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Vietnam Competitiveness Initiative Phase II **(VNCI II)**

Quarterly Report, July 1, 2010 – September 30, 2010

Prepared by USAID/VNCI Staff for the U.S. Agency for International Development (USAID) and the Steering Committee of the Government of Vietnam.

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List of Acronyms

ACAPR	Advisory Council for Administrative Procedures Reform
ASMED	Agency for SME Development
BTA	Bilateral Trade Agreement
CIEM	Central Institute for Economic Management
DAI	Development Alternatives, Inc.
DANIDA	Danish Development Agency
GVN	Government of Vietnam
LTTA	Long Term Technical Assistance
MOF	Ministry of Finance
MOIT	Ministry of Industry and Trade
NA	National Assembly
PCI	Provincial Competitiveness Initiative
PPP	Public-Private Partnership
SME	Small and Medium-sized Enterprises
STTA	Short Term Technical Assistance
STF	Special Task Force
STAR	Support for Trade Acceleration Project
UNIDO	United Nations Industrial Development Organization
USVTC	U.S. Vietnam Trade Council
VCCI	Vietnam Chamber of Commerce and Industry
USAID	Vietnam Competitiveness Initiative
WTO	World Trade Organization

Introduction

DAI submits this report describing project activities in the third quarter of calendar year 2010 from July 1, 2010 to September 30, 2010, which is the fourth quarter of Year 2 for USAID/VNCI. The Year 2 Work Plan focuses on three program goals:

- **Regulatory Quality and Management:** Strengthen the regulatory system to reduce the costs and the risks of doing business in Vietnam for citizens and businesses;
- **Infrastructure Financing and Development:** Support the development and financing of infrastructure to improve public services, reduce transaction costs and increase export-led private sector development to sustain economic growth;
- **Competitiveness at National and Local levels:** Support the government and private sector to understand key issues of competitiveness and improve governance so that the costs and risks of doing business in Vietnam are lower, and there is greater investment, job creation and economic growth based on sustainable development.

Background

USAID/VNCI is a USAID economic growth project designed to increase the competitiveness of SMEs in Vietnam. USAID/VNCI started on October 1, 2008 and lasts for 4 and a half years until February 2013. USAID is implemented by DAI based in the Washington, D.C. area.

USAID/VNCI is managing initiatives that integrate national and provincial competitiveness issues within a global business environment, particularly focusing on the requirements of the WTO and BTA. The project focuses primarily on good economic governance, private sector competitiveness, and creating democratic institutions of civil society and public-private partnerships to improve the business environment and to upgrade the competitiveness of domestic and foreign enterprises in Vietnam. All project activities aim to address and reform policies at both the national and provincial levels that constrain business growth and competitiveness.

USAID Project Highlights for the Quarter

The following sections provide additional details about each program area for USAID/VNCI. Annex A provides a detailed, updated table on progress during the quarter on specific activities, outputs and results in the Year 2 work plan and Annex B summarizes key workshops and training events for 354 women and 625 men during the quarter.

Simplifying administrative procedures for business and citizens

USAID/VNCI is progressing in the following areas:

➤ **Building capacity for Project 30 and key institutions:**

- **First package of priority Administrative Procedures:** after Cabinet approval of the first package of 258 priority APs in June 2010, the package is now being implemented with changes to existing legislation within government, including 14 decrees, 1 Prime Minister decision, 4 Ministerial decisions and 2 circulars. USAID/ VNCI is supporting the STF to continue monitoring and overseeing the implementation of the first package including the assistance to develop monitoring and reporting mechanisms for transparency of the reform process, to validate the implementation of APs through surveys with private sector firms and to prepare with MOJ an omnibus proposal to the National Assembly for implementation of the first package. These legislative changes in laws, ordinances, decrees and other regulations are necessary to fully implement the approved 258 APs that are estimated to save business \$294 million per year in compliance costs (calculated based on reduced fees and reduced time costs of compliance based on surveys of enterprises).
- **Second package completion and consultation:** the second package of 24 resolutions containing simplification recommendations of 5,421 APs includes: amending 4,146 APs, replacing 192 APs and revoking 480 APs. The second package is estimated to save 30,000 billion VND or \$1.45 billion per year for citizens and businesses in cost compliance. Cabinet members are reviewing the second package and STF is responding to their comments and concerns about the package. The package is scheduled to be approved in November if it obtains high consensus from the Government. The package will require the amendment and issuance of 48 laws, 12 ordinances, 183 decrees, 37 Prime Minister's decisions, 336 circulars and joint-circulars, 313 Ministerial decisions and 93 other documents (Official dispatch, instructions, notices.) The magnitude of changes to existing legislation highlights the complexity of the legal system and the historical challenge of simplifying administrative procedures in Vietnam.
- **Decree 63/2010/ND-CP guiding documents are being drafted to institutionalize AP reform:** following the issuance of Decree 63 on June 8, 2010 to establish the new Administrative Procedures Control Agency (APCA), a number of other guiding documents are being drafted and/or issued including the Prime Minister's instruction, MoF circular on Government expenses for AP control, OOG circular on AP control setting up a network of 84 AP control units at ministerial and provincial levels, a decision on the establishment of APCA. All of these legal instruments establish mechanisms to sustain and improve the success of project 30.
- **Transition from Project 30 to AP control agency:** USAID/VNCI is supporting the STF to prepare for the establishment of the new APCA under Decree 63 and the transition from Project 30 including IT handover plan, e-government plan, training and education for STF and for state agencies, publicity and awareness, and preparation of guiding standards and forms for reviewing new APs.

- **Support ACAPR and Working Groups:** USAID/VNCI has supported the ACAPR Secretariat that coordinates 15 Working Groups in key areas such as customs/trade, banking/securities, intellectual property and telecommunications, etc. The working groups have been involved in consultation workshops chaired by STF to finalize the proposals for 24 draft resolutions that are submitted to the Cabinet for consideration in October or November 2010. The ACAPR and Secretariat organized 3 big events including a workshop for launching the review result of the second package of 15 ACAPR working groups, regular ACAPR meeting to evaluate the review phase of ACAPR, and a press conference on the role of the private sector in AP reforms. Also, ACAPR and Secretariat supported OECD mission from August 30 to September 4 to chair a discussion with the private sector engaged in Project 30 for OECD to get input for their independent evaluation on the Project 30 result from viewpoint of private sector. In late September, USAID/VNCI supported the Secretariat to develop a plan to do an ACAPR survey which will provide input for the final ACAPR report

➤ **Develop Communications and Branding strategy**

- **Project 30 outreach to the public:** during this quarter, Minister Phuc continuously hosted events with the media, including (1) Regular interviews with print and TV; (2) Updates on Project 30 with the monthly Cabinet meeting and Gov. press conference; and (3) Weekly updates of Project 30 in the Government portal and website of ministries/provinces.
- **First public service announcement (PSA) aired:** The first PSA that features Minister Phuc and Project 30's key members was completed with the approval from OoG. This has been aired on major national and provincial TVs from July to the end of the year 2010 to promote Project 30 and to call for support from the public for the reform. A series of subsequent TV reportage and print coverage were also completed to complement the PSA and reinforce the commitment of the Government using results and progress of Project 30 from task forces nationwide.
- **Project 30 generates public and media interest:** as part of project 30 effect, several newspapers have launched columns on AP reforms in selected areas such as Radio Voice of Vietnam, Vietnam Business Forum and VietnamNet. Technical support is given to Vietnam TV and VTC to improve quality their existing programs on Administrative Reform
- **Organized mechanism to build support alliance for Project 30:** USAID/VNCI is supporting Eurocham and VCCI to lead a Corporate Alliance to support Vietnam's APR and Competitiveness initiatives. This initiative is complementary to the ACAPR and allows the private sector more flexibility to advocate its interests and the larger interests of economic and administrative reform.
- **Private sector forums on AP:** USAID/VNCI is providing the technical assistance to the series of roundtable discussions on hot topics, including tax, customs, mining, etc.

of AP simplification to raise the profile of ACAPR. Many of these roundtable events are televised by VITV and covered by Vietnam Economic Times, both media partners, as well as other prominent media organizations.

