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USAID SANITATION FOR HEALTH ACTIVITY

Submission Date: 07.31.2018

Contract Number: 72061718C00003

Activity Start Date and End Date: January 29, 2018 to January 28, 2023

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ACTIVITY OVERVIEW/SUMMARY

Activity Name:	USAID Uganda Sanitation for Health Activity																	
Project:	Contemporary and integrated water, sanitation and hygiene (WASH) interventions at community and household levels.																	
Activity Start Date and End Date:	January 29,2018 January 28,2023																	
Name of Prime Implementing Partner:	TETRA TECH ARD																	
Contract Number:	72061718C0003																	
Name of Sub-awardees and Dollar Amounts:	SNV	\$ available upon request																
	Sanitation Solutions Group (SSG)	\$ available upon request																
	BRAC Uganda	\$ available upon request																
	FSG	\$ available upon request																
Major Counterpart Organizations:	Ministry of Health, Ministry of Water and Environment, Ministry of Education, Uganda Sanitation Fund, National Sanitation Working Group																	
Geographic Coverage Changes (districts):	13 districts in year one and up to 25 districts by year 5. Year one districts include: <table border="0"> <tr> <td style="vertical-align: top;"><u>Central East Cluster</u></td> <td style="vertical-align: top;"><u>Central West Cluster</u></td> </tr> <tr> <td>1) Buikwe</td> <td>1) Mpigi</td> </tr> <tr> <td>2) Kaliro</td> <td>2) Kyotera</td> </tr> <tr> <td>3) Jinja</td> <td>3) Lwengo</td> </tr> <tr> <td>4) Buyende</td> <td>4) Bukomansimbi</td> </tr> <tr> <td>5) Namutumba</td> <td>5) Gomba</td> </tr> <tr> <td>6) Kayunga</td> <td>6) Ssembabule</td> </tr> <tr> <td>7) Luuka</td> <td></td> </tr> </table>		<u>Central East Cluster</u>	<u>Central West Cluster</u>	1) Buikwe	1) Mpigi	2) Kaliro	2) Kyotera	3) Jinja	3) Lwengo	4) Buyende	4) Bukomansimbi	5) Namutumba	5) Gomba	6) Kayunga	6) Ssembabule	7) Luuka	
<u>Central East Cluster</u>	<u>Central West Cluster</u>																	
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6) Kayunga	6) Ssembabule																	
7) Luuka																		
Reporting Period:	April to June 2018																	

ACRONYMS AND ABBREVIATIONS

AMELP	Activity Monitoring, Evaluation, and Learning Plan
CDCS	Country Development and Cooperation Strategy
CI	Collective Impact
CKM	Communications and Knowledge Management
CLA	Collaborating, Learning, and Adapting
CLTS	Community-Led Total Sanitation
CO	Contracting Officer
COP	Chief of Party
COR	Contracting Officer's Representative
DCOP	Deputy Chief of Party
DHS	Demographic and Health Survey
DIP	District Implementation Plan
DO	Development Objective
DPM	Deputy Project Manager (Home Office)
EA	Enumeration Area
FSM	Fecal Sludge Management
FY	USAID Fiscal Year
GIS	Geographic Information Systems
GoU	Government of Uganda
GUC	Grants under Contract
HH	Household
HO	Home Office
IEE	Initial Environmental Examination
IP	Implementing Partner
IR	Intermediate Result
IS	information System
ISI	Institutional Strengthening Index
KII	Key Informant Interviews
LARA	Learning Achievement and Retention Activity
LCB	Local Capacity Builder
LOA	Life of Activity
MBS	Market Based Sanitation
MEL	Monitoring, Evaluation, and Learning
MELA	Monitoring, Evaluation, and Learning Advisor
MHM	Menstrual Hygiene Management
MOES	Ministry of Education and Sports
MOFPED	Ministry of Finance, Planning and Economic Development
MOH	Ministry of Health
MOU	Memorandum of Understanding
MOWE	Ministry of Water and Environment
MSCP	Maternal and Child Survival Program
MWE	Ministry of Water and Environment
NGO	Nongovernmental Organization
NRW	Non-Revenue Water
NSMS	National Sanitation Marketing Strategy
NSWG	National Sanitation Working Group

NWSC	National Water and Sewerage Corporation
OD	Open Defecation
ODF	Open Defecation Free
PCM	Project Coordination Mechanism
PM	Project Manager (Home Office)
PSDA	Private Sector Development Advisor
RFA	Request for Applications
RHITES	Regional Health Integration to Enhance Services
RI	Rotary International
S4H	USAID Uganda Sanitation for Health Activity
SanMark	Sanitation Marketing
SBC	Social Behavior Change
SITES	Strategic Information Technical Support
SSG	Sanitation Solutions Group
SSH4A	Sustainable Sanitation and Hygiene for All
TOC	Theory of Change
TPC	Technical Planning Committee
TSP	Town Sanitation Plan
TSU	Technical Support Units
UBOS	Uganda Bureau of Statistics
USAID	United States Agency for International Development
USF	Uganda Sanitation Fund
USG	United States Government
WASH	Water Supply, Sanitation and Hygiene
WSDF	Water and Sanitation Development Facility

I.1 Activity Description/Introduction

The Uganda Sanitation for Health Activity (S4H) is financed by the United States Agency for International Development (USAID) in Uganda with the goal of increasing the number of people with access to improved and sustainable water, sanitation, and hygiene (WASH) services, ultimately leading to improved health and nutrition status in focus areas and population groups. S4H works in close coordination with complementary development programs both within USAID and the Ugandan WASH sector.

Through a series of contemporary and integrated WASH interventions at the national, district, community, and household levels, S4H focuses on achieving three interdependent outputs:

- (1) Increased household access to sanitation and water services;
- (2) Adopted and expanded Key hygiene behaviors at home, school, and health facilities.
- (3) Strengthened district water and sanitation governance for sustainable services.

the Activity will eventually work in up to 25 districts —selected from a short-list of 28 eligible districts identified by USAID and the Ministry of Health— clustered in the Central West, Central East and North (see Figure 1). S4H will begin in 13 districts in the Central West and Central East clusters in in July 2018, expanding to up to 25 districts by July 2019.

Across all engagements, S4H considers the individualized circumstances and opportunities for men and women and youth that influence sustainable access to sanitation and water services and the adoption of hygienic behaviors. Through a systematic approach to collaborating, learning, and adapting (CLA), the activity aims to be embedded within and responsive to local WASH service delivery systems at the district level, while contributing to national WASH sector processes and policy discourse.

The S4H contract was effective on January 29, 2018 and runs for a period of five years. Tetra Tech ARD implements the activity in collaboration with a cadre of distinguished non-governmental organizations, SNV, BRAC, and FSG; and a Uganda small-business partner, Sanitation Solutions Group (SSG).

