in the Metropolitan Region of Distrito Central.

Mali
2021
- [14150] In April 2021, Mali's Human Resources for Health Directorate updated and analyzed data on community health workers in the HR Management Information System database with HP+ support, so that CHWs can be formally classified as health personnel.
- [14220] During a July 2021 advocacy session led by the National Program against Gender-Based Violence, the Alliance of Muslim & Christian Religious Leaders presented religious talking points against GBV, created with HP+ Mali support, to decision-makers.

4B: NUMBER OF MAJOR MEETINGS ORGANIZED OR INVITED PAPERS/PRESENTATIONS (HP+ STAFF AND OTHERS)

Global
2021

- [14159] In May 2021, HP+ convened experts from family planning, health financing and gender to discuss better integrating gender into the family planning and health financing system to make it more equitable, right-based, and inclusive for all clients.
- [14174] HP+ approaches disseminated widely and thought leadership established through webinars and online policy forums.

Guatemala
2021

- [14176] With panelists from government, civil society, and USAID, the webinar Building Digital Solutions for Health in Guatemala showcased the impact of digital solutions created by HEP+ for health, nutrition, and education.

Kenya-EA
2021

- [14214] Kenya's National Aids and Control Council convened a Maisha pre-conference on health financing ahead of the 6th Maisha Conference on HIV and AIDS.
- [14166] HP+, EpiC, and USAID/Nepal led an online webinar to discuss an overview of HIV financing needs in Nepal and budget advocacy work with local government stakeholders and CSO's.

4CI: NUMBER OF PAPERS/POSTERS/ORAL PRESENTATIONS AUTHORED BY HP+ STAFF AT REGIONAL AND INTERNATIONAL PEER-REVIEWED CONFERENCES

Global
2021

- [14235] HP+ delivered a session at the Global Health Science and Practice Technical Exchange on its Family Planning Equity Tool.
- [14237] HP+ delivered a presentation at the 2021 Population Association of America Annual Meeting on its Family Planning Equity Tool.
- [14177] HP+ disseminated results, tools, and models at three key international events.

4DI: NUMBER OF HP+ MATERIALS DOWNLOADED

Global
2021

- [14258] Over 100K publication downloads and nearly 150k website page views demonstrate wide reach of project outputs.

4DII: NUMBER OF SUBSCRIBERS TO HP+ ELECTRONIC COMMUNICATIONS VEHICLES

Global
2021

- [14259] Social media and email marketing expands reach of HP+ body of knowledge and tools.

EII: NUMBER OF SPIN-OFF TRAININGS CONDUCTED BY PARTICIPANTS THAT ATTENDED HP+ TRAININGS

Malawi
2021

- [14135] Evangelical Association of Malawi (EAM) replicated an HP+ training on HIV messaging and child protection for 38 religious leaders of various denominations.
- [14134] In Malawi, PECHANOMA replicated an HP+ training on HIV self-testing for other faith leaders.
- [14136] In Malawi, PECHANOMA replicated an HP+ training on psycho-social support counselling for religious leaders in two districts.
- [14205] The Episcopal Conference of Malawi (ECM) replicated an HP+ training for 30 expert clients in two districts to conduct outreach to bring back clients to ART care.
- [14206] The Episcopal Conference of Malawi (ECM) replicated an HP+ training for 60 religious leaders in two districts on the Sexual Violence Against Children 101 Training.
- [14208] The Episcopal Conference of Malawi (ECM) replicated an HP+ training on the HIV Messages of Hope for 30 religious leaders in Mangochi district.
- [14207] The Malawi Council of Churches (MCC) replicated an HP+ training for 60 religious leaders in two districts on the Sexual Violence Against Children 101 Training.