Support development of a long term strategy for a modern regulatory system

Following the visit of Josef Konvitz, Head of Regulatory Policy Division, OECD in June 2010 after the USAID/VNCI sponsored study mission to Paris led by Minister Phuc in March 2010, the United States (USAID), Australia (Australian Embassy) and Japan agreed to contribute toward the financing of the OECD evaluation of Project 30 (OECD report) and OECD-ASEAN conference on regulatory reform. Other members of the international community are also still in discussion with OECD about contributing to this important initiative.

The OECD report will record the experience of conducting Project 30 as well as provide recommendations for Vietnam to construct a longer term strategy for regulatory reform. The OECD report will be an independent evaluation that will be presented at an OECD-ASEAN conference chaired by the Prime Minister, to encourage regulatory reform in the ASEAN region on November 25 – 26, including government and business representatives, diplomatic participants, media and participants from ASEAN member countries and experts from OECD member states.

The OECD field evaluation of Project 30 was conducted from 30 August to 3 September 2010. The OECD delegation was headed by Mr. Konvitz and with Mr. Danial Trika, Mr. Charles-Henri Montin and Miss. Christiane Arndt. The OECD team met with OOG, ministries, business leaders and stakeholders, donor agencies and embassies, as well as visits to Ho Chi Min City and Hai Phong. USAID/VNCI assisted in the logistical arrangements of the visit and was consulted on the future direction for Vietnam, including the development of papers and articles on regulatory reform in Vietnam. These comments will be included in the OECD evaluation report of Project 30.

USAID/VNCI has also continued to support the implementation of RIA in Vietnam and has worked collaboratively with other donors, UNIDO and the UK Embassy, to assist in supporting this new methodology for public policy and law making in Vietnam. The project has also continued intensive support with editing and drafting committees of laws to assist in their analysis of new legal documents through RIA.

USAID/VNCI has also been discussing with MOJ and OOG on an activity to support the development and appraisal of the Annual Legislative Program of the government and discussing the mobilization of resources with other donors. The ALP provides a legal mechanism for establishing quality standards for proposed laws for upcoming legislative calendars.

USAID/VNCI continues to work closely with USAID/STAR to ensure full leverage and integration of USAID resources and to draw on their legal expertise, co-ordinate program activities and relationships with counterpart agencies.

- **Build capacity in Ministries, National Assembly and Businesses to conduct/review RIAs to improve policy analysis and quality of policy making**
- **Support to new laws:** The project has continued support of the Capital law, Veterinary law and Administrative Penalty Law. The project has also worked intensively on the Codification Ordinance through advice and facilitation at workshops, supported the editing and drafting, and support to conducting surveys on the Ordinance. The project was also requested by the Law Committee and Government Inspectorate to assist the Inspection Law and by the Ministry of Finance on the Price Control Law through advice at workshops. Vietnamese consultants who were initially trained by USAID/VNCI on RIA are continuing to support other laws.
- **RIA Capacity Building:**
 - USAID/VNCI has provided training to Elected Representatives (National Deputies and People’s Council members) through the Training Center for Elected Representatives (TCER) for 130 participants in Ninh Thuan and Can Tho provinces. USAID/VNCI worked with UNIDO and the UK Embassy respectively to conduct these two training workshops that are designed to transfer the RIA training capacity for elected representatives to the TCER. The course has attracted high interest and as a consequence USAID/VNCI plans to work with the TCER to transform the training materials into an e-training module for the TCER.
 - USAID/VNCI has been in discussions with MOJ to finalize the RIA Compliance Manual and Desk Manual on RIA, in order to launch an online manual and resource site. USAID/VNCI is also preparing workshops with legal departments in Ministries and the National Assembly on RIA.
- **Taking the lead on donor-coordination and the regulatory reform agenda:**
 - USAID/VNCI has been meeting donors and sharing information on the development of the regulatory reform agenda, this includes developing papers and articles to introduce new concepts in Vietnam. This includes providing comments to the OECD’s evaluation of Project 30 and setting a Regulatory Reform Agenda for Vietnam. USAID/VNCI is also assisting the organization of an OECD-ASEAN conference on regulatory reform on November 25 – 26, 2010.

Infrastructure Financing and Development

USAID/VNCI has broadened the scope of this program to focus on public-private partnerships with highlights including:

- **Supporting the legal framework for PPP pilot projects:** Provided inputs to MPI and supported MPI to solicit private sector inputs from KPMG, Lovells, Fitch Ratings and other private companies for several drafts of the Master Plan for PPP development in Vietnam, including USAID/VNCI proposed concepts for Infrastructure Development Facility and Infrastructure Finance Fund. The draft was scaled back to a new rules for PPP pilot projects in Vietnam which will pilot a new structure proposed in the Master plan for quicker and broader consensus by the whole Government for private investment in public-purpose infrastructure projects. The new rule was submitted to the Prime Minister for review and approval on March 23. The OOG officially invited comments on this new rule from the key ministries, People's Committees, and the public. On June 9 the Deputy Prime Minister Hoang Trung Hai hosted a consultation meeting among the state agencies and ministries who agreed on the basic contents of the new rule and on the necessity of its issuance in order to attract investment resources for infrastructure development. On September 15 MOJ submitted to the Prime Minister its appraisal report on the issuance of the draft Rule. MPI is coordinating among donors to collect donors' consultation opinions on the draft Rules. The donors' comments will help the OOG and the Prime Minister in their decision-making process regarding the Rule issuance.
- **Preparing for the establishment of the Infrastructure Finance Fund:** Working with USAID/Vietnam, USAID/DCA and JICA to accelerate the cooperation to establish a new infrastructure fund for Vietnam, with reference to the model of the Philippines Water Revolving Fund. In August 2010, JICA shared the draft concept notes on a Vietnam Infrastructure Finance Fund, on which USAID/Vietnam and USAID/VNCI have reviewed and provided comments. JICA is in the process of hiring a consultant to prepare a concept design for the Fund. On September 7, 2010 at another joint meeting with JICA Vietnam and JICA Headquarters, an MOI on JICA-USAID cooperation was signed to support GVN's efforts on infrastructure development and financing. At this meeting it was agreed by both sides that in parallel with JICA's work on designing the Fund, USAID would provide technical support/inputs for some specific technical requirements of the Fund such as developing a pipeline of credit worthy projects; corporate governance of the fund; financing options; a credit rating scheme; credit guarantee scheme; credit enhancement facilities, etc. In the mid of October, JICA sent back their comments on the draft terms of reference for this technical assistance from USAID/VNCI and USAID/DCA. The next joint meetings with JICA on preparing a concept design for the Fund are schedule on November 15 – 16.
- **Supporting Education and awareness raising effort on PPP**
 - Working with MPI on an outline of a public relations campaign including the development of a web portal and brand identity for PPP; media training workshop on PPP, etc.
 - Coordinating with MPI to arrange and prepare VTV's interviews with the USG agencies, including interviews with Ambassador Michalak, Tony Foster of AmCham and Ashok Sud of Eurocham about PPP as a part of PPP education and advocacy efforts.

