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Vietnam Competitiveness Initiative Phase II **(VNCI II)**

Quarterly Report, April 1, 2010 – June 30, 2010

Prepared by USAID/VNCI Staff for the U.S. Agency for International Development (USAID) and the Steering Committee of the Government of Vietnam.

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List of Acronyms

ACAPR	Advisory Council for Administrative Procedures Reform
ASMED	Agency for SME Development
BTA	Bilateral Trade Agreement
CIEM	Central Institute for Economic Management
DAI	Development Alternatives, Inc.
DANIDA	Danish Development Agency
GVN	Government of Vietnam
LTTA	Long Term Technical Assistance
MOF	Ministry of Finance
MOIT	Ministry of Industry and Trade
NA	National Assembly
PCI	Provincial Competitiveness Initiative
PPP	Public-Private Partnership
SME	Small and Medium-sized Enterprises
STTA	Short Term Technical Assistance
STF	Special Task Force
STAR	Support for Trade Acceleration Project
UNIDO	United Nations Industrial Development Organization
USVTC	U.S. Vietnam Trade Council
VCCI	Vietnam Chamber of Commerce and Industry
USAID	Vietnam Competitiveness Initiative
WTO	World Trade Organization

Introduction

DAI submits this report describing project activities in the second quarter of calendar year 2010 from April 1, 2010 to June 30, 2010, which is the third quarter of Year 2 for USAID II. The Year 2 Work Plan focuses on four programs:

- **Regulatory Quality and Management:** Strengthen the regulatory system to reduce the costs and the risks of doing business in Vietnam;
- **Infrastructure Financing and Development:** Support the development and financing of infrastructure to reduce transaction costs and increase export-led private sector development to sustain economic growth;
- **Competitiveness at National and Local levels:** Support the government and private sector to understand key issues of competitiveness and improve governance so that the costs and risks of doing business in Vietnam are lower, and there is greater investment, job creation and economic growth based on sustainable development.

Background

USAID is a USAID economic growth project designed to increase the competitiveness of SMEs in Vietnam. USAID II, which is the next phase after USAID I, started on October 1, 2009 and lasts for 4 and a half years until February 2013. USAID is managed by DAI based in the Washington, D.C. area.

USAID is managing initiatives that integrate national and provincial competitiveness issues within a global business environment, particularly focusing on the requirements of the WTO and BTA. The project focuses primarily on good economic governance, private sector competitiveness, and creating democratic institutions of civil society and public-private partnerships to improve the business environment and to upgrade the competitiveness of domestic and foreign enterprises in Vietnam. All project activities aim to address and reform policies at both the national and provincial levels that constrain business growth and competitiveness.

USAID Project Highlights for the Quarter

The following sections provide additional details about each program area for USAID/VNCI II. Annex A provides a detailed, updated table on progress during the quarter on specific activities in the Year 2 work plan.

Simplifying administrative procedures for business and citizens

USAID/VNCI is progressing in the following areas:

- **Building capacity for Project 30 and key institutions:**

- **First package of priority review approved:** the first package of 258 priority APs has finally been approved by the Cabinet through Resolution No. 25/NQ-CP. 100% recommendations from STF has been approved by the Cabinet. Several reforms have been approved, such as reform in VAT tax invoice regulations; the reduction of frequent of tax report and tax payment for majority of firms from monthly to quarterly basis; reform in tax refund; the requirement for notarization of real estate contracts has been abolished, etc. For this reason, the reform of 1st package produce a cost saving of over 300 million US\$ for citizen and businesses.
 - **GoV issued Decree 63/2010/ND-CP to institutionalize AP reform:** on June 8, 2010, Prime Minister has signed the Government Decree to institutionalize of AP reform. According to this decree, an AP Control Agency will be established together with 84 AP control units at ministerial and provincial levels. This decree sets mechanism to sustain and improve the success of project 30.
 - **STF complete draft recommendations for over 5.000 APs:** ministries and provinces announce the completion of self review by March 31 that achieve 81% simplification rate and nearly 30% cost reduction rate. However, after carrying out quality check, STF finds that there are many issues with the quality of self-review, especially on the target of cost reduction. A major part of recommendations from ministries and provinces are superficial that do not lead to cost reduction. For this reason, STF has mobilized over 100 experts from 24 ministries and sectors, 50 lawyers from the Vietnam Federation of Lawyer and 20 field experts to conduct independent review of over 5.000 APs. As of June 15, STF has completed draft recommendation for over 5.000 APs and sent back to ministries for improvement, and is seeking public opinions on draft recommendations. It is planned that Cabinet will approve the second package in Quarter 3.
 - **Support ACAPR and Working Groups:** USAID/VNCI has supported the ACAPR Secretariat that coordinates 15 Working Groups in key areas such as customs/trade, banking/securities, intellectual property and telecommunications, etc. The working groups have been working in different types of format: through-email, focused discussions, seminars on specific topics. In order to improve the understanding the ACAPR members on the necessity and mechanism of reform in different countries, USAID/VNCI has supported for some ACAPR members to join the study mission to Egypt and France mid March. The study mission was highly appreciated by those members on the quality and organization..
- **Develop Communications and Branding strategy**
- **Project 30 outreach to the public:** during this quarter, Minister Phuc hosted several events with the media, including (1) an award ceremony to honor 11 proactive press agencies that support project 30 on June 21 (the Vietnam Press Day); (2) a meeting with the press on the side of a briefing meeting with ministries to implement Resolution 25 and Decree 63; and (3) a press conference on the role of private sector on AP reform on July 7.
 - **First public service announcement (PSA) completed:** finally the first PSA that feature Minister Phuc has completed with approval from Minister Phuc. This will

be aired on major TVs from July to December 2010 to promote project 30 and to call for support from the public to the reform.

- **Project 30 generates public and media interest:** as part of project 30 effect, several newspapers have launched column on AP reforms in selected areas such as tax or custom (Tuoi Tre and Thanh Nien Newspaper)

➤ **Develop a Financing strategy**

- IFC provides technical support to Working Groups and other activities through consultation with USAID/VNCI and OOG.
- USAID/VNCI is exploring the role of corporate partners to support Project 30.
- The government will take on more financial responsibility in the state budget after the new Agency on Controlling Administrative Procedures is approved under a new Decree in February 2010.

Support development of a long term strategy for a modern regulatory system

Following USAID/VNCI II's study mission to Egypt and France, the Minister Phuc, OOG invited the former Deputy Director of the UK government's Better Regulation Executive, Ms Karen Hill, to visit Vietnam from May 17 to 28, 2010 and assist in developing the regulatory reform agenda.

In her mission report (dated 25 June 2010), Ms Hill commented on Vietnam's impressive achievements to date but noted some key challenges moving forward;

- I) Implementation of 1st AP package and delivery of results on the ground for businesses and citizens to feel the difference. This includes having an effective communication strategy and monitoring systems for the recommendations.
- II) Institutionalizing Project 30 in the form of the new AP Agency with continued top level political support and private sector engagement.
- III) Developing a dynamic structure for the new AP Agency that can function successfully and attract and retain high quality staff, with the appropriate government funding.
- IV) Extending the role of the new AP agency to manage the flow of new regulations that will place burdens on businesses and citizens.
- V) Setting a long term vision for regulatory reform that should focus on building an effective regulatory management system to improve the regulatory quality and economic competitiveness of Vietnam.

