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UNIDOS DE AMÉRICA



Municipal Governance Program

QUARTERLY REPORT

October 1, 2012 – December 31, 2012



TABLE OF CONTENTS

I.	EXECUTIVE SUMMARY	2
II.	PROGRAM ACCOMPLISHMENTS	5
III.	SIGNIFICANT CONSTRAINTS/LESSONS LEARNED AND BEST PRACTICES	23
IV.	PLANNED ACCOMPLISHMENTS	27
V.	ANNEXES	29

I. EXECUTIVE SUMMARY

The Nicaragua **Municipal Governance Program (MGP)** is a five-year program implemented by CHF International (CHF), strategically targeting municipalities to improve citizen involvement in local government and their quality of life. CHF designed a methodology that is flexible, transparent, and demand driven. The MGP will draw on international best practices in municipal capacity building, citizen participation, and small infrastructure programming from CHF, ARD Inc and SNV to offer an integrated assistance package to a diverse range of municipalities. The goal of MGP is to **help municipal governments improve the delivery of basic public services to their constituents**. MGP will result in improved municipal performance, enhanced citizen perception of their local leadership, and tangible benefits to capacity building. Our strategy addresses the needs and priorities as identified by stakeholders at the regional, local, and community levels and achieves the following four objectives:

- a. Improve the capacity of municipal management,
- b. Modernize the delivery of municipal services,
- c. Strengthen citizen participation in public and local affairs,
- d. Promote access to public information as baseline to transparency and local governance.

This quarter was dominated by the events leading up to and the results from the 2012 municipal elections held in November. Based on the election results, ongoing concerns from members of the U.S. Congress about working with FSLN municipal governments, and USAID Nicaragua's shift in its development strategy, CHF submitted a concept paper to USAID in mid-November to realign the MGP to focus on citizen participation and civil society strengthening. Subsequently CHF submitted a technical and cost proposal for a program realignment in December based on an RFA issued by USAID.

Programmatic highlights for this quarter include:

Municipal Strengthening

- The MGP, through subgrants with AMUNSE, AMUZEC and SNV, provided technical assistance and training to 24 municipal governments to complete their municipal transition plans that will be handed over to the newly elected mayors in January 2012 as required by law.
- The MGP provided support and accompaniment to 12 municipal governments to carry out the municipal budget consultation process with their citizenry.

Citizen Participation:

- The MGP, through its Citizen Participation NGO implementing partners carried out awareness campaigns in 13 municipalities and trainings and accompaniment to 47 CBOs to participate in the municipal budget consultations.

- The MGP completed a series of seven workshops with municipal secretaries from 14 municipalities to strengthen the role of the municipal council to encourage citizen participation and incorporate citizens into the municipal decision-making and oversight process.

The MGP accomplishments for the fourth quarter (Q4) include:

- Citizen Participation CSO partners advocate on behalf of their citizens for the inclusion of 56 community projects in the 2013 municipal budgets;
- MGP strengthens skills of 25 local journalists in 11 municipalities to cover municipal budget consultations and accountability hearings;
- 24 municipal partners complete legal requirements and documentation to hand-over municipal administrations;
- Río Blanco municipality increases trash collection revenue by 70%;
- Rancho Grande municipality presents 2013-2024 Municipal Rural Water and Sanitation Plan to International Cooperation Water and Sanitation roundtable;
- 20 young women social communicators empowered to promote citizen participation in 10 municipalities;
- 946 citizens participate in municipal budget accountability hearings in Santa Maria and San Fernando municipalities;
- Nueva Guinea and Rio Blanco municipalities train 88 municipal staff through “Municipal School” peer learning to improve participatory planning and oversight and solid waste management;
- MGP delivers \$25,000 in Municipal Investment Fair awards to Nueva Guinea, San Isidro and El Rama to support community and municipal infrastructure projects;
- 5,824 Nicaraguans with improved access to potable water in 4 municipalities;
- MGP launches Twitter account and surpasses 100 likes on Facebook;
- 9 Municipal Council Secretaries demonstrate improved leadership to run municipal councils and promote active citizen participation in municipal government affairs; and
- Ongoing technical assistance and support to 24 municipalities and 39 local civil society organizations (CSOs).

Reflecting upon program implementation and coordination with USAID and other stakeholders, CHF is highlighting the following critical constraints and lessons learned along with best practices that will be incorporated into future program execution:

Table 1: MGP Constraints and Lessons Learned

Constraints	Lesson Learned
<ul style="list-style-type: none"> Municipal election campaign and results affect participation in MGP activities 	<ul style="list-style-type: none"> CHF should prioritize program activities that focus on strengthening Citizen Participation, particularly around the municipal budget consultations and budget accountability hearings.
<ul style="list-style-type: none"> Municipal election results undermine program intervention in partner municipalities 	<ul style="list-style-type: none"> CHF should realign program activities to concentrate on righting power relation asymmetries between local governments and civil society increasing support to strengthen civil society organizational capacity and citizen participation in local governance.

Table 2: MGP Best Practices

Best Practices
<ul style="list-style-type: none"> A more open and inclusive municipal budget consultation process requires a two-pronged approach that strengthens civil society capacity to prioritize and present development projects and effectively engage local government officials while at the same time providing technical assistance to municipal council members and technicians on how to carry out the consultation process and reach out to citizens.
<ul style="list-style-type: none"> The MGP was successful in getting its municipal government partners to include a detailed in-kind subgrant inventory within the municipal transition plans so as to allow the MGP to continue to monitor equipment donations with the new municipal administrations that take office in January 2013.

II. PROGRAM ACCOMPLISHMENTS

1.1 Citizen Participation CSO partners advocate the inclusion of 56 community projects in the 2013 municipal budgets.

Community-based organizations (CBOs) received support from Grupo Fundemos, FEDH, ILLS and the Network of Women of Chontales to present project proposals and revisions to municipal authorities. In APRODER's case, the Municipal Development Committee (MDC) of San Pedro de Lóvago actively promoted citizen participation in the budget consultation process. It stressed the participation of its youth membership, which provided information about the budget consultation process in their respective municipalities. The MGP is supporting the revival of MDCs as a mechanism for citizen participation, with particular emphasis on gender and youth roundtables.

The MGP launched awareness campaigns through local media and with support from the CBOs and municipal governments to inform the greater public on how the budget consultation process works and citizens' rights and duties to actively participate throughout the consultations. On the municipal government side, the MGP created new spaces for civil society participation in municipal governments through trainings and raising awareness with Municipal Council Secretaries. The MGP provided technical assistance to 12 partner municipalities to ensure compliance with budget consultation standards, such as the convening of town hall meetings and forums and the public dissemination of information.

Table 3: Number of proposals presented and included in municipal budgets

No	Municipality	Project profiles presented during budget consultations	Project profiles incorporated into 2013 budget	Types of projects
1	Comalapa	4	2	Apoyo a organizaciones de mujeres
2	El Almendro	4	1	Rehabilitación de caminos
3	El Ayote	6	3	Los tres están dirigidos a satisfacer necesidades de mujeres
4	El Rama	7	7	Destacan 3 proyectos de agua potable, fortalecimiento del CDM y empoderamiento de mujeres emprendedoras
5	El Tuma La Dalia	11	0	
6	Matiguás	10	4	Caminos de acceso, becas e infraestructura para áreas de entretenimiento local
7	Mozonte	8	3	Infraestructura habitacional y becas
8	Muelle de los Bueyes	4	2	Molino comunitario y sistema de agua para comunidad rural
9	Nueva Guinea	8	5	Destacan apoyo a Casa de la Mujer, a Casa Materna y a emprendimiento laborales para mujeres
10	Quilalí	11	3	Agua, infraestructura habitacional y becas
11	Rancho Grande	13	1	Rehabilitación de camino hacia comunidad rural
12	Río Blanco	6	0	
13	San Isidro	4	1	Rehabilitación de camino hacia comunidad rural
14	San Pedro de Lóvago	27	21	La mayoría infraestructura habitacional, de caminos, de agua y saneamiento. Cada uno beneficia a un barrio o comunidad diferente en el municipio.
15	Santo Domingo	4	2	Apoyo a organizaciones de mujeres
16	Villa Sandino	2	1	Apoyo a organizaciones de mujeres
Total		129	56	
			43%	

1.2 MGP strengthens skills of 25 local journalists in 11 municipalities to cover municipal budget consultations and accountability hearings

During this quarter, the MGP launched awareness campaigns to promote citizen participation in municipal budget consultation processes. In addition to an investment of US\$4,160 for radio spots on local stations in nine municipalities, journalists participated in capacity-strengthening trainings addressing the legal framework for municipal budget consultations. Twenty-five journalists and social promoters (20 men and 5 women) participated in the trainings. As a result, local media outlets implemented communication plans to give voice to the CBOs and demonstrate the importance of their participation in the consultation process. Thanks to these efforts, women's forums and budget accountability

council meetings – as well as interviews with CBO representatives addressing their role in the budget consultations and their efforts to make information publicly available – received media coverage.

