



The U.S. Ambassador's Small Grants Program to Support Gender Equality in Afghanistan (ASGP)  
برنامه پروژہ‌های کوچک سفیر جهت حمایت از تساوی امور جندر در افغانستان  
د سفیر د ورو پروژو پروگرام په افغانستان کی د جندر د مساواتو د ملاتړ لپاره



# AMBASSADOR'S SMALL GRANTS PROGRAM TO SUPPORT GENDER EQUALITY IN AFGHANISTAN

FINAL REPORT

MAY 2012



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## List of Acronyms

ACG	Advocacy Coordination Grant
AGE	Anti-Government Elements
ANSF	Afghan National Security Forces
ASGP	Ambassador's Small Grants Program to Support Gender Equality in Afghanistan
AWAC	Afghan Women's Advocacy Coalition
AWE	Afghan Women's Empowerment Fund
AWEC	Afghan Women's Educational Center
AWN	Afghan Women's Network
AWRO	Afghan Women Rights Organization
AWSE	Afghan Women Service and Education Organization
BBIED	Body Borne Improvised Explosive Device
CDF	Capacity Development Facilitator
CDTA	Capacity Development Technical Assistant
CSO	Civil Society Organization
DCOP/P	Deputy Chief of Party / Programs
DoWA	Department of Women's Affairs
ECW	Educational and Training Center for Poor Women and Girls of Afghanistan
EPD	EQUALITY for Peace and Democracy
EVAW	Elimination of Violence Against Women
FPO	Field Program Officer
GIRoA	Government of the Islamic Republic of Afghanistan
GIS	Geographic Information System
HR	Human Resources
I&GA	Institutional and Gender Audit
ISP	Institutional Strengthening Plan
MoWA	Ministry of Women's Affairs
MRRD	Ministry of Rural Rehabilitation and Development
NAPWA	National Action Plan for the Women of Afghanistan
NGO/INGO	Non-Governmental Organization / International NGO
PGM	Program General Manager
PMIS	Program Management Information System
PSA	Public Service Announcement
RPM	Regional Program Manager
QIG	Quick Impact Grant
SDG	Service Delivery Grant
SMO	Saba Media Organization
SMT	Security Management Team
TSG	Targeted Sustainability Grant
USAID	United States Agency for International Development
USG	United States Government



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## I. Executive Summary

The U.S. Ambassador's Small Grants Program (ASGP) to Support Gender Equality in Afghanistan worked to improve the status and quality of life of Afghan women and girls throughout the country. Funded through a \$38.9 million cooperative agreement from the U.S. Government, ASGP was administered by USAID and implemented by Creative Associates International (Creative). ASGP was awarded in June 2009 and closed in February 2012. During the two and a half years of program implementation, ASGP worked to improve the status and quality of life of more than 400,000 Afghan women and girls nationwide, awarding \$16,512,688 in small grant funding to 1,005 Afghan organizations. ASGP worked closely with the Afghan Ministry of Women's Affairs (MoWA) and Afghan CSOs in all 34 provinces of Afghanistan and 187 districts—almost half (47%) of all the country's districts. ASGP provided tailored technical assistance and ongoing support to build the capacity of 887 nascent and 91 more established Afghan women-focused organizations. It also worked to advocate for improved rights for women and girls. Through program activities, women nationwide were able to gain a voice in their communities and were empowered to achieve positive change within their families and communities. **ASGP improved women's and girl's access to education, supported economic development and vocational training opportunities, provided improved health awareness, and enhanced women's social and political participation.**

Over the life of the program, ASGP directly empowered 418,145 Afghan women and girls and indirectly reached more than 6.1 million Afghan men and women, primarily women, through program initiatives. 978 grants were successfully completed, bringing the total dollar value of successfully completed grants to \$15,721,171. 343 new women's groups were registered as CSOs with the Government of Afghanistan, giving them access to future donor funding and additional Afghan Government support, and offering services to areas which had never seen programming let alone programming for women. For the first time in Zabul and Uruzgan provinces, for example, gender-focused, women-initiated CSOs were created with the financial and technical support of ASGP. With program activities implemented nationwide, ASGP placed a specific focus on monitoring grant activities and enhancing the capacities of CSO partners, specifically the Afghan Women's Educational Center (AWEC), the Afghan Women's Advocacy Coalition (AWAC), and MoWA.

For many women throughout Afghanistan, basic survival continues to be a daily struggle. A 2011 poll by Trust Law a legal news service of the Thomas Reuters Foundation found Afghanistan to be "*the most dangerous country for women.*"<sup>1</sup> The poll highlights the severity of the situation for Afghan women. On the health side, Afghan women have a one in 11 chance of dying in childbirth. For non-sexual violence, 70-80% of girls and women face forced marriages and some 87% of women are illiterate hampering their ability to be gainfully employed.<sup>2</sup> The poll also suggests that these risk categories; non-sexual violence, lack of access to economic resources and healthcare, are greater threats to Afghan women than the constant insecurity and fighting in the country.<sup>3</sup>

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<sup>1</sup> <http://www.trust.org/trustlaw/news/trustlaw-poll-afghanistan-is-most-dangerous-country-for-women>; In the Trust Law poll, 213 gender experts from five continents ranked countries by overall perceptions of danger as well as by six risks factors: (1) health threats, (2) sexual violence, (3) non-sexual violence, (4) cultural or religious factors, (5) lack of access to resources and (6) trafficking.

<sup>2</sup> <http://www.trust.org/trustlaw/news/factsheet-the-worlds-most-dangerous-countries-for-women/>

<sup>3</sup> <http://www.trust.org/trustlaw/news/analysis-poll-highlights-hidden-but-deadly-dangers-for-women/>

ASGP provided technical support to CSOs nationwide to equip women with the skills necessary to generate income, participate more fully in their communities, and gain educational and health skills. Many community organizations exist in Afghanistan, however most lack the capacity to effectively address the myriad of issues affecting Afghan women. **ASGP worked to build the capacity of 978 CSOs nationwide to enhance their operations and better deliver services to women in the community.** ASGP funded activities were multifaceted to improve the women's lives. Vocational training activities were combined with literacy, health education, or art programs. Professional skills training initiatives provided women with knowledge of journalism, media and craftsmanship. Through ASGP, women reported gaining economic independence and an awareness of their rights. 97% of ASGP grantees surveyed in October 2011 reported that their grant projects directly benefited Afghan women and girls. 65% of ASGP grant projects resulted in economic benefits for women including increased income generation, new business startup and economic self-sufficiency. 20% of the grant projects increased female literacy helping women to learn to read and to help their children with their homework.

ASGP empowered 17 mature Afghan women's organizations to advocate for policy changes at both national government and community levels. With ASGP support, the Afghan Women's Advocacy Coalition (AWAC) was formed, in coordination with the MoWA, to create a joint advocacy platform of diverse CSOs with a focus on gender equality. The coalition advocated for implementation of the Government of Afghanistan's National Action Plan for the Women of Afghanistan (NAPWA). **AWAC led five national and local level advocacy campaigns to improve women's access to education, enhance women's political participation and improve women's access to justice.** Public awareness campaigns advocated for the elimination of violence against women and promoted girls' education. Through the coalition's efforts, 19 Afghan governors signed commitment letters to gender empowerment, which formalized provincial governors' support for women's rights and committed them to take action to improve the status of women and girls. Governors of Badakhshan, Badghis, Baghlan, Balkh, Bamyán, Ghazni, Ghor, Herat, Jawzjan, Khost, Kunduz, Logar, Nangarhar, Paktika, Parwan, Saripul, Takhar, Kapisa and Wardak provinces publicly committed to support AWAC initiatives and work to improve the rights of women in their provinces. By their signatures, the governors promised to assign a focal point within their offices to concentrate on issues concerning women, promote the elimination of violence against women, contribute to women's legal protection, expand women's program activities, and ensure that women's voices are heard.

**Through ASGP, women gained the skills to start businesses, strengthen their organizations and generate income. Women were able to contribute to their family income, which improved their family's financial situation. 57% of grantees reported increases in respect for female beneficiaries from husbands and family and 43% noted increased respect from the community enabling fewer men and boys to join the insurgency as families financial conditions improved.** Women were able to pursue careers in journalism, art and media. Women were able to access educational opportunities and improved healthcare. Wide-scale advocacy initiatives are working to improve women's rights and equality. ASGP spread a culture of learning and equal opportunity for women and girls that reached throughout the entire country. Grantee organizations reported that 25% of their grant programs enhanced women's visibility and leadership in their communities. Almost 40% of grantee organizations also reported media publicity; local, national and international coverage, of their projects and the positive effects on Afghan women.

ASGP contributed directly to the USAID Afghanistan Strategic Objective (SO) 4, "Enhanced Mission Development Results" which involved implementation of program activities that

supported achievements of the Mission's other strategic objectives, specifically those in economic growth, democratic governance and education. Achievement of this SO led to increased stability, greater institutional capacity and a higher standard of living in Afghanistan. Program activities also supported the Government of Afghanistan's (GIROA) NAPWA and the Afghanistan National Development Strategy (ANDS). Within this context, the objectives of ASGP were to increase institutional capacity of CSOs. Specifically, capacity was increased in the areas of strategic planning, internal governance, project management, human resource development, external relations and advocacy, financial management, and fundraising and development. In addition, support was provided to advocate for the increased participation of Afghan women in the development process and to improve the policy making capacity of the MoWA. For example, 98% of the grantee CSOs received technical assistance to improve their institutional capacity and pre-post Institutional and Gender Audits (I&GA) show that grantee CSOs' organizational capacity was increased over the term of the grant and the CSOs successfully integrated gender in their program activities. The most significant results were found for CSOs receiving Service Delivery (SDG) and Advocacy Coordination (ACG) grants. The table below illustrates the percent that CSOs improved in each of the target focus areas based on the capacity development support provided by ASGP.

**Table 1. Increase in Organizational Capacity for SDG and ACG CSO Grantees**

<b>Organizational Capacity Area</b>	<b>Percent Improved</b>
Strategic Planning	81%
Internal Governance	70%
Project Management	95%
Human Resource Development	86%
External Relations and Advocacy	84%
Financial Management	95%
Fundraising and Development	78%

ASGP also conducted a comprehensive assessment of MoWA's Advocacy Department and provided multi-media, communications and advocacy training for Ministry staff.

ASGP achieved the program objectives through four major priority activities:

- 1) Funding small grants for the technical, functional and organizational capacity building of eligible nascent and more mature organizations, which included funds for the provision of equipment and support for the activities of each organization;
- 2) Strengthening the organizational and technical capacity of women-focused CSOs by assessing the organizational, functional, and technical capacity needs of eligible organizations and developing responsive interventions using the ASGP Institutional & Gender Audit (I&GA) tool;
- 3) Working to further develop the capacity of a mentee Afghan agency, AWEC, to build its small grant and institutional strengthening mechanisms to continue after the conclusion of ASGP; and
- 4) Leading the development of AWAC, to promote networking amongst CSOs with advocacy missions and MoWA to encourage a larger voice for promoting and addressing the issues of women and girls specifically related to enhancing women's access to education, access to justice and political participation and leadership.

*Please refer to the table below for key ASGP achievements over the life of the program.*

## **Key ASGP Achievements over the Life of the Program**

### **Program**

- 1,005 grants were processed by ASGP, out of which 978 were successfully completed in 187 districts in all 34 provinces in Afghanistan.
- Awarded \$16,512,688 grants over the life of the program which included:
  - 1 Targeted Sustainability Grant (TSG) for a total value of \$473,600
  - 18 Advocacy Coordination Grants (ACGs) for a total value of \$2,564,917
  - 74 Service Delivery Grants (SDGs) for a total value of \$5,858,307 and
  - 912 Quick Impact Grants (QIGs) for a total value of \$7,615,863
- A nationwide Afghan first, Afghan led program promoting USAID Forward.
- Received 11 modifications to the USAID/ASGP Cooperative Agreement increasing the program's geographic coverage from 17 provinces to 34, extending the program's duration through February 29, 2012, and increasing the award amount from \$20.3 million to \$38.9 million.
- Registered 343 new CSOs with the Government of Afghanistan (GIROA) in all regions and including more insecure provinces such as Helmand, Hirat, Kandahar, Paktiya, Paktika, Ghazni, and Khost.
- Fostered the establishment of the Afghan Women's Advocacy Coalition (AWAC) in partnership with the Ministry of Women's Affairs (MoWA).
- Facilitated an ASGP evaluation in July 2011 by an independent evaluation team from USAID.
- Conducted two rounds of independent CSO project monitoring in June 2011 and October 2011, covering 270 and 358 of CSOs respectively, more than 30% of the total number of grant recipients.
- 86% of grantee CSOs had increased their organizational capacity.

### **Operations**

- Completed procurement of project inventory for 932 CSO grant projects funded by ASGP.
- Successfully managed 8 field teams (Central, Central Highlands, East, North, Northeast, South, Southeast, West) based in 5 offices and hired more than 150 employees, including more than 50% professional female staff.
- Operated without any significant security incidents over the course of the program.
- Completed timely disbursements for 978 grants.
- Effective, efficient execution of closeout of 7 field teams by the October 31, 2011 deadline as outlined in the ASGP Closeout Plan approved by USAID Afghanistan.
- Signed transfer letters and inventory annexes for all physical inventory transferred to over 35 approved Afghan project partners upon program closeout.

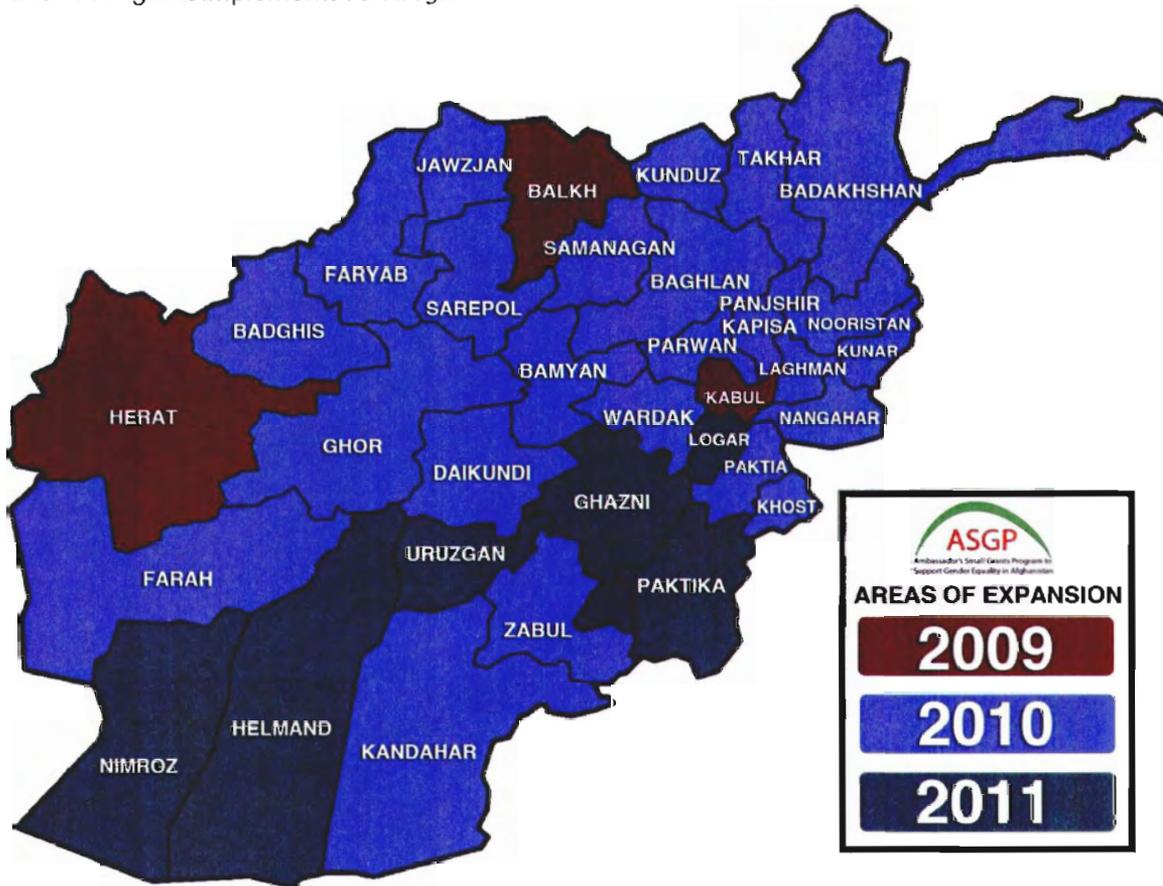
## **II. Narrative**

### **A. Key Accomplishments**

#### **1. Program Establishment and Community Selection**

ASGP was formally launched by US Ambassador Eikenberry, Acting Afghan Minister of Women's Affairs Ghazanfar and USAID Mission Director Frej on January 22, 2010. During the opening ceremony, Ambassador Eikenberry, Minister Ghazanfar and Mission Director Frej awarded the first five ASGP grants to Afghan CSOs. After the program's initial launch in Kabul, the program was launched regionally in Herat, Balkh and Bamyan in early 2010. ASGP's approach to excellent program implementation and enhanced security of the program was to personally introduce the program to the following provincial entities prior to any program activities occurring. Staff training and capacity building was vital to ASGP's programming

throughout the life of the program. After the program award, ASGP held an internal Strategic Planning Conference in Kabul to orient ASGP staff to the program and their role in the program, and to develop a Strategic Program Framework to outline program goals, objectives and indicators. By October 2009, ASGP was fully staffed and operating out of three offices covering 15 provinces. In June 2010, USAID approved an expansion of ASGP operations from the initial 15 approved provinces into all 34 provinces of Afghanistan. The expansion allowed for nationwide implementation of the program with an increase in budget of \$18,612,455, bringing the overall program budget to \$38,912,455. In 2010, ASGP was introduced into 25 new provinces, enabling ASGP activities to reach communities in a total of 28 provinces of Afghanistan. By 2011, ASGP was introduced in a final six provinces enabling program activities to reach participants in all 34 provinces of Afghanistan. The map below provides a visual depiction of the time period during which formal program introductions were held each province and initial grant implementation began.



**Community Entry:** Throughout the program, the process of introducing ASGP to key stakeholders and potential CSOs in each province was standard. Before entering a new province, introductory coordination meetings were convened with USG State Department Representatives, USAID Field Provincial Officer's (FPO), Provincial Governors, provincial Department of Women's Affairs (DoWA) Directors and Department of Economy Directors in each target province. In the coordination meetings, the goals and objectives of ASGP were explained, and the full cooperation and support of the relevant officials during the implementation of ASGP was received. In more insecure provinces of the South, South East

and East such as Nimroz and Nooristan, provincial officials were invited to introductory meetings in neighboring provinces. In the majority of provinces in the South, ASGP was introduced in a series of individual meetings with USG and provincial GIRoA officials rather than in large public meetings. Due to high turnover, ASGP often had to reintroduce the program several times in the same province and reestablish relations.

The relationships built through these meetings were instrumental to the success and security of ASGP, as they assisted with the sensitive nature of promoting gender equality at a provincial and community level. ASGP Capacity Development Facilitators (CDFs) working in each province nationwide were central to the identification of indigenous women-focused CSOs and identifying new groups to be potential grantees. Local government officials also served as CSO referral sources and as vetting resources for ASGP.

Contact at the community level was led by ASGP CDFs, who stayed in close contact with DoWAs, USAID FPOs, and other national and international agencies to find eligible CSOs. Once the program was introduced to GIRoA officials, an ASGP program orientation was held for CSOs present in the community. CSOs were introduced and referred to ASGP through many means such as Afghan government entities; DoWA, MoWA, Provincial governors, Directors of Economy, Afghan CSO networks, and direct application. CSOs in attendance were briefed about the goals and objectives of ASGP, the format of ASGP grant applications, the development of applications and how to meet the criteria required by ASGP. The CDFs used a detailed ASGP vetting process to verify the eligibility and competency of those CSOs who expressed an interest in ASGP, which was confirmed by local officials and community members. Then, hand in hand with eligible CSOs, the team worked to prepare a grant application to submit for ASGP funding. Following the grant award, CDFs and Regional Program Managers (RPMs) directly supervised the implementation of the grant.



*Mazar-e-Sharif: Women's CDC meeting to discuss community's interest in animal husbandry grant through ASGP.*

Program implementation was managed by eight regional teams in five separate offices, each covering a prescribed regional area. Each ASGP RPM provided administrative support and coordination to the CDF teams, grants management staff, grant oversight, procurement/operations staff and finance staff. All of the ASGP regional offices were fully Afghan staffed leading to better community integration, lower security costs and increased security. ASGP had a national face across the country and especially in the more insecure areas. The ASGP Regional Office structure and areas of responsibility are outlined below:

- **Central Region:** Kabul, Kapisa, Panjshir, and Parwan
- **Central Highlands Region:** Bamyan, Wardak, and Daikundi
- **East Region:** Nangarhar, Kunar, Laghman, and Nooristan
- **North Region:** Balkh, Jawzjan, Samangan, Faryab, and SariPul
- **North East Region:** Kunduz, Badakhshan, Takhar, and Baghlan
- **South Region:** Kandahar, Zabul, Nimroz, Uruzgan, and Helmand
- **South East Region:** Khost, Paktya, Paktika, Logar, and Ghazni
- **West Region:** Herat, Badghis, Farah, and Ghor

At times, staff faced enormous difficulties traveling to more remote provinces to introduce the program. Places such as Nimroz, Nuristan, Daikundi and Uruzgan posed especially difficult and presented extremely limited travel options. Security incidents during the 2011 spring season in Kandahar, Logar, Kunduz, Nangarhar, Mazar-e-Sharif and other locations added to program challenges. Security problems were not the only constraint to community entry and program introduction. Although many DoWAs were extremely supportive of ASGP, program staff experienced pressure and a lack of involvement from select DoWAs across the country. The level of involvement varied from province to province. To resolve these issues, ASGP held open discussions regarding these difficulties with the respective MoWA departments and requested the support of MoWA with the DoWAs involved. In the future, MoWA suggested passing all requirements and support of the DoWAs for ASGP through the MoWA central office to better allow MoWA to supervise the DoWAs involvement and assist in ensuring smooth and transparent program implementation.

