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**UNITED STATES AGENCY FOR
INTERNATIONAL DEVELOPMENT
CAMBODIA
DRAFT STRATEGY
2006 - 2010**



ORDER OF PRESENTATION

- Program Summary
- Policy Perspective
- Country Context
- USAID Strategy Development
- Strategic Framework
- Cross-Cutting Themes
- Other Considerations



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PROGRAM SUMMARY 1 (Short Version):

**“Good Health, Good Education, Good
Governance”**



PROGRAM SUMMARY 2 (Longer Version):

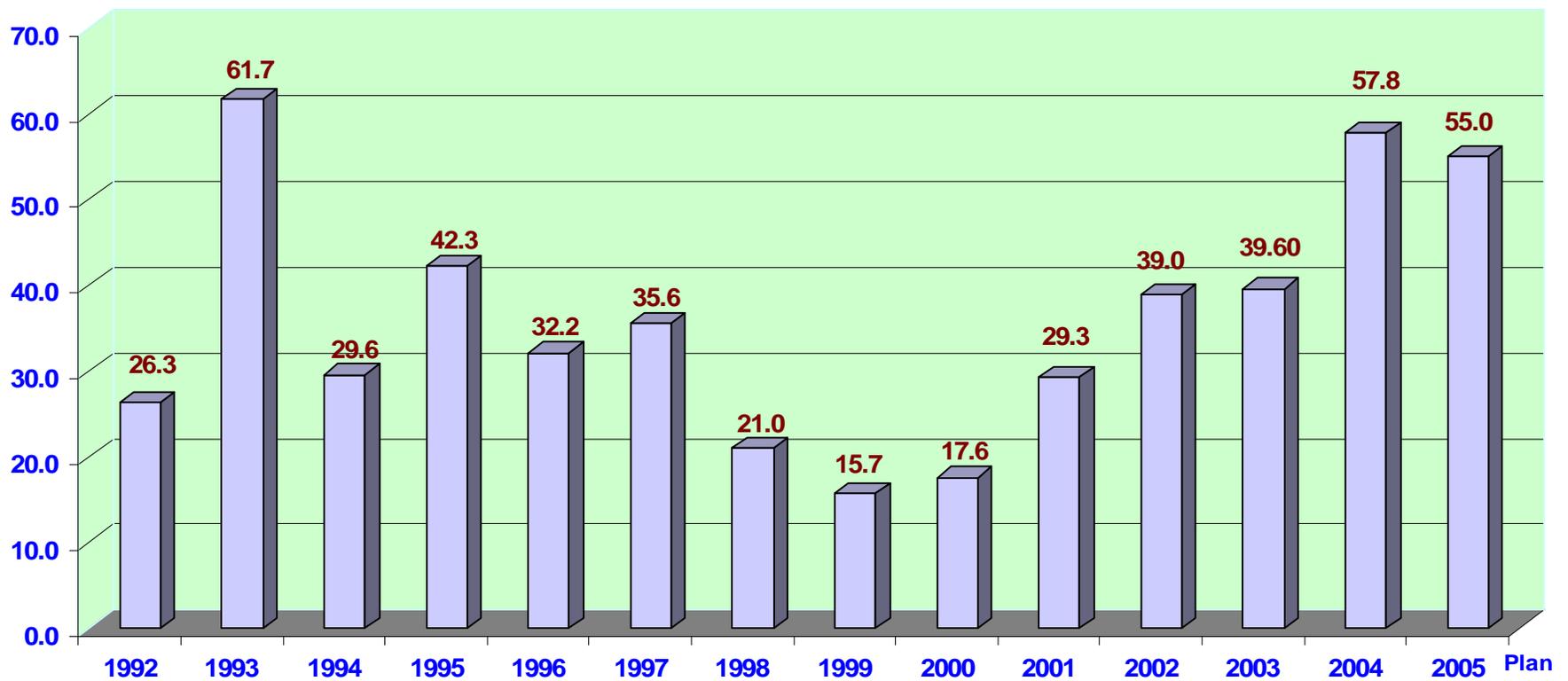
“To promote more effective, inclusive and accountable management of what should be Cambodia’s main assets—its people; its natural resources; its economic potential; and its fledgling democratic institutions ”



