



USAID
FROM THE AMERICAN PEOPLE

QUARTERLY PROGRESS REPORT

JANUARY 1 – MARCH 31, 2018

STRENGTHENING URBAN RESILIENCE FOR
GROWTH WITH EQUITY (SURGE) PROJECT

CONTRACT NO. AID-492-H-15-00001

APRIL 30, 2018

This report is made possible by the support of the American people through the United States Agency for International Development (USAID). The contents of this report are the sole responsibility of the International City/County Management Association and do not necessarily reflect the views of USAID or the United States Government.

QUARTERLY PROGRESS REPORT

JANUARY 1 – MARCH 30, 2018

STRENGTHENING URBAN RESILIENCE FOR GROWTH WITH EQUITY (SURGE) PROJECT

CONTRACT NO. AID-492-H-15-00001

Program Title: USAID/SURGE
Sponsoring USAID Office: USAID/Philippines
Contract Number: AID-492-H-15-00001
Contractor: International City/County Management Association
(ICMA)
Date of Publication: April 30, 2018

Contents

I. Introduction	13
II. Correlation to the Monitoring and Evaluation (M&E) Plan	14
III. Accomplishments and Results by Component	24
IV. Accomplishments by City	51
1. BATANGAS CITY	51
2. CAGAYAN DE ORO CITY	52
3. GENERAL SANTOS CITY	54
4. ILOILO CITY	58
5. LEGAZPI CITY	60
6. PUERTO PRINCESA CITY	63
7. TAGBILARAN CITY	69
8. ZAMBOANGA CITY	73
V. Management and Administration	76
VI. Financial Performance Report	77
Quarterly Financial Report	78
Level of Effort Report	79
Annex 1. List of City Regulations and Other Policy Documents Formalized from January to March 2018	81
Annex 2. Status of Work Plan Deliverables	82
Annex 3. List of Laws, Policies or Procedures Drafted, Proposed or Adopted to Promote Gender Equality at the Regional, National or Local Level	87
Annex 4. Monitored Media Placements, January to March 2018	89
Annex 5. EO 026 series of 2018, an Order Creating an Asset Management Advisory Committee and Technical Working Group	109
Annex 6. MOU on Joint Workplan and Twinning Arrangement between General Santos City and Maynilad Water Services	111
Annex 7. EO No. 5, series of 2018, creating the Legazpi City Technical Working Group to Implement SURGE Project	113
Annex 8. EO No. 03, Series of 2018, Creating the Asset Management Council and the Local Asset Management TWG of Tagbilaran City	117

Tables

Table 1. Generated Contributions and Leveraged Funds, CDI Cities

6

Table 2. Report on Performance Indicators

10

Acronyms

BEE	Business enabling environment
BFAR	Bureau of Fisheries and Aquatic Resources
BLGD	Bureau of Local Government and Development
BOSS	Business One-Stop Shop
BPLO	Business Permits and Licensing Office
BPLS	Business Permits and Licensing System
CCA	Climate Change Adaptation
CDI	Cities Development Initiative
CDP	Comprehensive Development Plan
CDRRMO	City Disaster Risk Reduction Management Office
CLUP	Comprehensive Land Use Plan
CPDO	City Planning Development Office
DENR	Department of Environment and Natural Resources
DILG	Department of the Interior and Local Government
DPWH	Department of Public Works and Highways
DRR	Disaster risk reduction
DRRM	Disaster risk reduction management
DTI	Department of Trade and Industry
eBPMS	Electronic Building Permit Management System
ECC	Environmental Compliance Certificate
EO	Executive order
ETRACS	Enhanced Tax Revenue Assessment and Collection System
GAD	Gender and Development
GCM	Global Climate Model
IPC	Investment promotion center
IRR	Implementing Rules and Regulations
LEIPO	Local Economic and Investment Promotion Office
LCCAP	Local Climate Change Action Plan
LDC	Local Development Council
LDIP	Local Development Investment Program
LGI	Land Governance Innovations
LGU	Local government unit
MOU	Memorandum of Understanding
NAMRIA	National Mapping and Resource Information Authority
NCC	National Competitiveness Council
PAGASA	Philippine Atmospheric, Geophysical and Astronomical Services Administration
PITEC	Panglao Island and Tagbilaran Executive Council
RCC	Regional Competitiveness Council
RLTA	Rapid land tenure assessment
RWSA	Rural Water and Sanitation Associations
STTA	Short-term technical assistance
SURGE	Strengthening Urban Resilience for Growth with Equity
TIPC	Trade and Investment Promotion Center
TDP	Tourism Development Plan
TWG	Technical working group
UDLC	Urban Development Learning Center
ULIS	Unified land information system

Executive Summary

This document serves as the Strengthening Urban Resilience for Growth with Equity (SURGE) Project progress report for the second quarter of fiscal year (FY) 2018, the Year 3 of operation (January through March 2018). It details the SURGE Project's activities as well as some of the main achievements and challenges experienced by the project during the past three months. The report intends to provide brief information on the project planning, monitoring, and reporting activities and projects likely activities for the next quarter. In the last section, the report summarizes financial information.

The project supports eight CDI partner cities of Batangas, Legazpi and Puerto Princesa in Luzon, Iloilo and Tagbilaran in the Visayas, and Cagayan de Oro, General Santos and Zamboanga in Mindanao.

The SURGE Project works intensively with U.S. Agency for International Development (USAID) in all aspects of program implementation. This section describes some of the more significant work with USAID that took place during the quarter.

While summaries of the project activities are provided in the main body and accompanying annexes to this report, below are some of the key project accomplishments during the quarter.

SUMMARY OF KEY SUCCESSES

Generated Contributions and Leveraged Funds from CDI cities

The SURGE Project continued to mobilize support from local stakeholders for the various activities implemented during the quarter. The contributions to activities organized by the SURGE Project were given in the form of financial resources for event venues, transportation, supplies, equipment, and manpower support while the leveraged funds were allocated by the cities to support activities provided by the project.

[REDACTED]

[REDACTED]

Table 1. Generated Contributions and Leveraged Funds (Second Quarter, Year 3), CDI Cities

[REDACTED]	[REDACTED]		[REDACTED]		[REDACTED]	[REDACTED]
	Pesos	Dollars	Pesos	Dollars		
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

Passage and Enactment of 8 Ordinances and 3 Memoranda in CDI cities

The list of memorandum of understanding and the links to the city ordinances and resolutions formalized during the quarter are shown in ***Annex 1***.

Facilitated the Forging of Memorandum of Understanding (MOU) between the eight CDI Cities and the National Mapping and Resource Information Authority (NAMRIA)

On January 30, 2018, the SURGE Project facilitated the turnover of digital maps from the National Mapping and Resource Information Authority (NAMRIA) to the eight CDI cities, which includes Digital Orthoimages, and Digital Terrain Model (DTM) and Digital Surface Model (DSM) as Derived from Interferometric Synthetic Aperture Radar (IfSAR) Airborne Technology. [REDACTED]. An MOU was inked between the eight cities and NAMRIA. The partnership highlighted the support of NAMRIA to the preparation of risk-sensitive land use plans of the cities, an important activity assisted by the SURGE Project.



NAMRIA and USAID hand-over digital orthoimages and terrain and surface models to USAID CDI partner cities during an MOU signing and turnover ceremony on January 30, 2018 at the NAMRIA Office in Taguig City.

Facilitated the MOU from various sectors on technical improvements of water supply system and operation

The SURGE Project facilitated the MOU signing between General Santos City and Maynilad Academy for a partnership on technical improvements of water supply system in areas covered by the RWSAs. Another MOU was also forged between General Santos City and General Santos City Water District. The MOU signing was conducted in a ceremony held on March 23, also to observe the celebration of the World Water Day.



Maynilad Water Academy non-revenue team and USAID/SURGE share approaches to improve non-revenue water management during a three-day training at the Maynilad Office in Manila for Batangas City LGU engineers and RWSAs.

The partnership between the city and Maynilad Academy aims to facilitate the transfer of best practices, expertise and technology in water supply operations. This include the conduct of capacity development programs not limited to non-revenue water management, and technical assistance as a means to improve the efficiency and effectiveness of local water service provider. While the linkage may lead to further cooperative opportunities that may benefit both parties, the MOU shall be limited to the Work Plan that will be crafted in next quarter. Initially, a diagnostic assessment of two RWSAs was conducted by Maynilad Academy to provide some suggestions on initial and doable activities to improve water service systems.

Helped improve access to sanitation through assistance on septage management in CDI cities

The SURGE Project facilitated a workshop with the City Water and Sanitation Technical Working Group of Tagbilaran City on February 12-13. The National Sewerage and Septage Management Program of the Department of Public Works and Highways (DPWH) or NSSMP is part of the National Sustainable Sanitation Plan and the Philippine Sustainable Sanitation Roadmap. The goal is to improve water quality and protect public health in urban areas of the Philippines by 2020. Once constructed and operationalized, the Tagbilaran City septage treatment facility, with a maximum capacity of 80 cubic meters per day, will be the first of its kind in the Bohol Province. It is envisioned to serve the septage needs of the city and its neighboring towns.

Among the requirements of the NSSMP is the preparation of a Local Sustainable Sanitation Plan (LSSP). On March 12, SURGE assisted Tagbilaran City prepare its first ever LSSP. The LSSP is a local plan that aims to promote sanitation as a human right and public good, with focus on poorest population groups and with the implementation of key sanitation activities to address prevailing issues on human health and development.

An LSSP workshop was jointly facilitated by SURGE and Department of Health (DOH) for staff from Tagbilaran City local government, and Bohol province. A similar workshop was conducted in Puerto Princesa on March 14. In both events, the participants learned about data analysis and interpretation for the preparation and implementation of an LSSP, and conducted an

environmental scanning of sanitation practices of households in the city, as well as determine current capacity and performance levels for providing sanitation services.

Assisted in the distribution of land titles in Cagayan De Oro City

On February 5, 2018, land titles were distributed to 40 residents of Barangay Tumpagon, and 21 informal settlers from Barangay Mambuaya in Cagayan De Oro City. With the assistance of the SURGE Project, the city was able to improve land tenure strategies and property rights recognition to address challenges in ownership, land use, and spatial development.



Conducted series of Asset Management orientation/workshop in CDI Cities

With the SURGE Project's Real Property Asset Management Manual for Local Governments in the Philippines, orientation training design was prepared and an orientation workshop was held with all the SURGE staff last February 2-3, 2018. The training was meant specifically for the City Program Coordinators of the SURGE project to level off their understanding on asset management and to share practical steps and tools that they can use in the inventory of real property assets. The training enabled the CPCs to start the implementation of the manual in their respective cities. The cities of Cagayan de Oro, Tagbilaran and Puerto Princesa facilitated the issuance of an Executive Order creating the Asset Management Technical Working Group and/or Council.

The SURGE Project customized the training design used for the staff training to suit the training needs on asset management of the CDI partner cities. From February 12, 2018 to March 22, 2018, the Project conducted a one to two-day workshop on Asset Management to all its CDI partner cities.

Initiated the streamlining of construction-related permits in CDI cities

With the issuance of the JMC s. 2017 on Building Permit and Certificate of Occupancy in January 2018, the SURGE project initiated an orientation and planning workshop for all CDI partner cities in February 20, 2018. This was done in partnership with the DILG with resource persons coming from members of the JMC 2018-01 Technical Working Group (TWG) who were directly involved in crafting the guidelines set forth in the JMC. Participants to the series of workshops were able to learn new processes set in the JMC 2018-01 including the proposed re-engineering and automation processes in relation to the systems, procedures and updated standards of the streamlined construction permitting systems. They were also able to formulate action plans to be adopted by the Construction Permitting Management Team in their respective cities.



DPWH consultant Engr. Agustin Torres talked about the procedures in securing building permits during the one-day workshop at the DILG Conference Center in Quezon City.

Assisted in the Establishment of Seaweed Network and Seaweed Forum in Puerto Princesa City

With the SURGE Project technical assistance, the city government of Puerto Princesa and the Puerto Princesa Seaweed Network successfully organized the 1st Palawan Seaweed Forum on March 1-2, 2018 at Asturias Citystate Convention Center in Puerto Princesa. More than 200 participants comprising of seaweed growers and associations, traders and buyers and representatives of support agencies and NGOs from Puerto Princesa and various towns in the province attended the two-day event which was the first-ever seaweed industry-oriented forum to have taken place in the province.

USAID Mission Director Lawrence Hardy II, BFAR Deputy Director Benjamin Tabios, SIAP Chairman Maximo Ricohermoso and Puerto Princesa Mayor Lucilo Bayron led the formal opening of the forum. The forum featured technical sessions focusing on seaweed production technologies, seaweed quality standards, market updates and alternative livelihood opportunities such as growing of other seaweed varieties (*caulerpa*) and value-added processing. Two exporters (Shemberg and MCPI) also presented their volume requirements and product specifications for dried seaweed for interested seaweed producers.

At the end of the forum, 11 seaweed producers' associations belonging to the Seaweed Network formally issued a manifesto enjoining all seaweed growers and other stakeholders to work toward a sustainable and competitive Palawan seaweed industry by ensuring good quality seaweed production, adherence to good production and post-harvest practices, facilitation of direct supply linkages between growers and buyers and continuing dialogue among industry players to resolve urgent issues and concerns.

Helped Puerto Princesa City's Seaweed Network forge a partnership with the Seaweed Industry Association of the Philippines (SIAP)

With the SURGE Project's technical assistance, the Seaweed Network and SIAP formally signed on January 24, 2018 an institutional partnership agreement in Puerto Princesa City. The partnership agreement called for closer collaboration to: Expand the seaweed industry in Puerto Princesa and Palawan Province; Promote good seaweed farming and post-harvest practices; Exchange market information particularly on prevailing seaweed buying prices and; Help access available government support services for growers.



Early results of the partnership show that SIAP started to provide the Seaweed Network regular updates on prevailing buying prices of dried seaweeds from major trading and consolidation areas such as Cebu, Mindoro/Southern Luzon, Zamboanga/Sulu/Tawi-Tawi and Puerto Princesa/Palawan. With the project's technical assistance, these regular price updates are being consolidated into an on-line price information platform which will then be disseminated to Seaweed Network-affiliated growers and members through social media and short messaging service (SMS). The pilot on-line price information system was launched during the Palawan Seaweed Forum in March 2018.

On February 19, 2018, the SURGE Project in partnership with the Zamboanga City Agriculture Office and the Bureau of Fisheries and Aquatic Resources (BFAR) Western Mindanao organized the Technical Forum on Seaweed Product Standards at the Zamboanga City Hall. More than 50 seaweed growers and barangay officials along with several buyers and traders' representatives attended the one-day forum. During the forum, the SURGE Project presented the existing national standards for dried seaweed while BFAR provided proper seaweed farming practices as well as appropriate drying and post-harvest handling techniques to ensure compliance with the national quality standards.

Coordinated and assisted in the completion of Tagbilaran City's Tourism Development Plan and launching of the Heritage Tour

On March 20, 2018, US Ambassador Sung Kim visited Bohol and received a quick tour of selected heritage sites in Tagbilaran city. The heritage sites are part of the city's heritage district that is one of the two important pillars of the city's tourism development plan. The tour included stops at the plaza, the location of the city's administrative district since it was founded in the 17th century; the Carlos P. Garcia (CPG) Center, the residence of the only Boholano President which has been transformed into a museum housing important memorabilia and; the Balili Ancestral House, an American Colonial-era residence which served as the mansion of the Japanese military general during World War II. At the Balili House, the Ambassador witnessed a repertoire of musical performances by various city artists.



Bohol Governor Edgar Chatto presents a symbolic key to the province to U.S. Ambassador to the Philippines Sung Kim during his first visit.

Helped in the formulation of stakeholder-led tourism development plan in General Santos City

The project is collaborating with the City Tourism Office (CTO) and the General Santos Tourism Council (GSTC) in putting together strategic plans for farm and MICE (meetings, incentives, conventions and exhibits) as part of the city's tourism master development plan that is being consolidated with assistance from the Development Academy of the Philippines (DAP). Farm and MICE are two tourism sub-sectors that have been recognized with the most potential in General Santos as the city is already a major business center in Central Mindanao and among the country's leading agri-fishery production hubs.

During the quarter, the SURGE Project organized two consultative workshops focusing on assessing the current MICE and farm tourism situation in the city and devising strategies to address existing gaps in destination and product development, facilities and amenities, accessibility, branding and marketing and institutional and human resources development.

The two workshops were attended by more than 60 participants, mostly private sector representatives coming from the following sectors: hotel, restaurant, airline, resorts, travel and tours, airline and transport companies, event organizers, accredited farm tourism sites and other agri-fishery related industries. Officials from the City Tourism Office and the Department of Tourism (DOT) Central Mindanao Region.

IMPLEMENTING CHALLENGES

External Challenges

The key external challenges faced by the SURGE Project are related to funding.

Firstly, there was a delay in the release of funds for 2017 operations. This led the project to impose difficult cost-savings measures, including, but not limited to, a second round of lay-offs of regular

project personnel, limited hiring of short-term consultants, limited project activities, reduction in number and duration of travel, and reduction in allocation of hotel accommodation.

Secondly, there was uncertainty on the level and source of funds. This made the planning more difficult, as activities should be aligned to specific earmarks. The SURGE Project had a work plan which covered activities up to March 2018 only (extended at no cost to April 2018). The uncertainty made it difficult to interact with local partners who expect support for initiatives that have been previously lined up for the entire year.

Internal Challenges

The internal challenges are linked to funding issues and the responses undertaken by the project to ensure continued operation. On March 30, the SURGE Project implemented a lay-off of staff (announcement was made 30 days before) that included positions in both technical and administrative units, in Makati and at the field offices. The process and rationale for the lay-offs, however, were properly explained to all concerned staff. The project is currently responding to some cases. Nevertheless, two staff decided to file labor cases. By March 30, due to the uncertain status of funds, those not laid off were given appointments for a period of only one month, to April 2018.

I. Introduction

The Strengthening Urban Resilience for Growth with Equity (SURGE) Project is an award of the U.S. Agency for International Development (USAID) to the International City/County Management Association (ICMA). The SURGE Project supports the USAID/Philippines' Cities Development Initiative (CDI) by supporting the Philippines to shift to a sustained and more inclusive growth trajectory at par with other high-performing emerging economies.

The SURGE Project has three objectives: (1) improve local capacity in inclusive and resilient urban management and development; (2) promote low-emission local economic development strategies; and (3) expand urban-rural connectivity and access.

USAID supports eight partner cities included in the CDI, which are being provided with support following a "whole-of-mission" approach in which all other USAID projects are encouraged to converge for an integrated delivery of assistance. These cities are Batangas, Legazpi and Puerto Princesa in Luzon, Iloilo and Tagbilaran in the Visayas, and Cagayan de Oro, General Santos and Zamboanga in Mindanao.

The submission of this quarterly progress report is in compliance with Section F.6 (Reports and Deliverables) of the contract between USAID and ICMA. The report focuses on the three components of the project, along with cross-cutting activities that have been approved by USAID in the Year 3 Work Plan. It presents a description of the work conducted by the SURGE Project to achieve the strategic objectives and priority goals during the second quarter of Year 3 project implementation.

The report, which covers the period of January 1, 2018 to March 31, 2018, has the following sections: (1) Executive Summary, (2) Introduction, (3) Correlation to the Monitoring & Evaluation Plan, (4) Accomplishments by Component and City, (5) Management and Administration, and (6) Financial Performance.

II. Correlation to the Monitoring and Evaluation (M&E) Plan

The table below presents the SURGE Project's performance along its key indicators and against Year 3 targets, which are based on the revised M&E Plan submitted to USAID in July 2017.

The revised M&E Plan of the SURGE Project identified 19 performance indicators, including its one impact indicator. Due to rechanneling of resources and priorities in the project work plans, a number of indicators have required an adjustment or replacement in scope and target. Some of these proposed changes have been submitted to USAID and are reflected accordingly. In addition, two (2) indicators (Outcomes 3.1.1 and 3.1.3.) are based on activities that have been defunded since Year 2.

The status of Year 3 Work Plan deliverables, including remaining Year 2 deliverables, is shown separately in **Annex 2**.

Table 2. Report on Performance Indicators

Performance Indicator	Year 3 Target	Actual (Cumulative)		Remarks
		Year 2	Year 3 (as of Q2)	
0.1 IMPACT INDICATOR: CDI Cities' Wealth of Cities Index	TBD	-	-	Index to be finalized
1.1.1 OUTCOME INDICATOR: Number of CDI Cities with risk-sensitive, socially inclusive, and gender-responsive land use plans	7	3	3	For Year 3, SURGE is providing the following support: <ul style="list-style-type: none"> Review of Tagbilaran City's CLUP and ZO; Facilitation of workshops for the updating of General Santos City's CLUP; Partnership with UP Visayas for the updating of Iloilo City's CLUP and ZO; Review of a third-party contractor's output for the updating of Batangas City's CLUP and CDPs; and Technical assistance in the updating of Legazpi City's CLUP
1.1.2 OUTCOME INDICATOR: Number of people supported by the USG to adapt to the effects of extreme weather events	400,000 (adjusted as proposed)	251,034	405,005	New accomplishment during the quarter covers the 153,971 individuals in the 14 watershed barangays targeted under the proposed Iponan River Watershed Management Project in Cagayan de Oro City. SURGE assisted the city technical working group in the development of the project proposal which was submitted to the People's Survival Fund Board on March 08, 2018. This is in addition to the population in vulnerable barangays as

Performance Indicator	Year 3 Target	Actual (Cumulative)		Remarks
		Year 2	Year 3 (as of Q2)	
				identified through conducted Vulnerability Assessment and Disaster-Risk Reduction Management Planning workshops in Puerto Princesa, Tagbilaran, and Batangas.
1.1.3 OUTCOME INDICATOR: Number of people using science-based information or implementing risk-reducing actions to improve resilience as supported by USG assistance	2,000 (adjusted as proposed)	809 (46% or 369 female; 54% or 440 male) 1,488 (estimated number of Barangay Disaster Risk Reduction and Management Committee members in 3 cities)	993 (46% or 453 female; 54% or 540 male) 1,488 (estimated number of Barangay Disaster Risk Reduction and Management Committee members in 3 cities)	This indicator reflects the number of direct participants in capacity development interventions supported by SURGE as well as other key decision-makers in local government. For the latter, During the quarter, the project conducted a workshop on participatory 3D mapping in General Santos attended by barangay officials and community leaders, and an orientation on map utilization and application in Puerto Princesa for key city personnel.
1.1.4 OUTCOME INDICATOR: Number of people trained in clean energy supported by USG assistance	100	381 (49.6% or 189 female; 50.4% or 192 male)	381 (49.6% or 189 female; 50.4% or 192 male)	Figure achieved through the GHG Management Workshop in held in Year 2 for Zamboanga City, which had 44 participants (55% or 24 female, and 45% or 20 male). Also contributing are the Capacity Building Seminar for the CENRO and participants in the clean energy sessions of the International Urban Development Conference, both under Year 1. No additional accomplishment as of December 2017.
1.1.5 OUTCOME INDICATOR: Amount of investment mobilized (in USD) for adaptation to extreme weather events as supported by USG assistance	US\$ 400,000	US\$ 409,207 (contributions from CDI cities) US\$ 9,937,800 (leveraged)	US\$ 22,325 (contributions from CDI cities) US\$ 10,764 (leveraged)	Counterpart funds pertain to the funds utilized for the conduct of adaptation-related SURGE activities in all eight implementing cities. Meanwhile, leveraged funds reflect the amount committed by the city governments for adaptation work. This may also include the counterpart amount provided by the city government for SURGE activities.
1.1.6 OUTCOME INDICATOR: Greenhouse gas	500	n/a	Data not yet available	Reporting on the results of efforts to manage GHG emissions will be done at the end of Year 3.

Performance Indicator	Year 3 Target	Actual (Cumulative)		Remarks	
		Year 2	Year 3 (as of Q2)		
(GHG) emissions, estimated in metric tons of CO ₂ e, reduced, sequestered, or avoided through clean energy activities supported by USG assistance				Foundational activities such as the GHG Management Workshop and follow-up meetings in Zamboanga City have been conducted.	
1.1.7 OUTCOME INDICATOR: Number of people receiving improved service quality from an existing basic or safely managed drinking water service as a result of USG assistance	400,000 (adjusted as proposed)	24,525	24,525	No additional accomplishment yet. The reported figure reflects the 24,525 individuals serviced by the Tagbilaran City Waterworks System (TCWS) following SURGE's facilitation. In Year 2, the project encountered some roadblocks (e.g., institutional and political) in the original target cities thereby restricting extent of impact. For Year 3 onward, SURGE intends to work with the cities of General Santos and Zamboanga, along with Tagbilaran, toward improving the service quality of their water service systems.	
1.1.8 OUTCOME INDICATOR: Number of people gaining access to a safely managed sanitation service as a result of USG assistance ¹	600,000	0	0	In Year 2, the project encountered some implementation roadblocks that held-back the conduct of activities beyond start-up and preparatory work. Aside from the cities of Puerto Princesa and Tagbilaran, which are being assisted for the construction of septage treatment facilities and the formulation of their local sustainable sanitation plans, General Santos is being looked into as a recipient of USG assistance for providing access to safely managed sanitation services.	
2.1.1 OUTCOME INDICATOR: CDI Cities' Cities and Municipalities Competitiveness Index (CMCI) improved	≤30	CDI City	CMCI Ranking (excl. NCR, Cebu, and Davao)		The National Competitiveness Council (NCC) releases CMCI rankings on the second semester of the calendar year.
			2017	2018	
		BAT	20 (+8)	Data not yet available	
		CDO	1 (retained)		
		ILO	101 (-95)		
		TAG	37 (+17)		
		PPC	44 (-14)		
ZAM	16 (+24)				

¹ Indicator corrected. Previously phrased as "number of people gaining access to a basic sanitation service as a result of USG assistance".