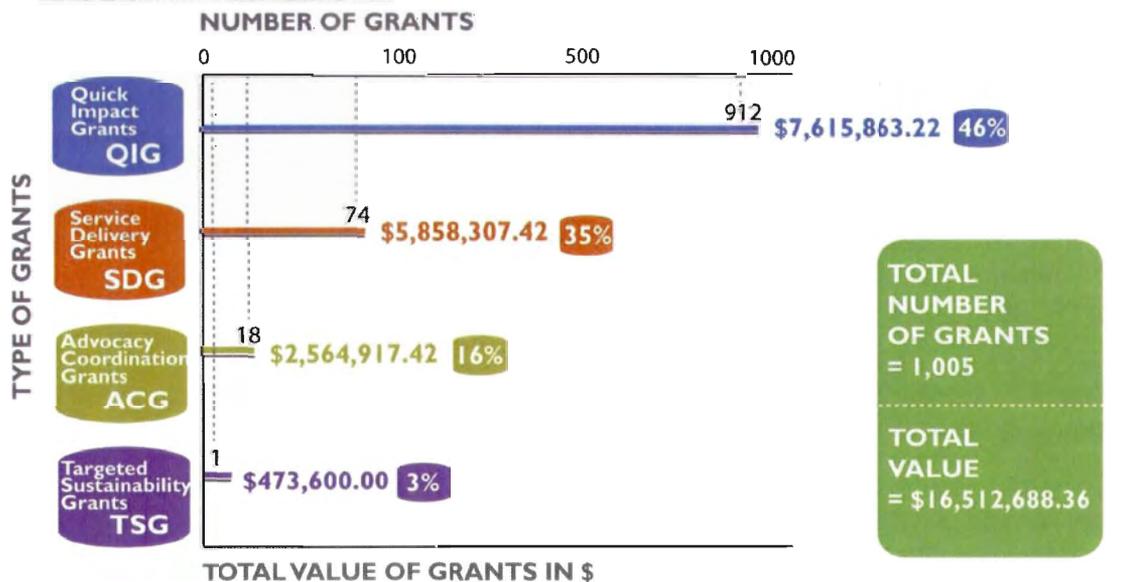
## 2. ASGP Grant Process

**COOPERATIVE AGREEMENT OBJECTIVE 1: Award sub-grants for technical and organizational capacity building of eligible organizations, including equipment, and for the activities of the organizations.**

Creative proposes four types of grants:

- a) Quick Impact Grants (QIG);
- b) Service Delivery Grants (SDG);
- c) Advocacy Coordination Grants (ACG); and
- d) Targeted Sustainability Grant (TSG).

ASGP used four different grant mechanisms to assist CSOs with their institutional strengthening and to help CSOs better advocate for gender equality. The chart below illustrates the total number and value of grants that were awarded to organizations under each mechanism: Quick Impact Grants (QIG), Service Delivery Grants (SDG), Advocacy Coordination Grants (ACG) and the Targeted Sustainability Grant (TSG).



1. **Quick Impact Grants (QIG):** These grants helped small, rural, indigenous organizations and women's groups rapidly provide goods and services, while becoming more active in their communities. QIGs lasted less than 120 days from award to completion, which facilitated an immediate, positive impact in the lives of Afghan women and girls. QIGs were awarded over the life of the program in all 34 provinces.
2. **Service Delivery Grants (SDG):** These traditional grants were designed to fund one-year projects to increase the organizational and programmatic capacity of organizations to provide access to reproductive health, education and literacy, economic development, peaceful co-existence, awareness, and other issues relevant to women in Afghanistan. SDG proposals from women-focused CSOs were regularly received, and reviewed and awarded quarterly. SDGs were awarded in the provinces of Badakhshan, Baghlan, Badghis, Balkh, Bamyan, Daykundi, Hirat, Kabul, Kapisa, Farah, Ghazni, Ghor, Jawzjan, Nangarhar, Parwan, Panjshir, Samangan, and Saripol. Actual implementation time ranged from six to eight months due to late grant approvals.
3. **Advocacy Coordination Grants (ACG):** These grants helped urban and more established organizations improve their advocacy efforts for democratic, institutional and policy change. Originally designed with a one year implementation timeframe, grants supported campaigns to promote education for girls, access to justice for women, coalition building for economic opportunities, community-based women's organization networks, and address gender-based violence. These grants also fostered collaborative grant submissions. ACG activities reached 31 provinces of Afghanistan. Actual implementation time ranged from six to eight months due to late grant approvals.
4. **Targeted Sustainability Grant (TSG):** A key goal was to create a sustainable organization to effectively manage donor-support for women-focused Afghan CSOs after ASGP closed. This grant provided support for an organization to undertake all aspects of capacity building and grants management. The Afghan Women's Education Center (AWEC) was selected to receive the TSG award. At the end of ASGP, the goal was for AWEC to be qualified to receive and channel donor funds to local organizations throughout Afghanistan. The Program mentored AWEC to serve as a community foundation to competitively solicit, assess, manage, and evaluate grants.

ASGP grant applications were reviewed first by an ASGP Internal Grant Selection Committee, established in September 2009. Once approved by the ASGP Internal Grant Selection Committee, grant applications moved forward for review by the Interagency Grant Selection Committee, composed of representatives from ASGP, MoWA, USAID and the US Embassy. The Interagency Committee met on a monthly basis, or more often, based on the number of grant applications to review. The committee evaluated each proposal's strengths, weaknesses and proposed budget to determine if it aligned with ASGP objectives. After review and discussion, the Interagency Grant Selection Committee recommended which grants to award. The first Interagency Committee meeting was held in mid-September 2009 and continued throughout the program until all grants were awarded. At this time in the program, the US Government implemented a 12-step approval process to the review and awarding of grants which initially meant to be all inclusive, proved to slow down the program significantly. Also, the program design initially included in the grant process a Consultative Committee as well. However, per guidance from the USAID AOTR, this was not pursued and replaced by the Interagency Grant Selection Committee

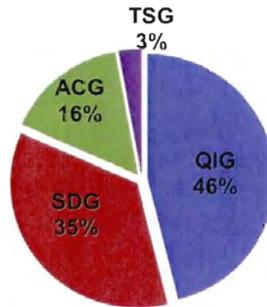
ASGP experienced a significant lag in the review and award process beginning in January 2011. A large number of SDG, ACG and QIG grants were pending review and award by USAID despite being moved forward by the Interagency Committee, which delayed the intended implementation period of each grantee. ASGP worked closely with CSOs to reduce their project timelines without decreasing their number of activities or level of effort. As a result of the four-month delay in approval from USAID and the US Embassy, the timeframe of longer term SDG and ACG grants had to be shortened to ensure the grants could be completed by the end of the program. Many SDGs were shortened to 6 months and ACGs were shortened to 9 months, in lieu of the planned 8 months to 1 year implementation timeframe. ASGP grantees were very concerned of the shorten timeframe and the lag threatened the excellent relationship ASGP had built with the communities, and potential grantees. In addition, shortening the grant implementation time hampered ASGP's efforts to build the capacity of the SDG CSOs. To help alleviate the problems caused by the delay in grant approvals during 2010, proposed revisions to the established 12 step grant review and award procedures were presented to the USG by ASGP. As a result, the grant approval process was reviewed, modified and accelerated, allowing more than 200 pending applications that had previously been submitted to be approved. The last quarter of 2011 saw a larger number of ASGP applications approved than had been approved during all of 2010.

In 2010, ASGP streamlined its grant review and award procedures in coordination with the USG to enable a significant increase in the number of grants processed and awarded during the final months of 2010. As a result of the streamlined process, ASGP was able to more quickly process and award grant applications, enabling the program to provide grant funds and technical support to a greater number of CSOs than previously possible. As a result of the changed procedures, the time frame between grant application by ASGP and notice of award of the applications from the USG was shortened to 24 days, reducing the time between grant submission and award, speeding implementation, efficiency and impact, and restoring the relationships with the communities and CSOs. With the continued support of the US Embassy and USAID, there was a further increase in the number of grants processed and awarded during the remainder of 2010 and into 2011.

Over the course of the program, ASGP awarded 1,005 grants to Afghan organizations nationwide. As noted in the Performance Management Plan (PMP) in Section A.5 below, the initial grant target proposed by ASGP upon award was 1,500 grants. Due to delays in grant award noted above, insecurity in many target areas, and the difficulty of finding CSOs in remote and unstable areas, ASGP was not able to reach the initial target. Of the 1,005 grants that were awarded, 2% were cancelled by ASGP. Reasons for grant cancellation included grantees not being able to spend their entire approved budget prior to the grant end date and inconsistencies in financial reporting.

The table below illustrates the percentage of grants awarded over the life of the program.

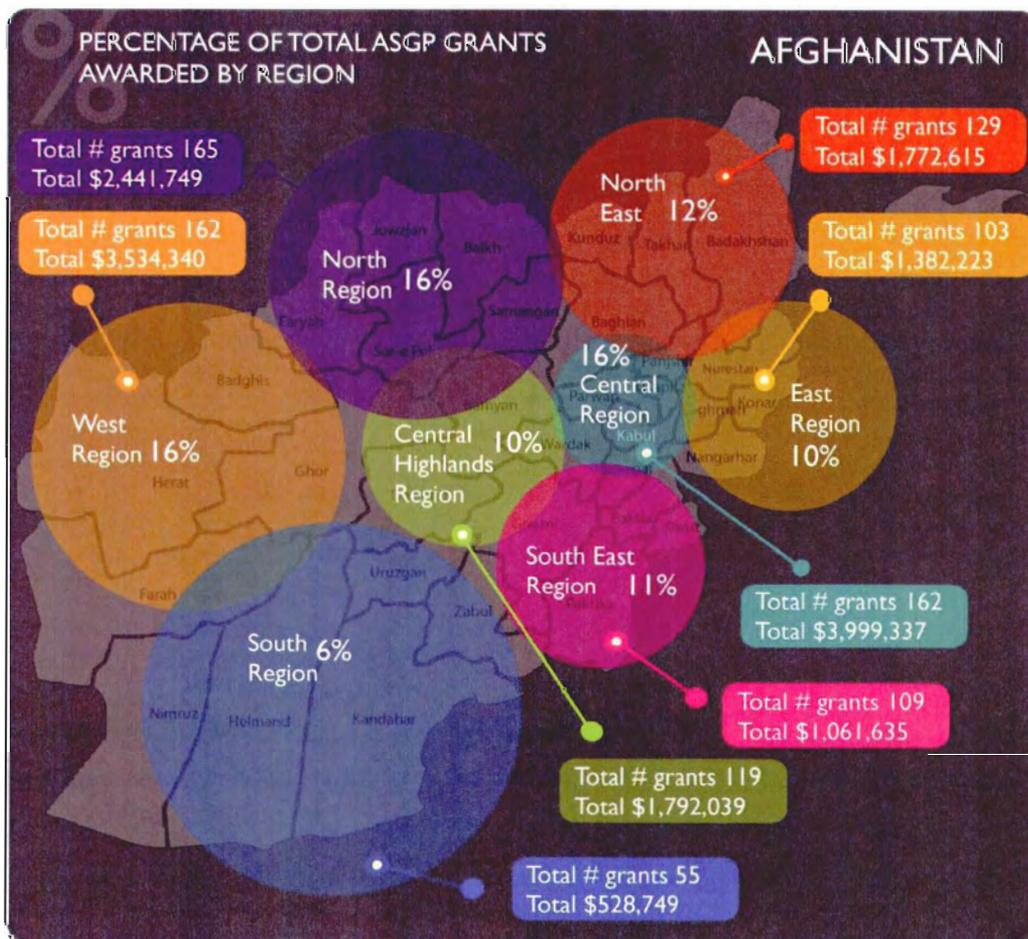
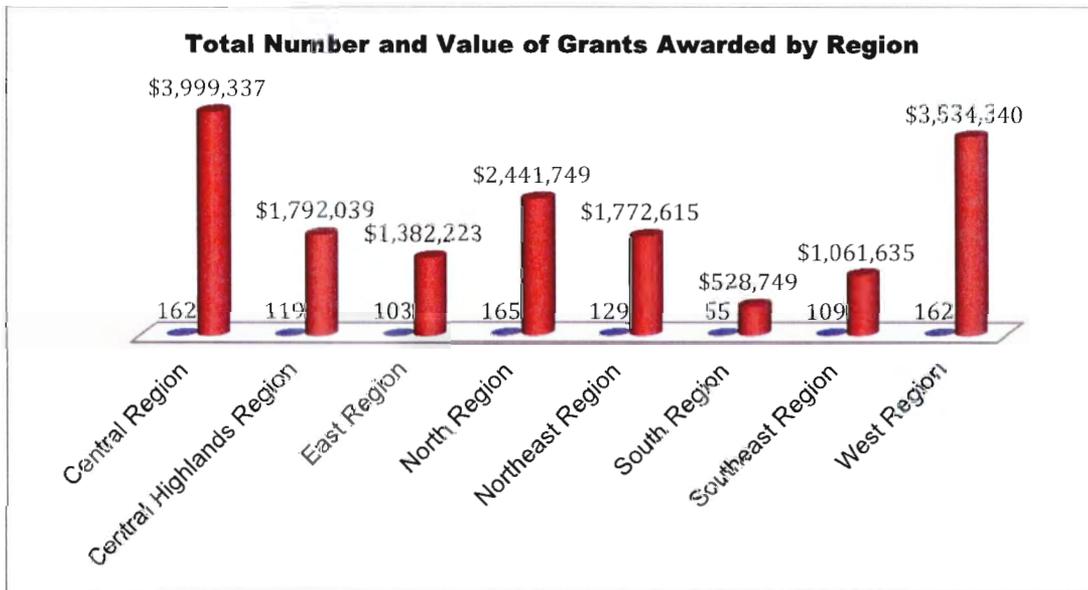
**Percentage of Grants Awarded by Grant Type**



GRANT STATUS	TOTAL STATUS OF ASGP GRANTS BY GRANT TYPE (Number and \$ Value)									
	QIG		SDG		ACG		TSG		TOTAL	
Completed	887	\$6,994,697	73	\$5,763,728	17	\$2,489,146	1	\$473,600	978	\$15,721,171
Cancelled	25	\$621,166	1	\$94,580	1	\$75,771	0	0	27	\$791,517
<b>TOTAL</b>	<b>912</b>	<b>\$7,615,863</b>	<b>74</b>	<b>\$5,858,308</b>	<b>18</b>	<b>\$2,564,917</b>	<b>1</b>	<b>\$473,600</b>	<b>1,005</b>	<b>\$16,512,688</b>

**Table 3: Number and Value of ASGP awarded grants per region over the life of the program.**

REGION	TOTAL NUMBER OF GRANTS PER REGION	TOTAL \$ VALUE PER GRANT TYPE
Central Region	162	\$3,999,337
Central Highlands Region	119	\$1,792,039
East Region	103	\$1,382,223
North Region	165	\$2,441,749
Northeast Region	129	\$1,772,615
South Region	55	\$528,749
Southeast Region	109	\$1,061,635
West Region	162	\$3,534,340
<b>TOTAL</b>	<b>1,005</b>	<b>\$16,512,688</b>



### **The QIG Process**

The largest number of ASGP grant awards fell in the Quick Impact Grant category. CDFs were indigenous to their areas of responsibility and worked hand in hand with CSO directors to develop a grant application for submission to the ASGP/USG review committee. ASGP found that few if any CSOs were able to develop a grant application on their own and needed constant support, capacity building and assistance from ASGP staff. Written initially in Dari or Pashto, grant applications were then translated into English by ASGP staff for the review committee, slowing the time between application receipt, review, and approval. In the early days of the program, ASGP initially made a distinction between grantees referred by USG representatives, referring to such grant applications as unsolicited applications. However it was later determined that there was no reason to differentiate these grants in a category all of their own.

CDFs methodically canvassed their assigned provincial territory to identify women's groups as potential eligible new recipients of ASGP grant funds, using the means outlined above in the Community Entry section of the report. To seek out eligible organizations, CDFs utilized respected entry points in communities, often working through community elders or community development councils. Through personal visits, in-depth interviews with CSO representatives and beneficiaries, and limited community consultation, CDFs developed a CSO profile and a draft grant proposal. Hand in hand with the CSO director, the draft grant outlined the need and proposed activities, general observations on the CSO, required grant inputs, proposed outcomes, and potential risks. Draft grants were channeled by CDFs to their respective RPMs, uploaded into a web-based Program Management Information System (PMIS), the ASGP activity database, and reviewed by the ASGP Internal Selection Committee (composed of the ASGP Chief of Party, Deputy Chief of Party-Programs, Grants Manager and select program staff). Once award was received, CDFs formulated and executed grant agreements with the recipient CSO, subject to substantive discussion on measurements, disbursements, and basic methods for monitoring and reporting.

To ensure proper use of materials and prevent misuse, and noting that most groups and CSOs eligible for QIG funding lacked financial management capacity, ASGP awarded all QIGs as in-kind grants. In-kind grants relied on the hands-on support of CDFs and assistance of ASGP procurement staff to provide grant inputs, such as expendable supplies, raw material, or equipment. CDFs were engaged for the duration of the grant, provided CSOs with technical assistance, monitored progress and collected data, and managed the formal closure of the grant. QIGs were effective mechanisms to cover a broad geographic area, quickly move funds to the provinces to address pressing needs, build capacity and establish meaningful relationships with CSOs for future programming consideration.

### **The SDG Process**

Service Delivery Grants represented a more traditional grant mechanism targeted at more developed CSOs and/or those "graduating" from QIGs. SDGs ranged from \$50,000 to \$250,000 and were awarded to more mature CSOs that had a demonstrated capacity to effectively carry out activities in direct support of gender equality. Eligible CSOs submitted Expressions of Interest (Eols), which included eligibility requirements, a brief proposal outline for presenting a technical proposal and a budget. The ASGP Internal Selection Committee reviewed Eols and selected CSOs to participate in two workshops to initiate an Institutional and Gender Audit (I&GA), an institutional assessment to identify organizational development needs to be included in the Institutional Strengthening Plan (ISP) of the CSO and to develop an application for an SDG based on the results of the I&GA. (Section 3.1 below describes the I&GA process in detail). This hands-on proposal development training was viewed as a key component of the pragmatic, "learning by doing" strategy at the core of Creative's approach to ASGP

implementation and proved to be highly effective as CSOs receiving an SDG often held lower capacity than ASGP initially anticipated.

Once selected by the Internal Selection Committee to move forward, the CDF worked with the CSOs to finalize and execute a fully-developed grant agreement which included specific institutional growth benchmarks and operational quality control measures (such as dedicated staffing and financial reporting system use), technical requirements (such as the refinement of gender-sensitive approaches), and program implementation requirements (such as agreement on targets, measurements, data collection methods and reporting). The ISP included provisions for specific ASGP-sponsored technical assistance to be provided to the CSO in preparation for and during the life of the grant. Grant disbursements included cash as well as in-kind procurement, facilitated by the CDFs.

The QIG and SDG grant mechanisms served to create “safe spaces” in communities nationwide for women to congregate and discuss their challenges and find solutions. ASGP activities brought women and community members together on a regular basis around a particular economic activity or other service delivery initiative. Through participation in ASGP activities, women learned about advocacy for their rights, peaceful co-existence approaches, reproductive health/health care, literacy, and other relevant issues that were imparted to other women and girls. The box below illustrates some of the reported benefits to women participants in ASGP grant projects.

***Percentage of reported benefits to women as a result of ASGP programming***

- 65% of projects reported improvements in women’s economic self-sufficiency, income generation or starting a new business
- 57% of projects reported increased respect for women from their husbands/families
- 43% of projects reported increased respect for women from their communities
- 25% of projects reported enhanced visibility and/or leadership of women in the community
- 33% of projects reported increased literacy for women as a result of activities
- 11% of projects reported other benefits to women including improved self-esteem and self-confidence

**The ACG Process**

Focused principally at urban CSOs, ACGs enhanced and improved the impact of advocacy efforts in support of women’s interests specifically in support of advocacy to achieve democratic change, institutional change, and policy change.

Led by the ASGP National Advocacy Manager (NAM), supported by the Deputy Chief of Party Programs, ASGP sought out the active participation of stakeholders in the collective identification of advocacy priorities, the in-depth examination and debate of technical challenges, collaborative problem-solving, and the definition of advocacy solutions and interventions. ACGs supported research grants, campaigns, and studies that directly supported the advocacy work of CSOs.

Through targeted advocacy grants to women-focused CSOs, ASGP developed the skills of CSOs to implement a broad range of advocacy initiatives that prioritized women’s rights and issues specifically related to access to education, access to justice and women’s political participation and leadership. ACGs focused on three major themes and conducted activities such as campaigns, to support these themes. The themes were to promote/increase education of girls, address the elimination of violence against women, promote access to justice, improve

women's health and reduce infant mortality, and improve women's status in society including dowry reduction. A key outcome of the ACG process was the establishment of the Afghan Women's Advocacy Coalition (AWAC) a coalition of recipient organizations that worked to support women's development within the ANDS and strengthen the policy advocacy capacity of MoWA.

Eligible CSOs were invited to develop and submit proposals and application through participation in an ACG workshop. The workshop was designed to orientate the organizations to ASGP, enhance their proposal writing capabilities and to begin to pave the way for the AWAC. All grant applications were reviewed by the Internal Selection Committee, forwarded to the AOTR, and reviewed by USAID/USG colleagues for award.