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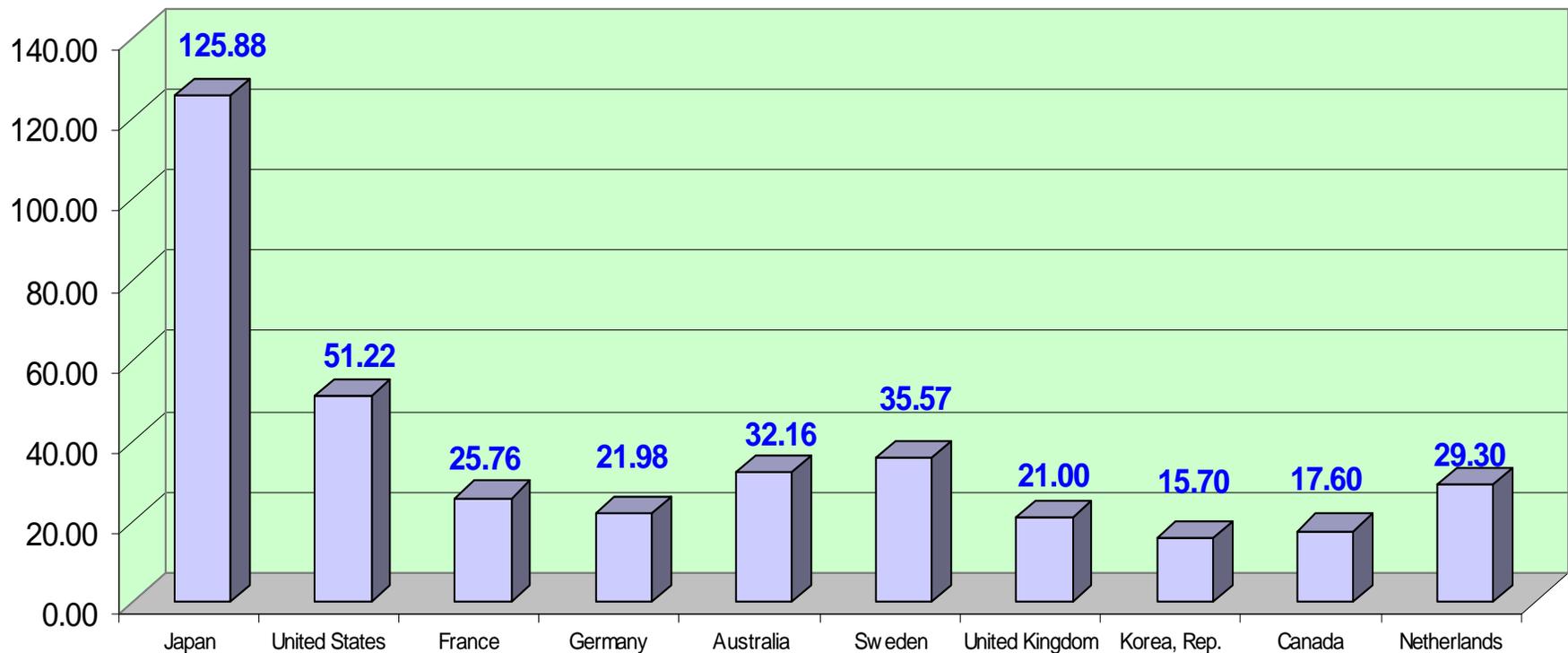
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USAID ASSISTANCE TO CAMBODIA (in million of dollars) 1992-2005