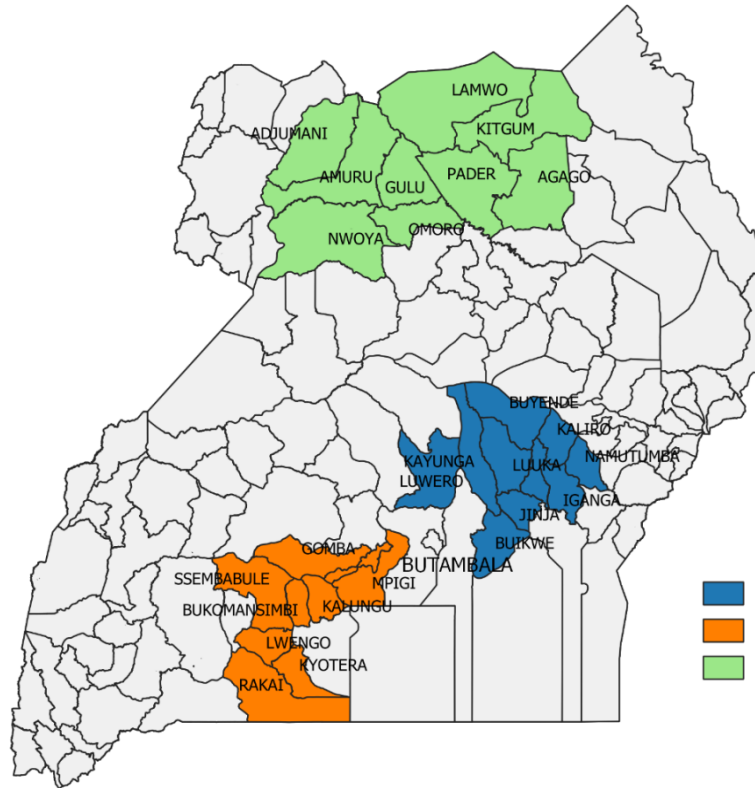
This is S4H's second quarterly report (and the first which covers an entire three months of implementation). Activities focused primarily on technical and administrative start-up, launching the Collective Impact (CI) steering committee, undertaking initial research to inform the design of the Rural Household and Institutional Survey (RHIS); finalizing the AMELP, and beginning to engage with other USAID Implementing Partners (IPs) and key stakeholders in the WASH sector.

Figure I: Map of Eligible S4H target districts



MAP OF SANITATION FOR HEALTH ACTIVITY (S4H) TARGET DISTRICTS

S4H Target Districts	S4H Cluster
1 Bukwe	Central East
2 Kayunga	Central East
3 Luwero	Central East
4 Buyende	Central East
5 Iganga	Central East
6 Jinja	Central East
7 Kaliro	Central East
8 Kamuli	Central East
9 Luuka	Central East
10 Namutumba	Central East
11 Bukomansimbi	Central West
12 Butambala	Central West
13 Gomba	Central West
14 Kahungu	Central West
15 Kyotera	Central West
16 Lwengo	Central West
17 Mpigi	Central West
18 Rakai	Central West
19 Sembabule	Central West
20 Adjumani	North
21 Agago	North
22 Amuru	North
23 Gulu	North
24 Kitgum	North
25 Lamwo	North
26 Nwoya	North
27 Omoro	North
28 Pader	North



- S4H target Districts - Central East Cluster (10)
- S4H target Districts - Central West Cluster (9)
- S4H target Districts - North Cluster (9)

100 0 100 200 300 400 km



MAP DATA

Date: 18th May 2018
 Scale: 1:2900000
 Source: UBOS DISTRICTS 2017
 Designed by: Uganda Sanitation for Health Activity

I.2 Results to Date

The table below is from the S4H Activity Monitoring Evaluation and Learning Plan (AMELP) approved on June 29th, 2018. As Q2 of Project year one is the first full quarter of activity implementation, activities primarily focused on technical and administrative start-up and initial district engagement. Thus, no results are reported in the table below. S4H expects to begin reporting achievements for programmatic indicators in Q1 of 2019 (or the second full quarter of project implementation).

Table I(a): AMELP Indicator Progress

Strategic Objective: increasing the number of people with access to improved and sustainable water, sanitation, and hygiene (WASH) services, ultimately leading to improved health and nutrition status in focus areas and population groups.											
Indicator	Data Source	Baseline data		Project Year I		Quarterly Status – Project Year I				Annual Performance Achieved to Date (in %)	Comment(s)
		Year	Value	Annual Cumulative Planned Target ¹	Annual Cumulative Actual	Q1	Q2	Q3	Q4		
Intermediate Result (IR) I: Increase Household Access to Sanitation and Water Services											
Sub-IR I.1: Increase Access to and improve sanitation products and services											
1. Number of people gaining access to a basic sanitation service as a result of USG assistance (HL.8.2-2, Output) (40% in the lowest 2 poverty quintiles)	Project records; GPS locations of villages targeted by CLTS	2018	0	37,500		0	0				
2. Number of people gaining access to safely managed sanitation services as a result of USG assistance	Project Records; GPS locations of FSM facilities and	2018	0	0		0	0				

¹ When applicable

Strategic Objective: increasing the number of people with access to improved and sustainable water, sanitation, and hygiene (WASH) services, ultimately leading to improved health and nutrition status in focus areas and population groups.											
Indicator	Data Source	Baseline data		Project Year I		Quarterly Status – Project Year I				Annual Performance Achieved to Date (in %)	Comment(s)
		Year	Value	Annual Cumulative Planned Target!	Annual Cumulative Actual	Q1	Q2	Q3	Q4		
(HL.8.2-3, Output)	catchment areas										
3. Number of enterprises or linked enterprises established or supported to offer latrine services and products	Project records	2018	0	6		0	0				
Sub-IR 1.2: Develop new management models for improved water supply and sanitation services											
4. Number of urban areas in supported districts supported with access to safely managed excreta services (Output)	Excreta Management Service and Product Records	2018	0	TBD		0	0				
5. Number of people receiving improved service quality from an existing basic drinking water or safely managed water service as a result of USG Assistance (HL.8.1-3, Output)	Project records	2018	0	5,000		0	0				