### **The TSG Process**

A key goal of ASGP was to create an effective and sustainable Afghan institution capable of administering future donor support to Afghan women focused CSOs beyond the end date of the ASGP. ASGP selected AWEC, an Afghan partner of Creative's since 2001, to mentor in this capacity. An ASGP/AWEC Steering Committee was tasked to oversee the implementation of the TSG and to ensure understanding of the implications of the grant, the roles to be played, and in planning the roll out of the grant. Through the TSG, ASGP funded an I&GA that took into consideration the new role the TSG grantee was intended to serve in support of other CSOs, a long-term strategic planning process, development of AWEC's board and leadership, institutional strengthening measures including information management systems, grants management, finance and accounting procedures, enhanced staffing at various levels, and development of an institutional and financial sustainability plan. This important mentoring introduced AWEC to the needs of the CSO sector and also assisted them in building their own capacity as a CSO. The I&GA enabled AWEC to identify organizational development and gender mainstreaming needs and to integrate them into an ISP, updated Strategic Plan, and activities necessary for its long term sustainability. For more detail on the I&GA, please see Section 3.1 below.

### **Illustrative ASGP Grant Activities by Region**

The section below provides data on the number and value of grants that were awarded and completed per province during the life of ASGP. Selected activities from several CSOs in each region of operation are included below each table.

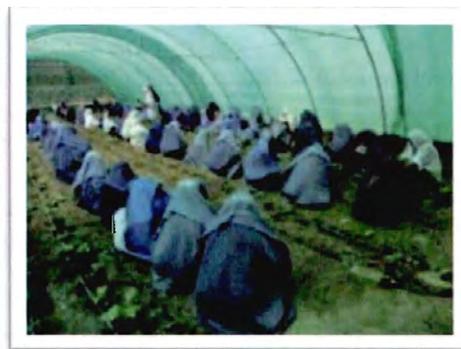
#### ***ASGP Total Grant Distribution Nationwide***

Region & Provinces	GRANTS AWARDED				Total Life of Program Value	GRANTS COMPLETED				Total Life of Program Value	GRANTS CANCELED				Total Life of Program Value
	QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG	
<b>TOTAL</b>	<b>912</b>	<b>74</b>	<b>18</b>	<b>1</b>	<b>\$16,512,688</b>	<b>887</b>	<b>73</b>	<b>17</b>	<b>1</b>	<b>\$16,076,503</b>	<b>25</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>\$ 436,185</b>

#### ***CENTRAL REGION***

Region & Provinces	GRANTS AWARDED				Total Life of Program Value	GRANTS COMPLETED				Total Life of Program Value	GRANTS CANCELED				Total Life of Program Value
	QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG	
<b>Kabul</b>	<b>94</b>	<b>11</b>	<b>7</b>	<b>1</b>	<b>\$ 3,295,359</b>	<b>88</b>	<b>10</b>	<b>6</b>	<b>1</b>	<b>\$ 3,022,480</b>	<b>6</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>\$ 272,879</b>
<b>Parwan</b>	<b>21</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>\$ 327,296</b>	<b>21</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>\$ 327,296</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ -</b>
<b>Kapisa</b>	<b>8</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>\$ 154,984</b>	<b>8</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>\$ 154,984</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ -</b>
<b>Panjshir</b>	<b>15</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>\$ 221,699</b>	<b>14</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>\$ 213,099</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ 8,600</b>
<b>Sub-Total</b>	<b>138</b>	<b>15</b>	<b>8</b>	<b>1</b>	<b>\$ 3,999,338</b>	<b>131</b>	<b>14</b>	<b>7</b>	<b>1</b>	<b>\$ 3,717,859</b>	<b>7</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>\$ 281,479</b>

- The All Afghan Women Union, an SDG recipient, provided sustainable livelihoods training for 90 women and girls in Bagrami district of Kabul province. The women learned how to grow multiple varieties of vegetables in a greenhouse. Most of the participants were then able to construct greenhouses on their families' property, contributing to the family income through marketing of the products and supporting the family food supply.



*Above: Women establish greenhouses in Kabul province to sell vegetables to the local market for income generation.*

- In Kapisa province, the Social Association of Women Capacity Promotion and Welfare provided training to women in fish farming. Participants made small fish ponds inside their household compounds and each raised 100 fish received from the Association. Other women in the community developed similar facilities by learning from members of the Association. At the conclusion of the project, the Association received a contract with a company that agreed to purchase the fish.

- Women Social Association of Panjsher (WSAP), a QIG recipient in remote Paryan District of Panjsher, provided health education and literacy for 500 women. The local shura identified five female graduates from other villages to work as instructors in five project villages. For the first time in this area women participated in a project outside their homes and learned how to protect their families from diseases. Nasima, a 16 year-old participant, said, "I would like to go to school and become a teacher to educate other women." The trainers paved the way for other women to get out of their homes and take part in public life.



*Peace Studies Think Tank*

- Peace Studies Think Tank, a QIG recipient in Kabul, provided training on legal awareness and women's rights, according to Islam, for 120 women. Although the initiative was the first grant that PSTT received from ASGP, they learned how to implement grant projects and since applied to other donors. In June 2011, they received funding from the Afghan Ministry of Rural Rehabilitation and Development (MRRD) to expand their services.

- Suboot News Agency in Kabul trained 30 young women in journalism, leadership and management. The women learned how to write and edit news reports. The Agency helped participants apply for jobs in media at the end of their training.

- ASGP supported the Afghan Women's Business Council (AWBC), an SDG grant recipient, to provide support to more than 1,000 Afghan female business owners throughout central region. ASGP also helped AWBC to participate in a production exhibition and conference held at the Chamber of Commerce. 160 vendors and sales advisors participated in the conference held in Kabul.



*Afghan Women's Business Council*

- Community Empowerment and Development

Organization provided women in Parwan and Kabul training in computer skills, English language and office management. This project helped women to increase their employment potential and their visibility in government and non-government organizations.

- Alzahra Cultural and Sport Association, a QIG recipient in Dashti Barchi district in Kabul provided athletic training and hygiene education to 40 young girls to improve their health. Khatera, a participant, stated that “women working in different organizations need to exercise and have clubs to look after their health.” By participating in the sport and health training, she now feels more vigorous, energetic and active. Women participating in the program encouraged other women and girls from the community to join the Association, promoting a healthy lifestyle. In September 2011, a photographer from Getty Images visited the Association and photos of their activities were published in the Washington Post.

### CENTRAL HIGHLANDS REGION

Region & Provinces	GRANTS AWARDED				Total Life of Program Value	GRANTS COMPLETED				Total Life of Program Value	GRANTS CANCELED				Total Life of Program Value
	QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG	
Bamyan	39	6	0	0	\$ 809,546	37	6	0	0	\$ 793,040	2	0	0	0	\$ 16,506
Daykundi	34	2	0	0	\$ 637,823	33	2	0	0	\$ 627,868	1	0	0	0	\$ 9,955
Wardak	38	0	0	0	\$ 344,670	37	0	0	0	\$ 335,539	1	0	0	0	\$ 9,131
<b>Sub-Total</b>	<b>111</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>\$ 1,792,039</b>	<b>107</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>\$ 1,756,447</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ 35,592</b>

- Huda Development Organization provided vocational training on sewing coverlets for 30 women in Wardak province. Ms. Shagul, a widow and participant, said “I am the only breadwinner for my five children and I was washing clothes to earn money for my family. By learning this vocation I am able to make more profit to support my family and send my children to school.”
- Bamyan Women Handicrafts, Cultural and Social Association, implemented a livestock project for 20 women in Bamyan to teach participants how to process sheep’s milk products. The Association hired a shepherd to take care of the sheep collectively and the income generated from the dairy products was distributed equally amongst the participants.
- Afghan People’s Social and Cultural Council, a QIG recipient in Wardak province, provided handicraft training to 80 women. The CSO obtained a contract with shops in Wardak bazaar where they market their handkerchiefs. After the conclusion of ASGP, the CSO was able to begin purchasing raw materials independently, demonstrating the sustainability of the project.

### EAST REGION

Region & Provinces	GRANTS AWARDED				Total Life of Program Value	GRANTS COMPLETED				Total Life of Program Value	GRANTS CANCELED				Total Life of Program Value
	QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG	
Nangarhar	67	2	1	0	\$ 879,698	67	2	1	0	\$ 879,698	0	0	0	0	\$ -
Laghman	16	0	0	0	\$ 140,540	16	0	0	0	\$ 140,540	0	0	0	0	\$ -
Kunar	7	0	1	0	\$ 282,555	7	0	1	0	\$ 282,555	0	0	0	0	\$ -
Nuristan	9	0	0	0	\$ 79,430	9	0	0	0	\$ 79,430	0	0	0	0	\$ -
<b>Sub-Total</b>	<b>99</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>\$ 1,382,223</b>	<b>99</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>\$ 1,382,223</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ -</b>

- Approximately 75 women and men from five villages in Nangarhar province were trained by Training Human Rights Association (THRA) on the political rights of women. Additionally, 450 women received training in vocational and literacy skills from multiple CSOs. A public awareness program on HIV/AIDS was held in multiple villages of Mahtarlam district in Laghman province by the Youth Federation Organization. The Afghanistan Blind Organization held computer training sessions for 50 girls and women in Laghman.
- The Robia Organization for Development of Afghan Women taught women to produce handbags and clothing. The Organization was able to export products out of Afghanistan and supplied handbags, Afghan sheets and shirts to the United States market.
- Agaasi Community Development Council conducted a gender awareness program for 500 women in Nuristan province. Despite being located in one of the most remote provinces in the country, the Council enabled women to learn about improved access to justice, the elimination of violence against women, and opportunities for social participation.
- ACG recipient, Civil Society Development Center (CSDC) worked to educate communities about the importance of protecting women's rights by raising awareness of the Elimination of Violence Against Women (EVAW) law. CSDC is spreading the word through an innovative mobile theater initiative performing in districts across eastern Afghanistan. In Jalalabad, CSDC held a mobile theater performance that was attended by the Deputy Governor of Nangarhar, Directors of the Departments of Women's Affairs, Education, Information and Culture, Economy, the Head of the Human Rights Commission regional office, key civil society members, and the general public.



*Audience in Jalalabad viewing CSDC Mobile Theater performance*

#### **NORTH REGION**

Region & Provinces	GRANTS AWARDED				Total Life of Program Value	GRANTS COMPLETED				Total Life of Program Value	GRANTS CANCELED				Total Life of Program Value
	QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG	
<b>Balkh</b>	83	10	4	0	\$ 1,647,093	82	10	4	0	\$ 1,637,628	1	0	0	0	\$ 9,465
<b>Faryab</b>	23	0	0	0	\$ 199,799	23	0	0	0	\$ 199,799	0	0	0	0	\$ -
<b>Jawzjan</b>	21	3	0	0	\$ 371,112	21	3	0	0	\$ 371,112	0	0	0	0	\$ -
<b>Samangan</b>	7	1	0	0	\$ 118,655	7	1	0	0	\$ 118,655	0	0	0	0	\$ -
<b>Saripul</b>	13	0	0	0	\$ 105,090	13	0	0	0	\$ 105,090	0	0	0	0	\$ -
<b>Sub-Total</b>	<b>147</b>	<b>14</b>	<b>4</b>	<b>0</b>	<b>\$ 2,441,749</b>	<b>146</b>	<b>14</b>	<b>4</b>	<b>0</b>	<b>\$ 2,432,284</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ 9,465</b>

- The Balkh Women's Market was established in early 2010 in the Women's Garden in Balkh province which provided space for 10 ASGP grant recipients to sell their products with other female vendors.
- SDG recipient Radio Rabeha Balkhi completed a training program for 25 young women in journalism and radio. The participants learned techniques of radio news casting, program editing and designing.
- A QIG recipient, the Gender Equality Organization, conducted 12 public awareness sessions for 480 women in six villages of Samangan province. The topics included early marriage, negative impacts of underage and successive pregnancies, and HIV/AIDS.

- Organization for Economic and Social Development (OESD) implemented a women's leadership strengthening project in the northern region. The organization conducted 3 workshops in coordination with district governors and DoWAs in Aqcha, Khoja Doko and Murdiyan districts of Jawzjan Province. The project identified key female leaders to participate in a regional networking event for women in the coming months. District authorities appreciated ASGP's efforts to build women's capacity and provide women with leadership training and strategies for social and political participation.
- Afghanistan Development and Welfare Services Organization, a SDG recipient, organized a 12 day capacity building training focused on project management, human resources management, meeting management and communication skills for the key staff of 15 CSOs in Saripul province. The organization also conducted leadership training for 15 women's representatives and presented on the social and political role of women in the community. The organization opened a Resource and Information Center in Balkh province, equipped with internet facilities and 1,500 copies of various books. More than 100 visitors came to the center to use the facilities, which were provided through ASGP funds.
- The Women and Youth Support Center established an educational center in Ali Abad district of Balkh province to provide 250 young women and girls training in computer applications and English language programs. Fifty women and girls who never attended school enrolled in vocational and literacy training classes at the center to learn basic reading and writing, and to learn handicrafts to provide them with income.
- Peace and Democracy Foundation established a radio station in Samangan province. The station reached an estimated 70,000 individuals throughout Aybak city and Hazrat Sultan district. ASGP funding provided radio equipment to the organization to support the broadcasting. Twenty participants broadcast programs focused on capacity building and awareness of women's rights.



Organization for Economic and Social Development (OESD)

### NORTHEAST REGION

Region & Provinces	GRANTS AWARDED				Total Life of Program Value	GRANTS COMPLETED				Total Life of Program Value	GRANTS CANCELED				Total Life of Program Value
	QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG	
Badakhshan	32	1	1	0	\$ 663,312	32	1	1	0	\$ 663,312	0	0	0	0	\$ -
Baghlan	21	0	0	0	\$ 203,229	21	0	0	0	\$ 203,229	0	0	0	0	\$ -
Kunduz	27	3	0	0	\$ 473,336	27	3	0	0	\$ 473,336	0	0	0	0	\$ -
Takhar	44	0	0	0	\$ 432,738	44	0	0	0	\$ 432,738	0	0	0	0	\$ -
<b>Sub-Total</b>	<b>124</b>	<b>4</b>	<b>1</b>	<b>0</b>	<b>\$ 1,772,615</b>	<b>124</b>	<b>4</b>	<b>1</b>	<b>0</b>	<b>\$ 1,772,615</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ -</b>

- The Peace Widows Women Rehabilitation Organization for Afghanistan conducted training workshops on gender issues for 120 persons from government departments including the Department of Women's Affairs (DoWA), Provincial Council members, line ministry directors and CSOs in Kunduz, Takhar Badakhshan and Baghlan. After attending the training, participants increased their knowledge of women's rights, and more women are reportedly now working in government line ministries within the provinces. Women gained an agent within the governors' offices in Kunduz and Takhar provinces to help facilitate meetings for women with the governor to discuss issues and improve their rights.

- The Kunduz Women Enterprise Association conducted training in computer skills, English language and women's advocacy for more than 40 young women in secondary school who did not pass their initial university entrance exams. Before attending trainings at the Association, women did not have any safe location to study and were not allowed to attend private tutoring. By establishing this association women could attend training courses together in a safe environment. Fifteen members of the association found jobs in different NGOs and governmental departments.
- Women Development Association implemented a blanket and purse sewing program in Kunduz city. More than 25 women were trained by on purse sewing, marketing, embroidery, and cloth sewing. They sold their products in the local market where demand for such materials is high. Learning marketable skills allowed the participants to gain a source of income to support their families and provide for basic daily needs.
- Nida Agricultural and Capacity Building Association led a poultry farming project in Badakhshan. The CSO trained 10 women in basic poultry farming skills and each woman subsequently received 20 chickens. The basic poultry farming skills helped the women to gain a lucrative source of income, helping them to feel empowered.
- Woman and Work Organization implemented an animal husbandry program in Taloqan City. They trained six women in animal husbandry, basic marketing and women's rights in society. Each participant received a cow and began selling milk to a local dairy company.



*Women Development Association*



*ASGP grant recipients participate in the Women's Market of the Khadija Kubra Afghan Women Association for Culture in Kandahar City.*

### **SOUTH REGION**

Region & Provinces	GRANTS AWARDED				Total Life of Program Value	GRANTS COMPLETED				Total Life of Program Value	GRANTS CANCELED				Total Life of Program Value
	QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG	
Kandahar	18	0	0	0	\$ 170,516	18	0	0	0	\$ 170,516	0	0	0	0	\$ -
Helmand	12	0	0	0	\$ 112,894	12	0	0	0	\$ 112,894	0	0	0	0	\$ -
Nimruz	10	0	0	0	\$ 99,331	10	0	0	0	\$ 99,331	0	0	0	0	\$ -
Uruzgan	4	0	0	0	\$ 39,835	4	0	0	0	\$ 39,835	0	0	0	0	\$ -
Zabul	11	0	0	0	\$ 106,173	10	0	0	0	\$ 96,176	1	0	0	0	\$ 9,997
<b>Sub-Total</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ 528,749</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ 518,752</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ 9,997</b>

- Despite the challenging security environment, local communities in southern Afghanistan agreed to support ASGP, and women were encouraged to establish new CSOs. For the first time in Zabul and Uruzgan provinces, gender-focused, women-initiated CSOs were formed and funded by ASGP. Participants said that ASGP activities initiated a new hope for the development of women in southern Afghanistan.
- In Kandahar city, with support from ASGP, the women's market of the Khadija Kubra Afghan Women Association for Culture (KKWAC) was launched, which established ten

women's stalls for 20 women's groups to display products for sale. 200 women and girls visited the facility each day. KKWAC also received training from a financial consultant to improve its financial systems and management.

- The Helmand Women Dairy Cooperative project taught women techniques for dairy production. They produced 13 kg of milk daily for butter, cheese and yogurt that they sell in the bazaar. Profit was divided between the participants and the women stated that the project greatly improved their income.
- Afghan Culture Saving Group, a new CSO based in Qalat, Zabul Province, trained women on handicrafts skills. The participants learned to produce various products and are attempting to sell the products to foreigners on the Zabul PRT.
- Social Education and Rights Development Organization (SERDO) provided management training to fifty women in Kandahar city to enhance women's capacity to compete for employment opportunities. SERDO was the only program providing such training within the city.
- Organization Health Education and Professional Skills for Afghanistan (OHEPSA) developed a vocational training center for women and brought significant changes to women from the community. Many women involved had sent their younger children to work outside of the home to support their family but thanks to the OHEPSA training, they gained skills to enable them to earn money without requiring their children to work.



Afghan Culture Saving Group, Zabul Province

### SOUTHEAST REGION

Region & Provinces	GRANTS AWARDED				Total Life of Program Value	GRANTS COMPLETED				Total Life of Program Value	GRANTS CANCELED				Total Life of Program Value
	QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG	
Ghazni	20	1	0	0	\$ 273,667	19	1	0	0	\$ 263,667	1	0	0	0	\$ 10,000
Khost	32	0	0	0	\$ 286,294	32	0	0	0	\$ 286,294	0	0	0	0	\$ -
Paktia	22	0	0	0	\$ 198,485	21	0	0	0	\$ 192,183	1	0	0	0	\$ 6,302
Paktika	9	0	0	0	\$ 79,384	8	0	0	0	\$ 69,384	1	0	0	0	\$ 10,000
Logar	26	0	0	0	\$ 223,805	21	0	0	0	\$ 175,771	5	0	0	0	\$ 48,034
Sub-Total	109	1	0	0	\$ 1,061,635	101	1	0	0	\$ 987,299	8	0	0	0	\$ 74,336

- Afghan Women's Service Education (AWSE), an ACG recipient, organized community discussions in Logar, Parwan, and Ghazni provinces. Participants included 600 parents, 200 religious leaders and 100 council members. The groups discussed women's rights in Islam, international law, social problems, violence against women, and access to education for young girls.
- As part of a tailoring project in Paktya province, sewing machines were delivered to the women's *shura*, who registered with the government as a civil society group and implemented their first small-grant project on behalf of women. The village is a long distance from any city, and the ASGP grant provided one of the first opportunities for women to learn a skill together and to exchange important community information and personal advice during their tailoring sessions. Participants said that sewing clothes for their families

enabled the women to spend family funds on other important priorities, like children's schooling and health care.

- Bilawot Women Council in Zazai Aryob district, Paktika province, provided literacy classes to 60 women and some girls who could not go to school. When grant activities started, additional women from the community showed interest in the classes as well. The CSO organized classes in two shifts, morning and afternoon, with 18 more participants than planned and budgeted.
- Shaikh Abdal community is located in an undeveloped and underserved area of Mohammad Agha district, where the government-supported facilities are very limited and the influence of Taliban and Hezbi Islami is strong. A girl's school was torched in mid-2011. The Shaikh Abdal Womens' Shura was established in 2009, but implemented its first activities for women in the community through ASGP. Despite community threats, women and girls attended tailoring classes regularly in order to be more self-sufficient from the men in their households.
- Solidarity and Assistance Organization for Afghanistan provided free Internet training for women in Ghazni province. Somaia, a participant, learned to use the internet through the project and often came to the center to communicate with family overseas.
- The National Assembly of Youth Organization in Khost province initiated a mobile phone repair project for women and girls. The project taught girls basic skills in mobile repair to help them generate income. The CSO moved the project to the DoWA offices to encourage more women to attend. Now ten girls and DoWA staff participated in the classes and participants were able to earn a small income to help with school expenses.
- Chamkany Village Women Shora of Paktya project provided training in tailoring for fifty women. Other groups such as the Ali Khail Women's Shora of Paktika/Urgoon also provided skill development training for women. Learning such skills as a group allowed the women to earn income, socialize with women in their communities, and discuss each other's problems. In addition to tailoring, the women received basic lessons in literacy and numeracy, and are now able to read and write. Such opportunities are rare in conservative communities.