Table 4: News media contributions to the budget consultation process

Implementing partner	Municipality	News outlets that participated in capacity strengthening activities	Activities carried out by news outlets on own accord (in addition to project scope)
Grupo FUNDEMOS	El Ayote	Onda y Joven	Cobertura de la Audiencia de Mujeres y audiencias de presentación de proyectos de las OB, del Cabildo Municipal y Sesión de Aprobación del Presupuesto, entrevistas a concejales y a equipos técnicos de las Alcaldías
		Radio Visión	
	El Rama	Revista Variedades	Cobertura al Cabildo Municipal
		La Voz de Zelaya Central	Cobertura de la Audiencia de Mujeres y del Cabildo de Presentación del Presupuesto, entrevistas a participantes y se promovió la participación al cabildo, también se dio cobertura a los resultados de los ejercicios de demanda de información pública
		Noticiero Azul	Cobertura Audiencia de Mujeres y entrevistas a participantes
		Cable Rama Visión	Cobertura Audiencia de Mujeres y entrevistas a participantes, además de entrevistas a Gobierno Municipal y cobertura del Cabildo Municipal
	El Almendro	Radio Stereo el Almendro	Difusión de resumen de todas las actividades realizadas en el marco de la consulta del presupuesto municipal; entrevistas a mujeres que participaron en la consulta; transmisión de viñetas en los principales programas.
	Muelle de los Bueyes	Ritmo Latino	Cobertura de la Audiencia de Mujeres y del Cabildo de Presentación del Presupuesto, además de viñetas extras y entrevistas
		Radio Católica	
	Nueva Guinea	Radio Stereo Luz	Entrevistas a funcionarios/as del Gobierno Municipal sobre avances de la consulta presupuestaria. Cobertura al Cabildo de Consulta Presupuestaria
Radio Manantial			
Corresponsal Canal 2			
FEDH	Río Blanco	Radio Musún	Entrevistas a líderes comunitarios
		Divulgador Alcaldía Río Blanco	Entrevistas a líderes comunitarios
	San Isidro	Divulgador Alcaldía San Isidro	Entrevistas a líderes comunitarios
		RTV 46	Entrevistas a líderes comunitarios
	Matagalpa	Stereo Yes	Transmisión gratuita de 12 viñetas diarias y entrevistas a líderes comunitarios
		Canal 48	N/A
		Radio VOS	N/A
		Canal 80 (Perla TV)	N/A
	Matiguás	Radio San José	N/A
	El Tuma La Dalia	Stereo La Dalia	Transmisión gratuita de viñetas
Rancho Grande	Radio Fátima	Entrevistas a miembros de OB sobre su participación en los Cabildos de Presentación de Presupuestos	
		Transmisión gratuita de viñetas	

1.3 Twenty four municipal partners complete legal requirements and documentation to hand-over municipal administrations

In coordination with SNV, the Zelaya Central Municipal Association (AMUZEC), and the Nueva Segovia Municipal Association (AMUNSE), the MGP helped ensure that its 20 partner municipalities - as well as four non-partner municipalities - met the requirements established for the Local Government Hand-Over (TGL) process. Through a combination of technical assistance and training, local officials developed Municipal Overviews, Management Reports, and Hand-Over Reports. By law, these documents must be presented to newly elected representatives as they take office. Thanks to MGP support, AMUNSE was able to assist an additional four mayoral-offices that are not MGP partners.

In order to inform newly elected municipal officials of the contributions made by the MGP, a report divulgating the number of projects implemented, and the corresponding financial investment (US \$3,082,052.23 in 20 municipalities), was compiled. This information was highlighted in Management and Hand-Over Reports in 16 of 20 partner municipalities.

Table 5: Municipalities incorporating MGP information in reports

Partner	Nº Municipalities	Municipalities that incorporated MGP projects in the Municipal Hand-over Process
AMUZEC	8	El Almendro, Muelle de los Bueyes, San Pedro de Lóvago, Villa Sandino, Rama, Nueva Guinea, el Ayote y Comalapa. No se incluye Santo Domingo porque no se dispuso de información
AMUNSE	6	Mozonte, Quilalí, Ocotal, Santa María, El Jícaro, San Fernando
Matagalpa	2	Rancho Grande, Matiguás San Isidro, La Dalia y Río Blanco, aún con la información no quisieron incorporarla, aduciendo diferentes razones
TOTAL	16	

**Although it was made available, Rio Blanco, El Tuma La Dalia, Santo Domingo, and San Isidro did not include the information in their reports*

Table 6: MGP Investment by Municipality

Municipality	Investment	%
Nueva Guinea	268,300.56	8.71
El Rama	203,137.63	6.59
Muelle de los Bueyes	106,553.33	3.46
El Ayote	218,448.42	7.09
El Almendro	251,237.81	8.15
Comalapa	156,196.47	5.07
Santo Domingo	122,252.19	3.97
San Pedro de Lóvago	172,548.18	5.60
Villa Sandino	181,471.56	5.89
Acoyapa	12,802.39	0.42
Rancho Grande	246,297.68	7.99
Rio Blanco	142,795.45	4.63
Matiguas	147,382.37	4.78
El Tuma- La Dalia	180,944.01	5.87
San Isidro	98,233.46	3.19
Quilalí	315,850.32	10.25
Mozonte	104,743.61	3.40
Ocotal	38,040.87	1.23
Santa María	34,774.44	1.13
San Fernando	34,260.38	1.11
El Jícaro	45,781.12	1.49
	3,082,052.23	100

Municipal government technical staff and council members also received trainings to facilitate the hand-over process. In coordination with the Universidad del Norte de Nicaragua, AMUNSE offered two diploma classes: Local Government Planning and Hand-Over, and Project Development. Seventy-three technical staff and council members from nine local government partners in Nueva Segovia and Matagalpa participated in the trainings. Meanwhile, AMUZEC adopted a two-fold methodology that combined training modules with work sessions to track participant progress through each module. Participants received 108 total hours of training.

Table 7: Number of training participants by municipality

Partner	MG Tecnicos	MG Authorities	Total
AMUNSE*	33	6	39
AMUZEC	59	15	74
Matagalpa	7	1	8
Total	99	22	121

* Data from AMUNSE corresponds to MGP partners MGs only

1.4 Río Blanco municipality increases trash collection revenue by 70%

Following an awareness-raising campaign supported by the MGP, the Río Blanco municipality increased its revenue by 70% between October 2011 and October 2012. The revenue increase is due to an increment in the number of people paying for public trash collection services. The campaign is one of a series of activities to improve trash collection services, including technical assistance to expand coverage through improved truck routes, the completion of a user database (which will improve financial sustainability), and the design and launch of an environmental education and solid waste management campaign. The intervention has also led to restoration of the garbage dump access road and the donation of occupational security and communications equipment to employees. These achievements are a result of the design and implementation of the Trash Collection Service Improvement Plan, which was developed in early 2011 when the Program initiated its work in the municipality.

Graphic 1: Closing the gap between annual revenue and estimated potential annual revenue



1.5 Rancho Grande municipality presents 2013-2024 Municipal Rural Water and Sanitation Plan to International Cooperation Water and Sanitation roundtable

In the rural areas of the Rancho Grande municipality, only 17 of every 100 homes have access to potable water. To improve coverage, the municipal government carried out a survey which provided baseline information for the design of a Water and Sanitation Municipal Plan. The 12-year plan will allow the municipality to raise funds to finance 69 proposed projects, thereby providing full access to potable water throughout the municipality. As a result of these efforts, 93% of Rancho Grande's approximately 30,000 inhabitants are now registered as part of the detailed Water and Sanitation Municipal Development Plan. Rancho Grande presented its plan to the donor round table in an effort to shore up support and financial investments.



December 7, 2012. Rancho Grande Water and Sanitation Municipal Plan. The publication includes a interactive CD with maps detailing water and sanitation access

1.6 20 young women social communicators empowered to promote citizen participation in 10 municipalities

A lack of public awareness around the contributions made by local organizations to promote citizen participation represents a significant constraint for those organizations. The Network of Women of Chontales, in coordination with the Universidad Católica Juan Pablo II, designed and implemented a diploma course on communication targeted specifically for 20 young women from Chontales' 10 municipalities. The women were trained in strategies to raise awareness around the work of their organizations in order to improve public policy advocacy efforts on the local level. Participant Auxiliadora Aragón noted, "Just as this diploma course has affected my life, I am committed to bringing the message of change to my municipality – and especially to those men and women that have not been introduced to the things I've learned here." The initiative is a component of the project entitled: "Empowerment of the Women of Chontales in Public Affairs to Improve Local Development." Five of the participants are also graduates of the USAID Leadership and Political Management program, implemented by NDI.



