



MARAWI RESPONSE PROJECT (MRP)

# Quarterly Report

2<sup>nd</sup> Quarter – January 1, 2019 to March 31, 2019

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## PROJECT PROFILE

<b>Program:</b>	USAID/PHILIPPINES MARAWI RESPONSE PROJECT (MRP)
<b>Activity Start Date and End Date:</b>	August 29, 2018 – August 28, 2021
<b>Name of Prime Implementing Partner:</b>	Plan USA International Inc.
<b>Cooperative Agreement Number:</b>	72049218CA00007
<b>Names of Subcontractors/Sub awardees:</b>	Ecosystems Work for Essential Benefits (ECOWEB) and Maranao People Development Center, Inc. (MARADECA)
<b>Major Counterpart Organizations</b>	
<b>Geographic Coverage (cities and or countries)</b>	Lanao del Sur, Marawi City, Lanao del Norte & Iligan City
<b>Reporting Period:</b>	January 1, 2019 – March 31, 2019

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# ACRONYMS

<b>AIP</b>	Annual Implementation Plan
<b>ALS</b>	Alternative Learning System
<b>AMELP</b>	Activity Monitoring and Evaluation Plan
<b>BMCCI</b>	Bangon Marawi Chamber of Commerce and Industry
<b>CLA</b>	Collaborating, Learning, and Adapting
<b>CO</b>	Country Office
<b>COP</b>	Chief of Party
<b>CSG</b>	Community Solidarity Group
<b>CVE</b>	Countering Violent Extremism
<b>DCOP</b>	Deputy Chief of Party
<b>DTI</b>	Department of Trade and Industry
<b>ECOWEB</b>	Ecosystems Work for Essential Benefits
<b>GEC</b>	Grants Evaluation Committee
<b>GIS</b>	Geographic Information System
<b>HCM</b>	Host Community Member
<b>IDP</b>	Internally displaced person
<b>ILO</b>	Industry Liaison Officer
<b>IR</b>	Intermediate result
<b>LCP</b>	Local Consortium Partners
<b>LGU</b>	Local Government Unit
<b>MERL</b>	Monitoring, evaluation, research and learning
<b>MARADECA</b>	Maranao People Development Center, Inc.
<b>MinDA</b>	Mindanao Development Authority
<b>MRP</b>	Marawi Response Project
<b>MRP-PMO</b>	Marawi Response Project-Project Management Office
<b>NGA</b>	National Government Agency
<b>NGO</b>	Non-Governmental Organization
<b>OHSP</b>	Open High School Program
<b>P&amp;R</b>	Pause and Reflect Session
<b>PCCI</b>	Philippine Chamber of Commerce and Industry
<b>PO</b>	Purchase Order
<b>RTW</b>	Ready-to-Wear
<b>STTA</b>	Short-term Technical Assistance
<b>TA</b>	Technical Advisor
<b>TESDA</b>	Technical Education and Skills Development Authority
<b>TFBM</b>	Task Force Bangon Marawi
<b>TNA</b>	Training Needs Assessment
<b>TVET</b>	Technical and vocational education and training
<b>TVI</b>	Technical Vocational Institutes
<b>USAID</b>	United States Agency for International Development
<b>USG</b>	United States Government
<b>VCA</b>	Value Chain Assessment
<b>YEE</b>	Youth Economic Empowerment

# I. EXECUTIVE SUMMARY

During the reporting period, MRP built on the groundwork laid in the first quarter, developing grant proposals, beginning training activities, and continuing to finalize its operational structure.

Twenty-five new CSGs were formed during the quarter, mainly from Baloi, Iligan City, and Butig. As of March 31, 2019, a total of 184 CSGs had been formed in 41 barangays. MRP's partners conducted an additional twenty participatory conflict assessments with 54 CSGs from 14 barangays.

A total of 91 proposals were submitted to the Grants Evaluation Committee (GEC) covering both business recovery and community grants. The proposals were based on priorities defined by the community solidarity groups (CSG) organized during the first quarter. Ten of these proposals were selected for submission to USAID for evaluation. MRP is awaiting USAID feedback on the proposals and, once granted, approval of all grants under \$5,000 will shift to MRP's COP. MRP anticipates receiving USAID approval for these grants by the end of April. The MRP Grants Manual was approved in March.

The MRP team and its partners commenced livelihood and business training activities based on extensive training needs assessments (TNAs) made in consultation with the CSGs, including its youth and women members. Two trainings were conducted during the quarter, focused on dressmaking in Marantao, Lanao del Sur and Business Planning and Financial Management in Marawi City.

This quarter, MRP focused on improving coordination with government agencies and business organizations in the implementation of MRP activities. In particular, commitments of joint activities were planned with the Department of Trade and Industry (DTI) and the Task Force Bangon Marawi (TFBM). MRP also established networks with line agencies to ensure that proper procedures for the purchase of farming inputs are followed.

In line with MRP's commitment to collaborative, learning, and adapting (CLA), MRP continued to refine the program implementation strategy through events such as the Pause and Reflect activities for the team and its partners, as well as orientations and trainings for its staff. The Pause and Reflect was held on February 13-14, 2019. USAID participated in the first day during which the site selection process, the work plan, the AMELP, and the BMP were discussed. The second day was an internal session that covered updates on the FLUXX and Souktel systems, communication protocols, recruitment and procurement, and other topics.

During the P&R session, USAID and MRP jointly decided to revise the project's goal statement and theory of change. The revised goal statement focuses on increasing self-reliance of IDP and host community members affected by the Marawi siege. The MRP MERL team revised the AMELP to align with the new goal statement and theory of change. The MERL team also worked closely with Souktel during this quarter to tailor and test the online M&E platform, which will be used to collect, analyze, and visualize data that can be used for decision making.

Operationally, MRP continued to bring new staff on board, including an Economic Development Officer, Social Cohesion Officer, two Grants Assistants, two Procurement Assistants and a Compliance Officer (see section 3.1 for a complete list). The team moved to the new office in March, which has a large space that can be used for trainings.

