

ARMENIA AZERBAIJAN BELARUS GEORGIA KAZAKHSTAN  
KYRGYZSTAN MOLDOVA RUSSIA TAJIKISTAN  
TURKMENISTAN UKRAINE UZBEKISTAN



NEW STATES

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**T**he privately-managed Eurasia Foundation has done exactly what we hoped it would do when we presided over its birth three years ago. Its ability to provide rapid, small-scale assistance to private sector development and democratic reform in the New Independent States is enormously helpful to advancing the cause of freedom and democracy.”

JAMES A. BAKER III  
*Secretary of State, 1989-1992*

**B**uilding democracy and a market economy at the grassroots in the NIS, a task the Foundation carries out with imagination and vigor, is fundamentally important to the long-term relationship between Americans and the peoples of the former Soviet Union.”

CYRUS R. VANCE  
*Secretary of State, 1977-1980*



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**T**he Eurasia Foundation is a privately-managed grantmaking organization dedicated to funding programs that build democratic and free market institutions in the twelve New Independent States (NIS) of the former Soviet Union—Armenia, Azerbaijan, Belarus, Georgia, Kazakstan, Kyrgyzstan, Moldova, Russia, Tajikistan, Turkmenistan, Ukraine and Uzbekistan.

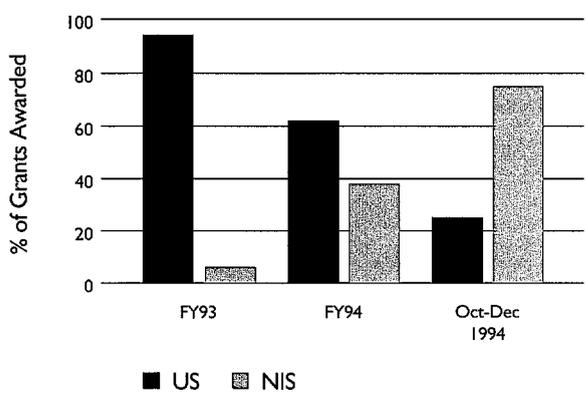
This report covers the Foundation's first nineteen months of grantmaking, from June 1993 through December 1994. During that period, the Foundation made a total of 375 grants. Of these, 205 grants were made to US institutions working with NIS partners, and 170 were made directly to NIS institutions.

The Foundation was incorporated in the District of Columbia in 1992 under section 501(c)(3) of the Internal Revenue Service code. It began operations in June 1993 with a grant of \$75 million from the Agency for International Development.

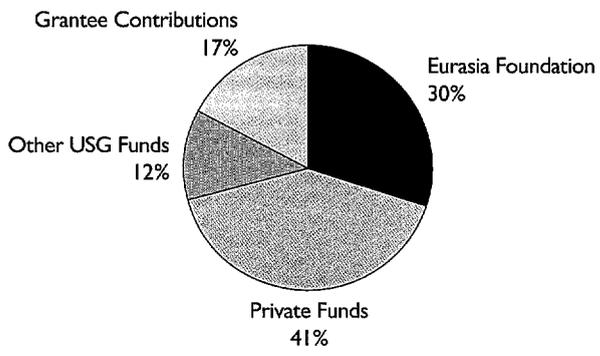
The Foundation works from its Washington headquarters office and its NIS offices with field staff located in: Moscow, Saratov, Vladivostok, Kiev, Tashkent, Yerevan and Tbilisi. Its staff includes 22 Americans and over 40 NIS citizens from the states in which it works.

The Foundation endeavors to respond rapidly to grant requests from both NIS and US institutions. Most grants are small, averaging about \$40,000. As a matter of policy, the Foundation actively seeks participation in its programs by both US and NIS private sector organizations through cooperative funding and direct contributions. Thus far, for every Eurasia Foundation dollar invested, over two dollars from other private and US government sources have been invested in Eurasia Foundation grant projects.

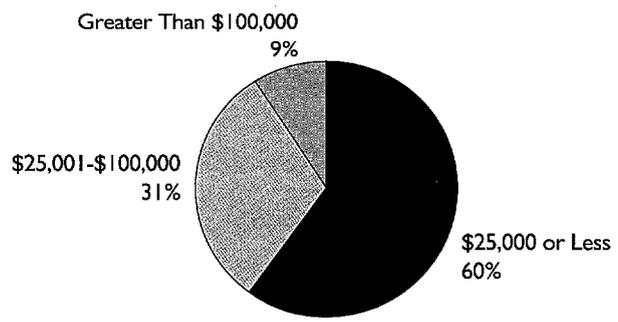
**LOCATION OF GRANTEE INSTITUTION BY FISCAL YEAR**



**EURASIA FOUNDATION LEVERAGING: FOUNDATION SUPPORT AS A PERCENTAGE OF GRANT PROJECTS**



**GRANTS BY SIZE OF AWARD**



ARMENIA AZERBAI  
STAN UKRAINE U  
**MESSAGE FROM THE CHAIR**

In June 1994, I assumed the chair of the Eurasia Foundation's distinguished Board of Trustees, trying to fill the shoes of our founding chair, the Honorable William Frenzel. During the past year, the Eurasia Foundation continued its strong performance by opening additional offices (bringing the total to six) in the New Independent States (NIS), which dramatically increased the volume of grants disbursed by the field offices and, consequently, the percentage of grants made directly to indigenous organizations. In addition, the Foundation further defined the reform goals of its core programs. The Foundation's multi-lingual, multi-cultural staff continues to demonstrate that they can navigate uncharted waters by pioneering privately-managed philanthropy in areas traditionally dominated by the state.

In its core programs, the Eurasia Foundation supports a range of activities that promise to advance economic reform—including allocation of funds to: indigenous small business support centers located throughout the NIS; Moscow's New Economic School, where a new generation of Russian economists is being trained; and, small loan programs in Ukraine and Armenia designed to provide operating capital for cash-strapped entrepreneurs.

Equally important, Eurasia Foundation grantmaking also supports institutions that form the bulwark of democratic society, including the local press and regional and local governments. The private press and media emerging throughout the former Soviet Union are bringing the era of government control over the public's knowledge of national events to an end. Regional and local governments across the NIS are for the first time exercising economic, social and political responsibilities that preclude the reassertion of centralized controls. The Eurasia Foundation has been in the forefront of supporting such developments through its grants to the local and regional press, academic institutions, Sister City programs, and local governments themselves.

As we look to the future, the Eurasia Foundation plans to build on its strengths: the ability to identify and support outstanding talent at the local level and to focus on a few key programmatic themes where relatively small amounts of financial assistance can make a difference in the evolution of democracy and a market economy. Continuing its role as an innovator and a builder of indigenous institutions, the Eurasia Foundation's Board has determined that the long term goal of the Foundation will be to reduce the Foundation's reliance on public funding, while developing support from the private sector; to stimulate the expansion and development of philanthropy in the NIS by co-funding with NIS donors; and eventually to transform the Foundation itself into one or more indigenous foundations. This could mean, for example, that down the road the Foundation's grantmaking activities in the NIS would be transferred to a NIS-administered and funded foundation that would receive support from philanthropists in the US. These goals are at the conceptual stage only and much work will have to be done to realize them. However, if the past is precedent, we at the Eurasia Foundation are confident that our goals will be achieved.



*Sarah Carey*

Sarah C. Carey  
Washington, DC  
August 1995

*“It seemed as if a colossus had fallen, one which had borne down on all of us, allowing nobody to breathe. What the future world would bring no one could say...but for the present a sudden relief was felt and at once a freshness of spirit and bright hopes for the future had awakened.”*

The liberal Russian scholar B.N. Chicherin wrote these words in 1855, describing a momentous period of transition in Eurasia. The death of the oppressive Nicholas I brought on an era of social and political transition in the Russian Empire that was both decisive and, after the emancipation of the serfs in 1861, far too fragile and flawed to last.

Five years ago, as the Berlin Wall crumbled and the Cold War came so dramatically to an end, the Soviet empire disintegrated and momentous challenges faced both the New Independent States and the West: to transform a highly centralized empire into new states, economies and societies. The Eurasia Foundation was created to respond to these transformations. Small and highly focused, it provides direct, flexible assistance for reform and innovation and generates high yield with modest funds. Its work is based on a simple formula: small grants programs managed in the region itself provide the means to build democratic, free-market institutions. We work locally and flexibly, think regionally, and respond swiftly to grassroots opportunities.

In the pages that follow, we describe our first grant programs and the practices we employ to provide direct assistance to civil society:

- We address grantees as partners in the process of transition.
- We honor differences in culture, values and approaches among the peoples and countries in which we work, and our field offices seek new, indigenous projects that have not previously been reached by assistance efforts.
- We provide most of our grants directly to local organizations and individuals who can become effective catalysts for change.
- Our staff provide a range of technical assistance, from teaching applicants how to write proposals effectively to training local staff to manage small grants programs.
- We award small grants designed to attain tangible, efficient and encouraging results. We renew successful and sustainable grants and help solicit supplemental funding.

The institutions funded by the Eurasia Foundation are dynamic, independent and, increasingly, self-sustaining. Local small business centers funded by the Foundation, for example, already operate on a fee-for-service basis. These organizations, which establish and retain operational control of their own programs, are training a new generation of entrepreneurs, policymakers and journalists.

When he was Secretary of State, James Baker spoke to an audience at Princeton University of the opportunities available to the countries of the former Soviet Union and their newly found allies in the West. “We have the chance,” he proposed, “to help harness the rich human and material resources of those vast lands to the cause of freedom...immeasurably enhancing the security, prosperity and freedom of the world.” Thousands of individuals and organizations in the NIS are striving energetically and innovatively to meet the challenges of independence. The Eurasia Foundation is privileged to work with them as partners in development and democracy.



William B. Bader  
Washington, DC  
August 1995



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## PROGRAM PRIORITIES

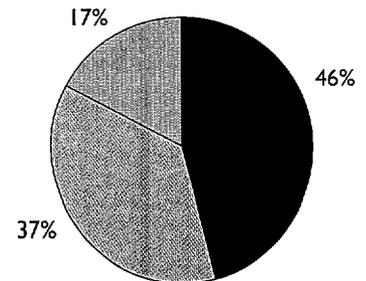
The Eurasia Foundation provides support for the citizens of the twelve New Independent States (NIS) of the former Soviet Union to reform their economies and build democratic institutions. By the end of 1994, the Foundation awarded almost \$15 million in grants to 375 projects. The Foundation's six field offices help to award grants and evaluate results. The Foundation concentrates its efforts, wherever possible, on direct assistance to local organizations.

Eurasia Foundation grants are awarded in three programmatic areas. The chart below shows the percentage of grant funds awarded by program area from June 1993 through December 1994.

■ **ECONOMIC REFORM 46%**

■ **GOVERNMENTAL REFORM AND THE NONPROFIT SECTOR 37%**

■ **MEDIA AND COMMUNICATIONS 17%**



### ■ ECONOMIC REFORM AND PRIVATE SECTOR DEVELOPMENT

Key to long-term economic reform in the NIS is greater knowledge and understanding among policymakers of market-based economic systems and conditions required to encourage business investment. Soviet central planning did little to prepare economists to provide the research and analysis needed for a market economy, hindering the development and implementation of market reforms. Although thousands of new small private companies have opened in the NIS over the past few years, many operate without a firm foothold in market economics. These budding capitalists are eager to learn from western experience and lack not only capital, but also information and training.

The Eurasia Foundation supports projects in business and economics education, management training and small business development in the NIS. As part of this effort, the Foundation has launched small business loan programs in Ukraine and Armenia. These programs strengthen nascent local private banking and support business development by making small loans to new entrepreneurs in economically depressed regions.

#### **Foundation Programs:**

**Educate and train a new generation of market-oriented economists**—by supporting projects that strengthen economics education at every level. Projects include training of trainers, and developing economics textbooks, curricula and materials. Eurasia Foundation support for economics education projects totaled \$1.4 million through the end of 1994, making the Foundation one of the leading funders of economics education in the NIS.

- A \$15,500 grant to Sol System, a small Moscow-based publishing house, supported the compilation and publication of a new and greatly expanded catalogue with over 1,000 titles of Russian-language economics and business texts. Over 4,000 copies of the catalogue have been distributed to libraries and educational institutions.
- The Foundation employs its on-the-ground grant-making capabilities to take advantage of existing indigenous resources. In Ukraine, the Foundation's Western NIS office made a \$8,528 grant to the economics faculty of the Kiev Mohyla Academy to teach macro- and micro-economics courses to 25 economics professors from provincial Ukrainian universities.
- Irena Levina, an employee of the Ministry of Education of Kyrgyzstan, teaches applied economics classes at four schools in Bishkek, thanks to training and curriculum materials provided under a \$82,620 grant to Junior Achievement International to support the introduction of its programs in Central Asia. In all, the Foundation supports programs that train high school economics teachers and students in seven NIS states.
- The Foundation is spearheading a consortium of international donors to support a larger institution building approach to economics education and research needs in Russia and Ukraine.

**Train a new cadre of business leaders**—through support for business education and training programs, including short-term management training courses,

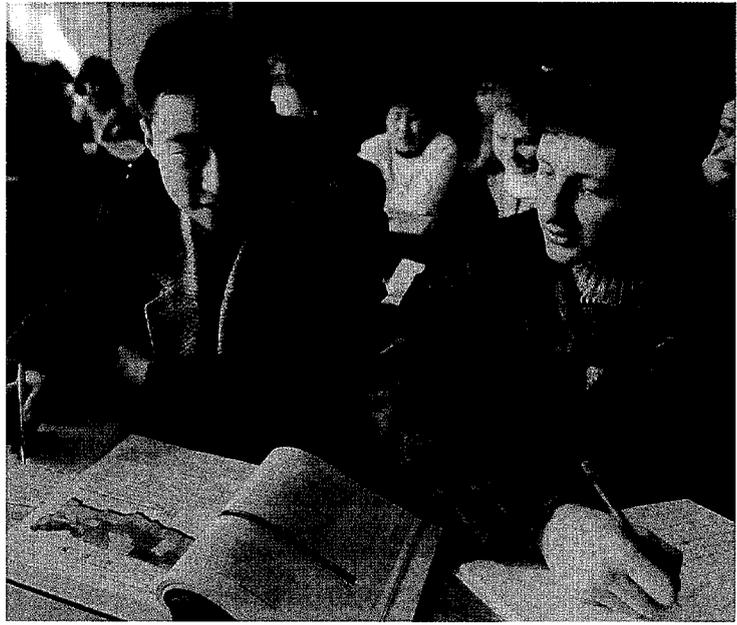
MBA-type programs, and sector-specific training in such varied topics as banking, real estate appraisal and airport management. Eurasia Foundation support for business education and training projects totaled \$2.8 million through the end of 1994. Business training is supported in seven states and generally is conducted at institutions outside major metropolitan areas.

■ Over fifty plant managers, deputy directors, government administrators and university faculty attended a short-term management training seminar in Kirov, Russia, conducted by International Technology Group with support from the Eurasia Foundation (grant of \$20,006). The seminar, which focused on total quality management, "helped to solve a few local practical problems" according to one of the participants, Z.L. Baskin, Deputy Engineer of Kirovo-Chepetsk Instrumental Factory "Chrystal." Baskin said that the new methods of management would help to ensure higher quality and competitiveness of products from his plant. A business executive volunteer from the International Executive Service Corps (IESC) provided three months of follow-on training to the factories involved in this seminar.

■ Tamuna Tevzadze, who works for a small bank in Tbilisi, trained at three US banks serving different size markets and found that the ability to study and practice the concepts she learned allows her to develop new management systems at her bank. Tamuna was in a business program at the Tbilisi Business School in Georgia, supported with Eurasia grants totaling \$142,000 to the International Foreign Policy Association. The business program combines instruction in Tbilisi with month-long internships in the US.

**Create new small businesses**—through business training programs and support for development of small business centers that provide information, training and counseling to entrepreneurs.

■ An independent television station is one of dozens of new and newly privatized Armenian enterprises that are being provided technical assistance by Armenian-American business people. This assistance is supported by a \$78,000 Eurasia Foundation grant to Technical Assistance for the Republic of Armenia, a nonprofit organization headquartered in Alexandria, VA and Yerevan.



Students at Kyrgyz-American School of Business, Bishkek, Kyrgyzstan.

■ Based on training received from the Saratov Center for Business Development (SCBD) in Saratov, Russia, a number of small local businesses are under consideration for funding from the Russian-American Investment Fund. In 1994, the Foundation awarded a grant of \$51,898 to support the establishment of this center. As a locally-managed, non-profit business support center, the SCBD provides information, counseling and communications services to the business community. A resident US Peace Corps volunteer provides ongoing training and assistance for the Russian staff. The center expects to become financially self-sufficient by 1996 through fees and contributions from private sources.

**Help private farmers**—through support for agribusiness training and establishment of agribusiness training centers.

■ A small Iowa nonprofit group, REAP International, with Eurasia grants totaling \$173,000, trained nearly 1,000 rural entrepreneurs who are now developing private farms and agribusinesses in Dmitrov, Irkutsk and Ulan-Ude, Russia.

## GOVERNMENTAL REFORM AND DEVELOPMENT OF THE NONPROFIT SECTOR

**A** central challenge facing many of the New Independent States is the decentralization of decision-making and the devolution of authority. The Eurasia Foundation supports initiatives of state and local governments to help build a civil society and improve the quality of local-level public management.