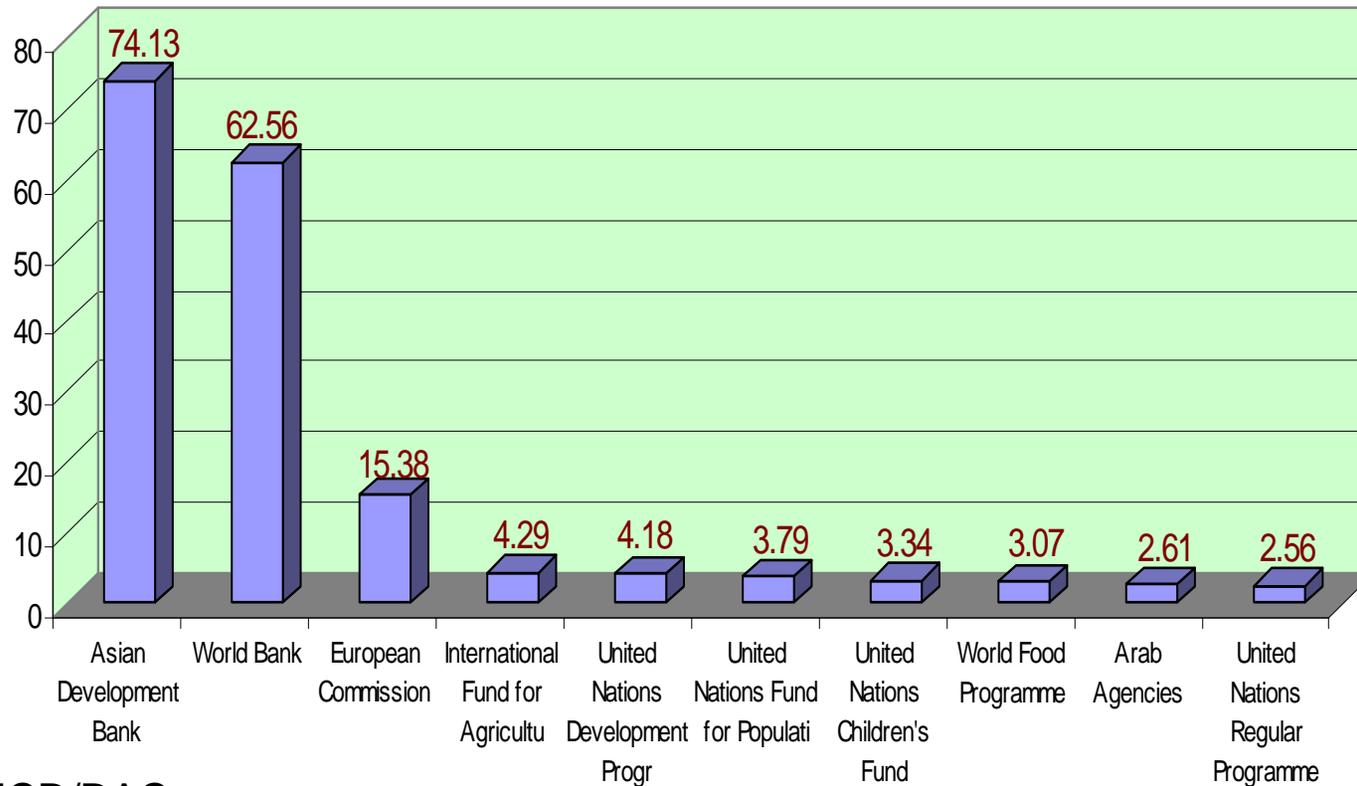
Top Ten Bilateral Donors to Cambodia (2003)



Source: OECD/DAC



Top Ten Multilateral Donors to Cambodia (2003)



Source: OECD/DAC



POLICY PERSPECTIVES

- State/USAID “White Paper”
- Millennium Challenge Corporation (MCC)
- Asia/Near East Planning Framework
- Congressional Earmarks and Directives
- Mission Performance Plan (MPP)



COUNTRY CONTEXT

- Historical Reference Points
- Geographical Location
- Economic Constraints
- Political Challenges



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STRATEGY DEVELOPMENT

- Interim Strategy
- Changes in Cambodia
- Other Donor Activity
- Other Milestones



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STRATEGIC FRAMEWORK

- Retain strong presence in health
- Expand support for education
- “Good Governance” as key organizing principle



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STRATEGIC OBJECTIVE ONE: IMPROVE HEALTH

- Focus on HIV/AIDS and other Infectious Diseases
- Focus on Mother/Child & Reproductive Health
- Focus on Capacity Building within the public/private sector

Annual Funding Target: \$20-\$30 million



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We are Partners!