#### Bringing Internet Access to Ghazni:

- Somai: *"My brother is living in Australia. My family was able to call him only for a few minutes each year because of the high cost. He wanted me to learn internet to have communication and to become familiar with the culture outside Afghanistan. Before this project there was no such possibility for women in Ghazni city."* Somaia added that *"From communication with my brother and relatives, now I know a little of the culture of people in the world and the ways of life."*
  - Malai: *"This project was vital for women and young girls and introduced us to new things that we even couldn't think about it. I have searched jobs on internet, sent my CV to announced positions. I have now been shortlisted for two positions – If this was not available we could not find such opportunity to find jobs."*
- Participants from Solidarity and Assistance Organization, Ghazni



*Women receive literacy training in Paktika province through ASGP*

## WEST REGION

Region & Provinces	GRANTS AWARDED				Total Life of Program Value	GRANTS COMPLETED				Total Life of Program Value	GRANTS CANCELED				Total Life of Program Value
	QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG		QIG	SDG	ACG	TSG	
Herat	100	25	3	0	\$ 2,916,740	96	25	3	0	\$ 2,891,424	4	0	0	0	\$ 25,316
Farah	16	3	0	0	\$ 342,291	16	3	0	0	\$ 342,291	0	0	0	0	\$ -
Ghor	6	1	0	0	\$ 125,414	6	1	0	0	\$ 125,414	0	0	0	0	\$ -
Badghis	7	1	0	0	\$ 149,896	7	1	0	0	\$ 149,896	0	0	0	0	\$ -
<b>Sub-Total</b>	<b>129</b>	<b>30</b>	<b>3</b>	<b>0</b>	<b>\$ 3,534,341</b>	<b>125</b>	<b>30</b>	<b>3</b>	<b>0</b>	<b>\$ 3,509,025</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$ 25,316</b>

- The Afghan Organization of Women Arise of Ghor Province provided vocational training in baking to 20 women and girls in Chaghcharan city. After just four months of training in baking and hygiene, the participants were able to produce bread and cookies for sale on the local market, generating \$2,300 for the organization. The Organization's staff members also received training in English language and computer skills which enabled them to automate their operations, filing, and reporting. To continue operations even after the grant was successfully completed, the participants developed a revenue sharing plan by which the generated income was allocated to purchase raw materials, and maintain equipment. Any additional income was divided equally among the participants.
- Aseya Supportive Association (ASA) in Herat implemented a SDG to build the institutional capacity of the CSO. Staff received on-the-job training, coaching and mentoring sessions both in theory and practice. The administrative and operational support significantly increased the capacity of the organization, improved its reporting to ASGP, and enabled the Association to prepare a project proposal for UNDP for \$50,000 to expand its operations, a significant achievement for the CSO.
- Voice of Women Organization prepared ten video clips on the subject of forced marriages, childhood marriages, domestic violence, women's social rights, women's legal rights, and women's democratic rights. The video clips were submitted to local TV stations in Herat and nearby districts for broadcasting.
- Birth of New Ideas established a driver-training program for women in Herat, teaching them theoretical and practical driving skills. The graduates understand traffic rules, passed their driving test and can legally drive in the city. Laila, one participant said "We have two eyes and two hands just like men. We want to challenge them. Now that we are behind the wheel, we feel freedom!"
- Rehabilitation, Welfare and Development Organization for Afghanistan conducted job-training classes for 33 women and girls to build their capacity to find jobs. Internet facilities were provided to 37 women and girls. At the end of the grant, 11 women and girls were able to find permanent employment as a result of the project.



*Women in Herat Province learn to drive through the Birth of New Ideas Organization*

### **Challenges to Grant Implementation**

- **Security, Mobility and Outreach to Provinces:** ASGP Afghan staff, including RPMs and CDFs, had enormous difficulties traveling to more remote provinces to manage program implementation, especially as security deteriorated in some areas during program

implementation. Provinces such as Nimroz, Nuristan, Daikundi, Khost and Uruzgan continued to pose especially difficult and extremely limited travel options. Security incidents during the summer in Wardak, Kandahar, Logar, Kunduz, Nangarhar and other locations added to project implementation challenges.

- **Cultural sensitivity:** Implementing a gender program in extremely conservative and culturally sensitive areas posed significant challenges to the introduction of the program as well as its implementation. In some areas women were discouraged from participating in the program or were only allowed to be visited by female staff or monitors. Such restrictions made the identification/selection of grantees as well as the monitoring of the projects difficult. For instance, identification of women's groups in more conservative provinces, especially those in the south and southeast, who were willing to work with ASGP, was a significant challenge. In such areas, many women are not able to leave their homes or mix with men unless they are direct relatives. ASGP was able to identify groups through community liaisons within the provinces. In more conservative and insecure areas, such as Zabul, Uruzgan, and Helmand, few women's groups existed prior to ASGP. In Zabul and Uruzgan provinces, no women's groups could be found in the province but CDFs were able to identify eight women who expressed a desire to start activities for the betterment of their community. These women formed a CSO and convinced other women to become active as well. In other areas, especially in the South and Southeast, ASGP was one of the few and in some provinces, the only opportunity available to support community women. The governor of Khost province noted that ASGP was the only opportunity available to women in his province and that he was incredibly grateful for the work of the program.
- **Delay in grant approvals:** ASGP experienced a four month delay in the review and award of grants by the US Embassy and USAID beginning in January 2011. Many SDG, ACG and QIG grants were pending review and award by USAID after review and approval by the Interagency Committee, which delayed the intended implementation period of each grantee. In turn, the SDG and ACG grant project timelines had to be shortened to ensure the grants could be completed by the end of the program without decreasing their number of activities or level of effort. Many SDGs were shortened to 6 months and ACGs were shortened to 9 months, in lieu of the planned 8 months to 1 year implementation timeframe. ASGP grantees were very concerned of the shorten timeframe and the lag threatened the excellent relationship ASGP had built with the communities, and potential grantees. Shortening the grant implementation time inhibited ASGP's efforts to build the capacity of the SDG CSOs. To improve the process, ASGP proposed revisions to the established 12 step grant review and award procedures and as a result, the grant approval process was reviewed, modified and accelerated, allowing more than 200 pending applications that had previously been submitted to be approved. The last quarter of 2011 saw a larger number of ASGP applications approved than had been approved during all of 2010.
- **Delay in receiving USAID obligated funds:** The delay in receiving the incremental funding in August 2011 led to a suspension of program activities, including grant activities and payments. The problem was resolved when USAID, through modification #9, provided the final tranche of \$9 million USD in incremental funding to ASGP.
- **Grants Tranche Payments:** Over the life of the program, the transfer of grant funds throughout the country represented a challenge particularly in the case of the SDG and ACGs. ASGP's primary method of grants payment had been bank wire transfers. Due to issues related to lack of liquidity, the banks in the field intentionally delayed the payment to the CSOs. Accordingly, ASGP management decided to shift to grant payment by checks,

unless the CSO exclusively requested to receive payments by wire transfer. Prior to any tranche payments to the CSOs, the CDFs conducted a monitoring visit, reviewed the progress of activities, reviewed receipts, and assisted the CSOs, especially the nascent ones, to complete the required paperwork.

- **Unqualified Grantees:** ASGP dealt with a number of grantees in Herat, Panjshir and Gardez who had transparency and performance issues. These issues were managed and resolved through direct communication with the grantees, additional monitoring of the project and in consultation with USAID representatives in Kabul and the related provinces.
- **Capacity in the remote areas:** With the program expansion nationwide, the identification of quality ASGP employees as well as good CSO project monitors became a bigger challenge. Low standards due to the general lack of capacity in these areas, security issues that prevented access to some areas by ASGP staff, and the limited time of implementation.
- **Transparency of the CSOs:** The level of sophistication of some of the CSOs was limited in some areas. This negatively impacted the quality of implementation, and created issues related to transparency in the financial management of the grant.

#### **Lessons Learned: ASGP Grant Implementation**

Throughout the course of ASGP implementation, ASGP evaluated and re-evaluated the effectiveness of its programming. The largest complaint voiced by QIG recipient CSOs was the short four-month timeframe of the grant period. Grantees expressed that the four month grant period was too short for grant recipients to really begin to see a difference within their communities. Projects focused on literacy, animal husbandry, art, music and craftsmanship needed longer time frames to adequately teach participants the adequate skills for them to build knowledge and income. ASGP conducted all procurements for the QIG CSOs and the demand was staggering. There were also challenges in finding the right equipment and security issues preventing movement of goods between provinces. To shorten the time period between procurement and delivery, ASGP procured items locally as much as possible, but delays were not eliminated.

For the larger grants, SDG and ACG, the original time period of one year for implementation would have been sufficient, however due to delayed grant approvals, this was cut short to 6 and 8 months respectively. Also, the work the CSOs conducted under their SDG and ACG grants, only touched the surface. The demands are great. The AWAC that was established under the ACGs stirred the pot, raised awareness and changed some policies, but now needs to lead to further action.

In sum, the points below illustrate some of the key lessons learned:

- Further coordinate programs with relevant government departments, community members to minimize transparency issues and discord between the groups.
- Increase the QIG time frame to at least 6 months, and factor in timing for procurements.
- Further solidify the requirements of the CSO and the project goals prior to award.
- Recruiting program staff from the local communities proved to be a win-win.
- Consider other granting mechanisms in order to reduce requirements on nascent CSOs.

### 3. Capacity Development

**COOPERATIVE AGREEMENT OBJECTIVE 2: Assess organizational and technical capacity needs of eligible organizations and develop responsive interventions.**

- a) Integrate Capacity development efforts to sub-grant making
- b) Conduct formal organizational assessments and establish CSO baselines
- c) Create CSO-specific Institutional Strengthening Plans
- d) Build a mechanism to institutionalize capacity building delivery

**Methodology:** Women-focused CSOs needed to improve their capacity to assess needs, design responsive interventions, develop, manage and implement/deliver programs, manage operations, finances and people. Also to build alliances and network, make decisions, prioritize, plan strategically, monitor and evaluate performance against meaningful indicators, communicate effectively, conduct outreach and advocacy, and mobilize resources. This is all in addition to building capacity in the technical sectors in which they wished to work. Within women-focused CSOs, the technical and institutional maturity level is poor and the needs are great. Many CSOs with which ASGP worked were not even able to identify their capacity building needs.

ASGP worked hand in hand with 982 CSOs to strengthen their institutional capacity and promote long-term sustainability. The ASGP approach was centered on targeted capacity development support for all of the CSOs involved, from nascent organizations, to larger more established CSOs. ASGP worked with 887 QIG recipients, awarding \$6,994,697 in successfully completed grants, to provide guidance, hands-on procurement support, and oversight to permit inexperienced CSOs to engage in productive and meaningful service delivery quickly and at a modest scale.

Under the SDG and ACG grant mechanisms, collaborative, formal I&GAs were conducted, resulting in CSO-specific ISPs which guide the provision of technical assistance. As a result, capacity development was integrated into all of the SDG and ACG grants and highlighted for all CSOs.

#### 3.1 Institutional and Gender Audit (I&GA):

Creative's I&GA is a strategic self-assessment tool used by the CSOs and ASGP to pre- and post-assess the institutional capacity of the CSO as well as develop ISPs. It is specifically intended to help strengthen the commitment and capacity of Afghan CSOs to achieve gender equality in strategic planning, internal governance, project management, human resource development, external relations, financial management and fundraising.

During the second quarter of the program, the ASGP team worked to customize Creative's organizational assessment tool and to incorporate elements of a gender audit. The resulting I&GA tool was used to identify the most critical organizational and technical capacity needs of participating CSOs and to identify specific interventions necessary to develop that capacity. The I&GA assessed capacity using a series of institutional growth indicators or benchmarks and the assessment results for each CSO provided a baseline against which the institutional development of the CSO was

#### **I&GA AREAS OF FOCUS**

1. Strategic Planning
2. Internal Governance
3. Project Management
4. Human Resources Development
5. External Relations
6. Financial Management
7. Fundraising

measured. The full ASGP I&GA report is included as Annex A.

### **Pre-Award I&GA**

Under the SDG and ACG grant mechanisms, collaborative, formal I&GAs were conducted, resulting in CSO-specific ISPs that guided the provision of technical assistance. Through tailored SDG and ACG workshops and direct technical assistance, ASGP worked with 72 SDG and 17 ACG recipients to address areas identified in the pre I&GA that the CSO agreed as priority areas to strengthen in their organization.

ASGP held initial orientation sessions in four regions and more than 120 CSOs carried out a formal pre I&GA self-assessment and 89 went on to produce and complete ASGP grant applications with regular technical assistance from ASGP CDTAs and CDFs nationwide. In addition to supporting Afghan CSOs, ASGP worked with staff at MoWA to carry out the formal I&GA assessments for its Department of Public Relations and Gender Advocacy, and the Department of Coordination and International Relations.

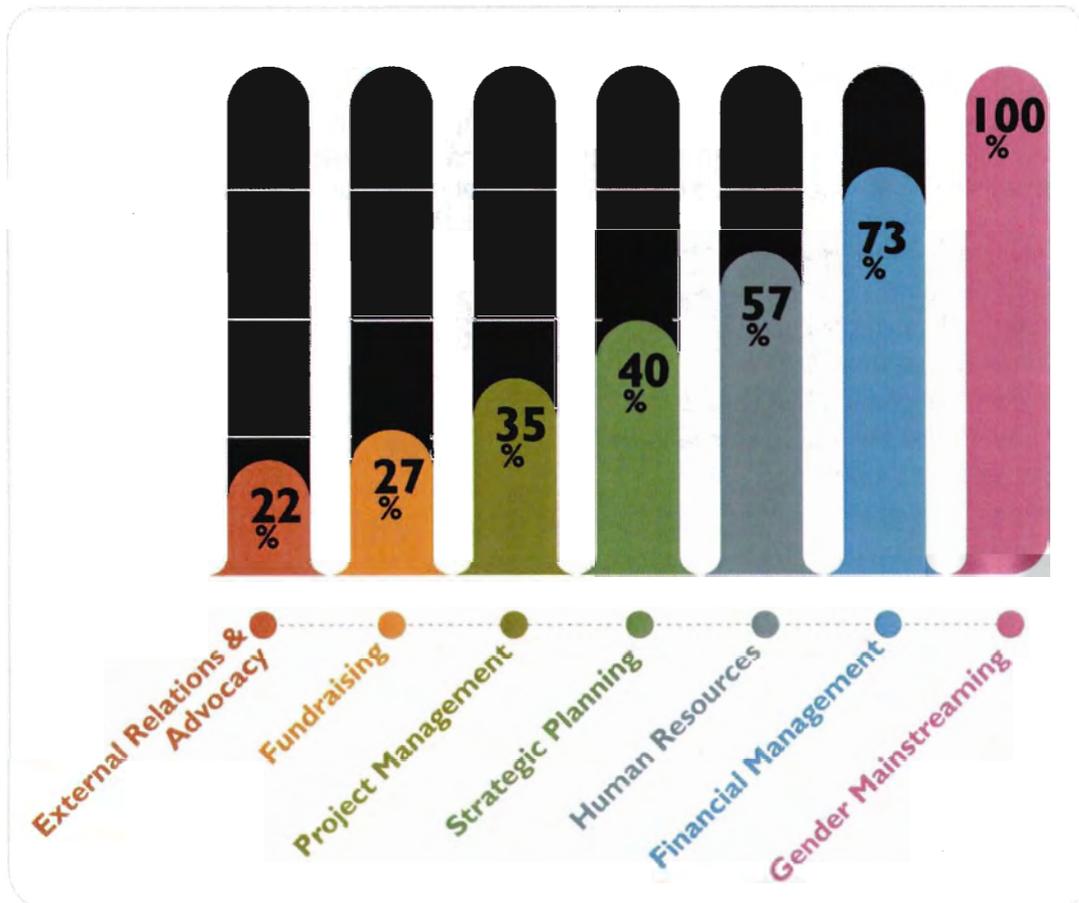


*Many CSOs recruited consultants to help strengthen their capacity and improve organizational systems. Above, CCA, an ASGP SDG recipient, recruited a consultant to help them improve their management and accounting systems. This training enabled the organization to adopt standard procedures and improve its operational capacity. These enhancements enabled further growth of CSOs and allowed them to approach other donors for support.*

When analyzing each of the seven areas of organizational development, the majority of the 89 organizations assessed identified the need for strengthening in financial management, human resources and strategic planning, with one third in project management and fundraising; and all of the 89 had gender mainstreaming in their development program. Few organizations noted organizational governance as an area of weakness, although ASGP identified it as a key need in nearly all organizations involved. As a result, ASGP CDTAs and CDFs designed a governance module that was disseminated to each participating organization to help them improve organizational governance.

The chart below illustrates the percentage of each focus area identified by the 89 CSOs that participated in the I&GA. All organizations that participated held basic capacity but required further efforts to develop and ensure improved institutional capacity. Interestingly, internal governance was not identified initially by CSOs as an area in need of capacity building support. It was however identified as an area of weakness by ASGP staff and CDTAs, and in turn, a particular focus was placed on building the capacity of organizations' internal governance systems.

**FOCUS AREAS IDENTIFIED BY CSOs FOR CAPACITY DEVELOPMENT THROUGH INSTITUTIONAL AND GENDER ASSESSMENT PROCESS**



With the support of ASGP staff and CDTAs, grant applications were developed for the recipient CSOs based on the focus areas identified in the pre I&GA. Focus areas identified for strengthening were integrated into the ISP. Once grants were awarded, the CSOs received capacity development support from consultants based on the needs identified in their grant applications and ISPs.

**CSO Capacity Development Consulting Companies**

In June 2011, based on the capacity development needs determined in the pre-award I&GA, two experienced institutional strengthening companies were contracted to assist ASGP partner CSOs to provide capacity development support. Taught and Innovation Consultancy Company (TICC) provided services for CSO grantees in the Central and West Regions. Determination Diversity Drive (3D Consulting) worked with CSOs in the Northern and Northeast regions. Based on the proximity of the provinces, CSOs in the Central Highlands had planned to work with TICC but due to shortcomings in the technical performance of TICC in the West and Kabul, including a lack of consultants, financial issues, and limited time, the capacity building activities were in turn conducted by Zar Consulting Company. TICC and 3D provided training to CSOs in each I&GA area of focus. 3D consulting company and independent consultants developed manuals that were distributed to all participating CSOs, provided training staff and supported

recipient CSOs to develop and upgrade systems and procedures in line with the ASGP I&GA findings. Zar provided capacity building training and an orientation on the adaptation of the manuals to the CSOs in the Central and Central Highlands regions.

Following the development of the manuals by 3D, a consultant was hired by ASGP to review and standardize the documents prior to distribution to CSOs. As a result, ASGP CDTAs and CDFs designed an Internal Governance training module that was disseminated to each participating organization to help them improve organizational governance. Additionally, the following capacity development manuals were also developed and provided to CSOs:

- Coaching Skills for Management Performance (2010)
- Gender Manual (2011)
- Strategic Planning Manual (2011)
- Internal Governance (2011)
- Project Management Manual (2011)
- Human Resources Policy Manual (2011)
- External Relations Manual (2011)
- Finance Manual (2011)
- Fundraising Manual (2011)

#### **Post award I&GA**

In October 2011, ASGP commenced the post I&GA process for the CSOs that successfully completed an ASGP grant and ISP. The process was conducted by independent consultants and CDTAs in West, North, North East, Central and Central Highlands regions. The post I&GA determines the changes occurred in the capacity of recipient CSOs after the implementation of grant and capacity development programs.

Of the 89 recipient CSOs, 67 successfully completed their ISPs through the use of the manuals and trainings provided by the consulting companies, and several by the consultants the CSOs hired themselves. The remaining 22 were CSOs in the Western region, whose programs were not completed due to issues in the implementation of the contracts between the CSOs and TICC. Capacity development manuals were shared with these 22 organizations for integration into their CSOs.

#### **Technical Assistance to CSOs**

Through tailored SDG and ACG workshops and direct technical assistance, ASGP worked with a total of 67 ASGP grantees (50 SDG and 17 ACG recipients) to identify and address strategic planning, internal governance, project management, human resource development, external relations, financial management and fundraising. Each institutional strengthening area had woven into it a gender approach. More than 120 CSOs carried out a formal I&GA assessment and 67 went on to produce ISPs and complete ASGP grant applications with regular technical assistance from 29 AWEC/ASGP CDTAs and 33 ASGP CDFs nationwide.

Following the I&GA guided by AWEC/ASGP CDTAs, ISPs were agreed upon by ASGP and each CSO receiving a SDG or ACG grant. These ISPs included steps necessary to improve each organization and prioritized per the organization. The ISPs also identified the actions necessary for each organization to mainstream gender within its organization.

Once organizations areas of strengthening were identified, technical assistance was provided by specialized experts on the ASGP staff, as well as by a cadre of 29 CDTAs, consultants hired by AWEC and ASGP to provide tailored support to each SDG and ACG recipient organization.

ASGP's Capacity Development Unit ensured support in recruitment of qualified cadre of consultants to provide technical assistance and training for SDG and ACG grantees. To achieve this goal, ASGP developed a database of Afghan short-term technical consultants based in Kabul and around the country. To ensure that CDTAs were able to implement the I&GA appropriately, CDTAs and key program staff attended seven internal seminars focused on Institutional and Gender Auditing, Strategic Planning and Fundraising, and Coaching, to build their skills and ability to disseminate knowledge properly to ASGP grant recipient organizations.

To accompany the manuals developed by the CSO capacity development consulting companies, ASGP developed a project management manual that helped CSOs deliver more effective programming in communities. The manual helped CSO staff to better take into consideration the opinions, ideas and needs of both women and men from the community throughout the project planning and implementation process.

Institutional strengthening was also facilitated by formal administrative and reporting requirements, or milestones, which are included in grant agreements. For example, through the I&GA process, ASGP found that many CSOs were typically weak in accounting and administrative systems and procedures. By requiring these systems to be brought up to an acceptable standard as part of the grant implementation process, grant recipients developed capacity as they implemented. Monthly reports were submitted and approved before the next infusion of grant funds or in-kind resources were distributed. In the cases where substandard reports were submitted, ASGP CDFs, finance, and grants staff worked with grant recipient staff to revise and resubmit reports. This hands-on, project-related mentoring is far more effective than generic financial management training and can easily be accomplished in the midst of project implementation.