Independent non-governmental organizations (NGOs) have burgeoned since the late Gorbachev years, working to solve problems not addressed by the government. Many cannot survive because their finances are inadequate and management is weak. By providing targeted, small-scale grants aimed at improving the managerial capacity of these new groups, the Eurasia Foundation helps them gain financial stability, improve their reach and become self-sustaining.



Ilko Kucheriv (right), Director of Democratic Initiatives, discussing poll results with a Ukrainian Parliament member.

### Foundation Programs:

**Establish democratic processes in government**—through support for 29 public policy related projects totaling \$1.2 million.

- A \$125,000 grant made to the International Tax and Investment Center for work in Kazakstan produced research that led to the writing of a new tax code that was recently enacted into law, and the development of tax administration and revenue estimating systems. A similar effort is currently underway in Russia.

**Train public administrators at the local government levels**—through support for 25 projects in public administration training totaling \$1.2 million.

- Through a grant of \$20,104 to the Ukrainian Association of Local and Regional Authorities, heads of local governments from 25 cities in Ukraine were provided with annotated copies of recent Ukrainian legislation delegating increased authority and responsibility to local governments. These materials were discussed with local government leaders in a series of seminars held in Kiev, with the aim of familiarizing local authorities with new responsibilities, discussing new ways of providing public services and providing feedback to national authorities on the effects of the new laws.

**Create a vital non-governmental sector**—through support to NGOs. By the end of 1994, the Eurasia Foundation had supported 55 indigenous NGO management and communications improvement projects totaling \$1.5 million.

- The Independent Law Research Agency in Minsk, Belarus, under a \$11,571 grant from the Eurasia Foundation, provides on-going legal consulting services to Belarusian NGOs on issues such as legal registration, taxation, personnel policies and relations with government bodies. More formal training is provided to NGOs in seminars organized twice a year by the Agency and information is regularly provided to NGOs free of charge on recent changes in Belarusian legislation regarding NGOs.
- A grant in the amount of \$14,505 to the Russian Arts Foundation allowed three senior managers from the Russian National Orchestra to intern at the San Francisco Ballet and Chanticleer to learn how similar Western organizations operate. The individually designed programs exposed the interns to day-to-day management techniques, ranging from corporate fundraising to personnel management.
- The Foundation has provided direct support to local Russian NGOs through two small grant competitions conducted by the Foundation's Central Russia office. Competitions in 1994 were held in the Volga and the Ural Mountain regions of Russia, and provided support to 23 Russian NGOs for projects related to management training, outreach programs, volunteer recruitment and publications. In 1995, NGO competitions are planned for the Lake Baikal and Western Siberia regions of Russia, as well as in Moldova and Belarus.

**A** free and independent media helps guard against totalitarianism. For newspapers and non-state owned television production companies to be truly independent, they must have access to equipment and supplies while learning how to manage themselves as private businesses. The Eurasia Foundation supports projects seeking to improve editorial and management functions in the regional press; to boost the financial independence and management skills of media entrepreneurs; and to explore and reform press laws and other policies relevant to media freedom.

The Foundation also supports the expansion of access to the Internet in the NIS. The Internet not only represents a valuable, low-cost source of information, but is frequently the only source of independent information in countries in which the media continues to be controlled or restricted by the government.

**Foundation Programs:**

**Strengthen and give financial and editorial independence to the regional press**—through support for 48 projects in both print and broadcast media totaling \$1.7 million.

■ The Foundation has provided direct support to 20 Russian regional newspapers through a small grant competition for the regional press. Grants made under the Central Volga press competition supported the purchase of small equipment and software, management training, subscription to Western and NIS news services, salary support for stringers and foreign correspondents in other regions of the NIS and small amounts of general overhead support. One grant, for example, a \$13,891 award to *Novy Styl*, allowed the newspaper to increase its distribution and to become the first local newspaper that is fully self-sustainable by advertisements in the formerly closed Russian city of Saratov.

■ The Foundation, as a policy, conducts regional press competitions in provincial regions which have received relatively little attention from foreign donors and where the need and opportunities for development of an independent press are greatest. Press competitions are planned for 1995 in the Ural Mountain region, Western Siberia, the Russian Far East and Ukraine.



Institute of Humanitarian Communications employee, reviewing press competition entries.

■ Through a grant of \$24,000 to the independent Nova Mova television production company in Kiev, Ukraine, the Foundation supported a two-week trip by a group of local journalists to document the progress of economic reforms in Poland, Hungary, the Czech Republic and Lithuania. The direct result of this trip was a series of television programs which dispelled common myths of the “failure” of economic reforms in Eastern Europe and raised the level of debate on Ukraine’s fledgling economic reform program. As a result of the first series of programs, Nova Mova was able to raise additional funds in support of its popular weekly television news magazine program “Pislyemova.”

**Increase the flow of outside information to Central Asia**—through support for computer network systems.

■ A \$17,640 grant to the Socio-Ecological Union of Tajikistan supports e-mail access in Dushanbe for members of local NGOs and the Academy of Science, allowing them to gain access to the outside world.

## PROGRAM REQUIREMENTS



To be supported by the Eurasia Foundation, projects must demonstrate:

**Need**—by analysis of local conditions and lack of alternative funding mechanisms;

**Sustainability**—through commitment of NIS participants and likelihood of eventual alternate funding; and

**Impact**—through number of citizens affected and the development of NIS institutions.

To achieve rapid and flexible funding for qualified programs, the Foundation encourages grant seekers to submit proposals at any time to any Foundation office. There is no formal application form. Before proposals are submitted, a brief letter of inquiry describing program objectives is recommended for the Foundation to deter-

mine whether the project falls within its present areas of activity. Grant selection is very competitive, with approximately 20% of applications funded.

In addition to its open door policy, the Foundation highlights specific reform areas by sponsoring competitions for grants. The competitions provide a valuable forum for providing technical assistance to grant-seekers in preparing applications. In 1994, the Foundation's field offices sponsored competitions to encourage the development of non-governmental organizations, the regional press, and indigenous economics faculties, reaching out to institutions not normally benefiting from assistance efforts. As a result of these competitions and the technical assistance accompanying them, small grassroots organizations are able to articulate their goals and determine clear and feasible steps toward achieving those goals regardless of whether they receive a grant under the competition or not.

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Three Eurasia Foundation-funded projects have received awards from other organizations for their exemplary work in the NIS.

- The Real Estate Educators Association selected Blue Marble Partners, a business consulting, valuation and corporate development firm in Torrance, California, to receive its 1995 award for the "Most Outstanding Real Estate Education Program." The award recognizes Blue Marble Partners' Russian education program funded by the Eurasia Foundation.

With a Eurasia Foundation grant of \$77,645, Blue Marble Partners worked with the Russian Society of Appraisers to teach western principles of valuation, feasibility and market analysis in Russia. The grant supported the creation of Russian-language textbooks and course materials, training of Russian trainers, and the teaching of courses in 11 regions of Russia. The Russian Society of Appraisers now offers the program on a self-sustaining basis throughout Russia.

- The Iowa Department of Economic Development selected the Iowa/Stavropol Sister States Committee to receive a Governor's Award for outstanding services to the State of Iowa for its project in Stavropol funded by a \$82,580 Eurasia Foundation grant.

The award recognizes the role of the Sister States Committee in supporting private sector development in the Stavropol region of Russia. The program includes business training for managers and entrepreneurs, development of business curricula, and assistance to develop a local business association through a coalition of Iowa/Stavropol partners including the Des Moines Area Community College, Iowa Sister States Organization, the University of Iowa College of Business Administration, and the North Caucasus Center for Education and Economic Development in Stavropol.

- Michael Taratuta was working as the San Francisco bureau chief for the Ostankino Broadcast Company in 1992 when word went out that Ostankino would no longer be supporting its overseas correspondents. Correspondents were encouraged to raise advertising revenues to support themselves. Most packed up and went home. Michael Taratuta began looking for funds.

Taratuta formed a company called Mitacom, Inc. which received a \$72,000 grant from the Eurasia Foundation in partial support of his new television series 'America with Michael Taratuta.' Remaining support for the program is generated by selling advertising time during the program. The weekly news magazine program highlights economic issues in the United States, providing its Russian audience with a picture of how difficult economic choices are made in the US. The program has covered such topics as taxation, airport management, the advertising industry, American approaches to unemployment and military conversion.

The program is among the top programs on Russian television, with an estimated audience of 30 million throughout the NIS. Last year, Taratuta was awarded the highest journalistic honor in Russia: the First Prize of the Journalists' Union of Russia. According to Ivan Rybkin, the Speaker of the Russian Parliament, "America with Michael Taratuta' has become one of the most popular programs in Russia, a reliable source of information about the United States of America, and has a profound impact on a better understanding of what a market economy is all about. This series is an example of what honest and serious journalism should be."

## THE FOUNDATION'S FIELD OFFICES



The Foundation's six field offices serve populations in twelve time zones and twelve states. They make grants and seek out and help develop projects in their regions. A field office typically consists of a director and a locally-hired staff of about eight. Field staff are fluent in English, Russian and usually one or more local languages.

Grant figures on this page reflect awards by both the Foundation's Washington DC and field offices. During the period May 1993 through December 1994, the Foundation awarded grants totaling \$14.8 million.



### **CENTRAL RUSSIA AND SIBERIA REGIONAL OFFICE**

**Moscow, Russia**

The majority of this office's grants are made outside Moscow, with the office serving not only central and western Russia, but also the Urals and Siberia. The office has pioneered work with Russian organizations to improve small provincial newspapers through regional press competitions. It has also supported democratic development through regionally-based competitions aimed at improving NGO management and communications capabilities. By the end of 1994, the Foundation had awarded about \$6 million in grants for projects in central Russia and Siberia.

### **WESTERN NIS REGIONAL OFFICE**

**Kiev, Ukraine**

The Western NIS Regional Office opened its doors for grant proposals from Belarus, Ukraine and Moldova in December 1993. By the end of 1994, the Foundation awarded nearly \$3 million in grants for projects in the Western NIS region. During this time, a small grants competition in economics education was completed and a small business loan program was launched for eastern Ukraine. Further competitions are planned for 1995 in public administration and local self-governance, NGO development and the independent press.

### **CAUCASUS REGIONAL OFFICE**

**Yerevan, Armenia and Tbilisi,  
Georgia**

The Caucasus Regional Office has small staffs in both Yerevan, Armenia and Tbilisi, Georgia. Through 1994, over \$600,000 was awarded for projects in the Caucasus Region, which includes Georgia, Armenia and Azerbaijan. Agribusiness, small business development, public administration reform and non-governmental organization (NGO) development are priority areas in the Caucasus region. A small business loan program was launched in Armenia in 1995.

### **SOUTHERN RUSSIA OFFICE**

**Saratov, Russia**

The Southern Russia Office, covering the Volga, Northern Caucasus, Astrakahn, Kalmykia, Krasnodar, Rostov, Voronezh and Penza, opened its doors in October, 1994. Through the end of 1994, about \$1 million was awarded for projects in this region. Agribusiness management training and reform are priorities for this office, given its location in Southern Russia's rich agricultural lands.

### **RUSSIAN FAR EAST OFFICE**

**Vladivostok, Russia**

This office opened in August 1994 and is responsible for review of proposals from all nine regions of the Russian Far East. Through 1994, over \$800,000 in grants was awarded in the region. In December 1994, the office announced a competition for the development of the Russian Far East regional press.

### **CENTRAL ASIA REGIONAL OFFICE**

**Tashkent, Uzbekistan**

The Central Asia Regional Office covers Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan. Economic training and reform play a key role in regional development. Due to the region's isolation from the flow of information, both internally and with the outside world, communications and information distribution projects are priorities for the area. Through the end of 1994, Foundation grants awarded in Central Asia totaled nearly \$1 million.

**NOTE: PROJECTS  
WHICH BENEFIT  
MULTIPLE REGIONS  
TOTALED \$2.4 MILLION**

**T**he Eurasia Foundation seeks to empower individuals and organizations in the NIS to carry out reforms at all levels.

What follows are illuminating examples of the impact of Foundation-funded projects on individuals and organizations in different regions and across different sectors. These “visions of change” demonstrate the importance of developing and supporting local initiatives that will have a long-term impact on the transition to more democratic, market-oriented societies.

**Y**evgeny Kovenskiy, 45, runs a company in Minsk. He wanted to expand, and went looking for \$100,000 in investments, but American prospects were wary. "I heard that I needed a business plan, but I didn't know how to write one," Kovenskiy said. "I said to myself, 'I need to learn this.'"

In April 1994, Kovenskiy began studying at the American-Belarusian Center for Business Studies, taking a course on how to write a Western-style business plan. The Center was set up in 1993 by a domestic company in conjunction with Brown University when it became apparent that visiting US investors were excited by the business potential in Minsk, but reluctant to invest in local companies without the kinds of information they were used to finding in business plans.

Kovenskiy's company, KRIT, had patented a manufacturing process for producing diamond disks and saws for cutting crystal plates used in micro-electronics. The month-long Business Studies Center course taught him how to analyze his business, project demand into the future, describe his goals and detail his needs. As part of the course, he wrote his business plan.

### THE AMERICAN-BELARUSIAN CENTER FOR BUSINESS STUDIES—Minsk, Belarus

**GRANTEE:** Brown University **AMOUNT:** \$159,785 **PURPOSE:** To support the operations and institutional development of the American-Belarusian Center for Business Studies in Minsk. The Center trains Belarusian business people in the preparation of Western-style business plans. Foundation funds support training of management staff, the initial operating costs of the center, and technical assistance personnel.

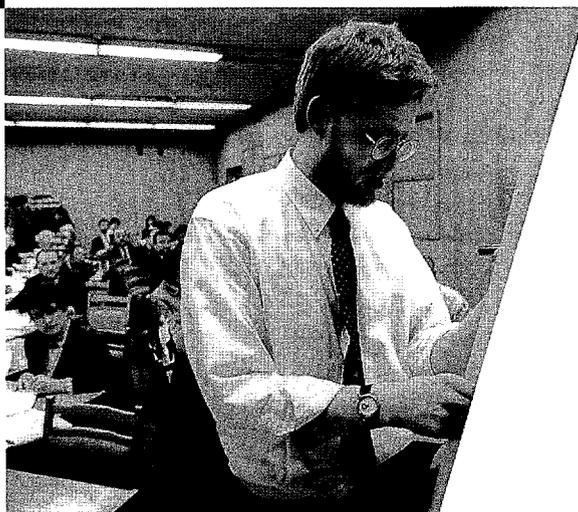
"In eight days, I figured out the connection between producing what people want and making profits as a result," he said. "A business plan for a businessman is a language. The course taught me this language."

Another Minsk businessman, Dmitri Kuchreryaviy, took the seminar after hearing about it from friends. "You learn to understand US investors. And your business plan stays on file in the US so people can see it if they want to," he said.

Once a year, the ten best student plans are chosen and the authors travel to the United States to present them to potential American investors. Michael Blake, director of the Business Study Center, said investments obtained through the course so far total about \$2 million.

"Altogether, \$320,000 has been pumped into the Center. The entrepreneurs have raised \$2 million in foreign investments. That's a 525 percent return," he said.

Kuchreryaviy's company wants to compile a Russian-language CD-ROM encyclopedia of machine-building technology for sale in Russia, Belarus and Ukraine. On his US trip, one American was so enthusiastic that he gave Kuchreryaviy a \$1,000 check as a donation. Two potential investors are also negotiating with him, and Kuchreryaviy predicts a successful outcome. "Of course. What else are we doing all this work for?"



**Michael Blake, Director of the American-Belarusian Center for Business Studies, teaching a course on writing business plans.**

"I think the projects which have had success would not have had them without a business plan," Blake said. "We force the students to think about questions they have never thought of before but which to us in the West are second nature."

The Center's work sometimes has unexpected consequences. Katerina Nisterovich's bathroom accessory business, "Katyusha," sells bathtubs, sinks, shower stalls and ceramic tiles. She sent her treasurer to the Business Studies Center, and the treasurer wrote a business plan that netted Nisterovich a \$70,000 credit loan from a Belarus bank. Then the bank hired away the treasurer to analyze incoming business plans.

When the Foundation grant ends in 1995, the Center is expected to be financially and administratively independent, providing 75 to 100 entrepreneurs and business owners a year with the skills to attract private investment.

"The world suddenly became broader to me." In that simple observation, Svetlana Danilkina, a second-year graduate student at Moscow's New Economic School (NES), summed up the effect of the quality and methodology of NES teaching on her life.

NES opened three years ago as an ambitious effort to become a world-class graduate school of free-market economics. It recognized that economists of the former Soviet Union had never been trained in the principles of capital formation, market research, competition, entrepreneurial management and public policy. This constraint has hindered the former Soviet Union's transition to a fully functional market system.

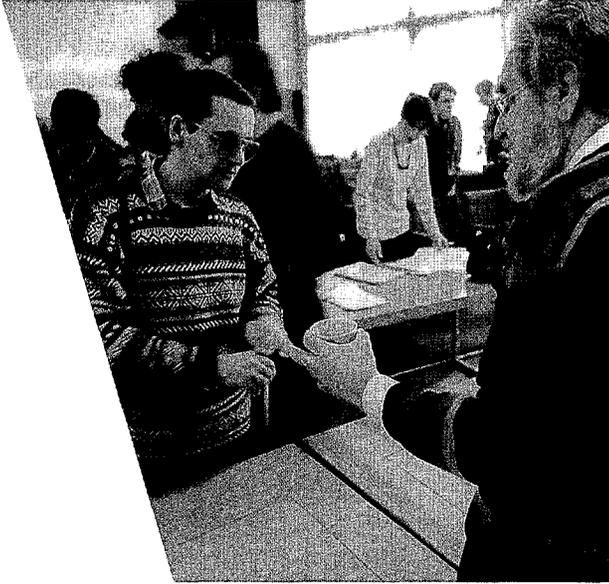
In partnership with the Soros Foundation, two Eurasia Foundation grants have supported the salaries of western faculty as well as library and curriculum development. Students and professors alike are enthusiastic about the western model of study that the NES offers.