*December 6, 2012.
Young women's
communication
capacities improved to
better publicize women's
participation in local
affairs.*

1.7 946 citizens participate in municipal budget accountability hearings in Santa María and San Fernando municipalities

Four hundred forty-one citizens (49% women) participated in El Jícarao's first quarterly municipal budget accountability hearing while also formally launching the 2013 municipal budget consultations. The mayor presented budget implementation results by region, with active citizen participation and input. The Santa María municipality held four public forums: 1) a fiscal accountability meeting, 2) a presentation of the pre-budget project plan, 3) a municipal council meeting on children and adolescents and 4) a municipal council meeting on issues affecting women. In total 755 people participated in these forums, 337 of them women. As a means of gathering input for budget development, the municipality carried out 36 surveys in rural and semi-urban communities.



*November 1, 2012.
First public hearing in
the Santa María
municipality.*

1.8 Nueva Guinea and Río Blanco municipalities train 88 municipal staff through "Municipal School" peer learning to improve participatory budget and oversight and solid waste management.

Río Blanco organized the first Municipal School on Solid Waste Management, which saw the participation of 40 municipal officials and technical staff members. Río Blanco showcased its landfill management system and shared best practices in trash collection and disposal, as well as citizen co-responsibility in solid waste management and environmental education. The results of the Río Grande Trash Collection Improvement Plan were also shared. These

results include: increased coverage from 42% to 81%, increased revenue from payments for the service, a complete user database, and improved staff and management capacities. Participants provided positive feedback on the event, highlighting both the quality of the information exchanged and the peer-to-peer methodology that was utilized. In his evaluation, one participant stated: “As a result of my experience in the Municipal School, I understand clearly how to manage municipal services. I have learned how to categorize solid waste in order to manage a waste treatment system.”



October 17 - 19, 2012. Río Blanco's landfill is maybe the only one where people can eat safely.

In Nueva Guinea, 48 municipal officials and technicians participated in the MGP's second Municipal School (MS) in Participatory Planning. Nueva Guinea hosted the MS and, as part of the peer-to-peer methodology, organized field visits to showcase strategies to develop, train and support community social audit committees for municipal infrastructure projects. The municipality explained its management model, its strategy for the development of operational plans, and the community outreach techniques it implements to improve social oversight of publicly-funded projects. Participants noted that information on the municipality's strategy to facilitate social audits was particularly valuable.



October 11 - 12, 2012. Nueva Guinea organized a field visit to a community to demonstrate how its members are actively involved in municipal infrastructure projects. Members of the Santa Rosa community attend a presentation on the results of a social audit on a project to build 7 kilometers of road.

1.9 MGP delivers \$25,000 in Municipal Investment Fair awards to Nueva Guinea, San Isidro and El Rama to support community and municipal infrastructure projects

MGP awarded in-kind subgrants to Nueva Guinea, San Isidro and El Rama as a result of their successes in the Municipal Investment Fair. The selection criteria used to determine the top three winners were: (1) quality and uniqueness of stand, (2) capacity to present municipal investment plans to stakeholders, and (3) public voting. Nueva Guinea is using its US \$5,000 prize to install 40 light posts in 9 communities, benefitting 12,600 people. The prize also includes lighting for 3 soccer fields that will benefit 1,250 youth. San Isidro (2nd place) has marked its US \$7,500 in prize money to improve trash collection services, repair a garbage truck, and invest in machinery for the disposal of plastic waste. El Rama (1st place) used its US \$12,500 award to improve the infrastructure of its central park by installing lampposts and jungle gyms.



*December 2012. El Rama, central park.
En la foto uno de los juegos infantiles
instalados por la Alcaldía gracias al
premio otorgado por el Programa de
Desarrollo Municipal.*

1.10 5,824 Nicaraguans with improved access to potable water in 4 municipalities

The MGP closed out two water infrastructure projects in San Isidro (small-scale electric-powered water system) and Santo Domingo (small-scale gravity-powered water system) this quarter. Investments in these projects totaled US \$146,000, including a 41% contribution from the municipal government and community counterparts. Over 650 people are directly benefitted by the projects, which collect, store, and deliver water to homes in target rural communities. It is worth mentioning that the community El Areno, Santo Domingo, is not accessible by vehicle. Coordination between the construction company and the community to complete the project during the rainy season was, therefore, a notable achievement.



December 12, 2012 Mariana Herrera is co founder of Bulún 1, Santo Domingo, Chontales. She and 324 more people have water at home in this community.

The MGP also restored two additional water systems. Restoration of the electric pump for the water system supporting El Ayote’s semi-urban areas directly benefits 4,900 inhabitants. Technical assistance was simultaneously provided to improve the municipal water company’s accounting system. As part of the “Strengthening Municipal Water and Sanitation Units (UMAS)” project, the water main in the El Triunfo community, municipality of El Almendro, was restored, replenishing storage tanks to provide water for the community’s 270 inhabitants. El Triunfo is home to one of the region’s most active Potable Water and Sanitation Committees (CAPS).