- Cooperating with VITV to produce programs on PPP concept for public awareness raising (drafting program contents shared with VITV).
- **Supporting the coordination of donors' efforts in PPP development**
 - Discussed with MPI about consolidating donors' efforts in PPP promotion in order to develop consensus on supporting PPP initiatives.
 - Reviewing with MPI the donors' historical studies on PPP as stock taking in preparation for donor coordination.
 - JICA and USAID cooperation in designing a fund to attract other donor equity investments and technical assistance.
 - Discussed with ADB about their possible technical assistance and ODA loan for a Project Development Facility and supporting the inter-agency task force on PPP to be established after issuance of the new Rule on pilot PPP investment.
 - Supported MPI to approach other donors (6 Banks, DfID) to call for their joint efforts in promoting PPP activities with focus on resources for IFF, IDF, capacity building, and communication campaign.

National and Provincial Competitiveness Initiatives:

The highlights in this program include:

- **Diagnostics workshops:** Since the PCI 2009 launch in January, USAID/VNCI II provided technical analyses to 13 provincial diagnostic workshops to help them monitor reform efforts and progresses in terms of economic governance and private sector development. The fifth year of PCI implementation marked strong interest and commitments of local authorities and moving into sustainable direction. All workshops were funded by requesting provinces which range from top PCI performer such as Da Nang and Dong Thap to the one at the bottom of the ranking including Dak Nong and Cao Bang. The latter also become more aggressive and active with their reform performance by contracting professional consulting services to formulate action plans to improve business environment and investment attraction. We also provided executive briefs to Minister Phuc of OOG for several provinces he visited to identify specific issues for discussion.
- **PCI 2010 development and survey implementation:** PCI mail-out survey was sent to 30,000 domestic firms and 8,500 foreign companies. Maintaining a high response rate proved to be one of the most challenging tasks after five consecutive years of implementing the PCI survey. The team received responses from 7,300 domestic companies and almost 1,300 foreign firms. The enterprise list provided by the General Tax Authority also reveals popular data problem when half of the FDI addresses and telephone numbers were either poor or not correct, making it very difficult to contact surveyed firms. Data entry and cleaning followed with domestic data is being used for the index creation while FDI data will be completed by

end of October due to delay in the FDI survey implementation caused by summer break of corporates and expatriates.

- **Local PCI partners:** Efforts have been made to seek appropriate ways to maintain PCI sustainability. After three rounds of checking proposals, testing technical capacity, and addressing workload requirements and collaborative financial arrangement, USAID/VNCI and VCCI have come to final agreement with the Center for Economic Development and Public Policy under the National Economic University (NEU). The center will contribute two senior researchers to help with the index creation, data analysis and report preparation under supervision of the Lead researcher while provide hands on technical guidance to the PCI local team. The partnership not only reduces workload from the international consultant and allows domestic technical to build capacity but also helps to expand PCI coverage to the research community. This can be done through promoting the use of PCI data in teaching and conducting academic research for both students and lecturers of the Center and at National Economic University and the NEU public participation.
- **PCI website:** The PCI website has undergone significant development and re-construction towards a more informative, user-friendly and business update site for provincial leaders and investors. USAID/VNCI and VCCI are working on the layout of website design and website contents.
- **PCI advocacy:** USAID/VNCI has supported partners in providing PCI firm-level data and insights for their research and papers related to governance practices: the KPMG paper on accountability in development sector, in which PCI is a case study for Vietnam; an in-depth article in Vietnam Investment Review on Transparency and World Bank workshop on infrastructure. USAID/VNCI also actively involves in the World Bank's recent efforts in formulating technical assistance to support General Statistics Office and VCCI in data collection and analysis. On the media side, USAID/VNCI has signed a MOU and been working closely with VITV stations to develop a series of TV programs on PCI dialogue and Project 30, RIA, aiming at raising awareness about VNCI activities and support on-going reforms for better business environment.
- **Vietnam Competitiveness Report:** USAID/VNCI continues to support the Asia Competitiveness Initiative in completing the first Vietnam Competitiveness Report, which will be presented to by Michael Porter and Deputy Prime Minister Hai in late November. The report is comprehensive and includes analysis and recommendations in key areas that USAID/VNCI works in, including regulatory reform, economic governance, infrastructure, and regional and local economic development.

Project Administration

Formalization and Approval

USAID/VNCI is waiting for OOG approval of the project document. VCCI and MoJ's project documents are the next to be approved. A project document with MPI is ready to sign once the draft Rule on PPP pilots is signed by the Prime Minister.

Coordination and Leveraging Resources

Program Coordination with Other Donors and corporate.: USAID/VNCI is working closely with other donor agencies and projects to optimize program support to the same counterpart agency. Each program has a different set of donor agencies that we cooperate with to leverage USAID resources and to minimize duplication. USAID/VNCI is working with OOG to coordinate donor participation in administrative reform, with CIDA, JICA, AusAid, DFID and IFC. USAID is actively in discussions on program and financial support with various donors and corporates: with U.K embassy, UNIDO and DANIDA on capacity building for RIA, exploring coordination with UNDP and CIDA, and maintaining contacts with ADB, AFD, DFID, JICA, AusAid, World Bank, IPFA, a number of private firms on infrastructure financing and development through PPPs and revenue bonds and the bond market; with AmCham, EuroCham, Microsoft, Intel, Dragon Capital, and FedEx for PCI; and with over 200 companies that participate in Project 30.

Coordination with USAID/ STAR-VIETNAM and USAID/Industrial Labor Relations: Close coordination between USAID/STAR and USAID/VNCI has been the best way of leveraging resources where USAID/ STAR and USAID/VNCI coordinate many events to create the best synergy possible for program implementation to improve the regulatory environment, specifically RIA and Project 30, and codification (USAID/STAR-led activity) which all should be integrated. USAID/VNCI also works closely with USAID/Industrial Labor Relations. In the last quarter, the two projects worked together on international practices for labor inspections with MOLISA, conducting a joint workshop; on designing the PCI survey to include labor issues; and exploring labor issues and solutions for provincial authorities.

Staffing: The following table presents the updated staff of USAID II as of September 30, 2010:

Position	Name	Start Date
Project Director	Jim Winkler	March 2007
Deputy Project Director	Do Hoang Anh	August 2007
Chief Regulatory Advisor	Faisal Naru	November 2008
Senior Regulatory Advisor	Vo Lan Phuong	May 2009
Regulatory/Economic Advisor	Dang Quang Vinh	September 2010
Senior Program Manager	Nguyen Viet Anh	June 2004
Senior Infrastructure Financing Advisor	Nguyen Liu Ba	May 2010
Policy Advisor	Ha Huy Cuong	June 2007
Program Manager	Tran To Uyen	August 2007

Position	Name	Start Date
Program Manager	Nguyen Hung	August 2008
Program Manager	Le Thu Hien	October 2006
PR and Communication Advisor	Pham Tung Lam	April 2009
Private Sector Advisor	Vo Thu Hoai	June 2009
Program Officer	Phan thi Thai Ha	October 2008
Program Officer	Nguyen Ngoc Lan	October 2007
Translator	Do Thu Ha	February 2008
Interpreter	Nguyen Thu Hang	February 2008
Translator	Tran Minh Thu	November 2007
Office Manager/Accountant	Trinh Hong Hanh	August 2004
Procurement Officer	Bui Thu Trang	June 2006
IT Administrator	Nguyen Xuan Vu	December 2009
Senior Program Assistant	Le Thanh Giang	July 2009
Program Assistant	Trinh thi Hang	May 2008

Visiting International consultants/Experts

- Roy Torkelson, Senior International Financial Advisor, November 15 – 29, 2010 to work on IFF and IDF of infrastructure initiative with JICA, ADB and USAID/DCA.