Strategic Objective: increasing the number of people with access to improved and sustainable water, sanitation, and hygiene (WASH) services, ultimately leading to improved health and nutrition status in focus areas and population groups.											
Indicator	Data Source	Baseline data		Project Year I		Quarterly Status – Project Year I				Annual Performance Achieved to Date (in %)	Comment(s)
		Year	Value	Annual Cumulative Planned Target!	Annual Cumulative Actual	Q1	Q2	Q3	Q4		
6. Number of people gaining access to basic drinking water services as a result of USG assistance (HL.8.1-1, Output)	Project records	2018	0	500		0	0				
Intermediate Result (IR) 2: Expand adoption of Key Hygiene behaviors at home, school and Health facilities											
Sub-IR 2.1: Implement demand-led community led total sanitation (CLTS) at-scale											
7. Number of communities verified as Open Defecation Free (ODF) as a result of USG assistance (HL.8.2-1, Outcome)	District - Village ODF Protocol; HMIS Records	2018	0	500		0	0				
Sub-IR 2.2: Increase adoption of key hygiene behaviors at home											
8. Percentage of households with soap and water at a hand washing station commonly used by family members in USG assisted programs (HL 8.2-5, Outcome)	Household Questionnaire; HMIS Records	2018	TBD	2,500		0	0				

Strategic Objective: increasing the number of people with access to improved and sustainable water, sanitation, and hygiene (WASH) services, ultimately leading to improved health and nutrition status in focus areas and population groups.											
Indicator	Data Source	Baseline data		Project Year I		Quarterly Status – Project Year I				Annual Performance Achieved to Date (in %)	Comment(s)
		Year	Value	Annual Cumulative Planned Target!	Annual Cumulative Actual	Q1	Q2	Q3	Q4		
Sub-IR 2.3: Improve school WASH behaviors and management											
9. Number of schools facilitated to become WASH Friendly (Outcome)	WASH Friendly School Index; LARA Records	2018	0	0		0	0				
10. *Number of basic sanitation facilities provided in institutional settings as a result of USG assistance (HL.8.2-4 Output)	Schools and Health Facility WASH Questionnaire with GPS & pictures	2018	0	0		0	0				
Sub-IR 2.4: Integrate promotion of essential WASH actions in health facilities											
11. Number of health facilities supported to conduct hygiene audits and action planning (Output)	MOH/H MIS Hygiene Audit Questionnaire; Action Plan Records; RHITES Records	2018	0	0		0	0				
12. Number of institutional settings gaining	Project records	2018	0	TBD		0	0				

Strategic Objective: increasing the number of people with access to improved and sustainable water, sanitation, and hygiene (WASH) services, ultimately leading to improved health and nutrition status in focus areas and population groups.											
Indicator	Data Source	Baseline data		Project Year I		Quarterly Status – Project Year I				Annual Performance Achieved to Date (in %)	Comment(s)
		Year	Value	Annual Cumulative Planned Target!	Annual Cumulative Actual	Q1	Q2	Q3	Q4		
access to a basic drinking water service as a result of USG assistance											
Intermediate Result (IR) 3: Strengthen district Water and Sanitation governance for sustainable services											
Sub-IR 3.1: Strengthening local governance and management											
13. Number of targeted districts that move up one category within a WASH institutional strength index (Outcome) (targets are cumulative)	District WASH Institutional Strength Index records adapted for S4H; RHITES Records	2018	0	0		0	0				
Sub-IR 3.2: Support selected WASH sector policy reforms											
14. Number of policies, agreements, plans, or regulations developed enacted or approved promoting access to improved WASH services (Outcome)	District - water supply and sanitation Policy, Plan or regulation Report; Minutes	2018	0	0		0	0				

Strategic Objective: increasing the number of people with access to improved and sustainable water, sanitation, and hygiene (WASH) services, ultimately leading to improved health and nutrition status in focus areas and population groups.											
Indicator	Data Source	Baseline data		Project Year I		Quarterly Status – Project Year I				Annual Performance Achieved to Date (in %)	Comment(s)
		Year	Value	Annual Cumulative Planned Target!	Annual Cumulative Actual	Q1	Q2	Q3	Q4		
Guiding Principles: CLA focused indicators											
15. Number of interns supported with work skills through S4H (Output)	Management Records	2018	0	6		0	0				
16. Number of knowledge products produced by S4H (Output)	Intervention Records	2018	0	3		0	0				
17. Number of functioning, intentional partnerships and collaboration networks and platforms (IP, GoU, other stakeholders) at district and community levels (CDCS 2.0 PMP)	Intervention Records	2018	0	10		0	0				
18. Number of community stakeholder platforms used in planning, execution and learning (CDCS 2.0 PMP)	Intervention Records	2018	0	12		0	0				

Strategic Objective: increasing the number of people with access to improved and sustainable water, sanitation, and hygiene (WASH) services, ultimately leading to improved health and nutrition status in focus areas and population groups.											
Indicator	Data Source	Baseline data		Project Year I		Quarterly Status – Project Year I				Annual Performance Achieved to Date (in %)	Comment(s)
		Year	Value	Annual Cumulative Planned Target!	Annual Cumulative Actual	Q1	Q2	Q3	Q4		
19. Number of meetings held to share learning products, within and across sectors learning (CDCS 2.0 PMP)	Activity records (agenda, attendance sheets, notes)	2018	0	2		0	0				

2. ACTIVITY IMPLEMENTATION PROGRESS

This section should provide explanations to the table above and add an analysis and suggestions for adaptive management based on results and understanding of the context. All narrative must be succinct.

2.1 Summary of Implementation Status

This should consist of a brief summary description of activities implemented per Intermediate Result Area, and include what was planned versus what was actually achieved. The narrative explaining the table is entered in 2.2 or in annexes.

Activity	Summary of planned activities in quarter	Achieved in quarter	Next Steps
Intermediate Result Area I: Increase Household Access to Sanitation and Water Services			
Sub IR I.1. Increase Access to and Improve Sanitation Products and Services			
Develop a National Sanitation Marketing Strategy (NSMS)	Prepare and submit a roadmap to develop NSMS	Roadmap developed and submitted (contract deliverable)	Awaiting formal USAID approval
	System mapping	During the initial CI meeting, participants developed a systems map of the key actors in the sanitation sector and their relationships	Formal publication and dissemination of the report.
	Convene Collective Impact (CI) forum	Convened two CI meetings, including formation of a CI Steering Committee (SC) and a Research Advisory Sub-Committee (RASC) and defining elements of the Common Agenda	Third CI meeting will be held on August 9, 2018. Will propose a formal connection with National Sanitation Working Group, as a sub-committee under that body.
	Understand sanitation landscape	Undertook an Immersion Visit in Arua, Kibaale and Mukono to gain a representative understanding of the sanitation landscape to inform development of the questionnaire and approach to the RHIS	Implementation of the RHIS is expected by the end of September 2018.
	Develop common agenda	The process for developing a Common Agenda for the CI effort began during the second CI meeting.	Agree on a common agenda for MBS at the Collective Impact Steering Committee scheduled for August 9 th , 2018
	Deepen market understanding	S4H began designing the methodology and questionnaire for the Rural Household and Institutional Survey (RHIS), and a Value Chain Actor Survey (VCAS) to better understand the current market conditions and segments, their trends and drivers, consumer knowledge, attitudes and practice, and the opportunities and barriers to scale up of services.	Preparations for the detailed RHIS including VCA, are under way, and the study will commence in the coming quarter.