#### NEW ECONOMIC SCHOOL—Moscow, Russia

**GRANTEE:** New Economic School, Moscow Russia **AMOUNT:** Two grants totaling \$350,000  
**PURPOSE:** To support a new economics training institute to bring high quality, western economics curricula to Russia under a two-year Master's degree program. Foundation funds support the salaries of western-trained professors, textbooks and library materials.

"Contact with western professors, their knowledge and their approach to learning is one of the most valuable aspects of the school," Svetlana Danilkina said. Like many of her classmates, she has an undergraduate degree in science (physics) and is finishing a two-year graduate course that will lead to the equivalent of a Master's degree in economics.

"NES students are highly motivated and more demanding than their American counterparts," said Zvi Griliches, a visiting professor from Harvard University. NES encourages students to meet often and informally with faculty members outside of class, and keeps its library and computer workstations available to meet high and constant student demand.



Professor Zvi Griliches consulting with a student in an econometrics class at the New Economic School.

"My job in Moscow is tougher than at Harvard," Griliches said, "but it's nice to feel needed." Professor Mark Levin said most NES professors agree. "They believe they are responding to Russia's urgent need to develop human capital," he said.

NES admits 40 to 50 students each year, all of whom must first have the equivalent of a Bachelor's degree. The admissions procedure is rigorous. Applicants must pass two examinations—in English and in mathematics—and undergo an interview that assesses their motivation and interest in learning basic western economic concepts.

The course is demanding. Many students had difficulty adjusting at first to the homework, mandatory attendance, English-language instruction and frequent written examinations. Viktor Kolodenkov, a 1994 graduate, said support of his faculty advisors was critical to his success. Svetlana agreed: "We all helped each other out because we knew that without mutual support we would all fail."

Professors from Moscow State University join the graduate students in attending NES lectures in an effort to boost their own qualifications for teaching economics, according to NES vice-rector Alexander Friedman. They come to use the NES library, which western donors including the Eurasia Foundation have made the capital's best collection of economic texts, as well as to discuss with NES professors ways to set up free-market economics programs of their own.

NES encourages its graduates to study abroad following the completion of their M.A. degrees. Of the 33 members of the June 1994 graduating class, ten are now enrolled with full financial support in Ph.D. programs at Harvard, Massachusetts Institute of Technology, Yale, Columbia, Brown and Duke. Another ten are studying in semester or year-long programs in other US institutions or in Europe.

Placements for the 1995 graduating class include all the above-named universities plus the University of Pennsylvania, Northwestern and Stanford.

At the same time, NES works to ensure that the students will return to their homelands to work. It plans a research center affiliated with NES, where the newly-trained, free-market economists will be encouraged to work and write. NES also plans an incentive fund to induce NIS businesses and institutions to hire recent graduates and those returning from abroad.

The Eurasia Foundation expects NES to develop gradually its own network of funding sources—including Russian domestic sources—on the model of US graduate schools. If student enthusiasm is any guide, alumni support, at least, is guaranteed: "The last two years have changed me completely," said Natalya Turdyeva, a classmate of Svetlana's. "I am no longer afraid of the future."

In the late 1980s, during the earliest days of the modern revolution against Soviet power, many of the first pro-democracy demonstrations occurred in Yerevan, Armenia. Some were fiercely repressed by the communist authorities.

Today, despite its political independence, Armenia is among the poorest NIS countries. Most Armenian homes lack heat and receive electricity for only four hours a day. The economy has been heavily burdened by the continuing conflict between Armenia and Azerbaijan over Nagorno-Karabakh.

Although Armenia's legislature has been busy passing new laws, attorneys and citizens have found keeping up with these laws almost impossible. Old textbooks were suddenly irrelevant and new ones did not exist. Whether for privatization requirements, banking regulations, arbitrage, currency laws or copyright, no registry or publications existed where such crucial data could be found. Daily newspaper coverage was erratic.

In 1994, as part of its program to build democratic institutions, the Eurasia Foundation supported the US-based Armenian Bar Association in setting up a Law Research Center at the Law Faculty of Yerevan State University.

The Center is located in the law faculty building and offers computers, a laser printer, copiers, and modern textbooks and is staffed by a professional librarian and computer operator. Walls of legal reference books in English and Russian cover a wide range of domestic and foreign legislation; new booklets provide copies of Armenia's new laws. "Before, the students only had lectures because they had no textbooks," said Armen Harutunian, 31, a law faculty professor and director of the Center.

Harutunian went personally to the parliament to organize a regular system for obtaining rough printed copies of the latest legislative acts. Within two weeks, each law is printed, annotated and copied onto a computer hard disk to be made available to lawyers, professors, researchers and other interested parties. Parliament itself has asked the Center for assistance in setting up a similar database.

#### ARMENIAN BAR ASSOCIATION—Yerevan, Armenia

**GRANTEE:** Armenian Bar Association **AMOUNT:** \$17,850 **PURPOSE:** To support development of a new legislation database in Armenia. The database is to be distributed to policy makers and to be made available to the Armenian public. Foundation funds support the costs of legal research, travel and publishing.

"It has the type of literature I just can't find in any other place," said Zoya Osiplan, 21, a fourth-year law student who uses the Center nearly every day.

To face the new era's demands, the Law Faculty is seeking to draw up a revised curriculum. Rafic Petrossian, faculty dean, said that with the Center's resources, "We are currently comparing the curricula of other universities, and this is helping us."

"I've gotten a lot from the Center and so has everyone else," said Asmik Grigorian, 22, another fourth-year law student. It is her generation that will be required to ensure Armenia's successful transition to a free economy in a democratic state.



A student consults a legal text at the Armenian Bar Association's Law Research Center.

**K**iev, the capital of Ukraine, has experienced profound political and economic transformation over the past five years. For the first time, politicians of every stripe are competing openly for the people's allegiance.

"My responsibility is to help people understand they can choose their future," said Ilko Kucheriv, executive director of the polling, research and education center Democratic Initiatives.

"Sociology and opinion surveys are a new phenomenon in Ukraine," Kucheriv said. "The communists didn't care what people thought. They only told people what to think."

The Eurasia Foundation funded two polls conducted by Democratic Initiatives (DI): one, funded in conjunction with the US-based Freedom House, predicted voter turnout would be high in 1994, contradicting pessimistic guesses that fewer than 50 percent of voters would cast ballots. The poll prediction was correct.

"We used to speak freely only in kitchens," Kucheriv said. "Today, you can hear free discussion on the trolley buses, but I want to do more. I want to show people another life."

A second poll, in May and June of 1994, assessed the reasons for continuing public support of old-guard communists in eastern and southern Ukraine. It showed that residents had traditionally counted on the government to ensure high wages and, with area mines failing to make a profit, were worried they would lose their benefits.

## DEMOCRATIC INITIATIVES—Kiev, Ukraine

**GRANTEE:** Independent Research Center "Democratic Initiatives" **AMOUNT:** \$4,855

**PURPOSE:** To support the preparation and implementation of a post-election opinion poll in the eastern and southern regions of Ukraine.

"We could not conduct this type of polling without the support of groups like the Eurasia Foundation," Kucheriv said.

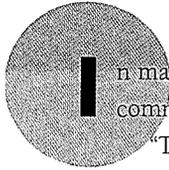
Polls are conducted scientifically but not by telephone, which are scarce in Ukraine. Interviewers instead visit isolated villages or particular areas of the city and seek out individuals whose profiles together will provide a cross-section of the population. In Kiev surveys, for example, interviewers pick at random two streets in each of the city's 14 districts and knock on the door of every third apartment block. They then must find a quota of males and females of particular ages and education levels to complete their representative sampling. So far, DI has completed six national surveys and eight within Kiev.

DI publicizes its poll results at press conferences and with press releases of in-depth analysis tailored to print or broadcast media. Poll results are also distributed quickly to key policy makers within Ukraine. Although most Ukrainian media are still government-controlled, such independent data allows reporters to build their independence and professionalism and to provide voters with accurate information.

DI also organizes roundtable discussions on poll findings for journalists, political figures and social scientists. It hosted a March panel on economic reforms and a writers' seminar on how to use the material. Without such assistance, Kucheriv said, journalists unaccustomed to interpreting polls can easily misread them.



**A Democratic Initiatives pollster (right) interviews a Kiev resident regarding the political crisis in Crimea.**



In many isolated parts of the NIS, of which portions of the Russian Far East are exemplary, radio is the basic means of communication.

"The radio station which I created became a part of my life," said Olga Korableva, director of Radio Station Providenya, located in the frigid Chukotka-Eskimo district of the Chukotka peninsula in Russia's extreme Northeast.

Chukotka is a land of desolation and permafrost. Many of its people are reindeer herders. It is here that Russia is closest to the United States, only 50 miles across the Bering Straits from the US island of St. Lawrence. The native Eskimos of the island speak the same dialect as the Eskimos of Providenya and can easily understand them.

### RADIO "PROVIDENYA," CHUKOTKA—Russia

**GRANTEE:** Alaska Public Telecommunications **AMOUNT:** \$110,637 **PURPOSE:** To support a five-month training program on radio and television production; basic journalism and communication; and business practices for managers and reporters from radio and television stations in the Russian Far East. Foundation funds offset a portion of the costs of training, provide equipment to a local radio station, and support technical assistance personnel.

The idea for a radio station to link the two communities came to Olga Korableva after a US-Russian conference in Providenya in May 1992. She and her brother Sergei got funding from the district administration, but only enough to cover editors for the broadcasts in Russian, Eskimo and Chukotsky languages.

The station opened in November 1992 as the only local radio station in the Chukotka region, the main way that isolated residents keep in touch with one another and with the outside world. In an effort to modernize and provide better services, the Korablevs sought US partners.

The Eurasia Foundation provided support to Radio Providenya—through its partner station KSKA in Anchorage—to upgrade equipment, and provide training, conducted in both Providenya and Anchorage, on modern business practices and on how to make the station profitable.

Providenya's broadcasts in three languages now reach five villages in the district (Novoye Chaplino, Sireniki, Yan-rakinnot, Enmelen and Nunligran) as well as Providenya and people living outside the villages. Through rebroadcast of some programs by KSKA, it also reaches across the Strait. Providenya has received many letters from members of the US native tribes expressing thanks for new information about this long-lost branch of their cultural family.

The name Samarkand evokes Tamerlane, the silk trade, aromas of spices, camels and bustling markets, the quintessence of the exotic and mysterious East. It was a famous capital of the arts, with magnificent turquoise-domed mosques and *medressehs*, Islamic religious schools.

Firdaus Shakirov, a fledgling entrepreneur, is documenting Central Asia's rich tradition in videotapes and guidebooks. He gathers much of his background information and assistance from Samarkand's new Information Consulting Center (ICC), one of Uzbekistan's first research and resource organizations.

In a region previously isolated from world trading and information systems, the ICC is a new general information and resource center for business people, academicians, non-governmental organizations and others who are interested in learning Western techniques and ideas. Eurasia Foundation funding helped start up the Center and supports a system for electronic mail open to all for use without charge. The e-mail system ensures easy contact with colleagues and information worldwide.

"In conditions of a market economy, access to firsthand information is half the battle," Shakirov said. "The Center is in the vanguard of information work."

### SAMARKAND INFORMATION CONSULTING CENTER— Samarkand, Uzbekistan

**GRANTEE:** Samarkand Information Consulting Center **AMOUNT:** \$13,451 **PURPOSE:** To support a public information center including a public access e-mail connection, an NGO support center, and business education programs in the Samarkand region. Foundation funds support a portion of the initial start-up costs of the center, which include international airfare, local travel and equipment.

Shakirov began his business in 1994. While working for a local newspaper, he met with the leaders of the French-Turkish firm Voyage, who were interested in gathering material on religious sites in Central Asia to connect into a route for tourists. Shakirov offered his help, saw an opportunity for himself and turned to the Center for assistance.

"A new attitude toward work is being formed here, as well as a new cultural level," Shakirov said. "The dominant themes will be industriousness, far-sightedness and good will."

With departments for commercial enterprises, editorial work and socio-political organizations, the Samarkand Center serves around 30 people every day. It offers an intensive course in English and a library of 3,000 volumes in English and Russian, with a focus on marketing, economics and management. The Center expects to become self-sufficient through its services to local businesses.

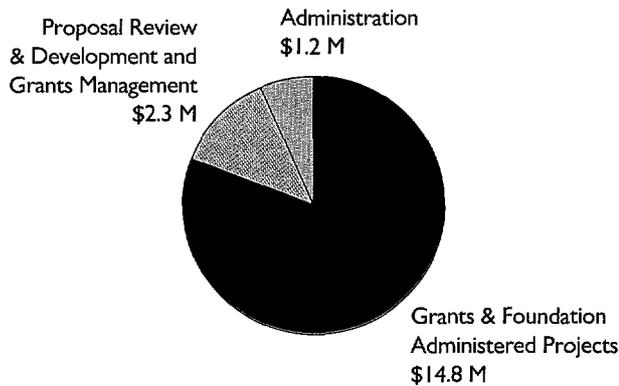
ICC Director Ravshan Sabirov said he sees the Center as "a means to achieve the main goal—the transformation of Uzbekistan into a leading democratic state."



Samarkand Information Consulting Center staff with sampling of resource materials available at the Center.

# FINANCIAL STATEMENTS

## EXPENDITURES MAY 1993—DECEMBER 1994



**A** summary of the Eurasia Foundation's financial position and results of operations for the fiscal year ended September 30, 1994 and for the period from inception through September 30, 1993 are shown below. Copies of the Foundation's full audited financial statements are available at Headquarters in Washington, DC.

## BALANCE SHEET

	1994	September 30 1993
<b>ASSETS</b>		
Cash	\$196,750	\$17,059
Grants and accounts receivable	5,065,672	786,980
Employee advances	10,009	
Refundable deposits	9,259	8,759
Prepaid expenses	93,516	10,644
Fixed assets, net of accumulated depreciation of \$79,148 and \$4,838	<u>225,481</u>	<u>115,683</u>
	<u>\$5,600,687</u>	<u>\$939,125</u>
<b>LIABILITIES AND NET ASSETS</b>		
Accounts payable and accrued expenses	\$181,007	\$36,963
Grants payable	<u>5,193,676</u>	<u>786,355</u>
Total liabilities	<u>5,374,683</u>	<u>823,318</u>
Net assets:		
Unrestricted	<u>226,004</u>	<u>115,807</u>
Total net assets	<u>226,004</u>	<u>115,807</u>
Total liabilities and net assets	<u>\$5,600,687</u>	<u>\$939,125</u>

## STATEMENTS OF ACTIVITY

	Unrestricted	Year Ended September 30, 1994 Temporarily Restricted	Total	For the Period From
				Inception (May 18, 1993) Through September 30, 1993
				Total
Revenue and other support:				
Contributions	\$7,191	\$ 12,699,636	\$ 12,706,827	\$ 2,223,383
Interest income	406		406	100
Net assets released from restrictions:				
Satisfaction of program restrictions	12,518,731	(12,518,731)		
Satisfaction of equipment restrictions	<u>180,905</u>	<u>(180,905)</u>		
Total revenues & other support	<u>12,707,233</u>		<u>12,707,233</u>	<u>2,223,483</u>
Expenses:				
Program	11,869,453		11,869,453	1,847,512
Management and general	<u>727,583</u>		<u>727,583</u>	<u>260,164</u>
Total expenses	12,597,036		12,597,036	2,107,676
Changes in net assets	110,197		110,197	115,807
Net assets at beginning of period	<u>115,807</u>		<u>115,807</u>	
Net assets at end of period	<u>\$226,004</u>		<u>\$226,004</u>	<u>\$115,807</u>

## STATEMENT OF FUNCTIONAL EXPENSES

	Program Services	Year Ended September 30, 1994 Management and General	Total	For the Period From
				Inception (May 18, 1993) Through September 30, 1993
				Total
Personnel	\$776,254	\$377,261	\$1,153,515	\$195,247
Fringe benefits	139,355	74,612	213,967	36,407
Professional fees	268,861	26,258	295,119	124,365
Occupancy	79,241	106,505	185,746	64,737
Travel & meetings	192,602	29,161	221,763	36,087
Office expenses	122,580	39,476	162,056	45,615
Grants	10,290,560		10,290,560	1,600,380
Depreciation		<u>74,310</u>	<u>74,310</u>	<u>4,838</u>
Total	<u>\$11,869,453</u>	<u>\$727,583</u>	<u>\$12,597,036</u>	<u>\$2,107,676</u>

## NOTES

The Foundation's financial statements have been prepared on the accrual basis of accounting. Accordingly, revenues and assets are recognized when earned and expenses and liabilities are recognized when incurred.

Grant expense is recognized at the time the grant is awarded to the recipient. Subsequent cancellations are recorded as a reduction of grant expense at the time of cancellation (in FY 1994 cancellations of prior year awards were \$35,122).

In FY 1994, over 81% of the Foundation's expenses were for grants.

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Kakha Lomania

*For Field Office addresses see page 10*

## ACKNOWLEDGMENTS

The Foundation also would like to acknowledge the assistance of the following individuals in producing this annual report.