Performance Indicator	Year 3 Target	Actual (Cumulative)		Remarks	
		Year 2			Year 3 (as of Q2)
		GES	5 (-3)		
		LEG	13 (-10)		
2.1.2 OUTCOME INDICATOR: Number of newly registered businesses	30,000		22,854	22,854 (LGU reports for the last quarter of 2017 not yet complete)	<p>The project aims to achieve this through supporting BPLS reforms in CDI cities.</p> <p>The cities of General Santos and Legazpi tested their BPLS reforms during the business registration period in January 2018. Complete data for the quarter is yet to be reported.</p> <p>Related output includes various Executive Orders (EOs) and agreements that enable implementation and sustainability of these reforms. For the quarter, this includes:</p> <p><u>Tagbilaran</u></p> <ul style="list-style-type: none"> EO No. 05 on the creation of a building permits and occupancy system technical working group, signed on February 05, 2018 <p><u>Iloilo</u></p> <ul style="list-style-type: none"> EO No. 29 on the creation of a project management group and TWG for the automation of the BPLS and the BOPS of Iloilo City, signed on March 26, 2018
2.1.3 OUTCOME INDICATOR: Percentage increase in locally sourced or municipal (city) revenue	25%		51% over baseline (Partial data-complete Statement of Receipts and Expenditures (SRE) for 2017 not yet available)	51% over baseline (Partial data-complete Statement of Receipts and Expenditures (SRE) for 2017 not yet available)	<p>SURGE initiated activities related to achieving sustainable land governance and continues to work with LGUs in strengthening their business enabling environment through streamlining business process and investment promotion and planning. For Year 3, SURGE is also focusing on asset management and public financial management.</p>

Performance Indicator	Year 3 Target	Actual (Cumulative)		Remarks
		Year 2	Year 3 (as of Q2)	
2.1.4 OUTCOME INDICATOR: Number of parcels with relevant parcel information corrected or incorporated into an official land administration system as a result of USG assistance	10,000 (proposed for retirement)	130,000	130,000	Initial target in Year 2 was only 2,000 based on the assumption of a phased implementation of a Land Information System across CDI cities. However, SURGE's initial focus on assisting Cagayan de Oro yielded to the incorporation of all parcel information of the city into the ULIS, thus exceeding the set target. Considering over-performance and the project's direction for Year 3 and beyond, it is proposed that the indicator be reassessed.
2.1.5 OUTCOME INDICATOR: Number of firms receiving USG-funded technical assistance for improving business performance	156,000	77,891 (Partial data- LGU reports for the last quarter of 2017 not yet complete)	77,891 (Partial data- LGU reports for the last quarter of 2017 not yet complete)	The project's support to investment programming and BPLS reforms redounds to the businesses operating in the CDI cities. The SURGE Project also continued to provide assistance in facilitating market linkages for cassava farmers in Zamboanga; establishing the Seaweed Network in Puerto Princesa; and tourism development and planning in Tagbilaran and Puerto Princesa.
3.1.1 OUTCOME INDICATOR: Time and Cost of transporting goods between CDI city and peri-urban areas reduced	TBD	n/a	n/a	Project activities directly supporting the indicator were cancelled beginning Year 2.
3.1.2 OUTCOME INDICATOR: Number of municipal (city) regulations and administrative procedures that have been simplified as a result of USG assistance	15	30	48	Project interventions in the LGUs resulted in an additional nine (9) simplified/enhanced regulations or procedures that promote connectivity, access, and economic growth from January to March 2018. These are: <u>General Santos</u> <ul style="list-style-type: none"> • MOU between the City of General Santos and Maynilad for a Joint Work Plan and Twinning Arrangement, dated March 23, 2018 • MOA between the City of General Santos and the General Santos City Water District for Septage Management and Sanitation • MOA between the City of General Santos and

Performance Indicator	Year 3 Target	Actual (Cumulative)		Remarks
		Year 2	Year 3 (as of Q2)	
				<p>Mindanao State University for the conduct of a research study on potable water demand, services and challenges</p> <p><u>Iloilo</u></p> <ul style="list-style-type: none"> • EO No. 19, dated February 15, 2018, "An Order Creating the Iloilo City Trade and Investment Promotions Board" • EO No. 29, "An Order Creating the Project Management Group and the TWG for the Automation of the BPLS and the BOPS of Iloilo City" <p><u>Puerto Princesa</u></p> <ul style="list-style-type: none"> • EO No. 04, dated February 22, 2018, "Creating the Puerto Princesa City Asset Management Council and Technical Working Committees" • EO No. 08, dated February 26, 2018, "Organizing the Technical Working Group to Spearhead the Showcasing of the City's Agricultural Products" <p><u>Tagbilaran</u></p> <ul style="list-style-type: none"> • EO No. 03, dated January 08, 2018, "Creating the Local Asset Management Council and the Local Asset Management Technical Working Group (TWG) of the City Government of Tagbilaran, Defining its Functions, Roles and Responsibilities Thereof" • EO No. 05, dated February 05, 2018, "Creating the Building Permits and Occupancy System Technical Working Group and Defining its Composition, Duties and Functions Thereof"

Performance Indicator	Year 3 Target	Actual (Cumulative)		Remarks
		Year 2	Year 3 (as of Q2)	
				See Annex 3 for list of supporting policy documents along with other executive orders formalized during the quarter.
3.1.3 OUTCOME INDICATOR: Number of beneficiaries receiving improved transport services due to USG assistance	0	n/a	n/a	SURGE assisted Cagayan de Oro City on initial transport and traffic management activities. Project activities directly supporting the indicator, however, were cancelled in Year 2.
3.1.4 OUTCOME INDICATOR: Private investment in CDI cities and adjacent peri-urban areas increased	90%	86% (indicative – to be finalized with the release of complete LGU reports for 2017)	86% (indicative figures – to be finalized with the release of complete LGU reports for 2017)	Figures capturing data from CDI cities only.
4.2.1 OUTPUT INDICATOR: Number of laws, policies, or procedures drafted, proposed or adopted to promote gender equality at the regional, national or local level	20	22 Breakdown: <u>Policies</u> Proposed: 1 Adopted: 4 <u>Procedures</u> Proposed: 14 Adopted: 3	27 Breakdown: <u>Policies</u> Proposed: 0 Adopted: 6 <u>Procedures</u> Proposed: 14 Adopted: 7	The project continues to advocate GESI integration in various activities and aspects of implementation. New developments during the quarter cover the GESI considerations in the BPLS reforms in General Santos and Legazpi as implemented during the business permit registration and renewal period in January 2018. See Annex 3 for full list.



Mechanisms in place to ensure water service delivery in Tagbilaran City

The Tagbilaran City Waterworks System (TCWS) issued the first batch of computer-generated billing statements in March 2018. The issuance of computer-generated billing statements is part of the enhanced water billing and collection system of the city with the support of USAID's Strengthening Urban Resilience for Growth with Equity (SURGE) Project.

The enhanced billing and collection system was conceptualized after the Maynilad Water Services Inc. through the Maynilad Water Academy conducted a series of mentoring and coaching in partnership with the USAID/SURGE Project which aims to improve delivery of water services in the city.

"The TCWS billing and collection system is now more transparent, accountable and efficient," Tagbilaran City Administrator Leonides Borja said.

The TCWS established a client database and complete client profiles matching water meter serial numbers, conduct update accounts receivables, produce statement of accounts to be issued to water concessionaires, and closely work with the City Treasurer's Office to monitor collection efficiency and delinquencies. Inadequate water supply has been a pressing concern in the city, particularly for five waterless barangays. The TCWS previously issued billing statements manually based on on-site meter readings, which was deemed inefficient and prone to errors.

Data from the City Treasurer's Office shows that with the reforms in the operations of the TCWS, water collections in 2017 increased by 34 percent, from PhP12 million in 2016 to PhP16.2 million in 2017.

USAID/SURGE introduced the reforms in the

accounting, recording and reporting of the operations of the TCWS in December 2016. The city plans to use the revenue generated from the enhanced system to upgrade the waterworks facilities and minimize non-revenue water.

"This technical assistance is a big leap for us in ensuring efficient services to our constituents. We thank Maynilad and USAID/SURGE for coming here and helping us," Tagbilaran City Mayor John Geesnell Yap II said.

USAID/SURGE and Maynilad also provided technical assistance in improving the operations of water facilities and assessing water systems operations to reduce non-revenue water in Batangas City and General Santos City.

III. Accomplishments and Results by Component

Component 1: Improve Local Capacity in Inclusive and Resilient Urban Development

Key Activities, Accomplishments for the Quarter

Subcomponent 1.1: Strengthening local capacity in urban development, including the promotion of disaster reduction and preparedness and improving climate resilient land use planning and development following international best practices

Activity: Improve science-based decision-making, policy and planning of local institutions in risk-sensitive and disaster-prone areas

The SURGE Project facilitated the turnover of digital maps from the National Mapping and Resource Information Authority (NAMRIA) to the eight CDI cities, which includes Digital Orthoimages, and Digital Terrain Model (DTM) and Digital Surface Model (DSM) as Derived from Interferometric



Synthetic Aperture Radar (IfSAR) Airborne Technology, in a ceremony held in NAMRIA Office, Taguig City on January 30. The maps provided amount to Php2.9 million. The ceremony was highlighted by the signing of the Memorandum of Understanding (MOU) between the eight cities and NAMRIA. The MOU underscored the support of NAMRIA to the preparation of risk-sensitive land use plans of the cities, which is also one of the activities assisted by the SURGE Project.

In the last quarter of 2017, the project conducted a series of one-day activities that assess seasonal changes and patterns, impacts and adaptation measures to major hazards in the cities of Batangas, General Santos, Legazpi, Puerto Princesa and Tagbilaran. The activity required a review of data and records on: 1) past extreme weather events (both wet and dry); (2) seasonal patterns for temperature and precipitation; and (3) records of the impacts of extreme weather events/patters such as monetary damage and qualitative impacts such as benefits of increased precipitation to crops and number of days of school and work suspension.

The results of the assessments were analyzed and presented to the key technical staff from various departments of the city governments of Batangas, Legazpi, General Santos, Tagbilaran and Puerto Princesa such as the City Planning and Development Offices, City Agriculture Office, City Engineering Office, City Social Work and Development Office, City Environment and Natural Resources Office and City Disaster Risk Reduction and Management Office on January 31 at SURGE Project Office, Makati City. The presentation aims to validate the results and help improve

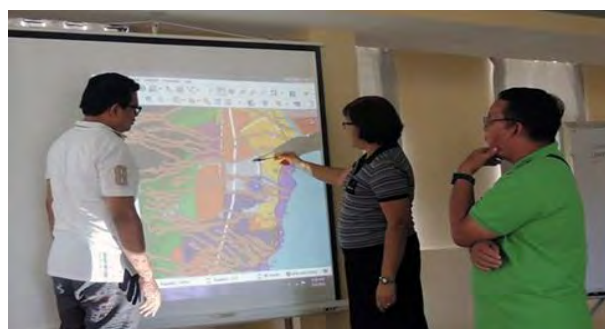
the current adaptation measures for social, demographic, economic, environmental and infrastructure sectors of the five cities.

The SURGE Project also presented a draft of the profile that has been prepared for each of the five cities following a synthetic assessment that can be adopted by city staff in preparing their local development plans. This method has helped the city staff appreciate technical data from PAGASA, convert this to usable formats such as maps, that eventually can be overlaid to other thematic maps. The project was able to assist the city staff understand the complex information such as the changes in the projections of temperature and precipitation in different timescales by presenting these visually and thereby allowing easy analysis. The profiles and the overlaid thematic maps were packaged in a report entitled, “Climate Change Projections for Local Planning: A Practical Application of Overlay Analysis and Synthetic Impact Assessment in the Cities of Batangas, General Santos, Legazpi, Puerto Princesa, and Tagbilaran.”

Activity: *Conduct capacity-building of stakeholders in mainstreaming socially inclusive and gender-responsive DRR-CCA to local development planning, including water and sanitation services*

Another report prepared by the SURGE Project, which was consulted with the Housing and Land Use Regulatory Board (HLURB) on February 26, was a procedural manual that could serve as a supplement to the existing HLURB guidelines for mainstreaming risk reduction approach in land use planning. The manual is envisioned to guide local governments facilitate risk analysis by providing direct instructions with illustrative processes based on the actual experiences in CDI cities. The manual was welcomed greatly by HLURB and the SURGE Project was requested to provide further technical support in the finalization of the document and training their technical people. With this bold move, CDI cities could benefit from the approach particularly those that are in the stage of preparing their comprehensive land use plans.

On the other hand, as a continuation of the mobilization of the planned revision of General Santos City’s CLUP, the project has assisted the Technical Working Group (TWG) by systematically reviewing the contents of the proposed land use strategies, policies, plans and programs of the different sectors. A review of the proposed land use resulted in the enhancement of the land use pattern, which the TWG is planning to present to the Executive and Legislative meeting in the next quarter.



Members of the General Santos City Technical Working Group discuss maps during the CLUP writeshop facilitated by USAID/SURGE.

Subcomponent 1.3: Increasing access to sustainable water supply and sanitation services

Activity: *Improvement of water services through climate-resilient local planning*

The Project collaborated with the Batangas City Water and Sanitation Management Team (CWSMT) to conduct a series of data validation and systems walkthrough for Rural Waterworks and Sanitation Associations (RWSAs) in drafting of their respective Water Safety Plans (WSPs). The WSP is a requirement of Department of Health (DOH) to water systems managed by LGU or by private associations like the RWSAs. The plan includes risk reducing measures by meeting

the standards for water quality as per the Philippine National Standards for Drinking Water (PNSDW). Among the RWSAs assisted in the WSP Formulation were from the following *barangays*: Balete Silangan, Banaba East, Banaba West, Bolbok, Concepcion, Dumudlay Ibaba, Pulo Balagtas, San Isidro, Talumpok West, Tulo East and Tulo West. More than 10,000 individuals were expected to benefit from this intervention.

An orientation for the local WSP review committee was also facilitated on February 27, in partnership with the DOH, to familiarize members of the city's TWG with the procedures, application process, and evaluation of plans. These plans, once reviewed and approved by the Local Review Committee, will enable the RWSAs to reduce the incidence of environmental risks of waterborne diseases which were reported to have affected the RWSA covered areas, and allow them to ensure delivery of clean and safe water for their serviced population. On a similar note, RWSAs of General Santos were also oriented in the preparation of WSPs. Subsequent activities on WSP formulation will be conducted in following quarter.

Moreover, to continuously support the improvement of operations and management of water supply systems of RWSAs, selected representatives from six RWSAs and technical members of the CWSMT were brought to Manila to be trained and oriented on Non-Revenue Water management. The activity was facilitated in coordination with Maynilad Academy in celebration of the World Water Day on March 22.

Activity: Improve the capacity of Water Districts/ Water Service Providers/ Water Utilities for sustainable water and sanitation services in CDI cities

The SURGE Project facilitated the MOU signing between General Santos City and Maynilad Academy for a partnership on technical improvements of water supply system in areas covered by the RWSAs. Another MOU was also forged between General Santos City and General Santos City Water District. The MOU signing was conducted in a ceremony held on March 23, also to observe the celebration of the World Water Day.

The partnership between the city and Maynilad Academy aims to facilitate the transfer of best practices, expertise and technology in water supply operations. This include the conduct of capacity development programs not limited to non-revenue water management, and technical assistance as a means to improve the efficiency and effectiveness of local water service provider. While the linkage may lead to further cooperative opportunities that may benefit both parties, the MOU shall be limited to the Work Plan that will be crafted in next quarter. Initially, a diagnostic assessment of two RWSAs was conducted by Maynilad Academy to provide some suggestions on initial and doable activities to improve water service systems. The results were presented during the MOU signing ceremony.

Activity: Improve access to sanitation through technical assistance on septage management for CDI cities

The SURGE Project, in continuation of the support to the preparation of requirements for a Septage Treatment Facility Project to access support from the National Sewerage and Septage Management Program of the Department of Public Works and Highways (DPWH), facilitated a workshop with the City Water and Sanitation Technical Working Group of Tagbilaran City on February 12-13. NSSMP is part of the National Sustainable Sanitation Plan and the Philippine

Sustainable Sanitation Roadmap. The goal is to improve water quality and protect public health in urban areas of the Philippines by 2020. Once constructed and operationalized, the Tagbilaran City septage treatment facility, with a maximum capacity of 80 cubic meters per day, will be the first of its kind in the Bohol Province. It is envisioned to serve the septage needs of the city and its neighboring towns.

Among the requirements of the NSSMP is the preparation of a Local Sustainable Sanitation Plan (LSSP). On March 12, SURGE assisted Tagbilaran City prepare its first ever LSSP. The LSSP is a local plan that aims to promote sanitation as a human right and public good, with focus on poorest population groups and with the implementation of key sanitation activities to address prevailing issues on human health and development. An LSSP workshop was jointly facilitated by SURGE and Department of Health (DOH) for staff from Tagbilaran City local government, and Bohol province.

A similar workshop was conducted in Puerto Princesa on March 14 attended by staff from the city government, NGOs and private companies. In both events, the participants learned about data analysis and interpretation for the preparation and implementation of an LSSP, and conducted an environmental scanning of sanitation practices of households in the city, as well as determine current capacity and performance levels for providing sanitation services. A strategic action plan was formulated and an initial investment program was crafted that described activities with estimated budgets, performance targets, and responsibilities of concerned offices.

Summary of Plans and Accomplishments for the Quarter

Activity	Second Quarter Year 3 Work Plan	Accomplishments
Improve science-based decision-making, policy and planning on land use, infrastructure, water and sanitation services in climate-sensitive and disaster-risk areas	Consult with national agencies i.e., the Local Government Academy (LGA), Climate Change Commission (CCC) and HLURB on the resilience development manual	Consulted with HLURB the draft CDRA primer and discussed opportunities for finalizing this with other agencies.
	MOU signing with NAMRIA for the turnover of digital orthophoto maps, DTM and DSM	Turnover NAMRIA digital maps to eight CDI cities during an MOU signing ceremony
	Presentation and validation of city profiles and impacts and adaptation reports for the cities of Tagbilaran, Legazpi, General Santos, Puerto Princesa and Batangas	Prepared the report on climate projections for use in local planning
		Conducted validation workshop with the staff from local governments of Tagbilaran, Legazpi, General Santos, Puerto Princesa and Batangas to present the profile and orient the staff on the use of methodology for overlay analysis
	Conduct review of draft Environmental Code of General Santos City and draft E-code and EMP of Puerto Princesa City	The city opted to do the review next quarter

Develop and implement local climate change adaptation and mitigation projects	Conduct review of draft CLUP and Implementing Zoning Ordinance of General Santos City	Facilitated a three-day workshop with the TWG of General Santos to review the land use map and rewrite the details of the strategies, policies, plans and programs. The inputs will be used to prepare the draft CLUP.
	Conduct GHG Management Planning Workshop in Zamboanga City and Tagbilaran City	The work is included in task order for ICLEI that was prepared, which will be included in the work plan from April to September
Improvement of water services through climate resilient local planning	Assist CWSMT review the water safety plans of RWSAs in Batangas City	Conducted review of draft WSPs prepared by the CWSMT of Batangas City
	Conduct water supply operations and management, ring fencing, and WSP training for RWSAs in General Santos City	WSP orientation conducted with six RWSAs together with DOH Maynilad Academy conducted diagnostic assessment of two RWSAs of their current water service systems
Improve the capacity of Water Districts/ Water Service Providers/ Water Utilities for sustainable water and sanitation services in CDI cities	Facilitate twinning arrangements between CDI cities (Batangas and Legazpi City) with water service providers (Baliwag Water District and Maynilad Academy);	Legazpi WD visit to CDO water district was put on hold due to compelling concerns brought by natural calamity Maynilad Academy facilitated a NRW management training for six RWSAs of Batangas
	Facilitate twinning arrangements and water operators' partnership with different service providers on water supply system improvement in General Santos	Facilitated two MOU signing ceremonies between city government of General Santos with GSCWD on sanitation and city government of General Santos with Maynilad Academy
	Formulate a Local Sustainable Sanitation Plan	Facilitated a workshop with staff from local government offices of Tagbilaran and Puerto Princesa
Improve access to sanitation through technical assistance on septage management for CDI cities	Facilitate the preparation/ updating of the feasibility study, program of work and TOR for the proposed septage management facility in Puerto Princesa City and Tagbilaran City	Facilitated a data review and updating workshop and orientation on the requirements for NSSMP application in Tagbilaran City

Planned Activities for the Next Quarter

- Provide technical assistance to Batangas, General Santos, Iloilo and Legazpi on their CLUP review and updating activities
- Conduct GHG Management Planning Workshop for Zamboanga and Tagbilaran

- Conduct GHG Inventory and Accounting in Legazpi and General Santos
- Conduct energy audit activity in Zamboanga and Tagbilaran
- Conduct workshop on CLEER tool
- Finalize the CDRA manual with agencies (HLURB, LGA, DILG, CCC)
- Provide technical assistance on the CDRA in Iloilo and Legazpi
- Conduct URMF workshops in General Santos and Tagbilaran
- Prepare WSPs of RWSAs in Batangas and General Santos
- Facilitate the NSSMP application of Tagbilaran
- Facilitate the twinning/ partnership activities in General Santos
- Conduct business planning, and operations and management training in General Santos
- Provide technical assistance on septage management program in General Santos
- Conduct LSSP workshops in General Santos and Legazpi

Component 2: Promote Low-Emission Local Economic Development Strategies



Indigenous peoples of Northern Mindanao receive land titles

“I am grateful to finally receive the title for the land where I was born, raised, and now where I am living with my own family,” said Fernando Abungan, 34, from Barangay Tumpagon, Cagayan de Oro City. Abungan and his wife are among the indigenous peoples belonging to *Higaonon* who received land titles on February 5, 2018. Tumpagon is a rural village about 40 kilometers from the center of Cagayan de Oro City. It is home to *Higaonon* indigenous peoples of Northern Mindanao.

About 40 other residents of *Barangay* Tumpagon, and 21 informal settlers from *Barangay* Mambuaya also received land titles during the distribution ceremony at the Cagayan de Oro City Hall.

In his dialect, Abungan recalled the difficulty he encountered to acquire a land title. Abungan, however, did not give up hope. He learned about the new project helping the city government with the land titling process.

The land title distribution is a success for the

city government's land titling program, which aims to improve land tenure strategies and property rights recognition to address challenges in ownership, land use, and spatial development.

USAID's Strengthening Urban Resilience for Growth with Equity (SURGE) Project introduced policy reforms in land administration in the city, and facilitated the creation of inter-agency Land Management Council and the Land and Asset Management Office, to support the land titling program and formalize land tenure in the untitled parcels in the city.

Reuben Bonaoy, Project Coordinator of the newly-created Land Asset Management Office, acknowledged USAID/SURGE for bridging national agencies and the city government in improving land tenure in the city.

“USAID's technical assistance greatly contributed in the initiation, implementation and continued progress of the city's land

titling program,” Bonaoy said.

Previously facilitated by the USAID/SURGE Project, the partnership between the city government and the Department of Environment and Natural Resources (DENR) enables the efficient exchange of records and data including maps and survey records, joint conduct of land-titling activities, and training of city government officials to perform duties related to land administration and management processes.

The city government has awarded 189 land titles for residents of barangays Tumpagon, Mambuaya and Balulang. Cagayan de Oro City Mayor Oscar Moreno led the turn-over of land titles with members of the council from the DENR, Department of Agrarian Reform, Bureau of Internal Revenue, National Commission on Indigenous Peoples, Land Registration Authority, and the SURGE Project. Community Based Forest Management certificates were also distributed to 68 farmers in Barangay Dansolihon. The city’s land titling program targets to award about 6,000 land titles this year.

Component 2: Promoting Low-Emission Local Economic Development Strategies

Key Activities, Accomplishments for the Quarter

Subcomponent 2.1: Improve local revenue generation and expenditure management

Activity 1: Implement Asset Management in CDI cities

Using the Real Property Asset Management Manual for Local Governments in the Philippines, the Project developed a training design and conducted an orientation workshop with all the SURGE staff last February 2-3, 2018. The training was meant specifically for the City Program Coordinators of the SURGE project to level off their understanding on asset management and to share practical steps and tools that they can use in the inventory of real property assets. The training enabled the CPCs to start the implementation of the manual in their respective cities. The cities of Cagayan de Oro, Tagbilaran and Puerto Princesa facilitated the issuance of an Executive Order creating the Asset Management Technical Working Group and/or Council.



USAID/SURGE IT Specialist Jay Payuyo discusses the asset inventory during an orientation on asset management in Batangas City.

The SURGE Project customized the training design used for the staff training to suit the training needs on asset management of the CDI partner cities. From February 12, 2018 to March 22, 2018, the Project conducted a one to two-day workshop on Asset Management to all its CDI partner cities. The workshop aims to enable participants to:

- gain appreciation and knowledge on asset management concepts, principles, approaches, tools and techniques in implementation
- understand the legal basis for asset management, particularly the responsibilities of local government units
- support cities in improving their asset management practices and be better stewards of resources
- gain ideas on how to develop a local asset inventory, enabling the LGU to identify assets and their conditions and optimize use for investment purposes
- determine appropriate LGU structures and key roles and responsibilities to best manage city assets
- craft and execute a city action plan with an LGU executive order

The training used case studies, lecture discussion and exercises to help the participants understand the concepts and techniques. During the training, the Project presented the tools that the cities can use in improving its asset management database and inventory. At the end of the workshop, the cities crafted their asset management plans. Immediate results of the training include the organization of the Asset Management Council/TWG through the issuance of the EO; data sharing between/among offices to clean up and/or update their asset inventories.

Activity 2: Implement Public Finance Management (PFM) reforms in selected CDI cities to support economic growth

The Project commissioned an ICMA consultant to craft a revenue management manual containing revenue generation strategies culled from best practices in the U.S. The document presented several strategies that the cities can adopt to diversify and improve revenue collections. In developing the manual, the consultant visited the cities of Tagbilaran, General Santos and Puerto Princesa to determine issues and concerns on revenue generation. The manual will be validated by the cities and enhanced in the next quarter.

Subcomponent 2.2: Streamlining and automating local business permits and licensing system (BPLS), including inspection systems, and building and occupancy permits

Activity 1. Streamline and automate the Business Permits and Licensing Systems in Selected CDI Cities

The SURGE Project monitored the progress of BPLS reforms in all CDI cities during the renewal period. The project organized assessment teams from the city government (mainly from the BPLO) and in some cities with the academe. These teams conducted a time and motion study, BOSS observation and customer satisfaction survey. The findings of these assessment were shared to the BPLS TWGs for the continuous improvement of their BPLS. Overall, all CDI partner cities remained compliant to the national government standards of streamlined BPLS.



Zamboanga City Mayor Maria Isabelle Climaco expressed her gratitude to USAID/SURGE for assisting the city government in streamlining its BPLS and setting up the city's Geoportal during the State of the City Address on January 16, 2018.

The project also finalized the manual entitled: “Guidelines in Implementing the New Standards in Processing BPLS in All Cities and Municipalities in the Philippines.” The manual was revised and updated to be consistent with the JMC 1 s. 2016 on Revised BPLS Standards. It also included recommendations gained from USAID CDI partner cities. The manual will be published by the government’s BPLS Oversight Committee within the year.

Activity 2: Streamline Construction-related Permits in Selected CDI Cities

With the issuance of the JMC s. 2017 on Building Permit and Certificate of Occupancy in January, 2018, the SURGE project initiated the conduct of an orientation and planning workshop to all CDI partner cities in February 20, 2018. This was done in partnership with the DILG with resource persons coming from members of the JMC 2018-01 Technical Working Group (TWG) who were directly involved in crafting the guidelines set forth in the JMC. By the end of the workshop, participants are expected to:

- Understand the new processes set in the JMC 2018-01 including the proposed re-engineering and automation processes in relation to the systems, procedures and updated standards of the streamlined construction permitting systems;
- Learn from experts and share best practices and experiences with other LGUs on improvement measures undertaken;

- Propose improvements and design streamlined processes for building permits and occupancy certificates;
- Identify key remaining issues for action within their units/departments that need to be addressed to implement the streamlined design;
- Formulate an action plan to be adopted by the Construction Permitting Management Team

Forty (40) delegates from CDI cities' city planning and development office, building official and engineer's office, representatives from NGAs, SURGE staff and CPCs attended the training. At the end of the training the cities crafted and presented their action plans in plenary.

Subcomponent 2.3: Improve local land tenure security and land information management

Activity 1. Develop a land tenure improvement strategy and implement a land adjudication process

On February 5, 2018, land titles were distributed to 40 residents of Barangay Tumpagon, and 21 informal settlers from Barangay Mambuaya, during a distribution ceremony at the Cagayan de Oro City Hall. With the help of the SURGE Project, CDO City was able to improve land tenure strategies and property rights recognition to address challenges in ownership, land use, and spatial development.

Subcomponent 2.4: Strengthening local business development, facilitating investment, and support services that foster low-emission growth

Activity: Investment Promotion Planning Trainings in the New Cities

The SURGE Project continued to strengthen local business development and facilitate investment generation in its CDI cities. On February 12-13, 2018, the project conducted a business enabling environment evaluation to determine the factors in the city that promote or constrain the flow of investments and to assess the capacity of the LEIPO to deliver needed support. Among the areas that need to be addressed is the updating of land use, zoning, tax and revenue codes. The findings of the assessment were presented during the Investment Promotion Training held on February 14-15, 2018. An action plan was crafted after the training, which includes the conduct of an investment forum within the year.