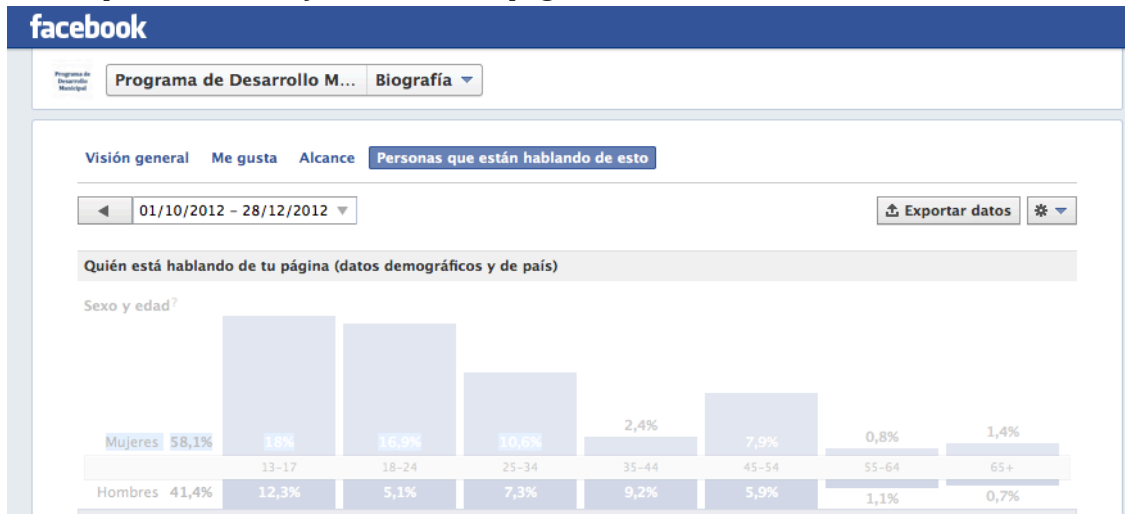
Table 8: Updated Infrastructure Table

CHF Nicaragua MGP Infrastructure Projects Summary December 31, 2012							
Municipality/Project Name	\$ USAID	\$ Cost Share	\$ Project	# Benef.	Status	End Date	Proj. Exec.
El Almendro: 370 meters of cobblestone pavement from the gas station to the hospital	98,764	28,835	127,599	16,258	Completed	14/03/12	100%
Nueva Guinea: 193 meters of concrete pavement around central park	92,626	21,667	114,293	27,113	Completed	26/11/11	100%
El Ayote: 300 meters of cobblestone pavement	99,489	45,965	145,455	5,896	Completed	13/03/12	100%
San Pedro de Lóvago: Rehabilitation of 14.56 kms of rural road	113,935	28,000	141,935	403	Completed	15/10/12	100%
Villa Sandino: 536 meters of cobblestone pavement	80,886	66,196	147,082	7,799	Completed	09/12/11	100%
Quilalí: Water storage and treatment plant	99,803	43,542	143,345	7,988	Completed	06/06/12	100%
Quilalí: Water storage and treatment plant - 2nd Fase	54,445	24,608	79,053	7,988	Completed	08/08/12	100%
Rancho Grande: Rural road improvement and drainage for 14 km stretch.	102,566	237,802	340,368	2,088	Completed	02/03/12	100%
El Tuma La Dalia: Construction of Gravity-fed Water Supply system	93,770	75,356	169,126	533	Ongoing	31/01/13	95%
Río Blanco: Improvement of 1.88 kilometers of roads	36,884		36,884	16200	Completed	12/06/12	100%
Santo Domingo: Construcción de sistema de agua potable y unidades de saneamiento Comunidad Bulum.	47,525	37,476	85,001	181	Completed	26/10/12	100%
San Isidro: Agua y Saneamiento para las comunidades de Winston Castillo y Monte Grande.	39,084	21,667	60,751	473	Completed	08/11/12	100%
Comalapa: Contrucción de MABE Cuisalá, Comalapa.	47,543	15,000	62,543	257	Ongoing	18/01/13	95%
Muelle de los Bueyes: Ampliación Sistema de Agua Potable, barrio Linda Vista en Muelle de los Bueyes, RAAS	26,493	30,400	56,893	1160	Ongoing	25/03/13	53%
Ocotal: Sistema de Captación de Agua de Lluvia y Energía Solar, Casa Hacienda Ocotal					Discontinued		0%
Rancho Grande: Rehabilitación Mini Acueducto por Gravedad Kuskawas.					Discontinued		0%
El Almendro: Institucionalización y capacitación de CAPS y fortalecimiento de la unidad de agua y saneamiento (UMAS) del municipio de El Almendro .	22,966	5,741	28,707	5,571	Completed	17/12/12	100%
Mozonte: Institucionalización de los CAPS y fortalecimiento de la UMAS en Mozonte .	29,617	7,838	37,455	1,000	Ongoing	28/01/13	90%
El Ayote: Fortalecimiento de la Empresa Municipal de Agua y Mejoramiento del Sistema de Agua Potable en El Ayote.	28,772	18,777	47,549	4,900	Completed	28/01/13	90%
TOTAL	1,115,168	708,869	1,824,036	105,808			
	61%	39%	100%				

1.11 MGP launches Twitter account and surpasses 100 likes on Facebook

The MGP launched its Twitter account this quarter. Tweets addressing the Network of Women of Chontales projects were re-tweeted by USAID. The MGP reached the 100 Facebook “likes” milestone on November 1. During this quarter, the most popular posts were those related to project inaugurations and citizen participation activities. These included: 1) inauguration of a water system in the municipality of San Isidro (102 views), 2) the budget consultation in Santa María (99 views), and 3) the presentation of social audit results in Quilalí (168 views). According to the statistics generated by Facebook, more women (58.1%) visit our site than men. Young people between the ages of 13-17 represent 18% of our Facebook viewership, followed by 18-24 year-olds (16.9%) and 25-34 year-olds (10.6%). These numbers are encouraging, as they demonstrate the interest of young people in issues of local governance. They also present us with the challenge of capitalizing on the potential represented by our youth Facebook viewership (45%).

Graphic 2: Metrics from Facebook page



1.12 9 Municipal Council Secretaries demonstrate improved leadership to run municipal councils and promote active citizen participation in municipal government affairs

Municipal Council Secretaries from Comalpa, El Ayote, San Pedro de Lóvago, El Almendro, Muelle de los Bueyes, Rancho Grande, Matiguás, Santo Domingo and Villa Sandino participated consistently in the Municipal Council Secretary meetings organized by the MGP. Participants provided positive feedback on the meetings at the 15-month mark, noting that the meetings were key to advocacy efforts with municipal governments to encourage greater openness to citizen participation, and that their overall capacities as Secretaries have been strengthened. During this quarter, seven meetings and two forums were held. Meeting themes included: the role of the Council Secretary, the Law on Municipal Budgets, municipal budget consultations, local government hand-overs, reforms to the Law on

Municipalities, and the importance of social audits and legal recognition for civic associations.



December 13, 2012. "At first, we struggled to convince the mayor to fully implement the law. The mayor felt as though we were stripping him of power. Later, he realized that not only council members, but also the citizenry, should participate in the budget consultancies," said Amílcar Martínez, Matiguás.

1.13 Technical assistance to 24 municipalities and 39 CBO's continues

While ongoing technical assistance activities may not necessarily constitute a significant accomplishment, given the breadth and depth of ongoing activities, in this section we want to document the work implemented by the MGP and partner staff:

- The San Pedro de Lóvago MDC carried out a workshops for 9 female and 6 male members on gender inclusivity in local development;
- Quilalí CBO leaders presented the social audit results of the MGP-financed potable water storage tank and treatment plant to community members, municipal authorities and local press. Community members expressed gratitude for access to cleaner/safer water and highlighted the need for the municipality to improve the household water distribution network;
- Santa Maria water commission: Committee presented two options to resolve arsenic problem:
 - \$85K project to benefit 600 people: requires \$15K pre-investment plan
 - \$295K project to benefit 1200 people: requires \$25K pre-investment planMayor chose \$295K plan; committee recommends identifying financing options before elaborating pre-investment plan;
- Training and equipment donations provided to the Road Reparation Committees in Rancho Grande and San Pedro de Lóvago;
- As part of the Institutional Strengthening and Training project with El Almendro municipality CAPS and UMAS, CHF made a donation of construction materials, posts, mesh nets, hypochlorite, air valves and hatches to the El Triunfo CAPS for the restoration of the community's water system. The total value of the donation was US\$10,080.79;
- Budget consultation council meeting in Villa Sandino and San Pedro de Lóvago, council meeting on issues affecting women in El Ayote and Quilalí, Santa María municipality;
- Forum on local government hand-overs and budget processes in Mozonte, with civil society participation;

- First Operational Assembly of the San Pedro de Lóvago Municipal Deveal Assembly of the Municipal Development Committee held; and first forum about local government trespassing and budget processes in Mozonte, with civil society participation;
- Revenue Management, Potential Revenue Estimates, and Tax Collection Management modules developed for the Virtual Diploma Course on Revenue Management.
- Geographic Information System project focused on collecting cadastral information from each of the prioritized regions with the partner municipalities.
- The cattle branding information system project provided training to municipal technical staff in how to manage and administer the software system. All of the cattle brands within each municipality were registered before the end of the year.

Table 9: MGP Project List for Q1 and Q2 2013

MGP Project Status for Q1 2013 According to Project Tracker								
#	Project	Component	Fund	Project Amount	Aporte USAID	Amount Executed	Municipios Beneficiados	Status Q1
1	Fortalecimiento a 4 Municipalidades para la Implementación de los Planes de Acción.	Gestión Municipal	Asistencia Técnica	87,596.64	76,436.64	76,805.89	Ocotal, San Fernando, El Jicaró y Santa María.	Completado
2	Fortalecimiento de Capacidades en Nueve Municipios. AMUZEC	Gestión Municipal	Asistencia Técnica	105,288.50	91,340.70	63,938.49	Villa Sandino, Santo Domingo, Comalapa, San Pedro de Lovago, El Rama, Nueva Guinea, Muelle de los Bueyes y El Ayote.	Completado
3	Implementación y Soporte Técnico del Sistema de Fierro (SIF) y Fortalecimiento de Capacidades del Personal de 5 Alcaldías de Matagalpa en Ofimática e Internet	Gestión Municipal	Asistencia Técnica	125,168.40	85,993.40	27,580.46	Rancho Grande, Matiguás, Río Blanco, El Tuma La Dalia y San Isidro.	In Execution
4	Intercambio entre pares – fomentando una metodología escalable y sostenible	Gestión Municipal	Asistencia Técnica	24,600.00	24,600.00	32,157.57	Todos los municipios participantes.	Completado
5	Formulación de una Estrategia de Recaudación y Revisión de Tarifas	Gestión Municipal	Asistencia Técnica	71,451.00	46,200.00	15,387.75	San Isidro, Río Blanco, Matiguas, El Tuma La Dalia, Rancho Grande, Mozonte, Muelle de los Bueyes, Villa Sandino, San Pedro de Lovago, Ocotal, El Jicaró y El Rama.	In Execution
6	Fortaleciendo Capacidades de los GM en Nueva Segovia. AMUNSE	Gestión Municipal	Asistencia Técnica	130,344.80	99,579.16	84,747.49	El Jicaró, Mozonte, Quilalí, Ocotal, Santa María y San Fernando	In Execution
7	Desarrollo de SIG en apoyo a la Recaudación del IBI	Gestión Municipal	Asistencia Técnica	29,900.00	29,900.00	34,764.94	Quilalí, El Ayote y Muelle de los Bueyes.	In Execution
8	Fortalecimiento de CAPS. Santo Domingo	Servicios Municipales	Fondos Concursables.	8,991.06	8,991.06	8,991.06	Santo Domingo	Completado
9	Fortalecimiento de la empresa de agua (EMAQ) de Quilalí	Servicios Municipales	Fondos Concursables	40,884.80	29,996.64	28,443.84	Quilalí	Completado
10	Fortalecimiento de la Empresa Municipal de Agua	Servicios Municipales	Asistencia Técnica	47,548.88	28,771.74	4,652.00	El Ayote	Completado
11	Fortalecimiento de la gestión de los servicios municipales. Comalapa.	Servicios Municipales	Fondos Concursables.	34,198.41	30,316.33	12,710.48	Comalapa	Completado
12	Fortalecimiento de las capacidades de gestión e incidencia por el derecho al agua. AMC	Servicios Municipales	Fondos Concursables	28,719.00	19,594.00	18,981.31	El Tuma La Dalia.	Completado
13	Fortalecimiento del área de servicios municipales de alcaldía de El Tuma – La Dalia	Servicios Municipales	Fondos Concursables	6,130.49	6,130.49	6,290.96	El Tuma La Dalia	Completado
14	Fortalecimiento del área de servicios municipales de Mozonte	Servicios Municipales	Fondos Concursables	14,370.18	13,144.09	1,985.89	Mozonte	Completado