Design: Janin/Cliff Design, Inc.

Photography: James Hill

Editing: Joanne Omang and Joanne Goldberg

**SUMMARY OF GRANTS AWARDED JUNE 1993  
THROUGH DECEMBER 1994**

**ECONOMIC REFORM**

**AeroMap US, Inc** \$73,480  
Novosibirsk, Russia

To provide training at the Russian mapping institute Novosibirsk Institute of Engineers of Geodesy, Aerial Surveys and Cartography (NIIAG&K), in conjunction with the University of Alaska, to photogrammetry instructors in the use of advanced digital surveying and mapping technologies, in order to aid land privatization efforts.

**AGBIS** \$24,000  
Chisinau, Moldova

To conduct two four-week training sessions for managers of agricultural enterprises in new management methods for a market environment. The training will include instruction in modern food processing technologies and relevant legislative and economic issues.

**American Institute of Business and Economics** \$50,000  
Moscow, Russia

In support of a management and economics training program in cooperation with Moscow State University. Innovative graduate-level programs include work study grants and internships with US companies active in Moscow.

**American Institute of Business and Economics** \$80,000  
Moscow, Russia

To support the further development of the American Institute of Business and Economics, a two-year business training program based at Moscow State University. The program provides an English-language, American-style business education. The school also works closely with the US business community in Moscow to place students in internships and jobs.

**Association for Management Development** \$1,863  
Russia

To support publication costs of a handbook and teacher's guide for teaching management for distribution at a conference of Russian university professors of business. The handbook will be further distributed to provincial management teachers.

**Association for Management Development** \$5,218  
Voronezh, Russia

In support of a conference on education methods and experiences, to be held in Voronezh, Russia, for instructors of business management from various regions of Russia.

**ASU-Kharkiv AVIA Institute** \$10,483  
Kharkiv, Ukraine

In support of retraining courses in new methods of managing production processes using information technology for employees of military plants undergoing conversion.

**ASU-HAI Small Enterprise** \$14,515  
Kharkiv, Ukraine

To support retraining courses for specialists from military plants now under conversion and for the development of computer software for the management of these enterprises.

**Atlantic Council of the United States** \$19,008  
Russia

In support of a "Dialogue on Defense Industrial Redirection" in collaboration with the Institute for World Economy and International Relations (IMEMO). The dialogue will engage senior US and Russian officials, corporate leaders, and academic specialists in order to support and encourage Russian industrial transition and restructuring.

**Azov Regional Management Institute** \$17,937  
Ukraine

In support of a summer economics program in Berdiansk for 120 students from throughout Ukraine.

**Blue Marble Partners** \$77,645  
Russia

To develop and implement training programs in real estate appraisal, feasibility and market analysis in 19 Russian cities. Project to be carried out in collaboration with APRO Ltd. and the Russian Society of Appraisers.

<p><b>Brown University</b> \$159,785 Minsk, Belarus</p> <p>To support the operations and institutional development of an American-Belarusian Foreign Investment Center in Minsk to train Belarusian business people in the preparation of Western-style business plans.</p>	<p><b>Citizens Network for Foreign Affairs</b> \$16,804 Russia</p> <p>To provide training in the production and distribution of training videos related to agribusiness development in Russia to representatives of AKKOR video (Association of Farmers and Agriculture Cooperatives of Russia).</p>
<p><b>California State University, Fresno Foundation</b> \$60,589 Minsk, Belarus</p> <p>To support the development of a business school curriculum, a market research and business forecasting center, and a business incubator at Belarus State University.</p>	<p><b>Columbia University Libraries</b> \$25,000 Twelve countries of the former Soviet Union</p> <p>To purchase high quality textbooks on management, economics, and other social sciences for a wide range of partner institutions in the NIS. (Last year, forty-eight institutions participated in the library exchanges).</p>
<p><b>Case Western Reserve University</b> \$69,650 Zelenograd, Russia</p> <p>Case Western University's Weatherhead School of Management will develop and implement a high school economics course to be piloted in the Zelenograd region of Russia, with potential broader application in Russia.</p>	<p><b>Commercial School "Sodejstvie"</b> \$4,950 Moscow, Russia</p> <p>To support a business vocational education program for high school students.</p>
<p><b>Case Western Reserve University</b> \$154,099 Cheboksary, Russia</p> <p>To support the establishment of a Business Assistance Center at Chuvash State University in Cheboksary, Russia. Faculty from Case Western Reserve University's Weatherhead School of Management will provide business training at the Center for 100-150 entrepreneurs and managers during the first year of operations.</p>	<p><b>Connolly International</b> \$56,054 Russia</p> <p>To support the training and participation of Russian high technology industry representatives at a specialized enterprise forum conducted at the Massachusetts Institute of Technology.</p>
<p><b>Center for Strategic and International Studies</b> \$11,264 St. Petersburg, Russia</p> <p>To develop, produce and televise a one-hour business education program on the role of foreign investment in St. Petersburg in collaboration with St. Petersburg University, Comspan, Inc., and the International Action Committee for St. Petersburg.</p>	<p><b>Counterpart Foundation</b> \$75,000 Russia</p> <p>To conduct training seminars in Moscow and other Russian cities on employment and business opportunities for women.</p>
<p><b>Center of Social and Economic Research</b> \$23,661 Zaporozhie, Ukraine</p> <p>To develop and publish original Ukrainian-language textbooks on introductory and intermediate micro- and macroeconomics to be distributed for use by students in three universities in Zaporozhie. Textbooks to be developed in consultation with lecturers from the Civic Education Project.</p>	<p><b>Crosscurrents International Institute</b> \$74,821 Ukraine</p> <p>To support the development of rural cooperatives in the Tlumach region of Ukraine through training and other technical assistance.</p>
	<p><b>Dnipropetrovsk State University</b> \$2,564 Ukraine</p> <p>To support the development of an economics library at the institution.</p>

<b>Donetsk Polytechnic Institute</b>	\$60	<b>Foundation for Russian/American Economic Cooperation</b>	\$176,899
Donetsk, Ukraine		Vladivostok, Russia	
To support a one-year subscription to the magazine "Petri Net Newsletter" for use in teaching management and information technologies.		To support the development of a non-governmental organization in Vladivostok, Russia to carry out training programs, serve as a center for commercial information and networking, provide electronic communication capabilities throughout the Russian Far East, and administer training for business plan writing.	
<b>Drogobych Pedagogical University</b>	\$1,000	<b>Freedom Channel</b>	\$50,000
Ukraine		Russia	
To support the development of an economics library at the institution		In support of a five-part television series on the dangers and remedies of hyperinflation.	
<b>Duke University</b>	\$2,512	<b>Franco-Russian Institute of Business Administration</b>	\$6,150
Belarus		Obninsk, Russia	
To provide support for a representative from the Belarusian Committee for Foreign Economic Relations to participate in the Fuqua School of Business Training Program.		To support the establishment of the Center for Business Development at the Franco-Russian Institute of Business Administration. The Institute trains professionals in the fields of management, business, economics, finance, accounting, and information systems.	
<b>Enterprise "Center Personal"</b>	\$7,776	<b>Geonomics Institute</b>	\$31,464
Ukraine		Kola Peninsula, Russia	
To provide consulting and training to enterprises in Eastern Ukraine on economic survival strategies during periods of economic transition.		In support of the establishment of a Regional Development Authority in the Kola Peninsula, Russia.	
<b>Enterprise Lugansk</b>	\$15,500	<b>Geonomics Institute</b>	\$154,470
Lugansk, Ukraine		Murmansk Oblast, Russia	
To provide support for the creation of a small business development center in Lugansk, Ukraine.		In further support of the Kola Business Development Center in partnership with the Murmansk Oblast Administration and the Mining Institute of the Kola Science Center. The Center will have four areas of concentration: small business development, business support services, domestic investment promotion, and export promotion.	
<b>Financial Services Volunteer Corps</b>	\$60,368	<b>George Mason University</b>	\$161,378
Belarus and Moldova		Russia	
To support volunteer technical assistance for the development of the financial sector in Belarus and Moldova. Beneficiaries in Belarus include: the National Bank, the Commercial Bankers' Association and the Stock Exchange; in Moldova: the National Bank and the Savings Bank.		To provide support for specialized training and internships for 25 Russian financial services professionals. Project is cosponsored by the US Treasury Department's Financial Services and the Soros Foundation.	
<b>Foundation for Enterprise Development</b>	\$139,264		
Vladivostok, Russia			
To support the establishment of a small business development center in Vladivostok, Russia. The center, based on the model of the CONNECT program in San Diego, will provide training and information to small business owners in the Russian Far East. Key Russian staff of the center will be trained in San Diego and will receive follow-up assistance to establish the center in Vladivostok.			

**George Washington University** \$25,500  
Kyrgyzstan

In support of specialized training of four key individuals from the public and private sectors in Kyrgyzstan who are actively involved in the development of the Kyrgyz tourism industry and public policies to support tourism.

**George Washington University** \$3,864  
Uzbekistan

In support of specialized training of three key individuals from the public and private sectors in Uzbekistan who are actively involved in the development of the Uzbek tourism industry and public policies to support tourism.

**Georgia State University** \$86,320  
Moscow, Russia

To develop a new undergraduate business curriculum in conjunction with the Moscow University of Consumer Cooperatives and to train Russian faculty to teach these new courses.

**GMI Engineering and Management Institute** \$24,900  
Russia and Ukraine

To support the production of a series of videotaped manufacturing courses to be used at fifteen educational institutions in Russia and Ukraine.

**Indiana University** \$162,734  
Ryazan, Russia

To support a regional bankers' training program for 13 banks in the Ryazan region of Russia by the Indiana University School of Business in collaboration with the Ryazan Association for Business Development and the Ryazan State Pedagogical University.

**INET Foundation** \$40,450  
Moscow, Russia

In support of a conference for Russian women entrepreneurs and others in collaboration with the Institute for World Economy and International Relations (IMEMO) and Moscow State University. This two-day exchange will bring together Russian and American business people, NGOs, and academicians to discuss business ethics and behavior within a market economy.

**INET Foundation** \$49,550  
Multiple regions of Russia

To establish business libraries in 5 Russian cities and to conduct business training seminars for Russian women in Moscow, Nizhny Novgorod, Samara and Saratov.

**Information and Scientific Technology Bank**  
"GLOB, Ltd." \$1,361  
Chisinau, Moldova

To provide support for the development of the business and economics library resources at a business school in Chisinau, Moldova.

**Institute of Computer-Aided  
Legal Processing** \$24,500  
Russia

To support a program to retrain former military officers in such fields as economics, management, accounting, Russian and international business law and the use of personal computers in management, law, finance and business.

**Institute of Public Administration and  
Local Government** \$17,400  
Ukraine

For the development of a textbook on public finance and budgetary policy. The publication of the book will be supported by the International Renaissance Foundation (a branch of the Soros Foundation).

**International Academy of Original Ideas** \$16,700  
Kiev, Ukraine

In support of the researching and writing of a textbook on microeconomics. The textbook will be published and distributed among public libraries and universities.

**International Foundation for  
Capital Market Development** \$50,000  
Kharkiv, Donetsk, Dnipropetrovsk, and Yalta, Ukraine

To support short-term training in Poland for individuals responsible for privatization in four Ukrainian cities. Training will be coordinated by the Center for Privatization, Investment and Management in Kiev.

**International Encyclopedic Bureau  
on Mathematics** \$5,354  
Lviv, Ukraine

In support of the researching and writing of a textbook on econometrics. The textbook will be published and distributed among public libraries and universities.

**International Foreign Policy Association** \$50,000  
Tbilisi, Georgia

In support of management training seminars in Tbilisi, an extended training and internship program in California, and follow-up training in Tbilisi for managers, business owners, and entrepreneurs. This project is being carried out in collaboration with the Tbilisi Business School, the University of California at Davis, Stanford University and the Georgian Ministry of Agriculture and Food Industry.

**International Foreign Policy Association** \$100,000  
Georgia

To support the Georgian Management Training Program in Tbilisi, Georgia. The project will provide management training and internship programs in California and follow-up training in Tbilisi for managers, business owners and entrepreneurs. Project is being carried out in collaboration with the Tbilisi Business School, the University of California at Davis and Stanford University.

**International Foreign Policy Association** \$111,098  
Georgia

To support a program to train Georgian faculty from the Tbilisi Business School at the University of San Francisco. This effort is part of an ongoing program to establish a high-quality management training program in Tbilisi.

**International Institute of Business  
and Banking** \$81,171  
Togliatti, Russia

To support a visiting teachers program for the International Academy of Business and Banking, a private, nonprofit educational institution in Togliatti, Russia. Volunteer US experts will train Academy faculty members to deliver courses on business and banking topics.

**International Management Institute - Kiev** \$55,636  
Kiev, Ukraine

To support two faculty development projects. The first effort involves International Executive Service Corps volunteers working with IMI-Kiev faculty to develop long-term technical assistance for enterprises in Ukraine undergoing privatization and defense conversion. The second effort involves sending two IMI-Kiev faculty members to the University of Delaware to participate in a management training program.

**International Technology Group** \$20,006  
Kirov, Russia

In support of a short-term total quality management training seminar in Kirov, Russia for managers of enterprises in the region. An International Executive Service Corps volunteer will provide three months of follow-on technical assistance to the participating enterprises.

**Iowa/Stavropol Sister State Committee** \$33,920  
Stavropol, Russia

In support of sending three business professors and five graduate students of business to Stavropol, Russia to initiate business development seminars and to establish a small business center in collaboration with the Stavropol Pedagogical Institute.

**Iowa/Stavropol Sister State Committee** \$82,580  
Stavropol, Russia

To support the further development of the private sector of the Stavropol region of Russia through business education and training of managers and entrepreneurs, development of a business curriculum, and assistance to develop a local business association. This project will be carried out through a coalition of Iowa/Stavropol partners including the Des Moines Area Community College, the University of Iowa College of Business Administration, and the North Caucasus Center for Education and Economic Development in Stavropol.

**J. Sargeant Reynolds Community College** \$17,865  
Russia

To support training of 20 Russian bankers through a specialized bankers' training course to be carried out in Richmond, Virginia.

**Junior Achievement International** \$62,270

To strengthen its Russian economics education training efforts by establishing and formalizing a Russian board of directors to support and guarantee continuity in Junior Achievement of Russia's efforts.

**Junior Achievement International** \$56,129  
Belarus and Moldova

To pilot Junior Achievement's business and economics education programs in Belarus and Moldova.

**Junior Achievement International** \$82,620  
Kazakstan, Kyrgyzstan, Uzbekistan

To pilot Junior Achievement's business and economics education program in several Central Asian countries.

**Junior Achievement International** \$93,550  
Ukraine

To support the expansion of the Junior Achievement program in Ukraine. The project will train 200 Ukrainian teachers, distribute 100 sets of course materials in Ukrainian, and develop the local board of directors of Junior Achievement-Ukraine.

**Junior Achievement - Ukraine** \$4,889  
Kiev, Ukraine

To provide support for the translation of textbooks on applied economics for local high schools.

**Kent State University** \$92,301  
Russia

To support the development of four regional employee ownership training programs in Russia in conjunction with the Russian Economic Reforms Foundation. The project will include training of local trainers and the establishment of model training programs.

**Khabarovsk Krai Educational Committee** \$24,992  
Khabarovsk, Russia

In support of economics education training programs in eleven secondary schools in the Khabarovsk Krai in the Russian Far East. This project is being conducted in cooperation with Junior Achievement International and the US Peace Corps.

**Kharkiv Center for Educational Initiatives** \$15,099  
Ukraine

In support of a competition for research papers on selected economic topics for high school students from various regions of Ukraine. Results of the competition will be discussed at a conference to be held during the summer of 1995.

**Kharkiv Center for Educational Initiatives** \$9,900  
Ukraine

To support a summer economics program in Sevastopol for students aged 14-15 from various locations in Ukraine.

**Kharkiv Physic-Math Lycee** \$4,109  
Ukraine

For the development of a curriculum in economics, econometrics, and game theory. A teaching guide will be published and distributed to high schools in the eastern regions of Ukraine.

**Kiev State University** \$2,932  
Ukraine

For the development and publication of a yearly bulletin on social and economic geography. The bulletin will be distributed to public libraries, universities and regional authorities throughout Ukraine.

**Kiev State Economic University** \$10,000  
Ukraine

For the development and publication of a textbook on 'The History of Economic Theory' which will include chapters on Ukrainian economic development. The textbook will provide a comparative approach and will be distributed among public libraries and universities in Ukraine.