Summary of Plans and Accomplishments for the Quarter

Activity	Plans for 2nd Quarter	Accomplishments
Subcomponent 2.1 Improve local revenue generation and expenditure management		
Activity 1: Implement Asset (Real Property) Management in CDI cities	Orientation workshops Develop action plans on Asset Management in all cities	Completed workshops Crafted action plans Issued EO establishing Asset Management TWG/Council
Activity 2: Implement Public Finance Management (PFM) reforms in selected CDI cities to support economic growth	Develop a Revenue Management Manual	Completed
Subcomponent 2.2 Streamlining and automating local business permits and licensing system		

(BPLS), including inspection systems, and building and occupancy permits		
Activity 1. Streamline and automate the Business Permits and Licensing Systems in selected CDI cities	Monitor the BPLS action plans Joint Inspection Team Training workshop for Legazpi City	BPLS assessment renewal period completed by cities Legazpi City study tour and inspection workshop completed
Activity 2. Streamline construction-related permits in selected CDI Cities	Orientation-workshops Develop action plans	Completed workshops Crafted action plans Issued EO forming the TWG and establishing the OSS
Subcomponent 2.3 Improve local land tenure security and land information management		
Activity 1. Develop a land tenure improvement strategy and implement a land adjudication process.	Land title distribution	Land title distribution of more than 40 parcels of land
Subcomponent 2.4 Strengthening local business development, facilitating investment, and support services that foster low-emission growth		
Activity 1: Strengthen Local Economic and Investment Promotion Office (LEIPOs), investment promotion centers (IPC), and business support organizations (BSOs)	BEE Evaluation and Investment Promotion Planning	Completed in General Santos City

Planned Activities for the Next Quarter

- Conduct Investment Promotion Training-Workshops leading to the formulation of Action Plans on Investment Planning and brief assessment of the Business Enabling Environment (BEE) in Legazpi and General Santos City;
- Prepare a training on Improving Building and Occupancy Permitting System by ICMA Consultant
- Follow-through training on Asset Management for all CDI cities on inventory management, appraisal and valuation, and evaluation of use of assets
- Provide technical assistance to selected on the implementation of action plans for Investment Promotion and conduct of Business Forum

Component 3: Expanding Economic Connectivity and Access between Urban and Rural Areas



Tagbilaran City truly realizing its tourism and economic potential

“The Tourism Development Plan will surely strengthen our stake in carving our identity in the tourism landscape of Bohol. This will be our guide on how to maximize our physical and natural resources to the fullest,” said Tagbilaran City Mayor John Geesnell Yap II during the launching ceremony of the city’s Tourism Development Plan (TDP) on December 1, 2017.

Mayor Yap and USAID/Philippines Mission Director Lawrence Hardy II turned over the city’s five-year (2017-2022) tourism plan to the Department of Tourism (DOT), represented by Region 7 Director Joshur Judd Lanete II, during the event. The TDP is the first tourism plan of Tagbilaran City, anchored on the city’s heritage assets and creative industries. The plan is guided by an overall tourism vision of Tagbilaran City becoming a leading, sustainable creative city with a vibrant heritage tourism and cultural industry.

“The Tourism Development Plan embodies the future of Tagbilaran City, detailing actionable steps to promote priority tourism attractions, upgrade needed infrastructure and enhance overall policy environment and tourism governance,” said Mr. Hardy during his keynote speech.

Since April 2017, USAID’s Strengthening Urban Resilience for Growth with Equity (SURGE) Project has been assisting the city government in charting the strategic directions for its tourism industry by formulating a new tourism development plan. The SURGE Project and the City Tourism Office built on initial outputs from the USAID/COMPETE Project, including its Cultural Mapping Activity, Architectural Documentation of Heritage Houses and technical support in drafting the city’s Heritage Code.

After the launch, Mayor Yap took Mr. Hardy on a brief tour of the city’s heritage sites and creative

The tour started at the Plaza Rizal, which is now part of the regional historical sites network of the National Museum, followed by a visit to “*Sitio Ubos*,” a heritage village that used to be the center of Tagbilaran City during the Spanish period and where a few of centuries-old houses still remain. The next stop was at the ancestral house of Carlos P. Garcia, the 8th President of the Philippines who hails from the northeastern town of Talibon, Bohol. The ancestral house is now known as the Carlos P. Garcia Museum housing the Boholano President’s memorabilia.

The city heritage tour culminated at the Balili Ancestral House, which served as the Japanese military general’s residence during World War II. At the Balili House, Mr. Hardy was serenaded by the Children’s Rondalla of the School of Performing Arts of the Cecilio Putong National High School and the Tagbilaran City Government Chorale.

“It was a walk through the city’s rich past that has somehow come back to life with the vibrant ambience that you have re-created,” said Mr. Hardy.

Tagbilaran City has a rich culture—a mix of different eras that involved the Spanish, the American and the Japanese. “The Tourism Development Plan can transform the city into a leading heritage tourism destination and a major hub for cultural arts not only in the Philippines but for Southeast Asia as well,” he added.



USAID Mission Director Lawrence Hardy II and Tagbilaran City Mayor John Geesnell Yap visit the Balili House, a Japanese-era structure and one of the city’s famous heritage houses.

Component 3: Expand Economic Connectivity and Access between Urban and Rural Areas

Key Activities and Accomplishments for the Quarter

Subcomponent 3.3: Strengthen supply chain linkages between urban and rural areas

Activity: *Strengthen organizational and market capacities of Seaweed Networks in Puerto Princesa City and Zamboanga City*

In Year 2, the SURGE Project helped organize the Puerto Princesa Seaweed Network that is envisioned to be the umbrella organization of local seaweed industry stakeholders in the city. The network is composed of more than 20 stakeholder groups such as seaweed growers' associations, buyers and traders, government agencies including local government units and academic institutions. The Seaweed Network held several consultative meetings until this quarter to identify priority concerns in seaweed production, post-harvest, marketing and local policy regulations.

As part of its organizational development efforts, the SURGE Project linked the Seaweed Network to the Seaweed Industry Association of the Philippines (SIAP), a national federation of major seaweed producers, processors and exporters in the country. SIAP-affiliated buyers and processors account for more than 70% of the country's total dried seaweed and carrageenan exports to various foreign markets such as China, the United States and the European Union. SIAP also undertakes support services to its member-producers and processors in the area of quality improvement, market access, policy advocacy and access to government services.



With the SURGE Project's technical assistance, the Seaweed Network and SIAP formally signed on January 24, 2018 an institutional partnership agreement in Puerto Princesa City. The partnership agreement called for closer collaboration between the Seaweed Network and SIAP to:

- Expand the seaweed industry in Puerto Princesa and Palawan Province,
- Promote good seaweed farming and post-harvest practices
- Exchange market information particularly on prevailing seaweed buying prices and;
- Help access available government support services for growers.

An early result of the SIAP-Seaweed Network partnership, SIAP started to provide the Seaweed Network regular updates on prevailing buying prices of dried seaweeds from major trading and consolidation areas such as Cebu, Mindoro/Southern Luzon, Zamboanga/Sulu/Tawi-Tawi and Puerto Princesa/Palawan. With the project's technical assistance, these regular price updates are being consolidated into an on-line price information platform which will then be disseminated to Seaweed Network-affiliated growers and members through social media and short messaging service (SMS). The pilot on-line price information system was launched during the Palawan Seaweed Forum in March 2018.

The SURGE Project also assisted the Seaweed Network in establishing good working relationships with relevant government agencies such as the Bureau of Fisheries and Aquatic Resources (BFAR). With representation from the SURGE Project technical team, updates on the formal establishment of the Seaweed Network and corresponding request for assistance on priority issues were provided to the BFAR National and Regional offices in January. The Seaweed Network concept was well received by BFAR particularly its MIMAROPA Regional Office. BFAR Regional Office representatives attended the SIAP-Seaweed Network Partnership Agreement ceremony on January 24, 2018 and turned over production inputs to selected growers to show its support to the network.

The project also initiated critical interventions to help seaweed growers in Zamboanga City address crucial issues related to poor product quality and consequently lower buying prices for dried seaweeds in the city. For many years, dried seaweeds in Zamboanga City are considered of inferior quality compared to products from other areas due to impurities and contaminants caused by improper post-harvest handling by unscrupulous producers and traders. The poor seaweed quality has translated to lower buying prices in Zamboanga City versus other areas resulting in lower incomes for seaweed growers.

To help address these issues on seaweed product quality, the SURGE Project held several meetings with key agencies such as the Zamboanga City Agriculture Office (CAO), BFAR Western Mindanao Regional Office as well as private sector groups such as Asia's Latin City Seaweed Producers Association and the USAID/Protect Wildlife Project. Important interventions were proposed in the meetings including the conduct of a technical forum among seaweed growers, traders and buyers to present product quality standards for dried seaweeds and suggested farming practices and drying techniques to achieve good quality seaweed.

On February 19, 2018, the SURGE Project in partnership with the Zamboanga CAO and BFAR Western Mindanao organized the Technical Forum on Seaweed Product Standards at the Zamboanga City Hall. More than 50 seaweed growers and barangay officials along with several buyers and traders' representatives attended the one-day forum. During the forum, the SURGE Project presented the existing national standards for dried seaweed while BFAR provided proper seaweed farming practices as well as appropriate drying and post-harvest handling techniques to ensure compliance with the national quality standards. Seaweed growers and barangay officials also shared information on prevailing practices by unscrupulous itinerant traders (locally referred to as "panel") who purchase fresh seaweeds from growers, improperly dry by mixing them with impurities such as salt, sand, rope ties and other contaminants for added weight.



Criteria	<i>Kappaphycus spp.</i>	<i>Eucheuma spp.</i>	Test methods
Moisture content (MC), (% max)	40	38	Moisture meter
Clean anhydrous seaweed (CAS), (% min)	30	40	Formula
Impurities, (% max)	3	3	Formula
Salt as KCl, (% max)	25	20	Formula
Sand, (% max)	1	1	Formula
Color	Definitely not black	Definitely not black	

At the end of the forum, seaweed growers, barangay officers and several traders' representatives agreed to adopt the national standards for dried seaweed with slight revision on moisture content level to reflect existing local conditions. The Zamboanga City CAO also enjoined growers to avoid selling their fresh seaweeds to unscrupulous itinerant traders ("panel") and dry the seaweeds themselves following recommended drying and post-harvest handling techniques. The Asia's Latin City Seaweed Producers' Association also suggested piloting a supply linkage with a reputable growers' association using the agreed product quality standards to test the viability of a direct production-marketing tie-up between a buyer and a producers' group. If successful, this arrangement can be replicated to cover more seaweed producers groups in the city.

In March, the SURGE Project initiated discussions between the Mampang Seaweed Planters Associations (Masepla) and Wellshan Trading Corporation for a pilot dried seaweed supply linkage using the agreed standards. The two parties expressed interest to pursue the supply linkage to show that a direct buyer-producer tie-up with clear quality standards and pricing mechanism can effectively work out. The project drafted a supply agreement specifying the target volume, delivery schedules and product quality specifications that was reviewed by Masepla and Wellshan representatives. While the supply agreement is still being finalized, Masepla proposed to supply Wellshan with an initial 15 MT of dried seaweed starting May 2018.

Activity 2: Formulate stakeholder-led strategic tourism plans in General Santos City and Legazpi City

Tourism has been identified as a priority sector for development in new CDI cities of General Santos and Legazpi. In line with the SURGE Project's initiatives to promote the growth of competitive and sustainable tourism sectors in these two cities, technical assistance is being provided to assist local stakeholders in formulating strategic tourism development plans that are market-oriented and private sector-driven.

In General Santos City, the project is collaborating with the City Tourism Office (CTO) and the General Santos Tourism Council (GSTC) in putting together strategic plans for farm and MICE (meetings, incentives, conventions and exhibits) as part of the city's tourism master development plan that is being consolidated with assistance from the Development Academy of the Philippines (DAP). Farm and MICE are two tourism sub-sectors that have been recognized with the most potential in General Santos as the city is already a major business center in Central Mindanao and among the country's leading agri-fishery production hubs.



During the quarter, SURGE organized two consultative workshops focusing on assessing the current MICE and farm tourism situation in the city and devising strategies to address existing gaps in destination and product development, facilities and amenities, accessibility, branding and marketing and institutional and human resources development.

The two workshops were attended by more than 60 participants, mostly private sector representatives coming from the following sectors: hotel, restaurant, airline, resorts, travel and tours, airline and transport companies, event organizers, accredited farm tourism sites and other agri-fishery related industries. Officials from the City Tourism Office and the Department of Tourism (DOT) Central Mindanao Region.

Among the major constraints identified by workshop participants in the two sectors are:

MICE Tourism	Farm Tourism
Limited capacity and amenities for MICE tourism facilities (hotels, convention centers)	Underdeveloped farm tourism sites and lack of visitor amenities (i.e. restaurant/dining, toilets, reception/waiting areas, poor telecom services)
Limited air linkages and connectivity (air services confined to 3 domestic destinations)	Limited attractions and/or unique visitor experiences in existing farm tourism sites
Limited post-event attractions and business/leisure experiences	No decent outlet for showcasing good quality agri-fishery products

Lack of local capacity to organize and handle MICE activities	Limited awareness among visitors on existing farm tourism options
Low service standards on existing hotels and tourism services	Low level of skills of workers' on tourism services
Lack of/limited tourism land transport services	Inaccessibility of potential farm tourism sites

Based on the outputs of the workshops, the SURGE Project will formulate action plans for the two sub-sectors to include strategies to improve existing products and services, upgrade existing services, facilities and amenities, undertake aggressive marketing activities, enhance transport connectivity and other support infrastructure and strengthen organizational and human resource capabilities.

The strategic plans will be presented to local stakeholders and the City Tourism Office in mid-April for validation and will then be turned over to DAP for incorporation into the over-all City Tourism Master Plan.

In Legazpi City, proposed SURGE Project technical assistance to the city government in consolidating and updating its Tourism Developing Plan (TDP) has been deferred to April due to the Mt. Mayon eruption in January.

Carry-Over Activities from Year 2

Carry-over Activity 1: Completion of the Tourism Development Plan (TDP) for Tagbilaran City, including Formal Launching Event

The City Government of Tagbilaran, with technical assistance of SURGE Project, completed and finalized its medium-term Tourism Development Plan (TDP) covering the period 2017-2022. The plan was formally turned over by the city mayor to the Department of Tourism (DOT) on December 1, 2017 with USAID Mission Director Lawrence Hardy II as special guest.



On March 20, 2018, US Ambassador Sung Kim visited Bohol and went to a quick tour of selected heritage sites in Tagbilaran city. The heritage sites are part of the city's heritage district that is one of the two important pillars of the city's tourism development plan. The tour included stops at the plaza, the location of the city's administrative district since it was founded in the 17th century; the Carlos P. Garcia (CPG) Center,

the residence of the only Boholano President which has been transformed into a museum housing important memorabilia and; the Balili Ancestral House, an American Colonial-era residence which served as the mansion of the Japanese military general during World War II. At the Balili House, the Ambassador witnessed a repertoire of musical performances by various city artists.

Carry-over Activity 2: Establishment of Seaweed Network and Seaweed Forum in Puerto Princesa City

With the SURGE Project technical assistance, the city government of Puerto Princesa and the Puerto Princesa Seaweed Network successfully organized the 1st Palawan Seaweed Forum on March 1-2, 2018 at Asturias Citystate Convention Center in Puerto Princesa. More than 200 participants comprising of seaweed growers and associations, traders and buyers and representatives of support agencies and NGOs from Puerto Princesa and various towns in the province attended the two-day event which was the first-ever seaweed industry-oriented forum to have taken place in the province.



USAID Mission Director Lawrence Hardy II, BFAR Deputy Director Benjamin Tabios, SIAP Chairman Maximo Ricohermoso and Puerto Princesa Mayor Lucilo Bayron led the formal opening of the forum and exhibit. A number of major seaweed processors and exporters such as Shemberg Corporation and Marine Colloid Philippines, Inc. (MCPI) from Cebu and TBK Corporation from Tacloban attended the forum.

The Palawan Seaweed Forum featured technical sessions focusing on seaweed production technologies, seaweed quality standards, market updates and alternative livelihood opportunities such as growing of other seaweed varieties (*caulerpa*) and value-added processing. A couple of exporters (Shemberg and MCPI) also presented their volume requirements and product specifications for dried seaweed for interested seaweed producers.

Important highlights of the forum included the formal signing of the partnership agreement among different government agencies and academic institutions to provide support services to the Puerto Princesa Seaweed Network. The signatories were the Bureau of Fisheries and Aquatic Resources (BFAR), the Departments of Trade and Industry (DTI), Labor and Employment (DOLE), Science and Technology (DOST), Technical Skills Development Authority (TESDA), the Western Philippine University (WPU), Palawan State University (PSU) and the Palawan Council for Sustainable Development. Representatives of these agencies as well as VIPs from USAID, BFAR and LGUs led the ceremonial signing of the commitment board in support of the Seaweed Network.



Another significant highlight of the forum was the formal launching of the on-line price information system that was jointly developed by the Puerto Princesa City Agriculture Office and the SURGE Project with support from SIAP. The on-line price information system provides regular updates on prevailing prices for dried seaweed in key trading areas using social media and text messages to Seaweed Network member-growers.

At the end of the forum, 11 seaweed producers' associations belonging to the Seaweed Network formally issued a manifesto enjoining all seaweed growers and other stakeholders to work toward a sustainable and competitive Palawan seaweed industry by ensuring good quality seaweed production, adherence to good production and post-harvest practices, facilitation of direct supply linkages between growers and buyers and continuing dialogue among industry players to resolve urgent issues and concerns.

Other Activities

- **Meeting between Puerto Princesa Tourism Stakeholders and USAID**

Selected private tourism stakeholders from Puerto Princesa and Palawan met with USAID Mission Director Lawrence Hardy on March 1, 2018 at the Mitra's Ranch in Puerto Princesa City. The local tourism stakeholders led by Puerto Princesa Tourism Council Chair Hermana Luengo expressed their gratitude to USAID for the formulation of the Puerto Princesa Tourism Development Plan (TDP) that serves as the blueprint for the growth of the city's tourism industry. The TDP was formulated with technical assistance from the SURGE Project and formally launched in September 2017. Puerto Princesa Mayor Lucilo Bayron formally handed over a copy of the TDP to USAID.



USAID Mission Director Hardy lauded the strong partnership between the city government and the private tourism stakeholders with the finalization of the TDP and the implementation of priority projects and activities. Director Hardy reaffirmed USAID's commitment to support the development of a sustainable, competitive and inclusive tourism sector in Puerto Princesa. Other local private sector groups from the hotel, land transport, travel and tours and community-based tourism sites (CBSTs) expressed their full cooperation to the city government in the implementation of the TDP.

- ***Cassava chip market linkage between Zamboanga growers and major processor***

The cassava market linkage forged by the SURGE Project between major agribusiness firm San Miguel Foods Inc. (SMFI) and growers from Barangays Lubigan and Dita in Zamboanga City has expanded substantially. Since their first delivery of 16 MT of cassava chips in August, the Lubigan and Dita farmers had supplied at least 140 MT of peeled cassava chips by the middle of January 2018. The farmers' groups have also established their own warehouse and consolidation center out of their earnings from their cassava marketing operations. The group is now among the biggest suppliers of peeled cassava chips to the SMFI



feed mill in Zamboanga City. According to Lubigan growers' representative Samat Nasa, their cassava chip market linkage has not only benefited their grower-members in their two barangays but also in four other neighboring villages (Buenavista, Quiniput, Vitali and Panubigan) as Lubigan has now become a major trading and consolidation point for cassava chips in the city. Mr. Nasa estimates that their cassava market linkage has supported a total of 481 farmers from six barangays with at least 80 growers regularly processing and delivering cassava chips to their warehouse.

Summary of Plans and Accomplishments for the Quarter

Activity	2nd Quarter, Year 3 Work Plan	Accomplishments
<i>Subcomponent 3.3 Strengthen supply chain linkages between urban and rural areas</i>		
Activity 1: Strengthen organizational and market capacities of Seaweed Networks in Puerto Princesa and Zamboanga	<ul style="list-style-type: none"> Support the Puerto Princesa/Palawan Seaweed Network in establishing partnerships with the Seaweed Industry Association of the Philippines (SIAP) to disseminate modern production and -----post-production practices, upgrade quality standards, access post-harvest facilities, consolidate seaweed production and establish direct supply linkages with SIAP member-buyers Provide technical assistance to seaweed stakeholders in Zamboanga City address critical issues on quality and marketing 	<ul style="list-style-type: none"> Facilitated the signing of Partnership Agreement between Puerto Princesa/Palawan Seaweed Network and SIAP Facilitated the signing of an Institutional Partnership Agreement among Seaweed Network and government agencies and academic institutions (BFAR, DOLE, DTI, DOST, TESDA, PSU, WPU) On-line seaweed price information system developed and turned over to Puerto Princesa Held Technical Forum on Seaweed Quality Standards common product quality standards agreed upon by seaweed growers and buyers Drafted supply agreement between seaweed producer (Masepla) and buyer (Welshan) which is currently being reviewed by both parties
Activity 2: Formulate stakeholder-led strategic tourism plans in Legazpi City and General Santos City	<ul style="list-style-type: none"> Provide technical support in updating Legazpi City's Tourism Development Plan and formulating a strategic action plan to promote MICE and farm tourism in General Santos City 	<ul style="list-style-type: none"> Held consultative workshops on MICE and farm tourism in General Santos City attended by more than 50 local stakeholders Major issues and constraints on MICE and farm tourism development in Gen. Santos City identified Drafted strategic plans for MICE and farm tourism development in General Santos for review by stakeholders

Activity	2 nd Quarter, Year 3 Work Plan	Accomplishments
		*Technical assistance for the formulation/updating of Legazpi Tourism Development Plan (TDP) deferred to April 2018 due to the Mount Mayon eruption in January 2018
Carry-over Activities from Year 2		
<i>Carry-over Activity 1: Completion of Tourism Development Plan (TDP) for Tagbilaran including Formal Launching Event</i>	Finalize the TDP for launching on December 1	<ul style="list-style-type: none"> • Completed technical assistance to finalize the city's TDP. • TDP formally launched on Dec 1 and turned over to the Department of Tourism (DOT)
<i>Carry-over Activity 2: Establishment of Seaweed Network and Seaweed Forum in Puerto Princesa</i>	Prepare and conduct Seaweed Forum in Puerto Princesa	<ul style="list-style-type: none"> • Successfully organized the 1st Palawan Seaweed Forum on 1-2 March 2018 attended by more than 200 participants • Highlights of the Forum included signing of Institutional Partnership Agreement with government agencies and academe and launching of on-line seaweed price information system • Several seaweed exporters (Shemberg, MCPI, TBK) attended the forum and expressed interest to buy seaweeds from interested growers' associations

Planned Activities for the Next Quarter

- Monitor activities of the Seaweed Network related to organizational strengthening and expansion of linkages with SIAP and support agencies (BFAR, DTI, DOST, DOLE, PSU, WPU)
- Finalize draft Strategic Action Plans for MICE and farm tourism development and present to General Santos City stakeholders
- Initiate inception workshop on Tourism Development Plan (TDP) in Legazpi City
- Provide technical advice to Masepla and Wellshan Trading in finalizing seaweed supply agreement and monitor progress of supply linkage

Carry-Over Activities from Year 2

- Continue monitoring status of implementation of newly-completed Tagbilaran TDP and provide limited technical advice to City Tourism Office in project implementation; and
- Assist the Seaweed Network in following through gains of the 1st Palawan Seaweed Forum such as facilitation of visits of major seaweed processors and exporters and regular maintenance of the on-line seaweed price information system

Crosscutting Areas

The SURGE Project has been implementing activities that cut across various components. The Second Quarter of Year 3 project implementation highlighted major events organized and facilitated by the SURGE Project, in collaboration with its partners and CDI cities.

A. GENDER

The SURGE Project continues to integrate gender equality and social inclusion (GESI) into all its activities to enhance the project's policy initiatives, capacity development, and monitoring and evaluation.

As General Santos City and Legazpi City rolled-out their BPLS reforms during the business registration period in January 2018, the cities followed processes designed to be responsive to gender and social inclusion considerations. These include the capture of sex-disaggregated data, and the designation of special lanes for pregnant women, senior citizens, persons with disability, and men or women with children. Gender work has, thus, been integrated in the BPLS reforms of all CDI cities.

Annex 3 shows the list of laws, policies or procedures drafted, proposed or adopted to promote gender equality at the regional, national or local level.

B. COMMUNICATION AND INFORMATION STRATEGIES

For this quarter, the SURGE Project's key accomplishments in implementing its communication and information strategies include:

- Publication of Cities Development Initiative (CDI) Newsletter;
- Support and promote the SURGE Project and USAID activities, such as the National Mapping and Resource Information Administration (NAMRIA) MOU signing and turnover of maps to the eight CDI cities. This also includes assistance to the U.S. government visits to Puerto Princesa City and Tagbilaran City through drafting of speeches, collaterals, news stories and social media posts through Twitter and USAID Philippines Facebook page;
- Technical direction for revision of Puerto Princesa City investment promotion video; and
- Observance of the World Water Day (March 22).

Published CDI Newsletter

The project published the quarterly CDI Newsletter covering the period of October to December 2017 (*see link here <http://surge.org.ph/cdi-newsletter>*). Based on Google Analytics, 1,859 readers accessed the CDI Newsletter between January to March 2018. The newsletter was accessed 2,057 times. Majority of the webpage visits (about 83 percent) were from readers in the Philippines. This was followed by readers in the United States at 5 percent, and visits from readers in Saudi Arabia and United Arab Emirates at 3 percent. Most of the Philippine website visits were from readers in Davao City, followed by Quezon City and Makati City. Among the CDI cities, Cagayan de Oro had the most readership.

Promoted SURGE Project activities

The SURGE Project achieved a high external reach and news visibility with 166 news stories published by local and national media, and by the city governments that describe project activities and accomplishments (***Annex 4***). The project submitted a total of 12 bullet stories to USAID which were published in the Manila Environment Weekly Update circulated within the USAID Environment Office. A total of 35 news bits highlighting project activities in the eight cities were also produced during the period as part of its internal information dissemination to USAID and ICMA. The project also contributed stories in the quarterly newsletter of General Santos City.

As of March 2018, the SURGE Project Twitter account, @USAID_SURGE, accumulated a total of 280 followers and produced 105 tweets. Similar to the CDI Newsletter readers, most of the Twitter followers are from the Philippines (47 percent), followed by the United States (25 percent) and India (3 percent). During this period, the SURGE Project Twitter account earned 83 link clicks, 41 retweets and 140 likes. Most link clicks, retweets and likes were gained from stories about the Cagayan de Oro City inter-agency council for water and septage management, and the awarding of land titles in Cagayan de Oro City. The USAID Facebook page featured seven posts or updates on SURGE Project activities.

Communication also played a significant role in the following activities:

- NAMRIA MOU signing and turnover of digital maps to the eight CDI partner cities on January 24, 2018 (Puerto Princesa City) and January 30, 2018 (Manila); and
- 1st Palawan Seaweed Industry Summit in Puerto Princesa City on March 1 to 2, 2018.

Supported high-level U.S. government visits

The SURGE Project organized two high-level U.S. government visits during this period:

- USAID Mission Director Lawrence Hardy II visited Puerto Princesa City on February 28 to March 1, 2018. The SURGE Project organized the courtesy call to Palawan Governor Jose Chavez and the photo exhibit of USAID projects in the province and in Puerto Princesa City. Mr. Hardy delivered a speech during the 1st Palawan Seaweed Industry Summit and participated in the opening and turnover activities of the summit. He also met with local tourism business owners and operators during the Tourism Stakeholders Forum organized by the project.
- U.S. Ambassador to the Philippines Sung Kim visited Bohol Province on March 27, 2018. The SURGE Project organized the courtesy call to Bohol Governor Edgar Chatto and the photo exhibit of USAID projects in the province and in Tagbilaran City. The Tagbilaran City government arranged for a heritage tour for Ambassador Kim, wherein he was able to visit the city's rich cultural and historical areas.

Assisted revision of Puerto Princesa City investment promotion video

The SURGE Project assisted in the updating of the Puerto Princesa City investment promotion video as requested by the city government's Local Economic and Investments Promotion Office

(LEIPO). The project recommended to the LEIPO some improvements in the overall sequence, script and voice over, and a new list of photos and videos to be included in the promotional video.

Participated in the observance of World Water Day

The SURGE Project participated in the observance of the World Water Day on March 22. Two water-related activities commemorated this global campaign in partnership with Maynilad, the Non-Revenue Water Management Training for Batangas City RWSAs (March 21 to 23, 2018) and the signing of partnership agreement between the General Santos City government and the General Santos City Water District, and another with Maynilad (March 23, 2018).

IV. Accomplishments by City

1. BATANGAS CITY

During the quarter, the SURGE Project focused on coaching and mentoring activities in the city, particularly on the formulation and review of the Executive Orders (EOs) that were pending from the Year 2 interventions. Two EOs were signed: to expand the Waterworks and Sanitation Management Team (CWSMT) which tackles water and sanitation; and to create the City Geographic Information System Team (CGIST) to ensure the digital transformation of the cities data bases.