MGP Project Status for Q1 2013 According to Project Tracker								
#	Project	Component	Fund	Project Amount	Aporte USAID	Amount Executed	Municipios Beneficiados	Status Q1
15	Fortalecimiento del área de servicios municipales de Rancho Grande	Servicios Municipales	Fondos Concursables	2,102.00	2,012.00	2,012.00	Rancho Grande	Completado
16	Institucionalización de los CAP's y fortalecimiento de la UMAS en el	Servicios Municipales	Fondos Concursables.	37,454.95	29,617.17	19,383.32	Mozonte	Completado
17	Institucionalización de los CAPS. El Almendro	Servicios Municipales	Fondos Concursables.	28,707.25	22,965.80	8,867.00	El Almendro	Completado
18	Manejo Integral de los residuos sólidos en el casco urbano. El Rama	Servicios Municipales	Fondos Concursables	35,886.39	28,606.24	24,034.96	El Rama	Completado
19	Mejoramiento del sistema de recolección de residuos sólidos. Mozonte	Servicios Municipales	Fondos Concursables	1,985.89	1,985.89	1,985.89	Mozonte	Completado
20	Mini Acueducto Gravedad MAG Julio Buitrago	Servicios Municipales	Inversiones	105,340.15	89,290.15	89,728.59	El Tuma La Dalia	Completado
21	Modelo de gestión de agua potable/saneamiento y limpieza pública.	Servicios Municipales	Asistencia Técnica	3,533.59	3,533.59	3,533.59		Completado
22	Rehabilitación 14.56 kms San Pedro de Lovago	Servicios Municipales	Inversiones	147,289.10	113,935.27	100,482.94	San Pedro de Lóvago	Completado
23	Ampliación sistema de agua potable. Linda Vista en Muelle de los Bueyes.	Servicios Municipales	Inversiones	56,892.94	26,492.94	11,378.45	Muelle de los Bueyes	In Execution
24	Construcción de sistema de agua potable y saneamiento básico. Bulun I Santo Domingo	Servicios Municipales	Inversiones	93,419.35	55,943.87	50,080.73	Santo Domingo	Completado
25	Construcción de sistema de agua y saneamiento en Winston Castillo y Monte Grande. San Isidro	Servicios Municipales	Inversiones	89,644.00	63,557.04	37,893.97	San Isidro	Completado
26	Construcción de MABE Cuisala, Comalapa	Servicios Municipales	Inversiones	58,542.92	43,542.92	45,646.73	Comalapa	In Execution
27	Expediente único de usuarios de servicios municipales. Rancho Grande	Servicios Municipales	Fondos Concursables	4,539.00	2,400.00	2,012.00	Rancho Grande	Completado
28	Fortalecimiento de las OCB FEDH	Construcción de Ciudadanía	Asistencia Técnica	150,055.57	134,819.88	134,819.89	Río Blanco, Matiguás, El Tuma - La Dalia, Rancho Grande y San Isidro	In Execution
29	Fortalecimiento de las OCB ILLS	Construcción de Ciudadanía	Asistencia Técnica	49,953.91	39,697.51	39,697.51	Mozonte y Quilalí	In Execution
30	Fortalecimiento de las OCB. Fundemos	Construcción de Ciudadanía	Asistencia Técnica	151,994.70	136,855.79	130,013.00	El Almendro (Río San Juan), Muelle de los Bueyes, El Rama, Nueva Guinea y El Ayote (RAAS)	In Execution
31	Gestión Inclusiva de la Salud Pública en 3 Municipios de Matagalpa	Construcción de Ciudadanía	Asistencia Técnica	138,214.00	127,324.00	31,831.00	El Tuma La Dalia, Rancho Grande y San Isidro	In Execution
32	Gestión Inclusiva de la Salud Pública en Mozonte y El Jícaro	Construcción de Ciudadanía	Asistencia Técnica	99,249.56	85,249.56	8,500.00	Mozonte y El Jícaro.	In Execution

MGP Project Status for Q1 2013 According to Project Tracker								
#	Project	Component	Fund	Project Amount	Aporte USAID	Amount Executed	Municipios Beneficiados	Status Q1
33	Identidad Ciudadana. Derecho de todas y todos. CJP	Construcción de Ciudadanía	Fondos Conscursables	73,742.06	58,398.56	58,395.63	Rancho Grande, Matiguás, y Río Blanco	Completado
34	Observatorio de Participación Ciudadana	Construcción de Ciudadanía	Asistencia Técnica	21,730.00	15191.40	0	Nueva Guinea, Mozonte y Acoyapa	In Execution
35	Promoción de la Participación Ciudadana mediante el fortalecimiento del CDM. APRODER	Construcción de Ciudadanía	Fondos Conscursables	21985	19,985.00	12,990.25	San Pedro de Lóvago	In Execution
36	Empoderamiento de la mujer Chontaleña. Red de Mujeres de Chontales	Construcción de Ciudadanía	Fondos Conscursables	106,639.54	84,508.30	54,930.40	San Pedro de Lóvago, Acoyapa, Santo Domingo, Comalapa, Villa Sandino.	In Execution
37	Sensibilización, capacitación y acompañamiento a experiencia ciudadanas para el ejercicio del derecho de acceso a la información pública	Acceso a la Información Pública	Asistencia Técnica	39,421.27	30,000.00	30,000.00	Quilalí, Rancho Grande, Matiguás, Villa Sandino, El Rama, El Ayote y Nueva Guinea.	Completado
Total Projects Completed in Q1 2013								23
Total Projects in Execution in Q1 2013								14

III. SIGNIFICANT CONSTRAINTS/LESSONS LEARNED AND BEST PRACTICES

3.1 Constraint: Municipal election campaign and results affect participation in MGP activities

Participation rates in municipal training programs and the availability and contributions of municipal technicians dropped since mayors and political parties redirected staff to support the municipal election campaigns. The MGP witnessed these occurrences across the board in both geographic coverage (north/south) and political parties (FLSN/Liberals). After the elections, the MGP had difficulty carrying-out program activities in seven out of twenty municipalities, three due to election fraud claims (Matiguás, El Almendro, Nueva Guinea) and four due to internal conflicts and outgoing mayors (Rancho Grande, Mozonte, Quilalí and El Ayote). As a result budget consultation and municipal administration hand-over projects were adversely impacted.

Lesson Learned: CHF should prioritize program activities that focus on strengthening citizen participation, particularly around the municipal budget consultations and budget accountability hearings during election seasons.

3.2 Success: MGP provides joint support and coordination between municipal governments and CSOs

A more open and inclusive municipal budget consultation process requires a two-pronged approach that strengthens civil society capacity to prioritize and present development projects and effectively engage local government officials while at the same time providing technical assistance to municipal council members and technicians on how to carry out the consultation process and reach out to citizens. The combined efforts facilitated communication between MGs and their citizens, increased levels of trust, and promoted joint decision-making on the inclusion of community-prioritized development projects in the 2013 municipal budgets. The MGP witnessed a transformational process take place in many of the CSO and community leaders who were empowered by obtaining tangible results from improving their knowledge and skill sets on how to play an active role in increasing municipal investment in their communities.