<b>Kiev State Economic University</b> Ukraine	\$9,722	<b>Lugansk Pedagogical Institute</b> Lugansk, Ukraine	\$5,645
To support the development of an economics library at the institution.		To conduct a survey to identify factors which promote or impede the development of small business in the Lugansk region. The final result will be a report which will include recommendations for improving the environment for small business development in the region.	
<b>Kiev State University</b> Ukraine	\$19,915	<b>Lviv Lycee of Management</b> Lviv, Ukraine	\$22,960
To develop a textbook on mathematical economics, which will be distributed to universities in Ukraine.		To support the translation, publication and free distribution of the Junior Achievement program "Project Business." Twenty-five teachers from high schools in western Ukraine will be trained in teaching these materials in two seminars.	
<b>Kiev-Mohyla Academy</b> Kiev, Ukraine	\$8,258	<b>Lviv Polytechnic State University</b> Lviv, Ukraine	\$24,305
To provide support for two-month training courses on macro- and micro-economy for 25 Ukrainian professors.		In support of the development of business textbooks and courses on economics and business for students in Lviv, Ukraine.	
<b>Kiev-Mohyla Academy</b> Kiev, Ukraine	\$17,350	<b>Management Development Federation</b> Russia	\$19,735
For the development of a microeconomics and econometrics curriculum. A teaching manual will be published and distributed to universities throughout Ukraine.		To support a conference entitled "The Substance of Management Education" for one hundred teachers from economics faculties throughout Russia. A follow-up publication of teaching manuals developed during the workshops will also be produced.	
<b>Kirovograd Institute of Commerce</b> Kirovograd, Ukraine	\$835	<b>Market Reform Center</b> Ternopil, Ukraine	\$3,630
To support the development of a model program for teaching business planning to former military officers in Ukraine.		To support a pilot project for transforming a collective farm into a new ownership form in the Ternopil region. An expert on agriculture will provide consultations to the farm and will draw conclusions on the most practical methods of privatizing the agricultural sector in Ukraine.	
<b>Land O'Lakes</b> Kyrgyzstan	\$10,418	<b>Metropolitan Washington Airports Authority</b> Russia	\$91,281
To support training for small business development for a delegation from Karokol, Kyrgyzstan, to be carried out in Poland and Hungary.		To develop and carry out training in airport management for administrators from four Moscow airports and other trainers who will teach a course in Russia. Also, to translate a US airport management textbook into Russian.	
<b>Lugansk Investment Fund</b> Lugansk, Ukraine	\$13,869		
To create a database in the Lugansk region on such topics as legislative issues affecting the local private sector, the availability of city-owned resources, such as idle machinery and free production space, as well as employment opportunities.			

<b>Middlesex Community College</b> Kyrgyzstan	\$56,445	<b>Nizhny Novgorod Computer School</b> Nizhny Novgorod, Russia	\$24,000
To support a three-week training program in the United States for 15 senior bank managers from Kyrgyzstan.		To support the acquisition of new computers for a regional computer school in Nizhny Novgorod that focuses on teaching personal computer skills to children, business people, and government officials.	
<b>Moscow State Pedagogical University</b> Moscow, Russia	\$15,000	<b>Odessa State Maritime University</b> Ukraine	\$1,100
To support the development of a joint business education program between Moscow State Pedagogical University and the University of Central Arkansas.		To support the development of an economics library at the institution.	
<b>National Council on Economic Education</b> St. Petersburg, Russia and Ukraine	\$75,000	<b>Petro Mohyla Society</b> Kiev, Ukraine	\$23,642
To support an economics education conference in St. Petersburg for NIS higher education faculty on how to train teachers of economics, and to support the translation and dissemination of economics texts, curricula and teaching materials in Russia and Ukraine.		In support of a Business Information Center in Kiev and the development and publication of business information guides.	
<b>New Economic School</b> Moscow, Russia	\$100,000	<b>Podol Region Training Center</b> Kiev, Ukraine	\$4,100
In support of a new economics training institute bringing high quality Western economics curricula to Russia. This program was jointly developed by Moscow State University, the Central Economics and Mathematical Institute (CEMI), and Hebrew University with cooperation from other Western universities. Involves leading economics professors teaching graduate-level courses and the development of curricula and programs to meet the needs of the next generation of Russian economists.		To provide support for the development of an economics library at a vocational training school in the Podol district of Kiev.	
<b>New Economic School</b> Russia	\$250,000	<b>Project on Economic Reform in Ukraine</b> Ukraine	\$12,683
To support the continued development of the New Economic School (NES), a two-year Master's degree program in economics in Moscow. NES expects to train over 200 economics graduate students over the next five years.		To sponsor a group of five Ukrainians involved in the privatization process in Prague for one week to learn about the Czech Republic's experience and to visit privatized enterprises.	
<b>Nizhny Novgorod City Administration</b> Nizhny Novgorod, Russia	\$3,815	<b>Project on Economic Reform in Ukraine</b> Ukraine	\$74,255
To introduce a new course in business and banking English for working professionals and university and high school students in the city of Nizhny Novgorod.		To purchase Russian translations of Western business and economics books not available in Ukraine and to distribute these books to approximately 250 key libraries, institutes, universities, and government offices throughout Ukraine.	

**Pushchino State University Agrocollege** \$168,000  
Pushchino, Russia

To support the improvement of the Russian cattle industry and long-term development of the meat industry through the introduction of range-hardy cattle, which can withstand the extremes of the Russian winter. The grant supplements the donation of the initial herd on the part of a major Colorado cattle ranch.

**Program for Appropriate Technology  
in Health (PATH)** \$46,282  
Russia

To support an assessment and development phase for a Russian fund, which will make loans to indigenous small- and medium-sized companies for projects in critical health technologies. In this preliminary phase, PATH will assess financing regulations in Russia and develop a loan-making mechanism. PATH will then work with its partner in Moscow, Medtekhнологia, to identify potential loan projects.

**Research Foundation of the State  
University of New York** \$88,650  
Multiple countries of the former Soviet Union

To support the development of the Morozov Project which assists emerging Russian business initiatives by providing business consultation and training, a curriculum development program, and a network of business and training centers throughout the former Soviet Union.

**Resource Development Designs** \$89,005  
Krasnoyarsk, Russia

In support of a management training program and outreach center in conjunction with Krasnoyarsk State University and Michigan State University. The program will train managers of former military enterprises and others in the Krasnoyarsk region.

**Rural Enterprise Adaptation Program  
(REAP) International** \$57,760  
Lake Baikal Region and Dmitrov, Russia

To provide support to enhance the training capabilities of four Rural Innovation Centers in the Lake Baikal region and Dmitrov, which provide training to private farmers and entrepreneurs on agribusiness-related issues.

**Russian-American Business Center** \$47,788  
Nizhny Novgorod, Russia

To develop a nonprofit business center in Nizhny Novgorod established and operated with assistance from the US Peace Corps. The center will provide management training, information, and consulting services for entrepreneurs, new and recently privatized businesses, and other organizations in the Nizhny Novgorod Oblast.

**Saratov Center for Business Development** \$51,898  
Saratov, Russia

In support of information training and counseling for entrepreneurs and other business people in Saratov, Russia.

**Saratov Center for Business Development** \$4,960  
Saratov, Russia

To support a program to introduce the concept of focus groups as a marketing tool in the Volga region and train representatives of local businesses to implement focus group studies.

**Saratov University** \$5,240  
Saratov, Russia

To support the development of a business English curriculum and for the purchase of related textbooks and other teaching materials for teachers and students.

**School "Logos"** \$14,961  
Zaporozhie, Ukraine

To launch a regional competition for the development of an economics curriculum at the high school level, as well as to assist in setting up a regional resource center for economics training in high schools.

**Scientex Corporation** \$17,149  
Ukraine

To support a training mission to Poland for four Ukrainian small- and medium-sized enterprise experts on small business development and the establishment and operation of small business centers.

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**Sister Cities of Durham** \$106,630  
Kostroma, Russia

To support a small business assistance project between Durham, North Carolina and Kostroma, Russia. The project includes setting up a small business training program in Kostroma and creating "sister-business" pairings between small businesses in each city.

**Sister Cities of Marshalltown, Iowa** \$69,908  
Stavropol Krai, Russia

To support a farm and agribusiness program for the Budennovsk region of Stavropol Krai, Russia. Volunteer farmers and agricultural specialists from Iowa will provide short-term training and technical assistance for twelve Russian farmers. US agricultural specialists will provide advice over the long-term via electronic mail.

**Sister Schools International** \$11,900  
Belarus, Kazakstan, Ukraine, and Uzbekistan

To establish school-based, student-operated businesses at 12 sister schools in the NIS. The project will establish a small loan pool to make loans up to \$500 available to the student businesses. Upon completion of the project, a bilingual manual on how to establish student-run businesses will be prepared.

**Small Business Development Project** \$1,350  
Kirovograd, Ukraine

To support two seminars for 10 Ukrainian business people prior to their three-week visit to the USIS small business development seminar.

**Small Enterprise "Beta"** \$5,147  
Kiev, Ukraine

In support of the researching and writing of a textbook on applied economics for engineers. The textbook will be published and distributed among public libraries and universities.

**Sol System** \$15,500  
Russia

In support of the revision and publication of "Books on Economics and Business," a catalog of economics and business texts in the Russian language and available in Russia.

**Southern Illinois University at Carbondale** \$63,829  
Russia

To develop a model legal mechanism and framework for large-scale bankruptcy reorganization of Russian enterprises with significant social sphere assets. The project will initiate a pilot bankruptcy proceeding of an actual enterprise in Nizhny Novgorod.

**Stanford University-Center for International Security and Arms Control** \$64,264  
Moscow and Saratov, Russia

In support of five case studies of Russian defense enterprises utilizing different strategies in the effort to convert and privatize. These studies were developed in cooperation with the Russian Institute for the Economy in Transition, Russia's Economic Reform Foundation, Moscow State University, the Science Development Applications Corporation (SAIC) and the US Foundation for Enterprise.

**St. Petersburg School of Economics/ Education and Publishing** \$20,450  
Russia

To support an educational program entitled "Financial Management and Investment Analysis" for bank employees, investment and pension fund employees, financial and insurance company employees, directors and managers of privatized companies, and officers of the municipal structures.

**Technical Assistance for the Republic of Armenia, Inc.** \$78,000  
Armenia

In support of a program to match US volunteer technical advisors with small business owners in Armenia. TARA's Washington, DC office will develop a network of US volunteers interested in working in Armenia. TARA's Yerevan office will identify technical assistance needs, monitor volunteers, and provide training and consulting services.

**"Thesis" Almanac/Intercenter** \$7,003  
Russia

To support the publication of six articles by leading Western economists which will be translated and edited by "Thesis."

**Touro College** \$160,000  
Moscow, Russia

To support the establishment of an 18-month degree program in accounting for working professionals. Touro College will conduct the program in conjunction with Moscow State Linguistic University.

**Tufts University** \$127,050  
Russia

To develop and adapt a US undergraduate economics textbook to Russian conditions. This project is to be carried out jointly by Tufts University and the International University in Moscow.

**Ukrainian Consultant Union** \$11,970  
Kiev, Ukraine

In support of the development of economics textbooks and a two-year and four-year economics curriculum for a high school in Kiev, Ukraine.

**Ukraine Pedagogical University** \$7,650  
Ukraine

In support of the development of a textbook for teachers on the basics of economic theory, which will be distributed to pedagogical institutes throughout Ukraine.

**University of California at Berkeley--  
Haas School of Management** \$50,000  
St. Petersburg, Russia

In support of a partnership with St. Petersburg University to develop management training programs.

**University of Central Arkansas** \$96,338  
Russia

To support a training program at the Moscow State Pedagogical University for teachers of business and entrepreneurship in Russia. Twenty teachers will participate in workshops in Moscow lead by US faculty. A small group of Russians will also receive more in-depth training in Arkansas.

**University of Chicago — Law School** \$48,130  
Multiple countries of the former Soviet Union

To support the participation of key Central Bank representatives from seven NIS states at a conference focusing on the effective role and operation of central banks in a market economy.

**University of Delaware** \$70,080  
Kiev, Ukraine

To bring twenty-five students from the International Management Institute in Kiev to a five week training and internship program in Delaware.

**University of Delaware** \$2,117  
Minsk, Belarus

For support of transport expenses of computer and office equipment to the International Management Institute - Belarus.

**University of Kentucky Research  
Foundation** \$50,080  
Kazakstan

To support semester-long internships and training in business English at the University of Kentucky for six English language instructors from the Kazak National Academy of Management.

**University of Massachusetts—Amherst** \$72,673  
St. Petersburg, Russia

To support a faculty exchange and training program in management and business between the University of Massachusetts at Amherst, the St. Petersburg Management Training Center and the Management Department of the St. Petersburg University of Telecommunications.

**University of Massachusetts—Amherst** \$61,011  
Pskov, Russia

To promote regional planning and economic development in the Pskov region of Russia through training and other support to the Pskov Center for Regional Planning. The training is being carried out in collaboration with the Pskov Regional Administration and Pskov Polytechnic University.

**University of Nebraska at Lincoln** \$79,298  
Kyrgyzstan

To support the development of the Kyrgyz-American School of Business at Kyrgyz State University in Bishkek, Kyrgyzstan, through faculty training, curriculum development, and the establishment of a computer lab and business library.

**University of Nebraska at Omaha** \$99,392  
Chisinau, Moldova

To support the development of a Small Business Development Center at the Academy of Economic Studies in Chisinau, Moldova, and to facilitate an exchange of business educators between the two universities.

**University of Nebraska at Omaha** \$181,114  
Chisinau, Moldova

To support the further development of the Moldovan-American Center for Private Initiatives, a small business center in Chisinau that provides information, training, and counseling to entrepreneurs and small business owners; and for the establishment of three satellite business centers in Moldova. This project is being carried out in collaboration with the Academy of Economic Studies in Chisinau.

**University of Wisconsin-Eau Claire** \$62,366  
Dubna, Moscow, Murmansk and Perm, Russia

To carry out training programs on entrepreneurship and small business development, employment opportunities and career planning for women in several Russian cities. This project is being carried out in collaboration with the Russian Independent Women's Forum, the Russian Federal Employment Service, as well as a number of Russian women's organizations in each of these cities.

**US-Ukrainian Charitable Fund**  
"Sabre-Svitlo" \$17,355  
Ukraine

To augment the existing distribution system of a Ukrainian NGO which provides donated Western textbooks and periodicals on a wide range of topics, including law, economics and business, to organizations throughout Ukraine.

**Virginia Biotechnology Research Park** \$31,837  
St. Petersburg, Russia

To conduct a five-day training institute for 25 Russian scientists in medicine and biotechnology on how to develop and present business plans. The institute is part of a larger training program to educate and train Russian scientists on how to identify and commercialize promising Russian technologies.

**Virginia Commonwealth University** \$4,711  
Pyatigorsk, Russia

To provide support for a small business development program in Pyatigorsk, Russia.

**Virginia Commonwealth University** \$15,360  
Pyatigorsk, Russia

To support a business development conference in Pyatigorsk, Russia that will initiate a series of long-term business and economic development projects in the Stavropol Krai between Virginia Commonwealth University, the Pyatigorsk Commercial Academy and other partners in the region.

**Volga Business and Management Academy** \$21,720  
Togliatti, Russia

To support the establishment of a business incubator center, which will provide communications and administrative support for up to fifteen new businesses.

**Volunteers in Overseas Cooperative Assistance** \$40,060  
Belarus and Ukraine

To carry out training seminars on collective farm privatization in Minsk, Belarus and Kiev, Ukraine for farmers from both of these countries.

**Volyn State University** \$5,059  
Lutsk, Ukraine

For the development and publication of a textbook on microeconomics. The textbook will be distributed to public libraries and universities in Ukraine.

**Washington State University** \$557  
Multiple countries of the former Soviet Union

To support the donation of 300 business and management textbooks to multiple NIS business schools.

**West Michigan/St. Petersburg Regional International Exchange Council** \$8,335  
St. Petersburg, Russia

To support a bank administration training program between West Michigan and the St. Petersburg Region.

**Women's Information Project** \$2,000  
Moscow, Russia

To support tuition expenses for 5 Russian women leaders to participate in a 5-week management training program in the Netherlands.

**WorldTeach** \$50,000  
Kaliningrad, Russia

In support of business English training in Kaliningrad, Russia.

**Zaporozhie Center for Economic and Sociological Initiatives** \$23,661  
Zaporozhie, Ukraine

To develop and publish original Ukrainian-language textbooks on introductory and intermediate micro- and macroeconomics to be distributed for use by students in three universities in Zaporozhie. Textbooks to be developed in consultation with lecturers from the Civic Education Project

**Zaporozhie Institute of Management, Business and Law** \$12,250  
Zaporozhie, Ukraine

In support of the development of a student internship program at the Institute. Interns will participate in management training programs at selected companies.

**Zaporozhie State Technical University** \$4,650  
Ukraine

To support the development of an economics library at the institution.

## **GOVERNMENTAL REFORM AND THE NONPROFIT SECTOR**

**Ariadna Foundation** \$24,076  
Russia

To provide support for two four-day seminars and a series of publications on women's leadership, political activism, involvement in the voting process, and legislative issues related to women and democratic reform.

**Alaska Conservation Foundation** \$8,467  
Russia

In support of travel costs for members of the Alaska Conservation Foundation to the Russian Far East and Moscow to investigate the interest of Russian environmental and native organizations to establish a formal network of Arctic non-governmental organizations that would influence policy on management and development of the Arctic.

**Alaska Native Foundation** \$55,920  
Russian Far East

In support of a community development program in New Chaplino and Yanrakkinot, two villages in the Chukotka region of the Russian Far East. Project results from these two villages will be shared with other villages throughout the Russian Far East through various associations of Native people, as well as regional and native newspapers.

**American Forests** \$4,500  
Krivoi Rog, Ukraine

In support of sending two representatives to the "Nature Use in Ukraine" Conference, which is aimed at developing policy measures to assure sustainable economic development in the country. Following the conference, the two representatives will conduct an organizational assessment of their NGO counterpart in Ukraine

**American Forum for Global Education** \$132,136  
Russia

In support of the "Russian Global Schools Initiative" of the Russian Ministry of Education in promoting globalization of the Russian secondary school curriculum and linking of schools in Russia and the United States.

**American Ditchley Foundation** \$10,000  
Multiple countries of the former Soviet Union

In support of travel and maintenance costs for six participants from Russia (excluding from Moscow) and from neighboring NIS states for the conference "Russia's Search for a Post-Communist Identity."