UPCOMING EVENTS FROM OCTOBER 1, 2010 – DECEMBER 30, 2010

Additional events, in addition to those in the table below, will be scheduled based on requests from counterparts.

Activities/Events	Date	Place	Objective	Media/PR
PPP Workshop Organized by UK Embassy, DFID and MPI	October 11	Hanoi	Will participate in this PPP workshop to broaden understanding of possible cooperation with DFID	None
Publicity Campaign about PPP	October TBD	Nation-wide	Working with Vice Minister Dong and media partners to set up roundtable TV shows, on-line news, and other fora	May be an opportunity for US Ambassador and/or USAID

			to educate public on PPP	and USAID/VNCI
RIA study mission	Oct. 17 - 23	Rome	To build capacity for the New AP Control Agency in using RIA for their AP review	Possible OOG press release
OECD International Regulatory Reform Conference	Oct. 27 - 29	Paris	To support OOG in exchanging experience with other countries on regulatory reform and promote for P30 at an international forum	None
ASEAN-OECD Conference on Regulatory Reform	Nov 25 - 26	Hanoi	Support OOG and OECD to conduct ASEAN conference on regulatory reform	Yes, USAID logo and possible USAID or Ambo speech
OECD-OOG Press Conference	Nov 24 TBD	Hanoi	Present OECD evaluation results of Project 30 and Regulatory Reform	Co-Sponsors should have logo and speech, including USAID
PCI 2010 Launch Event	December 16	Hanoi	USAID and VCCI, along with EuroCham and AmCham present PCI 2010 rankings and report	US Amb speech and interviews

ANNEX A: WORK PLAN IMPLEMENTATION PROGRESS					
					VNCI Phase II, Year 2 Fourth Quarter: July 1, 2010 - September 30, 2010
No.	Program/Activity description	Start Date	End Date	Partner	Status: Output/Result/Indicator (Quarterly Reports)
1	Strengthen the regulatory system to reduce costs and risks of doing business in Vietnam				
1.1	Simplify administrative procedures on business and citizens by up to 50%	Oct-09	Sep-10	OOG	
1.1.1	Build Capacity for STF to effectively manage the APR	Oct-09	Sep-10	STF	
1.1.1.2	Provide up to 6 full-time VNCI Vietnamese experts for STF	Oct-09	Sep-10		Completed: 6 FTEs located in STF and fully integrated into the management and organization of Project 30 operations.
1.1.1.3	Train support staff in Help Desk Function	Oct-09	Dec-09		Completed: Internal training provided; STF staff providing support to TFs in ministries and provinces to use the national database and standardized guidance for inventory and reviews of Aps
1.1.1.4	Train skills on power point software and presentations	Oct-09	Nov-08		Completed: training provided by VNCI staff within STF to improve their presentation skills for stakeholder groups inside government and outside
1.1.1.5	Train on analysis of APs	Oct-09	Sep-10		Completed: initial training on AP analysis completed; Ongoing: continued training required for review phase throughout Project 30. Scott Jacobs led a 2-day training on how to cut and simplify APs using international experience from 12 countries including Vietnam. Scott Jacobs did another training in September 10 on how to filter the new flow of APs. Also provided training from Phuong and Vinh on RIA methods for new APs.
1.1.1.6	Train STF staff on standard cost model, reviewing APs and AP registration on software	Oct-09	Sep-09		Completed: completed in May 2009 workshop in coordination with IFC; On-going: completed one-day additional training on SCM on Sep. 30 by Vedran Antoljak to prepare for the review phase; on-the-job training conducted by VNCI staff inside STF.
1.1.1.7	Provide training for English language skills	Oct-09	Sep-09		Completed: training was conducted 3 times a week at the request of STF for the whole STF by native qualified teacher; training concluded due to inadequate time available among STF staff.
1.1.1.8	Study tours to relevant countries for STF and ACAPR members	Oct-09	Jan-09		Completed: participation in UNCTAD conference in Geneva in May 2009; Completed: STF/VNCI participate in Regulatory Conference in Sweden in November 2009; Completed: in March, a study mission for STF and ACAPR members led by Minister Phuc to Egypt (ERRADA) and France (OECD and former head of UK BRE); Completed: sharing experience on regulatory reform with Cambodia gov. in Cambodia. Planning: study mission to Rome to learn about RIA in October 2010, OECD conference on regulatory reform in Paris Oct 26 - 29, 2010;

1.1.1.9	Train on Reviewing Phase of APs	Oct-09	Sep-09		Completed: a round of training on AP review and review organization by Scott Jacobs and Vedran Antoljak completed in September 2009. Ongoing: providing support for reviews of specific AP with technical content.
1.1.1.10	Train STF staff for supporting TFs of Ministries and Provinces on Inventory Phase Form 1	Oct-09	Nov-08		Completed: training provided on e-guillotine, Form 1 and user guidelines in Hanoi and regional workshops
1.1.1.11	Training for TFs of Ministries and Provinces on Review Phase Form 2	Oct-09	Mar-10		Completed: trained Task Forces in June and July 2009; continued visits to TFs in September - October 2009. On-going: coordinating review phase with VNCI support and through regular monthly meetings with Task Forces in Ministries and Provinces
1.1.1.12	Assist STF to work directly with TFs to complete inventory in selected provinces	Oct-09	Sep-10		Completed: started in December through March 2009, will continue to August 2009 with VNCI support
1.1.1.13	Assist in developing Forms 2 and 3 for review phase	Oct-09	Sep-10		Completed: Forms 2 and 3 completed and tested and revised in June 2009 with comments from ACAPR members. An Independent review form 3 by the STF is designed and proposed to the STF and used by ACAPR working groups.
1.1.1.14	Develop user guidelines for review phase and fast track approach	Oct-09	Sep-10		Completed: user guidelines is being reviewed and finalized by the STF. Fast track approach is adopted to require 6 provinces and related ministries to review 261 Aps in the first batch of review.
1.1.1.15	Develop coordination mechanism and procedures for STF and Secretariat to operate as one entity	Oct-09	Sep-10		Completed: Uniform user guidelines and internal control mechanism have been completed to unify the STF and Secretariat. On-going: Progress monitoring reports are frequently sent to the Minister and on-spot issue discussion for better coordination of STF and Secretariat
	Support STF with STTA and travel support to train ACAPR members and other associations on Form 3s and Working Groups across country				Completed: VNCI supported STF to provide training to ACAPR members and other associations to complete form 3s
1.1.1.16	Assist in review phase with STTA and expert advice for independent reviews	Sep-09	Sep-10		Completed: Scott Jacobs and Vedran Antoljak provided training on review analysis and Independent review form by the STF in September including training on SCM to calculate cost saving of simplification; On-going: VNCI also provided STTA to provide input for review of first package and second package.
	Sub-total				
1.1.2	Develop capacity of Secretariat and ACAPR to guide and support reform			Secretariat, ACAPR	
1.1.2.1	Provide 1 full-time expert and one part-time expert to ACAPR/Secretariat	Oct-09	Sep-10		Completed: 2 FTE for Secretariat, VNCI DCOP serves as PTE; fully integrated into Secretariat and operations of ACAPR and Working Groups.
1.1.2.2	Design user guidelines for Secretariat, especially to use Form 3 in line with Decree 20 on handling feedback from citizens and enterprises	Oct-09	Dec-09		Completed: Inventory and review user guideline completed. Ongoing: support completing Form 3s by business associations and ACAPR members, adding some more necessary information to calculate impact.