Table 10: Participation in municipal budget consultations

No.	Municipality	# and type of events carried out by MGs during Budget consultations	# of participants
1	El Almendro	7 (5 consultas, 1 audiencia, 1 cabildo)	348
2	El Ayote	6 (4 consultas, 1 audiencia, 1 cabildo)	430
3	El Rama	4 (2 consultas, 1 audiencia, 1 cabildo)	200
4	Muelle de los Bueyes	3 (1 consulta, 1 audiencia, 1 cabildo)	125
5	Nueva Guinea	6 (3 consultas, 1 audiencia, 2 cabildo)	339
6	Mozonte	3 (1 audiencia con mujeres, 1 cabildo de niñez, 1 cabildo de presentación de presupuesto)	574
7	Quilalí	5 (2 consulta, 1 audiencia con mujeres, 1 cabildo de niñez y cabildo de presentación del presupuesto)	949
8	El Tuma La Dalia	1 cabildo	32
9	Matiguás	1 cabildo	78
10	Rancho Grande	3 (2 Consulta, 1 Cabildo de Presentación)	262
11	Río Blanco	1 Cabildo	14
12	San Isidro	1 Cabildo	19
13	San Pedro de Lóvago	5 (2 consultas, 1 sesión entre CDM y CM, 2 cabildos)	797
14	Comalapa	21 eventos consulta de planificación participativa	1,550
15	Santo Domingo	5 (4 asambleas de consulta y 1 cabildo)	557
16	Villa Sandino	4 (3 consultas, 1 cabildo)	859
17	San Fernando	1 cabildo	123
18	Ocotal	1 cabildo niñez, 1 cabildo presentación presupuesto	203
19	El Jícara	16 (3 consultas, 9 audiencias y 4 cabildos)	3,753
20	Santa María	4 cabildos (1 de presentación ante proyecto, 1 de niñez, 1 de mujeres, 1 de presentación del proyecto de presupuesto)	997

No.	Municipality	# and type of events carried out by MGs during Budget consultations	# of participants
Total		99 eventos (48 consultas, 11 audiencias mujeres, 14 audiencia niñez/juventud, 1 sesión CDM - CM San Pedro de Lovago, 25 cabildos).	12,209
Average number of participants per event			125
Average number of participants per municipality			610

3.3 Success: Inclusion of the MGP in-kind donations inventory included in municipal transition plans

The MGP was successful in getting its municipal government partners to include a detailed in-kind subgrants inventory within the municipal transition plans so as to allow the MGP to continue to monitor equipment donations with the new municipal administrations that take office in January 2013. Therefore, new municipal authorities will be able to verify that outgoing municipal administrations transferred the MGP donated equipment within the municipal equipment and supplies inventory. The MGP will send letters to new municipal authorities requesting verification of the MGP equipment donations inventory and follow up through spot-checks to ensure maximum use and benefit.

3.4 Constraint: Municipal election results undermine program intervention in partner municipalities

Nicaraguan CSOs, outside governments and international watchdog groups have all questioned the municipal election results and the overall electoral process leading up to the elections. The FSLN captured 134 out of 153 MGs nationwide and 15 out of 20 MGP partner MGs - up from six from before the elections. While in many cases the combination of a divided opposition and a serious reduction in voter turnout due to lost faith in rule of law and the impartiality of the Supreme Electoral Commission Election contributed to FSLN victories in traditional Liberal municipalities, election fraud in three MGP municipalities - Nueva Guinea, Matiguas and El Almendro - most likely stole the elections from PLC and PLI candidates. As a result, House members in the U.S. congress have blocked future support to FSLN municipal governments.

Lesson Learned: CHF should realign program activities to concentrate on righting power relation asymmetries between local governments and civil society increasing support to strengthen civil society organizational capacity and citizen participation in local governance. As noted in the Executive Summary, USAID is in the process of reviewing a CHF proposal to realign efforts towards strengthening citizen participation and civil society.

Table 11: MGP partner MG election results

Dept	Muni	PLC	FSLI	PC	Yatar	ALN	APR	PLI	Vote	Diff %	Diff Vc
Nueva Segovia	SANTA MARIA	0.66%	60.57%	0.12%	0.00%	0.03%	0.03%	38.59%	3327	21.98%	731
Nueva Segovia	MACUELIZO	1.31%	53.01%	0.05%	0.00%	0.12%	0.12%	45.40%	4126	7.6%	314
Nueva Segovia	OCOTAL	3.88%	77.59%	0.14%	0.00%	0.54%	0.07%	17.79%	12267	59.8%	7,336
Nueva Segovia	MOZONTE	0.72%	53.92%	0.05%	0.00%	0.02%	0.12%	45.16%	4032	8.8%	353
Nueva Segovia	SAN FERNANDO	0.90%	58.22%	0.06%	0.00%	0.51%	0.00%	40.32%	5318	17.9%	952
Nueva Segovia	EL JICARO	0.57%	57.99%	0.02%	0.00%	0.21%	0.08%	41.12%	12553	16.9%	2,118
Nueva Segovia	QUILALI	11.93%	49.52%	0.09%	0.00%	0.27%	0.09%	38.10%	12779	11.4%	1,459
Chontales	COMALAPA	35.04%	38.41%	0.11%	0.00%	0.26%	0.20%	25.98%	4592	3.4%	155
Chontales	SANTO DOMINGO	2.11%	43.03%	0.08%	0.00%	0.42%	0.08%	54.27%	4750	11.2%	534
Chontales	SAN PEDRO DE LOVAGO	0.47%	7.93%	43.55%	0.00%	0.29%	0.07%	47.67%	5483	4.1%	226
Chontales	EL RAMA	11.05%	57.43%	0.08%	0.00%	0.64%	0.13%	30.66%	17284	26.8%	4,627
Chontales	MUELLE DE LOS BUEYES	36.90%	29.78%	0.23%	0.00%	0.48%	0.07%	32.53%	9805	4.4%	428
Chontales	VILLA SANDINO	23.35%	34.01%	0.00%	0.00%	1.61%	0.12%	40.91%	4984	6.9%	344
Chontales	NUEVA GUINEA	40.77%	42.56%	0.11%	0.00%	0.36%	0.12%	16.08%	25678	1.8%	460
Matagalpa	RANCHO GRANDE	13.53%	45.06%	0.12%	0.00%	0.65%	0.06%	40.58%	9321	4.5%	418
Matagalpa	TUMA LA DALIA	4.67%	82.04%	0.17%	0.00%	0.25%	0.11%	12.75%	17933	69.3%	12,426
Matagalpa	RIO BLANCO	26.38%	25.85%	0.09%	0.00%	0.94%	0.10%	46.65%	12378	20.3%	2,509
Matagalpa	SAN ISIDRO	1.31%	62.36%	0.09%	0.00%	0.40%	0.06%	35.79%	8581	26.6%	2,280
Matagalpa	MATIGUAS	2.05%	48.91%	0.09%	0.00%	0.42%	0.15%	48.38%	14951	0.5%	79
Rio San Juan	EL ALMENDRO	16.85%	41.42%	0.07%	0.00%	0.40%	0.09%	41.17%	5550	0.3%	14
RAAS	EL AYOTE	38.72%	41.08%	0.15%	0.00%	0.20%	0.18%	19.67%	6583	2.4%	155

IV. PLANNED ACCOMPLISHMENTS

The highlights of the main accomplishments programmed for Q2 and Q3 of 2013 are:

- Procurement of Citizen Participation implementing partners and selection of local civil society organizations (CSOs) completed; legal framework training module, awareness campaign and citizen participation activities carried out with CSOs;
- Procurement of Organizational Capacity Development implementing partners; development and baseline application of OCD sustainability index applied to CSOs; initiation of OCD training modules;
- Procurement of Community Basic Services Providers (CBSPs) implementation partners and identification of CBSPs to receive OCD; and
- Procurement and implementation of civil society strengthening projects from MGP Grants Fund.

Table 11: Updated Infrastructure Table

Quarter	Municipal Management (In transition and closure)	Citizen Participation	Civil Society	Fiscal Transparency (IEEPP)	Cross Component
Q2	<ul style="list-style-type: none"> • Local government hand-off processes completed in 20 partner municipalities. • Guide for the Improvement of Results-Based Municipal Planning Processes approved • Impact of revenue collection in 3 GIS project pilot municipalities – phase 1 – evaluated. • Report on Financial Management and GIS compiled. 	<ul style="list-style-type: none"> • Implementing partners in new regions and selected. • “25 years of Municipal Autonomy” campaign launched. • Inclusive Management of Municipal Public Healthcare projects re-initiated in new regions. • Chontales CBOs participate in municipal accountability hearings and begin social auditing activities. 	<ul style="list-style-type: none"> • Organizational Capacity Development implementing partners selected. • OCD Sustainability Index approved and piloted • Grants Fund concept and standards defined. 	<ul style="list-style-type: none"> • Training manual developed. • CSO participants selected. • Trainings on transparency and budget analysis begin. 	<ul style="list-style-type: none"> • Programmatic and administrative closeout with MG and CSO partners in Northern Corridor.