From June 7 to 10, 2010, Joesf Konvitz, Head of Regulatory Policy Division, OECD visited Vietnam at the invitation of Minister Phuc, OOG. Minister Phuc also met Mr. Konvitz during the USAID/VNCI II study tour to Egypt to France. Mr. Konvitz met with OOG, donor agencies and embassies to discuss regulatory reform, an evaluation of Project 30 by the OECD, and an ASEAN conference on regulatory reform hosted by Vietnam. The OECD review, to be completed by October 2010, is being supported by Minister Phuc to provide recommendations from an internationally recognized independent organization on the long term future vision of regulatory reform within Vietnam. Mr. Konvitz also met with MOFA to organize the ASEAN

conference by the end of 2010. MOFA has agreed to send one of their officials on secondment to the OECD as a sign of building relationships with the OECD, as well as support to the ASEAN conference. Following Mr. Konvitz visit there has been positive support and potential contributions from the international community both in Hanoi, Vietnam and at the OECD HQ in Paris, France. USAID/VNCI II is continuing discussions with OECD to support and facilitate both the OECD review and ASEAN conference.

USAID/VNCI II continues to work closely with STAR II to ensure full leverage and integration of USAID resources and to draw on their legal expertise, co-ordinate program activities and relationships with counterpart agencies.

➤ **Build capacity in Ministries, National Assembly and Businesses to conduct/review RIAs to improve policy analysis and quality of policy making**

○ **Support to new laws:**

- The project has continued support of the Hanoi Capital Law at the request of the Minister of Justice. Following comments from the National Assembly further support has also been provided to the Metrology Law. Started to provide support to the Codification Ordinance, Consolidation, Administrative Penalties and Human Trafficking Laws. Vietnamese consultants who were initially trained by USAID/VNCI II on RIA are continuing to support other laws.

• **RIA Capacity Building:**

- USAID/VNCI II has been finalizing the RIA Compliance Manual with MOJ and developed a Desk Manual on RIA, and is in the process of also completing an online manual and resource site. USAID/VNCI II provided training on the RIA methodology for the drafting committees of the Price Controls, Capital Investment by SOEs and Land use by SOEs legal documents, in conjunction with the Beyond WTO initiative. USAID/VNCI II is also preparing workshops with legal departments in Ministries and the National Assembly on RIA.

➤ **Taking the lead on donor-coordination:**

- USAID/VNCI II has been meeting donors and sharing information on the development of the regulatory reform agenda. This includes organizing a schedule of meetings for Josef Konvitz, Head of Regulatory Policy Division in the OECD, to build momentum and support for the proposed OECD review and ASEAN conference on regulatory reform.

Infrastructure Financing and Development

USAID/VNCI has broadened the scope of this program to focus on public-private partnerships with highlights including:

- **Supporting the legal framework for PPP pilot projects:** Provided inputs to MPI and supported MPI to solicit private sector inputs from KPMG, Lovells, Fitch Ratings for several drafts of the Master Plan for PPP development in Vietnam, including USAID/VNCI proposed concepts for Infrastructure Development Facility and Infrastructure Finance Fund. The draft was scaled down to a new rule for PPP pilot projects in Vietnam which will pilot new structure proposed in the Master plan for quicker and broader consensus by the whole Government. The new rule was submitted to the Prime Minister for review and approval on March 23. The OOG officially invited comments on this new rule from the key ministries, People's Committees, and the public. On June 9 the Deputy Prime Minister Hoang Trung Hai hosted a consultation meeting among the state agencies and ministries who agreed on the basic contents of the new rule and on the necessity of its issuance in order to attract investment resources for infrastructure development. Based on the instructions by D.P.M Hai and taking into account of the comments contributed by the line ministries and People's Committees, MPI has made some modifications of the rule and submitted the revised version to the Prime Minister on June 30.
- **Preparing for the establishment of Infrastructure Finance Fund:** Working with USAID Vietnam, DCA and JICA to accelerate the cooperation to establish a new infrastructure fund for Vietnam, with reference to the model of the Philippines Water Revolving Fund. From July 1 to July 8 USAID Vietnam, DCA, JICA Vietnam, JICA Headquarters (Office for Private Sector Partnership), USAID/VNCI II's expert and USAID/ VNCI II¹ worked closely on coordination to support the GOV on infrastructure financing and development efforts. At the meeting with Vice Minister Dong of MPI on July 5 to report the preliminary results of USAID-JICA cooperation, the Vice Minister emphasized the importance of setting up a PPP coordinating group where JICA and USAID shall be initial founding partners so that joint efforts could be mobilized to work out practical solutions for PPP development in Vietnam, addressing fundamental requirements of F/S preparation, VGF and Infrastructure Finance Fund. Then the team had a series of following-up discussions and came up with some ideas on framework of cooperation and support, which are:
 - JICA Vietnam and USAID Vietnam will soon finalize the MOI on coordination to support the GOV on infrastructure financing and development efforts
 - JICA (Office for Private Sector Partnership) will prepare the detailed proposal on the Fund framework and structure. USAID, USAID/VNCI II, JICA, USAID/DCA then will work together to design the fund and related regulatory and financial issues
 - JICA Vietnam and USAID Vietnam will cooperate to consider the provision of T/As (including capacity building) to the PPP Task Force of MPI to facilitate the implementation of the new rule on pilot PPP projects.

¹ Hereinafter referred to as "the team"

- USAID and USAID/VNCI II will approach other donors to discuss about establishment of a PPP coordinating group; and to invite other donors' assistance on T/As, F/S, VGF and Finance Fund
- USAID/VNCI II will collect, review and consolidate historical information about donors' assistance on PPP; produce a consolidated concept paper or statement on PPP promotion

➤ **Supporting Education and awareness raising effort on PPP**

- Co-sponsored consultative mission to Singapore on April 11 – 14 for Vietnam Competitiveness Report, led by Vice Minister Dang Huy Dong, MPI. Other members were from Central Party Committee's Office, Office of the Government (Enterprise Reform Department), CIEM, MOIT (Planning Department). Met with top officials in 8 state agencies and facilitated roundtable discussion on key competitiveness issues facing Vietnam, hosted by Mr. Colin Low, President, GE Pacific, with top executives from Google, Emerson, Mitsubishi Electric, Conoco-Phillips, Medtronic, UPS, Dow Chemical, Underwriters Laboratories, Gammon, Caterpillar, and US-ASEAN Business Council. The meetings clarified models for improving economic governance, provided feedback on our analysis, and reinforced analytical findings from an investment perspective.
- Presented plenary speech at the workshop on "Aviation Development and PPP Infrastructure in Vietnam" on April 22, sponsored by AIRIS, Zurich Airport, and NordBank, with support from German, U.S. and Swiss Embassies, with MPI Vice Minister Dong giving keynote speech, to build consensus and raise awareness of PPP solutions in different sectors. Presented on "PPP for Environmental Solutions" on May 25 at the Technology Solutions Conference in Hanoi organized by MONRE and U.S. private companies and federal and state agencies.
- Presented key notes on market-based strategy for infrastructure development via revenue bonds and PPP at the Conference on Investment Promotion for Central provinces on June 26 in Hoi An.
- Presented on "Regional Economic Integration and Infrastructure Development" with APL at Supply Chain Conference on retail distributions sector on June 30 in HCMC.