## 2. PROJECT OVERVIEW

Under the United States Agency for International Development (USAID) Cooperative Agreement No. 72049218CA00007, Plan International USA (Plan) implements the Marawi Response Project (MRP) together with its key local partners Ecosystems Work for Essential Benefits (ECOWEB) and the Maranao People Development Center, Inc. (MARADECA) in support of USAID/Philippines. MRP was awarded on August 29, 2018, with a three-year period of performance ending on August 28, 2021. The overall goal of MRP is to increase the self-reliance of internally displaced persons (IDPs) and host community members affected by the Marawi siege<sup>1</sup>. To achieve this purpose, the Project will accomplish two Intermediate Results (IR):

- a. Improved economic conditions of IDPs and host communities, and;
- b. Strengthened community cohesion in communities hosting large numbers of IDPs.

IR 1 focuses on providing capacity building of IDPs and host community members on business management, livelihood, and skills development, provision of grants for business and livelihood, and increasing access to local and regional markets. MRP utilizes an integrated, community-based, private sector-driven, and market-oriented approach to improve the economic conditions of IDPs and host communities.

IR 2 focuses on the delivery of community grants and civic engagement training to strengthen community cohesion. MRP engages with IDPs and host community members with the means to address their own needs, aspirations and grievances, and brings both groups together in a participatory and collaborative process that builds trust, self-efficacy and agency.

Both IRs are inter-related and utilize a community-based, participatory approach within an adaptive management framework to enable MRP to enhance or change activities based on feedback and other data from IDPs and host communities. Further, the project applies the following cross-cutting principles: a ‘Do No Harm’ approach; youth participation and positive youth development; women and girls leadership programming; focus on business recovery and private sector development; and civil society strengthening.

Plan International USA (Plan), together with ECOWEB and MARADECA, implements MRP in the following sites in Lanao del Norte and Lanao del Sur:

Table 1. Current MRP Sites

Province	City/Municipality
Lanao del Norte	Iligan City, Baloi, Pantao Ragat, Pantar
Lanao del Sur	Marawi City, Balindong, Buadiposo Buntong, Bubong, Butig, Ditsaan Ramain, Kapai, Lumba Bayabao, Lumbaca Unayan, Lumbayanague, Madalum, Marantao, Masiu, Poona Bayabao, Piagapo, Saguwaran, Tubaran.

<sup>1</sup> This is the revised goal statement agreed upon at the Pause and Reflect in February 2019 (see section 3.1).

## 3. ACTIVITY IMPLEMENTATION PROGRESS

This section details MRP's accomplishments during the second quarter, specifically in achieving the objectives of the AIP.

### 3.1 Administration

#### Personnel and Organization

During the second quarter, MRP continued project start-up activities, which included the hiring of twelve (12) additional full-time personnel (Table 2). In addition, as of this writing, nine (9) candidates are in the job offer stage while five (5) have been screened and/or selected. One key personnel position, the Procurement Manager, was re-advertised per USAID's guidance.

Table 2. MRP-PMO Staffing Update

	Name	Personnel Position	Key Personnel	Date Hired/Status
1		Economic Development Officer	No	Jan 28, 2019
2		Social Cohesion Officer	No	Jan 28, 2019
3		Field Finance Assistant	No	Jan 28, 2019
4		Driver	No	Jan 28, 2019
5		Accountant	No	Feb 1, 2019
6		Field Finance Assistant	No	Feb 3, 2019
7		Grants Assistant	No	Feb 11, 2019
8		MERL Officer	No	Feb 15, 2019
9		Grants Assistant	No	Feb 15, 2019
10		Compliance Officer	No	Mar 4, 2019
11		Procurement Assistant	No	Mar 11, 2019
12		Procurement Assistant	No	Mar 11, 2019

The MRP-Project Management Office (PMO) moved to its permanent location in Iligan City on March 4, 2019 from its temporary office. Renovations and upgrading activities of the PMO will be completed by the first week of May 2019.

#### Approval of Key Documents

The Annual Implementation Plan, including its gender and environmental management components, was approved by USAID in January. The Grants Manual was approved in March. These approvals pave the way for the project's roll out in more barangays. MRP also submitted a revised AMELP and Branding and Marking Plan (BMP) and an amendment request to change the project's goal statement, which were still pending with USAID at the time of this report.

#### Organizational Strengthening

**Staff Development** Five staff from Plan International Philippines Country Office (CO) organized activities for MRP-PMO the third week of February. The Human Resources Manager, Finance, and Administrative Manager provided an orientation on Plan International Human Resource, Finance, and Procurement policies to MRP-PMO staff on February 20-21 in Iligan City. Following the staff orientation, the HR Manager and Safeguarding Specialist conducted the child safeguarding training on February 22-23 which equipped MRP-PMO staff and partners ECOWEB and MARADECA with the safeguarding code of conduct and guidelines in implementing programs and activities involving children and young people.

The MRP-PMO IT Specialist, oriented staff on QGIS, a free and open-source desktop geographic information system (GIS) application, on February 19. The training provided MRP-PMO staff with basic concepts of GIS, an overview of the program, and its application by visually presenting MRP sites and other geospatial data.

**Monitoring and Evaluation** Souktel's Deputy Director of Programs trained the Monitoring, Evaluation, Research and Learning (MERL) Unit on the M&E database management system on March 18-22 at MRP-PMO. The training equipped the MERL Unit on designing CSG profiles, developing activity forms, and the performance indicator tracking system that will collect and synthesize data and results of activities. The MERL Unit also began developing the methodology and scope of work for the baseline assessment. Following USAID approval of the AMELP, MRP will finalize the baseline assessment methodology and begin collecting data.

**Tracking Training Activities** The MERL Specialist attended the TraiNet Users Training on March 15 at the USAID/Philippines Office in Manila. She learned how to access and enter participant data for all MRP-supported training to the system.

**Grants Tracking System** Plan International USA Program Manager and MERL Advisor assisted the MRP-PMO staff in the finalization of the Grants Manual, FLUXX system design, and the AMELP on March 4-8 in Iligan City. The FLUXX system is expected to be fully operational by the end of April.

### **Pause and Reflect**

MRP-PMO initiated a Pause and Reflect Session (P&R) with partners ECOWEB and MARADECA on February 13-14 that focused on reviewing the processes for CSG formation, concept note identification, and project proposal development. Another P&R Session with the Plan International US, Philippines Country Office and USAID was conducted in Makati City, Metro Manila on February 13-14. The session focused on site selection criteria, review of the Activity Monitoring and Evaluation Plan (AMELP), Branding and Marking Plan, and Annual Implementation Plan (AIP), as well as FLUXX and Souktel database management systems, communications protocol, and other administrative and operations aspects of MRP. The session also included a discussion about revisions to the MRP goal and theory of change and changes in the key personnel.