Key Activities, Accomplishments and Results

- **Assisted the city in formulating water safety plans**

The Project assisted the Batangas City Water and Sanitation Management Team (CWSMT) in the conduct of series of data validation and systems walkthrough of respective Water Safety Plans (WSPs) of Rural Waterworks and Sanitation Associations (RWSAs). Among the RWSAs assisted in the WSP formulation were from the following *barangays*: Balete Silangan, Banaba East, Banaba West, Bolbok, Concepcion, Dumudlay Ibaba, Pulo Balagtas, San Isidro, Talumpok West, Tulo East and Tulo West.

An orientation for the local WSP review committee was also facilitated, in partnership with the Department of Health (DOH), to familiarize members of the city's TWG with the procedures, application process, and evaluation of plans. Once reviewed and approved by the Local Review Committee, the WSPs will serve as compliance with the requirements for water service providers based on the standards set by the DOH. This will also ensure delivery of clean and safe water to the population that they are servicing. Specific activities included:

- January 31 – Feb 1 (Validation and presentation of DIRWASA WSP draft, meeting with CHO, Data gathering in Pinamucan Ibaba and Balete Silangan);
- Feb 14-15 (WSP Validation for Pinamucan Ibaba, Dumudlay Ibaba and Balete Silangan, Data Collection for Tulo West and Pulo Balagtas, Meeting with CHO and CPDO);
- Feb 22-23 (Data Validation for Pulo Balagtas and Tulo West, San Isidro and Concepcion, Meeting with CWSMT);
- Feb 27 – Orientation of the Local WSP Review Committee with Engr De Dios of DOH;
- March 16 – Validation and walk through – Bolbok, Banaba East, Banaba West;
- March 20 – Validation and walk through – Pulo Balagtas, Tulo East, Talumpok West, Tulo West; and
- March 22 – Completion of data/information – San Isidro, Concepcion

Moreover, eight members of 6 RWSAs and 4 members of the CWSMT participated in the NRW Management Workshop from March 22 to 24 organized by the SURGE Project and conducted by



Maynilad Water Academy non-revenue team and USAID/SURGE shared approaches to improve non-revenue water management during a three-day training at the Maynilad Office in Manila for Batangas City LGU engineers and RWSAs.

Maynilad Academy. The objective is to suggest improvements of water supply management and operation of the services provided by RWSAs.

- **Promoted linkage between Jollibee Group Foundation and Batangas City**

In August 2017, the SURGE Project linked Batangas City to the Jollibee Group Foundation (JGF) for possible inclusion in its Farmer Entrepreneurship Program (FEP). Under this program, JGF trains smallholder farmers to organize and strengthen their group, improve production and post-harvest technologies, program production, ensure product quality and market their produce to targeted buyers. Once farmers have been properly trained on these basic production and marketing protocols, they are then linked to selected Jollibee outlets for regular delivery of specific set of crops or products.

After meetings between the Batangas City Office of Agriculture and Veterinary Services (OCVAS) and JGF, the city government was invited to the FEP Orientation Seminar for prospective local government partners for the program roll-out in 2018. SURGE assisted the city government in drafting a formal letter of intent for its participation in the FEP, a requirement submitted to JGF in December 2017. JGF considered Batangas City's participation in the FEP for 2018 with the first screening of the city's prospective farmer-participants scheduled by the last week of April.

2. CAGAYAN DE ORO CITY

The SURGE Project accelerated its support to the city on proper asset management through an Executive Order creating the multi-stakeholder Asset Management Advisory Committee and the Technical Working Group (TWG) composed of city officials led by the City Administrator. An orientation and work planning of the TWG subsequently followed. The first task, which is to re-format and complete the information of the asset register using the template suggested by the project, is now ongoing and will be completed by April. The priorities set by the TWG are: 1) land assets to support the city's housing and land titling programs; and, 2) public markets (economic enterprises) following the recommendations in the SURGE Project's Public Financial Management (PFM) assessment conducted in 2016.

The city set up its One-Stop-Shop for Construction Permits (OSCP) in accordance with DILG-DICT-DPWH-DTI Joint Memorandum Circular 2018-01. The Bureau of Fire Protection has assigned full time BFP personnel for evaluation and for payment. Because of its Electronic Building Permit Management System, the other city offices involved in construction permitting such as the City Planning for zoning clearance, City Assessor and City Treasurer are on virtual connection.

Moreover, 189 land titles were issued to rural farmers and informal settlers from different *barangays* during the quarter: 44 in Tumpagon, 74 in Balulang, and 71 in Mambuaya. Land rights were also given to 68 farmers in Barangay Dansolihon under the DENR's Community Based Forest Management program.

Key Activities, Accomplishments and Results

- ***Expanded the application of asset management through the creation of the Asset Management Advisory Committee and its TWG and guided the formulation of the asset management action plan***

The local government created the Asset Management Advisory Committee (AMAC) and the TWG through EO 2018-06 (***Annex 5***) to include all types of assets owned by the City Government. The Land and Asset Management Office, which was created in the previous year, focused on the titling of city government lands.

The AMAC consists of the private sector and/or community representatives and will guide, give community feedback and influence policies on proper asset use. On the other hand, the TWG is composed of heads of city offices that hold significant assets, such as resettlement sites and economic enterprises, and those that are involved in the recording and valuation of assets.

The SURGE Project conducted a general orientation of the Management Committee, composed of all heads of city offices, since all city offices acquire and hold assets. The project also organized the action planning of the TWG on March 2, with SURGE Project's City Program Coordinator Jed Tabamo and Information Technology Specialist Jay Payuyo providing the technical inputs. A follow through workshop on March 6 completed the action plan. The first activity is the re-formatting of and completing as much as possible the information in the Asset Register using the template the project has provided. This is ongoing and issues that will arise will be resolved by the TWG.

- ***Accelerated the Setting Up of the One Stop Shop for Construction Permits (OSCP) in compliance with DILG-DICT-DPWH-DTI Joint Memorandum Circular 2018-01***

Upon receipt in January, the SURGE Project immediately disseminated the JMC and briefed the concerned offices. The city mayor convened a meeting and directed the compliance to the JMC. He also urged full coordination with the *barangays* to ensure their cooperation. It had been recognized that *barangays*, through their *barangay* ordinances, charge widely differing fees. For this purpose, the Office of the Building Official (OBO) has arranged a *barangay* forum during the first week of April. On the other hand, the full adoption by the OBO of the Electronic Building Permit Management System (eBPMS) will facilitate compliance with the JMC.

Last year, eBPMS was used by subdivision developers only. Beginning this year, all applications will be processed through the eBPMS. A self-assessment and action planning workshop was organized by the OBO and was facilitated by the project. Following this workshop, the OBO rearranged its office and established the OSCP with full time personnel from the Bureau of Fire Protection for evaluation and payment. This quarter, 1,317 building and occupancy permits were issued. On April 3, a construction permitting expert from the project will observe the operations and provide recommendations for further improvement.

- ***Facilitated the distribution of land titles***

On February 5, ICMA Project Director William Althaus and SURGE Project's Chief of Party, Bradley Baxter, joined City Mayor Oscar Moreno in the distribution of land titles, after more than a year of the project's assistance to the Land and Asset Management Office (LAMO) in completing the documentation and coordination with the DENR and the beneficiaries. Members of the Land Management Council also joined in the distribution. Another distribution followed on

Feb. 26, bringing the total land titles granted to 189: 44 in Tumpagon, 74 in Balulang, and 71 in Mambuaya. Land rights were also given to 68 farmers in Barangay Dansolihon under the DENR's Community Based Forest Management program.

- ***Assisted in the endorsement and deliberation of the proposed Cagayan de Oro Investment Incentives Code and the Public-Private-Partnership Code***

In the previous quarter, the City Council's Committee on Trade and Commerce endorsed the proposed Cagayan de Oro Investment Incentives Code to the Committee on Ways and Means. Since the proposed Code was prepared with the technical assistance of the SURGE Project, it was called upon to act as resource person during the deliberation at the Committee on Ways and Means. The SURGE Project pointed out that the proposed Code will support enhanced revenue generation by limiting the fiscal incentive period to three (additional one year for projects considered as high development drivers as determined by the Investment Advisory Board). At the same time, it will promote selected investment priority areas which will be regularly adjusted to the current priority development needs of the city. The committee decided to endorse the proposed Code to the Committee on Rules for inclusion in the agenda of the next council session.

The proposed Public-Private-Partnership for the People (P4) Code had been endorsed by the City Mayor to the City Council and, thence, to the Committee on Ways and Means. However, due to its complexity, the Committee decided to schedule another meeting solely for the P4 Code, which will be towards the end of April.

3. GENERAL SANTOS CITY

This quarter was highlighted by the successful implementation of the streamlined Business Permits and Licensing System (BPLS) which is a result of the SURGE Project's continuous coaching and mentoring assistance in the city. Most of the activities related to the improvement of water and sanitation services were also conducted, specifically in assisting the Rural Water and Sanitation Associations (RWSAs) in coming up with their Water Safety Plans and managing its non-revenue water-related issues. Most of the business enabling activities under Component 2 also started during the quarter, which includes the business enabling environment assessment, investment promotion planning and asset management. Component 3 activity is highlighted with the support on the development of the city's Tourism Master Plan. Most of these activities are fully supported by General Santos City Government as evidenced by the large amount of counterpart provided by the city.

Key Activities, Accomplishments and Results

- ***Facilitated new partnerships to improve water service delivery***

The SURGE Project assisted the city government in forging a partnership for the implementation of a Joint Work Plan and Twinning Arrangement between the City Government of General Santos City and Maynilad Water Services Inc. (***Annex 6***). The partnership aimed at assisting General Santos City improve the management, operation, and service capability of six pilot RWSAs operating in the city. Maynilad committed to train the local sanitary engineers and technicians in handling these RWSAs by providing technical assistance through its modules as part of its

commitment of knowledge sharing.

Prior to the formal signing of the agreement, the project tapped Maynilad in the conduct of Diagnostic Assessment of Water Supply Systems of Two (2) Rural Water and Sanitation Associations. The multi-sectoral Water and Sanitation TWG and the officers and Board of Directors of six pilot RWSAs participated in the diagnostic assessment and the subsequent two-day training. The training focused on Non-Revenue Water, Pressure Management, Leak Management and basic water metering. The training helped the RWSAs participants gained knowledge and skills on how they can improve their water supply services by addressing water losses brought about by leakages, inadequate water analysis and treatment systems, and inefficient maintenance, among others. Through the workshop, RWSAs are also planning to improve their water supply services specifically in the water availability and improve water pressure that will increase service coverage and more customers to enjoy water supply in 24 hours at the same time will also increase revenues to support service expansion program

The Memorandum of Understanding with the General Santos City Water District, on the other hand, was forged for the establishment of a Septage Management and Sanitation Facility to ensure the city of a safe and quality water supply. Under the agreement, the city Water District shall plan, set-up, finance, operate and run desludging services for General Santos City and promote effective septage management and sanitation. The City Government of General Santos City will also ensure the implementation of the Septage Ordinance.

The formal signing of these partnership agreements was done during the celebration of the World Water Day on March 22.

- ***Helped selected RWSAs in formulating their Water and Sanitation Plans***

The SURGE Project in partnership with the DOH, helped six RWSAs in developing their Water Sanitation Plans in compliance with the DOH Administrative Order No. 2014-0027, requiring all drinking water service providers to develop and implement a water safety plan to ensure the delivery of safe drinking water. The TWG also learned about the processes on the application, review and approval of a water safety plan, in accordance with DOH standards. An Executive Order is already being prepared for the creation of a Local Drinking Water Quality Monitoring Committee and its Technical Working Group. The Monitoring committee will be created to oversee the operations of water systems and the quality of water produced and distributed, through the systems and to monitor the implementation of Sanitation Code of the Philippines (PD No. 856) and Philippine Clean Water Act (RA no. 9275).

- **Assisted the City Disaster Risk Reduction and Management Office in implementing the Participatory 3D Mapping for local resilience**

Replicating what they have learned from the 3D Mapping and Contingency Planning Workshop in Legazpi City last year, the City DRRMO in partnership with the USAID SURGE project assisted Barangay Conel in developing its first participatory 3-dimensional (3-D) map and contingency plan. Home to the Kalaja Karst formations and its picturesque ecotourism attractions like caves, waterfalls and springs, Barangay Conel is vulnerable to flooding. With the community maps hazards and vulnerabilities and contingency plan, the barangay enhances its local resilience.



USAID/SURGE assists the local government of Barangay Conel, General Santos City, in developing its first 3-D map and contingency plan.

- **Assisted in the streamlining of the City's BPLS**

As a result of the series of coaching and mentoring sessions for the BPLS TWG, the City Government has successfully implemented the streamlined business permits and licensing system during the January 2018 business registration and renewal period. As planned, the City has successfully reduced the number of steps from 15 steps to 3 steps for the renewal of business permits and 13 steps to 3 steps for new issuance of business permits. It has also reduced the number of days for processing and issuance of business permits from 6.4 days for new and 2-3 days for renewal of business permits. Based on the reports of the Information Communication Technology Division (ICTD), 91.65% of the business permit transactions were released within two hours. Previously, it took 6.5 days for a business permit to be released.

There was also an increase (around 56%) in number of business permits issued (new and renewal) and increased in number of business establishments assessed for business tax. A total of 9,181 business establishments were registered from January 4-February 1, 2018 compared to last year, that there was only around 3,971 establishments registered in 2017. It was also noted that there was an increase in new businesses registered from 90 in 2017 to 172 in 2018 while there are 8,975 business establishments that have renewed their business permits and only around 3,844 in 2017.

As of March 31, 2018, total amount of business tax assessment reached at around PhP324,963,913.73 compared in 2017 which is only at around PhP283,125,547.28. The total amount of business tax assessment for the whole year of 2017 amounting to PhP300,366,549.83 was already surpassed by the March 31, 2018 tax assessment. As of March 31, 2018, total business tax collections reached at PhP173,395,486.21 compared to last year, which is only at PhP157,290,301.92.

Enhanced customer satisfaction was also noted during the exit interview with clients which shows



Business owners await their turn at the Business One Stop Shop at the General Santos City Economic and Investment Building to register and renew business permits.

that most of the clients found the new process easy and they are quite comfortable waiting for the issuance of their permits. They also shared that the staff are friendly and helpful through-out the process. This is a result of the Effective Customer Service Workshop that was provided by the USAID SURGE Project.

- ***Facilitated the conduct of Investment Promotion Planning Workshop***

The SURGE Project facilitated a two-day workshop on Investment Promotion Planning Workshop which was participated by the Head and staff of the City Investment Promotion Division, the City Investment Board and representatives from the GSC Chamber of Commerce and Industry. The Investment Promotion Planning Workshop is targeted to help increase the number of new business enterprises in city of General Santos and provision of technical assistance to business enterprises through the Investment Promotion Division, *Negosyo* Centers and other business support groups. The workshop resulted to the enhanced knowledge and competencies of the concerned departments and offices on investment promotion. The participants came up with a proposed work plan for strategic and scale up follow-through consultations, dialogues, trainings, mentoring and advisory sessions for investment promotion. To ensure the implementation of the work plan, the City has proposed to include this in the 2019 Annual Budget of the City Government.

The city has also partnered with the General Santos City Chamber of Commerce in developing communication strategies to promote the city as a prime business hub.

- ***Conducted 2nd SURGE TWG Meeting***

During the quarter, the SURGE Project TWG conducted its 2nd meeting to update the members on the progress of the project activities in the city. Representative from the ICMA also briefed the members on the plan for Sisterhood or Twinning Arrangements and sharing of best practices on revenue generation.

- ***Assisted the city in updating its Comprehensive Land Use Plan***

The series of workshops on the updating of the City's Comprehensive Land Use Plan (CLUP) enabled the TWG to enhance the existing city vision, and assess the key sectors as well as develop the spatial strategies. The TWG has also formulated and detailed the future land use of the city for the next nine years, with emphasis on the protection of land use in the mountainous portion of the city.

- ***Conducted Business Enabling Environment Assessment***

The SURGE Project conducted an assessment on the business enabling environment assessment in General Santos City. The assessment results will be used to identify the priorities and decide on appropriate and applicable concepts, good practices, and application of investment promotion tools, operational guide and monitoring activities. The assessment report was also used in the investment promotion planning activities of the city.

- ***Conducted Orientation on Asset Management***

Attended by key departments involved on asset management, the orientation enabled the city government officials and staff gained appreciation and knowledge on asset management concepts, principles, approaches, tools and techniques in implementation; understood the legal basis for asset management, particularly the responsibilities of local government units; and crafted and will execute a city action plan with an LGU executive order.

The city government has expressed its commitment to improve its asset management systems and processes in light of the lengthy time since asset management has been reviewed.. On the areas for possible improvement, the city is keen on improving the following in relation to asset management: inventory system, the information management and the coordination/linkage among the offices involved. The city is also looking into the need to harness the presence of large area of unutilized public lands. The workshop resulted to the action plan that includes major activities such as: creation of Asset Management Council, development and enhancement of real property units' inventory and the development of asset management plan.

- ***Orientation of JMC-01 series of 2018 on Streamlining Construction Permitting System and Issuance of Certificate of Occupancy***

In relation to the issuance JMC 01 Series of 2018, the SURGE Project conducted an orientation with key departments of city government involved in the building and occupancy permitting system. The orientation enabled the city to come up with an action plan to streamline its building and occupancy permitting system in relation to the provisions of JMC-01. In relation to this, the City Government has allocated around PhP7 million to support the implementation of the streamlined process.

- ***Assisted in the Tourism Master Plan Formulation***

In partnership with the Development Academy of the Philippines, the SURGE Project assisted the city government in formulating its Tourism Master Plan. The project's support is focused more on developing the meetings, incentives, conferences and exhibitions (MICE) and Farm Tourism Strategies which will be part of the Tourism Master Plan.

Synergy with other USAID-funded Projects

The SURGE Project conducted coordination meetings with the USAID/Wildlife Protect Project to identify possible areas of collaboration.

4. ILOILO CITY

During the reporting period, the SURGE Project provided technical assistance to the Iloilo City Government in the following: Asset Management, Streamlining Building and Construction Permitting Systems, Streamlining Business Permits and Licensing Systems and NAMRIA- City Partnership on the use of maps.

- ***Facilitated the Asset Management Orientation and Action Planning***

The SURGE Project conducted an orientation and action planning session on Asset Management with key officials of Iloilo City last March 6, 2018 at the Penthouse Conference Room of the Iloilo City Hall. Key officials from the City Planning and Development Office, General Services Office, City Treasurer's Office, City Assessor's Office, City Engineer's Office, City Local Economic Enterprise Office, City Tourism Office, City Accounting Office, City Legal Office, City Agriculture's Office and the Iloilo City Urban Poor Affairs Office participated in the workshop. A representative from the Land Registration Authority also joined the meeting.



USAID/SURGE conducted an orientation and action planning on asset management with the key officials of Iloilo City.

The SURGE Project introduced a new systematic approach to increase the effective use of real property, owned or operated by a local government. The participants found the concepts, principles, tools and techniques in implementing asset management informative and timely. As a result, the city crafted an action plan to pursue asset management. The participants agreed to recommend to the mayor the issuance of an executive order creating an asset management group that will implement the plan. The SURGE Project's assistance in asset management targets to improve the delivery of mandated services, increase revenue generation, enhance city government's management processes and good governance, rationalize operating costs, and attain efficient utilization of assets.

- ***Coached and Mentored the City Officials in Streamlining Building and Occupancy Permitting System through a Study Tour in Valenzuela City***

Iloilo City officials from the City Engineers' Office and Zoning Office of the City Planning and Development Office attended the Orientation and Action Planning Workshop in Streamlining Building and Occupancy Permitting last February 20, 2016 at the DILG Conference Room, DILG Building, Quezon City. At the workshop, the city officials crafted an action plan that will be presented to the mayor and their respective offices. After the workshop, the city delegates headed to Valenzuela City for a study tour on the Electronic Terminal of Valenzuela City and learned how the city was able to release its building and occupancy permits in just two days.

The project encouraged the city mayor to issue an Executive Order creating a TWG for Construction and Occupancy Permitting. The mayor also committed to join a study tour to Valenzuela City and Quezon City local governments to learn about systems improvements, building and occupancy permitting as well as automating business permits and licensing systems and in using the GIS for revenue generation and efficient data management.

- ***Monitored the Progress of Business Permits and Licensing System***

After the orientation of key officials in the conduct of BPLS assessment last December 12, 2017, both the SURGE Project staff and city government headed by the BPLO monitored the implementation of the BPLS reforms in renewing business permits through time and motion study,

Business-One-Stop-Shop (BOSS) observation and customer satisfaction survey. The initial findings revealed that the city continued to be compliant with the BPLS standards set under the JMC with the release of the permits in just two hours. Customers were generally very satisfied with their experience in renewing business permits, most saying the procedure was better than last year. The initial findings were discussed with the BPLO to enable them to continuously improve the system.

- ***Facilitated the Iloilo City Government and NAMRIA Partnership on the Use of Maps***

The Iloilo City government, represented by the mayor, signed a Memorandum of Understanding (MOU) with the National Mapping and Resource Information Authority (NAMRIA) last January 30, 2018 at the NAMRIA Office in Taguig City. Under this agreement, NAMRIA shall provide, free of charge, the digital ortho-images; the digital terrain model and digital surface model as derived from interferometric synthetic aperture radar (IFSAR) airborne technology covering Iloilo City. Iloilo City agreed to use these products for as additional reference in the implementation of their climate disaster risk assessment (CDRA), local climate change action plan (LCCAP), local disaster risk reduction and management plan (LDRRMP) and risk-sensitive comprehensive land use plan (CLUP).

5. LEGAZPI CITY

The SURGE Project continued to implement its activities on business registration as well as on climate projections and mapping, which commenced in the later part of Year 2. The project also introduced new initiatives on business-friendly inspections, construction permitting systems, and real property asset management. The creation of the Technical Working Group in the city was signed by Mayor Noel Rosal on February 12, 2018 (***Annex 7***).

Key Activities, Accomplishments and Results

- ***Coached and mentored city government officials and staff to properly implement the reformed business registration process of Legazpi City***

From January 3 through the end of March, during the peak period of business permit renewals, the SURGE Project provided continuous coaching and mentoring to officials and staff of the Business Permits and Licensing Office, City Treasurer's Office, City Accountant's Office, City Health Department, Office of the Building Official/City Engineer's Office, City Planning and Development Office, City Mayor's Office, Information Technology Division, and Legazpi City Bureau of Fire Protection, to properly implement the new business registration process that was finalized in December 2017.

The coaching and mentoring helped 50 concerned officials and staff to change their previous practices and procedures, to ensure the city government's compliance with the DILG-DTI-DICT 2016 Revised Business Permits and Licensing Standards (BPLS). Part of the coaching and mentoring included facilitating debriefing sessions with concerned offices to identify positive areas in implementation, and more importantly, determine the areas of concern in the new system. Advisory services were also provided in cases when there were problems with the city government's management information system called the Enhanced Tax Revenue Collection

System (ETRACS). The technical assistance provided by the project enabled the city government to renew and release new business permits in less than two hours, which exceeded the national government's standards. Importantly, taxpayers welcomed the reduction of documentary requirements, and applauded the more organized process flow of transactions in the one-stop shop. The implementation of the new BPLS resulted to a 33 percent increase in issued business permits, and 11 percent increase in collected business tax compared to January 2017.

- ***Enhanced mapping skills of Legazpi City through provision of digital orthoimages, and terrain and surface model maps***

The SURGE Project facilitated the signing of a Memorandum of Understanding (MOU) between the Legazpi City government and the National Mapping and Resource Information Authority (NAMRIA) on January 30, 2018 to strengthen the city government's mapping competencies. The activity facilitated the release of digital orthoimages, and terrain and surface model maps of Legazpi City. It also provided an orientation on how to utilize these in spatial, development, and disaster risk reduction and management planning. Legazpi City was represented by the City Administrator and City Environment and Natural Resources Officer in the activity held at the NAMRIA office in Taguig City.

The orthoimages and maps will be used by five respective technical staff from the City Planning and Development Office, City Disaster Risk Reduction and Management Office, and Office for City Environment and Natural Resources who were trained by the SURGE Project on geographic information system in Iloilo on June 2017.

- ***Enhanced the knowledge and skills of Legazpi City in utilizing climate projections and impact and adaptation assessment in disaster preparedness and mitigation***

The SURGE Project facilitated a meeting on January 31, 2018 in Makati City with city officials and staff to validate Legazpi City's climate projections, and impact and adaptation assessment. Present during the meeting were the City Environment and Natural Resources Officer and his technical staff, and a technical staff from the City Planning and Development Office. The participants learned how to use climate projections, particularly understanding the impact of changes in temperature and precipitation to the city's local economy, infrastructure, environment, and population.

Moreover, through the activity, Legazpi City representatives realized the gaps in the city government's current disaster risk reduction and mitigation programs, projects, activities, and policies. The activity facilitated the finalization of the city government's climate projections and profile, which were initially draft during a SURGE Project-funded workshop held on November 29, 2017. The project will provide the finalized climate projections and profile to the city government to be used as reference in planning, programming and budgeting in disaster preparedness and mitigation.

- ***Enhanced the knowledge and skills of the academe and private sector to evaluate Legazpi City's Business Permits and Licensing System***

The SURGE Project coached and mentored 15 evaluators from the Southern Luzon Technological College Foundation, Inc. (SLTCFI) on January 2018 to ensure the proper evaluation of Legazpi City's new business registration process. SLTCFI and the Albay Chamber of Commerce and Industry (ACCI) signed a MOU with the city government to evaluate the implementation of the new BPLS, to determine its compliance with the national standards. The

SURGE Project monitored the evaluators' accomplished evaluation forms, results of exits interviews with tax payers, and computation of total processing time, and conducted debriefing sessions. The evaluators learned how to observe the BPLS through shadowing or following the tax payer in all procedures. The outputs of the evaluators were critical inputs in the 2018 BPLS Evaluation Report of Legazpi City, which was submitted and discussed with the city mayor in March 2018.

- ***Secured the commitment of Legazpi City government to streamline its construction permitting system***

On February 20, 2018, the SURGE Project held an orientation for officials of the Office of the Building Official/City Engineer's Office, City Planning and Development Office, and Legazpi City Bureau of Fire on the new Joint Memorandum Circular of the DILG, DTI, DPWH and DICT. The orientation explained how cities and municipalities can streamline their procedures and minimize processing time in the issuance of building permits and certificate of occupancy. Legazpi City officials committed to implement with the new policy and drafted an action plan which they will implement from April to September 2018.

The new policy aligns with the thrust of the city government to expedite the issuance of building permits and certificate of occupancy to lessen the burden on new investors, and improve the city's business enabling environment. One of the priorities of the city government until September 2018 is to develop the city's construction permitting management information system, and one-stop shop.

- ***Enhanced knowledge and skills of regulatory offices in conducting business-friendly inspections in Legazpi City***

The SURGE Project trained 20 officials and staff from the Business Permits and Licensing Division, City Health Department, City Planning and Development Office, City Treasurer's Office, Office of the Building Official/City Engineer's Office, Information Technology Office, and Legazpi City Bureau of Fire Protection in conducting business-friendly inspections. The SURGE Project facilitated a learning visit in Valenzuela City on February 21 to expose officials and staff on operationalizing joint inspection teams. This activity was followed by a training on business-friendly inspections on February 22 in Makati City. Through the back-to-back activities, Legazpi City regulatory offices realized that conducting joint inspections minimizes disruption of business activities, and provides a holistic regulatory approach from the private sector perspective. Participants of the training developed an action plan which detailed the finalization of the joint inspection checklist, development of an inspection management system to automate documentation of inspection findings, procedures to strengthen coordination between and among offices, and creation of a joint inspection team. The regulatory offices agreed to prioritize inspections for all new businesses, and those that failed to renew their business permits.



USAID/SURGE City Program Coordinator Jedel Tabamo facilitates the one-day training on business-friendly inspections.