Provincial Competitiveness Initiatives:

The highlights in this program include:

- **Diagnosics workshops:** USAID/VNCI II continued to support provinces' efforts to improve governance capacity through 6 PCI diagnostic workshops in Dong Thap, Dak Lak, Quang Ninh, Quang Nam, Ninh Thuan and Tra Vinh. These diagnostic workshops were conducted at the expense of the provinces themselves, including the technical assistance from

USAID/VNCI and VCCI, which showed a strong commitment and active role of provinces in governance and administrative reform, helping to improve the business environment.

- **PCI 2010 development and survey preparation:** PCI domestic mail-out survey has been close to completion, with responses reaching over 7,500. Preparation has been made to proceed data entry and cleaning, expecting to make data available for the index construction by the end of August.
- **Local PCI partners:** Efforts have been made to seek for appropriate ways to maintain PCI sustainability. USAID/VNCI II and VCCI are in discussion with two potential research centers to work out how to proceed and arrange the partnership, which is expected to be a motivation for local research centers to use PCI data and technical expertise more often in their policy advocacy. Doors are left open for further thoughts and discussion, including partnering in PCI development and construction, quarterly research policy paper preparation. In-door training by Edmund Malesky to improve statistical technique and index construction for local partners and among PCI team will be conducted in July.
- **FDI survey:** Following the pilot survey of FDI members under Amscham and Eurocham, FDI questionnaire is being finalized to better capture most of the foreign investors' concern and issues related to doing business in Vietnam whilst being able to achieve the most possible highest response rate. FDI survey targets 8,000 firms and is scheduled to be mailed-out at the 2nd week of August. Website for online survey, expected to be a useful supportive tool in addition to the domestic mail-out, is being adjusted and constructed to help firms answer the questionnaire quickly, easily and conveniently.
- **PCI GIS:** Designing of Geographic Information Services for mapping PCI time series data across all provinces was completed and has been used for PCI 2009. Basic features of the Geographic Information Services for mapping PCI time series data across all provinces was finished, allowing users to search and visually compare the results of their interested province/cluster year by year. The link of this map is at www.pcivietnam.org/map
- **PCI website:** The PCI website has undergone development and re-construction towards a more informative, user-friendly and useful site for provincial leaders and businesses. USAID/VNCI II and VCCI are working on the layout of website design and website contents.
- **PCI data support:** USAID/VNCI II has supported partners in providing PCI firm-level data and insights for their research and papers related to governance practices: the KPMG paper on accountability in development sector, in which PCI comes as a case study for Vietnam and World Bank workshop on infrastructure. This will help to leverage PCI among different stake-holders.

Project Administration

Formalization and Approval

USAID/VNCI is finalizing the project document with OOG, VCCI and MoJ. A project document with MPI is being drafted.

Coordination and Leveraging Resources

Program Coordination with Other Donors and corporate: USAID II is working closely with other donor agencies and projects to optimize program support to the same counterpart agency. Each program has a different set of donor agencies that we cooperate with to leverage USAID resources and to minimize duplication. USAID/VNCI is working with OOG to coordinate donor participation in administrative reform, with CIDA, UNCTAD and IFC. USAID is actively in discussions on program and financial support with various donors and corporates: with MOJ on capacity building for RIA, exploring coordination with UNDP, UNIDO and CIDA, and maintaining contacts with U.S. Treasury, ADB, JICA, Ausaid, World Bank, IPFA, Lovells, PWC on infrastructure financing and development through PPPs and revenue bonds and the bond market; with AmCham, EuroCham, Microsoft, Intel and FedEx for PCI; and with over 200 companies that participate in Project 30.

Coordination with STAR-VIETNAM: Close coordination between STAR and USAID/VNCI has been the best way of leveraging resources where STAR and USAID/VNCI coordinate many events to move forward the implementation of two new requirements of the Law on Laws to improve the regulatory environment: public consultation and 60 days notification periods; RIA and Project 30, and codification (STAR-led activity) which all should be integrated.

Staffing: The following table presents the updated staff of USAID II as of June 30, 2010:

Position	Name	Start Date
Project Director	Jim Winkler	March 2007
Deputy Project Director	Do Hoang Anh	August 2007
Chief Regulatory Advisor	Faisal Naru	November 2008
Senior Regulatory Advisor	Vo Lan Phuong	May 2009
Senior Program Manager	Nguyen Viet Anh	June 2004
Senior Infrastructure Financing Advisor	Nguyen Liu Ba	May 2010
Policy Advisor	Ha Huy Cuong	June 2007
Program Manager	Tran To Uyen	August 2007
Program Manager	Nguyen Hung	August 2008
Program Manager	Le Thu Hien	October 2006
PR and Communication Advisor	Pham Tung Lam	April 2009
Private Sector Advisor	Vo Thu Hoai	June 2009

Position	Name	Start Date
Program Officer	Phan Thai Ha	October 2008
Program Officer	Nguyen Ngoc Lan	October 2007
Translator	Do Thu Ha	February 2008
Interpreter	Nguyen Thu Hang	February 2008
Translator	Tran Minh Thu	November 2007
Office Manager/Accountant	Trinh Hong Hanh	August 2004
Procurement Officer	Bui Thu Trang	June 2006
IT Administrator	Nguyen Vu	December 2009
Senior Program Assistant	Le Thanh Giang	July 2009
Program Assistant	Trinh thi Hang	May 2008

7. VISTING INTERNATIONAL CONSULTANTS/EXPERTS

- Scott Jacobs, Senior Regulatory Reform Advisor, mid/end of August to work on implementing Project 30, supporting RIA and regulatory reform agenda

UPCOMING EVENTS IN Year 2 Quarter 3 – 2010

Additional events will be scheduled based on requests from counterparts.