Activity	Summary of planned activities in quarter	Achieved in quarter	Next Steps
Investigate and develop market opportunities for urban and rural sanitation services	Establish collaboration with local plastics manufactures (e.g., Crestanks and Nice House of Plastics)	S4H has established collaborative linkages with Lixil and Crestanks. Both companies have accepted to be members of the CI Steering Committee and the RASC. S4H is in the process of signing a Non-Disclosure Agreement (to be followed by an MOU) with LIXIL to further codify this partnership.	Continue Reaching out to Rosemary Kezaabu at Nice House of Plastics to explore collaboration prospects and/or additional products that can be taken to the market.
	Introducing sanitation products into BRAC's Community Health Promoter (CHP) model	S4H developed an advanced draft of a marketing strategy to sell LIXL products through the BRAC CHP Model	S4H will roll out an initial 3,000 SaTo pans as a pilot using the CHPs in Q4 FY2018.
	Develop district sanitation marketing strategies	S4H partner SSG fleshed out a more detailed strategy for developing district sanitation marketing strategies, including linkages to BRAC work and other district-level S4H interventions.	S4H will use the baseline to inform the products, actors, channels and promotional activities to undertake – district by district. The S4H Marketing team (comprised of actors from Tetra Tech, SNV, SSG, BRAC, and Lixil) will also develop a multimedia campaign to promote the products, which will also provide materials and raise awareness in the targeted districts.
	Organize Financing roundtable	A national roundtable is not appropriate now for the kind of financing needed for latrine improvement. During the 2014 “Unclogging the Blockages” conference in Kampala, it was agreed that locally based financial institutions are the most suited to respond to the sanitation financing needs of Households and institutions. S4H will adapt this recommendation.	While S4H conducts its district entry process, financial institutions in the districts will be contacted, and organized mini financing roundtables will be mapped for each of the districts.
	Develop S4H WASH financing strategy	Activity planned for the next quarter.	Activity to be developed as a follow-on to the district level mini financing roundtables.
Sub IR 1.2: Develop New Management Models for Improved Water Supply and Sanitation Services			
Expand access to Fecal Sludge	Support Town Sanitation Plan (TSP)	S4H attended a dissemination workshop on the TSP model	With the selection of districts done, the entry

Activity	Summary of planned activities in quarter	Achieved in quarter	Next Steps
Management services	training to government support structures	hosted by the GIZ implemented Enhanced Water Security and Sanitation (ENWASS). Learning from the event is informing our strategy for selecting appropriate towns to engage in the approach.	meetings will facilitate development of work plans. S4H will support trainings in those districts and towns that prioritize developing a town sanitation plan intervention.
Improve service quality of drinking water supplies through demand-driven local solutions	Meet with National Water and Sewerage Cooperation (NWSC) to discuss expansion of Non-Revenue Water (NRW) work began under USAID/PREPARED	<p>S4H had a brief meeting with Mr. Gilbert Muhwezi, National Water & Sewerage Corporation, to discuss possibility of collaborating with them on Non-Revenue Water Management in the districts we are working.</p> <p>The NWSC PREPARED pilot project was undertaken in the Kampala and Jinja areas, targeting prevention or minimization of water loss through bulk (institutional) consumers. They used technology from a French company called Itron, which provides automatic metering technology, as well as remote readings and monitoring of suspicious activity or abnormal consumption. The work in Jinja (one of the prospective S4H implementation districts) was not completed during the pilot.</p> <p>Moreover, NWSC has operations in the following prospective S4H districts:</p> <ol style="list-style-type: none"> 1) Buikwe (Lugazi & Njeru Municipal Councils) 2) Kaliro 3) Kyotera 4) Mpigi 5) Lwengo 6) Sembabule 	S4H will meet with the Jinja area manager (NWSC) during the District Entry Meetings and discuss with him/her the status of the PREPARED initiative, and what would be a logical entry point.
Intermediate Result Area 2: Expand adoption of Key Hygiene behaviors at home, school and Health facilities			
Sub IR 2.1: Implement Demand-led CLTS at Scale			
Define an evidence-based CLTS strategy	Work with CLTS sub-group for peer learning	S4H staff have so far participated in two NSWG Meetings where they presented	S4H will host the next NSWG meeting in August 2018, and we will ask the

Activity	Summary of planned activities in quarter	Achieved in quarter	Next Steps
		the S4H project to the NSWG. No CLTS sub-group meetings have been held during the duration of the S4H project. That said, the Behavior Economist has met, on an individual basis, with a number of individual partners, described below.	status of the CLTS sub group.
	Define CLTS approach	Ongoing. S4H has done a CLTS landscape analysis through literature review and sector consultations. Key informant interviews were held with different implementing agencies. These stakeholders were from Ministry of Water, Ministry of Health, Living Waters, SNV, Uganda Sanitation Fund. The implications for the S4H approach have been identified and will inform the S4H CLTS strategy.	S4H will complete the CLTS at scale approach and also pilot it in at least one sub county per selected district in the first phase of implementation. Finalize the S4H CLTS plus strategy based on the emerging lessons.
	Early CLTS learning Test approach and refine/develop scale up model and roll out	S4H staff participated in two learning visits to the USF program districts of Alebtong, Budaka, Kibuku and Lira. This learning has informed the design of the S4H CLTS at scale approach.	S4H will test the CLTS + approach and refine/develop scale up models for roll out in target districts
	Table ODF options protocol to the CLTS Working Group and NSWG	S4H contributed the national review of the ODF verification and certification protocol that is currently under review by MOH. Technical working group within the MoH has reviewed the protocols and training manuals. Awaiting presentation to the NSWG stakeholders for final endorsement	S4H hopes streamlined protocols to be adopted during the district capacity strengthening activities in the next quarter, now that the district selection is completed.
Sub IR 2.2: Increase Adoption of Key Hygiene Behaviors at Home			
Develop SBC strategy	Conduct literature review of WASH knowledge, attitudes and practices, existing SBC materials for communities, schools and health facilities	Literature on existing WASH knowledge, attitudes, practices and SBC materials was gathered and reviewed. Inventory of previous campaigns; their communication strategies and impact evaluation reviewed	Activity completed
	Develop S4H Social Behavior Change approach	S4H has engaged with the MOH, MOWE, SS4H, District local governments and implementers of the USF to	Disseminate a draft S4H SBC approach and seek input from stakeholders and implanting partners. S4H