- **Enhanced knowledge of City Officials on Real Property Asset Management**

The SURGE Project trained 13 officials and staff of the city government on Real Property Asset Management on March 21, 2018. The participants in the training come from the City Administrator, City Assessor, City Engineer, General Services Officer and staff, City Budget Officer, City Treasurer, Assistant City Planning and Development Coordinator and staff, City Accountant, and Information Technology Officer. Most of the participants realized that the city is unable to optimize their real property assets. Importantly, they acknowledged that there is a need to automate their asset inventory, which at present they said is disorganized and uncoordinated.



USAID/SURGE IT Specialist Jay Payuyo talks on ways to improve an asset inventory system in Legazpi City.

In order to maximize the effectiveness of the SURGE Project, the city government will create its Real Property Asset Management team by April, develop their asset management inventory system before the 2nd half of 2018, and finalize their Strategic Real Property Asset Management Plan before September 2018. All officials present crafted an action plan, which was discussed with the mayor before adjourning the training. Legazpi City is aiming for a 30 percent increase in its total revenue by 2019 by implementing real property asset management, and has already identified their public markets as several of their city-owned properties that may be reviewed for public-private partnership.

6. PUERTO PRINCESA CITY

This quarter marked the continuous implementation of project activities in the city such as the conduct of validation workshops to assess the city's adaptation and risks; the planning for sustainable sanitation; monitoring of the business and licensing permits operation; strengthening the city's investment plans; partnerships with various sectors to boost seaweed industry; and the development of the city's tourism master plan.



USAID Mission Director Lawrence Hardy II paid a courtesy call to Palawan Governor Jose Alvarez during his first official trip to the province.

Key Activities, Accomplishments and Results

- **Helped develop the capacity of the city government in assessing environment change adaptation and risks**

The SURGE Project, in partnership with NAMRIA (National Mapping and Resource Information Authority), turned-over the 2010 and 2016 digital Orthoimages map, digital terrain and digital surface model as derived from interferometric synthetic aperture radar (IfSAR) airborne technology covering Puerto Princesa City on January 24, 2018.

The SURGE Project also organized a validation workshop on January 31, 2018 on the results of the Household assessment of Seasonal Changes, Impact and Adaptation in Puerto Princesa City. Representatives from the City Planning and Development Office and City Environment and Natural resources Office participated in the activity. The validation workshop reviewed Puerto Princesa City's data towards seasonal changes, patterns, impact and the corresponding adaptation measures of different sectors to major hazards. This was done through data and records review of past extreme weather events, seasonal patterns and impacts of extreme weather conditions such as monetary value of potential damage to agriculture, education, and communities. Mr. Jaztin Althea of the City Planning staff expressed his appreciation to the SURGE Project for translating technical data to understandable and reader-friendly information.

The data is useful in the implementation of their City Climate Disaster Risk Assessment (CDRA), which in turn, will input in the preparation of the City's Local Climate Change Action Plan (LCCAP), Local Disaster Risk Reduction and Management Plan (LDRRMP) and risk-sensitive Comprehensive Land Use Plan (CLUP).

Moreover, the U.S. Government team composed of the Regional Environment Authority, Mr. Christopher Dege, and Bureau of Environment Office, Mr. Will Gibson, together with USAID Ms. Marian Navata assessed the level of risk and impact of USAID development initiatives in Puerto Princesa city.

- **Assisted in the planning of the city-wide sustainable sanitation plan**

The Puerto Princesa City Government, through the City Environment and Natural Resource Office organized the 4th City Septage Management Council (CSMC) on January 10, 2018. The various concerns raised by the Council on the selected sites encouraged Mayor Lucilo Bayron and Councilor Roy Ventura to pursue a Public Private Partnership arrangement through a joint venture agreement for a combined Sewerage and Septage program with EcoSystems International. Mr. Rod Saucelo and Atty. Joel Tan were proud to announced that the feasibility study assisted by USAID-SURGE and Baliwag Water District has been used as basis in the development of the project. Meanwhile, the Puerto Princesa City Water District have been tasked to continue the consultations with the barangays.

The City Health Officer Dr. Ricardo Panganiban and Executive Director, Kevin Lee of Single Drop Consultancy Services, Inc. joined with USAID-SURGE Project to spearhead the local sustainable sanitation plan in the city. Engr. Gerry Mogol and Ms. Jocelyn Gonzaga of the Department of Health - Manila were among the resource persons. The successful 3-day activity (March 21-23, 2018) resulted in an action plan that would finalize and launch the LSSP during the Sanitation Roadshow before the end of the Sanitation Month celebration in June 2018. The action plan includes the formation of the Task Force Water, Sanitation and Hygiene (WaSH) in the Formulation of the LSSP, conduct of the LSSP Formulation Workshop, Consultations, Writeshop and launching of the Plan.

Moreover, the Provincial Government through its Provincial Health Office participated in the activity committed to assist in the roll-out the local sustainable sanitation plan in their covered municipalities.

- **Monitored the smooth operation of the business permit and licensing office**

From January 3-19, 2018, the city demonstrated the institutionalization of their Business Permits and Licensing System 3 steps process. Their improved customer service process and efficiency (fast turn-around of papers with complete documents) were noted by the businesses that processed their documents within the first two weeks of January. The factors that contributed to this include the implementation of a centralized queuing system, complete filling out of the unified form, provision of computers and internet connection to co-located partner agencies such as the Bureau of Fire and Sanitary Inspectors.

The SURGE Project organized the Joint Business Inspection System on January 30, 2018 to enhance the city’s existing inspection processes and procedures in relation to the standards of the streamlined and automated BPLS. The BPL-REM-JIT was able to formulate a reasonable and business-friendly inspection system.

Puerto Princesa City envisions the use of a geographic information system (GIS) in BPLS. GIS aims to eliminate human intervention and corruption with real-time updates and report. It also plans to automate the application and processing of building and construction permits system. The planning workshop led towards the development of action points for the city JIT team to enhance their joint inspection processes.

The report from the Business Permit and Licensing Office show an increase of 12% from businesses that applied for permits.

Quarter/Year	New	Capitalization	Renewal	Gross	Total
January –March 2017	1, 402	610,974,562.75	7,068	18,698,421,169.00	8,470
January –March 2018	1,373	572,557,225.66	8,191	24,812,788,959.00	9,564
Increase (decrease)	(2.00%)	(6.00%)	14.00%	25%	12.00%

Starting February, the Business Permit and Licensing Regulatory, Enforcement and Monitoring Joint Inspection Team, conducts regular monitoring and inspection. An increase in number of businesses complying with the post-requirements was monitored. However, the Bureau of Fire poses a significant challenge in the city’s streamlining efforts due to their inability to inspect the establishments within the 90-days post processing period.

- **Facilitated the building and occupancy permits workshop**

Puerto Princesa City participated in the centralized workshop conducted by the project on February 20, 2018 in Quezon City. The city was able to understand the requirements and standards set in the JMC 2018-01 including the proposed re-engineering and automation processes in relation to the systems, procedures and updated standards of the streamlined construction permitting systems.

The action plan includes the organization of the BOPS structure (who will champion the new joint memorandum circular), the conduct of the city-level session on or before April 19, 2018 to initiate the identified and agreed process improvements for the City's BOPS and, establish the Building and Occupancy Permit one-stop shop and automation of the system.

- **Conducted orientation on asset and land management system**

On March 13, 2018, the SURGE Project conducted the Orientation on Real Property Asset Management. The orientation resulted in the revision of the previous asset inventory committee Executive Order 14-2017. Action plans were developed leading towards data merging and cleaning of information from the General Services Office, Assessor, Accounting and City Legal Office. The city also hopes to strengthen the asset management system by translating all information to GIS. The asset management council organized under Executive Order 004-2018 will provide oversight and directors towards the utilization and disposition of all inventoried properties. After the orientation, series of meeting were organized by the GSO and City Assessor with other offices. Data generated will serve as input to LEIPOs Investment Summit and Business Matching later this year.

- **Conducted validation meeting on revenue generation and internal controls**

The initial assessment of Mr. Ronald Rabun, ICMA Revenue Consultant on Feb. 1, 2018 and validation meeting with Chief of Party, Brad Baxter on March 15, 2018 helped identified the next steps of for Puerto Princesa City. Next quarter, a possible orientation session for the city councilors and plan formulation from the key departments will be conducted. This is to intensify the revenue generation strategies of the city.

- **Helped strengthen the city's investment strategies**

As a new office, LEIPO continues to strengthen its operations and services through the assistance of USAID-SURGE. It has facilitated the issuance of Executive Order creating the technical working group to focus on strengthening its investment in agriculture on February 26, 2018. The office has supported the Seaweed Network by providing support on product packaging and labelling for seaweeds and lamayo (marinated fish). It has gained a primary role in investor facilitation by accompanying new investments during their business transactions within the city.

LEIPO facilitated a number of investor visits and inquiries related to business applications to include eight hotels and accommodations. In turn, the office also visited business establishments as part of investor targeting and after-care service.

The LEIPO attended the Domestic Roadshow for the Stakeholders in Palawan on Tax Incentives on March 8, 2018. LEIPO policies and documents were shared to the municipalities for adoption.

The office facilitated the updating of its investment code to include specific provision for night time economy and tourism mile as supported by Ordinance 919-2018.

Recently, the LEIPO was designated as focal office for the annual completion of the city competitiveness index 2018 by the National Competitiveness Council, Philippines and the Department of Trade and Industry.

Four key areas need to be prioritized in the next quarter as the office prepares for national business and investment forum. This includes technical assistance in the preparation of commodity or industry inventory (scoping) leading towards investment competitiveness profile, identification of common investible areas, and portfolio development; training on business planning in collaboration with BLGF or LGA; action planning in terms of marketing, investor targeting, investment facilitation, and after-care support; and improvement in data banking.

- **Collaborated with business support organization in Puerto Princesa City**

The Puerto Princesa City Chamber of Commerce and Industry (adjudged by the Philippine Chamber of Commerce and Industry (PCCI) as “Most Outstanding Young Chamber” Awardee – City-based Chamber, Level 1) recently elected its new officers. The SURGE Project collaborates with the chamber in addressing ease of doing business and promoting business friendly environment in the city. PCCI is cognizant of their need to increase their members will strategize to effectively serve as the voice of the eleven thousand business establishment registered in the city and proactively advertise themselves as a Chamber that caters to big businesses but also to MSMEs. The Chamber will continue to promote Puerto Princesa City’s viable economy and strengthen linkages with national and global industries.

The LEIPO is facilitating the MOU with PCCI and the City Government in the landscaping city streets/road island in support of the Oplan Linis and Tourism in the City. Courtesy call of the PCCI officers with the Mayor will be done in April 2018.

- **Facilitated the partnerships to boost seaweed industry in Puerto Princesa City and Palawan**

On January 17, 2018, the SURGE Project in partnership with the Seaweed Network organized the 3rd Puerto Princesa City and Palawan Seaweed Network meeting. Around 60 representatives from various seaweed growers associations, buying and processing companies, and government agencies attended in preparation for the roll-out of various projects for the local seaweed industry for 2018.

A significant result is a growing list of seaweed-focused projects and activities by the various government agencies intended for seaweed associations or groups belonging to the Seaweed Network. Among the projects implemented for the quarter includes the rehabilitation of seaweed farms affected by the series of typhoons in December and early January, delineation of a mariculture zone with identified areas for seaweed farming, provision of inputs for seaweed expansion in Barangay San Rafael, Pandan and Babuyan in Puerto Princesa City.

The partnership agreement between Seaweed Industry Association of the Phils (SIAP), the Seaweed Network and the city government of Puerto Princesa was signed on January 24, 2018 with the presence of USAID representative, Ms. Marian Navata. A half-day workshop with selected Network officers followed to orient them on SIAP activities and services, seaweed product standards, alternative livelihood for seaweed farmers and market information networking leading to mutually-acceptable supply agreements between growers and SIAP-member processors and buyers. The partnership resulted in access to the SIAP price information bulletins.

On March 1-2, 2018, the Seaweed Network, Puerto Princesa City, Palawan Provincial Government with support from USAID-SURGE organized the 1st Palawan Seaweed Summit in Puerto Princesa City. More than 200 major seaweed industry stakeholders and practitioners

attended the 2-day event. The event featured technical sessions and an exhibit focusing on production technologies and farming practices, quality standards, post-harvest practices and technologies, existing and emerging market trends and alternative markets, support programs from government agencies and NGOs, research and development (R&D) projects and access to financing for seaweed production.

USAID Mission Director Lawrence Hardy II gave the keynote message during event. The summit was capped with the launch of the online price information system and the signing of a Memorandum of Understanding among different agencies that formalized their membership to the Seaweed Network. The event also facilitated the turn-over of production inputs that symbolized services from support agencies and institutions are increasingly accessible to seaweed growers and stakeholder. The signing and unveiling of the Commitment Board which signified interest and commitment to pursue a revitalized seaweed industry was also facilitated. The Product and Program Exhibit was also formally opened with a ceremonial ribbon-cutting during the event.

The forum served as the venue in undertaking Network activities, such as marketing agreements forged between seaweed buyers and some major producers in the province, turnover of projects and production equipment/materials by support agencies to member-associations. At the end of the forum, specific action points and recommendations were generated to strengthen the industry and the Seaweed Growers Covenant was inked by all the associations.

In the near future, plans are to establish 38 seedling nurseries in Palawan including Puerto Princesa to provide improved cultivars for at least 5,000 seaweed growers, establish an integrated seaweed seed stock production system, construct pilot hybrid seaweed dryer, continue the provision of seedlings and other inputs for seaweed expansion in the City. To date, the Network has 13 seaweed associations composed of 15-30 members per association. The network also includes the seaweed associations in Quezon and Taytay municipalities in the Province of Palawan.

- **Strengthened the city's tourism industry through the Tourism Development Plan**

The SURGE Project continues to support the City's efforts towards the implementation of the plan. Key tourism officers of Puerto Princesa City Tourism Council met USAID Mission Director Lawrence Hardy II on March 1, 2018. During the meeting, the City Tourism Officer Ms. Cynthia Aileen Amurao presented the key destination sites and products prioritized by the city in the next 10 years. Tourism officers representing hotels and accommodations, travel, tours, transport, and tour guide operators expressed support in the implementation of the Tourism Master Plan. A draft policy of the implementation and monitoring structure formulated as it plans to operationalize the plan.



USAID Mission Director Lawrence Hardy II shares a message to tourism stakeholders of Puerto Princesa City during a meeting to discuss the progress of the city's Tourism Master Plan.

With Puerto Princesa City reaching more than 1 million tourist arrivals by the end of 2017, the city aims to

surpass the current number with the inauguration of chartered and commercial flights from China and Taiwan that started early in February 2018.

The City Tourism consulted 24 community-based sustainable tourism (CBST) associations/cooperative as it started rolling out its program on Grassroots Empowerment for Advancing Revenue Upscaling. Key community-level activities include strengthening the organizations and securing technical assistance for tourism management, service delivery and generating community tourism revenues.

The city is strengthening its urban heritage conservation and revitalization program through on-going consultations with the heritage homeowners association, finalization of heritage trail markers, and the relocation of affected barangay centers. Plans for tour guide training will be done early in the second quarter as it prepares for the influx of tourists as well as engaging historical architecture specialists in advancing the city in the architectural documentation. Key milestones would be the documentation of heritage infrastructure in the core district. The passing of policies on night time economy (otherwise called tourism mile) and the construction of a bigger convention center are seen to bolster the tourism industry. The Princesa tower will be launched in April, 2018 as potential tourism investment.

Synergies with other USAID Projects

- **E-PESO Project** for online payment
- **USAID PROTECT Wildlife** collaboration in the formulation of Forest Land Use Plan. Assessment and inventory results will serve as inputs in the refinement of USAID-SURGE assisted Environmental Code and formulation of Environment Management Plan.
- **PhilamFund** on coordination during Mission Director Lawrence Hardy II visit.
- **U.S. Pacific Command and USAID B-Leaders Project** coordination during Mission Director Lawrence Hardy II visit.
- **U.S. Forest Service** in the implementation of Urban Forestry Program. Coordination in the implementation of stewardship map and inventory of urban trees using I-Tree for better understanding and knowledge of tree eco-system benefits. Establishment of natural Tree Park within and around the Government Center in Sta. Monica, Puerto Princesa City and Anepahan-Montible Critical Habitat and Wildlife Sanctuary on conservation and protection activities of the Flora and Fauna species found in the target ranges with emphasis on Avian Wildlife species.

7. TAGBILARAN CITY

During the quarter, the SURGE Project provided technical assistance to the City Government of Tagbilaran in the 2018 implementation of streamlined and automated business permits and licensing systems.

Continued technical assistance were also provided for the preparation of project proposal for the Tagbilaran Septage Treatment Facility Project, completion of the pilot study on the Manga District Metering Area of the Tagbilaran City Waterworks System and preparation of the Local

Sustainable Sanitation Plan (LSSP) and action plans for local asset management, public financial management, and building permits and occupancy systems.

A visit of the US Ambassador to the Philippines, His Excellency Sung Kim, to Bohol and Tagbilaran City capped the quarter.

Key Activities and Accomplishments

- ***Provided assistance in the 2018 business registration***

From January 3 – 20, 2018, the Business Permits and Licensing Office (BPLO) was provided with technical assistance in the implementation of the streamlined and automated business permits and licensing systems. The Business Permits and Licensing Office (BPLO), headed by Samuel Belderol, reported that a total of 4,517 business permits were released as of January 20, 2018; 209 new business permits and 4,308 renewal permits, totaling 4,517 which represents 80% of the total business registrants for 2017, which is 5,696.

From the records of the City Treasurer's Office, the income generated from local business taxes, charges and other fees as of January 20, 2018 increased by 32%, at PhP155, 877,767.80, compared with PhP 117,773,930.11 of the same period in 2017.

A Local BPLS Assessment Team conducted sample exit interviews of new business permittees and those with renewal permits. Positive feedback pointed to an efficient and orderly business registration process, with excellent customer service skills of front-liners. Most of all, business clients expressed appreciation over the speedy business registration process. The total business permits issued for the quarter is 5,177- 440 of which are new permits and 4737 are renewals.

- ***Facilitated the preparation of the Local Asset Management Action Plan***

City Mayor John Geesnell Yap II issued on January 8, 2018 the Executive Order No. 03, series 2018, creating the Local Asset Management Council and Technical Working Group (TWG), which takes the lead in developing and implementing the Asset Management Plan (***Annex 8***). To prepare the city for local asset management work, an orientation meeting with the City General Services Office and the City Assessor's Office was conducted on January 18, 2018. This was followed with a Local Asset Management Assessment Workshop on February 1, 2018 with the key personnel of the City General Services Office, the Secretariat of the Local Asset Management Council.

On February 9, 2018, an Orientation Workshop on Local Asset Management was facilitated by the SURGE Project for the 15 members of the Council and 10 members of the TWG. This was followed by a Local Asset Management Action Planning Workshop on February 22-23, 2018. In the Action Plan, the Council and the TWG expect to complete the Local Asset Management Strategic Plan by September 2018.

- ***Assisted the Tripartite Investment Promotion Partnership in the preparation of an Investment Promotion Strategic Plan***

The tripartite partnership for investment promotion of the Bohol Chamber of Commerce and Industry, City Government of Tagbilaran and the Bohol Provincial Government of Bohol held a

strategic planning workshop on February 8 to chart the action steps needed to implement the enhanced Bohol Investment Promotion Program (eBIPP).

The workshop, which was facilitated by the SURGE Project, tackled priority investment areas such as on power, water, green tourism, waste management & waste-to-energy projects, information and communications technology, septage management services, and city waterfront development for sustainable environmental preservation project, among others. A one-year action plan for 2018 was formulated which includes conducting an investment forum that will promote the priority investment areas; convergence meetings with national government agencies and municipal governments to ensure investor ease in doing business; industry-academe matching; information caravan to ensure support from all stakeholders; and opening of a bank trust account to manage contributed funds from the tripartite partnership.



Argeo Melisimo, Vice-President for External Affairs of the Bohol Chamber of Commerce and Industry (BCCI) presents the strategic and preferred investment areas of the Tripartite Partnership for Investment Promotion.

- ***Coaching and mentoring the Septage Management Team in the preparation of the Septage Treatment Facility Project Proposal***

Fifteen members of Tagbilaran City's Septage Management Team met last February 12-13, 2018 to finalize the septage treatment facility project proposal for submission to the National Sewerage and Septage Management Program (NSSMP) of the Department of Public Works and Highways (DPWH). During the two-day workshop, two major requirements were reviewed: (a) the feasibility study; and (b) the NSSMP application form with required documents.

Pedcris Orencio, SURGE Project's urban development component team leader, facilitated the session and provided detailed explanations of the 13 documentary requirements of the NSSMP application form. The Septage Management Team of Tagbilaran City was created by virtue of Executive Order No. 32, "Creation of Water and Sanitation Overall Management Committee," that included a septage management team, issued by City Mayor John Geesnell L. Yap II on December 16, 2016. The septage management team hopes to submit the completed feasibility study and NSSMP application form by early June 2018. Once constructed and operationalized, the Tagbilaran City Septage Treatment Facility which has a capacity of 80 cubic meters per day, the first of its kind in the Province of Bohol and envisions to serve the septage management needs of Tagbilaran City and neighboring towns.

- ***Assessment of the implementation of Public Financial Management Reforms***

On February 19-20, 2018, the Public Financial Management Team, a reconstituted committee based on the Executive Order No. 4, series of 2018 issued by City Mayor John Geesnell L. Yap II on February 1, 2018, met to review the implementation of the Public Financial Management

(PFM) implementation plan prepared in July 2016. The two-day activity generated a thorough assessment of the gains of PFM implementation to include improvements in policy-based budgeting, comprehensiveness, transparency and credibility of the budget. PFM areas that require more enhancements include predictability and control in budget execution, accounting and recording, internal and external audit and citizen participation. An action plan was formulated to guide the team in the updating of PFM ratings and the preparation of the PFM Assessment Report that will be submitted to the Department of Budget Management (DBM).

- ***Assisted in the formulation of the Local Sustainable Sanitation Plan***

Tagbilaran City prepared on March 19-21, 2018 its first Local Sustainable Sanitation Plan (LSSP) with the assistance the project. An LSSP is a local plan that aims to promote sanitation as a human right and public good, with focus on poorest population groups and with the implementation of key sanitation activities to address prevailing issues on human health and development. The draft LSSP is the result of a participatory three-day workshop facilitated by the SURGE Project and the Department of Health wherein 20 representatives from the local governments of Tagbilaran City and the Bohol province learned about data analysis and interpretation for the preparation and implementation of an LSSP. The participants also conducted an environmental scanning of sanitation practices of households in the city, and an assessment of local government capacity and performance levels in sanitation.

A strategic action plan was formulated and an initial investment program was crafted that described activities with estimated budgets, performance targets, and responsibilities of concerned offices. Once approved by the city council, the LSSP will form part of the requirements for the submission and approval of the Tagbilaran City Septage Treatment Facility Project by the National Sewerage and Septage Management Program of the Department of Public Works and Highways.

- ***Facilitated the preparation of an action plan for streamlining building and construction permitting systems***

Mayor John Geesnell Yap II issued on February 5, 2018 Executive Order No. 05, series of 2018 creating the Building Permits and Occupancy Systems Technical Working Group (BPOS-TWG) to spearhead the streamlining of building and construction permitting systems. The project facilitated an orientation of the BPOS Team on February 14, 2018. Four members of the BPOS-TWG also attended the BPOS Orientation in Quezon City on February 20, 2018. After which, the four participants echoed the orientation to the BPOS – TWG last March 15, 2018 and shared the BPOS Action Plan formulated in the February 20 Orientation Workshop. Follow up activities are expected to take place in April and May.

Synergy with other USAID Projects

- **USAID/E-PESO Project.** The SURGE Project coordinated with the E-PESO project for the participation of five employees from the city government in the Online and Electronic Payment training in Cebu City last February 27-March 2, 2018. A meeting with the City Revenue Management Team was conducted on March 8 for the presentation of the online and electronic payment method. At present, a review of the Memorandum of Agreement (MOA) is ongoing prior to the MOA signing and project launch.

- **USAID/Toxic Site Identification Project (TSIP) Project.** The SURGE Project coordinated with USAID/TSIP in the conduct of soil sampling in six additional barangays in Tagbilaran City on February 26-28, 2018 and March 1 – 2, 2018. Results of these soil samplings will be shared to the city government by April or May.
- **Visit of US Ambassador to the Philippines**

On March 27, U.S. Ambassador to the Philippines Sung Kim on his first official trip to the Bohol province paid a courtesy call to Bohol Governor Edgardo Chatto, and took a heritage tour around Tagbilaran City. Governor Chatto expressed his gratitude to the U.S. government for helping boost the local economy and resilience of Bohol. Ambassador Kim reiterated the strong US-PH cooperation with the province. “This is one of the strongest partnerships the U.S. has in the Philippines. We are deeply proud of our partnership, and we intend to continue our partnership for decades to come.” For the past two decades, USAID, through various projects, made an impact in the province in education, health, governance, environment and urban development. During the heritage tour with local government officials of Tagbilaran City, Ambassador Kim learned about the city’s rich culture and history by visiting several heritage sites.



As part of the Tagbilaran City Heritage Tour, US Ambassador Sung Kim visits the ancestral house of former Philippine President, Carlos P. Garcia, who hails from Bohol. Ambassador said that, “he learned a lot about the rich history and culture of Tagbilaran City during a very interesting heritage tour.”

Councilor Joseph Bompat expressed the city’s deep appreciation for the technical assistance provided by USAID, through its Strengthening Urban Resilience for Growth with Equity (SURGE) Project, in developing the city’s first Tourism Development Plan, and for assisting the city with its water system operations and septage management program.

8. ZAMBOANGA CITY

The Second Quarter of Year 3 was spent in sustaining continuing activities such as the Comprehensive Land Use Plan (CLUP), Geoportal Implementation, the Business Permits and Licensing System (BPLS) and the replicability of the Cassava Growers Project in other districts. On the other hand, completed on-going activities were: the city’s Environmental Code, the GHG Management Plan- Entity Level, the Information Systems Strategic Plan (ISSP), the Terms of Reference (TOR) for the Enhanced Tax Revenue Assessment and Collection System (E-TRACS) and for the Transportation and Traffic Management Study.

Key Activities, Accomplishments & Results

- **Provided coaching/mentoring on Business Permits & Licensing System (BPLS)**

In preparation for the 2018 Business Registration, the SURGE Project-Field Office provided coaching and mentoring to the BPLS-TWG on three occasions (Nov 10 and 17, 2017 and Dec 12, 2017) to discuss the final negative list and the changes in the BOSS during the 2018 Business Registration from January 3 to 20, 2018. The project also finalized the TOR for the consultancy work on the E-TRACS.

- **Conducted initial meeting on the Building Permits and Occupancy System (BPOS)**

An initial meeting was conducted on the BPOS to discuss the approved SURGE Project technical assistance with the Office of the City Engineer and the Building Officials last Dec 7, 2017. The Assessment of Current Processes on BPOS of all national line agencies and LGU-Departments/Units concerned will be done on January 10, 2018. It was also agreed that a TWG would be created for the streamlining of BPOS through an EO.

- **Conducted initial meeting on the rollout of the Asset Management Manual**

An initial meeting was conducted on the proposed rollout of the Asset Management Manual with the Office of the City General Services last Dec 14, 2017. All other stakeholders involved in Asset Management will be invited to a consultation session on January 16, 2018.