## **Results**

ASGP conducted a post I&GA for SDG and ACG recipients to observe output of the grant and the effectiveness of the ISPs. A total of 89 CSOs successfully implemented and completed SDG and ACG programs, of which 67 (75%) completed their capacity development initiatives during the grant lifetime. The remaining 22 organizations received trainings in focus areas however, the standard of services by TICC, pertaining to manual development trainings were not satisfactory to ASGP or the CSOs. However, the developed manuals by the other service providers and ASGP were shared with these 22 organizations.

During the post I&GA round, 58 CSOs were thoroughly assessed to determine the changes in the institutional capacity of each recipient organization following development services. The assessment team could not visit the other 9 CSOs because of travel issues or the unavailability of a pre I&GA report due to problems with record-keeping. The results of each focus area are identified below:

1. **Strategic Planning:** 40% of CSOs identified strategic planning as a key focus area. Of these CSOs, post I&GA results indicated that 44% had well-developed 3-5 year strategic plans with a vision and clearly defined mission statement that included a mandate for gender equality. In addition, the CSOs formally considered the perceptions, opinions and

needs of women and men equally in top level strategic planning as they now have formal processes in place to verify that gender equality was considered during decision making.

2. **Internal Governance:** Few CSOs focused on internal governance. Although all ASGP grant recipient organizations were required to have a formal structure and board of directors as part of the prerequisite for registration, those that placed a focus on further strengthening their internal governance systems utilized the funds to develop defined organizational structures. Organizations formed advisory committees and had a board of directors with at least one female board member. Additionally, board members took leadership in the development and review of internal policies/procedures and reported to maintain the appropriate boundaries when it comes to organizational decision-making.
3. **Project Management:** Project management is an important segment of any organization and it was the highlight of 35% of CSOs. 65% of the recipient organizations received comprehensive training related to proposal writing and project development, work plan development and monitoring and evaluation. Following the development and adoption of project management manuals, recipient organizations reported using improved and standardized approaches to project management. Each department created work plans and regularly followed up to manage tasks. They used an effective system of data collection to determine progress against objectives through M&E systems and an appropriate set of indicators with gender disaggregation. ASGP developed a project management manual that guided CSOs to more effective programming and service in communities as they considered the opinions, ideas and needs of both women and men from the community in project planning and implementation.
4. **Human Resource Development:** Of the CSOs that identified HR development as a focus area, 45% showed improvements in HR management department. Consultants and companies providing capacity development services supported grant recipients to have human resource development manuals and guidelines. The manuals and training programs helped organizations to develop clearly defined HR policies and regulations in writing, staff members have written job descriptions that reflect their actual responsibilities, and they demonstrated a commitment to gender equality through competency-based recruitment, selection and hiring practices tied to behaviors, skills and knowledge, rather than just education level or years of experience; as a result, progress toward gender equality is consistently being made. More importantly, CSOs currently had at least one female senior staff member and is committed to full gender equality and investment in professional development opportunities for female staff in the future. CSOs developed policies and procedures for the administration of salaries, benefits and human resource matters and all staff members are familiar with them and how to apply them and they create annual staff performance reviews with specific performance objectives.
5. **External Relations and Advocacy:** Twenty organizations focused on external relations and advocacy area, of these, 85% successfully received services that lead to membership of advocacy networks focusing on gender equality. The service delivery programs enabled organizations to develop a comprehensive strategic external communications plan focusing on its mission-related activities and sharing its gender equality mandate. Staff are knowledgeable about advocacy that allows CSOs to lead advocacy campaigns and systematically advocate for gender equality in the communities where they work.
6. **Financial Management:** 73% of CSOs highlighted the need for financial management support in their pre I&GA as a focus area for development. These organizations were

provided with comprehensive training programs, including on the job trainings for greater outcomes. Service provider companies and private consultants worked closely with recipient organizations and developed financial manuals and forms/templates for transparent and effective financial system. 54% of CSOs well utilized the resources and acquired the knowledge that assists in effective management of financial systems with internal controlling approaches for handling of cash deposits, approval over spending and disbursement etc. Grant funding also enabled recipient organizations to have the QuickBooks program installed, the software further promotes improved management and maintenance of financial data and be used to generate various reports to both internal and external stakeholders when required.

7. **Fundraising:** Fundraising is the key to sustainable programs and services for any CSO. There were 24 organizations that identified fundraising as an essential focus area. 75% were able to put fundraising systems in place with clear guidelines and strategies for raising other donor funds. CSOs were encouraged and trained on how to look at other viable sources with specific focus on utilizing the internet as a resource for information.

**a. Gender Mainstreaming**

In total, 102 SDG and 17 ACG grantees developed gender policies and gender mainstreaming strategies to better mainstream gender into their programs and internal governance. ASGP assisted 67 CSOs to develop gender mainstreaming priority plans and integrate them into their applications. Upon implementation of each proposed grant, the Senior Gender Advisor (SGA) provided each CSO with detailed gender mainstreaming strategies and worked to develop tailored gender mainstreaming plans to fully integrate gender mainstreaming into each organization as well as into each of their programs. ASGP's focus of integrating gender into management began in the ASGP main and regional offices in order to be further modeled to the CSOs. For example, ASGP had over 50% female professional staff distributed all over the country. In 2010, a series of seminars on the gender mainstreaming process were conducted for ASGP staff and what was later imparted to the CSOs. Topical areas included:

- What is gender mainstreaming and how can it be applied?
- Mainstreaming gender in operational activities,
- I&GA training for CDTAs and all ASGP staff

**b. Support to the Ministry of Women's Affairs:**

Through ASGP, the first formalized agreement of cooperation and coordination between Afghan CSOs and MoWA was agreed to in 2010, a landmark achievement for the civil society movement. On December 12, 2010, ASGP and MoWA signed a Memorandum of Understanding (MoU) to formalize their relationship and pledge greater support for each other's initiatives. The MoU aimed to:

- Strengthen the capacity of the MoWA to advocate effectively, reliably, and consistently on behalf of women constituents to influence policy and decision-making before donors;
- Promote the development of a coalition of CSOs that is unified in purpose and, over time, functions and learns collaboratively, and is supportive of common advocacy agendas;
- Develop and promote the launch of campaigns in support of NAPWA goals.

This agreement also contributed to the ANDS and NAPWA priorities for the formation of partnerships with relevant institutions involved in public education and advocacy for women's rights.

For the first time in the history of the Afghan women's civil society movement, with the support of ASGP, MoWA and twenty Afghan CSOs (all ACG recipient organizations) joined together to establish clear objectives of how to move forward for the women of Afghanistan. Although the challenges faced by women are clear, a critical step was taken and the discussion of how to achieve an effective, sustainable, and positive change for women began.

ASGP staff provided ongoing support to MoWA to improve its capacity in planning and development, public relations and gender advocacy. At the request of the Ministry, this directly correlated with ASGP working closely with the MoWA Public Relations and Advocacy Department. An I&GA for the MoWA Public Relations and Gender Advocacy Department and the MoWA Planning and International Relations Department were conducted by ASGP CDTAs. Due to high turnover, the main finding was lack of capacity of newly-hired staff at MoWA to carry out their jobs related to how advocacy is conducted and interacting with the media; media interviews, media monitoring, message development, data collection, audio and video mixing and management of their units. To begin to fill some of these gaps, ASGP hosted a five-day "Public Communications & Media" workshop for all personnel of the MoWA Public Relations and Gender Advocacy Department. The purpose of the workshop was to follow-up on recommendations of the ISP as a result of the I&GA conducted with this department. In particular, participants in the workshop drafted a set of public information messages for each of the six chapters of the NAPWA on themes ranging from security and rights to health and education. These messages were developed into posters, Public Service Announcements for radio, and other public outreach materials for distribution throughout the community. The workshop also enabled participants to enhance their skills in writing Talking Points and press releases, giving press interviews, and hosting press conferences, all while promoting forward the advocacy messages relevant to women and girls in Afghanistan.

With support from ASGP, AWAC member and ACG recipient, Equality for Peace and Democracy (EPD), MoWA developed two policies for increasing the enrollment of girls in primary and secondary education. The policy for increasing enrollment of girls in primary education was approved by Afghan Cabinet Ministers in June 2011. After successful approval of the primary education policy, MoWA, together with EPD, lobbied for approval of the second policy action for increasing girls' enrollment in secondary education- still pending approval. Both policies were highly supported by the ministries and Afghan Members of Parliament. The policies emphasize the provision of additional support to encourage female students to attend schools and universities. MoWA and EPD conducted several meetings with the Ministry of Higher Education and Members of Parliament, specifically the Women's Commission of Parliament, for approval of the secondary education policy.

To help publicize the policies, ASGP, MoWA and the ASGP-supported AWAC, launched national education campaigns in the fall of 2011. As such, the Joint Global Education Campaign, led by Saba Media Organization (SMO), was launched in the fall of 2011. As part of the campaign, members of AWAC were interviewed about the impact of education on their lives. Interviews and additional information can be found on the Global Campaign for Education website, ([www.campaignforeducation.org](http://www.campaignforeducation.org)), the AWAC website ([www.awac.af](http://www.awac.af)) and also were broadcast through Saba TV, Saba web ([www.sabacent.org](http://www.sabacent.org)) and Nawa Radio. Please see Section 7 below for more information on AWAC and its advocacy initiatives.

**Challenges to Capacity Development:** Institutional strengthening programs are lengthy processes that require considerable time, comprehensive analysis, qualified capacity and collaborative and supportive efforts between all parties. ASGP worked to put effective process in order for the recipient CSOs to improve working capacity and contribute to the social,

economic, and political development of women. Despite continuous efforts and hard work by all involved parties, key challenges faced during the program are listed below.

- **ASGP Capacity Development Unit:** There was a limited number of staff in the capacity development unit, resulting in an enormous work load to the team. The team also experienced a high amount of turnover resulting in a lack of institutional memory for the team. ASGP initially managed and conducted the capacity development in house, but later decided to outsource the manual development and trainings to Afghan consulting companies.
- **Grant application review and approval:** Due to the lengthy process of application review and approval lead to shortened duration of SDG and ACG projects. This was then revised with all parties involved.
- **Limited time for institutional strengthening:** As a result of shortening the length of the time for the SDGs and ACGs due to late awards, this directly impacted the quality of the capacity development received by the CSOs.
- **Lack of Qualified Afghan Consultants:** The program faced an early challenge when CSOs reported issues concerning lack of qualified and experienced consultants. Despite ASGP's efforts to implement USAID Forward and establish and maintain a database of qualified consultants who work with recipient organizations, the challenge remained consistent.
- **Communication between ASGP and CSOs:** Communication is the key to effectiveness of such projects but it lacked between ASGP Capacity Development Unit and recipient CSOs. One of the reasons behind the lack of communication is the limited human resources responsible for the coordination from both ASGP and the CSOs.
- **Lack of qualified capacity development consultancy companies:** ASGP agreed to identify and recommend qualified consultancy companies to CSOs for well-managed and effective services but it was a challenge to find qualified consultancy companies who work with CSOs. Out of the three best-identified firms, one had major issues that led to the cancellation of the contracts with the CSOs in the Western region.
- **Lack of Cooperation between the CSOs and the consultancy firms:** CSOs were to pay the consultancy companies using the capacity building funds in their grant agreements, however, as the process progressed, some CSOs refused to pay the consultancy fees. As a result, some CSOs attempted to strike side deals with the consultancy companies for a different price. This was reported to ASGP and resolved. However the CSOs in question then made it difficult for the consulting firms to complete their work.
- **CDTAs:** The process of I&GA was new to the Afghan CSO community and consultants. Therefore, with the CDTAs that were recruited by AWEC and ASGP, there was a large learning curve and which ultimately led to not the level of sophistication ASGP had planned for in the process. However, the capacity was imparted and the I&GAs were conducted.

#### **Lessons Learned: Capacity Development**

ASGP conducted a series of follow up meetings with SDG partners from North, North East, East, Central, Central Highlands and West regions and ACG partners. This allowed SDG and ACG partners to share their experiences working with ASGP and to identify lessons learned. All participants had the opportunity to discuss their grant implementation and share opportunities for future endeavors. Participants, mainly CSO directors, shared their opinions of what changed in their organization because of ASGP and the impact on the lives of project participants. Selected points are below:

**Community Strengthening:**

- Created jobs for women and girls
- Increased number of women and girls in social activities
- Increased number of community members, especially women, who are aware of their rights, and understand basic health and hygienic issues
- Reduced family poverty and improved respect of women within the community by providing income generation opportunities for women
- Established libraries for women and girls
- Facilitated opportunities for women to be decision makers in the community
- Provided opportunities for capacity development for women and girls, including internet classes, management consultancies and resume writing workshops

**Organizational Development:**

- I&GA assessment process identified capacity gaps that set a baseline and targets
- Enhanced focus on gender issues and gender mainstreaming which led to the establishment of gender departments within Afghan organizations
- Improved institutional and technical capacity that promoted each organization's effective program management and service delivery
- Enhanced capacity in areas of human resources, administration, program management, and financial management
- Improved staff capacity through training courses and on the job coaching

**Community/Government Interaction:**

- Increased Afghan government support to CSOs during program implementation
- Improved status of organizations with donor agencies and government departments

**Suggestions for future programming:**

- Additional resources to address continuing social and economic development challenges in communities
- Additional opportunities for funding/support for sector specific female economic empowerment projects
- Additional capacity to and opportunity for CSO joint programming
- Greater opportunities for qualified CSOs to implement re-granting programs
- Expanded communication and dissemination of information on fellow CSOs' lessons from internal institutional strengthening efforts
- Greater role for CSOs including strategies for how to promote deeper social change

**4. ASGP Legacy Organization: Afghan Women's Educational Center**

The Afghan Women's Educational Center (AWEC) has been a key partner of Creative's in Afghanistan since 2001 and supported Creative's implementation of the Afghanistan Primary Education Program (APEP) and Building Education Support Systems for Teachers (BESST) programs funded by USAID. At the design of ASGP, Creative approached AWEC as the program's key women's organization partner. AWEC agreed and the design was developed laying the foundation to further build AWEC's capacity as a leader in the CSO community of Afghanistan.

After the ASGP award to Creative, a series of meetings were held with the AWEC in the middle of 2009, to re-introduce the leadership of AWEC with the goals of the program and more specifically with the ASGP Strategic Program Framework and the detailed plans for the implementation of the TSG. As a result of these meetings, AWEC drafted an Expression of

Interest that integrated major components of its organizational ISP which was a product of an I&GA. This plan included strategic planning, institutional capacity development, human resources development, management information system, small grant management, and conducting a study into the feasibility of establishment of "community foundation" to ensure on-going financial sustainability of AWEC.

Per AWEC's Action Plan, ASGP provided in-house orientation sessions to the AWEC management and Grants Unit teams. Topics included types of grants, solicited and unsolicited awards, competition rules, restricted items, publication rules, certifications and assurances, cost sharing, source and origin regulations for goods, and mandatory regulations for non-US NGOs. ASGP also helped strengthen AWEC's Management Information Systems (MIS) in support of the grant management process.

To strengthen the capacity of partners in media and communications, ASGP provided in-house mentoring for AWEC's media team and hosted a workshop on media techniques for AWEC, AWAC, and MoWA. Topics included using photography and video to communicate public information messages based on the National Action Plan for the Women of Afghanistan (NAPWA). The seminar discussed various methods for broadcasting information through multimedia to disseminate information and spread awareness about the important work these organizations are doing on behalf of women and girls in Afghanistan.

In order to further build AWEC's capacity to serve as a capacity development organization to other CSOs across the country, ASGP guided AWEC with recruitment and preparation of 29 CDTAs. The CDTAs were to facilitate I&GAs of potential ASGP grantee organizations. The CDTAs participated in an extensive training course held by AWEC and ASGP and learned how to utilize the I&GA in a collaborative and results based approach. ASGP commenced introduction to AWEC of its institutional capacity development approach and to a facilitated technical assistance provision methodology.

AWEC, the ASGP legacy organization, then launched its redesigned and reorganized Grants Management Unit (GMU) and invited CSOs to submit applications for Small Quick Impact Grants (SQIGs). With support from ASGP, AWEC selected grant applications from five CSO partners implementing health awareness initiatives for women and girls in various districts of Kabul province. ASGP provided technical advice and support to AWEC leadership and the new AWEC GMU through each aspect of the SQIG process, including project selection, technical evaluation, preparing grant award agreements, project monitoring forms, vetting and financial oversight. Although the SQIGs were not awarded due to budget and time constraints, the grant review process served to enhance AWEC's understanding of the grant selection and management process.

### **Challenges**

AWEC had been a subcontractor to Creative over the past ten years and assisted in local implementation in such programs as APEP and BESST, however the relationship with ASGP, one of mentor to mentee was very different for AWEC and often hard for AWEC to navigate. Much time was spent reminding AWEC that although it was one of the strongest women-led Afghan CSOs in the country, that as an organization, AWEC requested, agreed to and required increased institutional strengthening in order to expand its capabilities. During the course of ASGP's relationship with AWEC over the two and half years, AWEC at one point had over 22 donor-funded projects ongoing. This left very little time to implement the ISP that was developed between AWEC and ASGP for implementation under the TSG.

The first example of the need to work through a mentor and mentee relationship was that of the role of the CDTAs within AWEC and the level of involvement that AWEC held in this process. The process lagged and in turn, there were many instances that ASGP forged ahead allowing AWEC to join when possible to prevent the I&GAs that the CDTAs completed for ASGP grantees from being further delayed. Once these relationships were established and the CDTAs began working, the relationship between ASGP and AWEC strengthened and AWEC was able to focus more on the ISP that they developed for their organization.

ASGP updated AWEC's Grant Agreement to allow them to award part of the unspent funds to smaller women-focused CSOs. As this approach was not outlined in the original grant agreement or work plan, the change in the scope of work required USAID's approval. With the limited time left before the end of ASGP program, this component was not approved by USAID and although AWEC received the required level of training to manage a re-granting mechanism, actual execution of such a type of program did not occur under ASGP.

## 5. Monitoring and Evaluation

**COOPERATIVE AGREEMENT OBJECTIVE 3: Oversee sub-grant implementation to ensure that in addition to successful implementation of activities, CSO institutional strengthening and technical capacity building within recipient organizations is achieved.**

- a) Overseeing successful grant implementation
- b) Overseeing capacity development

The following report summarizes the monitoring that was carried out during program implementation and illustrates quantifiable data of program advancements obtained from numerous internal and external sources. This data reporting complements the more analytical presentation of program achievements and progress as detailed in the program reports.

The tables presented in this report are accompanied by a short narrative interpreting the indicators and the data trends. In light of the nature of ASGP activities, the following observations are intended to explain and interpret the many variables monitored by the program. The PMP illustrates that ASGP met, as planned and on schedule, the large majority of its anticipated targets.

The ASGP PMP was developed and submitted to USAID for approval during the first year of the program and as outlined in the Cooperative Agreement. To implement the PMP, the Monitoring and Evaluation Specialist (MES) and other Grants Unit staff were trained by USAID and oriented on how to use the Afghanistan Information System (AIS). Results gathered during monitoring visits were compared to the targets proposed in the PMP. The table on the following page outlines the indicators as proposed in the PMP and includes the comprehensive data gathered at the end of the program obtained from multiple sources.

**Table 1. ASGP Performance Management Plan**

Program / Intermediate Result	Indicator	Target	Final Indicator Data
<b>Strengthened Capacity of Women-Focused CSOs</b>	% of recipient CSOs with increased organizational capacity	75%	Round 1: 70% Round 2: 86%

Program / Intermediate Result	Indicator	Target	Final Indicator Data
	% of recipient CSOs to mainstream gender into their activities	75%	65% <sup>4</sup>
<b>IR1: Grant Activities Effectively Implemented</b>	% of recipient CSOs to effectively implement grant activities and report according to guidelines	80%	98% <sup>5</sup>
	% of recipient CSOs with enhanced institutional capacity through technical assistance	80%	98%
	# of grants issued	1,500	1,005
<b>IR2: Participation of Afghan Women in Development Process Increased</b>	# of women receive skills development trainings through recipient CSOs	2,500	78,468
	# of women receive literacy and awareness trainings through recipient CSOs	2,500	31,514
<b>IR3: MoWA's Policy Making Capacity Improved</b>	% of increased capacity of MoWA's Advocacy Department	N/A <sup>6</sup>	<ul style="list-style-type: none"> <li>Conducted a comprehensive assessment of <i>International Coordination &amp; Planning</i> and <i>Public Relations &amp; Gender Advocacy</i> Departments conducted through I&amp;GA</li> <li>Trained 28 staff on Public Relations &amp; Gender Advocacy, International Coordination &amp; Planning, and Media &amp; Communications</li> <li>Conducted multimedia training to support national advocacy campaigns and trained 3 MoWA department heads on advocacy</li> </ul>

<sup>4</sup> The monitoring form questions on this topic for both rounds did not enable ASGP to parse out gender mainstreaming data with precision. For mainstreaming gender, the selection was one of eight choices on the monitoring form for the general question of 'what capacities of the CSO were increased?' It was not a clear enough question to specifically assess the gender mainstreaming aspect of the project and should have been a separate question. Therefore the number above is presented as an indication of what PMs thought was achieved for gender mainstreaming.

<sup>5</sup> Of 1,005 grants, 978 were successfully completed and 27 were cancelled. Due to delays in grant awards by the USG, insecurity in many target areas, and the difficulty of finding CSOs in remote and unstable areas, ASGP was not able to reach the target. Of the 1,005 grants that were awarded, 2% were cancelled by ASGP. Reasons for grant cancellation included grantees not being able to spend their entire approved budget prior to the grant end date and inconsistencies in financial reporting.

<sup>6</sup> A Memorandum of Understanding was signed with MoWA in December 2010. Due to the delay of the appointment of a new Minister of Women's Affairs, the development of the MOU was delayed. As such, specific targets were not set during the initial development of the PMP. A pre-I&GA was conducted for MoWA departments of International Coordination and Planning, and Public Relations and Advocacy. Trainings were provided to each of the aforementioned departments. A post-I&GA was not conducted.