- Pleased to be working with the Ministry of Health via Bilateral Agreement (2002)
- Working w/ other Ministries and Government Agencies--MoND, MoWVA, NAA, MoEYS, MoP, MOI.....

.....and USAID-funded partners



USAID-funded

- Family Health International (FHI)
- RACHA
- RHAC
- CARE
- KHANA
- POLICY PROJECT
- Population Services International (PSI)
- Helen Keller International
- Partners for Development (PFD)
- University Research Corp (URC)
- World Vision
- Catholic Relief Services
- -----
- WHO, UNICEF, USCDC, World Relief, ADRA, American Red Cross



PROGRAM COMPONENT 1:

REDUCE TRANSMISSION AND IMPACT OF HIV/AIDS

- Surveillance
- Behavior change targeted at high-risk groups
- Prevent transmission from husband to wife and mother to infant
- Nationwide social marketing of condoms
- Advocacy





PROGRAM COMPONENT 1: (con)

- Expand comprehensive care and support services, including home and community based care



- Continuing care and support program for children infected and affected by HIV/AIDS



PROGRAM COMPONENT 2:

PREVENT AND CONTROL INFECTIOUS DISEASES OF MAJOR IMPORTANCE

- Expand tuberculosis case detection and treatment-
Community DOTS and Public - Private Mix
- Treat and manage TB/HIV co-infections
- Malaria prevention, treatment and surveillance
- Latent threat from SARS, “bird flu”, dengue
hemorrhagic fever outbreak and other infectious
diseases



PROGRAM COMPONENT 3: IMPROVE MATERNAL & CHILD HEALTH AND NUTRITION

- Child Health: focus on high impact child survival/health interventions
 - Immunization
 - Acute Respiratory Infection (ARI)
 - Prevention and treatment of diarrhea
 - Vitamin A supplementation
 - Breastfeeding: initial and exclusive BF
 - New born care
 - Micronutrients
 - Bed-nets for malaria prevention and malaria treatment





PROGRAM COMPONENT 3: IMPROVE MATERNAL & CHILD HEALTH AND NUTRITION (Cont.)

- Maternal Health:
 - Ante and post natal care for women include tetanus toxoid immunization, micro-nutrients (Vitamin A and Iron folic acid)
 - Clean Delivery
 - Emergency Obstetric Care
 - Active Management of Third Stage of Labor



Photo by: RACHA



PROGRAM COMPONENT 3: (Cont)

- Reproductive Health:
 - Family Planning through facility and community based programs
 - Service based counseling and supplies, community based distribution
 - Optimal Birth Spacing
 - Adolescent Reproductive Health
 - Youth Friendly Centers, Youth Outreach
 - Other clinical services



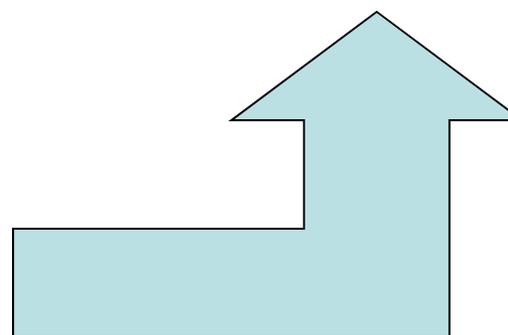


Health System Strengthening

963 health centers
(79% MPA)