- **Provided technical assistance, coaching/mentoring on continuing SURGE Project activities towards sustainability and replication (a city- initiated activities)**

Several activities from Year 2 provided continuing coordination, coaching/mentoring for sustainability purposes. Ongoing activities for Year 2 were also completed. These were:

- Assistance to the CPDO staff in the preparatory activities on Comprehensive Land Use Plan for the Regional Land Use Committee (RLUC) deliberation held on November 3, 6, 13 and 28, 2017;
- Assistance to the ISSP/GIS-TWG in the updating of maps uploaded in the ZC GeoPortal. A meeting was held on November 6, 2017. The Information Systems Strategic Plan (ISSP) was also finalized and submitted to SURGE-Makati Office; A meeting was held on Dec 5, 2017;
- Assistance to the Office of the City Environment and Natural Resources (OCENR) in the finalization of the city's Environmental Code. A meeting was held with the City Legal Office to discuss the draft code in its legal perspective. The draft code was submitted to the *Sanggunian Panlungsod* for deliberation;
- Assistance to OCENR in the finalization of the Green House Gas Management Plan-Entity level. Two meetings were held on Nov 14 and Dec 5, 2017. The document was submitted to the Office of the City Mayor and to SURGE-Makati Office;
- Monitoring Visit of the Cassava Sub-Assemblers in Barangay Ditas was held on October 25, 2017. It was learned from Mr. Nasa and Mr. Kahal that an additional 16,000 kgs. Or 300 sacks of dried-peeled cassava chips were sold to 2 accredited assemblers of San Miguel Food Inc. Basic Book-keeping Learning Session for the Sub-Assemblers, was held on December 1, 2017;
- Assistance to the Office of the City Administrator's Office in the finalization of the TOR for the Transportation and Traffic Management Study. A meeting was held on November 23, 2017;

- Conduct of the 7th SURGE-TWG meeting held on November 24, 2017 wherein the Year 3 Work Plan was discussed. Counselor Rommel Agan, Chair of SP Ways and Means Committee gave a feedback on his attendance to the ICMA International Convention;
- Conducted an exploratory meeting with Mr. Jojo Abdusalam, the Anchor Person on Countering Violent Extremism (CVE) to discuss potential interventions for Zamboanga City. The meeting was held in October 27, 2017;
- Met with the Institute for Solidarity in Asia (ISA) together with the LGU for an interview on how ISA can help in improving efficiency in government system. The meeting was held in November 13, 2017.

Synergy with other USAID-funded Projects

Protect Wildlife Project. The SURGE Project participated in Protect Wildlife Project's Training on Sectoral, Inter and Cross-Sectoral Analysis of Forest Land Use Plan (FLUP) - CLUP held in November 14-17, 2017. The SURGE Project also participated in the Training Workshop on Investment Planning and Sustainable Financing for Protected Areas held in November 27-28, 2017.

V. Management and Administration

Management and Administration

Employment contracts of the project staff were renewed in March 2018 to deliver continued support to field offices in CDI partner cities with the full implementation of Year 3 activities. As of March 31, 2018, the project has a total of 29 staff, 26 long-term staff and three short-term staff.

Human Resources Management

The staffing complement was further reviewed during the second quarter to synchronize with work plan revisions, including the preparatory activities for Marawi City assistance project on water and sanitation, and economic development. A leaner and more responsive project staffing was prepared during the quarter to position the project for the continuation of Year 3 activities.

The SURGE Project conducted an orientation on Asset Management among Makati-based staff on February 2018. The staff were able to learn and gain appreciation and knowledge on asset management concepts, principles, approaches, tools and techniques in implementation. The project has scheduled a series of Asset Management Workshop in CDI cities starting next quarter.

Procurement and Logistics Support

The SURGE Project supported the requirements needed for the following activities:

- **General Santos City** – Non-Revenue Water Management Training; Orientation for Water Safety Review and Approval Process; World Water Day celebration; MOU Signing between Maynilad, General Santos City Water District and Local Government; Capacity Building and Investments Promotion Workshop; Water Safety Planning Workshop; Asset Management Workshop
- **Tagbilaran City** – Formulation workshop for the Development of Local Sustainable Sanitation Plan; US Ambassador visit to Bohol; National Sewerage and Sanitation Management Plan Preparation Workshop; Asset Management Workshop
- **Legazpi City** – Asset Management workshop at SURGE, Makati office
- **Zamboanga City** – Enhancing the Marketing and Organizational Capacities of Seaweed Producers; Asset Management Workshop
- **Puerto Princesa City** – Seaweed Forum and Tourism Stakeholder Forum; Joint Business Inspection Systems; Strengthening organization and marketing capacities of Seaweed Network; Local Sustainable Sanitation Plan Workshop; Asset Management
- **Batangas City** – NRW Management Training for CWSMT/RWSAs of Batangas City – Organized by Maynilad (World Water Day Activity); Water Safety Plans Validation and Presentation; and Asset Management Workshop
- **Cagayan De Oro City** – Land Distribution; Asset Management Workshop
- **Metro Manila** – NAMRIA and CDI Cities MOU Signing; Orientation and Action Planning on the Joint Memorandum Circular on Streamlining Construction Permitting Processes

The SURGE Project also prepared the procurement of Health Maintenance Organization (HMO) service provider and life insurance for ICMA staff. The project also processed the scouting of new office space within a Central Business District. The project also completed the proper modification on the issued Land Transportation Office (LTO) Official Receipt and Certificate of Registration (CR) for the project vehicle in Makati office.

VI. Financial Performance Report

[REDACTED]

Annexes

Annex 1. List of City Regulations and Other Policy Documents Formalized from January to March 2018

Batangas

- Executive Order No. 01, dated January 08, 2018, "Creation of the City Technical Working Group for the Review and Updating of the Comprehensive Land Use Plan, Integrated Zoning Ordinance, Comprehensive Development Plan and Local Development Investment Program of Batangas City"
- Executive Order No. 07, dated March 12, 2018, "Creating the Local Asset Management Council and the Technical Working Group of the City Government of Batangas"

General Santos

- MOU between the City of General Santos and Maynilad for a Joint Work Plan and Twinning Arrangement, dated March 23, 2018
- MOA between the City of General Santos and General Santos City Water District for Septage Management and Sanitation
- MOA between the City of General Santos and Mindanao State University for the conduct of a research study on potable water demand, services and challenges

Iloilo

- Executive Order No. 19, dated February 15, 2018, "An Order Creating the Iloilo City Trade and Investment Promotions Board"

Legazpi

- Executive Order No. 05, dated February 12, 2018, "An Order Creating the Legazpi City Technical Working Group to Implement the United States Agency for International Development (USAID) Strengthening Urban Resilience for Growth with Equity (SURGE) Project"

Puerto Princesa

- Executive Order No. 04, dated February 22, 2018, "Creating the Puerto Princesa City Asset Management Council and Technical Working Committees"
- Executive Order No. 08, dated February 26, 2018, "Organizing the Technical Working Group to Spearhead the Showcasing of the City's Agricultural Products"

Tagbilaran

- Executive Order No. 03, dated January 08, 2018, "Creating the Local Asset Management Council and the Local Asset Management Technical Working Group (TWG) of the City Government of Tagbilaran, Defining its Functions, Roles and Responsibilities Thereof"
- Executive Order No. 05, dated February 05, 2018, "Creating the Building Permits and Occupancy System Technical Working Group and Defining its Composition, Duties and Functions Thereof"

Annex 2. Status of Work Plan Deliverables

COMPONENT 1: IMPROVE LOCAL CAPACITY IN INCLUSIVE AND RESILIENT URBAN DEVELOPMENT			
Subcomponent	Activity	Deliverable	Status of Deliverable
Remaining YEAR 2 Deliverables			
Subcomponent 1.1 - Strengthening local capacity in urban development, including the promotion of disaster reduction and preparedness and improving resilient development and land use planning and development following international best practices	1.1.1.1 Improve science-based decision-making, policy and planning of local institutions in risk-sensitive and disaster-risk areas	CDI city maps for all CDI cities Report on the downscaled climate projections for General Santos City and Legazpi City Prepare high-resolution risk and vulnerability maps from downscaled projections of extreme weather variability parameters, such as precipitation and temperature for General Santos and Legazpi	In progress. Carried over to Year 3 (see section below).
	1.1.1.2 Develop and implement local adaptation and mitigation projects	CCA-DRR Training Modules	
	1.1.1.3 Conduct capacity-building of stakeholders in mainstreaming socially inclusive and gender-responsive DRR-CCA to local development planning including water and sanitation services	Workshops, mentoring and coaching sessions with city departments on updating/ revision aimed at improving the processes and mechanisms for mainstreaming socially inclusive and gender responsive DRR-CCA into the CLUP and CDP	In progress. A workshop series on refining the CLUP was conducted in General Santos City from November 13 to 17, 2017, with follow through activities during the quarter. SURGE also continued providing technical advice in the updating of Batangas City's CLUP.
	1.1.1.4 Establish Urban Development Learning Centers (UDLC)	Design an enhanced urban development program in Iloilo and enhance the capacity of institutions and service providers	On-hold. While initial meetings with the University of the Philippines Visayas have been undertaken, no SURGE-supported activities were identified and have been carried out in Year 3 to date.
	1.1.1.5 Establish baseline measurements for competitive and resilient urban development through the Urban Development Index (UDI)	Data collection for the application of the URMF in Batangas City	On-hold. While a draft framework has been crafted, no SURGE-supported activities were identified and have been carried out in Year 3 to date.
Subcomponent 1.3 - Increasing access to sustainable water supply and sanitation services	1.1.3.3 Improve access to sanitation through technical assistance on septage management for CDI cities	Septage management system for CDI cities' Water Districts and Water Safety Plans (WSP) as part of improving access to basic sanitation services	In progress. SURGE facilitated the visit of the City Septage Management Council of Puerto Princesa City to Baliwag Water District on November 27, 2017 to help in the septage treatment facility site identification. To date, the city is pursuing a joint venture agreement for a combined sewerage and septage program. Among the bases used for the proposal was the feasibility study

COMPONENT 1: IMPROVE LOCAL CAPACITY IN INCLUSIVE AND RESILIENT URBAN DEVELOPMENT

Subcomponent	Activity	Deliverable	Status of Deliverable
			<p>SURGE and Baliwag Water District assisted on.</p> <p>Meanwhile, progress in the WSPs of Batangas and General Santos are detailed in the succeeding sections.</p>

YEAR 3

Subcomponent 1.1 - Strengthening local capacity in urban development, including the promotion of disaster reduction and preparedness and improving resilient development and land use planning and development following international best practices	1.1.1.1 Improve science-based decision-making, policy and planning of local institutions in risk-sensitive and disaster-prone areas	City profiles of 5 cities	<p>In progress (carried-over from Year 2).</p> <p>The report on climate change adaptation which includes city profiles has been drafted and is being reviewed for elevation to USAID. As part of the deliverable, the project also facilitated the acquisition of Digital Orthoimages, Digital Terrain Model and Digital Surface Model from NAMRIA. The maps were formally turned over to the cities through an event held on January 31, 2018.</p> <p>A draft Climate and Disaster Risk Assessment procedural manual has been submitted to HLURB on March 6, 2018.</p>
		Report on impacts and adaptation measures to changes in global environmental conditions for General Santos City, Tagbilaran, Puerto Princesa and Legazpi City	
	Resilient Land Use Planning and Development Instructional Manual		
1.1.1.2 Develop and implement local mitigation and adaptation projects	Energy-efficient strategies and plan at the community level, with targets and strategies	<p>In progress. There is ongoing discussion in preparation for GHG management planning workshop in Zamboanga.</p>	
	Two project proposals from Legazpi and Zamboanga on adaptation projects submitted to People’s Survival Fund (PSF)	<p>In progress. SURGE facilitated meetings and reviewed the draft proposal prepared by Cagayan de Oro City’s Iponan Watershed Climate Change Adaptation Team. On March 08, 2018, the city government submitted their final proposal entitled “Establishment of Systemic Climate Change Adaptive Interventions: Addressing water insufficiency of the Iponan River Watershed” to the PSF Board.</p>	

COMPONENT 1: IMPROVE LOCAL CAPACITY IN INCLUSIVE AND RESILIENT URBAN DEVELOPMENT

Subcomponent	Activity	Deliverable	Status of Deliverable
		Legazpi vulnerability assessment report, draft LCCAP or an updated DRRMP	On-hold. The recalibrated work plan deferred related work in this area. Nonetheless, SURGE has conducted consultation workshops with key technical staff from different departments of Legazpi City to identify current adaptation measures and identify impacts to sectors in the preparation of a profile that will be used for enhancing the LCCAP.
Subcomponent 1.3 - Increasing access to sustainable water supply and sanitation services	1.1.3.1 Improvement of water and sanitation services through disaster risk resilient local planning	Water safety plans (WSP) and water supply system improvement plans in the cities of Batangas, Legazpi, Tagbilaran and General Santos City	In progress. Implemented with the RWSAs in Batangas and General Santos only. SURGE assisted 20 RWSAs in Batangas in crafting their respective WSP. Of these, 12 plans have been submitted to SURGE for review. In General Santos, the project is working with 2 RWSAs for their WSP.
		Business plans of selected Rural Waterworks and Sanitation Associations (RWSAs) to improve the operation and financial management systems and financing of water operations in Batangas, Legazpi and General Santos	Not yet started. This will be continued in the next work plan.
		Technical assistance to operations and management of RWSAs and Water Districts in the cities of General Santos, Legazpi, Tagbilaran and Batangas	Completed. SURGE facilitated the MOU signing between the City Government of General Santos and the water district as well as with Mindanao State University (MSU) for water related studies. The project also facilitated the RWSA summit held on November 29, 2017 in General Santos City. Technical assistance in Batangas contributed to the issuance of EO No. 32 signed November 9, 2017 expanding the composition and functions of the City Waterworks and Sanitation Management Team. Workshops on non-revenue water management were also conducted for General Santos (March 8-9, 2018)

COMPONENT 1: IMPROVE LOCAL CAPACITY IN INCLUSIVE AND RESILIENT URBAN DEVELOPMENT

Subcomponent	Activity	Deliverable	Status of Deliverable
			and Batangas City (March 21-23, 2018).
	1.1.3.2 Improve the capacity of Water Districts/ Water Service Providers for sustainable water and sanitation services in CDI Cities	Facilitate twinning arrangements and water operators' partnership with different service providers on water supply system improvement in General Santos, Legazpi and Batangas	In progress. In General Santos, the city government signed a MOA with MSU for the conduct of a study on potable water demand, services, stakeholder, and policy improvements; a MOA with General Santos City Water district which involves capacity strengthening for the RWSAs, and an MOU with Maynilad Water Services for the implementation of a joint work plan and twinning arrangement.
		Assessment and improvement of the operations of the water supply system through workshops and planning support to infrastructure development in General Santos, Tagbilaran and Legazpi	In progress. Progress in Tagbilaran City has been made through district metered area validation, and the TCWS' launch of an enhanced billing and collection system. Procurement of pipes and meters for replacement is also ongoing.
		Technical assistance on the conduct of participatory consultation and decision making in General Santos and Tagbilaran	In progress. SURGE facilitated the conduct of the RWSA summit in General Santos, and the presentation of an enhanced billing and collection system in Tagbilaran. The project also assisted with the crafting of enhanced ordinances for sanitation in both cities.
	1.1.3.3. Improve access to sanitation through technical assistance on septage management for CDI cities	Formulation of a Local Sustainable Sanitation Plan (LSSP) in Puerto Princesa City	In progress. SURGE facilitated workshops in Tagbilaran (March 19-21, 2018) and Puerto Princesa City (March 21-23, 2018) for the formulation of their respective LSSP. From these activities, the cities developed action plans toward the drafting of their actual LSSP.
		Septage management system for Puerto Princesa, Tagbilaran and General Santos WDs and WSPs as part of improving access to basic sanitation services	In progress. SURGE facilitated a multi-party joint validation of the proposed sites to discuss issues and generate agreements on the next steps.

Annex 3. List of Laws, Policies or Procedures Drafted, Proposed or Adopted to Promote Gender Equality at the Regional, National or Local Level

POLICIES

Adopted

1. Puerto Princesa City GAD Plan and Budget
2. Tagbilaran City GAD Plan and Budget
3. Reconstituted GAD Focal Point System and Technical Working Group (EO No. 09 dated March 1, 2017) in Tagbilaran City
4. Reorganizing and strengthening of the GAD Focal Point System (EO No. 2017-03 dated July 6, 2017) in Puerto Princesa City
5. Amendments in the composition of the GAD Focal Point System (EO No. BC 292-2017 dated September 6, 2017) in Zamboanga City
6. Institutionalizing GAD database and sex-disaggregated data in General Santos City (EO No. 60 dated October 2, 2017)

PROCEDURES

Adopted

7. The installation of Business One-Stop Shop (BOSS) special desk for pregnant women, persons with disabilities, senior citizens in Zamboanga City
8. The establishment of sex-disaggregated BPLS database in Zamboanga City
9. GESI mainstreaming in the local development plans (CLUP-CDP-ELA) of Zamboanga City
10. Establishing Barangay VAW Desks in Tagbilaran City
11. Integration of the GESI perspective in Tourism Development Planning in Puerto Princesa City
12. Provision of BOSS special lane for senior citizen, people with disabilities and pregnant women in General Santos City
13. Collection of sex-disaggregated data on ownership and employment for business registration in Legazpi City
14. Expansion of the BOSS priority lane privilege for pregnant women, senior citizens, persons with disability, and men or women with children below 10 years of age in Legazpi City

Proposed

15. Mainstreaming GESI in CCA-DRR in Batangas City

16. GESI mainstreaming in the local development plans (CLUP-CDP-ELA) of Iloilo City
17. Mainstreaming GESI in ongoing revision of the environmental code and local development plans in Puerto Princesa City
18. Consideration of the roles of women in the Seaweed Network Strategic Action Planning in Puerto Princesa
19. GESI mainstreaming in the local development plans (CLUP-CDP-ELA) of Tagbilaran City
20. Organization of GAD M&E Team in Tagbilaran City
21. Gender and social inclusion considerations in the organization of critical functional committees such as the Joint Inspection Team for streamlining of business permits, Climate Change Committee, City Investment Council and TWG, Committee on Relocation, City DRRMC, Water and Sanitation Overall Management Committee, and the Composite Team for the city's compliance with the Seal of Good Local Governance requirements
22. Special chapter on a Culture Fair Human Settlements in the proposed Environment Code of Zamboanga City that also considers GESI
23. Consideration of GESI in Zamboanga City's disaster risk reduction and management programs that will inform the handling of pregnant women, persons with disability and senior citizens during evacuation and emergency disasters
24. Setting up of GAD database in Zamboanga City
25. Setting up of GAD M&E Team in Zamboanga City
26. GESI mainstreaming in the local development plans (CLUP-CDP-ELA) of General Santos City
27. Designation of GAD Focal Points and Coordinators in General Santos City

Annex 4. Monitored Media Placements, January to March 2018

Date	Media Name	Type	Title	URL/Page	Activity
2-Jan-18	Tagbilaran City Government	Facebook post	Tagbilaran City, ready for 2018 business permits application	https://www.facebook.com/citymediabureau/posts/1654226911303327	BPLS Streamlining
2-Jan-18	USAID Philippines	Facebook post	USAID and the Office of the City Agriculturist trained cassava growers in Zamboanga City on bookkeeping	https://www.facebook.com/usaid.philippines/posts/1677276552338664	Cassava Project
2-Jan-18	The Bohol Tribune	Facebook post	USAID-SURGE CHRISTMAS PARTY	https://www.facebook.com/theboholtribune/posts/2025374327675858	
3-Jan-18	City Government of Zamboanga	Facebook post	City's BOSS starts full operation today, Jan 3	https://www.facebook.com/zambocitygovt/posts/138798656792800	BPLS Streamlining
3-Jan-18	Beng Climaco	Facebook post	BOSS starts full operation today, Jan 3	https://www.facebook.com/bengclimaco/posts/10155293980123014	BPLS Streamlining
3-Jan-18	Daily Zamboanga Times	News article	City's BOSS starts implementation today	Pages 1 and 11	BPLS Streamlining
3-Jan-18	USAID Philippines	Facebook post	The city's first-ever meeting as a partner of USAID's Cities Development Initiative	https://www.facebook.com/usaid.philippines/posts/1677299969002989	CDI MOU Signing
3-Jan-18	The Bohol Tribune	Facebook post	Tagb eyes to hasten business permit renewal	https://www.facebook.com/theboholtribune/photos/a.1572960582917237.1073741827.1571902499689712/1853735478173078/?type=3&theater	BPLS Streamlining
3-Jan-18	Zamboanga Today Online	Online news	City's BOSS starts operation Jan 3	http://www.zamboangatoday.ph/index.php/top-stories/23359-citys-boss-starts-full-operation-jan-3-.html	BPLS Streamlining
3-Jan-18	MindaNews	News article	GenSan streamlines business permits processing to 2 hours	http://www.mindanews.com/top-stories/2018/01/gensan-streamlines-business-permits-processing-to-2-hours/	BPLS Streamlining
3-Jan-18	Philippine News Agency	News article	GenSan to issue biz permits in just 2 hours	http://www.pna.gov.ph/articles/1020333	BPLS Streamlining

5-Jan-18	Daily Zamboanga Times	News article	BOSS receives 400 biz applications in first 2 days	Pages 1 and 11	BPLS Streamlining
5-Jan-18	Daily Zamboanga Times	News article	Climaco foresees positive outlook for Zambo in 2018	Page 1	2017 KALASAG Award: Best Highly Urbanized City DRRM Category in the Regional Level
6-Jan-18	USAID Philippines	Facebook post	USAID congratulates Zamboanga City--one of USAID's eight Cities Development Initiative partners--for winning third place in the 2017 Gawad KALASAG	https://www.facebook.com/usaid.philippines/posts/1692959904103662	2017 KALASAG Award: Best Highly Urbanized City DRRM Category in the Regional Level
6-Jan-18	US Embassy Manila	Facebook post	General Santos City recently became the eighth and newest partner in USAID Philippines' Cities Development Initiative.	https://www.facebook.com/manila.usembassy/posts/10156105557339623	CDI MOU Signing
7-Jan-18	LGU Gensan	Facebook post	Streamlined BPLS Starts Rolling Out -General Santos City	https://www.facebook.com/LguGensan/posts/1444452975681540	BPLS Streamlining
7-Jan-18	Ronnel Rivera Full	Facebook post	Streamlined BPLS Starts Rolling Out -General Santos City	https://www.facebook.com/ronnelriveraofficial/posts/2110668905818707	BPLS Streamlining
7-Jan-18	USAID Philippines	Facebook post	Time is money, especially when you're running your own business!	https://www.facebook.com/usaid.philippines/posts/1692972980769021	BPLS Streamlining
7-Jan-18	The Bohol Tribune	News article	Better Collections Mean More Income For City Gov't	https://www.boholtribune.com/better-collections-mean-income-city-govt.html	BPLS Streamlining
7-Jan-18	The Bohol Tribune	News article	Better Collections Mean More Income For City Gov't	page 8	BPLS Streamlining
7-Jan-18	The Bohol Tribune	News article	Department heads engage in a two-day training workshop	page 8	Leadership workshop for city department heads
7-Jan-18	The Bohol Chronicle	News article	City business income hikes	page 5	BPLS Streamlining
7-Jan-18	The Bohol Chronicle	News article	City dep't heads undergo 2-day training workshop	page 10-D	Leadership workshop for city department heads

8-Jan-18	USAID Philippines	Facebook post	City Mayor John Geesnell Yap II and Region 7 Environmental Management Bureau Chief John Roy Kyamko formalize Tagbilaran City public schools' participation in the Philippine government's National Ecosavers Program	https://www.facebook.com/usaid.philippines/posts/1692988157434170	Tagbilaran's Solid Waste Management Plan/ MOA signing of the Material Recovery Facility Funding Assistance
8-Jan-18	The Bohol Tribune	Facebook post	With new innovations that streamlined the business permit renewals, the city expects better collections this year.	https://www.facebook.com/theboholtribune/posts/2029864550560169	BPLS Streamlining
8-Jan-18	Beng Climaco	Facebook post	Climaco orders fire safety checks on all business bldgs.	https://www.facebook.com/bengclimaco/posts/10155308225198014	BPLS Streamlining
8-Jan-18	City Government of Zamboanga	Facebook post	Climaco orders fire safety checks on all business bldgs.	https://www.facebook.com/zambocitygovt/posts/139957080010291	BPLS Streamlining
9-Jan-18	Beng Climaco	Facebook post	Zamboanga City is a grateful and proud partner of USAID-SURGE.	https://www.facebook.com/bengclimaco/posts/10155309067093014	2017 KALASAG Award: Best Highly Urbanized City DRRM Category in the Regional Level
9-Jan-18	Beng Climaco	Facebook post	BOSS processes 1,297 applications in 5 days	https://www.facebook.com/bengclimaco/posts/10155311241638014	BPLS Streamlining
9-Jan-18	EdChatto Bohol (Governor of Bohol)	Facebook post	Gov. Edgar Chatto convenes the Panglao Island and Tagbilaran City Executive Council (PITEC) to set the tone for 2018 in terms of streamlining operations for growth of Tagbilaran City, Dauis and Panglao as a strategy for growth of entire province.	https://www.facebook.com/edchatto.bohol/posts/177815852821745	PITEC Board Meeting
10-Jan-18	Tagbilaran City Government	Facebook post	City department heads engage in a two-day training workshop	https://www.facebook.com/citymediabureau/posts/1661928123866539	Leadership workshop for city department heads

10-Jan-18	Tagbilaran City Government	Facebook post	Tagbilaran City increases its business income after streamlining	https://www.facebook.com/citymediabureau/posts/1661923513867000	BPLS Streamlining
10-Jan-18	The Bohol Tribune	Facebook post	PI TEC CONVENES FOR TAGB, PANGLAO ISLAND PROGRESS	https://www.facebook.com/theboholtribune/posts/2033639413516016	PI TEC Board Meeting
10-Jan-18	Rommel Rivera Full	Facebook post	The Generals: official publication of the Local Government Unit of General Santos (Featuring the MOU Signing)	https://www.facebook.com/ronnelriveraofficial/media_set?set=a.2112221488996782.1073742368.100006268537475&type=3	CDI MOU Signing
15-Jan-18	Palawan News	News article	Chinese aid seen to boost Palawan aquaculture	http://palawan-news.com/chinese-aid-seen-boost-palawan-aquaculture/	Seaweed Network Formation
16-Jan-18	DRRMO GenSan	Facebook post	The LGU - General Santos through CDRRMO in partnership with USAID-SURGE conducts 4-Day Workshop on Participatory 3-Dimensional Mapping (P3DM) and Contingency Planning (CP) for Barangays	https://www.facebook.com/drrmo/posts/1940308449553152	Participatory 3-Dimensional Mapping (P3DM) and Contingency Planning (CP) for Barangays
16-Jan-18	Alan Aizon (Zamboanga City)	Facebook post	USAID features Zamboanga City Geoportal. Thanks ma'am Abelle Cajita, Mark S. Revillas and Jay Lowell Payuyo.	https://www.facebook.com/alan.aizon/posts/2019060244778309	CDI Newsletter
16-Jan-18	Jeanette Laila Busano (Tagbilaran City)	Facebook post	A good read! Tagbilaran City was featured in the USAID-CDI newsletter for its initiatives, through USAID-SURGE, in Tourism and Water Improvement	https://www.facebook.com/jnetlaila/posts/10156178796467578	CDI Newsletter
16-Jan-18	Beng Climaco	Facebook post	State of the City Address 2018 (USAID SURGE mentioned starting 55:33)	https://www.facebook.com/bengclimaco/videos/10155325011143014/	
17-Jan-18	Tagbilaran City Government	Facebook post	A good read! Tagbilaran City was featured in the USAID-CDI newsletter for its initiatives, through USAID-SURGE, in	https://www.facebook.com/citymediabureau/posts/1668182423241109	Enhanced Water Billing and Collection System Launch & Joint Validation