**American University of Armenia** \$72,600  
Yerevan, Armenia

In support of the development of a three-term certificate program in Public Policy and Management. Courses will include Public Organizations and Management, Policy Processes and Institutions, and Government and Business.

**Aral Sea Information Committee** \$50,088  
Uzbekistan

In support of cooperative efforts with non-governmental organizations (NGOs) of the Karakalpak region of Uzbekistan, including a two-month administrative internship in San Francisco for five regional NGO leaders.

**Armenian Bar Association** \$17,850  
Armenia

In support of the development of a legal database of new legislation in Armenia to be distributed to policy makers in Armenia and available to the public.

**ANIMA Organization** \$10,150  
Sverdlovsk Oblast, Russia

In support of the production and distribution of a free, bi-weekly newsletter for NGOs in the Yekaterinburg and Sverdlovsk oblasts. ANIMA will also set up a small desktop printing operation that other local NGOs can use at cost.

**Antimonopoly Committee of Ukraine** \$1,344  
Ukraine

In support of a seminar on demonopolization of state enterprises and recent changes in anti-monopoly legislation for representatives of the Antimonopoly Committee from several Ukrainian oblasts.

**Association of the Bar of New York City** \$43,275  
Bishkek, Kyrgyzstan

To bring five Kyrgyz legal officials for a five-week training and tour program in New York and California to assist in the development of an independent Bar in Kyrgyzstan.

**Association "Citizens' Information Initiative"** \$24,400  
Irkutsk, Russia

To support the development of an information and communications center in Irkutsk. The center will provide access for local professionals to a variety of information and communications services, including electronic mail.

**Boston-Kiev Sister City Association** \$5,220  
Kiev, Ukraine and Moscow, Russia

In support of the program design component of the Boston-Kiev Sister City Association program of NGO development and support in Ukraine.

**Business Ukraine Newspaper** \$8,260  
Ukraine

To provide support for two scholars and one journalist to make a follow-up visit to the Czech Republic and Slovakia to study the results and experience of the second wave of large-scale privatization and the divergent approaches to privatization in the two countries. As a result of the trip, a set of articles and a book will be developed and published.

**California State University, Sacramento** \$180,000  
Central Russia

In support of a two-year project of the California State University, Sacramento and the Kaluga Institute of Municipal Government in establishing a public administration training, research, and consultation programs for municipal governments in Central Russia.

**Center for Civil Society International** \$89,500  
Multiple countries of the former Soviet Union

In support of programs providing information resources to "third sector" organizations in the NIS through directories, training materials, and international electronic mail communications.

<p><b>Center for Democratic Reform "DEMOS"</b>      \$24,558 Kiev, Ukraine</p> <p>In support of the development and publication of four introductory primers on democracy: "The ABCs of Democracy," "What Does it Mean to Be a Citizen?," "Rule of Law," and "Human Rights and Civil Liberties."</p>	<p><b>"Chance" Children's Legal Rights Foundation</b>      \$15,300 Russia</p> <p>In support of writing, publishing and distributing two volumes about legislation relating to children's legal rights. Both volumes will be distributed to a wide network of local officials, lawyers, law enforcement agencies, non-profit organizations and schools.</p>
<p><b>Center for Human Rights Advocacy</b>      \$35,000 St. Petersburg, Russia</p> <p>To support the Criminal Justice Advocacy Institute project which will train Russian criminal justice professionals in the theory and operation of a criminal justice system.</p>	<p><b>Charitable Fund "UFE"</b>      \$15,030 Kiev, Ukraine</p> <p>To conduct research on the securities market in Ukraine. The results and policy recommendations will be presented to appropriate government authorities and published in a series of newspaper articles.</p>
<p><b>Center for International Indigenous Rights and Development</b>      \$5,842 Yakutia, Russia</p> <p>In support of travel and program costs for consulting programs on indigenous rights for indigenous organizations in Siberia.</p>	<p><b>Charities Aid Foundation America</b>      \$92,960 Russia</p> <p>To support the development of Russian NGOs in provincial Russia by conducting a series of training seminars; establishing six regional centers equipped with computers, communications equipment and a library of NGO literature; and sponsoring two NGO conferences.</p>
<p><b>Center for Post-Soviet Studies</b>      \$50,000 Russia</p> <p>In support of an "Environmental and Health Atlas of Russia" to be used by Russian policy makers in economic development programs.</p>	<p><b>Charity and Health Foundation</b>      \$2,000 Nizhny Novgorod, Russia</p> <p>To support the coordination of pre-natal educational programs in conjunction with the city government.</p>
<p><b>Center "Karta"</b>      \$7,056 Ryazan, Russia</p> <p>In support of a human rights protection service in Ryazan, Russia that would provide for the collection and processing of information on human rights violations; the public control of state human rights defense organizations; and for relevant literature on the subject of human rights.</p>	<p><b>Chemical Security Union</b>      \$8,441 Saratov Oblast, Russia</p> <p>To support the creation of an information center which will address issues of chemical safety and will include the establishment of a library and computer database, as well as public outreach and education programs.</p>
<p><b>Center for Strategic and International Studies</b>      \$56,000 Ukraine</p> <p>In support of policy working groups and bi-annual meetings between senior policy makers in Ukraine and the United States. Co-funded by Soros Foundation and Archer Daniels Midland.</p>	<p><b>Children's Cultural and Ecological Newspaper "Utya"</b>      \$8,671 Nizhny Novgorod, Russia</p> <p>To support the expansion of a journalism training program for children which will teach participants about free press and actively include them in the process of publishing a newspaper.</p>

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**Citizens Exchange Council** \$10,000  
 Tambov, Krasnoyarsk and Moscow, Russia

To support a delegation of three Russian educators to the North American Association for the Environmental Education conference in Big Sky, Montana in September 1993.

**Citizens Exchange Council** \$53,849  
 Rostov Krai, Russia

In support of the development of a Geographic Information Systems (GIS) capability, as well as a GIS training center, in southwestern Russia. The program falls within the framework of the ongoing Tennessee Valley-Rostov Region Partnership which has sponsored a number of joint activities over the past several years.

**Citizens Network for Foreign Affairs** \$159,876  
 Russia and Ukraine

To support short-term specialized management training programs in the US for leaders of 5 local branches of the Association of Farmers and Agricultural Cooperatives of Russia and the Ukrainian Farmers Association. Training will include farm bureau operations and member services, computer and financial systems, formation of cooperatives, radio station development, and policy advocacy.

**City Club Forum Foundation** \$36,500  
 Volgograd, Russia

To support the development of a civic speech forum in Volgograd, Russia, modeled on the City Club of Cleveland. This grant will help support program costs associated with conducting six public debates and providing training on how to establish and manage a forum.

**City of Des Moines, Iowa** \$18,945  
 Stavropol, Russia

In support of public administration training programs by the city of Des Moines with municipal officials from its sister city Stavropol, Russia.

**City of Kalamazoo, Michigan** \$12,000  
 Pushkin, Russia

In support of a ten-day "Urban Economic Development Summit" between civic and business leaders of partnership cities Pushkin, Russia and Kalamazoo, Michigan, in conjunction with the Global Network for Human Development.

**City of Nizhny Novgorod** \$6,275  
 Nizhny Novgorod, Russia

In support of the development of a new city charter with the aid of local Peace Corps volunteers.

**Civic Education Project** \$145,878  
 Russia

The Civic Education Project places recent social science Ph.D. graduates in one-year teaching assignments throughout Eastern Europe and parts of the former Soviet Union. This two-year grant will be for administrative and programmatic costs associated with the extension of CEP's programs into Russia.

**Columbia University** \$10,000  
 Nizhny Novgorod, Russia

In support of the Harriman Institute conference "Nizhny Novgorod: A Russian Success Story?" analyzing reform and international technical assistance efforts in one Russian city.

**Columbia University** \$25,000  
 Tajikistan

In support of participant expenses for the conference "Resolution of the Conflict in Tajikistan" organized by the Center for the Study of Central Asia, the Harriman Institute and the School of International and Public Affairs

**Committee for Medical-Social Protection and Rehabilitation** \$2,000  
 Saratov Oblast, Russia

To support the design and implementation of a social services program for socially vulnerable groups in Saratov by implementing a needs assessment of low-income families, conducting training seminars, and producing a manual for social workers.

**Conflict Resolution Research and Resource Institute** \$86,620  
 St. Petersburg, Russia

In support of the St. Petersburg Community and Interpersonal Conflict Resolution Center's training and education programs for community-based conflict resolution strategies.

**Conflict Resolution Research and Resource Institute** \$121,000  
St. Petersburg, Russia

In continued support of the Conflict Resolution Center in St. Petersburg, Russia. The Center serves government administrative bodies, businesses, and families in mediating conflicts and demonstrating American models of collaborative negotiation as best modified to the Russian culture and context.

**Consumers Association** \$940  
Kiev, Ukraine

In support of the development and publication of newspaper articles on the Consumer Rights Protection Law of Ukraine.

**Consumers Union of Russia** \$6,750  
Russia

To enable five principles of a Russian consumer rights protection agency to participate in the fourteenth World Congress of the International Organization of Consumers Union, which is devoted to problems of consumer legislation and current consumer problems with financial services in the former planned economies.

**Council of International Programs** \$51,752  
Ukraine

In support of public administration training for Ukrainian municipal officials. The program is being conducted in partnership with the Ukrainian Renaissance Foundation-Kiev and the US Advisory Commission on Intergovernmental Relations and will bring 16 municipal leaders from six regions in Ukraine to the US for two-month internships in state and local government.

**Democracy Seminar Project** \$16,000  
Ulan-Ude, Yasnogorsk, Yekaterinburg, Novosibirsk, Russia and Bishkek, Kyrgyzstan

In support of curriculum development and training efforts involving social and democratic development at various Siberian and Central Asian universities.

**"Democratic Initiatives" Independent Research Center** \$4,855  
Kiev, Ukraine

In support of the preparation and conduction of an opinion poll in the eastern and southern regions of Ukraine.

**Doctors' Association "Health to All Children"** \$7,358  
Saratov Oblast, Russia

To support medical assessments and outreach programs in children's health in the four most economically disadvantaged regions of the Saratov Oblast. The project will include the creation of a database, a series of seminars, and the publication of a brochure.

**Ecological Center "Dront"** \$8,821  
Russia and Ukraine

To support a unified effort by environmental activists to influence public policy related to the environment by creating an informed dialogue among citizens, NGOs, and legislators in order to collectively reform environmental legislation. The grant will support the publication of four new editions of the bulletin "Wildlife Conservation."

**Ecological Center "Dront"** \$10,100  
Nizhny Novgorod Oblast, Russia

To support a training program for social educators using new technologies in ecological education, including seminars and the exchange of experience with other NGOs.

**Ecological Center "Dront"** \$2,000  
Nizhny Novgorod, Russia

To support the implementation of an educational program aimed at developing the creativity skills and physical fitness of children and teenagers.

**Ecological Society "BIOTICA"** \$1,336  
Chisinau, Moldova

To support drafting a new law on the establishment of non-governmental organizations in Moldova, which currently has no legislation in this area.

SUMMARY OF GRANTS AWARDED JUNE 1993 THROUGH DECEMBER 1994

**ECOLOGIA** \$4,555  
Belarus

In support of bringing four Belarusian government employees to the US to learn about drafting environmental legislation at the federal, state and local levels. This will enable Belarus to develop appropriate policies towards environmental problems caused by Chernobyl.

**Ecology Center, Inc.** \$23,000  
Russian Far East

To conduct a training program for Russian scientists and conservationists in the use of Geographic Information Systems (GIS), a type of software that can be used to assist public policy-making regarding land use in the Russian Far East.

**"Ekaterina" Charitable Foundation for the Development of Science and Education** \$13,950  
Urals Region, Russia

In support of the publication and distribution of a quarterly ecological journal, which will serve as a tool in the formulation of environmental protection and sustainable development policy in Russia.

**Educated Choices Heighten Opportunities, Inc. (ECHO)** \$46,000  
Novosibirsk, Russia

In partial support of ECHO, an American-registered NGO with principal activity in Novosibirsk, Russia. ECHO will continue with the "Democracy Seminars" series in Novosibirsk and other major academic centers in the region, and will also establish a technical assistance information resource center in Novosibirsk.

**Environmental Impact Assessment Group** \$19,800  
Dzhambul, Kazakstan

In support of training in environmental cooperative efforts with municipal authorities in Dzhambul, Kazakstan.

**Foundation for a Civil Society** \$12,260  
Russia, Ukraine, Moldova and Belarus

In support of travel costs for a delegation from Russia, Ukraine, Moldova and Belarus to the regional conference "Disqualification Measures in Eastern and Central Europe and the former Soviet Union."

**Foundation for Global Community** \$35,000  
Armenia, Azerbaijan

To support a one week seminar to facilitate discussion/communication between Armenia and Azerbaijan.

**Foundation for Global Community** \$32,000  
Armenia and Azerbaijan

In support of Phase II of the Foundation for Global Community's "public peace process," involving leading members of the communities of Armenia, Azerbaijan and Nagorno-Karabakh. Phase II, co-conducted by the Stanford Center on Conflict and Negotiation, will organize a one-week seminar in Ben Lomond, CA to facilitate discussion and communication on prospects and strategies for regional peace.

**Foundation for Social Innovations** \$99,715  
Moscow, Russia

To place 10 leaders of Russian non-governmental organizations (NGOs) in internships in New York NGOs and to support ongoing programs.

**Foundation for Support of Families and Children** \$2,000  
Saratov Oblast, Russia

To support the creation of an informational center for NGOs in the Saratov Oblast. The center will provide a database, a library of materials, and a series of seminars and roundtables for NGOs.

**Freedom House** \$112,393  
Ukraine

In support of joint efforts between Freedom House and its Ukrainian partners preceding the March parliamentary elections in Ukraine. Activities will include nationwide polling, establishment of a Ukrainian media observation team, and a six-part series of roundtable discussions for Ukrainian television.

**Fund INTELLEGO** \$16,560  
Chisinau, Moldova

To conduct a series of traveling lectures, seminars and consultations on citizens' rights to privatize land for farmers in Moldova. The program will also result in the publication of a regular bulletin on recent changes in Moldovan legislation concerning agriculture.

**Global Fund for Women** \$69,955  
Central Asia, Siberia and Ukraine

To provide support for specialized training for various women's groups in Central Asia, Ukraine and Siberia.

**Goodwill Industries of Western Connecticut** \$15,533  
Kharkiv, Ukraine

In support of training and technical assistance to set up a model Goodwill operation in Kharkiv, Ukraine. Training and other assistance will be provided to the Kharkiv Regional Council of the Ukrainian Foundation for Handicapped Rehabilitation and other local partners. The effort will establish a model self-sustaining NGO in Ukraine with a local board of directors.

**"Good Will" Charitable Foundation** \$10,020  
Sverdlovsk Oblast, Russia

In support of the establishment of an information-consulting center for local NGOs. The center will advise NGO leaders on various topics: writing grant proposals, registering organizations, training staff and volunteers, organizing public outreach campaigns, and working with the government and the private sector.

**Greenville College** \$14,350  
Nizhny Novgorod, Russia

In support of a model university development office at Nizhny Novgorod State University (NNSU). As part of the project, a part-time American consultant will be in residence at NNSU.

**Green Foundation** \$3,013  
Saratov, Russia

To support a training program for social educators and to facilitate communication among NGOs, the district department on education and the public. This grant will help to create a network of informal support groups for parents and educators at the neighborhood level.

**Green Salvation** \$9,000  
Kazakstan

In support of electronic mail communications and international information programs of the Green Salvation organization in Almaty, Kazakstan.

**Harvard Project on Economic Reform** \$35,607  
Bishkek, Kyrgyzstan

To send three graduate students of economics for two-month internships in the Ministry of Finance of Kyrgyzstan to provide technical assistance and advice on macroeconomic reforms and currency issues. The program will also include one week visits to Bishkek by two senior American economists to provide advice on macroeconomic issues.

**Independent Humanitarian Practices Institute** \$10,225  
Sverdlovsk Oblast, Russia

To support a project aimed at developing and facilitating effective communication between city and district legislative bodies and administrations in Yekaterinburg on issues of public administration.

**Independent Law Research Agency** \$11,571  
Belarus

To conduct two seminars and provide free consultations on legal issues to NGOs in Belarus. The project will also result in the distribution of free information on recent changes in Belarusian legislation concerning the nonprofit sector.

**Institute for EastWest Studies** \$107,650  
Russia

In support of a six-month joint program with the State Property Fund of Russia (GKI) involving bankruptcy legislation. The program will include five case studies, two seminars, and a joint conference.

**Institute for the Natural Heritage** \$77,833  
Russian Far East

In support of building an environmental law and economics program at Far Eastern State University. This project will also include the establishment of a clinical/internship training program that will allow students to apply knowledge and expertise to local NGOs and government agencies in the region responsible for environmental policy making.