Activity	Summary of planned activities in quarter	Achieved in quarter	Next Steps
		generate insights and experiences on the current sanitation, demand creation and behavioral change interventions. S4H has been able to identify the current gaps, challenges and best practices for SBC.	also intends to pilot the draft SBC strategy on at least one sub-county per target district in the first phase of implementation.
Sub IR 2.3. Improve School WASH Behaviors and Management			
Adapt school WASH guidelines	Develop abridged versions of school WASH guidelines	S4H has conducted three meeting to engage with the Ministry of Education and Sports (MOES) in reviewing the existing school WASH guidelines to refine the S4H approach	Disseminate MOE school WASH guidelines
Sub IR 2.4. Integrate Promotion of Essential WASH Actions in Health Facilities			
Prepare an approach to WASH in health facilities	Exchange and Learning Workshop	S4H has initiated collaboration with the RHITES EC in the Central East Cluster and plans to conduct a joint learning visit to Health facilities in the Central East cluster.	Continue to collaborate with RHITES-EC and identify a partner for collaboration in the Central West Cluster.
	Define S4H approach to work at Health Facilities	S4H is developing a strategy for working in health facilities	Continue developing strategy
Intermediate Result Area 3: Strengthen district Water and Sanitation governance for sustainable services			
Sub IR 3.1: Strengthen Local Governance and Management			
Define Project services to districts	Develop a Project Fact Sheet	S4H developed an activity fact sheet that was approved by USAID	none
	Create menu of S4H services at district and community level	S4H has engaged the districts in the Central East and Central west clusters to identify prior interventions. This was done during the cluster entry meetings and through the review of concept notes for inclusion in intervention districts. S4H is also leveraging on the lessons learnt from the USF district visits.	S4H will conduct District entry meetings in 13 phase-one implementation districts. During these meetings, S4H will jointly review the district and community level priority interventions.
Negotiate MOUs with District Government	Hold an entry meeting at districts	S4H developed district selection criteria for the 19 districts in the Central East and Central West clusters. Cluster meetings were held in both clusters to explain the criteria and establish a timeline for submitting concept papers. Concept papers have been reviewed and 13 districts from the 2 clusters have been selected.	S4H will hold 13 districts' entry meetings in Central East and Central West Clusters in Q4 FY2018.

Activity	Summary of planned activities in quarter	Achieved in quarter	Next Steps
	Negotiate/draft MOU	S4H has reviewed the MOU used by the USF for adaptation. The MOU draft template will be presented at the district entry meetings	S4H will share the draft MOU of the 13 selected districts and seek their input and contribution to the S4H deliverables.
District mapping and work planning	Conduct a district-level Stakeholders Forum	S4H plans to hold district level stakeholders' forums in the month of August 2018	Conduct a district-level Stakeholders Forums for 13 districts and to generate priority interventions
WASH Institutional Strengthening Index defined	Develop District WASH Institutional Strengthening Index (ISI)	S4H has developed a draft Governance Strategy that includes the process for developing the ISI.	S4H will disseminate the Governance strategy and finalize District WASH Institutional Strengthening Index in Q4.
Sub IR 3.2: Support Selected WASH Sector Policy Reforms			
S4H active in national forums	Attend Joint Technical Review (JTR)	Two S4H staff attended the annual JTR that was held in Masaka in April 2018.	Activity completed
	Attend national sanitation working group (NSWG)	Attended two NSWG meetings	The next NSWG meeting will be hosted by S4H in late August, 2018. We intend to propose formally linking the Collective Impact National Sanitation Market Strategy group to the National Sanitation Working Group, to lend it additional legitimacy, at the meeting in August 2018.
	Attend Uganda Sanitation Fund Project Coordination Mechanism (PCM) meeting	Attended the USF PCM meeting in April; made an introductory presentation describing S4H.	Attend the Uganda Sanitation Fund PCM in the next quarter.
Project Management and Monitoring, Evaluation and Learning			
Monitoring, Evaluation and Learning	Host Collaborating, Learning, and Adapting (CLA) design workshop	In late April, S4H hosted a broad coalition of stakeholders to discuss the activity's Theory of Change (TOC) and CLA approaches.	None
	Prepare and submit draft and final versions of the AMELP	The draft AMELP was submitted on April 30 th , 2018. USAID comments on the draft were communicated on May 25 th . S4H submitted a revised version on June 19 th and the Mission provided approval on June 29 th .	None
	Prepare study protocol for household baseline survey, procure survey firm, and conduct survey	Designed the baseline survey protocol (manual and tool) and published a Request for Proposals (RFP) for baseline firms. The sampling methodology was reviewed by	Review bids from firms; commence the baseline survey administration in 19 Districts of the Central East and Central West Clusters

Activity	Summary of planned activities in quarter	Achieved in quarter	Next Steps
		the Uganda Bureau of Statistics (UBOS) to ensure compliance with government WASH standards. Proposal review ongoing by the end of the quarter.	
	Design and operationalize project data management system	S4H has engaged ONA, a Kenyan software firm, to offer the backbone software and data management platform for S4H data collection and storage.	ONA focal point person will train S4H staff on use of the ONA Mobile data system. The MEL Advisor will engage with staff in the design of performance indicators, and their implementation in all clusters.
	Develop Communication Strategy	The Communications Specialist was recruited and rate approved by USAID.	The Communications Specialist will report for work in August.
	Develop Environmental Mitigation and Monitoring Plan (EMMP)	Launched recruitment for the Construction and Environmental Engineer and the Senior WASH Operations Manager. These two individuals (both engineers) will be primarily responsible for the development of the EMMP for S4H.	Interviews to happen in early July with the position staffed by August.
Project Management	Prepare and submit Quarterly Progress Report	The Quarterly report for Q2 - FY 2018 was submitted on time	Awaiting USAID approval of the Q2 report
	Open and operationalize field offices	<p>Regional Office for the Central West Cluster in Masaka was identified. A contract was signed with the landlord and the office will be ready for occupancy and operational in the next quarter.</p> <p>S4H and RHITES – EC are in the final stages of signing an MOU to co-locate at their office in Jinja. Sub-lease amounts have been agreed upon, shared services have been discussed, as has been separated services. The space is identified and available (and recently completed) so once the MOU is signed, the team should be able to move into the office shortly thereafter.</p>	To ensure that Regional offices of the CE and CW clusters are furnished and operational by early August.