			Tourism and Water Improvement		Session/Tourism Development Plan Launch
17-Jan-18	Boholistique Club	Facebook post	Tagbilaran City in USAID CDIs Cities Development Initiative Newsletter!	https://www.facebook.com/boholistique/posts/2012538348762786	Enhanced Water Billing and Collection System Launch & Joint Validation Session/Tourism Development Plan Launch
17-Jan-18	ICMA	Blog post	CDI Newsletter Highlights Work of SURGE Project	https://icma.org/blog-posts/cdi-newsletter-highlights-work-surge-project-0	CDI Newsletter
17-Jan-18	Jeanette Laila Busano (Tagbilaran City)	Facebook post	Mayor Yap, elated over 30% increase in local economy	https://www.facebook.com/jnetlaila/posts/10156182001057578	BPLS Streamlining
18-Jan-18	Tagbilaran City Government	Facebook post	Mayor Yap, elated over 30% increase in local economy	https://www.facebook.com/citymediabureau/posts/1669255296467155	BPLS Streamlining
18-Jan-18	Beng Climaco	Facebook post	Continuamente agradecido el Gobierno Local de Zamboanga por el asistencia y suporta del USAID-SURGE con el objeto para avanza y desarrolla el Ciudad por medio del Cities Development Initiative (CDI).	https://www.facebook.com/bengclimaco/posts/10155331404608014	CDI Newsletter
18-Jan-18	City Government of Zamboanga	Facebook post	Zamboanga City is featured in the latest CDI Newsletter of USAID-SURGE highlighting the city's geoportal project and achievement in garnering DILG's 2017 Seal of Good Local Governance.	https://www.facebook.com/zambocitygovt/posts/141852733154059	CDI Newsletter
18-Jan-18	USAID Land Links	Blog post	USAID joins first ASEAN Land Governance Summit in Manila	https://usaidlandtenure.net/blog_post_type/article/	1st ASEAN Land Governance Summit
18-Jan-18	USAID Climatelinks	Online news article	Cities Development Initiative	https://www.climatelinks.org/content/cities-development-initiative	CDI Newsletter

18-Jan-18	Tagbilaran City Human Resource and Management Office	Facebook post	A Training- Workshop for the City Executive Advisory (CEAC) Council on January 5 - 6, 2018	https://www.facebook.com/pg/TagbilaranHRMO/photos/?tab=album&album_id=593602367648686	Training Workshop for the City Executive Advisory Council (CEAC) Members
19-Jan-18	DRRMO GenSan	Facebook post	4-Day Workshop on Participatory 3-Dimensional Mapping (P3DM) done	https://www.facebook.com/drrmo/posts/1941496076101056	Participatory 3-Dimensional Mapping (P3DM) and Contingency Planning (CP) for Barangays
19-Jan-18	Philippine News Agency	News article	Tagbilaran's economy up by 30%	http://www.pna.gov.ph/articles/1022069	BPLS Streamlining
19-Jan-18	Palakat Batangas	Facebook post	CDI Newsletter	https://www.facebook.com/palakat.batangascity/posts/2057218394514760	CDI Newsletter
20-Jan-18	LGU-Gensan	Facebook post	One Stop Shop ends midnight of Jan. 20 - General Santos City	https://www.facebook.com/LguGensan/posts/1454622037997967	BPLS Streamlining
23-Jan-18	LGU-Gensan	Facebook post	Cities Development Initiative Newsletter	https://www.facebook.com/LguGensan/posts/1457416031051901	CDI Newsletter
23-Jan-18	DRRMO GenSan	Facebook post	CDRRMO documentation on Participatory 3-Dimensional Mapping (P3DM) Process (with video link)	https://www.facebook.com/drrmo/posts/1943894785861185	Participatory 3-Dimensional Mapping (P3DM) and Contingency Planning (CP) for Barangays
24-Jan-18	Cagayan de Oro City Philippines	Facebook post	Heads and key personnel from the different department in city hall and line agencies discussed with Mayor Oscar Moreno the proposed One-Stop-Shop for Construction Permits (OSCP)	https://www.facebook.com/CDOinfonet/posts/1859777414053922	One-Stop-Shop for Construction Permits (OSCP)
24-Jan-18	Palawan News	Online news article	City receives data sets from mapping agency	http://palawan-news.com/city-receives-data-sets-mapping-agency/	MOU signing between Puerto Princesa and NAMRIA
24-Jan-18	Palawan News	Online news article	Seaweed farming pushed as tourism come on	http://palawan-news.com/seaweed-farming-pushed-tourism-come/	Partnership Agreement signing

					between the Palawan Seaweed Network and SIAP
24-Jan-18	Palawan News	Facebook post	City receives data sets from mapping agency	https://www.facebook.com/palawanews/posts/1915736208755935	MOU signing between Puerto Princesa and NAMRIA
24-Jan-18	Palawan News	Facebook post	Seaweed farming pushed as tourism come on	https://www.facebook.com/palawanews/posts/1915789215417301	Partnership Agreement signing between the Palawan Seaweed Network and SIAP
24-Jan-18	Philippine News Agency	News article	Puerto Princesa receives maps on urban dev't, resiliency	http://www.pna.gov.ph/articles/1022742	MOU signing between Puerto Princesa and NAMRIA
24-Jan-18	Philippine News Agency	News article	Palawan capital told to explore "seaweed farming tourism"	http://www.pna.gov.ph/articles/1022766	Partnership Agreement signing between the Palawan Seaweed Network and SIAP
24-Jan-18	ABS CBN Palawan	Broadcast news (Television)	Seaweeds Farming (timestamp 30:30)	https://www.youtube.com/watch?v=gQzlkzWxdi0&feature=youtu.be	Partnership Agreement signing between the Palawan Seaweed Network and SIAP
25-Jan-18	PTV News Ph	News article	Puerto Princesa receives maps on urban dev't, resiliency	https://ptvnews.ph/puerto-princesa-receives-maps-urban-devt-resiliency/	MOU signing between Puerto Princesa and NAMRIA
25-Jan-18	PTV News Ph	News article	Palawan capital told to explore "seaweed farming tourism"	https://ptvnews.ph/palawan-capital-told-explore-seaweed-farming-tourism/	Partnership Agreement signing between the Palawan Seaweed Network and SIAP
25-Jan-18	PTV News Ph	Facebook post	Puerto Princesa receives maps on urban dev't, resiliency	https://www.facebook.com/PTVph/posts/1977165509010776	MOU signing between Puerto Princesa and NAMRIA

25-Jan-18	PTV News Ph	Facebook post	Palawan capital told to explore "seaweed farming tourism"	https://www.facebook.com/PTVph/posts/1977165892344071	Partnership Agreement signing between the Palawan Seaweed Network and SIAP
26-Jan-18	Metrocebu.news	Online news article	Palawan capital told to explore "seaweed farming tourism"	http://metrocebu.news/2018/01/palawan-capital-told-to-explore-seaweed-farming-tourism/	Partnership Agreement signing between the Palawan Seaweed Network and SIAP
29-Jan-18	PPDOBohol.lgu.ph	News article	PDC Full Council Meets for 2018	http://www.ppdobohol.lgu.ph/pdc-full-council-meets-for-2018/	CDI MOU Signing/ PITEC
30-Jan-18	Beng Climaco	Facebook post	Muchas gracias NAMRIA and USAID!	https://www.facebook.com/bengclimaco/posts/10155364362403014	MOU signing between the CDI cities and NAMRIA
30-Jan-18	NAMRIA	News article	NAMRIA in Puerto Princesa City: Signs MOU with one of eight partner-cities of USAID's CDI	http://namria.gov.ph/list.php?id=1523&alias=namria-signs-mou-with-puerto-princesa-city&Archive=1	MOU signing between Puerto Princesa and NAMRIA
30-Jan-18	Zamboanga Updates	Facebook post	Muchas gracias NAMRIA and USAID!	https://www.facebook.com/ZCUpdates/posts/1823505611281807	MOU signing between the CDI cities and NAMRIA
30-Jan-18	Carlos Ante (Legaspi City)	Facebook post	NAMRIA and CDI Cities MOU signing and Turnover of Maps at Namria Office, Taguig	https://www.facebook.com/chitante/posts/10204082461778682	MOU signing between the CDI cities and NAMRIA
30-Jan-18	Beth Casten (GenSan City)	Facebook post	MOU Signing with NAMRIA and CDI SURGE turnover of maps.	https://www.facebook.com/beth.casten.7/posts/10155574809508853	MOU signing between the CDI cities and NAMRIA
30-Jan-18	Armen Aviola Cuenca (CDO City)	Facebook post	Signing of MOU and turn-over of Digital Maps with NAMRIA spearheaded by USAID SURGE at NAMRIA Office	https://www.facebook.com/armen.cuenca/posts/10211532299083630?pnref=story	MOU signing between the CDI cities and NAMRIA
30-Jan-18	Alan Aizon (Zamboanga City)	Facebook post	Attending NAMRIA and CDI Cities MOU Signing and Turnover of Maps. #USAID #SURGE #GIS	https://www.facebook.com/alan.aizon/posts/2037725142911819	MOU signing between the CDI cities and NAMRIA
30-Jan-18	LEIPO Iloilo City	Facebook post	ILOILO CITY (USAID CDI CITIES) and NAMRIA MOU Signing and Turnover of Maps	https://www.facebook.com/LIEPOIloiloCity/posts/911938275650753	MOU signing between the CDI cities and NAMRIA

30-Jan-18	Iloilo City Government	Facebook post	ILOILO CITY (USAID CDI CITIES) and NAMRIA MOU Signing and Turnover of Maps	https://www.facebook.com/iloilocitygov/posts/1786979508000257	MOU signing between the CDI cities and NAMRIA
30-Jan-18	Mayor Jose Espinosa III	Facebook post	ILOILO CITY (USAID CDI CITIES) and NAMRIA MOU Signing and Turnover of Maps	https://www.facebook.com/MayorJoelIEspinoza/posts/1966135856973411	MOU signing between the CDI cities and NAMRIA
30-Jan-18	GSC Tourism Council	Facebook post	GenSan tourism advocates brainstorming with tourism guru Randi Alampay and USAID SURGE experts the strategic directions for #MICE	https://www.facebook.com/GensanTourismCouncil/posts/795216110678528	GenSan's MICE Brainstorming Session
30-Jan-18	Maria Cora Cenas Tito (General Santos City)	Facebook post	Powerhouse USAID SURGE participation to the Orientation Workshop for drafting Gensan's Tourism Development Masterplan	https://www.facebook.com/mariacora.c.tito/posts/10156023552602629	Orientation Workshop for drafting Gensan's Tourism Development Masterplan
30-Jan-18	Mayor Jose Espinosa III	Facebook post	ILOILO CITY (USAID CDI CITIES) and NAMRIA MOU Signing and Turnover of Maps	https://www.facebook.com/MayorJoelIEspinoza/posts/1966135856973411	MOU signing between the CDI cities and NAMRIA
30-Jan-18	Alan Aizon (Zamboanga City)	Facebook post	Zamboanga City is one of the recipient of NAMRIA Orthoimages and Digital Terrain Model and Digital Surface Model.	https://www.facebook.com/alan.aizon/posts/2037898202894513	MOU signing between the CDI cities and NAMRIA
31-Jan-18	Beth Casten (General Santos City)	Facebook post	Disaster Risk Assessment Workshop with SURGE CDI	https://www.facebook.com/beth.casten.7/posts/10155575169963853	Disaster Risk Assessment Workshop
1-Feb-18	NAMRIA	News article	NAMRIA in Taguig City: Signs MOU with seven of eight partner-cities of USAID's CDI	http://www.namria.gov.ph/list.php?id=1525&alias=seven-usaids-cdi-partners-signed-mou-with-namria&Archive=1	MOU signing between the CDI cities and NAMRIA
1-Feb-18	ABS CBN Palawan	Broadcast news (Television)	Joint Inspection Team Workshop in Puerto Princesa (timestamp 19:45)	https://www.youtube.com/watch?v=amHQKPXveXY	Joint Inspection Team Workshop
1-Feb-18	LEIPO Iloilo City	Facebook post	Bradley Baxter (USAID SURGE Chief of Party) and Deana Lijauco (City Program Coordinator) came to witness the 50th Dinagyang Festival	https://www.facebook.com/LEIPOIloiloCity/posts/912910785553502	Dinagyang Festival

			Celebration last January 27-28, 2018.		
1-Feb-18	Iloilo City Government	Facebook post	Bradley Baxter (USAID SURGE Chief of Party) and Deana Lijauco (City Program Coordinator) came to witness the 50th Dinagyang Festival Celebration last January 27-28, 2018.	https://www.facebook.com/iloilocitygov/posts/1790108701020671	Dinagyang Festival
1-Feb-18	Mayor Jose Espinosa III	Facebook post	Bradley Baxter (USAID SURGE Chief of Party) and Deana Lijauco (City Program Coordinator) came to witness the 50th Dinagyang Festival Celebration last January 27-28, 2018.	https://www.facebook.com/MayorJoelIEspinosa/posts/1966971866889810	Dinagyang Festival
4-Feb-18	The Bohol Tribune (Iloilo City)	News article	Tagbilaran City Gears Up For A Septage Management Facility	https://www.boholtribune.com/tagbilaran-city-gears-septage-management-facility.html	Septage Management Team Meeting with Bohol Water Utilities, Inc.
5-Feb-18	Tagbilaran City Government	Facebook post	Tagbilaran City and USAID-SURGE, work together for revenue generation activities	https://www.facebook.com/citymediabureau/posts/1687687411290610	ICMA Revenue Management Advisor (Ron Rabun)'s 2-week mission in the Philippines
5-Feb-18	Baba Yap (Mayor of Tagbilaran City)	Facebook post	Tagbilaran City and USAID-SURGE, work together for revenue generation activities	https://www.facebook.com/baypman/posts/10214156406618054	ICMA Revenue Management Advisor (Ron Rabun)'s 2-week mission in the Philippines
5-Feb-18	Jeanette Laila Busano (Tagbilaran City)	Facebook post	Tagbilaran City and USAID-SURGE, work together for revenue generation activities	https://www.facebook.com/jnetlaila/posts/10156238022312578	ICMA Revenue Management Advisor (Ron Rabun)'s 2-week mission in the Philippines

5-Feb-18	Cagayan de Oro City Philippines	Facebook post	Some 62 Piso-Piso program beneficiaries from Barangays Tumpagon and Mambuaya have been emancipated from the bondage of political control as they got the titles of the lands they are occupying during this morning's Flag Raising ceremony at the city hall.	https://www.facebook.com/CDOinfonyet/posts/1871845512847112	Distribution of Land Titles to Piso-Piso Beneficiaries
5-Feb-18	Cagayan de Oro City Philippines	Facebook post	Cagayan de Oro News Bulletin: 62 ka titulo sa yuta gitunol sa syudad ngadto sa Piso-Piso beneficiaries	https://www.facebook.com/CDOinfonyet/photos/pcb.1871744482857215/1871744256190571/?type=3&theater	Distribution of Land Titles to Piso-Piso Beneficiaries
5-Feb-18	Mayor Oscar S. Moreno	Facebook post	Cagayan de Oro News Bulletin: 62 ka titulo sa yuta gitunol sa syudad ngadto sa Piso-Piso beneficiaries	https://www.facebook.com/permalink.php?story_fbid=1956897307685377&id=102658019775991	Distribution of Land Titles to Piso-Piso Beneficiaries
5-Feb-18	Ang CDO Kagahapon, Karon ug Ugma	Facebook post	Cagayan de Oro News Bulletin: 62 ka titulo sa yuta gitunol sa syudad ngadto sa Piso-Piso beneficiaries	https://www.facebook.com/AngLalawiganKaron/posts/1640597819319978	Distribution of Land Titles to Piso-Piso Beneficiaries
5-Feb-18	Cagayan de Oro Business Talk	Facebook post	Cagayan de Oro News Bulletin: 62 ka titulo sa yuta gitunol sa syudad ngadto sa Piso-Piso beneficiaries	https://www.facebook.com/permalink.php?story_fbid=438917089844999&id=169670643436313	Distribution of Land Titles to Piso-Piso Beneficiaries
5-Feb-18	Armen Aviola Cuenca (CDO City)	Facebook post	Witnessing the signing of the IRR for CdeO Septage Ordinance and E.O. for Asset Management	https://www.facebook.com/photo.php?fbid=10211587332979443&set=pcb.10211587340219624&type=3&theater	Signing of the Implementing Rules and Regulations for Cagayan de Oro's Septage Ordinance and Executive Order for Asset Management
5-Feb-18	Annabelle Ricalde	Facebook post	Some 62 Piso-Piso program beneficiaries from Barangays Tumpagon and Mambuaya have been emancipated from the bondage of political control	https://www.facebook.com/groups/295571977128639/permalink/1824653084220513/	Distribution of Land Titles to Piso-Piso Beneficiaries

			as they got the titles of the lands they are occupying during this morning's Flag Raising ceremony at the city hall.		
5-Feb-18	Cagayandeoro.gov.ph	News article	62 Piso-Piso beneficiaries receive land titles	http://cagayandeoro.gov.ph/news-events/506-62-piso-piso-beneficiaries-receive-land-titles	Distribution of Land Titles to Piso-Piso Beneficiaries
6-Feb-18	Palawan News	Online news article	Seaweed confab set in March	http://palawan-news.com/seaweed-confab-set-march/	Seaweed Network Conference
6-Feb-18	Palawan News	Facebook post	A United States grant program in Palawan is convening anew a range of stakeholders involved in the province's seaweed industry in a bid to strengthen market linkages for the marine product.	https://www.facebook.com/NewsPalawan/posts/1646850565406155	Seaweed Network Conference
6-Feb-18	Jeanette Laila Busano (Tagbilaran City)	Facebook post	Mayor Yap welcomes Bangladeshi Ambassador	https://www.facebook.com/jnetlaila/posts/10156240758792578	Bangladesh Ambassador's visit
7-Feb-18	Ging B. Mahusay (General Santos City)	Facebook post	ATM: 2nd USAID-SURGE TWG Meeting	https://www.facebook.com/sbmahusay/posts/10156069327799085	2nd USAID SURGE TWG Meeting
7-Feb-18	Ronnel Rivera Full	Facebook post	2nd USAID SURGE Technical Working Group Meeting	https://www.facebook.com/media/set/?set=ms.c.eJxFzdENgFAIQ9GNDBYosP9iJIZ5vyeXghu0SXagaJgLH~_AFzx~%3BKVNQWAl~%3BIKNp48RQC20KjkQdU9J6MvvQDKwceug~~~.bps.a.2126095514276046.1073742374.10006268537475&type=1&pnref=story	2nd USAID SURGE TWG Meeting
7-Feb-18	Maria Cora Cenas Tito (General Santos City)	Facebook post	Presentation day!	https://www.facebook.com/mariacora.c.tito/posts/10156046431422629	2nd USAID SURGE TWG Meeting
7-Feb-18	Tagbilaran City Government	Facebook post	Mayor Yap welcomes Bangladeshi Ambassador	https://www.facebook.com/citymediabureau/posts/1689376161121735	Bangladesh Ambassador's visit
8-Feb-18	Tagbilaran City Government	Facebook post	Tagbilaran City gears for a septage management facility	https://www.facebook.com/citymediabureau/posts/1690649637661054	Septage Management Team

					Meeting with Bohol Water Utilities, Inc.
8-Feb-18	Jeanette Laila Busano (Tagbilaran City)	Facebook post	Tagbilaran City gears for a septage management facility	https://www.facebook.com/jnetlaila/posts/10156246430217578	Septage Management Team Meeting with Bohol Water Utilities, Inc.
8-Feb-18	Saulog Tagbilaran	Facebook post	Tagbilaran City gears for a septage management facility	https://www.facebook.com/saulogtagbilaran/photos/a.241098049396289.1073741829.241085376064223/883700111802743/?type=3&theater	Septage Management Team Meeting with Bohol Water Utilities, Inc.
8-Feb-18	The Bohol Tribune	Facebook post	Finally, there is a plan to do something with waste water and improve the septage management here.	https://www.facebook.com/theboholtribune/posts/2048900478656576	Septage Management Team Meeting with Bohol Water Utilities, Inc.
8-Feb-18	Cagayan de Oro City Philippines	Broadcast news (Television)	Land Titles Distribution (Mayor Moreno subling miapod-apod sa titulo sa yuta alang sa 62 ka beneficiaries sa Piso-Piso Program)	https://www.facebook.com/permalink.php?story_fbid=1961937217181386&id=102658019775991	Distribution of Land Titles to Piso-Piso Beneficiaries
8-Feb-18	Mayor Oscar S. Moreno	Broadcast news (Television)	Land Titles Distribution (Mayor Moreno subling miapod-apod sa titulo sa yuta alang sa 62 ka beneficiaries sa Piso-Piso Program)	https://www.facebook.com/CDOinfonyet/vidEOS/vb.209573565740990/1875708382460825/?type=2&theater	Distribution of Land Titles to Piso-Piso Beneficiaries
8-Feb-18	Ang CDO Kagahapon, Karon ug Ugma	Broadcast news (Television)	Land Titles Distribution (Mayor Moreno subling miapod-apod sa titulo sa yuta alang sa 62 ka beneficiaries sa Piso-Piso Program)	https://www.facebook.com/CDOinfonyet/vidEOS/vb.209573565740990/1875708382460825/?type=2&theater	Distribution of Land Titles to Piso-Piso Beneficiaries
9-Feb-18	Ronnel Rivera Full	Facebook post	USAID SURGE Technical Working Group Meeting	https://www.facebook.com/ronnelriveraofficial/posts/2127138990838365	2nd USAID SURGE TWG Meeting
9-Feb-18	Dioscoro Jun Ayag JR (Tagbilaran City)	Facebook post	Local Asset Management Council of Tagbilaran City	https://www.facebook.com/permalink.php?story_fbid=1618755931495547&id=10000834682903	Asset Management Orientation Workshop
10-Feb-18	LGU Gensan	Facebook post	USAID-SURGE conducts TWG Meeting - General Santos City (February 10, 2018)	https://www.facebook.com/LguGensan/posts/1475978869195617	2nd USAID SURGE TWG Meeting

15-Feb-18	GSC Tourism Council (General Santos City)	Facebook post	Business Enabling Environment Assessment (BEE) USAID SURGE Project	https://www.facebook.com/GensanTourismCouncil/posts/802564963276976	Business Enabling Environment Assessment
15-Feb-18	Puerto Princesa City Investment Office	Facebook post	Seaweed Network Meeting	https://www.facebook.com/permalink.php?story_fbid=153238045477581&id=153153905485995	Seaweed Network Meeting
16-Feb-18	LGU-Gensan	Facebook post	LGU Gensan Funds Water Research - General Santos City	https://www.facebook.com/LguGensan/posts/1481755571951280	Water Research
17-Feb-18	EdChatto Bohol (Governor of Bohol)	Facebook post	Gov. Edgar M. Chatto led the meeting this afternoon between and among the tourism sector of Bohol, the LCEs of Dauis, Panglao and Tagbilaran, and the regional directors of agencies concerned	https://www.facebook.com/edchatto.bohol/posts/188874998382497	Bohol Tourism Sector Meeting
19-Feb-18	Tagbilaran City Government	Facebook post	Tagbilaran City's streamlined business permitting exceeds target	https://www.facebook.com/citymediabureau/posts/1702473913145293	BPLS Streamlining
19-Feb-18	Jeanette Laila Busano (Tagbilaran City)	Facebook post	Tagbilaran City's streamlined business permitting exceeds target	https://www.facebook.com/jnetlaila/posts/10156279760067578	BPLS Streamlining
21-Feb-18	John Geesnell Yap	Facebook post	Tagbilaran City's streamlined business permitting exceeds target	https://www.facebook.com/photo.php?fbid=1118953484913526&set=a.183130871829130.50525.100003966552919&type=3&theater	BPLS Streamlining
23-Feb-18	Dioscoro Jun Ayag JR (Tagbilaran City)	Facebook post	Strategic Asset Mgt. Plan	https://www.facebook.com/permalink.php?story_fbid=1633778063326667&id=10000834682903	Asset Management Action Planning Workshop
23-Feb-18	Puerto Princesa and Palawan Seaweed Network	Facebook post	The City Government of Puerto Princesa, in partnership with the Puerto Princesa & Palawan Seaweed Network, will be holding the 1st Palawan Seaweed Industry Summit on March 1-2, 2018 at the	https://www.facebook.com/palawanseaweednetwork/posts/890880214416924	1st Palawan Seaweed Industry Summit

			Citystate Asturias Hotel, Puerto Princesa City, Palawan.		
28-Feb-18	Tagbilaran City Government	Facebook post	Mayor Yap commends the road network development plan	https://www.facebook.com/citymediabureau/posts/1712630502129634	KALSADA Program: Road Network Development Plan Launch
1-Mar-18	Puerto Princesa City Investment Office	Facebook post	1st Palawan Seaweed Industry Summit	https://www.facebook.com/permalink.php?story_fbid=162459404555445&id=153153905485995	1st Palawan Seaweed Industry Summit
1-Mar-18	USAID Philippines	Facebook post	USAID Mission Director Lawrence Hardy II met with the Puerto Princesa City's tourism stakeholders and discussed the progress of the Tourism Development Plan, developed with support from USAID to help the city become a leading nature tourism destination for both local and international travelers.	https://www.facebook.com/usaid.philippines/posts/1751771904889128	USAID Mission Director's Visit to Palawan for the Seaweed Network Summit and Tourism Stakeholder Meeting
1-Mar-18	Cy Negosa (Puerto Princesa City)	Facebook post	ATM Puerto Princesa City Tourism Stakeholders Meeting with USAID Mission Director Lawrence Hardy II together with the Tourism Associations of Puerto Princesa a project spearheaded by the City Tourism Department of Puerto Princesa and USAID SURGE.	https://www.facebook.com/cy.negosa/posts/10213972058510047	Puerto Princesa Tourism Stakeholder Meeting
1-Mar-18	Jeanette Laila Busano (Tagbilaran City)	Facebook post	Mayor Yap commends the road network development plan	https://www.facebook.com/jnetlaila/posts/10156308413687578	KALSADA Program: Road Network Development Plan Launch
1-Mar-18	Radyo Bandera News Philippines	Facebook post	Kauna-unahang Seaweed Industry Summit, Idinaos para sa pagpapaunlad ng industriya	https://www.facebook.com/RadyoBanderaPhilippines/videos/vb.1491976811071202/2038081333127411/?type=2&theater	1st Palawan Seaweed Industry Summit

			ng seaweed sa Lalawigan ng Palawan		
2-Mar-18	USAID Philippines	Facebook post	“Today’s summit is an important endeavor in pursuing the sustainable development and growth of the local seaweed industry. The industry helps coastal communities by generating more income for farmers, thus helping them to become more self-reliant,” says USAID Mission Director Lawrence Hardy II during the first Palawan Seaweed Industry Summit.	https://www.facebook.com/usaid.philippines/posts/1751791641553821	USAID Mission Director's Visit to Palawan for the Seaweed Network Summit and Tourism Stakeholder Meeting
2-Mar-18	Philippine Information Agency	Online news article	Tagalog news: Kauna-unahang Seaweed Summit sa Palawan idinaos	http://pia.gov.ph/news/articles/1005360	1st Palawan Seaweed Industry Summit
2-Mar-18	US Embassy Manila	Online news article	USAID Mission Director's Visit Reinforces US Government Commitment to Conservation and Development in Palawan	https://ph.usembassy.gov/usaid-mission-directors-visit-reinforces-us-government-commitment-conservation-development-palawan/	USAID Mission Director's Visit to Palawan for the Seaweed Network Summit and Tourism Stakeholder Meeting
2-Mar-18	Jing Gusto (Rizal Microbank)	Facebook post	Palawan, USAID and seaweeds are three of my favourite “things”. Happy to be part of an event that brought them all together.	https://www.facebook.com/jing.gusto/posts/10160229365940637	1st Palawan Seaweed Industry Summit
3-Mar-18	Manila Bulletin	News article	US to help save endangered PH pangolin	https://news.mb.com.ph/2018/03/03/us-to-help-save-endangered-ph-pangolin/	USAID Mission Director's Visit to Palawan for the Seaweed Network Summit and Tourism Stakeholder Meeting