Some of the important decisions made during the Pause and Reflect Session were:

1. Definition of project sites based on site selection criteria;
2. Proposed revisions to the MRP goal statement and its corresponding impact on the monitoring and evaluation framework;
3. Proposed revisions to the Branding and Marking Plan; and
4. Agreements to install the FLUXX grants management system and coverage of the Souktel monitoring system.

The USAID Agreements Officer (AO) and her representative (AOR) were present to provide inputs to the Pause and Reflect sessions.

### **USAID Visit**

On March 5-7 MRP facilitated the visit of USAID Regional Office of Acquisition and Assistance Chief to MRP sites to interact with Marawi citizens displaced by the siege, local government officials, and business leaders. She led the groundbreaking of the trading center together with a U.S. Civil Military Representative and the Piagapo Mayor. She also visited the Sagonsongan transitional shelter, a group of displaced women in Saguiaran, a training activity with Marawi women weavers, and a forum with Marawi business owners.





*Ittihad Don Nisa leaders shared their stories and hopes with USAID staff led by the Regional Office of Acquisition and Assistance Chief. The women discussed their challenges and priorities in preparation for a micro-grant proposal to be submitted to the Marawi Response Project for possible support.*



*Bangon Marawi Chamber of Commerce and Industry (BMCCI) and potential recipients of the MRP micro-grants for small business owners at the MARADECA office in Lanao del Sur.*

## 3.2 Technical

### Intermediate Result 1: Improved economic conditions of IDPs and host communities

#### Immediate Livelihood Opportunities for IDPs and Host Communities Increased

##### Access to Small Business and Livelihood Grants

As of this quarter, the MRP Grants Evaluation Committee (GEC) evaluated and recommended for approval a total of forty-nine (49) project proposals for the business recovery grants. The grants were grouped into bakery, grocery, textile and ready-to-wear (RTW) business recovery grant proposals.

Table 3. Number of business recovery grant proposals evaluated

Location	Number of business grant proposals
Iligan City	6
Lumba Bayabao	1
Marantao	8
Marawi City	34
<b>TOTAL</b>	<b>49</b>

In addition, 27 CSG livelihood proposals were processed by the GEC during the quarter. Details of all grant proposals evaluated to date are presented in the table below.

Table 4. Number of grant proposals evaluated

	Type of Project	Business Recovery	Livelihood	Social Cohesion	Community Improvement	Total
	ECONOMIC DEVELOPMENT					
1	Bakery	5	4	0	0	9
2	Computer Service and Photocopying	0	0	1	0	1
3	Corn Production	0	1	0	0	1
4	Dressmaking	0	9	0	0	9
5	Goat Raising	0	1	0	0	1
6	Grocery	13	9	0	0	22
7	Rice Milling	0	2	0	0	2
8	RTW	22	0	0	0	22
9	Sakurab Farming	0	2	0	0	2
10	School Supplies	0	2	0	0	2
11	Textile	9	0	0	0	9
12	Tilapia Production	0	2	0	0	2
13	Mobile Corn Sheller	0	1	0	0	1
	<i>Subtotal for ECON DEV</i>	<b>49</b>	<b>33</b>	<b>1</b>	<b>0</b>	<b>83</b>
	SOCIAL COHESION					
13	Cultural Festival	0	0	1	0	1
14	Functional Literacy and Teaching Peace	0	0	1	0	1
15	Multi-Purpose Pavement for Community Activities	0	0	0	2	2
16	Palarong Kabataan Sa Cadayonan	0	0	1	0	1
17	Public Lighting Using Solar Streetlights	0	0	0	1	1
18	Sanitation Service Improvement (Toilet)	0	0	0	1	1
19	Water System Rehabilitation	0	0	0	1	1
	<i>Subtotal for SOC COHESION</i>	<b>0</b>	<b>0</b>	<b>3</b>	<b>5</b>	<b>8</b>
	<b>Total</b>	<b>49</b>	<b>33</b>	<b>4</b>	<b>5</b>	<b>91</b>

Five grant proposals for small businesses and two for livelihood projects for CSGs were submitted to USAID for evaluation as part of the first 10 grants to be reviewed by the AOR.

### ***Project Validation and Proposal Development Workshop for Business Recovery Grant Applicants***

MRP, in partnership with the Bangon Marawi Chamber of Commerce and Industry (BMCCI), conducted a Validation and Proposal Development Workshop on January 11, 2019 at the Plaza Alemania Hotel in Iligan City. The activity was attended by 75 small businesspersons, mostly women, who operated shops and other establishments in Marawi prior to the siege. The majority of the participants were in the RTW clothing business, but there were others whose proposals were for the rehabilitation of their grocery stores, bakeries, textile shops, and other establishments.

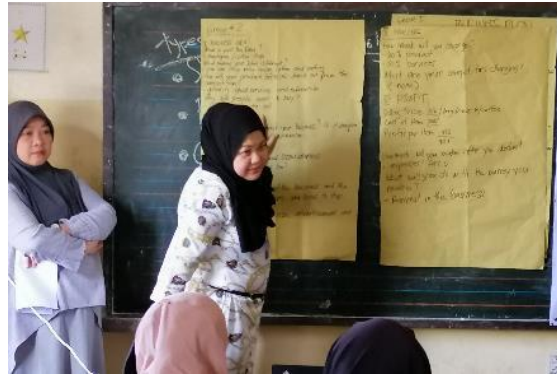


### ***Access to Capital***

An exploratory meeting with the ASA Philippines President and CEO was held on February 18 on possible synergies, including the provision of micro-credit opportunities for MRP business and community grant beneficiaries. ASA indicated their willingness to engage with MRP on facilitation of micro-credit to grants beneficiaries, including pilots for bigger loans (possibly for business recovery grantees).

### ***Business Recovery Training on Planning and Financial Management***

MRP conducted a two-day Business Recovery training on Business Planning and Financial Management March 27-28, 2019 at Faminanash Integrated Laboratory School, Barangay, Saduc Proper, Marawi City. A total of 44 business owners composed of 28 females and 16 males participated in the training.



*Participants brainstormed and presented their ideas during the business planning and financial management training.*

During the training, participants were given insights on how to develop business ideas and the basics of business planning. The trainees presented their business plans for a Halal poultry house, bakery, grocery, RTW clothing store, and innovative café boutiques. The training also provided lectures on product costing and pricing and guidance on how to calculate the cost of capital of a certain product or service so that eventually they will be able to make optimal pricing decisions. Participants also presented their advertising ideas such as branding, logos, and promotions during the marketing session. Finally, the participants learned basic accounting principles, the recording (bookkeeping) process, and analysis of business transactions including actual journalizing, posting, and summarizing financial data.