1.1.2.3	Support ACAPR meetings, member organizations around country	Oct-09	Dec-10		Completed: Supported frequent meetings of ACAPR members; On-going: support intensive work of Working Groups. On-going: Organize talkshows to air on VITV on topics that private sector participated in during the review, such as customs, tax, clean development mechanism. etc.
1.1.2.4	Support working groups with STTA and secretarial services to generate Form 3s and regulatory impact statements for fast track and regulator track	Jan-10	Sep-10		Completed: support Secretariat to organize Working Groups. Completed: intensive support for activities of 11 WGs. Completed: support public workshops to present finding packages of 11 WGs in Oct. Completed: support workshop to present finding package of 15 working groups in review round 2
1.1.2.5	Implement communications strategy through ACAPR members	Jan-10	Sep-10		Completed: Working with OOG to develop a communication plan component for ACAPR members and calling for member participation such as IFC, VCCI, LEFASO. Completed: Working closely with Ogilvy and APCO to develop key messages and creative work; production of TV clips approved by Minister Phuc and showing on TV.
1.1.2.6	Build broad network of support organizations and leaders for reform	Oct-10	Sep-10		On-going: In discussion on the TA for associations to participate in Project 30. Leveraging PCI diagnostics workshops and PCI Corporate alliance to broaden the corporate and leaders network for the reform. Working with VCCI Membership training dept to mobilize their network of members.
1.1.2.7	Organize study mission to relevant countries for ACAPR members	Oct-09	Jun-10		Completed: 3 ACAPR members and 2 members of Secretariat join the study mission to Egypt and France in March 2010.
	Sub-total				
1.1.3	Develop E-Government (E-Guillotine and E-Registry) Capacity and IT Strategy	Oct-09	Sep-10	STF	
1.1.3.1	Training on E-Guillotine Software	Oct-09	Mar-10		Completed: 2 trainings on the E-guillotine software were done in September and November 08.
1.1.3.2	Customization of E-Guillotine Software	Oct-09	May-10		Completed: the software has been delivered the STF.
1.1.3.3	Procurement of IT system	Oct-08	Dec-08		Completed: the final procurement of the full system finished on December 30.
1.1.3.4	24/7 IT Technical Support	Oct-09	Dec-10		On-going: contract signed with FPT after competitive bid by VNCI for off-site support for hardware
1.1.3.5	24/7 software support for E-Guillotine	Oct-09	Dec-10		Completed: the software delivery provided with the full additional 24/7 support by Sense Consulting off-site. Ongoing: 24/7 software support continues to STF
1.1.3.6	Licenses provided for 63 provinces	Nov-08	Mar-08		Completed: licenses for 63 provinces have been procured
1.1.3.7	Prepare E-Registry Strategy in line with Decree on AP and other relevant LNDs	Oct-09	Sep-10		Completed: installation mission completed in Sep. by Sense Consulting. Completed: installation testing and transformation from the E-guillotine to e-Registry was done in Sep. and rolled out in October 26 with Prime Minister
1.1.3.8	Procure and Customize E-Registry	Oct-09	Sep-10		Completed: procurement and customization of E-registry is completed.

1.1.3.9	Train Staff on E-Registry	May-08	Sep-10		Ongoing: training is completed. Planning: hand over of assets to new Agency under Decree 63 and training for OOG IT department in Q4/2010
1.1.3.10	Download E-Registry on IT Server	Sep-09	Dec-09		Completed: Oct. after the installation and transformation are finished.
	Sub-total				
1.1.4	Develop Communications & Branding Strategy for APR	Oct-09	Sep-10	STF/OOG	
1.1.4.1	Conduct survey interviews with stakeholders	Oct-09	Sep-10		Completed: the second round of interview finished for the development of story board for TVC with government leaders, STF, ACAPR members, businesses.
1.1.4.2	Prepare Branding and Communications Strategy	Oct-09	Sep-10		Completed: OOG approved communications plan prepared by VNCI, Ogilvy&Mather and APCO; Ongoing: specific tasks planned for approval by OOG and by ACAPR members through corporate alliance
1.1.4.3	Support implementation of communications strategy with STF, Secretariat and ACAPR	Jan-09	Sep-10		On-going: VNCI staff in STF managing communications activities with OOG approvals
1.1.4.4	Coordinate donor and corporate sponsorships	Jan-09	Sep-10		Planned: OOG gave the green light to kick start after the passage of the first package. On-going: VNCI is working with IFC to plan their support for Project 30. Corporate alliance has been established between Eurocham and VCCI to lead private sector initiative.
1.1.4.5	Support training of media on reform	Dec-09	Sep-10		Ongoing: PR Advisor in STF working closely with media in preparation for monthly press briefings by Prime Minister
1.1.4.6	Organize training and capacity building for ACAPR members and other associations to promote APR	Dec-09	Sep-10		On-going: direct facilitation of Working Groups and media events by VNCI supported Secretariat
1.1.4.7	Support regular release and interviews for STF	Dec_08	Sep-10		On-going: Project 30 is continuously highlighted in local media channels, a call for support and participation is broadly disseminated to civil servants, media, civil society and the public.
1.1.4.8	Assist the preparation a media campaign to support Project 30	Dec-09	Sep-10		On-going: PR Advisor is assisting OoG to develop a media campaign to support implementation of Resolution 25 and Degree 63
1.1.4.9	Support the development of a new brand identity for the new agency	Sep-09	Sep-10		On-going: Development of brand identity and web site for the new Agency is actively undertaken in close consultation with OoG
1.1.5	Develop a Financing Strategy for APR				
	Organize briefings for donors and corporate sponsors on financial requirements of reform	Oct-09	Sep-10		On-going: Continuing to facilitate the discussion between CIDA, AusAid, and USAID for OECD review of Project 30 and ASEAN-OECD conference on Nov 25 - 26 on regulatory reform.
	Develop corporate sponsorship packages to attract corporate sponsors	Oct-09	Sep-10		On-going: Corporate alliance MoU has been signed between Eurocham and VCCI as the first step to call for other corporate partners.
	Develop financing mechanisms	Oct-09	Sep-10		On-going: USAID/VNCI is in discussion with CIDA and other donors for support to Project 30.