Activity	Summary of planned activities in quarter	Achieved in quarter	Next Steps
	Recruitment	On boarded six staff this quarter. Advertised and interviewed for 6 additional positions. Staff for these positions report in the coming quarter	
	Post Award Conference with USAID	Chief of Party, Project Manager, and Deputy Project Manager attended Post Award Conference with USAID in late April.	During the post award conference, some minor issues with the contract were identified and eventually included in RFA #25, with a request for contract modification. To date, this request for contract modification is still pending at the Contracting Office. It was submitted on June 26, 2018 to Ms. Kleinhans and Ms. Steinberg (copying Mr. Boyo).
	Attend Monthly COP meetings	The COP attended three monthly COP meetings and a ½ day coordination meeting with other USAID-funded Health Projects. He was also the only COP to attend the IL meetings in collaboration with the Ministry of Health. In addition, the COP shared weekly updates with the COR via email and has established a face-to-face bi-weekly meeting with Mr. Boyo and Ms. Mugasha to keep USAID updated on the project's progress.	The project will continue to provide weekly written updates and engage in bi-weekly face-to-face meetings. When the new USAID leadership decides on the approach to COP meetings that they wish to pursue, we will then also attend those meetings as well.

2.2 Progress Narrative

Output 1: Increase Household Access to Sanitation and Water Services

Output 1 is fully on schedule with no major challenges to report. On May 10, 2018, S4H launched its collective impact (CI) process with a workshop to form the Steering Committee (SC) for a new national Sanitation Marketing effort. The CI Steering Committee convened for a second time in Kampala on June 21st, 2018. The objective of the 2nd workshop was to make progress towards developing the SC's Common Agenda, including reaching a collective understanding of the problem that the SC aims to address and aligning on a shared vision for change. Workshop attendees included 18 individuals from the sanitation sector, representing national government, donors, NGOs, and private sector companies. Participants agreed that the high-level scope for this CI initiative is market-based sanitation, focused on containment. In addition, the group agreed that "improved sanitation" would be defined according to WHO/JMP's latest definition of "safely managed" sanitation facilities. Participants identified key barriers that prevent customers and enterprises/entrepreneurs from participating fully in the sanitation market, as well as system-level barriers that are impeding the growth of a healthy sanitation market in Uganda. Through the writing of individual vision statements for the CI effort, the group identified "building blocks" – common themes and phrases – that will form the basis for a single joint vision statement. The S4H team will synthesize these into 2-3 vision statement options to inform the finalization of the vision statement in the next workshop. The next SC workshop will be held in Kampala on Thursday, August 9th and will be aimed at developing the remainder of the Common Agenda document, including desired outcomes/objectives for the CI effort.

S4H concluded an "immersion visit" to three districts, which consisted of over 200 interviews with households, institutional customers, and value chain players to better understand the local context in preparation for the national Rural Household and Institutional Survey (RHIS). Using insights from the immersion visit, the next step will be more extensive research in 12 districts consisting of quantitative surveys and qualitative interviews of a similar set of players, aimed at identifying discrete customer segments and value chain gaps. The S4H team is also in the process of forming and launching a Research Advisory Subcommittee (RASC), a subset of the SC which will engage more deeply with the MBS study and development of the NSMS. This group will have their first virtual meeting in July and will continue to meet separately from the SC at times adjacent to SC workshops.

The S4H Private Sector Development Advisor spearheaded the formation of an internal "marketing team" made up of BRAC, SSG, and LIXIL to develop a strategy to incorporate LIXIL products into the BRAC Uganda supply chain for their Community Health Promoters. A first draft of the strategy was produced by the end of the quarter. Under this scheme S4H, through BRAC, will initially procure 3,000 SATO PANS to supply CHPs working in 6 of the 12 year one districts. BRAC will provide training to the CHP is how to sell the product and links to local mason to assist in installation. The strategy will be operationalized beginning in Q4.

Output 2: Expand adoption of Key Hygiene behaviors at home, school and Health facilities

Literature on WASH knowledge, attitudes and practices in communities, schools and health facilities has been reviewed. Deeper literature reviews on CLTS, both in Uganda and globally, will continue. S4H has engaged MOES to further discuss the school WASH guidelines to develop abridged versions. Discussions have also been held with MOES on the School WASH campaign – reviewing past campaigns and identifying possible strategies for future campaigns. Learning visits to USF

implementation districts of Alebtong, Budaka, Kibuku and Lira were held to inform the CLTS approach S4H will use. S4H was also active during the Menstrual Hygiene Management activities in May 2018. Activities included a press briefing to launch the UNBS standardization of Re-usable menstrual pads (RUMPs) and participation at Open Space/Exhibition and National MHM Symposium.

Output 3: Strengthen district Water and Sanitation governance for sustainable services

STTA supported the drafting of an activity-wide governance strategy to guide implementation of activities under project Output 3, including the development of an Institutional Strengthen Index (ISI) as directed by the S4H contract. The strategy is currently under review and should be finalized before the end of the next quarter.

Two cluster entry meeting were held in Jinja and Masaka, attended by representatives from all 19 eligible S4H districts in the West Central and East Central clusters. The aim of these events was to introduce the project and its objectives to district officials and explain the process and expectations for them to submit concept notes to be considered for S4H support. In the weeks following these meetings, all 19 districts submitted concept notes that were then evaluated by a S4H technical review panel based on articulation of the sanitation conditions in the district, alignment with S4H Priorities, District commitment to implement the activity, as well as other parameters. The team selected the following 13 districts that scored above 60% as the initial group of districts to engage during year one: Buikwe, Kaliro, Jinja, Buyende, Kyotera, Mpigi, Lwengo, Namutumba, Kayunga, Bukomansimbi, Gomba, Luuka and Sembabule. The next step is to hold individual entry meetings with each of the selected districts to refine their concepts (agree on a menu of activities for implementation, district commitments), and sign memoranda of understanding (MOU). Districts that have been waitlisted for possible engagement in the next year include Kalungu, Butambala, Iganga, Luweero, Kamuli and Rakai.

Monitoring, Evaluation and Learning:

The CLA and TOC workshop introduced the concepts of TOC and CLA and discussed approaches to project implementation that are responsive to Uganda's dynamic development environment. Outputs included draft TOC diagrams for each project Output that were further refined by the S4H staff for inclusion in the AMELP.

S4H submitted initial and final versions of the Monitoring, Evaluation and Learning Plan (AMELP), which was approved by the COR in late June.

The MELA held a series of meetings with the Uganda Bureau of Statistics (UBOS) to inform the design of the protocol for the baseline household survey. These meetings aimed to seek technical review and feedback of the S4H baseline, RHIS and VCA sampling methodologies. One of the strongest recommendations from UBOS was for S4H to conduct a household listing exercise in each of the sample Enumeration Areas (EA) prior to the detailed household surveys, from which a random sample will be drawn for the surveys. This process will ensure un-biased representation of the sample since no replacements are to be done. UBOS generated the sample EAs from the national database, they couldn't share the sample households from each EA since the data is outdated, having been collected in 2014 for the National Housing Census and Planning survey of Uganda. Being a result-oriented project, S4H will use its endline to measure the impact of the districts using the baseline indicators. Extensive reviews were done to develop a sound household WASH baseline, RHIS and VCAS questionnaires that will be able to profile the district population WASH baseline indicators by wealth quintiles. A baseline Request for Proposal (RFP) prepared and shared with potential baseline firms.