Activities/Events	Date	Place	Objective
RIA Training for Legal Departments, MOJ	July 3 -4	Cat Ba	Provide training on developing Preliminary RIAs to legal departments in Ministries.
RIA Training for Legal Departments, MOJ	Sep	TBC	Provide training on developing Preliminary RIAs to legal departments in Ministries.
National Assembly training on RIA	July 29 -30	Ninh Thuanh	Training to NA members on reviewing RIAs.
National Assembly training on RIA	Aug	TBC	Training to NA members on reviewing RIAs.
Regulatory Reform Conference with CIEM	Aug	Hanoi	Strategy discussion with CIEM and Party members on regulatory reform strategy.
OECD Review mission	Aug	Hanoi	Field visit of OECD team to conduct review of Project 30.
PCI diagnostics workshop	July	Cao Bang, Daknong, Hai phong	Provide diagnostics for provinces on their weaknesses and strengths

Visit of Mr. Murata JICA on infrastructure financing fund	July	Hanoi	Discuss USAID and JICA cooperation in designing the infrastructure fund
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VNCI Phase II, Year 2 First Quarter: April 1, 2010 - June 30, 2010					
No.	Program/Activity description	Start Date	End Date	Partner	Status: Output/Result/Indicator (Quarterly Reports)
1	Strengthen the regulatory system to reduce costs and risks of doing business in Vietnam				
1.1	Simplify administrative procedures on business and citizens by up to 50%	Oct-08	Sep-09	OOG	
1.1.1	Build Capacity for STF to effectively manage the APR	Oct-08	Sep-09	STF	
1.1.1.2	Provide up to 7 full-time VNCI Vietnamese experts for STF	Oct-08	Sep-09		Completed: 6 FTEs located in STF.
1.1.1.3	Train support staff in Help Desk Function	Oct-08	Dec-09		Completed: Internal training; STF staff providing support to TFs in ministries and provinces
1.1.1.4	Train skills on power point software and presentations	Oct-08	Nov-08		Completed: training provided by VNCI staff within STF
1.1.1.5	Train on analysis of APs	Oct-08	Sep-09		Completed: initial training on AP analysis completed; Ongoing: continued training required for review phase throughout Project 30. Scott led a 2-day training on how to cut and simplify Aps, using international experience from 12 countries including Vietnam.
1.1.1.6	Train STF staff on standard cost model, reviewing APs and AP registration on software	Nov-08	Sep-09		Completed: completed in May 2009 in coordination with IFC; Ongoing: completed one-day additional training on SCM on Sep. 30 by Vedran Antoljak to prepare for the review phase
1.1.1.7	Provide training for English language skills	Nov-08	Sep-09		Ongoing: training is conducted 3 times a week for the whole STF by native qualified teacher
1.1.1.8	Study tours to relevant countries for STF and ACAPR members	Dec-08	Jan-09		Completed: participation in UNCTAD conference in Geneva in May; Completed: STF/VNCI participate in Regulatory Conference in Sweden in November; Completed: in March, a study mission for STF and ACAPR members led by Minister Phuc to Egypt (ERRADA) and France (OECD and former head of UK BRE)
1.1.1.9	Train on Reviewing Phase of APs	Feb-08	Sep-09		Completed: a round of training on AP review and review organization by Scott Jacobs and Vedran Antoljak are completed in September.
1.1.1.10	Train STF staff for supporting TFs of Ministries and Provinces on Inventory Phase Form 1	Oct-08	Nov-08		Completed: training provided on e-guillotine, Form 1 and user guidelines in Hanoi and regional workshops
1.1.1.11	Training for TFs of Ministries and Provinces on Review Phase Form 2	Jan-08	Sep-09		Completed: trained Task Forces in June and July; Ongoing: continue visits to TFs in September - October on coordinating review phase with VNCI support
1.1.1.12	Assist STF to work directly with TFs to complete inventory in selected provinces	Jan-08	Sep-09		Completed: started in December through March 2009, will continue to August 2009 with VNCI support
1.1.1.13	Assist in developing Forms 2 and 3 for review phase	Nov-08	Sep-09		Completed: Forms 2 and 3 completed and tested and revised in June 2009 with comments from ACAPR members. Ongoing: An Independent review form by the STF is designed and proposed to the STF.
1.1.1.14	Develop user guidelines for review phase and fast track approach	Nov-08	Sep-09		Completed: user guidelines is being reviewed and finalized by the STF. Fast track approach is adopted to require 6 provinces and related ministries to review 261 Aps in the first batch of review.
1.1.1.15	Develop coordination mechanism and procedures for STF and Secretariat to operate as one entity	Nov-08	Jan-09		Completed: Uniform user guidelines and internal control mechanism have been completed to unify the STF and Secretariat. Ongoing: Progress monitoring reports are frequently sent to the Minister and on-spot issue discussion for better coordination of STF and Secretariat
	Support STF with STTA and travel support to train ACAPR members and other associations on Form 3s and Working Groups across country				Completed: VNCI supported STF to provide training to ACAPR members and other associations to complete form 3s
1.1.1.16	Assist in review phase with STTA and expert advice for independent reviews	Dec-08	Sep-09		Completed: Scott Jacobs and Vedran Antoljak provided training on review analysis and Independent review form by the STF in September including training on SCM to calculate cost saving of simplification; VNCI also provided STTA to provide input for review of first package.
	Sub-total				
1.1.2	Develop capacity of Secretariat and ACAPR to guide and support reform			Secretariat, ACAPR	
1.1.2.1	Provide 1 full-time expert and one part-time expert to ACAPR/Secretariat	Oct-08	Sep-09		Completed: 2 FTE for Secretariat, VNCI DCOP serves as PTE.
1.1.2.2	Design user guidelines for Secretariat, especially to use Form 3 in line with Decree 20 on handling feedback from citizens and enterprises	Nov-08	Sep-09		Completed: Inventory and review user guideline completed. Ongoing: support completing Forms 3 by business associations and ACAPR members, adding some more necessary information to calculate impact.