	Provide regular financial reporting to sponsors	Oct-09	Sep-10		On-going: provide updates to USAID and CIDA on financing requirements of Project 30 and OECD review.
	Sub-total				
1.1.6	Support Legal Strategy for APR			OOG	
	Assist OOG to develop Decree on Administrative Procedures, harmonized with Law on Laws and implementing Decree	Oct-09	Sep-10	OOG	Completed and On-going: STF has received feedback from all cabinet members on the draft decree. The decree was issued in June 2010. Implementing documents, e.g. circular and decision, are being submitted to be issued soon.
	Support complementary implementation of Decree on Law on Laws and Decree on AP	Oct-09	Sep-10	MOJ, OOG	On-going: VNCI worked closely with MoJ to design the PM Directive instructing ministries in the implementation of the Law on Laws and Decree and establishing the RIA Task Force; worked with OOG to harmonize RIA methods into the standardized forms for review of new APs.
	Support implementation of Decree 20 on handling feedback within APR and other relevant reforms using Form 3	Jan-10	Sep-10	MOJ, OOG	On-going: Form 3 is designed to provide feedback as required under Decree 20.
	Support strategy for developing regulatory management central institution	Oct-09	Sep-10	MOJ, OOG	On-going: VNCI is designing and supporting the establishment of a central agency through expert assessments of Karen Hill and OECD review. The conversion of the new Agency for Controlling APs into one single regulatory management central institution is expected in the next 3 years.
1.1.7	Support regular monitoring and evaluation reporting to key stakeholders on APR			STF/Sec	
	Provide monthly executive briefs	Oct-09	Sep-10		On-going: STF briefs Prime Minister and Minister Phuc regularly. VNCI provided model for regular reporting to OOG
	Provide timely reporting on results of key milestones using Standard Cost Model	Mar-10	Sep-10		Completed: was applied for the first and second packages.
	Support regular briefings for media and other key stakeholders	Oct-09	Sep-10		On-going and Planned: VNCI staff in STF preparing for monthly media briefings by Minister Phuc
	Monitor and report on implementation of AP's by ministries and provinces	Jan-10	Sep-10		On-going: The executive briefs and the Project 30 website provide monthly and daily update on ministerial and provincial TFs' performance. VNCI experts designed M&E plan in September for OOG consideration for regular reporting on results and impacts
	Leverage PCI as M&E tool for each province for APR implementation in coordination with VCCI	Dec-09	Sep-10		On-going and Planned: VNCI will continue on a demand driven basis in cooperation with VCCI and OOG to carry out P30 and PCI diagnostics workshop.
	Sub-total				
1.2	Support Development of a Modern Regulatory System for Vietnam				
1.2.1	Support development of a long term strategy for a modern regulatory system	Jan-10	Jun-10	OOG, MOJ, N.A., etc.	
1.2.1.1	Support development of a strategy paper and work plan for implementation of long term strategy	Jan-10	Jun-10	OOG, MOJ, N.A., etc.	Completed: Support for Socio-Economic Strategy 2010 - 15. Vitenam Competitiveness Report. OECD Evaluation of Project 30 Sept 2010 Planned: Discussions with OOG, MOJ and CIEM on widening regulatory reform agenda after party congress in Jan 2010.

1.2.1.2	Support workshops with key stakeholders to build consensus	Jan-10	Sep-10	OOG, MOJ, N.A., etc.	Completed: Discussions, workshops and training held with General Affairs Department at MOJ and OOG in Oct/Nov 09. Attendance of STF at International Regulatory Conference in Stockholm, Sweden in Nov 09. Workshop with CIEM on regulatory reform in Vietnam Sept 2010. Planned: Further consultations with CIEM, MOJ, OOG and MOF are in discussion.
1.2.1.3	Support development of implementing decree on law on laws and decisions for inter-ministerial task force	Oct-09	Sep-10	MOJ	Completed: Decree on Law on Laws has been approved by Government. PM Instruction on establishment of RIA Task Force has been approved. Discussions on establishing RTF put on hold given lack of resources in MOJ. RIA Compliance Manual completed and approved by MOJ. Planned: Launch of RIA Compliance Manual, Desk Manual and website in late 2010.
1.2.1.4	Support development of decree on admin procedures and related legal instruments	Jan-10	Sep-10	OOG	Completed: AP Decree and RIA on AP Decree completed.
1.2.2	Build capacity in Ministries and Non-governmental stakeholders to conduct RIAs to improve policy analysis and policy making			MOJ, OOG, ONA, VCCI	
1.2.2.1	Develop training program and materials for Ministries and non-governmental stakeholders	Oct-09	Aug-10	MOJ, OOG, ONA, VCCI	Completed: Training materials have been Vietnamised by Mar 09 and revised by Aug 09. New interactive materials have been developed within Vietnam context. Planned: Improvement and production of suite of training materials and case studies to be used in variety of trainings - Ongoing.
1.2.2.2	Support training workshops for Ministries and non-governmental stakeholders	Oct-09	Jun-10	MOJ, OOG, ONA, VCCI	Completed: General training on RIA for VCCI, STAMEQ on Metrology Law, MOJ on Hanoi Capital Law, Codification Ordinance, Administrative Penalty Law, SVB, MOF. Ongoing: Initial meetings and discussions held with Ministries about providing workshops for other laws.
1.2.2.3	Build institutional capacity and skills in RIA	Oct-09	Ongoing	MOJ, OOG, HCMA, CIEM, etc.	Completed: Developed small team of Vietnamese RIA trainers who continued to deliver training and consultancy on RIA with USAID/VNCI and other donors. Training to MOJ and Hanoi People's Committee, VCCI, SVB, STAMEQ, the Training Center for Elected Representatives (NA). Ongoing: Discussions with potential training partners such as VCCI training of trainers, ONA, Ho Chi Minh Academy, OOG and MOJ.
1.2.2.4	Develop training of trainers materials	Oct-09	Jul-10	MOJ, OOG, HCMA, CIEM, etc.	Completed: Initial training of trainers for small team completed. Review of trainers and materials completed.
1.2.2.5	Conduct RIA training to partner institutions	Feb-10	Sep-10	MOJ, OOG, HCMA, CIEM	Completed: Training already conducted for MOJ and NA. Training of CIEM and MCG trainers also completed by July 09. Training to VCCI and business associations completed in Aug 09. Further private sector training planned for late 2010.
1.2.2.6	Support partner institutions in delivering 2 sets of RIA training workshops	Oct-09	Jul-10	MOJ, OOG, HCMA, CIEM	Completed: CIEM and MCG will have delivered 3 sets of RIA training workshop with support from VNCI by end of July 2010.
1.2.3	Develop Pilot RIA case studies			Task Force	