3. ADAPTIVE MANAGEMENT APPROACH AND GUIDING PRINCIPLES

3.1 Collaboration and Stakeholder Engagement

Stakeholder engagement is at the core of the CI effort to develop the NSMS. The two CI meetings held this quarter were attended by numerous organizations (donors, implementers, government, private sector) active in the sanitation space in Uganda. 18 organizations have agreed to be on the steering committee for the CI effort that will be the platform S4H works through to influence Market Based Sanitation systems at district and national levels over the life of the project.

S4H recognizes that much of community level CLTS work is expected (indeed should) build on the experience of the USF project led by the Ministry of Health. To engender collaboration between the two projects, S4H participated in a meeting of the USF Project Coordination Mechanism (PCM) held in April. Later in the quarter, the S4H organized a learning exchange visit with the Ministry of Health to visit two USF districts, Alebtong and Lira, in Northern Uganda. This event, attended by the COR, aimed at giving partners a field insight of the USF activities at district level, draw lessons that would guide S4H implementation and identify areas for future S4H Program engagement with the USF Program.

The COP engaged with Rotary International (RI) who will visit S4H, along with a representative from USAID Washington, in the end of July 2018 to define the contours of the S4H/RI collaboration and begin drafting a shared workplan.

Based on relationships stated during the CLA workshop, the S4H COP continues to actively pursue collaboration and co-location efforts with RHITES – EC and RHITES-N. It is now expected that the S4H Regional office for the Central East cluster will co-locate with RHITES EC, with office space to accommodate up to seven staff and interns, plus a driver, a vehicle and maybe some motorcycles. This initiative will enable S4H to more easily collaborate with RHITES EC on joint activities such as transitioning their CLTS communities to CLTS + communities; conducting joint action planning and WASH health unit audits, holding joint quarterly meetings with target districts and seamless exchange of information about district level issues and concerns.

S4H also initiated collaboration efforts with the Uganda Bureau of Statistics (UBOS) that led to technical review of the S4H sampling methodologies for the NSMS and the WASH baseline by UBOS. UBOS further shared a sampling frame at Enumeration Area level from the National Database for the household WASH baseline survey. The MEL Advisor and FSG Researcher had a day-long retreat with UBOS personnel to help to move forward on synthesis a representative sample size for the NSMS and the WASH household survey.

As discussed earlier, the process S4H has designed for district selection hinges on the engagement, indeed the commitment of district-level leaders to commit to collaboratively working with the project. District responses to the initial cluster meeting was positive, as evidence from the 100% response rate of district applications received. District-led development will continue to be a hallmark of our approach when defining, planning and executing district interventions.

The CLA and TOC workshop discussed above helped to position S4H to maximize its contributions to WASH efforts in Uganda by seeking input from government representatives and key sector stakeholders on the project approach to CLA across each of its three Outputs.

3.2 Learning and Adaptation

S4H participated in a Town Sanitation Planning Workshop that was conducted by GIZ in conjunction with Water and Sanitation Development Facility-North. S4H learned many lessons, including the need to ensure harmonization of software and hardware investment in towns being informed by the TSP process.

From the UBOS collaboration, S4H learnt of the need to conduct a systematic household listing exercise from which a random sample of representative households will be selected. S4H learnt of the need to ensure that the baseline surveys are un-biased and yet representative of the target districts. Adding the listing exercise will have budget implications but will result in a better-quality survey and UBOS' eventual endorsement of the survey results and use of the data collected for other purposes beyond S4H.

During the immersion visit, the survey teams modified their sample size and respondent profiles at the mid-point of the exercise in response to results from the initial surveys. In doing so, the latter half of the survey place more emphasis on interviewing households with different sanitation behavior profiles than was originally planned. Also, the number of institutional surveys was reduced as early findings suggested a high degree of homogeneity across the three sample districts. The immersion can be wholly characterized as a “learning visit” as it’s intended purpose was to gain a better understanding of a cross-sectional sample of the Uganda sanitation market through which to inform the sample methodology, data collection tools, and process for conduction the RHIS in Q3.

3.3 Inclusive Development

Please provide a progress update (no more than 500 words) on the following Guiding Principles:

3. Harness youth-appropriate approaches

4. Infuse and prioritize inclusive development (includes but is not limited to empowering women, youth, indigenous peoples, LGBTI and People with Disabilities.)

The narrative should specifically report on a) what interventions were implemented during the quarter to achieve the Guiding Principles and b) how did those interventions lead to a more inclusive development?

In Q2, S4H incorporated USAID feedback on the initial draft of the project's Internship Strategy and submitted a final draft for approval.

4. LEADERSHIP DEVELOPMENT

Leadership development activity	Themes discussed during the quarter	Indications/examples of outcomes
<p>S4H is a diverse and layered project, with Ugandans, Americans, Indians, Bangladeshis and Canadians, among others working together to improve the sanitation environment in Uganda.</p> <p>The COP, who has a background in intercultural diversity and inclusion (from his previous experience with Peace Corps) has instituted a ‘Drop Everything and Train’ initiative every other Monday. The S4H team learns about aspects of a book called “The Culture Map” by Erin Meyer, which breaks down intercultural differences on a suite of eight different continuum. The key to understanding the concepts is that cultural habits are relative, and that depending on ones culture (and where one’s individual traits rest within that culture) an individual may have to individualize and navigate a different intercultural approach depending on whom they are interacting with, and depending on the intercultural category at hand.</p>	<p>1 - Introduction to the Culture Map and Communicating <i>Learn about the cultural underpinnings that guide some of our actions</i></p>	<p><i>How cultural relativism comes into play, and how direct and indirect cultures interact and see each other across the bounds of communication styles. For example, without prior knowledge a direct communicator may be viewed as ‘rude’ in an indirect culture, and an indirect communicator may be viewed as ‘duplicitous’ in a direct culture. By talking about these traits, one can render more objective the communication styles, so that those styles can be attributed to the ‘culture’ and not exclusively to the ‘person’.</i></p>
	<p>2 - Intercultural Conflict Style <i>Understanding the strengths and weaknesses of the four conflict styles.</i></p>	<p><i>Each of us deal with conflict differently. By understanding each other, we can prepare for that person’s individual style of dealing with conflict and can suspend judgement on whether their style is ‘right or wrong’ but rather can comprehend why their style is different.</i></p>
	<p>3 - Evaluating Performance and Providing Negative Feedback Conducting staff performance appraisals after the probation period.</p>	<p><i>Just because a culture may be typically direct in communicating does not mean that they conduct job evaluations in a direct fashion as well. It’s important to know that written evaluations will have cultural underpinnings that could either negatively or positively impact future performance due to cultural misunderstandings, so wise managers will need to understand those values in the host culture before conducting their evaluations.</i></p>
	<p>4 - Trusting – The Head and the Heart <i>Building trust amongst the staff since most are new to one another.</i></p>	<p><i>Trust is the area that most divides Ugandans and Americans in the workplace. Some cultures trust with ‘the head’ and have a task-based outlook on trust (you’ve done this task well, so I can trust you). Other cultures trust with their ‘heart’ and will only trust people after they’ve developed a personal connection with that person (I</i></p>