1.1.2.3	Support ACAPR meetings, member organizations around country	Oct-08	Dec-09		Completed: Supported frequent meetings of ACAPR members; On-going: support intensive works of Working Groups.
1.1.2.4	Support working groups with STTA and secretarial services to generate Form 3s and regulatory impact statements for fast track and regulator track	Jan-08	Dec-09		Completed: support Secretariat to organize Working Groups. Completed: intensive support for activities of 11 WGs. Completed: support public workshops to present finding packages of 11 WGs in Oct.
1.1.2.5	Implement communications strategy through ACAPR members	Jan-09	Dec-09		Completed: Working with OOG to develop a communication plan component for ACAPR members and calling for member participation such as IFC, VCCI, LEFASO. Completed: Working closely with Ogilvy and APCO to develop key messages and creative work; production of TV clips is pending on Minister Phuc's approval.
1.1.2.6	Build broad network of support organizations and leaders for reform	Nov-08	Dec-09		On-going: In discussion on the TA for associations to participate in Project 30. Leveraging PCI diagnostics workshops and PCI Corporate partnership to broaden the corporate and leaders network for the reform. Working with VCCI Membership training dept to mobilize their network of members.
1.1.2.7	Organize study mission to relevant countries for ACAPR members	Nov-08	Dec-09		Completed: 3 ACAPR members and 2 members of Secretariat join the study mission to Egypt and France in March.
	Sub-total				
1.1.3	Develop E-Government (E-Guillotine and E-Registry) Capacity and IT Strategy	Oct-08	Dec-08	STF	
1.1.3.1	Training on E-Guillotine Software	Oct-08	Dec-08		Completed: 2 trainings on the E-guillotine software were done in September and November 08.
1.1.3.2	Customization of E-Guillotine Software	Oct-08	Oct-08		Completed: the software has been delivered the STF.
1.1.3.3	Procurement of IT system	Oct-08	Dec-08		Completed: the final procurement of the full system finished on December 30.
1.1.3.4	24/7 IT Technical Support	Jan-08	Sep-09		On-going: contract signed with FPT after competitive bid by VNCI
1.1.3.5	24/7 software support for E-Guillotine	Dec-08	Sep-09		Completed: the software delivery provided with the full additional 24/7 support
1.1.3.6	Licenses provided for 63 provinces	Nov-08	Mar-08		Completed: licenses for 63 provinces have been procured
1.1.3.7	Prepare E-Registry Strategy in line with Decree on AP and other relevant LNDs	Nov-08	Sep-09		Completed: installation mission completed in Sep. by Sense Consulting. Completed: installation testing and transformation from the E-guillotine to e-Registry was done in Sep. and rolled out in October 26 with Prime Minister
1.1.3.8	Procure and Customize E-Registry	Feb-08	Sep-09		Completed: procurement and customization of E-registry is completed.
1.1.3.9	Train Staff on E-Registry	May-08	Jun-08		Ongoing: training is completed. Planned: hand over training in Q2/2010
1.1.3.10	Download E-Registry on IT Server	Jun-08	Jun-08		Completed: Oct. after the installation and transformation are finished.
	Sub-total				
1.1.4	Develop Communications & Branding Strategy for APR	Oct-08	Sep-09	STF/OOG	
1.1.4.1	Conduct survey interviews with stakeholders	Oct-08	Sep-09		Completed: the second round of interview is being done for the development of story board for TVC with government leaders, STF, ACAPR members, businesses.
1.1.4.2	Prepare Branding and Communications Strategy	Oct-08	Dec-08		Completed: OOG approved communications plan prepared by VNCI, Ogilvy&Mather and APCO; Ongoing: specific tasks planned for approval by OOG
1.1.4.3	Support implementation of communications strategy with STF, Secretariat and ACAPR	Jan-09	Dec-09		On-going: VNCI staff in STF managing communications activities with OOG approvals
1.1.4.4	Coordinate donor and corporate sponsorships	Jan-09	Dec-09		Planned: OOG gave the green light to kick start after the passage of the first package. On-going: VNCI is working with IFC to plan their support for Project 30.
1.1.4.5	Support training of media on reform	Dec-08	Mar-09		Ongoing: PR Advisor in STF working closely with media in preparation for monthly press briefings by Prime Minister
1.1.4.6	Organize training and capacity building for ACAPR members and other associations to promote APR	Dec-08	Dec-09		On-going: direct facilitation of Working Groups and media events by VNCI sponsored Secretariat

	Sub-total				
1.1.5	Develop a Financing Strategy for APR				
	Organize briefings for donors and corporate sponsors on financial requirements of reform	Oct-08	Dec-09		On-going: Continuing to facilitate the discussion between CIDA and USAID on 2-million bilateral grant from CIDA to USAID for Project 30.
	Develop corporate sponsorship packages to attract corporate sponsors	Nov-08	Dec-09		Planned: OOG gave the green light to kick start after the passage of the first package.
	Develop financing mechanisms (e.g. trust fund)	Nov-08	Dec-09		On-going: USAID/VNCI is in discussion with CIDA for a bilateral grant to USAID for Project 30 support.
	Provide regular financial reporting to sponsors	Nov-08	Dec-09		On-going: provide updates to USAID and CIDA on financing requirements
	Sub-total				
1.1.6	Support Legal Strategy for APR			OOG	
	Assist OOG to develop Decree on Administrative Procedures, harmonized with Law on Laws and implementing Decree	Nov-08	Sep-09	OOG	On-going: STF has received feedback from all cabinet members on the draft decree. This will be signed in late February 2010.
	Support complementary implementation of Decree on Law on Laws and Decree on AP	Oct-08	Dec-09	MOJ, OOG	On-going: VNCI worked closely with MoJ to design the PM Directive instructing ministries in the implementation of the Law on Laws and Decree and establishing the RIA Task Force.
	Support implementation of Decree 20 on handling feedback within APR and other relevant reforms using Form 3	Jan-09	Dec-09	MOJ, OOG	On-going: Form 3 is designed to provide feedback as required under Decree 20.
	Support strategy for developing regulatory management central institution			MOJ, OOG	On-going: VNCI is designing and supporting the establishment of RIA Task Force (RTF). The conversion of RTF and STF into one single regulatory management central institution is expected in the next 3 years.
	Sub-total				
1.1.7	Support regular monitoring and evaluation reporting to key stakeholders on APR			STF/Sec	
	Provide monthly executive briefs	Oct-08	Dec-09		On-going: STF briefs Prime Minister and Minister Phuc regularly. VNCI provided model for regular reporting to OOG
	Provide timely reporting on results of key milestones using Standard Cost Model	Mar-09	Dec-09		Planned: will occur in preparation of first package submitted to government in February 2010
	Support regular briefings for media and other key stakeholders	Dec-08			On-going and Planned: VNCI staff in STF preparing for monthly media briefings by Minister Phuc
	Monitor and report on implementation of AP's by ministries and provinces				On-going: The executive briefs and the Project 30 website provide monthly and daily update on ministerial and provincial TFs' performance. VNCI experts designed M&E plan in September for OOG consideration for regular reporting on results and impacts
	Leverage PCI as M&E tool for each province for APR implementation in coordination with VCCI				On-going and Planned: VNCI will continue on a demand driven basis in cooperation with VCCI and OOG to carry out P30 and PCI diagnostics workshop.
	Sub-total				
1.2	Support Development of a Modern Regulatory System for Vietnam				
1.2.1	Support development of a long term strategy for a modern regulatory system	Jan-09	Dec-10	OOG, MOJ, N.A., etc.	
1.2.1.1	Support development of a strategy paper and work plan for implementation of long term strategy	Jan-09	Jan-10	OOG, MOJ, N.A., etc.	Completed: Support for Socio-Economic Strategy 2010 - 15. Vitenam Competitiveness Report. Planned: Discussions with OOG, MOJ and CIEM on widening regulatory reform agenda.
1.2.1.2	Support workshops with key stakeholders to build consensus	Jan-09	Dec-09	OOG, MOJ, N.A., etc.	Completed: Discussions, workshops and training held with General Affairs Department at MOJ and OOG in Oct/Nov 09. Attendance of STF at International Regulatory Conference in Stockholm, Sweden in Nov 09. Planned: Further consultations with CIEM, MOJ, OOG and MOF are in discussion.
1.2.1.3	Support development of implementing decree on law on laws and decisions for inter-ministerial task force	Oct-08	Dec-09	MOJ	Completed: Decree on Law on Laws has been approved by Government. PM Instruction on establishment of RIA Task Force has been approved. Discussions on establishing RTF put on hold given lack of resources in MOJ. RIA Compliance Manual completed and approved by MOJ. Planned: Launch of RIA Compliance Manual, Desk Manual and website in mid 2010.
1.2.1.4	Support development of decree on admin procedures and related legal instruments	Jan-09	Sep-09	OOG	Completed: AP Decree and RIA on AP Decree completed.
1.2.2	Build capacity in Ministries and Non-governmental stakeholders to conduct RIAs to improve policy analysis and policy making			MOJ, OOG, ONA, VCCI	