Quality

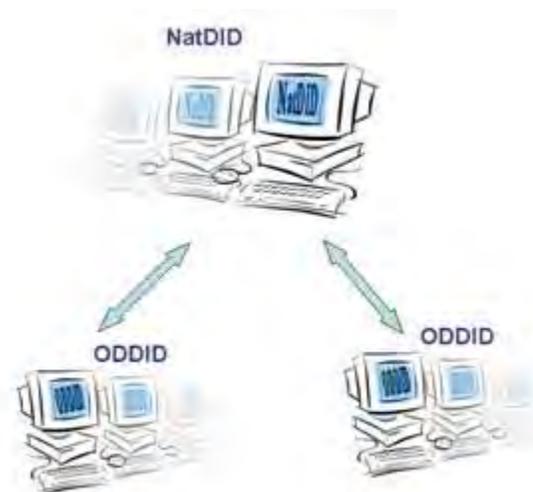


Accessibility



PROGRAM COMPONENT 4: BUILD HEALTH SYSTEMS CAPACITY

- Capacity Building of public, private and communities:
 - Improved access/better quality health services
 - Improved health information management
 - Improved essential drug logistic management: expansion of Operational District and National Drug Inventory Database
- Support implementation of Equity Fund of MOH





CROSS CUTTING THEMES AND APPROACHES

- Expand successful pilots
- Behavior Change Communication/Information Education Communication (BCC/IEC)
- Strengthen community outreach (linkages)
- Build public-private partnerships
- Social Marketing
- Income generating



STRATEGIC OBJECTIVE TWO: BASIC EDUCATION

- Significant recent expansion in school infrastructure
- 30 percent increase in enrollment since 2001
- Education receives 23.1 percent of national budget, up from 9 percent in 1994
- Significant donor funding
- Despite improvements, quality and relevance central concern





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PARTNERS

- Ministry of Education, Youth and Sports
- Research Triangle Institute
- American Institutes for Research/ World Education
- Kampuchea Action for Primary Education (KAPE)
- CARE



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PROGRAM COMPONENT 1:

IMPROVE QUALITY OF BASIC EDUCATION “MORE, BUT NOT YET BETTER”

- Focus on Quality
 - Curriculum
 - Standards
 - Teacher Training
- Focus on Access (Inclusive education for minorities, ethnic groups and disabled)
- Focus on Links to Economic Productivity

Annual Funding Target: \$3-\$6 million





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PROGRAM COMPONENT 2: IMPROVE QUALITY OF WORK FORCE

- Emphasizes “life skills”
- Industry, sector specific training





STRATEGIC OBJECTIVE THREE: GOOD GOVERNANCE

Governance incorporates the following six elements and is the central organizing principle for the D&G portfolio:

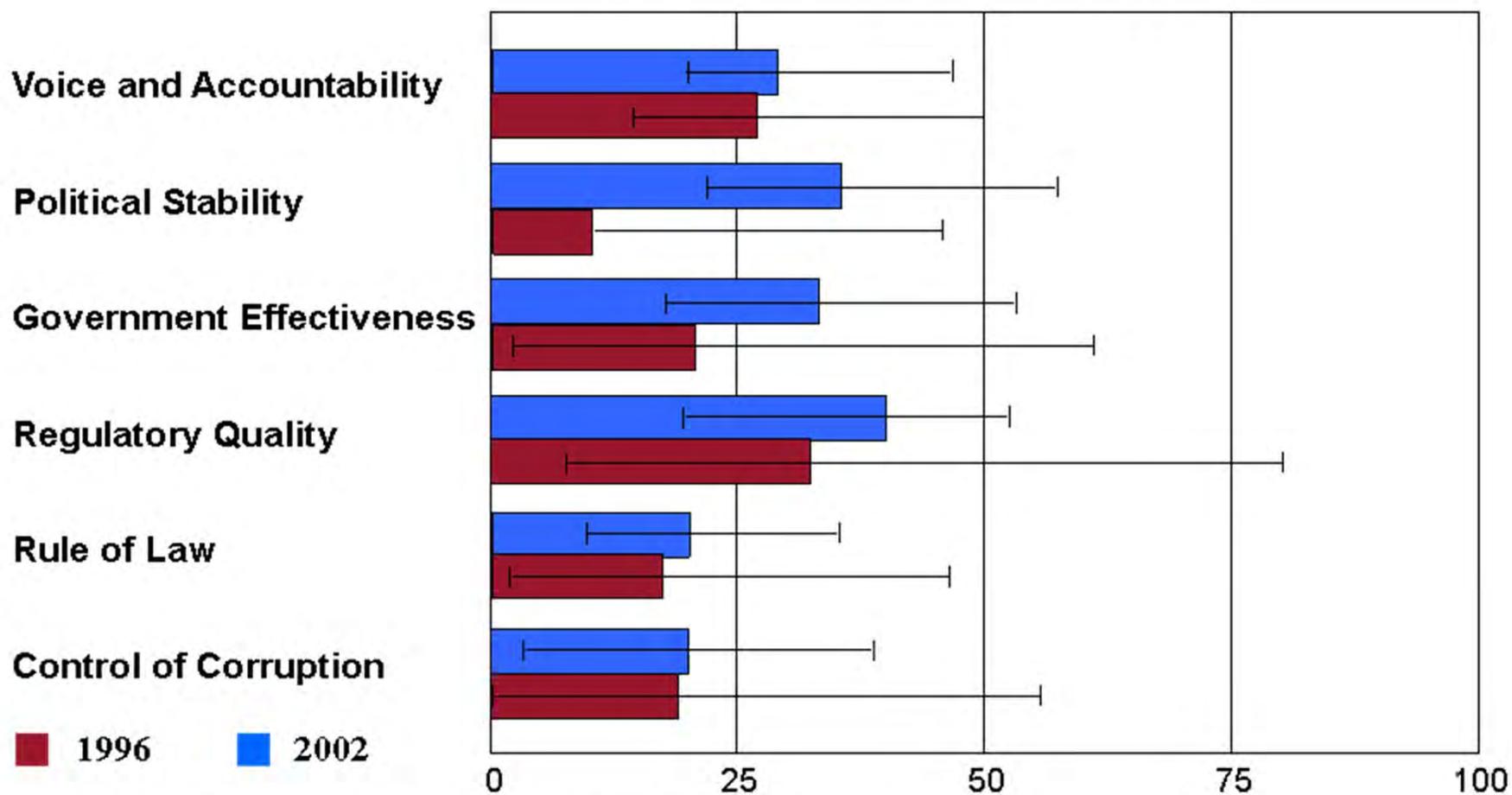
- Transparency
- Accountability
- Predictability
- Participation
- Responsiveness
- Protection of Citizen's Rights and Security

Good Governance involves much more than Government!

Annual Funding Target: \$15-\$25 million



CAMBODIA (1996-2002)



IBRD, 2002 Daniel Kaufman and Art Kraay Authors



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CHALLENGES

Four “C’s” emphasized at the CG:

- Corruption
- Courts
- Competitiveness
- Civil Society





USAID Partners

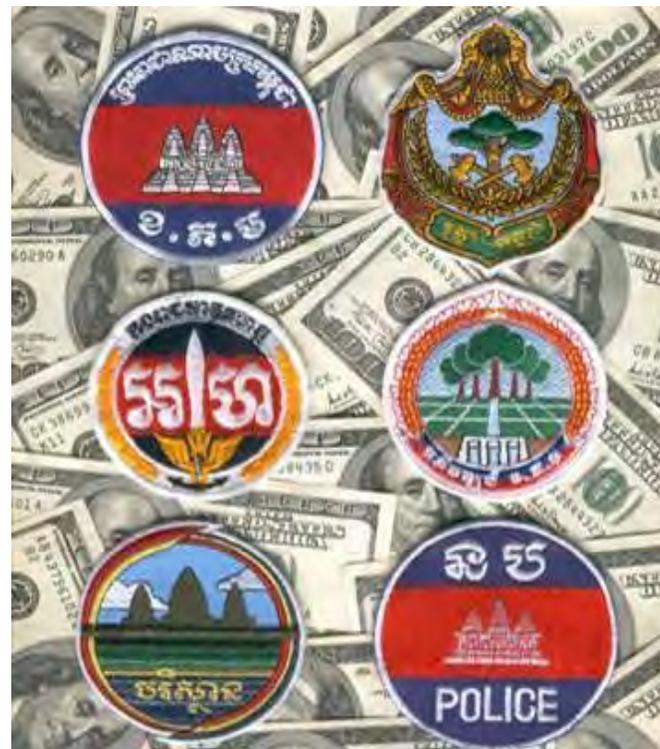
- **American Center for International Labor Solidarity (ACILS)**
- **Center for Social Development (CSD)**
- **Documentation Center of Cambodia (DC-CAM)**
- **East West Management Institute (EWMI)**
- **International Justice Mission (IJM)**
- **International Labor Organization (ILO)**
- **International Organization for Migration/Cambodia (IOM)**
- **International Republican Institute (IRI)**
- **National Democratic Institute (NDI)**
- **PADCO/PACT Cambodia**
- **The Asia Foundation (TAF)**
- **Community Forestry International (CFI)**
- **Global Witness Trust (GWT)**
- **WildAid**
- **Robert Nathan and Associates**



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PROGRAM COMPONENT 1: PROMOTE AND SUPPORT ANTI- CORRUPTION REFORMS

- Addresses legal framework for corruption
- Promotes transparent government accounting and budgeting systems
- Freedom of information/quality journalism
- Civil society participation
- Investigation and prosecution of corruption”





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PROGRAM COMPONENT 2: IMPROVE JUSTICE SECTOR/LEGAL FRAMEWORK

- Legal advocacy
- Judicial Reform
(potential program)





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PROGRAM COMPONENT 3: PROTECT HUMAN RIGHTS AND ACCESS TO JUSTICE

- Promote and monitor human rights situation
- Includes understanding the past (DC-Cam)
- Support for labor unions and worker's rights
- Promote protection, prevention, and prosecution for trafficking victims.



Senior Lawyer Huon Chundy discusses a legal dispute with indigenous people (PILAP).



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PROGRAM COMPONENT 4:

SUPPORT DEMOCRATIC LOCAL GOVERNANCE AND DECENTRALIZATION

- Assist elected local leaders to become more transparent and accountable to citizens
- Enhance citizen participation in local government
- Support local development decision making projects
- Implement new decentralization and deconcentration laws



PROGRAM COMPONENT 5: IMPROVE SUSTAINABLE MANAGEMENT OF NATURAL RESOURCES

- Natural resource management is critical to long-term poverty reduction and economic growth



- Corruption, legal issues impede progress



PROGRAM COMPONENT 6: IMPROVE PRIVATE SECTOR GROWTH

- WTO as impetus to “international best practice”; need to enhance Cambodia’s competitiveness
- Regulatory, legal framework, and worker standards conducive to industry growth and garment industry retention
- Business associations as contributors to policy dialogue and policy change





NOTE ON PROGRAM BREADTH

- Good Governance an organizing principle, not a sector!
- Does not provide “carte blanche” to do anything in environment, private sector!
- Key question for any program: “What have you done lately to promote good governance in Cambodia”?



CROSS-CUTTING THEMES

- Transparency/Access to Information
- Linkages Among and Between Programs
- Gender Concerns
- Other Considerations



OTHER CONSIDERATIONS

- Monitoring Plans
- Regional Development Mission for Asia (RDMA)
- Other United States Government (USG) Programs
- Funding Uncertainties
- Procurement Mechanisms
- Staffing Considerations
- Other Management Implications
- Conflict Assessment
- Environmental Compliance



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THANK YOU !

AND ANY

QUESTIONS???