Quarter	Municipal Management (In transition and closure)	Citizen Participation	Civil Society	Fiscal Transparency (IEEPP)	Cross Component
Q3	<ul style="list-style-type: none"> • Diploma course on revenue management completed. • Phase 2 of GIS projects completed. 	<ul style="list-style-type: none"> • Maps of socio-economic dynamics and citizen participation compiled. • Campaign and trainings on legal framework for municipal governance launched. • Increased support to MDCs in additional GMs through APRODER. • Conformation of and support to health sector working groups in CEPS and CEPRESI MGs. 	<ul style="list-style-type: none"> • Map of CSOs in priority regions compiled. • Organizational Capacity Index baseline applied. • OCD trainings initiated. • 1st call for proposals, Grants Fund. • STTA consultant database compiled. 	<ul style="list-style-type: none"> • Meetings with legislators held. • National Budget Observatory Established. • Budget Analysis Reports compiled. 	<ul style="list-style-type: none"> • Forum on Gender Equity in Citizen Participation held.

V. **ANNEXES**

The following annexes are attached:

1. MGP Logical Framework Indicator Report
2. MGP Trainet Report
3. MGP 2011 Cost Share Report
4. MGP Alliances Q1 2013

1. MGP Logical Framework Indicator Report

Indicador	Línea de Base	Año 1			Año 2			Año 3												Observaciones											
		2011			2012			I Trimestre			II Trimestre			III Trimestre			IV Trimestre				Acumulado										
		Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%		Prog.	Ejec	%								
Objetivo 1. Mejorar la capacidad de gestión de los Gobiernos Municipales como condición necesaria para la gobernabilidad y el desarrollo local.																															
Indicador 1.1	80.12																						10	0							
No de gobiernos locales atendidos por el Programa que mejoran en al menos un 30% su Índice de Capacidad Municipal.																															
Indicador 1.2	N/A	180	229	127%	300	501	167%	81	226	279%	20														199	300	226	75%			
Número de autoridades y técnicos municipales que reciben, con asistencia técnica del Programa, entrenamiento diferentes áreas de gestión municipal para el fortalecimiento de los Gobiernos Locales y/o la descentralización:																															
Número de Hombres			164			309				148																	148				
Número de Mujeres.			65			192				78																	78				
Indicador 1.3 (2.2.3-5)	N/A	15	17	113%	20	25	125%	20	20	100%																	20	20	100%		
* Número de Gobiernos Locales recibiendo asistencia técnica del Programa para mejorar su desempeño.																															
Resultado 1.1. Prácticas mejoradas de Planificación Municipal institucionalizando procesos participativos con enfoque de género y por resultado.																															
Indicador 1.1.1	N/A				12	23	192%	12	20	167%																		12	20	167%	
No de Municipios que reciben asistencia técnica y capacitación del programa para desarrollar una planificación participativa con enfoque a resultados																															
Indicador 1.1.2.	N/A				1	1	100%																					4	4	0	
No de Municipios atendidos por el Programa que actualizan sus planes de inversión multianual con base en la demanda identificada en las asambleas comunitarias.																															
Indicador 1.1.3	N/A				1	1	100%	12	15	125%																		12	15	125%	
No de Municipios en los que se incorporan al menos el 20% de Proyectos derivados de las consultas ciudadana al Presupuesto Municipal																															
Indicador 1.1.4	N/A				16	24	150%	16	20	125%																			16	20	125%
No de Municipios que reciben Asistencia del programa para realizar sus procesos de traspaso ordenados y transparentes.																															

Indicador	Línea de Base	Año 1			Año 2			Año 3															Observaciones	
		2011			2012			I Trimestre			II Trimestre			III Trimestre			IV Trimestre			Acumulado				
		Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%		
Objetivo 1. Mejorar la capacidad de gestión de los Gobiernos Municipales como condición necesaria para la gobernabilidad y el desarrollo local.																								
Resultado 1.2 Se ha mejorado la gestión financiera y tributaria en las municipalidades atendidas por el Programa.																								
Indicador 1.2.1	N/A				10	14	140%	14	14	100%											14	14		Incluye a los municipios que participan en el diplomado sobre Gestión Tributaria: El Rama, Muelle de los Bueyes, Villa Sandino, San Pedro de Lóvago, Ocotal, El Jícara, Mozonte, Matiguas, Río Blanco, Rancho Grande, El Tuma La Dalia, y San Isidro; más los municipios de Quilalí y El Ayote .
Número de municipios que reciben asistencia técnica del programa para mejora sus sistemas administrativos y financieros.																								
Indicador 1.2.2	N/A	10	9	90%	12	14	117%	12	12	100%											12	12		Incluye a los municipios que participan en el diplomado sobre Gestión Tributaria con los que se están trabajando estrategias de recaudación para mejorar los ingresos.
Número de Municipalidades recibiendo asistencia del Programa para incrementar anualmente sus ingresos propios.																								
Indicador 1.2.3	N/A							40	0	0%	50										90	0		Considerando los ajustes al programa se suspendió la contratación de la consultoría que se había previsto para capacitar y asistir a las alcaldías en la simplificación de trámites.
Número de trámites simplificados para mejorar la atención a los ciudadanos																								
Resultado 1.3 Mejorada la calidad y sostenibilidad de los servicios municipales priorizados, de acuerdo con los indicadores críticos identificados en la línea base.																								
Indicador 1.3.1.	12																				10	10	0	
No de municipios atendidos por el Programa que mejoran en al menos 30% su Índice de Prestación de Servicios. (IPS)																								
Indicador 1.3.2	N/A				8	8	100%								6						6	12	0	
No de Municipios que implementan planes de mejora de los servicios con asistencia del Programa.																								
Indicador 1.3.3	N/A				5	TBD	TBD														8	8	0	
No de municipios atendidos por el Programa en los que mejora la percepción de los usuarios en la prestación de un servicio municipal.																								
Indicador 1.3.4	N/A				5	TBD	TBD														8	8	0	
No de municipios en los que se incrementa el índice de sostenibilidad financiera en los servicios municipales apoyados por el Programa.																								

Indicador	Línea de Base	Año 1			Año 2			Año 3															Observaciones						
		2011			2012			I Trimestre			II Trimestre			III Trimestre			IV Trimestre			Acumulado									
		Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%							
Objetivo 2. Promover el ejercicio de los derechos y deberes de las y los ciudadanos/as en el desarrollo local.																													
Indicador 2.1.	21.8																								Se medirá en la evaluación de medio término				
% de Población que participa en reuniones municipales : • Corredor Norte • Corredor Sur	16.9																					24	19	0		24	19	0	
Resultado 2.1 Se han fortalecido los mecanismos de participación ciudadana en los municipios atendidos para incrementar cualitativa y cuantitativamente la incidencia ciudadana en el desarrollo municipal.																													
Indicador 2.1.1	N/A	20	0	0%	32	46	144%	15	30	200%	13			4											Las IPSP apoyaron 8 audiencias, 21 cabildos de consulta al presupuesto y				
Número de Mecanismos Locales apoyados con asistencia Técnica del Programa para que los ciudadanos sean escuchados por sus Gobiernos Locales.																							32	30		94%			
Indicador 2.1.2	N/A																						5			5	0		
No de alcaldías, atendidas por el Programa, en las que se incrementa anualmente, en al menos un 20%, el número de solicitudes de información por parte de los pobladores.																													
Resultado 2.2 Fortalecido el ejercicio de Ciudadanía a Nivel Local.																													
Indicador 2.2.1. (2.4.1-1)	N/A	10	0	0%	34	39	115%	15	39	260%	15			15										Incluye 10 OSC apoyadas por FUNDEMOS, 8 por el ILLS, 11 por el FEDH y 10 por la RMCh.					
*Número de organizaciones de la sociedad civil (OSC) que reciben asistencia del Programa para la incidencia a nivel local.																							60		39	65%			
Indicador 2.2.2.	N/A	1	0	0%	3	5	167%	1	1	100%	1			1										Se realizó en el marco de los convenios de donación suscritos con la Fundemos, FEDH, ILLS y la RMCH la campaña para promover la participación ciudadana en la consulta del presupuesto municipal.					
Número de Campañas apoyadas por el Programa para promover la Participación Ciudadana en el desarrollo municipal.																							4		1	25%			
Indicador 2.2.3.	N/A				400	1104	276%		260																	Las temáticas de capacitación incluyen formulación de proyectos con enfoque de género, legislación municipal y auditoría social, además contabiliza a las egresadas del diplomado en comunicación dirigido a comunitarias de los municipios de Chontales.			
Número de personas que han completado programas de educación cívica.																							400	260	65%				
Número de Hombres					406				39															39					
Número de Mujeres.					696				221															221					
Indicador 2.2.4 (2.4.2-8)	N/A				2	N/A		1	2	200%	1			1										Se realizaron dos eventos de capacitación dirigido a periodistas y comunicadores sociales en temas relacionados con la consulta al Presupuesto municipal.					
* Número de días de formación impartidos a los periodistas con la asistencia del Programa, medidos a través de jornadas de capacitación.																							4		2	50%			
Número de Hombres					9	N/A			9														5		9	180%			
Número de Mujeres.					4	N/A			4														12	4	33%				