Program / Intermediate Result	Indicator	Target	Final Indicator Data
			methodology
	% increase in the number of legislation passed through MoWA	N/A	<ul style="list-style-type: none"> <li>One government policy for increasing enrollment of girls in primary education approved by Afghan Cabinet Ministers approved for legislation</li> <li>Second policy to promote increasing the enrollment of girls in secondary education pending approval by the Afghan Cabinet</li> </ul>
<b>1.4.2: Citizen mobilization and capacity for civil society policy advocacy increased</b>	Number of civil society organizations that used USG assistance to improve internal organizational capacity	790	978
<b>1.4.2: Citizen mobilization and capacity for civil society policy advocacy increased</b>	Number of people who completed USG assisted civic education programs	286,338	368,724
<b>1.4.4: Participation of women-focused civil society organizations strengthened</b>	Number of civil society organizations that used USG assistance to promote gender equality	790	978

#### **a. ASGP Internal Project Monitoring**

Throughout ASGP implementation, internal and external monitoring of grant programs was regularly conducted to verify the achievement of program objectives. ASGP Capacity Development Facilitators (CDFs) conducted monitoring visits on a monthly basis to the all grant projects. CDFs regularly visited all projects in their respective portfolios and were required to fill out monthly project monitoring forms detailing specific progress made by the grantees, challenges, achievements of milestones, and financial expenditure. The monitoring reports were assessed by the appropriate ASGP Regional Program Manager, Grants Unit and Kabul based Monitoring and Evaluation Specialist in order to ensure the grants were being implemented according to the proposed grant timeline and to provide technical support to respond to challenges during project implementation as needed. The monitoring reports were included in each grantees grant file, reviewed prior to each tranche of funding paid to the grantee and evaluated to ensure that grantees received adequate support when necessary during implementation. From the outset of the program, US Government Field Program Officers (FPOs), Afghan Department of Women's Affairs (DoWA) staff and other local community representatives and government officials were invited to monitor ASGP projects on a regular basis.

#### **b. ASGP Project Monitoring Rounds 1 and 2**

Due to the large number of simultaneously implemented grants, ASGP supplemented the internal, qualitative monitoring carried out by CDFs with external, quantitative monitoring which was conducted by CDTAs and external consultants in mid-2011.

ASGP engaged in two separate monitoring rounds, one in July 2011 and one in October 2011, conducted by independent monitors. In Round 1, ASGP monitored 256 grants (35% of all grants) in the original 17 provinces in which ASGP worked. In July, ASGP had expanded nationwide. In Round 2, 359 grants were monitored (38% of all grants) in 31 provinces. As different CSOs were monitored during each monitoring cycle, the two rounds of monitoring represent two different snapshots of the CSO projects supported by ASGP and do not represent trends over time. Thus, throughout the text of this report, information is presented from each round of monitoring. The visual graphs, tables and charts in this report focus on the October 2011 monitoring exercise as it represented a broader sample of ASGP supported activities across a greater geographic spread.

***Project Monitoring Round 1:*** ASGP conducted one coordinated assessment of CSO grant recipient projects in all of the 17 original ASGP provinces in the Central, Central Highlands, West, North and East regions. The assessment was conducted by 16 independent Project Monitors (PM). PMs participated in a orientation session in Kabul prior to their deployment in order to orientate, train and standardize the approach. The PMs had been assigned to visit a random selection of projects in each province. For each project, they filled out a Monitoring Form, which was designed to obtain quantitative data, primarily as reported by the CSOs and witnessed by the PMs. PMs also met with DoWA representatives and community leaders to assess project performance. Following the fieldwork, the PMs recorded their findings on the individual project monitoring forms and trip reports. PMs also provided more detailed narratives of selected projects that they considered ideally successful projects. PMs were assigned to visit a random selection of at least 20% of projects in each province. Overall, PMs visited 256 projects, 35% of the total grants awarded by ASGP, to assess their viability and productivity.

The table below illustrates the number and percentage of ASGP grant recipient CSOs visited by project monitors in each province:

**Table 2. Ratio of CSOs visited per region in Round 1**

#	Regions & Provinces	Districts	# of CSOs Monitored	Total # of CSOs	% of Total CSOs Monitored
<b>Central Region</b>					
1	Kabul *	Bagrami, Deh Sabz, Kabul City, Paghman, Shakardara	40	167	24%
2	Kapisa	Alasay Kohistan, Mahmud Raqi	7	10	70%
3	Panjshir	Bazarak, Khenj, Paryan, Rukha, Shutul,	6	17	35%
4	Parwan	Chahrikar, Jabalsaraj	6	22	27%
<b>Central Highlands</b>					
5	Bamyan	Bamyan Center, Shibar, Yakawulang	15	42	36%
6	Daikundi	Ishtarlay, Khadir, Nili, Miramor, Shahristan	16	36	44%
7	Wardak	Hise Awal Behsud, Hise II Behsud, Maydan Shahr	8	36	22%
<b>East Region</b>					
8	Nangarhar	Surkh Road, Dara I Noor, Chaparhar, Sherzad, Rodat	46	72	64%
<b>North Region</b>					
9	Balkh *	Nahr e Shahi, Dehdadi, Chimtal, Balkh, Mazar e Sharif	27	104	26%
10	Faryab	Andkhoy, Dawlatabad, Khwaja Sabzposh, Maymana,	6	24	25%
11	Samangan	Aybak	5	6	83%
12	Saripul	Sangcharak, Saripul, Suzma Qala,	4	15	27%
13	Jawzjan	Aqcha, Mingajik, Shibirghan	7	18	39%
<b>West Region</b>					

14	Herat *	Adraskan, Injil, Ghoryan, Guzara, Herat City, Shindand, Zandajan	43	125	34%
15	Badghis	Ab Kamari, Qala I Naw, Qadis	8	11	73%
16	Farah	Farah City	7	19	37%
17	Ghor	Chaghcharan, Lal wa Sarjanjal	5	6	83%
<b>TOTAL</b>			<b>256</b>	<b>730</b>	<b>35%</b>

\* Project monitors only visited projects that were active at the time of the monitoring visit.

**Project Monitoring Round 2:** The second round of project monitoring was conducted in October 2011. The M&E reporting form was revised with support of M&E experts at Creative HQ and in coordination with the data analysis consultant who was involved in the Round 1 analysis. ASGP deployed 31 PMs nationwide for this exercise. Due to security issues, three provinces were deemed inaccessible by PMs: Paktika, Nooristan and Uruzgan. PMs visited 359 projects, 38% of the total grants awarded by ASGP, to assess their viability and productivity.

**Table 3. Ratio of CSOs visited per region in Round 2**

#	Regions & Provinces	Districts	# of CSOs Monitored	Total # of CSOs	% of Total CSOs Monitored
<b>Central Region</b>					
1	Kabul	Deh Sabz, Kabul City	29	100	29%
2	Kapisa	Kohistan, Mahmud Raqi,	4	8	50%
3	Panjshir	Bazarak, Rukha	7	16	44%
4	Parwan	Chahrikar, Jabalsaraj, Kohi Safi, Surkhi Parsa	9	23	39%
<b>Central Highlands</b>					
5	Bamyan	Bamyan Center	14	43	33%
6	Daikundi	Ishtarlay, Nili	14	35	40%
7	Wardak	Jalrez, Maydan Shahr, Saydabad	11	38	29%
<b>East Region</b>					
8	Laghman	Mihtarlam, Qarghayi	14	16	88%
9	Kunar	Asadabad, Chawkay, Khas Kunar, Sirkanay	7	7	100%
10	Nangarhar	Behsud, Jalalabad City, Surkh Rod	18	70	26%
11	Nooristan	--	-	-	-
<b>North Region</b>					
12	Balkh	Balkh, Dehdadi, Mazar e Sharif, Nahr e Shahi, , ,	26	92	28%
13	Faryab	Andkhoy, Khwaja Sabzposh, Maymana	8	24	33%
14	Samangan	Aybak	4	8	50%
15	Saripul	Sangcharak, Saripul	5	13	38%
16	Jawzjan	Aqcha, Shibirghan City	7	23	30%
<b>Northeast Region</b>					
17	Badakhshan	Faizabad, Kishim	14	34	41%
18	Baghlan	Baghlan Jadid, Khinjan, Tala wa Barfak	10	21	48%
19	Kunduz	Aliabad, Khanabad, Kunduz City	14	29	48%
20	Takhar	Kalafgan, Qala Farkhar, Taluqan, Yangi	14	44	32%
<b>South Region</b>					
21	Hilmand	Lashkar Gah, Nawa-i-Barakzayi	12	12	100%
22	Kandahar	Daman, Kandahar Center	10	18	56%
23	Nimroz	Zaranj	10	10	100%
24	Uruzgan	--	-	-	-
25	Zabul	Qalat	7	10	70%
<b>Southeast Region</b>					
26	Ghazni	Jaghatu, Ghazni Center	9	21	43%

27	Khost	Khost Maton, Mandozai	12	31	39%
28	Logar	Muhammad Agha, Puli Alam	12	24	50%
29	Paktiya	Gardez	9	21	43%
30	Paktika	--	-	-	-
<b>West Region</b>					
34	Badghis	Qala I Naw	5	11	45%
32	Farah	Farah City	7	19	37%
33	Ghor	Chaghcharan, Lal wa Sarjanjal	4	7	57%
34	Herat	Injil, Ghoryan, Guzara, Herat City, Pashtun Zarghon, Shindand, Zandajan	33	118	28%
<b>TOTAL</b>			<b>359</b>	<b>946</b>	<b>38%</b>

Note: The total number of CSOs monitored in the table above does not include ACGs.

For each project monitored during Rounds 1 and 2, the following criteria were assessed to determine the effectiveness and achievement of each grant project:

1. The CSO capacity and needs for additional development to further strengthen and develop the organization, association or cooperative.
2. The overall project implementation and the achievement of milestones established at the outset of the project.
3. The involvement of stakeholders including the DoWAs, the USAID FPO or PRT teams, and other community groups where applicable.
4. The overall grant impact on participants' lives specifically related to:
  - a. New businesses initiated by women participants and, in turn, the contribution to the economic status of the family;
  - b. Enhanced women's visibility and leadership in the community;
  - c. Program sustainability focusing on the effective continued use of equipment, items, machinery purchased under the ASGP grant, as well as additional support leveraged from other donors as a result of the CSO's improved capacity and status.

### **Intermediate Result 1: Grant Activities Effectively Implemented**

In order to increase the participation of Afghan women in the development process, and to contribute to improving the situation of women in the country, ASGP set out to strengthen the capacity of Afghan women-focused CSOs. Creative's I&GA was a strategic self-assessment tool used by ASGP in order to pre- and post-assess the institutional capacity of Afghan CSO as well as prescribe ISPs. It was specifically intended to help strengthen the commitment and capacity of Afghan CSOs to achieve gender equality in strategic planning, internal governance, project management, human resources development, external relations, financial management and fundraising.

The ASGP team worked to customize Creative's organizational assessment tool and to incorporate elements of a gender audit. The resulting I&GA was used to identify the most critical organizational and technical capacity needs of participating CSOs and to identify specific interventions necessary to develop that capacity. The I&GA assessed CSO capacity using a series of institutional growth indicators or benchmarks. The assessment results provided a baseline against which the institutional development of the CSO was measured.

Under the SDG and ACG grant mechanisms, collaborative, formal I&GAs were conducted, resulting in CSO-specific ISPs that guided the provision of technical assistance. Through tailored SDG and ACG workshops and direct technical assistance, ASGP worked with 72 SDG and 17 ACG recipients to address areas identified in the pre I&GA that the CSO agreed as priority areas to strengthen in their organization. The chart below illustrates the percent improvement in CSO institutional capacity for each targeted focus area.

As noted above, more than 120 CSOs carried out a formal pre I&GA self-assessment and 89 went on to produce and complete ASGP grant applications with regular technical assistance from ASGP CDTAs and CDFs nationwide. In addition to supporting Afghan CSOs, ASGP worked with staff at MoWA to carry out the formal I&GA assessments for its Department of Public Relations and Gender Advocacy, and the Department of Coordination and International Relations.

When analyzing each of the seven areas of organizational development, the majority of the 89 organizations assessed identified the need for strengthening in the areas of financial management, human resources and strategic planning, with one third identifying needs for support in project management and fundraising. All had gender mainstreaming strengthening integrated into their development program. Few organizations noted organizational governance as an area of weakness, although ASGP identified it as a key need in nearly all organizations involved. As a result, ASGP CDTAs and CDFs designed a governance module that was disseminated to each participating organization to help them improve organizational governance.

With the support of ASGP staff and CDTAs, grant applications were developed for the recipient CSOs based on the focus areas identified in the pre I&GA. Focus areas identified for strengthening were integrated into the ISP. Once grants were awarded, the CSOs received capacity development support from consultants based on the needs identified in their grant applications.

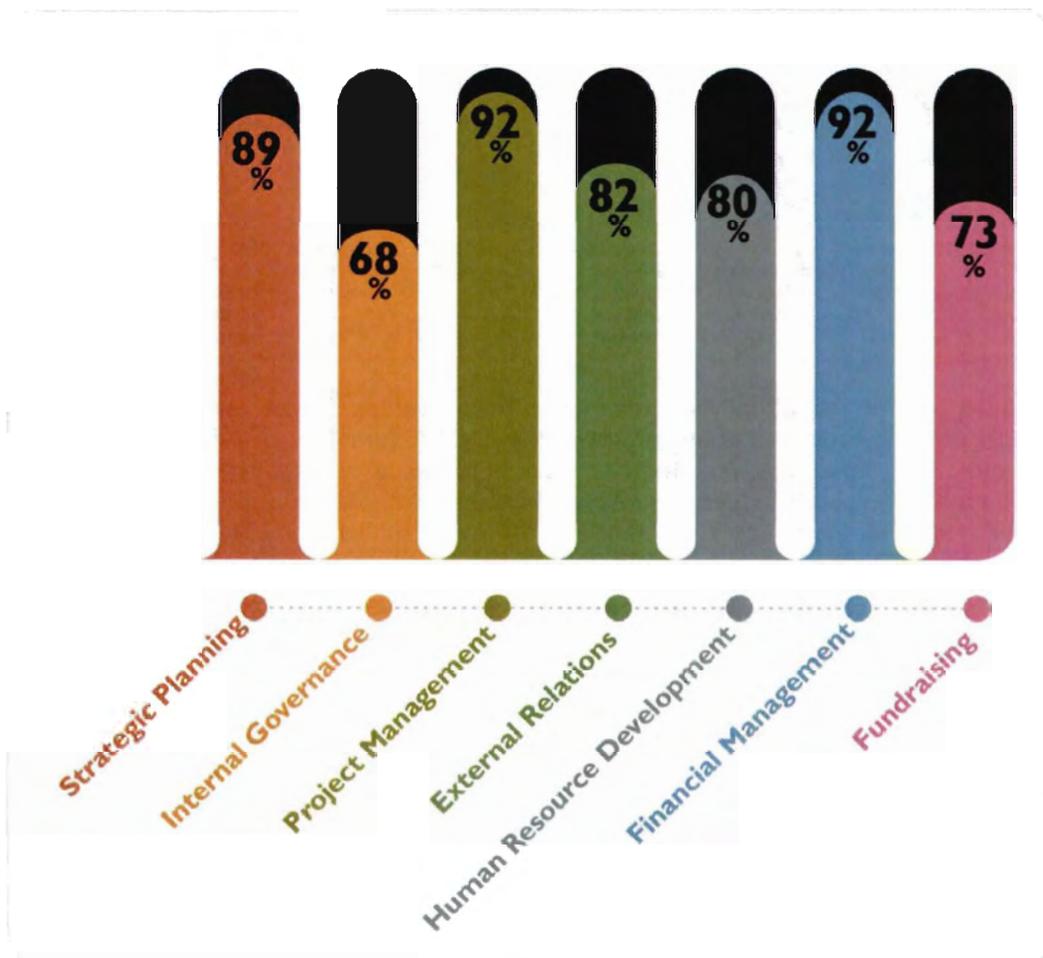
### **Monitoring Results**

The ASGP monitors reported that in Round 1, 70% and in Round 2, 86% of grantee CSOs had generally increased their capacity.

For the larger grants awarded by ASGP, SDG and ACG recipient CSOs completed a pre and post I&GA, to assess their institutional capacity in seven areas. Of the CSOs that participated in the I&GA and were assessed by the PMs, the data from 37 SDG/ACG CSOs was deemed to be acceptable and trusted by the ASGP M&E team. Based on the results of these 37 CSOs, the following trends are noted in their institutional capacity development:

- 81% improved their scores in Strategic Planning,
- 70% improved their scores in Internal Governance,
- 95% improved their scores in Project Management,
- 86% improved their scores in Human Resource Development,
- 84% improved their scores in External Relations,
- 95% improved their scores in Financial Management, and
- 78% improved their scores in Fundraising.

## **% Improved Institutional Capacity for SDG and ACG Recipient CSOs**

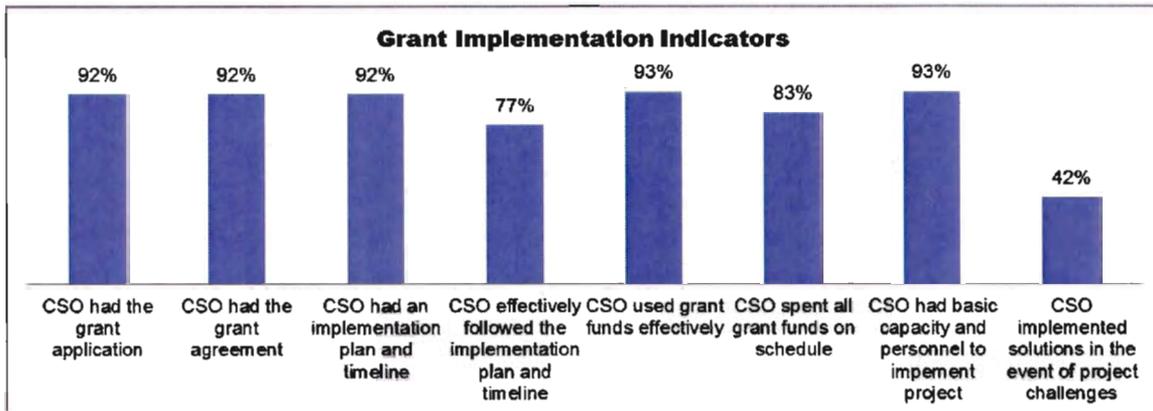


Overall, 98% - or 982 of the awarded 1,005 grants - were successfully completed. Further, in the two rounds of monitoring of the work that CSOs carried out under grant projects, ASGP PMs reported various indications of effective grant implementation. ASGP found that, for instance,

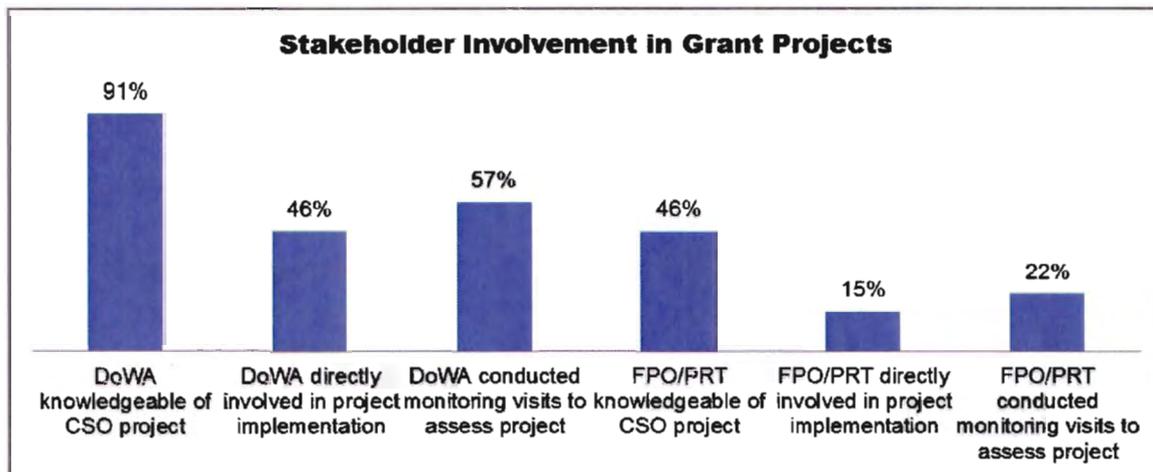
- In Round 1, 86% of CSOs and in Round 2, 77% of CSOs were observed to have effectively followed the implementation plan developed according to the timeline they established in the grant agreement with ASGP,
- In Round 1, 85% of CSOs and in Round 2, 83% of CSOs were observed to have spent all funds in their grant agreement on schedule,
- In Round 1, 64% of CSOs and in Round 2, 42% of CSOs were observed to have implemented solutions when challenges occurred.

While these rounds of monitoring do not represent improvements or decline over time, as different CSOs and projects were monitored in the two rounds, they give a good indication of the level of effectiveness and quality within each CSO.