1.2.3.1	Select LNDs and Ministries for pilot RIAs	Oct-09	Sep-10	MOJ, OOG, ONA	Completed: RIA Pilots for Consumer Protection Law, Food Safety Law, Information Access Law, Adoption Law, AP Decree, Labor Law, Administrative Penalties, Human Trafficking Laws have been completed. Review of RIA Pilots to refine approach and criteria for selecting RIA Pilots has been completed. Provided workshop for Metrology Law Ongoing: Support for Hanoi Capital Law, Codification Ordinance, Consolidation, Price Controls Law, Inspection Law have begun and to be completed by end 2010. Animal Health Law support continuing until Dec 10.
1.2.3.2	Support development of initial drafts of pilot preliminary RIAs	Oct-09	Ongoing	Ministries	Completed: Development further of RIA pilots. Ongoing: Support of other pilot RIAs (see 1.2.3.1)
1.2.3.3	Complete drafting of RIAs for major/significant LNDs	Oct-09	Ongoing	Ministries	Completed: Development further of RIA pilots. Ongoing: Support of other pilot RIAs (see 1.2.3.1)
1.2.3.4	Support technical consultations on RIA light/lite	Oct-09	Ongoing	Ministries, VCCI	Completed: Development further of RIA pilots. Ongoing: Support of other pilot RIAs (see 1.2.3.1)
1.2.3.5	Assist in finalizing full RIA reports	Nov-09	Ongoing	Ministries	Completed: Development further of RIA pilots. Ongoing: Support of other pilot RIAs (see 1.2.3.1)
1.2.4	Support development of a communications strategy to build consensus on RIA				
1.2.4.1	Develop a communications strategy and plan	Jun-10	Sep-10	Task Force	Underway: To be part of overall VNCI communications and PR plan. Includes dissemination of papers and articles on regulatory reform. Ongoing: Leading donor coordination through donor-regulatory reform group.
1.2.4.2	Organize briefings and workshops for Ministries and National Assembly on the development of pilot RIAs and long term strategy	Feb-10	Sep-10	MOJ, OOG, ministries, N.A.	Completed: Briefing with Minister Phuc (OOG) of progress of regulatory reform strategy and regulatory quality management in Sep 09. Various meetings, workshops and seminars on the progress and continued improvement of regulatory quality management in Vietnam. Ongoing: To be scheduled in updated strategy and implementation work plan.
1.2.4.4	Support public relations on development of pilot RIAs and social and economic impacts	Apr-10	Sep-10		Underway: To be part of overall VNCI communications and PR plan. Interview with Vietnam Economic Times completed and others in development.
2	Support the development and financing of infrastructure to sustain economic growth				
2.1	Support a new legal enabling environment to increase private investment and development of infrastructure	Mar-10	Sep-10	MPI, OOG, N.A., MOF	
2.1.1	Assist MPI to develop new regulatory framework for pilot PPP projects			MPI	
	Provide technical advice on Decree 78 and circular on BOO, BOT, BT	Oct-09	Oct-09		Completed: Ben Darche, VNCI advisor, spent a week to work with MPI on Decree 78 and the guiding circular.

	Assist MPI to develop new regulatory framework for PPP	Oct-09	Sep-10		On-going: Built upon Decree 108 replacing Decree 78, the new regulatory framework for PPP is being discussed. USAID/VNCI is supporting the drafting of a Circular guiding Decree 108. USAID/VNCI has supported the drafting a rule on PPP pilot projects to provide mandate for MPI. The rule is waiting for the P.M's approval.
	Coordinate with World Bank and ADB on technical assistance to state agencies to develop new legal framework	Oct-09	Sep-10		Completed: Coordinated closely with WB, PPIAF, JICA Ausaid and ADB to provide TA for the development of legal framework.
	Sponsor workshops and training activities to build consensus on new policies and regulations	Nov-09	Sep-10		On-going: Attended and presented in a number of workshops and forums on PPP to raise awareness. Preparing a series of training on PPP for MPI.
2.1.2	Assist MPI and other agencies to develop a new regulatory framework for revenue bonds			MPI	
	Support changes to relevent laws, including State Budget Law, Securities Law, etc.	Oct-09	Sep-10		On-going: USAID/VNCI coordinated with U.S. treasury to comment on the Law on Debt Management.
	Build consensus on new revenue bond model through workshops and consultations	Oct-09	Sep-10		On-going: USAID/VNCI is discussing with MoF on innovative mechanism to mobilize fund for infrastructure through PPP and revenue bond.
	Organize training activities and study mission to learn about revenue bonds and PPP models in U.S.	Oct-09	Sep-10		On-going: Attended and presented in a number of workshops and forums on infrastructure to raise awareness. Preparing a series of training on PPP for MPI.
2.2	Preparing for the establishment of Infrastructure Finance Fund	Oct-09	Sep-10	Provinces, MPI, etc.	
	Support workshops with top leaders to explore new infrastructure funds to prioritize and finance strategic projects	Jan-10	Sep-10		On-going and Planned: USAID and VNCI are coordinating with donors JICA, ADB, AfD, DfID, KfW etc. to build consensus on the proposal of IFF and IDF. A series of discussions with each ministry to understand their need and identify pilots and prioritization will be carried out.
	Work with JICA on cooperation framework to support the GOV on infrastructure financing and development efforts, and on preparing for the establishment of IFF	Dec-09	Sep-10		On-going and Planned: where USAID, DCA, VNCI and JICA actively work on fund concept, design, structure. JICA and USAID would be founding partners and a broad cooperation platform for participation by other international donors/partners would be created.
	Coordinate technical support with MPI and other donors on PPP pilots	Mar-10	Sep-10		On-going: USAID/VNCI is in discussion with DCA, JICA, ADB, other donors and U.S Embassy on PPP pilots and Infrastructure Development Initiative. A donors-GOV joint statement on PPP promotion expected to be announced at VBF and CG in Dec. 2010.
	Identify 1 - 2 pilot projects to provide technical assistance for revenue bonds	Dec-09	Sep-10		On-going: USAID/VNCI is in discussion with DCA, JICA, ADB and U.S. Embassy on PPP pilots.
	Coordinate USAID's Development Credit Authority for credit guarantees for pilots	Jun-10	Sep-10		On-going: USAID/VNCI is in discussion with USAID, DCA, JICA and U.S. Embassy on developing an IFF to mobilize private finance for specific bankable projects, including the use of USAID/DCA's credit guarantee mechanism and solutions to facilitate PPP pilots.

2.3	Supporting education and awareness raising effort on PPP	Oct-09	Sep-10	MPI, N.A., Selected Provinces	
	PR campaign for awareness raising and educating the public and stakeholders	Oct-09	Sep-10		Planned: To be scheduled in implementation work plan.
	Coordinating with MPI to arrange and prepare VTV's interviews with the USG agencies	Jul-10	Aug-10		Completed: interviews with VM Dong, Ambassador Michalak, EuroCham and AmCham representatives
	Capacity building to Inter-agency Task Force on PPP (to be established by MPI)	Jul-10	Sep-10		Planned: To be scheduled in implementation work plan with MPI after Rules approved
2.4	Supporting to coordinate donors' efforts in PPP development	Jul-10	Sep-10		
	Discussed with MPI: consolidating donors' efforts to develop consensus on supporting PPP initiatives	Jul-10	Sep-10		On-going: working with MPI to reach out to all other interested donors for a consensus statement on PPP approach, especially on the draft Pilot PPP rule
	Reviewing donors' historical studies on PPP as stock taking in preparation for donor coordination	Jul-10	Sep-10		On-going: the first draft is being prepared to support MPI in their calling for donor support and submission to the GOV to back up the PPP pilot rule.
	Assisting MPI to contact donors for PPP promotion, with focus on resources for IFF, IDF, capacity building, PR works	Jul-10			On-going: supporting MPI in working with JICA, ADB, 6 banks, DFID...
Goal 3	Improve competitiveness and democratic institutions of Vietnam at national and city/provincial levels	Oct-09	Sep-10		
3.1	Support continued use and sustainability of the PCI as an effective policy advocacy voice of the private sector	Oct-09	Sep-10	VCCI	
3.1.1	Support partnerships between research institutes and VCCI for more policy analysis and applications of PCI	Oct-09	Sep-10		Completed: selected National Economics University through a competitive procurement for a local economic partner for VCCI
3.1.2	Conduct workshops with research institutes and VCCI to develop new indicators	Dec-09	Mar-10		Completed: held consultation sessions with universities and institutes to review PCI indicators and survey
3.1.3	Launch PCI I 2009 in public workshops in Hanoi and HCMC with broad media participation	Dec-09	Dec-09		Implemented. PCI survey was successfully completed with 9,890 responses out of over 40,000 mail-out. VNCI has been working with VCCI and Edmund Malesky to process the data in preparation for the Index calculation and Report. The PCI report was targeting policy makers with new features on Business Thermometer analysis, impact of most critical governance areas of transparency and labor quality, and policy research agenda.