## **Private Sector Strengthened**

### ***Increased Access to Local and Regional Markets for IDPs and Host Communities***

During the second quarter, MRP organized a series of meetings with the following organizations to identify potential commodities for the conduct of value chain assessments (VCA):

- Iligan City Agricultural Office on February 14 to collect VCA data for banana, coffee and abaca;
- GREAT Women ASEAN on February 17 to discuss opportunities for collaboration on Weaving Hope in Marawi City Project in relation to the VCA for textiles;
- Hineleban Foundation on February 22 to discuss potential crops/commodities for VCA study and development, including possible coordination in introducing the farm model to pertinent CSGs;
- Lower Bangon Marawi Consumer Cooperative on February 26 to discuss baor (furniture inlaid with shellwork) production and palapa processing;
- Arkat Lawanen Women Empowerment Producers Cooperative on February 27 for textile/hand-woven goods;
- Mamaanun Bangsamoro Farm Producers Cooperative on March 1 for abaca production; and
- Xavier University on March 3 for high-value crops.

### **Value Chain Studies**

MRP released calls for Short-term Technical Assistance (STTA) to conduct two rapid value chain assessments. The first VCA will focus on the hand-woven goods (particularly textile) industry in Marawi. The second VCA will focus on the fisheries (particularly aquaculture) industry in Marawi. MRP identified these two value chains as having potential as good markets and warranting further exploration.

The criteria used in selecting the two studies are the following: 1) identified in AIP; 2) relevance to identified priority livelihood activities by CSGs; 3) relevance to industries for business recovery intervention identified in FGDs and consultations with respondents from business community, government agencies, and academia; 4) current existence; 5) production level; 6) production area coverage; 7) market potential; 8) potential for specific business interests/opportunities; and 9) needing further published study. Identified industries/commodities were ranked using a Goeller Scorecard.

MRP will use the VCA to inform future program activities including focusing efforts on production and strategies for market linkages. Although the proposed studies will include analysis of market factors, the Terms of Reference, as guided by the AIP, will conduct a rapid value chain assessment as the studies will include primary processing activities, inbound logistics, and outbound logistics.

Per the TOR, the studies will identify skills set requirements; markets and market opportunities; opportunities for expanding production, improving design, packaging, quality, delivery time, workforce requirements and safety standards of products or services; gender dynamics within the value chains, pinpointing opportunities for increasing female participation and ownership as well as major barriers to the participation of women; both short- and longer-term business and employment opportunities for IDPs and their communities. The value chain studies are expected to commence in April 2019.

MRP met with Pilmico Food Corporation on February 19 to discuss possible marketing coordination with corn grower associations or individuals that the LCPs will identify. MARADECA and ECOWEB committed to develop a list of potential yellow corn growers and submit it to MRP for community grants and business recovery assistance.

## **Improved Workforce Readiness of IDPs and Host Community Members**

### ***Training Needs Assessments***

In February and March, MRP conducted TNAs among CSGs members in barangays of Lumbayanague, Bubong, Marantao, Butig, Poona Bayabao, and Iligan. The assessments showed a preference for the acquisition of skills in tailoring, dressmaking, computer graphics, food processing, farming, auto-

mechanic, driving, and electronics among others. The assessments were conducted by barangay, involving members of CSGs and barangay officials. The assessments involved youth as well as their parents. Immediately after each assessment, participants were asked to choose their preferred skill development course. Details of the participants can be found in Annex A.

### **Dressmaking Training**

MRP and MARADECA conducted a training on dressmaking and livelihoods for twenty-seven (27) female members (20 host community members (HCMs) and 7 IDPs) of the Kanggiginawae ko Masa CSG, in Barangay Tacub Pindulunan, Marantao, Lanao del Sur. The training began on March 25 and will conclude on April 12. The pre-training evaluation of participants showed that all 29 had skill levels of 1-2 on a scale of 1-10 based on a self-assessment exercise.

### **Other Activities Related to Training**

MRP discussed possible joint training activities with the DTI, as mentioned in Section 3.3 of this report. The DTI has current programs to improve the livelihood skills of displaced persons. MRP has also coordinated its training activities with TESDA. Specifically, because of the situation faced by IDPs, MRP has asked TESDA to encourage its accredited TVIs to provide training services on-site since most IDPs are in no position to stay away from their current dwellings for long periods.

## **Intermediate Result 2: Strengthened community cohesion in communities hosting large numbers of IDPs**

### **Increased Understanding of Conflict Drivers**

#### **Conflict Assessments Conducted**

Twenty (20) participatory conflict assessments were conducted in 14 barangays with 54 CSGs participating. The participation of the community not only allowed them to provide information about the community, but also facilitated their awareness on the root causes and effects of conflict. Significant to this is men's understanding that most women do both the productive and the reproductive works and there is a need to address the overburdening of women especially during emergency situations. The activities were conducted with utmost sensitivity to ensure that it did not stir conflict among the participants.

Table 5. Barangays where Participatory Conflict Assessments were conducted

	<b>Name of Barangay</b>	<b>City or Municipality and Province</b>	<b>Number of CSGs who participated in Participatory Conflict Assessments</b>
1	Sandab	Butig, Lanao del Sur	21
2	Tiowi	Butig, Lanao del Sur	3
3	Ubaldo Laya	Iligan City, Lanao del Norte	1
4	Bagong Silang	Iligan City, Lanao del Norte	2
5	Luinab	Iligan City, Lanao del Norte	3
6	Tambacan	Iligan City, Lanao del Norte	2
7	Poblacion Pantar	Pantar, Lanao del Norte	4
8	Tubod	Iligan City, Lanao del Norte	4
9	Poona Punod	Pantar, Lanao del Norte	2
10	Cabasaran	Pantar, Lanao del Norte	2
11	Poblacion Saquiaran	Saguiaran, Lanao del Norte	2
12	Pagayawan	Bubong, Lanao del Sur	3
13	Wago	Lumbayanague, Lanao del Sur	5
14	Radapan	Piagapo, Lanao del Sur	0 <sup>2</sup>
		<b>TOTAL</b>	<b>54</b>

<sup>2</sup> There was still no CSG organized in Barangay Radapan, Piagapo, Lanao del Sur during the reporting period. However, the community participated in a conflict assessment activity with the help of MARADECA.