The graph below presents different aspects of grant implementation that PMs reported in the second, most recent round of our monitoring in October 2011:

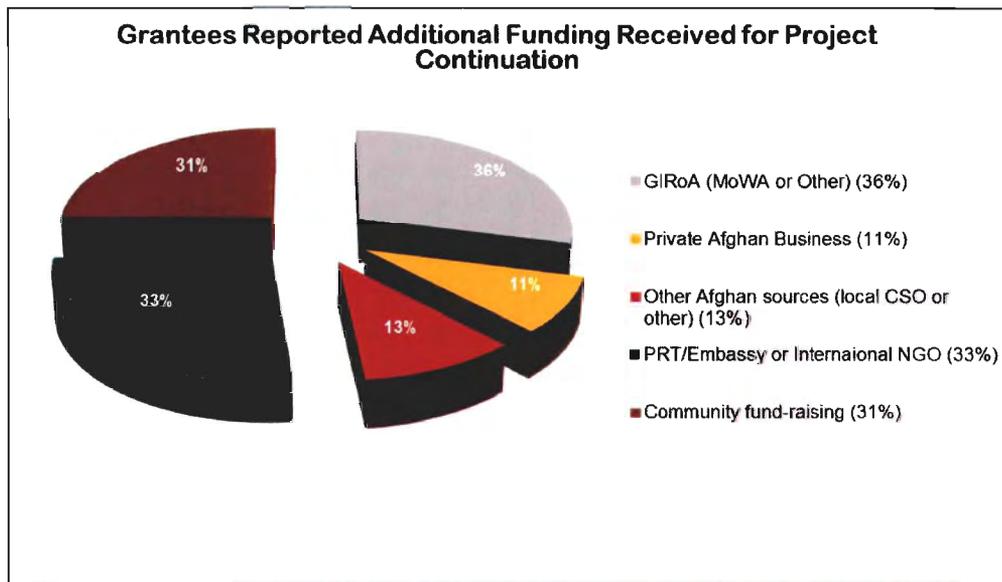


In addition to striving to effectively implement their grants, CSOs also involved various stakeholders in their projects. They informed the DoWA and the USAID FPO/PRT of the province, and often times involved them in monitoring visits or directly in implementing the project. The graph below illustrates the involvement of stakeholders in project work that CSOs reported in the second, most recent round of our monitoring in October 2011:



Through the technical support provided by ASGP to CSOs during program implementation, some CSOs were able to secure additional funding for their activities to enable project continuation beyond the life of ASGP. In Round 1 of our monitoring, CSOs reported that 19% of the projects were able to obtain additional funding, allowing them to continue beyond the ASGP grant period. In Round 2 of monitoring a different set of projects, 15% of CSOs expressed that they were able to access additional donor funding. Also, in Round 1, more than 65% of this additional funding was received from Afghan sources; in Round 2, this percentage was more than 60%. Finally, in both rounds of monitoring, various CSOs reported garnering additional funding from multiple, diverse sources. Many CSOs reported anecdotally that ASGP's grant process enabled women to access funding that they felt was nearly impossible for them to access through other sources. Some women expressed concern over their ability to successfully leverage additional funding from international or Afghan sources after the completion of ASGP.

The graph below presents the additional project funding sources that grantee CSOs reported in the second, most recent round of monitoring in October 2011:



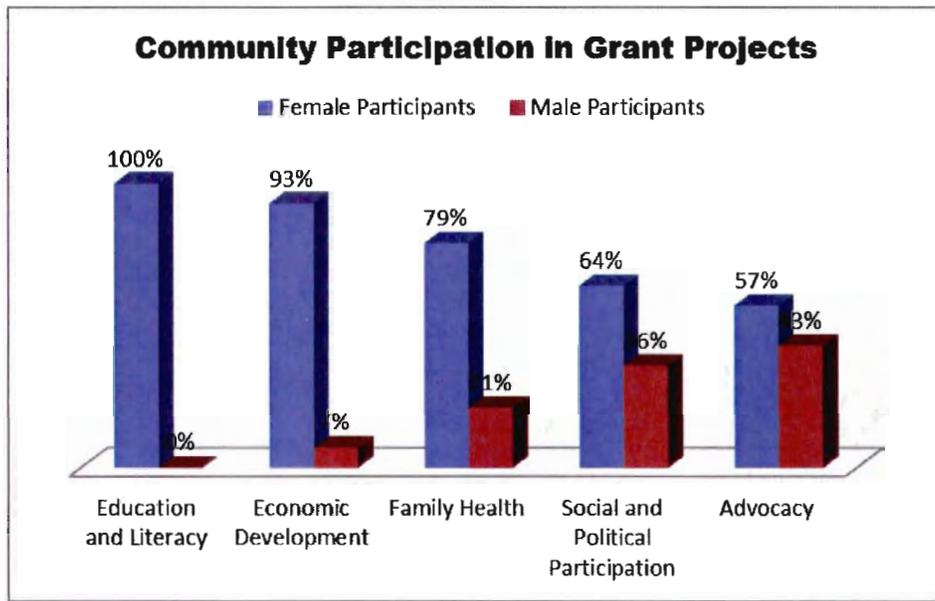
Rounds 1 and 2 of monitoring data illustrate two important points. First, many of the sources of additional project funding were Afghan: GIROA, private Afghan businesses, community fundraising, etc. In both rounds of monitoring, local sources and local ownership – not international funding – represented the bulk of additional project funding. Second, many CSOs were able to garner additional project funding from more than one source and from different types of sources (government, non-governmental organizations, and communities), diversifying the base of support and ownership.

**IR2: Participation of Afghan Women in Development Process Increased**

The grant projects that CSOs implemented with ASGP assistance functioned in various technical areas: Economic Development; Advocacy; Family Health; Education & Literacy; and Social & Political Participation. In each of these areas, women always comprised more than half (and sometimes all) of the project participants:

- In successfully completed Economic Development grant projects, women comprised 93% of project participants;
- In successfully completed Advocacy grant projects, women comprised 57% of project participants;
- In successfully completed Family Health grant projects, women comprised 79% of project participants;
- In successfully completed Education & Literacy grant projects, women comprised 100% of project participants;
- In successfully completed Social & Political Participation grant projects, women comprised 64% of project participants.

The graph below shows women’s participation in the ASGP grant projects.



### **Monitoring Results**

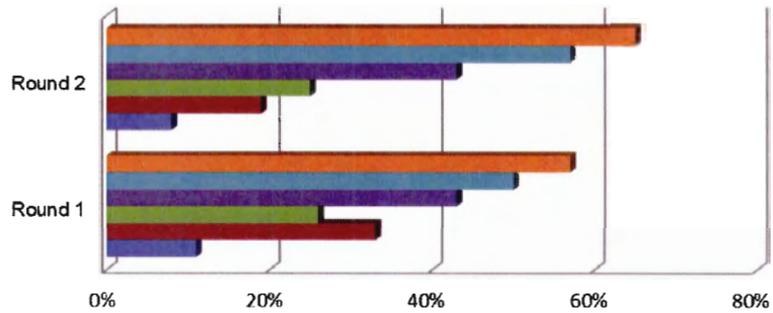
ASGP recipient CSOs also reported that almost 79,000 women received skills development trainings, and over 31,000 women received literacy and awareness trainings.

The CSOs that ASGP supported also reported the following results which impacted the situations of women. In both rounds of monitoring, over 90% of grantees (93% in Round 1 and 97% in Round 2) reported that ASGP-funded projects benefited women and girls. The information below is self-reported by the CSOs and their participants for the question “How did they benefit?”

- In Round 1, 57% and in Round 2, 65% of projects reported improvements in women’s economic self-sufficiency, income generation or starting a new business;
- In Round 1, 50% and in Round 2, 57% of projects reported increased respect for women from their husbands/families;
- In both rounds, 43% of projects reported increased respect for women from their communities ;
- In Round 1, 26% and in Round 2, 25% of projects reported enhanced visibility and/or leadership of women in the community;
- In Round 1, 33% and in Round 2, 19% of projects reported benefits related to literacy, such as women’s ability to read, help their children with homework, etc.;
- In Round 1, 11% and in Round 2, 8% of projects reported other benefits to women, mainly related to women’s self-esteem and self-confidence.

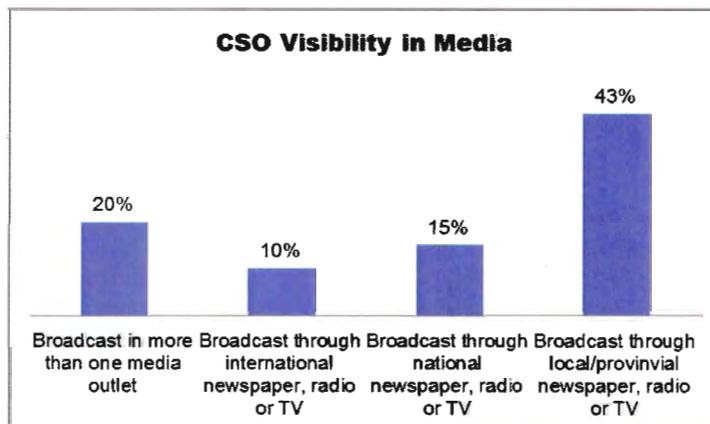
The graph below presents the benefits to women that grantee CSOs reported in the second, most recent round of monitoring in October 2011:

### % of Reported Benefits to Women from CSO Projects



	Round 1	Round 2
Improved economic self-sufficiency, income generation or business creation	57%	65%
Increased respect from husbands/families	50%	57%
Increased respect from the community	43%	43%
Enhanced visibility and/or leadership in the community	26%	25%
Improved literacy, ability to read, help their children with homework, etc.	33%	19%
Improved economic self-sufficiency, income generation or business creation	11%	8%

CSOs' visibility on media outlets and outreach to their communities was also assessed by PMs. 35% of the CSOs monitored reported that there were media reports and/or other publicity about ASGP. Of the 35% of the projects that were reported in the media, 43% of CSOs' activities were broadcast at the local level through local or provincial radio and/or through TV programs. The activities of more than 20% of the projects that were monitored were broadcast through more than one media outlet. Of the projects reporting media publicity, more than 15% reported national media coverage and 10% reported international media coverage.



**Sustainability:** CSO project continuation was fairly evenly distributed and not largely affected by population size, region, province or project type. 65% of CSOs reported that their projects are expected to continue after ASGP funding ends. 47% of projects that are expected to sustain beyond the end of ASGP funding reported that the projects will continue because the supplies such as machinery, materials, and animals, can continue to be used, even beyond the grant period along with the capacity and skills built as a result of the project.

There was a strong correlation between the project continuing and the community, religious leaders, family and government support of the project. 86% of the projects that had government support are expected to continue. 100% of projects that had the support of the beneficiaries' families are expected to continue. 100% of the projects that had community support reported that the projects are expected continue. 96% of the projects that had the support of community and religious leaders reported that they will continue.

**Resiliency:** Of the projects that were assessed as being 'non-sustainable' because their activities were not active at the time of monitoring reported, some CSOs reported that they expected to resume activities in the future. Some projects were paused at the decision of the CSO director due to security concerns, participant interest or other reasons. ASGP expects that a larger number of CSOs will prove to be resilient, continuing activities on their own while perhaps on a smaller scale or with a slightly altered purpose. No specific data is available at this time.

#### **c. External Program Assessment**

ASGP facilitated a USAID-led program assessment of ASGP in July 2011. The assessment team visited ASGP offices and CSO partners in Kabul, Mazar, and Herat, as well as grant activities in Bamyan and Parwan provinces. Members of the team interviewed ASGP grant partners from around the country at an ACG planning session and an SDG assessment workshop.

#### **d. ASGP Internal Audits:**

To ensure that program activities continued to achieve planned objectives, and in compliance with USAID rules and regulations, internal audits were conducted during the program. In July, August and September 2011, a total of 17 SDG recipients from Kabul, Panjshir, Kunduz, Herat and Balkh provinces were audited. The audited SDGs were chosen due to the size and complexity of the project. Also, the selection of the CSOs was made in agreement with the Regional Program Managers (RPM), based on observations on their performance. Based on the audit report, three SDG recipients from Herat and Panjshir were found to have significant shortfalls in accountability. Warning letters were issued with clear instructions on the conditions the CSOs need to meet before resuming the implementation of the grants. Immediate action was taken to improve the CSOs' implementation, with good result. ASGP also conducted monthly project monitoring for compliance for all grants regardless of size.

#### **e. PMIS and AIS Reporting:**

ASGP developed a data diagram for a Program Management and Information System (PMIS) to track and record grants administration, program monitoring and evaluation information for all grants administered by ASGP. An Afghan database expert was contracted to develop an integrated model, using both a local and a web-based service. The PMIS was populated with comprehensive program data to enable streamlined program reporting and standardized grants management. PMIS was designed as a local and online data management tool that stored and managed data and provided various types of detailed and quantitative reports that helped to determine the progress of grants and the program as a whole. The figures obtained from PMIS

were used as a source for actual data for most of the ASGP Performance Monitoring Plan indicators. ASGP program and administrative staff collected data during the grant implementation period that is entered into the PMIS on a daily basis. PMIS collected comprehensive information on ASGP grant recipients, tracks the status of grant implementation, tracks financial data, collects data on numbers of direct and indirect program participants, and includes detailed project descriptions and reports. The PMIS enabled program staff in the field and personnel from Creative HQ, USAID and the US Embassy to track, enter and report data online in real time, as appropriate. Varying levels of access to the PMIS were granted to ASGP and Creative staff, USAID personnel, and US Embassy personnel. All users were trained on the system and were able to access the system individually to review grants on an ongoing basis.

### **Challenges**

In addition to the time-consuming nature of data collection as noted by PMs, there were challenges to the collection of data as mentioned by the CSOs and recorded by monitors. The monitoring form had problems in its construction and was not clearly written. The form was initially written in English and then translated into Dari and Pashto which created some discrepancies. The monitoring forms had challenges in their design in that they (1) mixed levels (e.g., outputs with outcomes); (2) asked monitors to observe and record changes that were not broken down so they could be observed (e.g., women's empowerment), and (3) mixed monitoring with evaluation questions.

Although the PMs who participated in the second round of monitoring conducted the monitoring relatively well, the PMs who participated in the first round of monitoring were not adequately trained on the process. ASGP review of the M&E forms determined that some monitoring forms were not filled out consistently and did not provide clean data for data analysis. For example, although answer choices were included in each question on the form, PMs at times included answers in the 'other' category even though the answers were one of the above stated choices. The data were not collected consistently between Round 1 and Round 2 and the design was not held constant. In turn, M&E staff was not able to examine trends of change over time or compare data obtained in Round 1 to Round 2 to determine developments.

### **Lessons Learned**

Despite challenges in the collection of some data, the M&E process carried out by ASGP was effective in gaining data on the impact that the program had on women and their communities nationwide. During the M&E process, staff faced challenges in their understanding of the M&E process and in how to consistently assess and monitor project activities. In future programming, a more robust focus should be placed on M&E from the outset of program activities. M&E tasks should be handled within a separate unit within program offices. Using a separate unit for monitoring and evaluation enables the M&E staff to better evaluate the individual grants in an unbiased manner. ASGP's MES and RPMs served this role. However, ASGP CDFs were often too closely linked with the grant recipients due to their support during the grant development process to objectively monitor the implementation phase for grant recipients. Although random sampling M&E trips by the MES and RPM were conducted, the number of grants for the MES and the RPMs to review was great and proved to be a challenge to give the level of detailed required. Additionally, the difficulty in comparing data because of the M&E process design was a challenge and prevented a more comprehensive impact assessment of the program. In the future, an impact evaluation process should be established during the program design phase.

The ASGP Monitoring and Evaluation process illustrated that many activities were effective at enhancing women's participation in the community and improving the capacity of CSOs to better

implement their project activities. Although a slightly lower number of grants were awarded than originally targeted by ASGP, the number of grants completed effectively and on-time is an achievement that positively impacted recipient communities. 87% of monitored CSOs reported the life of the community as a whole was improved by project activities while 97% of CSOs reported that the women's lives were improved by project activities. Considering the strong role that community and family play in Afghan society, it is important to target strengthening whole families and whole communities, in addition to targeting individual women. ASGP reached a significantly larger number of beneficiaries than was anticipated at program startup and successfully completed 98% of its awarded grants despite the insecure and highly challenging environment. Data obtained from the M&E process proved the positive effects that ASGP had on Afghan women, girls and their communities. By improving CSOs' service delivery capacity, enhancing women's access to education, political participation and justice, ASGP effectively reached nearly half a million Afghan women, strengthening communities, improving stability and giving women a voice to contribute to social and political reform.

## **6. ASGP Outreach and Communication**

**CA OBJECTIVE 4: Develop and implement a comprehensive communications plan and strategy to generate widespread interest in the sub-grant program among women's CSOs and develop and manage an information campaign**

- a) Promote the project within the CSO community nationally in Kabul and other selected urban areas**
- b) Shape attitudes of external actors to support the program**
- c) Create cohesion within a network of sub-grantees**

ASGP placed a priority on innovative marketing, communication and outreach. Over the course of the program, ASGP developed materials that were used to reach multiple audiences. ASGP kept USAID and the US Embassy informed of program achievements through its website [www.asgp-gender.com](http://www.asgp-gender.com), ASGP fact sheets and newsletters, multimedia and video, and regular reporting. Please see Annex D for selected ASGP produced print materials. In addition, ASGP spread information about program activities and advocacy initiatives to rural and urban Afghan audiences through media campaigns, public service announcements broadcast through TV and radio, communication with community elders, print materials and community meetings.

The ASGP Information Strategy and Action Plan was developed in July 2009 and submitted to USAID. In September 2009, USAID approved the ASGP developed program fact sheets that were distributed widely among the general population and CSOs. The fact sheets were designed to inform and orientate the target audience about the goals of the program, different types of grants offered by the program, and how to become involved. Two versions of referral guidelines were also developed and approved, one for US Government personnel and the other for the general Afghan public and especially for referral sources. ASGP regularly updated its website to include referral guidelines and procedures to apply for grant funding, as well as information about program activities and ASGP publicity through media channels.

Program information, including capacity building opportunities and grants for CSOs was disseminated through Afghan CSO networks, on the ASGP website, via US government channels, other international sources and partners, and through the quarterly newsletter and brochures for informational meetings.

An Information and Communications Manual based on USAID guidelines was developed to assist ASGP staff to produce success stories, interesting photographs, and other communications pieces. ASGP staff used this as a guide to submit information to the ASGP Kabul office in order to then be disseminated to the entire program, the website, and USAID and US Government personnel.

**ASGPublications:** In October 2010, ASGP released the first edition of the ASGPublication, a quarterly newsletter that highlighted the program’s achievements over the publication period. Produced in English, Dari and Pashto, the newsletter was published on the ASGP website, disseminated over email, and dispersed in hard copy to key USAID, US Embassy, Creative and ASGP partners, stakeholders, and government officials in Afghanistan and Washington, DC. The ASGPublication first edition, published in Fall 2010, included stories on such ASGP’s accomplishments as: ASGP’s nationwide expansion, Ambassador-at-Large Melanne Verveer’s visit to ASGP Kabul, CNN International’s visit to ASGP Herat, and a success story of vocational training for women in Dasht-e-Barchi in Kabul province. As the program continued to expand, issues of the quarterly ASGPublication serve as informational brochures for community members, provincial government officials, and partner organizations. The Winter 2010 edition highlighted the launch of the Afghan Women’s Advocacy Coalition, promoted ACG efforts to expand outreach and advocate for the Elimination of Violence Against Women. The Spring 2011 edition highlighted the AWAC commitment letter signed by more than half of all provincial governors throughout Afghanistan that confirmed their pledge of support to combat violence against women in their regions. The Summer 2011 edition highlighted AWAC efforts to pass legislation to increase the enrollment of girls in primary and secondary education, illustrated ACGs efforts to train female police officers in northern Afghanistan, and celebrated ASGP’s second anniversary. The ASGPublication was distributed on a quarterly basis through the fall of 2011, and served as an excellent resource to bring partners and teams together for networking, sharing best practices and successes of the varying regions.



ASGP also supported new media initiatives with many grant recipients. THRA, an ASGP ACG recipient, developed a website to improve its

**ASGP Website and Media Initiatives:** In July 2010, ASGP launched its program website [www.asgp-gender.com](http://www.asgp-gender.com), an online resource for Afghan CSOs, the USG, potential partners, and similar stakeholders to learn more about Creative’s gender equality programming. Intended for audiences new to the program and those seeking additional information, the website introduced and defined the three key facets of ASGP’s methodology – Institutional Capacity Building, Gender Advocacy, and Grants Distribution. The site described ASGP’s staged grant process and provides detailed information on the grant application process. The website included regularly updated print and digital media including ASGP success stories, short videos on ASGP programming and grant recipients, interviews with beneficiaries posted on BBC and Al Jazeera news, photos of programming nationwide, and contact information for all ASGP Field Teams. The website hosted a healthy flow of visitors averaging 250 views per month and was regularly updated for current content. Based on analytical data, the website was viewed by more than 4,200 visitors since its inception. Many ASGP grant recipient CSOs used the website

as a resource before formally applying for ASGP funding as it was user friendly in three languages: Dari, Pashto and English.

In the fall of 2010, ASGP's communication department began work on a program documentary, intended to detail the program's mission and the success of its CSO grantees. In October 2010, Creative's Video and New Media Associate traveled to Afghanistan from Creative HQ to record footage and begin production of the program documentary. Video footage of interviews and success stories was filmed from a variety of CSOs on location in Kabul, Bamiyan, and Mazar. The result was a series of new media film clips, designed for quick, easy and impactful dissemination of information. From this library of high-quality video material, ASGP began production on a series of three-minute program trailers, an interactive multimedia map, and an ambient informational video/slideshow, distributed initially in early 2011 and regularly updated for use at large events. In an effort to promote regular communication with stakeholders within both the US and Afghan governments, program partners, colleagues and staff, ASGP produced digital holiday cards celebrating Ramadan, Eid, Nowroz, and ASGP's anniversary that were distributed to partners throughout the program. This form of communication fostered a spirit of community throughout the ASGP network and gave ASGP grantees a voice within Afghanistan and abroad. All ASGP media products can be found on the ASGP website ([www.asgp-gender.com](http://www.asgp-gender.com))

ASGP communications staff finalized the production of "One Woman at a Time", a video that showcased grant recipients around the country and illustrates key activities of ASGP and AWAC. A shortened version of the ASGP Trailer was submitted to USAID for use in the September 11, 2011, 10 Year Anniversary event held in Kabul at the US Embassy.

Photography was used both to monitor program activities and illustrate within Afghanistan the unique types of programming ASGP funded. ASGP hosted a visit by Getty Images in September 2011. Photographer John Moore visited three ASGP grant recipients in Kabul and took photographs which were published on the international Getty Images website at [www.gettyimages.com](http://www.gettyimages.com). Two of the images were selected for the Washington Post.<sup>7</sup>

Additionally, Al Jazeera International visited several ASGP projects in Herat province for a story that was aired internationally about US Government programming in Afghanistan. The story can be found on YouTube at [www.youtube.com/watch?v=S-uXrwJU-r0](http://www.youtube.com/watch?v=S-uXrwJU-r0). Samira Kitman, Director of the Maftah-e-Hunar Cultural Foundation, was interviewed about her life and her CSO on Shamshad TV and Tolo TV. Samira was trained at Turquoise Mountain Foundation, and received a QIG from ASGP to start a CSO teaching young Afghan women and men art and calligraphy in Kabul.