3.1.4	Develop a broad Partnership for Vietnam's Competitiveness to support PCI and related initiatives	Oct-09	Sep-10	VCCI, ACI	On-going. VNCI worked with our partner, the Asia Competitiveness Institute to help targeted province enhance business environment and encourage regional integration. Leveraging on the successful PCI, VNCI is in discussion with Microsoft, Intel, Eurocham, Amcham, Dragon Capital, APL and Nike – VCCI in designing mechanism for new network of corporate partners that contribute new credibility, technical and business expertise and financial resources to PCI and efforts of improving business environment. Completed: VNCI finalized MOUs with InvestTV and VITV, two TV stations, and Vietnam Economic Times, to develop TV program on PCI dialogue and Project 30, RIA, aiming at raising awareness about VNCI activities and support on-going reforms for better business environment.
3.1.5	Implement PCI 2010 with VCCI	Dec-09	Sep-10		Completed: 13 diagnostic workshops were conducted, helping provincial leaders figure out their strengths and weakness in PCI areas. Provinces had to pay costs of the workshop to demonstrate their commitment; many provinces are designing PCI improvement plans.
3.1.6	Conduct diagnostic workshops for ACAPR members, Task Forces, and other stakeholders	Jan-09	Mar-10		Completed. Presented PCI to ACAPR members in various workshops related to Project 30
3.1.7	Develop PCI policy dialogue series on relevant issues to business and government leveraging corporate partnerships (e.g. ICT, etc.)	Oct-09	Sep-10		Implemented. VNCI finished the best-practice field study on labor training and development by mid November in three high-PCI performing provinces (Vinh phuc, Da nang and Binh Duong). The study identified good experiences for erecting schools, devising curriculums, and incorporating private sector participation. Bilingual Executive briefs of the research were also made available for distribution at the PCI launch to make it highly receptive to high ranking government officials.
3.2	Support national competitiveness council and improved research and strategies for improving competitiveness	Oct-09	Sep-10	ACI, VCCI, AmCham, etc	
3.2.1	Support research and strategies under development by ACI, CIEM and government	Oct-09	Apr-10		In Progress. VNCI worked with our partner, the Asia Competitiveness Institute to assess possible support to target provinces; given changes in ACI management and limited resources, no specific pilot initiatives were undertaken. VNCI and VCCI is working with VITV and InvestTV and VET to disseminate economic governance issues in provinces.
3.2.2	Develop a National Partnership for Competitiveness with Corporates, Associations, and Government	Nov-09	Mar-10		Completed: with ACI and CIEM, VNCI is supporting panel of experts from gov't and private sector. Study mission led by VM Dong to Singapore to meet with foreign investors and briefing with DPM Hai in March 2010. Planned; finalizing corporate alliance with EuroCham and VCCI.

3.3.3	Support RIA on Capital City of Hanoi to improve economic and social development	Oct-09	Feb-10	MOJ, Hanoi	Completed: workshop with World Bank experts for MOJ drafting team on RIA in Nov 2009. On-going: continuing support to Deputies with training in Hanoi and Can Tho to support better understanding of RIA and role of National Assembly.
3.2	Support Better Governance in Provinces and Cities	Oct-09	Sep-10	Provinces	
3.2.1	Support key cities to improve regional development models for sustainable growth	Oct-09	Jun-10		Completed: participated in Da Nang PCI diagnostic workshop. Completed: participated in tourism workshop in Da Nang in September 2010 to explore regional cooperation.
3.2.2	Explore sub-national financing solutions for infrastructure	Dec-09	Sep-10		Planned: Progress with JICA on IFF and other financing mechanisms will open up opportunities for provinces.
3.2.3	Assist in development of appropriate policies and strategies for sustainable growth in Hanoi and HCMC	Jan-09	Sep-10		Completed: the RIA on law on capitol city of Hanoi focuses on migration, infrastructure, density issues, growth, and zoning
3.2.4	Support study tour of city officials to Singapore or other destination	Oct-09	Nov-09		Completed: study mission led by Vice Minister Dong with representatives from OOG, CIEM and MOIT to Singapore in mid March 2010
3.3	Support improved local government service delivery			OOG, MOF, Provinces	
3.3.1	Assess tax and fiscal issues related to administrative management and infrastructure	Jan-10	Sep-10		On-going: supporting Project 30 implementation of tax, customs and APs that affect services to enterprises.
3.3.2	Support pilot city initiatives to improve Project 30 implementation and PCI performance	Mar-08	Sep-09		Postponed: pending sufficient resources to support Da Nang and one other city

ANNEX B FOR QUARTERLY REPORT, 1 JULY- 30 SEPTEMBER 2010

VIETNAM COMPETITIVENESS INITIATIVE PHASE II (VNCI 2)

Date	Program Area	Event	Description of Event	Female	Male
7/3/2010	Regulatory Reform	Workshop on RIA for legal departments in ministries with MOJ	Support to development of RIA for Codification Ordinance through discussion sessions and workshop on RIA for Codification	22	20
7/5/2010	Project 30	Workshop on AP Simplification - Phase 2	ACAPR's summary report on review results for phase 2 of project 30. Speeches from representatives from the Prime minister's Special Task Force and Working groups about the role of ACAPR in the review phase and how working groups mobilize their resources to implement their review workload. The workshop is followed by a technical discussion for 3 key working groups: Pharmaceutical, Education and Customs/ Import - Export.	50	70
7/6/2010	Project 30	ACAPR Meeting - updates on latest developments	ACAPR held an official meeting with their members and other counterparts to brief participants with updates on their latest development. Report on the activities of ACAPR in the review phase, and announce upcoming activity plan for the future.	25	45
7/6/2010	Project 30	ACAPR Press Conference	ACAPR Press Conference providing media with updates on ACAPR's latest developments in their operation and activities plan	30	35

Date	Program Area	Event	Description of Event	Female	Male
7/28/2010	PCI	PCI Diagnostic workshop in Dak Nong	Though standing near the end of PCI ranking list, Dak Nong has never given up their desire for a better performance in governance. The province had actively invited PCI experts to go downtown for two years in a row to present to the highest-level leaders (i.e Chairman of PPC, Party secretary) on PCI construction, its implication, impact and analysis of the provincial weakness and strengths. The province is implementing a PCI improvement plan, which hopes to be put into effect soon.	30	90
7/30/2010	Regulatory Reform	Regulatory Impact Assessment (RIA) for National Assembly Members Training Center for Elected Representatives	Regulatory Impact Assessment (RIA) for National Assembly Members Training Center for Elected Representatives	26	47
8/9/2010	Regulatory Reform	Codification Consultation Workshop	Codification Consultation Workshop with MOJ	27	43
9/7/2010	Regulatory Reform	Office of National Assembly Workshop	Training on Skills on policy analysis for legislations in Vietnam	18	22
9/9/2010	Regulatory Reform	Workshop on Regulatory reform - CIEM Sep 9, Hanoi	Workshop on Regulatory reform as part of SEDP 2010-2020	45	55
9/10/2010	Regulatory Reform	Comments on Draft Law on Price control	Comment on draft Law on Price control	25	51
9/24/2010	Regulatory Reform	Comments on draft Law on Price control from RIA perspectives	Comments on draft Law on Price control from RIA perspectives	22	68
				354	625
TOTAL				979	