## Increased Access to Credible Information and Positive Peace Narratives and Various Social Cohesion Activities Implemented

### Promotion of Peace Narratives

The promotion of peace narratives will be initiated in the next quarter. However, during the reporting period, MRP together with the implementing partners ECOWEB and MARADECA continued coordinating with the local leaders with whom working relationships have been established since Quarter I. This was done through courtesy calls when initiating work in a new area, such as involving them in the formation of CSGs and inviting them to the participatory conflict assessments.

MRP held an exploratory discussion with the Senior Program Manager and Start-Up Director of Equal Access International (EAI) on January 17. EAI, in partnership with Plan International, proposes INENGKA MARAWI: Positive Messaging and Citizen Watch for the Marawi Rehabilitation and Recovery. This will be a comprehensive, community-driven CVE initiative designed to complement core activities of the USAID-funded Marawi Response Project (MRP).

EAI implements innovative media and community outreach programs that inspire social change in three key areas: Peacebuilding and Transforming Extremism, Championing Gender Equality and Women Empowerment, and Governance and Civic Engagement. At the core of EAI's social and behavior change methodology is a generative communications ecology that actively engages beneficiaries to create, interact with and continuously inform content. EAI's approach to CVE empowers communities and individuals with credible information and positive local narratives that espouse concepts of peace and tolerance, challenges the veracity of recruitment appeals, and provides concrete opportunities for dialogue and engagement with government, religious and community leaders.

EAI implements a Tech Camp for youth through which it promotes peace narratives for youth and helps them develop strategies to deliver those messages. Central to EAI's approach is an integrated and multi-dimensional collaboration with local government units (LGUs); civil society, youth and women's groups; religious, traditional, and other opinion leaders; the media; and the private sector.

### Social Cohesion Grants

Eight social cohesion grants were evaluated by the GEC. These include a cultural festival, a sports festival for the youth, multi-purpose pavement for community use, repair of toilets, repair of a water system, functional literacy courses, and the installation of solar-powered lights.

### CSGs Formed

Twenty-five (25) new CSGs were established this quarter. Most of these are from the municipality of Baloi, followed by Iligan City which hosts the greatest number of IDPs and lastly, the municipality of Butig. CSGs are significant venues for IDPs and host community members to assemble and collaborate as a community, to seek the support of local leaders, and plan how to move forward together.

Table 6: Number of Barangays and CSGs<sup>3</sup>

Municipality/City	Province	Number of Barangays with CSGs		Total Number of Barangays	Number of CSGs		Total Number of CSGs
		QTR 1	QTR 2		QTR 1	QTR 2	
Marantao	Lanao del Sur	2	0	2	6	0	6
Saguiaran	Lanao del Sur	1	0	1	5	-3	2
Ditsaan Ramain	Lanao del Sur	1	0	1	3	0	3
Bubong	Lanao del Sur	1	0	1	3	0	3
Lumbayanague	Lanao del Sur	2	0	2	8	0	8

<sup>3</sup> The discrepancy between the Quarter I data in this table from that in the first quarter report is attributed to the following:

- The dissolution of 3 CSGs in Saguiaran whose members were transferred to transition sites in Marawi; and
- The non-inclusion of the municipality of Tugaya among the priority sites.

Poona Bayabao	Lanao del Sur	1	1	2	5	0	5
Buadiposo Buntong	Lanao del Sur	1	1	2	2	0	2
Iligan City	Lanao del Norte	11	1	12	76	9	85
Baloi	Lanao del Norte	6	0	6	7	13	20
Pantao Ragat	Lanao del Norte	4	0	4	4	0	4
Pantar	Lanao del Norte	3	1	4	9	0	9
Kapai	Lanao del Sur	1	0	1	1	0	1
Butig	Lanao del Sur	3	0	3	33	3	36
<b>TOTAL</b>		<b>37</b>	<b>4</b>	<b>41</b>	<b>162</b>	<b>22</b>	<b>184</b>

### **Civic engagement training**

Civic engagement training is set to commence in the third quarter. The training aims to build cooperation among barangay local government, IDPs, and host community members to promote principles of accountability, transparency and responsiveness in local governance. It also aims to strengthen the capacity of women leaders in civic community engagement and partnership building. The civic engagement training activity design was developed with Plan International's gender and youth guidelines. MRP prepared for the training during the reporting period with its local partners.

Community improvement grants, on the other hand, were not awarded in this quarter as the grants program has not yet begun. MRP anticipates that it will start issuing grants in the next quarter once the AOR has approved the first 10 grants and the approval authority shifts to the MRP COP.

## **3.3 Coordination**

### ***Task Force Bangon Marawi***

MRP met the Executive Director and Deputy Executive Director of TFBM on March 12 and presented an overview of MRP, the site and beneficiary selection process, and the grants program, updates, and annual targets. The Executive Director emphasized the need for close coordination with government and other donor-funded programs to avoid duplication of activities. He also agreed to cooperate on the development of a program addressing the needs of the youth. On March 26, MRP presented the Youth Economic Empowerment (YEE) Framework to TFBM. MRP and TFBM will develop a joint work plan and joint projects focused on youth development in common areas of operation (i.e., Marawi, Butig and Piagapo) and link with the 103rd Brigade of the Armed Forces of the Philippines, particularly the Civil Military Operations.

### ***Collaborative Activities with DTI***

MRP, ECOWEB, and the DTI-Lanao del Norte Office met on several occasions in March to agree on collaborative activities involving IDPs and host communities. These collaborative activities include: (a) sharing information to avoid duplication of assistance to IDPs; (b) facilitating the registration of MRP-supported individuals or organizations under the Go-Negosyo Program of government; (c) possible joint training activities; and (d) assistance to MRP-supported individuals and organizations to enhance access to markets. All these activities are within DTI's mandate or functions.

### ***Presentation to Lanao del Sur Provincial Government***

On March 20, the MRP team led by the COP presented the MRP project to senior members of the Lanao del Sur provincial government. In that meeting, MRP and the provincial officers agreed to coordinate closely with the municipal and provincial departments to ensure project impact. The provincial government committed its support to the MRP project.