1.2.2.1	Develop training program and materials for Ministries and non-governmental stakeholders	Jan-09	Feb-09	MOJ, OOG, ONA, VCCI	Completed: Training materials have been Vietnamised by Mar 09 and revised by Aug 09. New interactive materials have been developed within Vietnam context. Planned: Improvement and production of suite of training materials and case studies to be used in variety of trainings - Ongoing.
1.2.2.2	Support training workshops for Ministries and non-governmental stakeholders	Feb-09	Apr-09	MOJ, OOG, ONA, VCCI	Completed: General training on RIA for VCCI, STAMEQ on Metrology Law, MOJ on Hanoi Capital Law, SVB, MOF. Ongoing: Initial meetings and discussions held with Ministries about providing workshops for other laws.
1.2.2.3	Build institutional capacity and skills in RIA	Feb-09	Dec-09	MOJ, OOG, HCMA, CIEM, etc.	Completed: Developed small team of Vietnamese RIA trainers who continued to deliver training and consultancy on RIA with USAID/VNCI and other donors. Training to MOJ and Hanoi People's Committee, VCCI, SVB and STAMEQ. Ongoing: Discussions with potential training partners such as VCCI training of trainers, the Training Center for Elected Representatives (NA), ONA, OOG and MOJ.
1.2.2.4	Develop training of trainers materials	Jan-09	Jul-09	MOJ, OOG, HCMA, CIEM, etc.	Completed: Initial training of trainers for small team completed. Review of trainers and materials completed.
1.2.2.5	Conduct RIA training to partner institutions	Feb-09	Dec-09	MOJ, OOG, HCMA, CIEM	Completed: Training already conducted for MOJ and NA. Training of CIEM and MCG trainers also completed by July 09. Training to VCCI and business associations completed in Aug 09. Further private sector training planned for early 2010.
1.2.2.6	Support partner institutions in delivering 2 sets of RIA training workshops	Feb-09	Dec-09	MOJ, OOG, HCMA, CIEM	Completed: CIEM and MCG will have delivered 3 sets of RIA training workshop with support from VNCI by end of July 09.
1.2.3	Develop Pilot RIA case studies			Task Force	
1.2.3.1	Select LNDs and Ministries for pilot RIAs	Apr-09	Jan-10	MOJ, OOG, ONA	Completed: RIA Pilots for Consumer Protection Law, Food Safety Law, Information Access Law, Adoption Law, AP Decree, Labor Law have been completed. Review of RIA Pilots to refine approach and criteria for selecting RIA Pilots has been completed. Provided workshop for Metrology Law. Ongoing: Support for Hanoi Capital Law, Codification Ordinance, Consolidation, Administrative Penalties, Human Trafficking Laws have begun and to be completed by end 2010. Animal Health Law support continuing until Dec 10.
1.2.3.2	Support development of initial drafts of pilot preliminary RIAs	Apr-09	Jun-09	Ministries	Completed: Development further of RIA pilots. Ongoing: Support of other pilot RIAs (see 1.2.3.1)
1.2.3.3	Complete drafting of RIAs for major/significant LNDs	Jun-09	Sep-09	Ministries	Completed: Development further of RIA pilots. Ongoing: Support of other pilot RIAs (see 1.2.3.1)
1.2.3.4	Support technical consultations on RIA light/lite	Oct-09	Oct-09	Ministries, VCCI	Completed: Development further of RIA pilots. Ongoing: Support of other pilot RIAs (see 1.2.3.1)
1.2.3.5	Assist in finalizing full RIA reports	Nov-09	Jan-10	Ministries	Completed: Development further of RIA pilots. Ongoing: Support of other pilot RIAs (see 1.2.3.1)
1.2.4	Support development of a communications strategy to build consensus on RIA				
1.2.4.1	Develop a communications strategy and plan	Jun-09	Dec-09	Task Force	Underway: To be part of overall VNCI communications and PR plan. Ongoing: Leading donor coordination through donor-regulatory reform group.
1.2.4.2	Organize briefings and workshops for Ministries and National Assembly on the development of pilot RIAs and long term strategy	Feb-09	Aug-09	MOJ, OOG, ministries, N.A.	Completed: Briefing with Minister Phuc (OOG) of progress of regulatory reform strategy and regulatory quality management in Sep 09. Various meetings, workshops and seminars on the progress and continued improvement of regulatory quality management in Vietnam. Ongoing: To be scheduled in updated strategy and implementation work plan.
1.2.4.4	Support public relations on development of pilot RIAs and social and economic impacts	Apr-09	Sep-09		Underway: To be part of overall VNCI communications and PR plan. Interview with Vietnam Economic Times completed and others in development.
2	Support the development and financing of infrastructure to sustain economic growth				
2.1	Support a new legal enabling environment to increase private investment and development of infrastructure			MPI, OOG, N.A., MOF	
2.1.1	Assist MPI to develop new regulatory framework for PPP			MPI	
	Provide technical advice on Decree 78 and circular on BOO, BOT, BT	Oct-08	Dec-08		Completed: Ben Darche, VNCI advisor, spent a week to work with MPI on Decree 78 and the guiding circular.