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<p><b>Institute of Municipal Government</b> \$5,000 Multiple countries of the former Soviet Union</p> <p>In support of the quarterly publication "Urban Management." The journal provides information on local government issues and contributes to the professional development of public administration officials in the NIS.</p>	<p><b>Interregional Upper Volga Ecological Union</b> \$23,462 Upper Volga Region, Russia</p> <p>In support of the international workshop "The Management, Utilization, and Conservation of Water Resources in the Upper Volga Region" examining government policy options in regional development in five oblasts of the Upper Volga Valley.</p>
<p><b>Institute of Scientific Information on Social Sciences</b> \$7,255 Russia</p> <p>In support of a two-day seminar on the idea of self-governance at a grassroots level, entitled "Models of Socio-Economic Development on Microterritorial Level: Activities of Local Self-Governing Societies in Russia and Abroad."</p>	<p><b>Iowa Sister-State Committee</b> \$21,585 Stavropol Krai, Russia</p> <p>In support of a month-long public administration training program in the Russian cities of Novopavlovsk, Zheleznovodsk, Budennovsk, Pyatigorsk, Lermontov and Kislovodsk by local government practitioners from Iowa.</p>
<p><b>Integrated Conservation and Development Planning Project</b> \$23,900 Primorye Region, Russia</p> <p>In support of policy advice for regional business development of the Udegei people of the Bikin River Basin in the Primorye Region of the Russian Far East.</p>	<p><b>ISAR</b> \$25,000 Nizhny Novgorod, Russia</p> <p>In support of volunteer assistance at the Eco-Center "Dront," as well as general environmental NGO development in the Volga region.</p>
<p><b>Interlegal</b> \$520 Nizhny Novgorod, Russia</p> <p>In support of two seminars on legal issues for nonprofit organizations in Nizhny Novgorod.</p>	<p><b>Kennan Institute for Advanced Russian Studies</b> \$61,310 Yaroslavl, Russia</p> <p>For a public management training and internship program for city managers in Yaroslavl and neighboring cities. The program involves an initial training program for 25-30 local administrators in Yaroslavl, and will be followed by a six-week internship program in the US for the ten most promising students.</p>
<p><b>International Research and Exchanges Board (IREX)</b> \$62,537 Multiple cities of Russia</p> <p>To support a series of nine seminars in Vladivostok, Tomsk, Chelyabinsk, Yekaterinburg and Moscow for NGOs in various stages of development. The seminars will use a modular approach to cover such topics as strategic planning, project management, fundraising, grant writing, leadership skills, volunteer recruitment and media relations.</p>	<p><b>Kennan Institute for Advanced Russian Studies</b> \$19,500 Moscow, Russia</p> <p>In support of a working seminar, in conjunction with the Interlegal Research Center in Moscow, addressing the role of emerging Russian policy institutes in political and economic policy reform.</p>
<p><b>International Tax and Investment Center</b> \$84,740 Russia and Kazakstan</p> <p>To provide further support to government officials in Russia and Kazakstan for the development of tax and investment policies and regulations that engender the development of market economies and economic reforms.</p>	<p><b>Kharkiv Center of Gender Issues Research</b> \$2,995 Kharkiv, Ukraine</p> <p>To provide support for the publication of a bi-monthly bulletin on gender issues in Ukraine. Free management training and consultations on fund-raising will be provided to women involved in NGOs.</p>

**Kiev Mohyla Academy** \$11,020  
Kharkiv, Ukraine

To support the establishment of a job placement and career center for students of the Kiev Mohyla Academy.

**Kostomukhsky Preserve** \$11,140  
Karelia, Russia

To provide support for the implementation of a new model of public lands management in the Kostomukhsky Preserve, a national park in Karelia, Russia.

**Kyrgyz Higher Education Project** \$16,650  
Kyrgyzstan

In support of the participation of rectors from several Kyrgyz institutions of higher education in the annual meeting of the American Council on International Intercultural Education. This meeting will help foster exchange programs between American and Kyrgyz universities.

**Labor Center "Fireside"** \$3,240  
Yekaterinburg, Russia

In support of a training program for volunteers who will serve as consultants for a telephone hot-line that counsels women on their legal rights, employment opportunities, social benefits, and other issues.

**Legacy International** \$83,000  
Uzbekistan

In support of the program "Responsible Tourism Development in Uzbekistan," in partnership with Uzbek Tourism authorities, for the development of regional tourism strategies and training capabilities.

**Linkages of Rochester** \$12,940  
Novgorod, Russia

In support of a public administration survey and training program between sister cities Rochester, New York and Novgorod, Russia.

**Lutheran Hospital-La Crosse** \$25,538  
Dubna, Russia

In support of a municipal training program between sister cities of La Crosse, Wisconsin and Dubna, Russia.

**"Magnit" Partnership, Ltd.** \$7,850  
Nizhny Novgorod Oblast, Russia

To support the creation of an ecological information and computer center. This project will teach young people, who would not otherwise have access to computers, about environmental programs through the use of interactive computer technology.

**Michigan State University** \$4,635  
Russia

In support of travel expenses for three eminent Russian pollsters for participation and research activities associated with the panel discussion "The Validity of Russian Polls" at the 1994 annual meeting of the American Association for the Advancement of Slavic Studies.

**Moscow Helsinki Group** \$24,620  
Multiple countries of the former Soviet Union

In support of a management and communications training seminar for human rights organizations from across the former Soviet Union.

**NAN Foundation** \$13,265  
Russia

In support of a legislative initiative aimed at reforming the Russian government's approach to the delivery of social services.

**National Academy of Public Administration** \$67,903  
Georgia

In support of start-up costs of a new school for public administration in Tbilisi, Georgia. This project is being carried out in conjunction with the United States Information Agency and the Soros Foundation.

**National Committee on United States-  
China Relations** \$34,866  
Russian Far East

In support of Russian participation in a joint Russian-Chinese delegation of senior officials from the Ussuri River watershed region of the Russian Far East. The delegation will visit Lake Tahoe for one week, meeting with land use planning officials in California and Nevada, followed by one week in New York State in the newly-organized Adirondack Park.

**National Council of the Churches  
of Christ in the USA** \$25,000  
Multiple countries of the former Soviet Union

To bring together 150-200 religious leaders from the major Christian faiths (Orthodox, Roman Catholic and Protestant) in the former Soviet Union, to discuss and develop strategies on what role religious communities can play in mitigating ethnic and national tensions in the NIS. Muslim, Jewish and Buddhist delegates will also attend the conference and participate fully.

**National Peace Foundation** \$66,959  
Armenia, Azerbaijan, Georgia and Russia

In partial support of two programs: six regional four-day forums addressing strategies for increased female participation in the electoral and policy formulation process in Russia and a ten-day program in the Washington, DC area for 18 women leaders from Armenia, Azerbaijan and Georgia addressing current social and political strife in these countries.

**National Peace Foundation** \$34,550  
Yerevan, Armenia

In support of the Eidos Research Center in Yerevan, Armenia for the development of a "Center for Conflictology."

**National Peace Foundation** \$27,500  
Caucasus

In continued support of the Transcaucasus Women's Dialogue, specifically to extend systems for communication, outreach and mutual support among women's organizations, including the Armenian Women's Union, the Women of Georgia Peace League, and a new non-governmental organization for women in Azerbaijan.

**Neopalimovka Community Center** \$17,510  
Moscow

To create an on-going communication and support network among local citizen initiative groups. This project includes the development of a newsletter, the creation and translation of informational publications, and the organization of training workshops.

**New School for Social Research** \$100,000  
Ukraine and Armenia

In support of several programs, including curriculum development and joint teaching programs, for the development of the social sciences in Ukraine and Armenia.

**Norfolk Sister City Association** \$24,500  
Kaliningrad, Russia

In support of the establishment of an "International Center for the Development of the NGO Sector" to assist in communications and coordination for international non-governmental organizations interested in working in Kaliningrad, Russia.

**Oblast of Nizhny Novgorod** \$12,500  
Nizhny Novgorod, Russia

In support of the Office of International Relations for the Oblast of Nizhny Novgorod in the implementation of an integrated international public communications strategy for the oblast.

**Ohio State University Research Foundation** \$60,000  
Russia

In support of a two-year collaborative project between the Mershon Center at Ohio State University and the Institute of Philosophy in Moscow to expand the understanding and sophistication of Russian professors and their students regarding democracy. The project will result in a book of essays co-written by Americans and Russians, translation of four important books, and a new university course involving democratic philosophy.

**OR/Ed Laboratories, Inc.** \$10,030  
Multiple cities of Russia

To conduct a series of workshops in the advanced use of decision sciences for municipal and regional public administrators in Russia. Three-day intensive courses will be conducted in the cities of Chelyabinsk, Tambov, Belgorod and Moscow.

**Pacific Environment and Resources Center** \$54,000  
Multiple countries of the former Soviet Union

In support of the "Visiting Environmental Law Fellows Program" for environmental lawyers from multiple countries of the NIS.

**Partners for Democratic Change** \$62,000  
Arkhangelsk, Krasnodar and Moscow, Russia

In support of training and curriculum development programs in three conflict management centers. This project will help enhance leadership skills of local and regional leaders and assist in the development of local NGOs.

**Points of Light Foundation** \$73,689  
Moscow, Russia

In support of the development of training programs for staff and affiliates of the Moscow Charity House, a social service organization based in Moscow. Training will focus on organizational management, financial management and program planning.

**Povolzhski Cadre Center** \$7,576  
Saratov, Russia

To support the development and implementation of a seven-month training program for business managers and state administrators using interactive methods, simulations, dialogues and cooperative activities.

**Project on Economic Reform and Development in Central Asia** \$24,970  
Uzbekistan

In support of the "Friends of Uzbekistan" roundtable of Western technical assistance providers in Uzbekistan; "Work/Study Agency" placing talented Uzbek college students as interns in Western technical assistance groups in Uzbekistan; and general operating expenses of PERDCA.

**Project on Economic Reform in Ukraine** \$99,968  
Ukraine

In support of the establishment of an information system on economic reforms to assist Ukrainian policy makers.

**Public Opinion Foundation** \$19,240  
Russia

The Public Opinion Foundation will publish the report, "MONITOR," which will outline the results of various surveys.

**Rural Development Institute** \$30,000  
Kyrgyzstan

To provide policy and legal advice to the Ministry of Agriculture of Kyrgyzstan to implement President Akayev's February 1994 decree on land reform. This decree promises to foster the transition of the Kyrgyz agricultural sector to a market economy.

**Russian Art Foundation of Nizhny Novgorod** \$7,860  
Nizhny Novgorod Oblast, Russia

To support the "City of Arts" project, aimed at collecting and disseminating information about artists of the Nizhny Novgorod region. This project will include the creation of a photographic archive and computerized database, publication of information in local media, organizing public events and arts exhibitions, and holding informational lectures and roundtables.

**Russian Arts Foundation** \$14,505  
Russia

In support of bringing three senior managers from the Russian National Orchestra to one-month internships in the US to work with analogous private performing arts organizations to learn techniques of management, fund-raising and financial accounting.

**Russian Association of the Sight Disabled** \$11,600  
Sverdlovsk Oblast, Russia

In support of an educational, training and consultation program for the sight disabled in the Yekaterinburg and Sverdlovsk oblasts. Specialized Braille attachments for computer keyboards, printers, and monitors will provide access for the sight disabled to various databases and information resources.

**Russian Bird Conservation Union** \$5,089  
Volga Region, Russia

To support the development of the first ecological/ornithological NGO in the Volga region. The project will include ecological education of the general public, cooperative programs with other NGOs, and the development of a database on endangered species.

**Rutgers University** \$80,000  
Russia

In support of post-privatization enterprise surveys to assist the Russian State Committee on Property in privatization policy formulation.

**Rutgers University** \$158,600  
Russia

In continued support of the study of privatizing enterprises in Russia. The study includes ongoing detailed interviews at over 200 privatizing enterprises in Russia, the results of which will be presented to policymakers in the State Property Committee (GKI) and the Russian Privatization Center.

**San Jose State University** \$9,571  
Yekaterinburg, Russia

In support of a ten-week administrative internship for Dr. Nikolai Yasenev, prorector at the Ural Polytechnic Institute, to further cooperative programs between partner institutions San Jose State University and the Ural Polytechnic Institute.

**Scientific-Educational Center**  
"Ethics of Non-Violence" \$1,658  
Perm, Russia

In support of the seminar "Non-Violence in Schools" for middle school teachers in Perm, Russia.

**Search for Common Ground** \$98,913  
Russia

In support of training programs in mediation and arbitration for the headquarters and ten regional centers of the Russian Service for the Settlement of Labor Disputes.

**Shady Hill School** \$15,000  
Dubna and Yekaterinburg, Russia

For airfares for twelve Russian elementary school teachers from Dubna and Yekaterinburg to be placed in Boston public and private elementary schools to observe, participate in, and learn about the democratic aspects of American education.

**Socio-Ecological Union** \$10,000  
Nizhny Novgorod Oblast, Russia

In support of SEU's fifth annual conference "The Environmental Movement: Strategy and Ideology" to be held in the Nizhny Novgorod Oblast. Workshops and seminars at the conference will include NGO management issues, fundraising and grant-writing skills, as well as e-mail communications, database development and public relations.

**State University Research and Educational Center** \$6,690  
Saratov Oblast, Russia

To support changes in environmental education policy in the Saratov Oblast by unifying the efforts of specialists from the college, oblast education officials, environmental NGOs and the city administration. The project will create a database and a small publications base to conduct research and publish educational materials targeting teachers.

**Sverdlovsk Oblast Association of Student Youth** \$10,300  
Sverdlovsk Oblast, Russia

In support of two seminar programs for 370 high school students to learn the principles of business and the market economy. Both programs will include theoretical and practical work including computer lessons, setting up and directing hypothetical companies, and career counseling.

**Tax Foundation** \$40,260  
Russia and Kazakstan

To provide support to government officials in Russia and Kazakstan for the development of tax and investment policies and regulations that engender the development of market economies and economic reforms.

**Texas International Education Consortium** \$600  
Moscow, Russia

To ship English language textbooks from the Texas International Education Consortium, an association of 32 public universities in Texas, to its partner Moscow State University.

<p><b>Ukrainian Association of Local and Regional Authorities</b> \$20,104 Kiev, Ukraine</p>	<p><b>University of Central Florida</b> \$184,398 Moldova</p>
<p>To support a training and consultation program for heads of local councils in Ukraine on changes in legislation regarding local authorities and their impact at the local level. The organization will establish information feedback channels from local to national authorities.</p>	<p>In support of a municipal training program aimed at the newly-elected leaders from the Balti, Cahul, and Orgei districts in Moldova. The program focuses on four areas: management, finance and budget, land use and planning, and human resources management. This project is being conducted in conjunction with the Academy for Public Administration in Chisinau.</p>
<p><b>Ukrainian Consumers Association</b> \$17,820 Ukraine</p>	<p><b>University of Georgia</b> \$140,000 Uzhgorod, Ukraine</p>
<p>In continued support of the Ukrainian Consumers Association's efforts in public information and education concerning food product standards in Ukraine.</p>	<p>In support of the establishment of a new program in public administration at the University of Uzhgorod. This two-year grant will involve faculty exchanges and the co-development and teaching of courses in public administration.</p>
<p><b>Ukrainian Committee of ICOMOS</b> \$780 Ukraine</p>	<p><b>University of Maryland-College Park</b> \$3,827 Russia</p>
<p>To support the travel of two members of the Ukrainian Committee of the International Committee on the Preservation of Monuments (ICOMOS) to an international conference in Bratislava, Slovakia on legal and financial issues related to the preservation of historical sites in Eastern and Central Europe.</p>	<p>In support of the participation of Mr. Edward Bouret, Chairman of the St. Petersburg Property Fund, in a land use training seminar.</p>
<p><b>Ukrainian Congress Committee of America</b> \$779 Ukraine</p>	<p><b>University of Maryland</b> \$60,000 Dnipropetrovsk and Simferopol, Ukraine</p>
<p>To support costs of copying and transporting 10 copies of a Ukrainian translation of the American Commercial Code, for reference use by legislators and public policy makers formulating Ukraine's own commercial code.</p>	<p>To support the expansion of a University of Maryland and Johns Hopkins University program for the creation of a public administration and policy program at Odessa University to universities in Dnipropetrovsk and Simferopol.</p>
<p><b>United Way International</b> \$100,000 Belarus</p>	<p><b>University of Pittsburgh</b> \$48,290 Ukraine</p>
<p>In support of ongoing efforts to promote and sustain NGO development in Belarus. Programs will include training efforts, information resources, legal consulting, and other activities which will benefit the NGO sector in Belarus.</p>	<p>In support of joint seminars and exchanges between the University of Pittsburgh and Donetsk State University for the development of a strategy to strengthen international contacts to Donetsk and eastern Ukraine.</p>
<p><b>University of Alaska-Fairbanks</b> \$16,691 Russia</p>	<p><b>University of Vermont</b> \$5,610 Karelia, Russia</p>
<p>In support of travel costs for seven women leaders to participate in the conference "Northern Women, Northern Lives" which will focus on social and economic issues facing women of the circumpolar north.</p>	<p>In support of travel costs for three professionals from the Karelia-Vermont Sister State Committee to participate in the parliamentary and gubernatorial elections in Karelia and to further develop programs in public administration between the two regions.</p>

**University of Wisconsin-Eau Claire** \$2,205  
Moscow, Russia

To support the international conference "Women, Politics, and Environmental Action" in Moscow, June 1-3, 1994. The conference is organized by the Russian Association of University Women in collaboration with a number of American women and institutions including the University of Wisconsin's Women's Studies Consortium.

**Urals Cadre Training Center** \$600  
Sverdlovsk Oblast, Russia

To support the preparation and publication of a reference booklet on the structure, functions, and individual offices of the Sverdlovsk regional public administration.

**Urals Association of Refugees** \$11,000  
Sverdlovsk Oblast, Russia

In support of establishing a small business incubator that will help start five new businesses to be run by members of the UAR, with the aim of creating new jobs for refugees and training volunteers in fundraising.