### ***Coordination with other USAID Projects***

The MRP team held regular meetings with USAID SURGE, MYDEV, and ENGAGE project staff to ensure complementation of project activities. MYDEV will be holding youth summits in their sites to signal their phase out as a project. They have invited MRP to link with the core groups in these sites to sustain the gains made by MYDEV to date. MRP and SURGE continue to collaborate on business recovery efforts, in coordination with the business chambers. MRP's partners have started to link up with the barangays that ENGAGE worked with, particularly in Iligan City.

## 4. INTEGRATION OF CROSSCUTTING ISSUES AND USAID FORWARD PRIORITIES

### 4.1 Gender

In MRP-served post-conflict areas where IDPs and host community members continue to work towards recovery, women's participation and involvement in economic development and social cohesion activities continue to be significant. Sixty-one per cent (61%) or 2,327 women out of 3,846 individuals actively participated in major activities during the quarter. Women were the majority participants in the initial meetings for the establishment of new community solidarity groups, participatory conflict assessments, training needs assessments, and the trainings focused on business recovery and dressmaking, which was participated in by all women. Additionally, most of the business recovery grants and community grants that were proposed to MRP were submitted by women. This includes 312 young women who make up 52% of the young people in the communities that are actively participating in MRP activities.

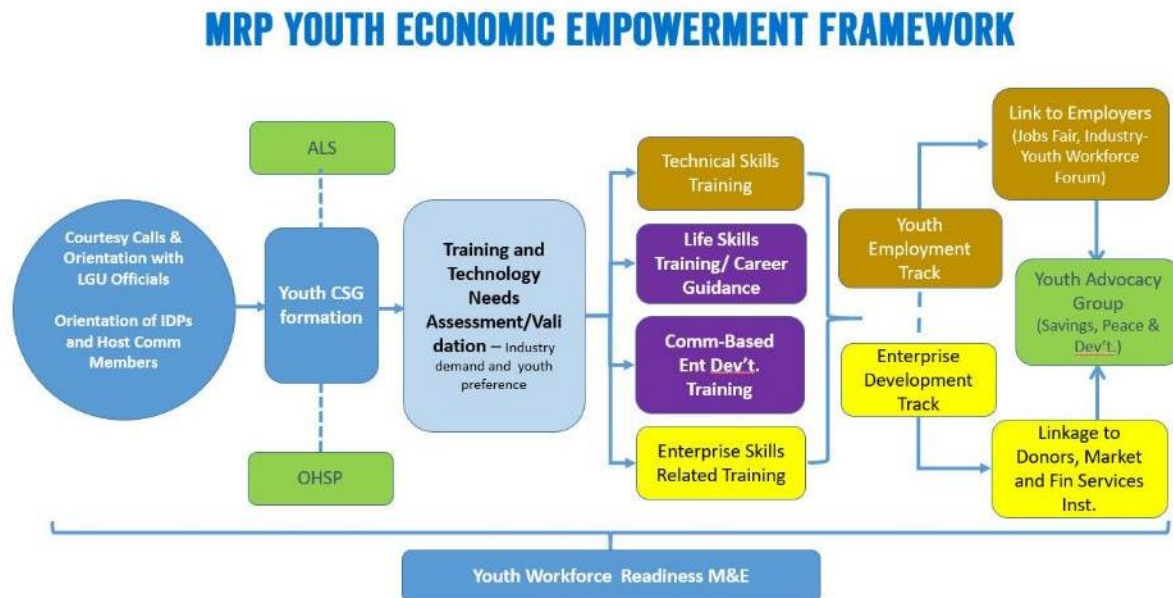
Table 7: Participation of Women and Men

Location	Total Number of CSGs	ADULTS			YOUTH			Total Female	%	Total Male	Total
		Women	Men	Total	Young Women	Young Men	Total				
Marantao, Lanao del Sur	6	134	78	212	30	24	54	164	62%	102	266
Saguiaran, Lanao del Sur	2	40	0	40	0	0	0	40	100%	0	40
Ditsaan Ramin, Lanao del Sur	3	76	53	129	31	20	51	107	59%	73	180
Bubong, Lanao del Sur	3	25	21	46	7	11	18	32	50%	32	64
Lumbayanague, Lanao del Sur	8	204	147	351	64	61	125	268	56%	208	476
Poona Bayabao, Lanao del Sur	5	58	41	99	6	20	26	64	51%	61	125
Buadiposos Buntong, Lanao del Sur	2	85	53	138	0	0	0	85	62%	53	138
Iligan City, Lanao del Norte	85	647	444	1,091	102	102	204	749	58%	546	1,295
Baloi, Lanao del Norte	20	173	87	260	0	0	0	173	67%	87	260
Pantao Ragat, Lanao del Norte	4	52	35	87	0	0	0	52	60%	35	87
Pantar, Lanao del Norte	9	116	46	162	41	14	55	157	72%	60	217
Kapai, Lanao del Sur	1	14	6	20	1	1	2	15	68%	7	22
Butig, Lanao del Sur	36	391	226	617	30	29	59	421	62%	255	676
	<b>184</b>	<b>2,015</b>	<b>1,237</b>	<b>3,252</b>	<b>312</b>	<b>282</b>	<b>594</b>	<b>2,327</b>	<b>61%</b>	<b>1,519</b>	<b>3,846</b>



## 4.2 Youth Development

MRP developed a Youth Economic Empowerment (YEE) Framework that is consistent with USAID’s Positive Youth Development approaches to build skills, assets and competencies; foster healthy relationships; strengthen the environment; and transform systems.



MRP YEE Framework on engaging youth along with their families, communities, Local Government Units (LGUs), and National Government Agencies (NGAs) in capacitating the youth and in providing an enabling environment for youth to reach their full potential.

The MRP YEE Framework provides an outline for developing youth in four areas, namely: **Asset building**, specifically in the areas of work readiness skills/soft skills, entrepreneurial skills, youth leadership and advocacy skills; **Agency building**, or the ability of targeted youth to employ their newly acquired assets to improve their current conditions; **Contribution building**, in which targeted youth become a source of positive change in their communities; and, establishing an **Enabling environment**, which helps support active youth participation in community affairs and governance.

## 4.3 Environmental Compliance

MRP conducted environmental assessments for a multi-purpose pavement project proposed by Pagayawan Farmers’ Organization and a small water system piping repair/rehabilitation project proposed by Kalimodan Women’s Organization. These projects are located in Bubong, Lanao del Sur.