2. MGP Trainet Report

Programs Grouped by Activity with Funding

Report Parameters:
 Activity: CHF International
 Strategic Objective: SO1: MORE POLITICAL PARTICIPATION, COMPROMISE AND TRANSPARENCY
 Start Date After: 10/01/2012
 End Date Before: 12/31/2012
 Program Status: Active, Completed
 Location: In Country

Training Program	Location	Start Date	End Date	Males	Females	Total Trainees	Budgeted Amount	Actual Amount	Difference
Activity: CHF International									
Uso de Ofimática como apoyo a la	IC	10/01/2012	10/05/2012	2	3	5	\$ 2,324	\$ 2,324	\$ 0
Uso de Ofimática como apoyo a la	IC	10/16/2012	10/18/2012	6	0	6	\$ 4,923	\$ 4,923	\$ 0
Uso de Ofimática como apoyo a la	IC	11/14/2012	11/15/2012	2	4	6	\$ 2,079	\$ 2,079	\$ 0
Uso de Ofimática como apoyo a la	IC	11/28/2012	11/30/2012	8	0	8	\$ 4,841	\$ 4,841	\$ 0
Uso de Ofimática como apoyo a la	IC	12/11/2012	12/13/2012	1	4	5	\$ 3,118	\$ 3,118	\$ 0
Consulta al Presupuesto. Taller con	IC	11/14/2012	12/14/2012	9	4	13	\$ 946	\$ 946	\$ 0
Derecho Ciudadano de Acceso a la	IC	10/31/2012	10/31/2012	8	18	26	\$ 409	\$ 409	\$ 0
Formulación de Proyectos con Enfoque de	IC	11/09/2012	11/09/2012	3	18	21	\$ 230	\$ 230	\$ 0
Formulación de Proyectos con Enfoque de	IC	11/07/2012	11/07/2012	6	26	32	\$ 235	\$ 235	\$ 0
Formulación de Proyectos con Enfoque de	IC	11/08/2012	11/08/2012	4	43	47	\$ 225	\$ 225	\$ 0
Formulación de Proyectos con Enfoque de	IC	11/09/2012	11/09/2012	0	30	30	\$ 200	\$ 200	\$ 0
Formulación de Proyectos con Enfoque de	IC	11/08/2012	11/08/2012	0	13	13	\$ 200	\$ 200	\$ 0
Fortalecimiento Institucional,	IC	10/18/2012	10/30/2012	12	48	60	\$ 1,314	\$ 1,314	\$ 0
Legislación Municipal, Participación	IC	10/17/2012	10/18/2012	11	12	23	\$ 595	\$ 595	\$ 0
Gestión Integral del Servicio de Limpieza	IC	10/17/2012	10/19/2012	24	16	40	\$ 3,221	\$ 3,221	\$ 0
Totals for Activity:				96	239	335	\$ 24,860	\$ 24,860	\$ 0
Totals for Report:				96	239	335	\$ 24,860	\$ 24,860	\$ 0

3. MGP 2013 Cost Share Report

NICARAGUA - MGP

Report Date

As of December 31, 2012

Match (In Cash/Kind) Worksheet

Prepared By:

Project Name:

Cost Center Number

Contract Number:

Cooperative Agreement

Total in kind Match collected in FY10-11

Total in kind Match collected in FY11-12

Total in kind Match collected in FY12-13

Total in kind Match collected in FY13-14

Total in kind Match collected in FY14-15

Cumulative match since project start

Total in kind/ match obligation remaining

José Dolores Gómez
Municipal Governance Program
22401
AID-524-10-00006
\$3,350,000
60,869.18
1,049,989.85
238,449.07
0.00
0.00
1,349,308.10
\$2,000,692

		Amount	FY 2012 - 2013			
			Q1	Q2	Q3	Q4
A	Donated Equipment, materials and other tangible items	94,548.86	94,548.86	0.00	0.00	0.00
B	Donated use of equipment, materials and other tangible	39,371.27	39,371.27	0.00	0.00	0.00
C	Donated use of facilities	47,004.71	47,004.71	0.00	0.00	0.00
D	Donated Land	0.00	0.00	0.00	0.00	0.00
E	Donated use of land	0.00	0.00	0.00	0.00	0.00
F	Donations of unskilled labor to CHF, to a CHF project/partner, or to CHF beneficiaries	9,066.61	9,066.61	0.00	0.00	0.00
G	Donations of skilled labor to CHF partners	48,457.62	48,457.62	0.00	0.00	0.00
Total Match, in cash and in kind in FY12		238,449.07	238,449.07	0.00	\$0	\$0

4. MGP Alliances Q1 2013

ESTADO DE LAS ALIANZAS Y COORDINACIONES EN EL PROGRAMA	
ENTIDAD	AVANCES
1.AVINA	Se ha iniciado pláticas para ver posible coordinación en apoyo a los CAPS .
2.Banco Mundial	Se continuó intercambiando información buscando opciones en el caso de la Comisión Santa María. El Banco plantea que la municipalidad negocie con la entidad estatal (FISE) para cofinanciar la obra. Por otro lado, siendo el Banco el facilitador del Grupo de Cooperantes de Agua Potable y Saneamiento, apoyó la presentación del Plan Municipal de Agua y Saneamiento de Rancho Grande en una sesión del Grupo.
3. COSUDE	Se firmó un acuerdo de cooperación como base para cofinanciar la revisión financiera solicitada por la Alcaldía de El Tuma La Dalia. Ellos mantienen interés en coordinar y cooperar, sin embargo su prioridad territorial seguirá siendo Matagalpa-Jinotega. Como facilitadores de la Mesa de Descentralización no han convocado a ninguna reunión durante este período.
4.Contraloría General de la República	Se mantiene comunicación para el seguimiento a la auditoría en Matiguás y la revisión financiera en El Tuma La Dalia.
5. Cuerpo de Paz	El ambiente electoral limitó el trabajo que se estaba realizando en el municipio de El Rama donde había coincidencia con el Programa.
6.Embajada de Finlandia	Se ha estancado debido a cambios en las prioridades de la Embajada debido al contexto político del país (se han concentrado en proyectos con entidades estatales nacionales).
7.Empresa minera B2 GOLD	Los problemas con los mineros artesanales de la zona no se resolvieron durante el trimestre. Según la Empresa ha estado avanzando en un acuerdo con ellos, mientras mantiene el interés de coordinar con el Programa y hablan de que será posible retomar los acuerdos de colaboración en enero de 2013.
8.Empresa FEMSA Coca Cola	Se limitaron a preparar un convenio con la municipalidad, pero no lograron concretar su apoyo. La última comunicación donde prometieron entregar el convenio fue el 29 de octubre de 2012.
9. INIFOM	Se limitó al trabajo con AMUNSE que es socia del Programa.
10. FISE	La Alcaldía de Río Blanco logró conseguir el financiamiento de un proyecto agua a través del FISE, pero el Programa no pudo co-financiar debido a la reestructuración del Programa.
11. GIZ	La reducción de su programa en Nicaragua limita los temas y oportunidades para establecer una relación con el Programa.
12. MAGFOR	Se ha mantenido reuniones y comunicaciones con la Unidad de Informática sobre la implementación del Sistema de Fierro

ESTADO DE LAS ALIANZAS Y COORDINACIONES EN EL PROGRAMA	
ENTIDAD	AVANCES
	(SIF). Existe en esta relación un buen espíritu de colaboración y cumplimiento profesional de las responsabilidades.
13. Red por la Democracia y el Desarrollo Local	Se acordó colaborar en la Campaña por los 25 años de autonomía municipal y con el impulso al Observatorio de Participación Ciudadana. En general se espera mantener una relación de intercambio y colaboración para conectar al Programa con los esfuerzos nacionales.
14. Red Nacional de CAPS	Se exploró con ellos el interés del Programa en apoyar más el tema de operación y mantenimiento de los CAPS. Se espera ampliar relaciones en la nueva fase de reestructuración.
15. TELCOR	Se concretó el traslado al MAGFOR de las responsabilidades con el Sistema de Fierro, por lo que no hubo más contacto en este período.
16. UCA - Universidad Centroamericana	Sólo se mantiene activo el Convenio de pasantías.
17. Unión Europea	Se les facilitó información sobre eventos en la zona para ver interés de sus socios de participar, sin lograr resultados por el momento.