	Assist MPI to develop new regulatory framework for PPP	Oct-08	Dec-10		On-going: Built upon Decree 108 replacing Decree 78, the new regulatory framework for PPP is being discussed. VNCI is supporting the drafting of a Circular guiding Decree 108. USAID/VNCI has supported the drafting a rule on PPP pilot projects to provide mandate for MPI. The rule is waiting for the P.M's approval.
	Coordinate with World Bank and ADB on technical assistance to state agencies to develop new legal framework	Oct-08	Dec-09		On-going: Coordinated closely with WB, PPIAF, JICA Ausaid and ADB to provide TA for the development of legal framework.
	Sponsor workshops and training activities to build consensus for new policies and regulations	Nov-08	Dec-10		On-going: Attended and presented in a number of workshops and forums on PPP to raise awareness. Preparing a series of training on PPP for MPI.
2.1.2	Assist MPI and other agencies to develop a new regulatory framework for revenue bonds			MPI	
	Support changes to relevant laws, including State Budget Law, Securities Law, etc.	Oct-08	Dec-10		On-going: VNCI coordinated with U.S. treasury to comment on the Law on Debt Management.
	Build consensus on new revenue bond model through workshops and consultations				On-going: VNCI is discussing with MoF on innovative mechanism to mobilize fund for infrastructure through PPP and revenue bond.
	Organize training activities and study mission to learn about revenue bonds and PPP models in U.S.	Oct-08	Dec-10		On-going: Attended and presented in a number of workshops and forums on PPP to raise awareness. Preparing a series of training on PPP for MPI.
2.2	Support new concepts for infrastructure funds, small number of selected PPP and revenue bond pilot projects	Oct-08	Dec-09	Provinces, MPI, etc.	
	Support workshops with top leaders to explore new infrastructure funds to prioritize and finance strategic projects	Jan-09	Dec-10		On-going and Planned: USAID and VNCI are coordinating with donors JICA, ADB, AfD, DfID, KfW etc. to build consensus on the proposal of IFF and IDF. A series of discussions with each ministry to understand their need and identify pilots and prioritization will be carried out.
	Work with JICA on cooperation framework to support the GOV on infrastructure financing and development efforts, and on preparing for the establishment of IFF	Dec-09	Dec-10		On-going and Planned: where USAID, DCA, VNCI and JICA actively work on fund concept, design, structure. JICA and USAID would be founding partners and a broad cooperation platform for participation by other international donors/partners would be created.
	Coordinate technical support with MPI and other donors on PPP pilots	Mar-09	Dec-10		On-going: USAID/VNCI is in discussion with DCA, JICA, ADB, other donors and U.S Embassy on PPP pilots and Infrastructure Development Initiative. A donors-GOV joint statement on PPP promotion expected to be announced at VBF and CG in Dec. 2010.
	Identify 1 - 2 pilot projects to provide technical assistance for revenue bonds	Dec-08	Dec-09		On-going: USAID/VNCI is in discussion with DCA, JBIC, ADB and U.S. Embassy on PPP pilots.
	Coordinate USAID's Development Credit Authority for credit guarantees for pilots				On-going: USAID/VNCI is in discussion with USAID, DCA, JICA and U.S. Embassy on developing an IFF to mobilize private finance for specific bankable projects, including the use of USAID/DCA's credit guarantee mechanism and solutions to facilitate PPP pilots.
2.3	Provide T.A. to help educate and support stakeholders	Oct-08	Dec-09	MPI, N.A., Selected Provinces	
	Engage stakeholders in developing sub-national borrowing frameworks	Oct-08	Dec-09		Planned: To be scheduled in implementation work plan.
	Leverage PCI data on infrastructure and corporate sponsors to support new infrastructure models	Oct-08	Dec-09		Planned: To be scheduled in implementation work plan.
	Capacity building to Inter-agency Task Force on PPP (to be established by MPI)	Jul-10			Planned: To be scheduled in implementation work plan.
	PR campaign for awareness raising and educating the public and stakeholders	Jul-10			Planned: To be scheduled in implementation work plan.
3	Support Government Decentralization to Improve Governance and Economic Performance	Oct-08	Dec-09	OOG, Provinces	
3.1	Support the government's efforts to improve economic governance by delegating responsibilities to local government	Oct-08	Dec-09	OOG, STF	
	Work with STF to redefine administrative functions through STF and TFs in administrative areas in ministries and provinces	Oct-08	Dec-09		On-going: Building capacity for STF and TFs and equipping them with new tools and new ways in carrying out Project 30 is a first step to redefine admin functions in the system.
	Assist in development of appropriate policies and strategies to strengthen market-preserving decentralization				On-going: supporting RIA on Law on Capitol City for Hanoi to address decentralization authorities for Hanoi
3.2	Assist central and local government officials in developing effective models for decentralization			OOG, Provinces	

	Assess tax and fiscal issues in selected provinces related to admin reform and infrastructure development	Feb-09	Dec-09		On-going: VNCI is preparing for an infrastructure workshop series with Standard&Poor and some other private sector players to discuss about key issues of developing infrastructure including fiscal management as a part of credit rating.
	Develop provincial capacity to analyze the revenue sharing system	Mar-08	Dec-09		Planned: To be scheduled in implementation work plan.
	With TFs and provincial working groups in selected provinces, implement pilot activities in administrative areas	Feb-08	Dec-09		On-going and Planned: Working with Hanoi and Danang to support their working on development strategy, cluster, Project 30 implementation and PCI best practice spreading in labor area.
3.3	Support local government's capacity to improve service delivery to attract investment and private sector involvement	Oct-08	Oct-08	Provinces	
	Use PCI to focus on dialogue and local business environment improvements	Jan-09	Dec-09		Planned: PCI diagnostics workshops will start after the launch of PCI 09 in January 2010 to provide a great forum to dialogue with local authority on local business improvement.
	Strengthen TFs and advisory councils in selected provinces to simplify administrative procedures and improve service delivery	Jan-09	Dec-09		On-going and Planned: Working with Hanoi and Danang to support their working on Project 30 implementation and PCI best practice spreading in labor area.
	Prepare provincial and regional strategy paper on economic growth strategies	Jan-09	Dec-09		On-going and Planned: Working with Hanoi and Danang to support their working on development strategy.
	Develop appropriate models to support and monitor/progress in expanding responsibilities of local government	Mar-08	Jun-09		Planned: To be scheduled in implementation work plan.
4	Expand democratic governance models to improve economic and social development	Oct-08	Dec-09		
4.1	Strengthen the capacity of business associations, citizen groups and academic institutions to be effective partners in policy dialogue and admin reform	Dec-08	Dec-09		
	Engage stakeholders in APR reform through ACAPR and local Advisory Councils	Dec-08	Dec-09		On-going: VNCI is working actively with the Secretariat ACAPR working groups and the STF to promote for the engagement of members of ACAPR
	Assist STF to work with local TFs to be more responsive to enterprises through Administrative Reform	Jan-09	Dec-09		On-going: Supported STF to work with TFs to increase their awareness of the importance of private sector involvement in the reform
	Work with VCCI, YBA, KOTRA, AmCham, EuroCham and other associations to develop effective membership outreach programs for APR	Jan-09	Dec-09		On-going: VNCI is working actively with the Secretariat ACAPR working groups and the STF to promote for the engagement of members of ACAPR
4.2	Improve the capacity of government to encourage, receive, manage and respond to comments and feedback	Oct-08	Dec-09	OOG, MOJ	
4.2.1	Support full implementation of Decree 20 on Handling Feedback in STF and in TFs using policy dialogue and Form 3s	Dec-08	Dec-10		Completed and On-Going: VNCI supports 12 ACAPR Working Groups;
4.2.2	Use RIA process to increase public consultation in developing more responsive policies and laws	Dec-08	Dec-09		On-going: VNCI is working with ministries in doing pilot RIA and carrying RIA trainings with specific focus on public consultation as an effective tool to develop evidence-based responsive policies. RIA consultation workshop was held for the RIA on the Law on Information Access
	Support continued use and sustainability of the PCI as an effective policy advocacy voice of the private sector	Oct-08	Dec-09		
4.3	PCI release in Hanoi	Jan-08	Dec-10	VCCI	Implemented. PCI 2009 was successful launched with VCCI in Hanoi with widespread media coverage continued to put key reform issues in the headlines, with awards for best performers and best reformers.
4.3.1	Development and implementation of PCI 2010	Feb-09	Dec-09	VCCI	On-going. PCI domestic survey has received 7,500 responses. The FDI survey will be mailed-out in mid August, targeting 8,000 firms. Online survey is used for both in order to provide an additional channel for firms to reflect their voice over provincial economic governance
4.3.2	Communicating PCI to national policy makers	Dec-08	Dec-09	VCCI	Completed. PCI was presented to the HCM Academy in Danang and Ha Noi in the Economic Integration Training conducted by STAR. PCI information was also cited in PAR implementation progresses in the Vietnam Development Report 2010 by World Bank. On the international front, USAID/VNCI received the Uzbekistan study mission on PCI and one stop shop organized by UNDP, and provided key note speaker at International Society for Market Development, co-sponsored by University of Copenhagen and National Economic University.