The proposed projects are anticipated to pose low environmental impacts to the affected community. The environmental impacts can be addressed by adopting appropriate mitigation measures. Prior to mobilization, the contractor/service provider shall be briefed during a pre-construction meeting on the contractual obligation with regards to environmental management. Compliance of the contractor/service provider will be monitored and recorded using the Environmental Monitoring Form by MRP staff or its representative.

The environmental assessments for the proposed livelihood assistance, such as bakery, snack inn and textile store in the provinces of Lanao del Norte and Lanao del Sur including the cities of Marawi and Iligan, and the proposed community cohesion activities, such as youth sports fest and a cultural festival and faith celebration, also indicate that these projects are likely to pose no to low environmental impact. The most common issue anticipated to affect the proposed activities/projects is the generation of waste. Minimal waste or low intensity is expected during operations or project/activity

implementation. The beneficiaries/grantees will be briefed about the possible environmental impacts and be advised to implement and employ good waste management practices. Annex A lists the result of the environmental screening assessment for the proposed projects.

## 5. IMPLEMENTATION CHALLENGES

During the second quarter, MRP encountered the following challenges in project implementation:

**Project Staff Recruitment.** MRP-PMO's hiring process is taking longer than expected due to delays by applicants in submitting required documents. Full staffing of MRP-PMO is expected to be completed by May 15.

**Grant Proposal Development.** Vetting of proponents requires a significant amount of time given the number of persons to be vetted, as well as a reliable internet connection. MRP is exploring options to streamline this process. MRP-PMO also has to manage expectations from the CSGs since the proponents assumed that projects are approved once the proposals are developed and evaluated.

**Procurement.** MRP-PMO continued to face challenges in accrediting suppliers in Iligan City due to VAT exemption and withholding tax compliance issues. MRP will organize a supplier's forum in the first week of April to expand the number of vendors. Expansion of suppliers based on a competitive and transparent process is essential given the anticipated magnitude of procurement of in-kind goods.

## 6. LESSONS LEARNED

The following lessons learned were shared by partners MARADECA and ECOWEB during the monthly updating and reflection sessions held by the MERL Unit on March 15 and April 5, 2019:

1. The monthly updating and reflection session participated in by ECOWEB, MARADECA, and MRP serves as a venue for giving and receiving feedback, tracking of the project's progress, and identification of actions steps to improve project performance. MRP sees these sessions as a best practice that it will continue throughout the program.
2. It is important to coordinate and define the communication flow between MRP, ECOWEB and MARADECA to help ensure the consistency of information shared to the community and stakeholders. This feedback was given to the management team and the communication protocol was revisited. The protocol that was developed at the onset of the project requires all communications to be channeled through the Technical Advisor, who sends the messages to the implementing partners through their project coordinators who will also relay the message to the concerned field staff through their supervisors. Communications from the community to MRP also follows the same channels. After revisiting the protocol, it was reiterated by the managers to their respective unit members.

## 7. PLANNED ACTIVITIES FOR NEXT QUARTER

**Grants Program.** MRP expects to begin its grants program in April once the first 10 grants are cleared by the AOR. The grants team has developed a pipeline of approximately 91 grant proposals that have already been evaluated by the GEC.

**Training Workshops.** MRP has planned a series of training workshops for the third quarter, including:

- a) Business Management Training
- b) Training on Food Safety and Sanitation (for proponents of businesses on snack inn restaurants)
- c) Vegetable Production Training
- d) Business Recovery Training for RTW businesses
- e) Civic Engagement Training
- f) Computer Training for Youth
- g) Rice and Corn Production Training
- h) Training on Peace Narratives

**Value Chain Assessments.** MRP expects to conduct its first two value chain assessments in the next quarter. The assessments will focus on the weaving and fishing industries and will be used to inform future programming interventions.

**Suppliers Forum.** A supplier's forum is planned for early April with the goal of expanding MRP's pool of potential vendors. MRP and Plan Philippines staff will introduce vendors to the program, review types of commodities the program will likely be procuring, and learn more about vendor payment expectations and availability of goods.

**Pause and Reflect Session.** MRP anticipates that the next Pause and Reflect session will be held in late May or early June after Ramadan and the elections. At the P&R, MRP and USAID will reflect on the first round of grants and training workshops, identify challenges and opportunities, and discuss upcoming activities.

**Baseline Assessment.** Upon USAID approval of the revised AMELP, MRP will finalize the baseline assessment methodology and scope of work. MRP anticipates beginning baseline data collection in August 2019.

# ANNEX A: DETAILS OF CSG PARTICIPATION IN THE TRAINING NEEDS ASSESSMENTS

Table A-1: Participation of Adult CSGs

	CSG	Barangay	Date Conducted	Adults			Youth			Total		
				Female	Male	Total	Female	Male	Total	Female	Male	Total
1	Kanggigina wae ko Masa	Tacub Pindolonan, Marantao, Lanao del Sur	3/18/2019	21	0	21	1	0	1	22	0	22
2	Salimpokao ko Farmer	Tacub Pindolonan, Marantao, Lanao del Sur	3/18/2019	0	17	17	0	0	0	0	17	17
3	Pakaranon Women	Ragayan Poona Marantao, Marantao, Lanao del Sur	3/20/2019	35	0	35	6	0	6	41	0	41
4	OBAERA	Nanagun, Lumbayanague, Lanao del Sur	3/19/2019	31	0	31	3	0	3	34	0	34
5	OTR	Wago, Lumbayanague, Lanao del Sur	3/25/2019	0	17	17	0	4	4	0	21	21
6	OBAERA	Wago, Lumbayanague, Lanao del Sur	3/25/2019	28	0	28	0	0	0	28	0	28
7	Kapamagog opa Farrmer	Wago, Lumbayanague, Lanao del Sur	3/25/2019	0	33	33	0	4	4	0	37	37
8	Wagonians Women	Wago, Lumbayanague, Lanao del Sur	3/25/2019	66	0	66	8	0	8	74	0	74
9	Kalimudan Women	Pagayawan, Bubong, Lanao del Sur	3/26/2019	16	0	16	2	0	2	18	0	18
10	Salimbago Men Group	Cadayonan, Poona Bayabao, Lanao del Sur	3/26/2019	5	2	7	8	4	12	13	6	19
11	Pagayawan Farmers Organization	Pagayawan, Bubong, Lanao del Sur	3/26/2019	6	0	6	5	10	15	11	10	21
12	Ompongano mga Taribasok sa Ranao-Wago	Wago, Lumbayanague, Lanao del Sur	3/26/2019	12	1	13	8	6	14	20	7	27
13	Panginam Ko Masa	Matampay, Baloi, Lanao del Norte	2/15/2019	0	0	0	5	6	11	5	6	11
14	Banggolo	Mahayahay, Iligan City, Lanao del Norte	3/12/2019	6	1	7	1	0	1	7	1	8
15	Bangsamoro	Tiowi, Butig, Lanao del Sur	3/18/2019	12	4	16	2	1	3	14	5	19
16	Dansalan	Mahayahay, Iligan City, Lanao del Norte	3/12/2019	1	0	1	0	0	0	1	0	1
17	Jannah Al-Ferdauz	Bayabao Poblacion, Butig, Lanao del Sur	3/18/2019	3	12	15	0	0	0	3	12	15
18	Kalilintad Group	Mahayahay, Iligan City,	3/12/2019	3	0	3	0	1	1	3	1	4