3-Mar-18	US Embassy Manila	Facebook post	USAID Philippines Mission Director Lawrence Hardy visits Palawan	https://www.facebook.com/pg/manila.usembassy/photos/?tab=album&album_id=10156268090904623	USAID Mission Director's Visit to Palawan for the Seaweed Network Summit and Tourism Stakeholder Meeting
3-Mar-18	Puerto Princesa and Palawan Seaweed Network	Facebook post	Tagalog news: Kauna-unahang Seaweed Summit sa Palawan idinaos	https://www.facebook.com/palawanseaweednetwork/posts/895960777242201	1st Palawan Seaweed Industry Summit
3-Mar-18	Puerto Princesa and Palawan Seaweed Network	Facebook post	Kauna-unahang Seaweed Industry Summit, Idinaos para sa pagpapaunlad ng industriya ng seaweed sa Lalawigan ng Palawan	https://www.facebook.com/RadyoBanderaPhilippines/videos/vb.1491976811071202/2038081333127411/?type=2&theater	1st Palawan Seaweed Industry Summit
3-Mar-18	PSU Marine Science Laboratory	Facebook post	Targeted support needed to make Palawan seaweed industry competitive	https://www.facebook.com/hybridseaweed/posts/1706234599434348	1st Palawan Seaweed Industry Summit
3-Mar-18	Palawan News Weekly	Online news article	Seaweed industry players in Palawan will be receiving more support from the United States Agency for International Development's (USAID) Strengthening Urban Resilience for Growth with Equity (SURGE) project.	https://plus.google.com/+PalawaNEWSWeekly/posts/XSVzLdnMp6L	1st Palawan Seaweed Industry Summit
4-Mar-18	Palawan News	Online news article	US to intensify support to Palawan seaweed industry	http://palawan-news.com/us-intensify-support-palawan-seaweed-industry/	1st Palawan Seaweed Industry Summit
4-Mar-18	Tubagbohol	Blog Post	US Government Commitment to Conservation and Development in Palawan	https://tubagbohol.mikeligalig.com/national/u-s-government-commitment-to-conservation-and-development-in-palawan/	USAID Mission Director's Visit to Palawan for the Seaweed Network Summit and Tourism

					Stakeholder Meeting
7-Mar-18	Bro Daryl Montalban Beniga (Puerto Princesa)	Facebook post	Training on i-Tree tools and Stewardship Mapping by USFS and USAID-SURGE	https://www.facebook.com/lyrad.agineb/posts/10212531992274693	Training on i-Tree Tools and Stewardship Mapping
7-Mar-18	LGU Gensan	Facebook post	BOSS releases 7,577 permits - General Santos City	https://www.facebook.com/LguGensan/posts/1500932000033637	BPLS Streamlining
8-Mar-18	LGU Gensan	Facebook post	LGU-Gensan lauds early bird business registrant	https://www.facebook.com/LguGensan/posts/1501637703296400	BPLS Streamlining
8-Mar-18	Ronnel Rivera Full	Facebook post	Awarding of Top 50 Taxpayers	https://www.facebook.com/ronnelriveraofficial/media_set?set=a.2141963529355911.1073742391.100006268537475&type=3	BPLS Streamlining
10-Mar-18	LGU Gensan	Facebook post	City gov't recognizes first 50 taxpayers securing 2018 Business Permits - General Santos City	https://www.facebook.com/LguGensan/posts/1503919009734936	BPLS Streamlining
10-Mar-18	Mindanao Politics	Blog post	GenSan acknowledges 1st 50 taxpayers in securing 2018 business permits	http://mindanao.politics.com.ph/gensan-acknowledges-1st-50-taxpayers-in-securing-2018-business-permits/	BPLS Streamlining
10-Mar-18	Balayong Festival	Facebook post	2018 Mayor's Award	https://www.facebook.com/BalayongFestivalOfficial/photos/a.1634441253310287.1073741839.1576679442419802/1634446533309759/?type=3&theater	2018 Mayor's Award
12-Mar-18	The Manila Times	Online news article	USAid Mission Director's visit reinforces US commitment to Palawan	http://www.manilatimes.net/usaid-mission-directors-visit-reinforces-us-commitment-to-palawan/385625/	USAID Mission Director's Visit to Palawan for the Seaweed Network Summit and Tourism Stakeholder Meeting
13-Mar-18	LGU Gensan	Facebook post	RWSAs to adopt Maynilad practices	https://www.facebook.com/lgu.gensan.39/posts/356747581494838	MOU Signing between City Government of General Santos and Maynilad Water Services

13-Mar-18	Edi Borja (Tagbilaran City Administrator)	Facebook post	SURGE TWG Meeting	https://www.facebook.com/ediborja/posts/10214746499113153	SURGE TWG Meeting
15-Mar-18	The Daily Tribune	Online news article	Puerto Princesa City government honors outstanding persons and organizations	http://www.tribune.net.ph/life-style/puerto-princesa-city-government-honors-outstanding-persons-and-organizations	2018 Mayor's Award
17-Mar-18	Chris John Torralba (Tagbilaran City)	Facebook post	CGSO Annual Assessment and Planning Workshop	https://www.facebook.com/chrisjohnrener.torralba/posts/10157519451868438	CGSO Annual Assessment and Planning Workshop
19-Mar-18	The Bohol Tribune	Facebook post	ORDER OF BUSINESS OF PITEC MEETING AT BOHOL TROPICS	https://www.facebook.com/theboholtribune/photos/a.1572960582917237.1073741827.1571902499689712/2069609059919051/?type=3&theater	PITEC Meeting
19-Mar-18	DTI ARMM LDS	Facebook post	Coordination Meeting re USAID SURGE Projects for Marawi Rehab	https://www.facebook.com/permalink.php?story_fbid=2025864527734286&id=100009322746268	Marawi Rehabilitation Coordination Meeting
21-Mar-18	Jeanette Laila Busano (Tagbilaran City)	Facebook post	Tagbilaran City works on a sustainable sanitation program	https://www.facebook.com/jnetlaila/posts/10156373686137578	Planning Workshop on Local Sustainable Sanitation
21-Mar-18	Tagbilaran City Government	Facebook post	Tagbilaran City works on a sustainable sanitation program	https://www.facebook.com/citymediabureau/posts/1734949186564432	Planning Workshop on Local Sustainable Sanitation
22-Mar-18	Beng Climaco	Facebook post	Sustainability initiatives	https://www.facebook.com/bengclimaco/posts/10155503704713014	Exit Meeting w/ CPC
23-Mar-18	The Bohol Tribune	Facebook post	Tagbilaran City works on a sustainable sanitation program	https://www.facebook.com/theboholtribune/posts/2071879959691961	Planning Workshop on Local Sustainable Sanitation
27-Mar-18	The Bohol Chronicle	Facebook post	WATCH: US Ambassador to the Republic of the Philippines Sung Kim takes a heritage tour in Tagbilaran City	https://www.facebook.com/theboholchronicle/videos/1606079412843883/	US Ambassador visit to Tagbilaran City

27-Mar-18	Tagbilaran City Government	Facebook post	Ambassador Sung Kim	https://www.facebook.com/pg/citymediabureau/photos/?tab=album&album_id=1741451502580867	US Ambassador visit to Tagbilaran City
28-Mar-18	The Bohol Chronicle	News article	US Envoy: PH is strong ally	page 1	US Ambassador visit to Tagbilaran City
28-Mar-18	LGU Gensan	Facebook post	City signs pact with GSCWD and Maynilad for clean water supply	https://www.facebook.com/LguGensan/posts/1521732461286924	MOU Signing General Santos City LGU, GCSWD and Maynilad

Annex 5. EO 026 series of 2018, an Order Creating an Asset Management Advisory Committee and Technical Working Group



**Republic of the Philippines
City of Cagayan de Oro**

OFFICE OF THE CITY MAYOR

**EXECUTIVE ORDER NO. 026
Series of 2018**

**AN ORDER CREATING AN ASSET MANAGEMENT ADVISORY COMMITTEE
AND A TECHNICAL WORKING GROUP**

WHEREAS, the 1987 Philippine Constitution and the 1991 Local Government Code of the Philippines (LGC) declared as a state policy the genuine and meaningful autonomy of local governments to enable them attain their fullest development as self-reliant communities and make them more effective partners in the attainment of national goals;

WHEREAS, the LGC empowered the local governments to acquire, develop, lease, encumber, alienate or otherwise dispose of real or personal properties held by them in their proprietary capacity and to apply their resources and assets for productive, developmental or welfare purposes;

WHEREAS, the LGC mandated the Local Chief Executive to "allocate and assign office space to local government and other officials and employees, who by law or ordinance, are entitled to such space in the city hall and other buildings owned or leased by the city government" and "provide efficient and effective property and supply management and protect funds, credits, rights and other properties of the LGU";

WHEREAS, the LGC mandated the General Services Officer (GSO) in cities as the custodian of all properties, real and personal, owned by the LGU who, upon approval, assign building or land space to local officials or other public officials, recommend lease rates for rental properties of the LGU and for private properties which may be leased by the LGU for official use and perform archival and record management;

WHEREAS, the Code empowered the local legislative council to provide a mechanism and appropriate funds to ensure the safety and protection of all local government property, public documents or records such as those relating to property inventory, land ownership and others;

WHEREAS, the Cagayan de Oro City government has an existing General Services Office in charge of local government properties management; and supported by other departments such as the City Assessor's Office, City Treasurer's Office, City Planning and Development Office, Local Economic Enterprise Office, Local Economic Investment Office, and the City Accounting Office;

WHEREAS, the Cagayan de Oro City government intends to expand and strengthen the existing structures engaged in managing assets and improve the exercise of proper and effective asset management;

A handwritten signature in black ink, appearing to be the name of the City Mayor, is located at the bottom right of the page.



Republic of the Philippines
City of Cagayan de Oro

OFFICE OF THE CITY MAYOR

NOW, THEREFORE, I, Mayor Oscar S. Moreno of Cagayan de Oro City, by virtue of the power vested in me by law, do hereby order the creation of an Asset Management Advisory Committee (AMAC) and an Asset Management Technical Working Group.

SECTION 1: *Creation of the Asset Management Advisory Committee and the Asset Management Technical Working Group*

An Asset Management Advisory Committee (AMAC) is hereby created to provide policy direction and advice to the Local Chief Executive in the formulation and implementation of a Strategic Asset Management Plan that will ensure proper allocation of scarce resources and optimization of investments in property and infrastructure. The Asset Management Technical Working Group will prepare and implement the Strategic Asset Management Plan.

The AMAC will be composed of:

Chairperson: President, Cagayan de Oro Chapter of the Philippine Institute of Certified Public Accountants (PICPA-CDO)

Members: Representatives from
Oro Chamber
Oro Bankers Association
Oro Youth Development Council
Interfaith Council
Misamis Or. Filipino – Chinese Chamber of Commerce, Inc.
Cagayan de Oro Filipino-Chinese Chamber of Commerce and Industry
First Community Credit Cooperative, Inc.
Oro Integrated Cooperative, Inc.

The key functions of the AMAC are as follows:

- Cause the formulation of a Strategic Asset Management Plan (STAMP) and its consequent policies for property, plant and equipment.
- Oversee the implementation of policies related to asset management.
- Monitor the implementation of the STAMP.

Annex 6. MOU on Joint Workplan and Twinning Arrangement between General Santos City and Maynilad Water Services

Memorandum of Understanding

Implementation of a Joint Work Plan and Twinning Arrangement between
the Local Government Unit of General Santos City and Maynilad Water Services, Inc.

This Memorandum of Understanding ("MOU") executed on 23 March 2018 in _____ by and
between:

The **LOCAL GOVERNMENT UNIT OF GENERAL SANTOS CITY**, a government agency
duly created and existing under the laws of the Republic of the Philippines with office
address at City Hall Compound, General Santos City, herein represented by its City
Mayor, **RONNEL C. RIVERA**, and hereinafter referred to as "**LGU-GENSAN**";

and

MAYNILAD WATER SERVICES, INC., a corporation duly created and registered under
the laws of the Republic of the Philippines with office address at MWSS Compound,
Katipunan Avenue, Balara, Quezon City, herein represented by its Maynilad Water
Academy Executive Director, Ms. **RODORA N. GAMBOA**, and hereinafter referred to as
"**MAYNILAD**";

(Each, a "**Party**", and collectively, the "**Parties**")

Recitals:

- a) MAYNILAD is the concessionaire of Metropolitan Waterworks and Sewerage System in the West Zone, with the obligation to provide water and sewerage services by virtue of the Concession Agreement dated 21 February 1997, as amended, clarified, and extended;
- b) MAYNILAD, through its education arm, Maynilad Water Academy, facilitates collaborative partnerships with local government units and local water districts to enable the sharing of best practices, expertise, and technology in water supply operations, non-revenue water management through peer-to-peer exchanges, on-the-job training, and technical assistance, as a means to improve the efficiency and effectiveness of local government units and local water districts;
- c) Presidential Decree No. 1067, otherwise known as the Water Code of the Philippines, declared in its policies that (i) water is vital to national development and (ii) it has become increasingly necessary for government to intervene actively in improving the management of water resources;
- d) Executive Order No. 577 dated 12 January 1980, entitled "Creating The Rural Waterworks Development Corporation, Prescribing Its Powers And Activities, Appropriating The Necessary Funds Therefor, And For Other Purposes" provides that in order to attain the objectives of water supply service coverage of rural areas, the Government shall encourage self-help and self-reliant water supply projects and shall promote the organization of non-profit, non-stock rural waterworks associations, or cooperatives hereinafter to be referred to as Rural Waterworks And Sanitation Associations ("**RWSAs**"); and
- e) In view of the foregoing statutory mandates, LGU-GENSAN initiates this MOU to develop a joint work plan with Maynilad through a twinning arrangement ("**Twinning Arrangement**") aimed at assisting General Santos City improve the management, operation, and service capability of RWSAs operating therein ("**Work Plan**");

Now therefore, for and in consideration of the foregoing, the parties agree as follows:

Signed this 23rd day of March 2018 at _____.

RONNEL C. RIVERA
Mayor, General Santos City

RODORA GAMBOA
Executive Director, Maynilad Water Academy
Maynilad Water Services, Inc.

WITNESSES

ACKNOWLEDGMENT

Republic of the Philippines)
_____) S.S.

BEFORE ME, a Notary Public and in _____, this _____
day of _____ 2018, personally appeared the following:

Name	Gov't Issued ID No./Date and Place Issued
1. HON. RONNEL C. RIVERA	_____
2. MS. RODORA GAMBOA	_____

Both known to me to be the same persons who executed the foregoing instruments and acknowledge to me that the same is their own free and voluntary act of deed.

This instrument refers to a Memorandum of Understanding consisting of three(3) pages including this page where the acknowledgment is duly written, has been signed by the parties and their instrumental witnesses on each and every page thereof.

WITNESS MY HAND AND NOTARIAL SEAL.

Doc. No. _____ ;
Page No. _____ ;
Book No. _____ ;
Series of 2018. _____

Annex 7. EO No. 5, series of 2018, creating the Legazpi City Technical Working Group to Implement SURGE Project



Republic of the Philippines
Office of the City Mayor
City of Legazpi



EXECUTIVE ORDER NO. 5, Series of 2018

AN ORDER CREATING THE LEGAZPI CITY TECHNICAL WORKING GROUP TO IMPLEMENT THE UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT (USAID) STRENGTHENING URBAN RESILIENCE FOR GROWTH WITH EQUITY (SURGE) PROJECT

WHEREAS, United States Agency for International Development (USAID) and the City Government of Legazpi agreed to be partners in promoting broad-based, inclusive, resilient and sustainable economic growth by signing a Memorandum of Understanding (MoU) under the Partnership for Growth with Equity (PFG+E) in 17 May 2017;

WHEREAS, by executing the Partnership for Growth with Equity MoU, the City of Legazpi is formally integrated into the Cities Development Initiative (CDI) platform, joining the cities of Batangas, Cagayan de Oro, Iloilo, Tagbilaran, Puerto Princesa, and Zamboanga;

WHEREAS, the SURGE Project is the flagship project of the USAID, which focus on second-tier cities to develop them as economic growth hubs through the improvement of urban development and planning, promotion of low-emission local economic development, and facilitation of greater connectivity and access between rural and urban areas;

WHEREAS, the USAID/SURGE Project is in consonance with the vision and mission of the City of Legazpi to promote inclusive, sustainable and resilient economic growth, to effectively deliver quality services to constituents with the active participation of all sectors of the community;

WHEREAS, Legazpi City gives premium to achieving its vision and mission, and in its full capacity, integrate new insights and learnings emanating from the technical assistance of the USAID/SURGE Project; the city government is highly committed to conform with the provisions of the PFG+E MoU;

NOW, THEREFORE, premises considered and by virtue of the power vested in me under the laws of the Republic of the Philippines, I, **NOEL E. ROSAL**, Mayor of the City of Legazpi, do hereby order and create the implementation mechanism for the USAID/SURGE Project:

Section 1. Creation of the Legazpi City Technical Working Group (LCTWG)

To ensure efficient and effective implementation of the USAID/SURGE Project in Legazpi, a Technical Working Group (TWG) is hereby created/established. The identification and selection of the core members of the TWG is on the premise of their critical role and expertise in achieving the goals and objectives of the USAID/SURGE Project for Legazpi City. The LCTWG shall provide valuable input and technical assistance in areas of strategic importance to the USAID/SURGE project.

Section 2. Functions

The LCTWG shall undertake the following specific functions:

1. Oversee and coordinate the implementation of the broad multi-stakeholder consultation and participation of concerned stakeholders of the USAID/SURGE Project;
2. Provide strategic guidance and direction to the USAID/SURGE Project on approaches and strategy, policy direction, and suggest options for efficient and effective implementation of the USAID/SURGE Project components;
3. Review, develop and monitor the technical plans and programs of the USAID/SURGE Project, and ensure harmony with the national, regional, provincial and city development objectives and activities;
4. Assist the USAID/SURGE Project in the evaluation of experiences gained from its support to local activities and provide advice on adjustment and optimization of those activities;
5. Generate necessary information, research development, facilitate capacity building and sharing among various offices and institutions involved in the implementation of USAID/SURGE Project in Legazpi City; and
6. Ensure regular compliance with the required monitoring reports and review of the status of the project implementation.

Section 3. Composition of the Legazpi City Technical Working Group

The SURGE TWG shall be composed of the following:

Chairperson	:	Hon. Noel Rosal, Legazpi City Mayor
Vice-Chairperson	:	Ms. Rosemarie Quinto-Rey President of the Albay Chamber of Commerce and Industry
Secretariat	:	Engr. Joseph Esplana

City Planning and Development Coordinator

Section 3.1 The general membership of the LCTWG is composed of the following:

City Departments/Offices

1. Mr. Carlos Ante, City Administrator
2. Mr. Jesus Kallos, City Agriculture Officer
3. Ms. ObeliaBaldano, City Budget Officer
4. Mr. Cicero Caño, City Environment and Natural Resources Officer
5. Engr. Noel EncinaresCity Engineer/Building Official
6. Ms. Carlita de Guzman, City Treasurer
7. Dr. Fulbert Alec Gillego, City Health Officer
8. Ms. Asuncion Viñas-Calleja, Business Permits and Licensing Officer
9. Mr. Perfecto Ofrasio Jr., City Information Officer
10. Ms. Cristina AgapitaPacres, City Tourism Officer
11. Engr. MiladeeAzur, Disaster Risk Reduction and Management Officer
12. Mr. Richard Yuson, Information and Technology Officer
13. Ms. Rebecca Britanico, City Director, Department of the Interior and Local Government
14. C/Insp. Jan Garry Lunas, City Fire Marshal, Bureau of Fire Protection

Legislative

15. Councilor Alan Rañola, Chairperson, Committee on Urban Planning and Housing
16. Councilor Vicente F. Baltazar III, Chairperson Committee on Finance and Vice Chairperson Committee on Urban Planning and Housing
17. Councilor Lilian Ramirez, Chairperson Committee on Trade, Industry and Investment
18. Councilor Gregorio Ferdinand Imperial III, Vice Chairperson Committee on Trade, Industry and Investment
19. Councilor LilibethDimaculangan, ViceChairperson, Committee on Finance and Appropriation

The LCTWG is inclusive, thus, expansion of membership will depend on the need; the body may consider inviting other concerned national/regional government agencies, academe and private sector organizations that are relevant to topics being addressed.

Section 3.2 LCTWG Secretariat and its functions. The technical secretariat of the LCTWG will be the City Planning and Development Office (CPDO), designating the City Planning and Development Coordinator as the secretary. The USAID/SURGE Project City Program Coordinator and City Project Assistant will support the CPDC and his office in the performance of their function.

The secretariat will request all identified departments, offices and organizations to identify their permanent and alternate representatives in the LCTWG, and develop a USAID/SURGE Project directory of partners.

The secretariat shall coordinate and monitor the projects and activities of USAID/SURGE, convene the LCTWG, facilitate the minutes of meetings, and submit consolidated reports to the LCTWG.


Section 4. Schedule of Meetings

The LCTWG shall meet at least once every quarter. The Chairperson may however, convene special meetings when urgent matters need to be discussed. The secretariat shall make the necessary preparations for the efficient conduct of the meetings, and ensure that the required reports and documents are provided in advance and on hand for the meetings.

Section 5. Effectivity

This Order shall take effect immediately and shall remain in force until revoked or amended, accordingly.

DONE this 12th day of February, 2018 in the City of Legazpi, Albay, Philippines


NOEL E. ROSAL
City Mayor

Annex 8. EO No. 03, Series of 2018, Creating the Asset Management Council and the Local Asset Management TWG of Tagbilaran City



Republic of the Philippines
Province of Bohol

CITY GOVERNMENT OF TAGBILARAN OFFICE OF THE CITY MAYOR

Tel. Numbers: (+63)038-411-3720, 411-3715 (PLDT); Tele Fax Number: (+) 038-501-9350 (Globelines)

EXECUTIVE ORDER NO. 03 Series of 2018

CREATING THE LOCAL ASSET MANAGEMENT COUNCIL AND THE LOCAL ASSET MANAGEMENT TECHNICAL WORKING GROUP (TWG) OF THE CITY GOVERNMENT OF TAGBILARAN, DEFINING ITS FUNCTIONS, ROLES AND RESPONSIBILITIES THEREOF

WHEREAS, the Local Government Code of 1991 provided for the decentralization of powers, authority, responsibilities and resources from the national government to the local governments, thus setting the foundations of local asset management;

WHEREAS, the Local Government Code of 1991 empowered local governments with asset management functions particularly to: "acquire, develop, lease, encumber, alienate or otherwise dispose of real or personal properties held by them in their proprietary capacity and to apply their resources and assets for productive, developmental or welfare purposes.."

WHEREAS, The Philippine Commission on Audit (COA) issued accounting and auditing guidelines on inventory, repairs and maintenance, asset disposal, property appraisal (except real property), among others and such status have outlined the acceptable and legal standard in handling and using LGU assets in its regular operations;

WHEREAS, due to decentralization (as per LGC 1991) from the national government, LGUs faced the challenge of providing a number of services with limited financial resources;

WHEREAS, in a study commissioned by the Asian Development Bank in 2005 LGUs, despite 13 years of decentralization in 2005, still heavily depend on national transfer to deliver the services required of them under devolution and therefore far from achieving the goal of the Local Government Code – that of being self-reliant;

WHEREAS, LGU assets are often higher in value compared to their annual budget income or expenditure showing the potential contribution of asset management to increase revenue & enhance service delivery; and

WHEREAS, even if the City Government of Tagbilaran has generated locally-sourced income in 2017 representing 52% of its total income, including internal revenue allocation (IRA), yet it can still improve its resource base if there is a Local Asset Management Plan to improve asset management practices and put in place appropriate systems, procedures and policies to optimize the utilization of properties for the local governments' proper management of assets that will result to improvement of local finances, service delivery and facilitates local economic development.

NOW, THEREFORE, I, JOHN GEESNELL L. YAP II, Mayor of the City of Tagbilaran, by virtue of the powers vested in me by law, do hereby issue this Executive Order No. 03, Series of 2018, to create

the Local Asset Management Team of the City Government of Tagbilaran, defining its functions, duties and responsibilities and expected outputs:

Section 1. CREATION OF THE LOCAL ASSET MANAGEMENT COUNCIL - The creation of the Local Asset Management Council is hereby mandated to achieve the city's vision for a "highly urbanized, resilient and livable city by 2030," and pursue the strategy for effective public financial management, improved service delivery systems and increased local economic development.

Section 2. FUNCTIONS OF THE LOCAL ASSET MANAGEMENT COUNCIL - The key functions of the Local Asset Management Council are detailed as follows:

- Formulate and oversee the implementation of policies related to asset management.
- Formulate and submit for Legislative Council approval of the strategic asset management plan.
- Monitor and evaluate the implementation of the asset management plan and recommend to the Legislative Council policies for enhancement and improvement of the Strategic Asset Management Plan

Section 3. COMPOSITION OF THE LOCAL ASSET MANAGEMENT COUNCIL - The Local Asset Management Council shall be composed of the following:

Chairperson: Mayor John Geesnell L. Yap II
Co-Chairperson: Councilor Adam Relson L. Jala, Chair, Public Lands Committee
Vice-Chairperson: City Administrator Leonides L. Borja
Members: Dr. Chris John Rener Torralba, City General Services Officer
Engr. Estela Margate, EnP, Acting City Planning and Development Officer
Mr. Bebiano Inting, CPA, Economic Enterprise and Local Economic and Investment Promotion Officer
Ms. Virginia Manguilimotan, In-Charged of Office, City Treasurer's Office
Mr. Livio Sarabia, City Assessor
Engr. Pianicita Castolo, City Engineer
Atty. Kathy Blanche Borja-Jamila, City Legal Officer
Engr. Albert Uy, President, Bohol Chamber of Commerce and Industry, Inc.
Engr. Panfilo Asares, President FCB Foundation, Inc.
Dr. Dioscoro Ayag, Jr., Professor of Business and Marketing, University of Bohol
Mr. Mardonio Roxas, City Local Government and Operations Officer
Mr. Jose Hibaya, Officer-in-Charge, Department of Trade and Industry (DTI), Bohol Provincial Office

Section 4. COMPOSITION OF THE LOCAL ASSET MANAGEMENT TECHNICAL WORKING GROUP (TWG) - The Local Asset Management Technical Working Group (TWG) will be composed of the following

Team Leader - Dr. Chris John Rener Torralba
Co-Team Leader - Mr. Livio Sarabia
Members - Ms. Cecile Rama
Engr. Anita Cabrera
Engr. Noel Datahan

Engr. Fulgencio Sabljon
Engr. Teodoro Estoque
Ms. Nida Barol
Ms. Chanda de la Cruz
Mr. Ken Inomar

Section 5. FUNCTIONS OF THE LOCAL ASSET MANAGEMENT TECHNICAL WORKING GROUP - The functions of the Local Asset Management Technical Working Group are detailed as follows:

1. Establish a database and develop an inventory system of all plant, property, including real estate property, and equipment of the City Government of Tagbilaran;
2. Address transitional issues in asset management to include ownership and management of assets;
3. Prepare a Local Asset Management Action Plan that will lead to the preparation of the City's **Strategic Asset Management Plan** that will include:
 - a. Steps/Actions to be taken
 - b. Objectives
 - c. Expected Outputs and Deliverables
 - d. Responsible and Accountable Persons / Offices
 - e. Timeline
 - f. Budgetary Requirements
4. Prepare for submission to the Local Chief Executive and the City Council the City's **Strategic Asset Management Plan** that will include but not limited to –
 - a. Inventory of assets
 - b. Classification of assets and properties, including basis for and process of classification;
 - c. Develop a system of asset appraisal and valuation;
 - d. Undertake financial analysis of assets;
 - e. Description of the asset management office and its human resource requirements;
 - f. Develop asset utilization and disposition protocol and guidelines; and
 - g. Other data and information needed;
5. Perform other functions as may be required by the City Mayor.

Section 6. SECRETARIAT OF THE LOCAL ASSET MANAGEMENT COUNCIL AND TECHNICAL WORKING GROUP AND THEIR FUNCTIONS - The Secretariat of the Local Asset Management Council and the Technical Working Group is the **CITY GENERAL SERVICES OFFICE** and shall have the following functions:

- Serve as the over-all asset manager
- Manage the implementation of policies related to asset management.
- Operationalize the asset management strategies and program.
- Serve as repository of asset database.
- Monitor asset performance and by planning and executing long-term strategies.

- Perform administrative functions and secretariat support such as preparation of notice of meeting, documenting minutes of meeting, keeping records and files of and other logistical support to the Local Asset Management Council and the TWG.

RESOLVED further that copies of this resolution shall be furnished to all concerned offices, departments and all other instrumentalities of government for their information, guidance, coordination and appropriate action.

Done in the City of Tagbilaran, Bohol, Philippines, this 8th day of January in the year of the Lord, Two Thousand and Eighteen.


JOHN GEESNELL YAP II
City Mayor