4.3.3	Provincial diagnostics	Feb-09	Dec-09		On-going: By the end of the third quarter, 11 PCI diagnostic workshops has been conducted. The PCI team is continuing their effort of helping provinces understand their strengths and weaknesses in their economic governance for improvement.
4.3.4	Initiating PCI corporate partnership for policy advo	Feb-09	Dec-10	VCCI	In Progress. Leveraging on the successful PCI, VNCI is working closely with VITV stations to develop a series of TV programs on PCI dialogue and Project 30, RIA, aiming at raising awareness about VNCI activities and support on-going reforms for better business environment.
4.3.5	Best practices study on labor training	Oct-09	Dec-10		Completed. VNCI finished the best-practice field study on labor training and development by mid November in three high-PCI performing provinces (Vinh phuc, Da nang and Binh Duong). The study identified good experiences for erecting schools, devising curriculums, and incorporating private sector participation. Bilingual Executive briefs of the research were also made available for distribution at the PCI launch to make it highly receptive to high ranking government officials.
4.3.6	Local PCI partners	Jan-10	Dec-10		In progress. USAID/VNCI is discussing with 2 potential local research partners on different ways of arrangement for partnership. The concept is to maintain PCI sustainability for the upcoming years, whereas local research centers are allowed to get access to PCI data to support research issues and topics, and join PCI team on how to construct and develop the index.
4.3.7	PCI website reconstruction	Jun-10	Nov-10	VCCI	In progress. PCI website is under re-construction to be more informative and user-friendly and will be transferred to VCCI, once completed, hoping to become a more powerful channel providing two-ways feedback on governance practices.
4.4.1	Identify and develop workshops on regulatory reforms to protect the environment, consumers and public health	Jun-09	Dec-09	Ministries	Completed: worked with UNIDO and STAMEQ on RIA approach to standards and technical requirements in Hanoi, Dak Lak and HCMC; work on RIA on information access for consumers, food safety, and review of AP.
4.4.2	Organize workshops and conference on administrative reform to highligh critical development issues for national policymakers	Mar-09	Dec-09		Completed: all PCI workshops highlight role of Project 30 and administrative reform; workshops with VCCI in Hanoi and HCMC highlight Project 30 and RIA

ANNEX FOR QUARTERLY REPORT, 1 APRIL - 30 JUNE 2010

VIETNAM COMPETITIVENESS INITIATIVE PHASE II (VNCI 2)

Date	Program Area	Event	Description of Event	Female	Male
4/11/2010	Project 30	Meeting with Customs working group	First kick-off meeting with working group in HCM city for the second round of customs APs review	12	18
4/13/2010	Project 30	Training on Standard Cost Models for Ministry of Justice		5	10
5/6/2010	Regulatory Reform	RIA workshop on Admin Penalty Law	Support to development of RIA for Admin Penalty Law through discussion sessions between experts and drafting committee. - Facilitate the development and improvement of the Admin Penalty Law through the use of the Regulatory Impact Analysis methodology. A RIA report will be produced after the discussion sessions and submitted to the National Assembly as one of justification documents for the approval of the Law.	69	66
5/7/2010	PCI	PCI2010 dianogstic workshop - DakLak province	Following great efforts of moving out of the bottom position in latest PCI ranking, the diagnostic workshop this year in Dak Nong was conducted under the presidency of both provincial party secretary and chairman of People's Committee. Emphasis of the workshop was placed on both analyzing weaknesses in provincial economic governance and proposing recommendations to contribute to a supportive business environment. Having been perceived by local private sector constantly as one of the worst performers in the annual PCI rankings, the index serves as strong reform pressure for driving ultimate changes into the location.	10	40

Date	Program Area	Event	Description of Event	Female	Male
5/10/2010	Project 30	Training on Standard Cost Models for Department of Customs - District Level	This training is facilitated by Uyen Tran _ VNCCI/STF expert. The training supports the National Assembly's monitoring process of Project 30 implementation	7	13
5/12/2010	PCI	PCI 2010 diagnostic workshop- Quang Ninh province	This was the second time Quang Ninh held PCI workshop and the first time ever a province held a live-workshop, connecting through television with 8 far-located districts, saving much traveling time and costs for participants. The workshop was well contributed with 7 detailed reports from line ministries, discussing problems and issues in PCI within their alleys and proposing solutions to improve the results. The Q&A and discussion parts received ebullient comments and ideas from business representatives, showing their interest and attention to Quang Ninh's governance efforts. In 2009, Quang Ninh made a big jump in score (6points) moving from the Average to Good performing tier.	65	165
5/21/2010	PCI	PCI 2010 dianogstic workshop- Quang Nam province	The PCI workshop was organized the third time in the province and chaired by the Provincial Party Secretary. Quang Nam topped the central coast region in the areas of informal charges and legal institutions yet slipped 11 positions compared to PCI 2009 and down to 25th over 63 provinces. The workshop thus attracted serious attention from top leadership who pledged to improve the business environment and its competitiveness in the coming years.	55	145

Date	Program Area	Event	Description of Event	Female	Male
5/26/2010	Project 30	Meeting with ACAPR Members in the south	ACAPR members in the South gathered for a meeting chaired by Mr Nguyen Minh Man - Director of Department of State Administrative Organisation and Civil Service - Office of Government , on the occassion of Karen Hill (VNCI Consultant of Regulatory Reform)'s visit	7	13
5/28/2010	PCI	PCI 2010 diagnostic workshop- Ninh Thuan province	This was the first time Ninh Thuan province conducted PCI workshop. Since the province was often recorded in the weak-performing group over the time, this move showed how they made an effort in improving their results and performance on governance. Much attention was paid to presentation on good practices in simplifying administration procedures in key areas such as entry cost, land access, time cost and pro-activity	37	63
6/2/2010	PCI	PCI Diagnostic workshop in Da Nang	VNCI leaders were invited to attend the Da Nang PCI workshop by the City People's Committee. Under assignment by the People's Committee of Da Nang city, the Institute for socio-economic development presented well their alaysis of their city weakness and strength in economic governance in 2009 and proposal for next year improvement. Jim's presentation added a value to the workshop on how the city should look far beyond the competitiveness of one city, towards regional competitiveness and should focus on key sector development and cooperation such as tourism, infrastructure.	35	65

Date	Program Area	Event	Description of Event	Female	Male
6/7/2010	PCI	PCI Diagnostic workshop in Tra Vinh	Tra Vinh has always a frequent address of conducting PCI diagnostic workshop after the index launch. The provincial leaders consider PCI as an important M&E tool for their economic governance, thus most of provincial and department leaders attended the workshop for understanding more of their improvements and suggestions for the year to come under VNCI & VCCI presentations.	20	30
Sub-total No of participants				322	628
TOTAL No. of participants				950	