**US-Ukraine Foundation** \$78,015  
Ukraine

In support of publication and information programs of the Pylp Orlyk Institute in Kiev, Ukraine.

**Vladimir/Canterbury Sister City Association  
of Bloomington/Normal, Illinois** \$5,500  
Vladimir, Russia

To purchase airline tickets and produce printed materials for a municipal training seminar in Vladimir.

**Winrock International** \$95,000  
Russia and Ukraine

In support of a new "Women's Leadership Program" for assistance in the development and support of NGOs focusing on women's issues in the NIS. The program will strengthen the operational capacity of NGOs through initial needs assessments, development of databases, NGO workshops, issue-specific forums and a seed grant program.

**Women of the World** \$10,000  
Russia and Ukraine

In support of election process training for women candidates in Kiev and St. Petersburg.

**Women's Research and Education Institute** \$100,000  
Central Asia, Russia, and Ukraine

To expand WREI's Congressional fellowship program to include women from the NIS. Three women from Central Asia, Russia and Ukraine who are actively involved in public policy issues, will be identified and selected through a competitive process. Fellows will be placed in internships in selected Congressional offices for eight months and will also receive additional policy-related training.

**World Wildlife Fund** \$70,000  
Russia

In partial support of programs to strengthen regional management capacity for the nature preserve (zapovednik) system of Russia. Program will include management training, development of resource materials, and organization of management demonstration projects in four sites in Russia.

## MEDIA AND COMMUNICATIONS

**American Friendship Library Project** \$22,550  
Georgia

In support of a book donation program to several institutes of higher education in Tbilisi, Georgia.

**Banner of Friendship** \$9,288  
Zainsk, Republic of Tatarstan, Russia

To support the technical modernization of a small city newspaper that shows promise of being able to successfully adapt to new economic conditions.

**Banner of Labor** \$9,309  
Chelyabinsk Oblast, Russia

In support of the daily, Banner of Labor, in improving its editorial and financial operations and achieving greater financial independence.

**Belarus State University** \$22,439  
Belarus

To create an electronic database and network between four institutes of higher education in Belarus which will include on-line access to a catalogue of materials available in the Belarus State University Library.

**Center for Informational Initiative** \$23,702  
Sumy Region, Ukraine

In support of the development of a business information center that will house a regional computer network and an electronic information service. Information will be provided to nonprofit organizations and local businesses free of charge.

**City Courier** \$13,285  
Arzamas-16 (Sarov), Russia

To support the newspaper published in the previously closed city of Arzamas-16 (site of the hydrogen bomb development). Grant funds will help to overcome the informational isolation of this city and will help integrate the population into current national political and economic events.

**Contemporary** \$9,087  
Volga Region, Russia

To support the technical modernization of the most widely circulated Chuvash language newspaper in Russia. Desktop publishing equipment purchased with grant funds will enable the newspaper to improve its overall quality and utilize the services of a publishing house.

**Dimitrovgrad-Broadcast** \$12,234  
Dimitrovgrad, Russia

In support of the purchase of desktop publishing equipment and subscriptions to several news services.

**Duke University** \$111,759  
Multiple countries of the former Soviet Union

In support of several projects of the Commission on Radio and Television Policy, including media policy guidebooks, airfare for Commission participants, visiting policy fellows and a Charter of Media Independence.

**Duke University** \$97,000  
Multiple Countries of the former Soviet Union

In support of a multi-component media program in the former Soviet Union, including the Commission on Radio and Television Policy; the Visiting Media Policy Fellows program; the Charter of Media Independence project; and the Resident Scholars in Broadcast Media program.

**East-West TV** \$124,440  
Twelve countries of the former Soviet Union

For the development of six documentaries on the experience of NIS participants in American technical assistance/training exchanges to be broadcast in the NIS.

**East West Education Development Foundation** \$180,900  
Multiple countries of the former Soviet Union

East West Education Development Foundation receives donated computer equipment, refurbishes it, and sends it to organizations involved with charitable activities throughout the world. This award is in support of the expansion of these activities in the former Soviet Union.

**Enterprise "Slavonic Center"** \$7,675  
Ukraine

To support the publication of an information bulletin "International Education," which will be distributed to public libraries and universities throughout Ukraine. The bulletin will provide information on various educational opportunities both in Ukraine and abroad.

**Evening Kazan** \$14,357  
Republic of Tatarstan, Russia

To support the development of the technical base of the largest-circulating Russian language newspaper in Tatarstan.

**Fireside** \$10,336  
Russia

In support of a professional development seminar for journalists writing in Chuvash, and for the procurement of computer and communications equipment, both of which will facilitate information exchanges and production.

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**Free Newspaper** \$11,682  
Balakovo, Saratov Oblast, Russia

To provide desktop publishing equipment, which will enable this independent newspaper to improve its print quality and attract advertisement, thus becoming more financially sustainable.

**Freedom Channel** \$99,915  
Russia

In support of on-going work of the Moscow television production company "Persona" in the development and broadcast of programming related to economic and democratic reform.

**Freedom House** \$100,000  
Russia and Ukraine

In support of the "Moscow-Kiev Journalist Exchange" program, which selects Russian journalists to serve as foreign correspondents in Ukraine, and Ukrainian journalists to serve as foreign correspondents in Russia. Currently, no newspapers use foreign correspondents, thus limiting Ukrainian-Russian communications.

**Friday** \$8,363  
Russia

To establish better communications between newspapers published in Russia in the Finno-Ugric languages, through the creation of an e-mail network and purchase of a fax machine and computer equipment

**Friendship Force** \$169,912  
Belarus, Georgia, and Russia

To establish working partnerships between four radio stations in the US with counterpart stations in Belarus, Russia and the Republic of Georgia to conduct training programs in radio programming and management issues. Program activities include an academic training program at the University of Georgia's Center for Continuing Education and a series of training exchanges between radio personnel in each sister station linkage.

**Glasnost Defense Foundation** \$23,729  
Multiple regions of Russia

To conduct a major study of the regional media in eight regions of Russia. The study includes a poll of 150-200 journalists in each region, a poll of the readership/audience and representatives of local authorities, and an assessment of the local media by a panel of experts.

**Globe Independent Press Syndicate** \$50,800  
Russia

In support of the "Freedom Link Computer Network" which provides international sources of information to regional newspapers in Russia via electronic mail.

**Harvard University-Ukrainian Research Institute** \$28,721  
Ukraine

In support of strengthening Ukrainian electronic mail capabilities through increased Internet access for Ukrainian policy makers and researchers to Ukrainian research libraries.

**The Herald** \$6,023  
Ulyanovsk, Russia

To support this weekly publication of the Ulyanovsk State University newspaper, which focuses on the topic of higher education.

**The Herald** \$8,201  
Novokuybyshevsk, Russia

To support the creation of a new system of newspaper distribution, which intends to break the monopoly of state structures and make newspapers more independent and affordable.

**ILVAR IMPEX, Ltd.** \$4,950  
Kiev, Ukraine

To produce four installations of the television program "Class Junior Business," a game show that promotes business concepts for high school students in Ukraine.

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**Information-Consulting Center** \$11,700  
Samarkand, Uzbekistan

In support of a public access e-mail site, a general information and consulting center, an NGO support center, business education programs and database development and maintenance in the Samarkand region of Uzbekistan.

**Institute for Computational Technologies** \$200  
Novosibirsk, Russia

In support of efforts to develop Russian-language reference materials about the Internet.

**Institute of Humanitarian Communications** \$14,700  
Russia

In support of developing a press database in the Urals region; expanding press outreach programs to survey 1,000 newspapers; and conducting a seminar on editorial and business issues for personnel of the local press.

**Interlegal** \$16,000  
Russia

To support the writing and publication of "Third Sector," a monthly bulletin with information on activities of non-profit organizations in Russia.

**International Research and Exchanges Board (IREX)** \$106,639  
Ukraine, Belarus, Russia, and Georgia

To promote the use of electronic mail among non-commercial civic groups and individual scholars through the creation of public access e-mail stations, training programs, and the selective distribution of modems and sponsored e-mail accounts.

**International Telecommunication and Information Center** \$11,400  
Georgia

In support of establishing a more extensive e-mail network in the Caucasus. In cooperation with ISAR, this project will establish a regional GlasNet center in Tbilisi for various NGOs, with up to ten local dial-up nodes throughout Georgia.

**Internews Networks** \$14,000  
Belarus, Kazakstan, Russia and Ukraine

In partial support of a two-week US training and internship program for managers of non-governmental television stations in Belarus, Kazakstan, Russia and Ukraine.

**Internews Networks** \$49,857  
Ukraine

To support the production of a two-part television series on economic and social needs of women in Ukraine produced by a team of Ukrainian women in collaboration with an American partner. The project will provide training in television productions skills, as well as stimulate a national dialogue about women's issues in Ukraine.

**Internews Networks** \$94,963  
Multiple countries of the former Soviet Union

In support of two programs: the establishment of a media computer bulletin board and the development, production and distribution of training guides in support of an independent media in the former Soviet Union.

**ISAR** \$5,000  
Nizhny Novgorod, Russia

In support of the organization's Eco-Information Center in Nizhny Novgorod.

**Journalism Foundation of Ukraine** \$13,019  
Ukraine

To develop a database and publish an informational bulletin on the Ukrainian mass media. The bulletin will be distributed free of charge to public libraries and mass media centers throughout Ukraine.

**Kharkiv Institute of Aviation** \$24,975  
Kharkiv, Ukraine

For the creation of an Internet node at the Institute, which will be used for training students in information technologies.

<b>KSKA Anchorage</b>	\$110,637	<b>Native Land</b>	\$10,433
Anadyr, Magadan and Providenya, Russia		Nizhny Novgorod Oblast, Russia	
In support of a five-month training program on radio and television production, basic journalism and communication, and business practices for managers and reporters from radio and television stations in the Russian Far East. The business training will be carried out in collaboration with the University of Alaska.		In support of this independent Tatar-language newspaper, which plays an important informational role as a national newspaper published outside the republic of its ethnic readership. This grant includes a journalistic internship at a newspaper in Tatarstan, subscriptions to information services in Tatarstan and Russia and basic computer equipment.	
<b>The Land of Nizhny</b>	\$8,595	<b>Network of East-West Women</b>	\$18,723
Nizhny Novgorod Oblast, Russia		Russia, Kyrgyzstan and Ukraine	
In support of this newspaper which focuses on agricultural production.		In support of the extension of efforts to link women's rights advocates in the NIS to the Internet. This program will establish four additional nodes in St. Petersburg, Moscow, Bishkek and Kharkiv by providing equipment, training, and ongoing technical assistance.	
<b>Magazine "RADUGA"</b>	\$950	<b>New Style</b>	\$13,891
Ukraine		Saratov Oblast, Russia	
In support of the development and publication of four articles on the progress of economic reform in Ukraine.		To support the development of information links between New Style and other newspapers in the region, as well as to provide for subscriptions to information agencies and for the purchase of desktop publishing equipment.	
<b>Mitacom</b>	\$72,000	<b>New York University—Center for War, Peace, and the News Media</b>	\$125,420
Multiple countries of the former Soviet Union		Russia	
In partial support of the business, economics and policy reform aspects of the television production "America with Michail Taratuta" broadcast by the Ostankino Broadcasting Company.		For the development of three satellite centers of the Moscow-based Russian American Press Information Center in other regions of Russia.	
<b>Message Film Studios</b>	\$77,000	<b>News</b>	\$11,401
Russia		Medvedevo, Republic of Mari-El, Russia	
In support of the television series "The Russian Market," a weekly program about economic and democratic reform in contemporary Russia.		To support the modernization of the technical base and improvement of informational resources of this small, local newspaper covering the events in Medvedevski Rayon (a cluster of several villages and small towns).	
<b>Moscow Center for Prison Reform</b>	\$10,000	<b>NIS Legal Information Project</b>	\$42,000
Russia		Multiple countries of the former Soviet Union	
In support of two projects: the weekly, nation-wide radio broadcast "Oblako" which reaches prisoners throughout Russia and deals with issues of prison reform and the development of a database for archiving letters received from prisoners reporting on the conditions in Russian prisons.		In support of a Gopher site and other Internet on-line services assisting the legal community in the states of the former Soviet Union. This program is being funded in conjunction with the National Institute of Justice.	
<b>Nachrichten</b>	\$13,042		
Russia			
To support further development of this German-language newspaper. The grant will serve the goal of encouraging better informational exchange among Germans of the former USSR.			

**Nova Mova** \$20,711  
Kiev, Ukraine

In support of a two-week training program in Eastern Europe for a group of Ukrainian journalists. The training will focus on the progress of economic reform in these countries and the outcome will be a number of mass media articles (including television programs) which will highlight economic reform.

**Privatization and Management Institute** \$10,864  
Minsk, Belarus

To provide support for two week-long seminars on the fundamentals of a market economy for a group of 30 Belarusian journalists who specialize in economic and financial reporting.

**Project on Economic Reform and Development in Central Asia** \$85,000  
Central Asia

In support of PERDCA programs promoting computer communications in Central Asia, which will include likely expansion of the SilkNet system to Dushanbe, Khodgent, Shymkent, Samarkand, Nukus, Bukhara, Namangan and Bishkek. Other programs will include information services and training for Central Asian NGOs.

**Russian Bibliographical Society** \$13,945  
Russia

To purchase and distribute to seven libraries a new bibliographic resource on CD-ROM called "Russian Books in Print" and to train the library personnel in its use.

**Russian Institute of Press and Mass Media** \$9,526  
Russia

In support of developing a Russian regional press database, expanding outreach programs to regional press, surveying 700 regional newspapers, and conducting a seminar on editorial and business issues for personnel of local press.

**Sabre Foundation** \$129,671  
Multiple countries of the former Soviet Union

In support of two projects for information production and dissemination in the former Soviet Union. First, the administrative and procurement support for collection, shipment, and distribution of three containers of books to Kazakstan, Kyrgyzstan, and Uzbekistan. Second, administrative and equipment costs for an expanded program of electronic publishing and on-line services in support of the international technical assistance community.

**Sacred Earth Network** \$52,000  
Multiple countries of the former Soviet Union

In support of strengthening ongoing efforts at linking NIS environmental groups by e-mail.

**Samara News** \$14,221  
Samara Oblast, Russia

To provide desktop publishing equipment for this widely circulated, independent oblast newspaper.

**Saratov Municipal Library** \$9,665  
Saratov, Russia

In support of a multi-media education and information center in Saratov. The Russian-American Cultural Center will provide the Saratov public with access to information on a wide range of topics related to life in the United States and Russia.

**Seattle-Tashkent Sister City Committee** \$10,000  
Multiple countries of the former Soviet Union

In support of the Summer 1994 St. Petersburg workshop "New Media for a New World" addressing the influence and potential of new electronic data services for reform efforts in the NIS.

**Seattle-Tashkent Sister City Committee** \$12,500  
Multiple countries of the former Soviet Union

In support of a five-day conference in partnership with Ostankino Television to be held in St. Petersburg at the end of July 1994. The conference, "New Media for a New World," will consider the interaction between traditional media and new on-line media services.

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**Simbirsk Courier** \$13,213  
Ulyanovsk Oblast, Russia

To support publishing a weekly newspaper enclosure which focuses on economic and business news.

**Socio-Ecological Union of Tajikistan** \$17,640  
Tajikistan

To support the creation of an independent information center in Dushanbe with satellite offices in Khodzand and Moscow, which will serve as a clearinghouse of information about both local and foreign NGOs providing technical assistance to Tajikistan. The center will also serve as a communication link for the region by establishing one of the first e-mail sites in the country.

**Teloradio-Moldova** \$4,500  
Moldova

To support a pilot project to develop a series of six television programs addressing questions of economic reform for Moldovan state television.

**University of Illinois-Urbana/Champaign** \$50,000  
Russia

In support of a three-phase training program for Russian library managers consisting of a Moscow training conference; internships in the US; and follow-up training in Russia.

**University of Nebraska at Lincoln** \$28,850  
Bishkek, Kyrgyzstan and Khojand, Tajikistan

In support of shipping costs for 80 personal computers for educational institutions in Khojand, Tajikistan and Bishkek, Kyrgyzstan, as well as for the purchase of modems, printers, and supplies. The computers will be used in business training, on-line teaching, and e-mail communications.

**Urals Cadre Center** \$6,070  
Urals Region, Russia

To support the research, writing and publication of a 500-page political reader and information booklet for eight oblasts of the Urals region. The reader will include descriptions of the structures and functions of regional administrative bodies, the roles of civic organization, contact information for government officials, and an explanation of political processes in the region.

**Volga Dawn** \$10,938  
Samara Oblast, Russia

To support the creation of a new system of newspaper distribution which is independent from federal and local postal services. This system will not only strengthen circulation of the newspaper, but will also create jobs for the unemployed and disabled.

**Yeshiva University** \$20,000  
Russia

In support of the Cardozo School of Law's Moscow Summer Institute on Broadcasting and Press Law in Russia.

**Yeshiva University** \$24,000  
Russia

In support of the establishment of a Russian language version of the newsletter Post Soviet Media Law and Policy which will be distributed in part by Moscow State University's School of Journalism.

**Youth Courier** \$12,725  
Republic of Mari-El, Russia

To provide desktop publishing equipment to this weekly youth newspaper.

**Zona "Plus"** \$11,288  
Nizhny Novgorod Oblast, Russia

To improve the quality and enhance the independence of this newspaper targeted at present and former prisoners, their families and friends, and staffers of penal institutions.