		Lanao del Norte										
19	Kambalingan	Mahayahay, Iligan City, Lanao del Norte	3/12/2019	1	1	2	0	0	0	1	1	2
20	Mabag'r Group	Sandab, Butig, Lanao del Sur	3/18/2019	21	0	21	0	0	0	21	0	21
21	Magatoring Group	Sandab, Butig, Lanao del Sur	3/18/2019	10	5	15	0	0	0	10	5	15
22	Moro	Mahayahay, Iligan City, Lanao del Norte	3/18/2019	11	2	13	0	0	0	11	2	13
23	Star	Mahayahay, Iligan City, Lanao del Norte	3/12/2019	1	0	1	0	0	0	1	0	1
24	Survivor	Poona Punud, Pantar, Lanao del Norte	3/18/2019	14	2	16	1	2	3	15	4	19
25	Team Kalilintad	Mahayahay, Iligan City, Lanao del Norte	3/12/2019	1	1	2	0	0	0	1	1	2
<b>TOTAL</b>				<b>304</b>	<b>98</b>	<b>402</b>	<b>50</b>	<b>38</b>	<b>88</b>	<b>354</b>	<b>136</b>	<b>490</b>

Table A-2: Participation of Youth CSGs

	CSG	Barangay	Date Conducted	Adults			Youth			Total		
				Female	Male	Total	Female	Male	Total	Female	Male	Total
1	Youth Calumbayan Organization	Tacub Pendolonan, Marantao	2/25/2019	0	0	0	12	9	21	12	9	21
2	Future Hope Organization	Ragayan Poona Marantao, Marantao	2/25/2019	0	0	0	10	4	14	10	4	14
3	United Youth of Cadayonan for Peace & Solidarity	Cadayonan, Poona Bayabao	3/9/2019	0	0	0	12	6	18	12	6	18
4	Ompongana O Mga Kangudaan sa Nanagun	Nanagun, Lumbayanague	2/25/2019	0	0	0	12	11	23	12	11	23
5	Butig Youth Movement for Peace	Sandab, Butig, Lanao del Sur	3/18/2019	0	0	0	14	10	24	14	10	24
6	BAM	Sta Elena, Iligan City, Lanao del Norte	3/11/2019	0	0	0	13	0	13	13	0	13
7	Active Youth	Poblacion, Pantar, Lanao del Norte	2/14/2019	0	0	0	4	3	7	4	3	7
8	Wagonian Youth Organization	Wago, Lumbayanague	3/9/2019	0	0	0	20	7	27	20	7	27
<b>TOTAL</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>37</b>	<b>112</b>	<b>75</b>	<b>37</b>	<b>112</b>

Table A-3: Adult and Youth CSGs

Number of CSGs	Total	Adults			Youth			Total		
		Female	Male	Total	Female	Male	Total	Female	Male	Total
Adult CSGs	25	333	108	441	83	52	135	416	160	576
Youth CSGs	8	0	0	0	66	37	103	66	37	103
<b>TOTAL</b>	<b>33</b>	<b>304</b>	<b>98</b>	<b>402</b>	<b>125</b>	<b>75</b>	<b>200</b>	<b>429</b>	<b>173</b>	<b>679</b>

# ANNEX B. ENVIRONMENTAL SCREENING REPORT

Name of Proposed Project		CSG/Proponent	Location	Category of Environmental Risk
1.	Pagayawan Multi-purpose Concrete Pavement Construction	Pagayawan Farmers' Organization	Pagayawan, Bubong, Lanao del Sur	Negative Determination with Conditions (No significant environmental impact with adequate mitigation and monitoring).
2.	Youth Sportsfest (Palarong Kabataan ng Cadayonan)	Cadayonan United Youth	Cadayonan, Poona Bayabao, Lanao del Sur	Category I-Categorical Exclusion. No to very low environmental risk.
3.	Snack Inn/Bakery	Achiever Group	Matampay, Balo-I, Lanao del Norte	Category I-Categorical Exclusion. No to very low environmental risk.
4.	Dressmaking	Fighter Group	Tomas Cabili, Iligan City, Lanao del Norte	Category I-Categorical Exclusion. No to very low environmental risk.
5.	Textile Store	A&J Textile Store/ Jamael Solaiman	Papandayan Caniogon, Marawi City, Lanao del Sur	Category I-Categorical Exclusion. No to very low environmental risk.
6.	Bakery	Pan de Marawi	DatuSaber, Marawi City, Lanao del Sur	Category I-Categorical Exclusion. No to very low environmental risk.
7.	Textile Store	Abdul Hafudh Textile/ Anuar Bacarat	Centro Plaza, Fil-Lhair, Dimalna , MSU Campus, Marawi City, Lanao del Sur	Category I-Categorical Exclusion. No to very low environmental risk.
8.	Textile Store	Nor-Aineh Textile/ Nor-Aineh Alonto Tungcaling	Basak Malulut, Marawi City, Lanao del Sur	Category I-Categorical Exclusion. No to very low environmental risk.
9.	Textile Store	Hadji Mahdi Textile/ Mahdi Gumampang Pangandag	Basak Malulut, Marawi City, Lanao del Sur	Category I-Categorical Exclusion. No to very low environmental risk.
10.	Cultural Festivity	(joint CSGs) Arham, Kalilintad, Kamapiyaan, Pananandum, and Preposition CSGs	Sandab, Butig, Lanao del Sur	Category I-Categorical Exclusion. No to very low environmental risk.