Leadership development activity	Themes discussed during the quarter	Indications/examples of outcomes
<p>This is a multi-module training of which the first four of these sessions were given during this quarter. The training uses real-world examples that encourage open intercultural discussions to get to know the individuals on teams, and to get out in the open different work styles and cultural assumptions, so that it builds knowledge and adaptability to each other's work styles and ways.</p>		<p><i>will not perform that task for you until you make an effort to get to know me).</i></p> <p><i>As such, it is essential to discuss this topic in a multicultural setting before reliance on each other to perform certain tasks becomes all-important.</i></p>
Leadership development activity	Steps Taken to Address this During the Quarter	<u>Next Steps</u>
<p>Hiring Technical Leadership - Quite frankly, our technical leadership was not put in place during this quarter. While we had a number of technical experts, different challenges came up during the quarter which prevented S4H from bringing on board senior technical leadership on the project in a fashion with which we would have liked. While we had strong administrative leadership from the beginning, we only had individuals on the technical side, with little structure and cohesion bringing them together.</p>	<p>Thankfully, after much deliberation, we have developed a hierarchical structure on the technical team that we think will yield the desired results.</p> <p>We brought Ms. Lillian Nabasirye over from SSH4A (SNV implemented DFID project) and developed the Technical Director position to match her skill set. She will directly supervise the Behavior Economist (who is key personnel) and the gender and youth coordinator and will be responsible for achieving both our CLTS + and governance objectives.</p>	<p>The hiring of technical leaders does not necessitate the evolution of 'leadership development', but without those senior people in place, there is simply no leadership to develop.</p> <p>We anticipate growing together more as a team during the 2019 work planning process, which will take place in mid-August. Likewise, it will offer an opportunity to start building a sense of cohesion and unified purpose among the technical team. (Since this is USAID's first large investment in WASH in Uganda for some years, very few personnel had both WASH and USAID experience. As such, we have recruited people from the private sector, the Ugandan government,</p>

Leadership development activity	Themes discussed during the quarter	Indications/examples of outcomes
	<p>We also added some significant responsibilities to the dossier of Mr. William Mugerwa, the Private Sector Development Advisor, adding supervision of BRAC and SSG to his portfolio.</p> <p>Finally, we also identified a candidate to serve in the Senior WASH Operations Manager position, which is a critical technical position which will not only supervise the construction engineer, but will also supervise all of our efforts in the regional offices. We anticipate that the candidate selected will join the project before the end of the fiscal year.</p> <p>Adding in the Grants Manager (who began his employment in early July) and the MEL Advisor (who began near the start of the project) we have some structure on the technical side of the project.</p>	<p>and from NGOs working in WASH, of all sizes and shapes.</p> <p>Adjustment to a unified purpose will take quite some time and effort, and the work planning process will be the first opportunity to bring everyone together to commence on that journey of leadership development for S4H technical leaders.</p>

5. MANAGEMENT AND ADMINISTRATIVE ISSUES

Available upon request.

6. PLANNED ACTIVITIES FOR NEXT QUARTER INCLUDING UPCOMING EVENTS

Available upon request.

SUMMARY FINANCIAL MANAGEMENT REPORT

Available upon request.

ANNEX A: SPECIAL REPORTING REQUIREMENTS (AS APPLICABLE) OF EARMARKS IN ECONOMIC GROWTH, HEALTH AND EDUCATION

A. WATER AND SANITATION

The goal for USAID's strategy is to save lives and advance development through improvements in water supply, sanitation, and hygiene (WASH) programs, and through sound management and use of water for food security.

Indicators:

1. Refer USAID Water and Development Strategy 2013-2018
2. Required for all IPs receiving water and sanitation funding
3. Mission custom indicators determined at the time of AMEL Plan approval.

Databases Required:

Water and sanitation indicators in PRS: Quarterly

Water and sanitation PPR indicators PRS: Annually

Learning:

Quarterly evidence-based learnings and success stories

ANNEX B: SUCCESS STORY TEMPLATE

Partners are requested to submit at least one (1) success story (with a picture) per quarter; however, partners are welcome to submit more than one story each quarter.

Success Stories/Lessons Learned Template
One Story Per Template

Instructions: Provide the information requested below. Remember to complete the Operating Unit Standardized Program Structure selections in order that your program element selections are pre-populated in the FACTS drop-down menu. “ * ” indicates required fields.

* **Program Element:** Not applicable

* **Key Issues:** Not applicable

Title: Not Applicable

Operating Unit: USAID/Uganda

Please provide the following data:

* **Headline (Maximum 300 characters):** A good headline or title is simple, jargon free, and has impact; it summarizes the story in a nutshell; include action verbs that bring the story to life.

No notable success story to report at this early phase of the USAID Sanitation for Health Activity project.

* **Body Copy (maximum 5,000 characters):** The first paragraphs should showcase the challenge encountered and the context of the foreign assistance program. Presenting a conflict or sharing a first-person account are two good ways to grab the reader’s attention. Continue by describing what actions were taken and finally describing the result. What changed for the person or community? What was learned? How did this make a difference in the community or to the country overall? If this story is relating to a "best practice", what were the innovations in planning, implementation, or partnering that made it different? If this story is about an evaluation, what program adjustments were made?

* **Pullout Quote (1,000 characters):** Please provide a quote that represents and summarizes the story.

No quotation at this early phase of the project.

*

* **Background Information (3,000 characters):** Please provide whether this story is about a presidential initiative, key issue(s), where it occurred (city or region of country) and under what item(s)

(Objectives, Program Areas, Program Elements) in the foreign assistance Standardized Program Structure. Include as many as appropriate. See Annex VIII of the Performance Plan and Report Guidance for a listing of Key Issues. See the list and definitions for the Standardized Program Structure. http://f.state.sbu/PPMDOcs/SPSD_4.8.2010_full.pdf.

No submission at this early phase of the USAID Sanitation for Health Activity project.

*

Contact Information (300 characters): Please list the name of the person submitting along with their contact information (email and phone number).

Submitted by: Sean Cantella

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