ASGP worked to expand the use of media by grant recipients. ASGP facilitated a workshop on media techniques for AWEC, AWAC, and the Ministry of Women's Affairs in July 2011, and assisted AWAC to produce several documentaries and public service announcements to promote their initiatives. Additional information on this training and other initiatives to promote AWAC's use of media can be found in Section 7 below.

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<sup>7</sup> The GettyImages selected for the Washington Post in September 2011 can be found at [http://www.washingtonpost.com/world/views-from-afghanistan/2011/09/03/glQAjKYW0J\\_gallery.html#photo=44](http://www.washingtonpost.com/world/views-from-afghanistan/2011/09/03/glQAjKYW0J_gallery.html#photo=44) and [http://www.washingtonpost.com/world/views-from-afghanistan/2011/09/03/glQAjKYW0J\\_gallery.html#photo=46](http://www.washingtonpost.com/world/views-from-afghanistan/2011/09/03/glQAjKYW0J_gallery.html#photo=46).

**2010 Congressional Report of Afghanistan:** ASGP's success was highlighted in the 2010 Report on Progress Toward Security and Stability in Afghanistan, prepared by the US Government for Congress and disseminated in November 2010. The report detailed the "Afghan-first, Afghan-led" approach utilized by ASGP, described the ASGP nationwide expansion, and the newly established PMIS database used by ASGP to track program progress.

**ASGP Stories of Hope:** ASGP prepared a web-based visual final report to accompany this print final report. *ASGP Stories of Hope* includes comprehensive program data and information, grantee success stories and testimonials. Please visit [www.omid.asgp-gender.com](http://www.omid.asgp-gender.com).

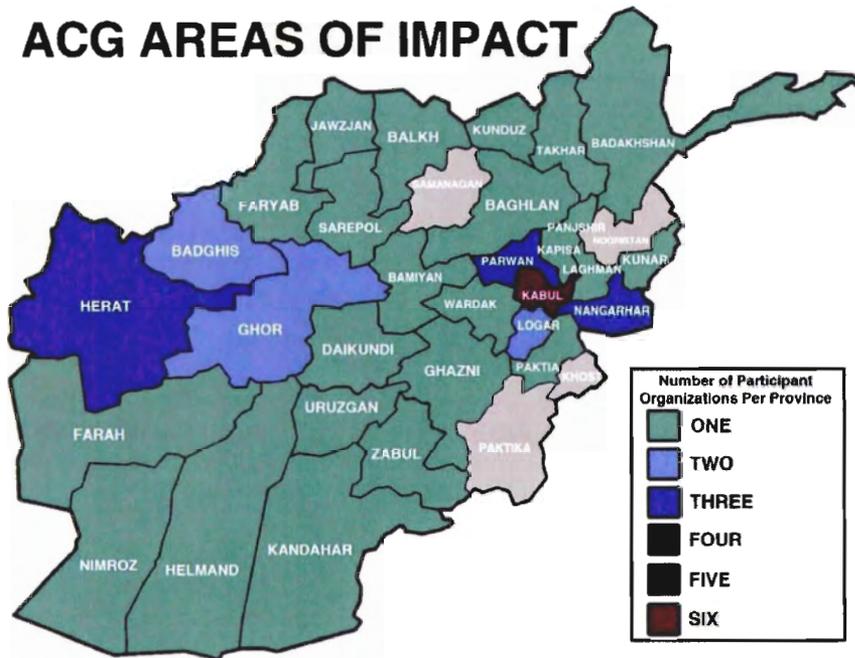
## **7. Advocacy and Network Building: ACG Recipients**

ASGP's program advocacy objectives focused on nationwide advocacy efforts to improve women's equal access to education, social and political participation, and institutional and policy change. The primary goal of the ACGs was to promote a concerted action among advocacy CSOs to pursue advocacy efforts on the chosen platforms mentioned above.

ASGP built the foundation for the concept of a movement – a network of CSOs operating with unity of purpose, in collaboration with members that are mutually supportive of each other and that jointly address issues. In conjunction with MoWA, specific members of the network with some existing advocacy experience and capacity were encouraged to pursue the formalization of an Afghan women's advocacy coalition, a consortium that included a formal charter and professional membership. Many of these more experienced organizations longed for additional advocacy options than what already existed in Afghanistan. With the assistance of ASGP, the Afghan Women's Advocacy Coalition (AWAC) was launched on December 12, 2010, as a platform for collective action to advocate for improved rights for Afghan women. Through this initiative, advocacy for women's empowerment will become more systematic and formalized than in the past. AWAC was designed as an umbrella organization, as strong as its membership, not requiring funding as the secretariat is made up of bi annual chosen leadership by the membership.

The formation of the AWAC represented a landmark achievement for the Afghan civil society movement and for ASGP. The coalition advocated for the rights of Afghan women and girls in accordance with the NAPWA. For the first time, the MoWA and Afghan women-focused CSOs came together to focus on a forward movement in support of Afghan women and to work jointly on the achievement of three key platforms: 1) improved women's and girls' access to education, 2) enhanced access to justice, 3) support to women's political participation and leadership. Upon its establishment, AWAC included more than 20 women-focused Afghan CSOs and acted as a coordinating body to increase support and advocacy for women's issues nationwide. Since its inception, AWAC expanded to 30 members, including the Afghan Women's Network (AWN), the largest Afghan women's NGO network (composed of 75 Afghan NGOs), the Civil Society for Human Rights Organization (CSHRO) another large civil society network, the 50% Women's Campaign, two female Members of Parliament, and several other key CSOs and individuals. As illustrated in the map below, the coalition members implemented programs utilizing ACGs throughout the country, which enabled AWAC to reach civil society in 31 provinces of Afghanistan and share approaches between organizations.

## ACG AREAS OF IMPACT



### f. AWAC Leadership and Coalition:

Initially, AWAC member organizations met to finalize the coalition's charter, logo, action plan and core group members. The AWAC charter provided general direction for the coalition, and the action plan served as a framework for AWAC advocacy initiatives in the year ahead. The six organizations selected for the core group were the Afghan Women's Network (AWN), Educational and Training Center for Poor Women and Girls of Afghanistan (ECW), Equality for Peace and Democracy (EPD), Baran Organization, Saba Media Organization (SMO), and the Afghan Women Service and Education Organization (AWSE). In June 2011, at its six month anniversary, AWAC elected the AWEC as chair, and held a general members planning meeting to determine priorities for the coming six months. In January 2011 the third secretariat meeting was held to elect new leadership for AWAC and to bring a new, more involved and proactive secretariat. EPD was selected as new chair for AWAC. In preparation for this important AWAC transition, ASGP hosted a strategic planning session with all ACG partners to conduct a "SWOT" analysis (Strengths, Weaknesses, Opportunities, and Threats) and to develop a logical framework for each of their core themes, women's access to justice, education, and political participation as well as for AWAC as a coalition. ASGP handed over the AWAC website update responsibility to one of the core members.

Based on previous experience with other networks, the AWAC members felt that CSO registration with the Government of Afghanistan often led to holding funding and decision-making solely with the chairperson and board of directors of an organization. Given AWAC's unique design for sustainability, and to avoid centralized power holding, AWAC members decided that the coalition should not be registered. This may cause a challenging situation in terms of AWAC's access to further funding but AWAC has planned to rely on its members to seek additional funding on its behalf. ASGP assisted AWAC to apply, in its capacity as the elected leader, for the USAID-funded Afghan Women's Empowerment (AWE) grants program. However, the application was declined because all of the members of AWAC are well established CSOs based in Kabul who are well funded in comparison to other CSOs who

applied for funding. ASGP coordinated with AWAC to help them identify opportunities for additional grant funding.

#### **g. AWAC Initiatives**

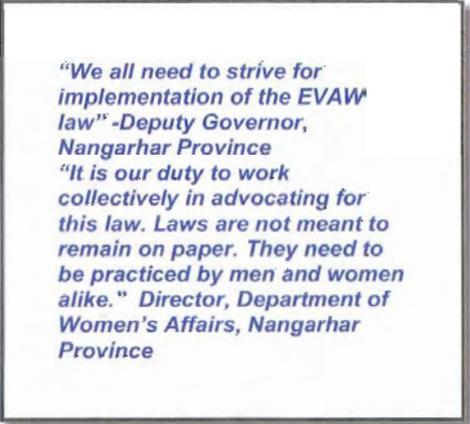
With the assistance of ASGP, the AWAC launched several campaigns and initiatives that were introduced in 2011 and focused on AWAC priority areas of women's access to education, women's political participation in leadership, and women's access to justice.

**Human Rights Promotion:** AWAC was active in promoting collective action to advocate for women's rights nationwide. In May 2011, AWAC organized a joint trip to Takhar with the Afghanistan Independent Human Rights Commission (AIHRC) to advocate for the rights of a young girl who was allegedly raped by a family member. The purpose of the joint AIHRC-AWAC mission was to advocate that the police and courts take all appropriate action to investigate the case and prosecute the alleged rapist, based on the Criminal Law of Afghanistan as well as international instruments that Afghanistan ratified to uphold women's rights. The delegation met with the Governor, Mr. Abdul Jabbar Taqwa, and other key government stakeholders to learn more about an alleged rape case, reported by the media on May 10, 2011. The mission highlighted the commitment of both groups to ensuring justice for all women of Afghanistan. AWAC and AIHRC held a press conference in Kabul to publicize the mission and raise support for government action to take a stand against violence against women. EPD accompanied the family of the victim to visit other stakeholders and raise their voice against women's rape and sexual harassment.

In addition to ASGP's contribution to support AWAC and encourage involvement by ASGP ACG recipients, ASGP worked closely with a number of advocacy partners through the ACGs to build their capacity and strengthen their advocacy efforts.

Selected highlights of AWAC member CSO advocacy activities are below:

**Support for Implementation of EAW:** As part of its duty to promote gender equality, women's rights, and women's empowerment, the Government of Afghanistan passed the Elimination of Violence Against Women (EAW) law in August 2009. This law, whose implementation is still progressing, is intended to formally enforce women's rights through government supported advocacy. The EAW law makes all violence against women illegal and punishable by law. Thanks to ASGP ACG and AWAC efforts, progress was made in promoting the law among government officials. The text box to the right includes a quote from the Deputy Governor of Nangarhar province expressing his support of the law.



*"We all need to strive for implementation of the EAW law" -Deputy Governor, Nangarhar Province*  
*"It is our duty to work collectively in advocating for this law. Laws are not meant to remain on paper. They need to be practiced by men and women alike." Director, Department of Women's Affairs, Nangarhar Province*

In December, Saba Media Organization (SMO) and the Education Center for poor Women (ECW), both ASGP ACG recipients, hosted a 16-day activism campaign in support of the EAW law. With funding and support from ASGP, SMO and ECW conducted a series of round-table discussions on this subject held in Kabul, Kunduz, Herat and Mazar to increase public awareness of the EAW law and inform community members on how to report instances of abuse. The roundtables were filmed and broadcast on radio and television by Saba TV and Nawa Radio in 22 provinces.

Afghan Civil Society Forum (ACSF) conducted a civic education campaign on the newly ratified EVAW law. The civic education methods used included focus group discussions, public gatherings, face to face discussions and roundtables targeting community elders, people mediating disputes within traditional mechanisms, law enforcement agents and penitentiary staff, community development councils, women's groups, local shuras, mullahs and religious leaders both at district and provincial levels. In total more than 5,000 community members benefited from the civic education campaign.

**Mobile Theater Campaign:** ACG recipient Civil Society Development Center (CSDC) worked to educate communities about the importance of protecting women's rights by raising awareness of the EVAW law through the innovative use of mobile theater. CSDC held mobile theater productions to communities, community development councils and government officials throughout the eastern region of Afghanistan. Highly praised by the Governor of Jalalabad and provincial representatives in Nangarhar and neighboring provinces, the campaign encouraged men and women to participate in the awareness-raising program. Audience members expressed gratitude for the event's message and for such an inventive way to spread information and knowledge to the community.

**"Justice for All" Campaign:** SMO, an ACG grantee launched the "*Adalat Baray e Hama*" television series during the reporting period. "Justice for All" is a weekly TV program that investigates cases of violence against women and highlights weaknesses in the Afghan justice system. Through stories of women seeking justice, the program educates television audiences in 22 provinces about fair trial principles, the EVAW law, and related themes. "Justice for All" gives voice to vulnerable women and tries to facilitate their cases for a hearing in the formal justice system. In one episode of the program, for the first time a victim of gang rape spoke on camera of her ordeal. The program was broadcast on Channels 1 and 2 every Sunday and Wednesday from 7:30-8:00pm, a key programming time most watched by Afghans. The program continues to be broadcast on Saba TV although the ASGP grant to SMO was successfully completed,

In August 2011, ACG recipient, the ECW and AWAC representatives met with the Governor of Takhar, to raise awareness for women imprisoned in the Takhar jail. As a result of the meeting, the governor pledged \$75,000 to improve rooms for female prisoners within the province and to construct a nursery and school for their children.

The Afghan Defense Women's Rights Organization (ADWRO) conducted 186 public awareness raising sessions on women's rights. ADWRO aired a documentary film about "Toyanya", the high cost of brides during marriages. The documentary was aired 34 times in 10 districts of Balkh, Jawzjan, Sar-i-Pul, and Faryab provinces.

Civil Society for Human Rights Organization (CSHRO) conducted a survey on UN Resolution 1325. The survey mapped the relevant organizations and their projects which addressed the implementation of the UN resolution in Afghanistan and assessed the level of knowledge students and educated citizens knew about the resolution. This survey was conducted in Parwan, Bamyan and Kabul provinces.

**Global Education Campaign:** A nationwide campaign to increase the enrollment of girls in primary education and girl's access to secondary education was launched in early 2011 by EPD, an ASGP ACG recipient. The campaign included development of an action plan to promote the enforcement of a governmental policy to increase the enrollment of girls, developed with technical assistance from the USAID-funded MISPA project and the MoWA. Endorsed for approval by EPD, the policy of increasing enrollment of girls in primary education was approved by the Cabinet of Ministers in June 2011. A second policy to promote increasing the enrollment of girls in secondary education was also in the process of approval as of December 2011. Additionally, EPD finalized an assessment conducted in Bamyán, Nangarhar and Balkh provinces to evaluate the current status of girls' school enrollment as well as women's access to higher education and scholarships. The AWAC joint Global Education Campaign is being led by SMO. Three members of AWAC were interviewed about the impact of education in their lives. Their interviews were uploaded to the Global Education Campaign website, as well as the AWAC website, and were also broadcast through Saba TV and Nawa radio.



*Attendees at the AWAC/EPD Women in Parliament Conference in Kabul*

**Women in Parliament Conference:** AWAC member EPD launched a two day networking event in Kabul to establish a platform for women from parliament, provincial councils, civil society, government, media and the private sector to collaborate and identify mechanisms through which they can work together for women's empowerment. Attended by more than 190 women including officials from USAID, the US Ambassador, the British Ambassador, and the Deputy Ambassador of Norway, the main subjects under discussion were women's access to education, access to justice, gender mainstreaming and violence against women. The participating women's groups provided their suggestions to government ministers, parliamentarians and the International community for support and implementation.

**International Women's Day and AWAC Commitment Letters:** On March 8, 2011 International Women's Day, Governors from 17 provinces met with AWAC and DoWA representatives (and some ASGP staff and USAID FPOs) across the country to sign letters of commitment in support of AWAC, the elimination of violence against women in Afghan society, and gender equality. The letter commits governors to ensuring that women's voices are heard in public discourse, support to women's legal protection and program activities, and the assignment of a specific focal point person for women's issues to be hired and posted to the governor's office. Media outlets attended many of the commitment letter signing ceremonies and broadcast the events to the local community.



The Governor of Paktika province signed the AWAC Commitment Letter pledging support for improved rights for Afghan women and girls.

**h. AWAC Media Initiatives:**

After its establishment, AWAC expanded its membership to include more than 30 individual and organizational members. Prior to the closing of ASGP, AWAC planned to continue operating as

a coalition in partnership with MoWA beyond ASGP. AWAC launched its website ([www.awac.af](http://www.awac.af)) and continues to upload data periodically. To expand outreach even further, AWAC established itself on social media networks including Facebook and Twitter as well.

AWAC developed media initiatives to outreach to rural and urban audiences and spread information about improved women's access to education, justice and political participation. ASGP, through the Advocacy Unit worked closely with AWAC members, EPD, MoWA, SMO and Radio Khillid to launch a campaign to support the implementation of the education policy. The campaign included subcontracting to local Afghan TV and radio stations, SMO and Radio Khillid, to prepare and broadcast radio and TV spots. Shamshad and Channel 1 TV were contracted to nationally broadcast the TV spots prepared by ASGP. The campaign started in November 2011 and ended in January 2012. In July, BBC Pashto interviewed ASGP grant recipient AY Social and Cultural Association based in Jawzjan about their grant activities and their impact on the community. The interview can be found at [www.bbc.co.uk/pashto/afghanistan/2011/07/110711\\_hh-vid-camera-training.shtml](http://www.bbc.co.uk/pashto/afghanistan/2011/07/110711_hh-vid-camera-training.shtml).

Radio Killid trained 24 women journalists from different provinces to produce 24 live radio programs to help women tell their story. Each journalist prepared seven 'minute on violence against women' radio programs. The programs aired stories about women in various provinces throughout the country to help them spread their personal stories, problems that they face. Through a live program broadcast, a gender consultant helped the women to find ways to solve their problems. These programs were recorded and the women's stories were also published in Mursal magazine, a popularly read local magazine.

In the fall of 2011, ASGP hosted a workshop on media techniques for AWEC, AWAC, and the MoWA. Topics included using photography and video to communicate public information messages based on the NAPWA and to tell the story of the important work these organizations are doing on behalf of women and girls in Afghanistan. ASGP also supported the development of three Public Service Announcements on the three core AWAC themes that will be broadcast through local TV stations after the completion of ASGP.

## 8. Networking Events

**ASGP Program Launch with MoWA:** The United States Embassy in Afghanistan and the MoWA launched the ASGP in a ceremony at the Ministry on January 20, 2010. Members of ASGP partner networks, potential grantees, women-focused CSOs, national and international NGOs, partner donors, USG and GIRoA officials and all ASGP staff joined the launch ceremony. Special guests included Minister of Women's Affairs Mrs. Husan Bano Ghazanfar, US Ambassador Mr. Karl Eikenberry with Mrs. Ching Eikenberry, and USAID Head of Mission Mr. William Frej. Speakers stressed the importance of gender equality in Afghanistan as a framework to ensure increased and appropriate participation of women in social, political and economic activities.



*Ambassador Eikenberry and US Embassy delegates visit the Center to Support Afghan Journalists in Herat.*

**VIP Provincial Visits:** ASGP grant recipients were frequently visited by USG VIPs including Ambassador Eikenberry during their travels around the country. In early September 2010, Ambassador Eikenberry, US Department of State Representatives, and the USAID western regional team visited an ongoing ASGP journalism project in Herat. The visit was arranged at the Center to Support Afghan Journalists, an ASGP grantee conducting a journalism workshop for 22 female journalists active in Herat city. In early 2011, the ASGP Herat Regional Office hosted a visit on January 19th for Ambassador Eikenberry, Mrs. Eikenberry, Brad Hanson, Earl Gast, Jim Wright and other senior US Embassy personnel. The VIPs visited two ASGP QIG participant organizations, the Herat Women's Silk Fabrics Producing Association (a silk weaving project) and the Sana'at Navine Zanan Association (a bakery project). ASGP received extremely positive feedback from the Ambassador and the delegates about each grantee and the work being carried out by ASGP in Herat province. The Governor of Herat and DoWA Deputy Director also attended each visit with the delegation and noted that ASGP is a unique initiative in Herat province that is making a significant impact on women and women's rights throughout the western region. After the visit, the Sana'at Navine Zanan Association was connected to another international non-governmental organization (INGO) working in Afghanistan on soy agricultural efforts and soy milk and flour production to further enhance the bakery's products. These techniques are also being shared with additional ASGP grant recipients implementing bakery projects in other parts of the country.



"I witnessed how a group of women not only supported themselves, they revived our traditional handicrafts too. ASGP should be a pilot project for whoever aims to make a difference for Afghan women."  
Daud Saba, Herat Provincial Governor

US Ambassador-at-Large for Global Women's Issues, Melanne Verwee, visited the ASGP offices in Mazar-e Sharif and Kabul to meet with ASGP grantees and hear first-hand about the progress of the Afghan women's civil society movement. Seated around the table alongside fifteen ASGP grant recipients, ranging from newly created grassroots organizations to well-established and active CSOs, Ambassador Verwee led a vibrant discussion about the future of the Afghan women's civil society movement. Ambassador Verwee said, "You, gathered here today, represent the vibrancy of the Afghan civil society movement... You are the future of your country." The participants candidly discussed their individual efforts to further women's rights, how ASGP has been instrumental in their progress, as well as strategies to continue to advance women's political, social and economic progress in Afghanistan. Fundamental to the discussion was how development programming can transition into a more resilient model that better involves the local community and builds the institutional capacity of Afghan CSOs in the long term.



Ambassador Verwee meets with ASGP staff and CSOs in Kabul

**Launch of the Afghan Women's Advocacy Coalition (AWAC):** The AWAC was formally launched on December 12, 2010 at a milestone event hosted by the MoWA in Kabul. A Memorandum of Understanding (MoU), formalizing the relationship and partnership between

MoWA, AWAC, and ASGP, was signed at the launch event by the Minister of Women's Affairs and ASGP. Event attendees included senior MoWA representatives, the head of the MoWA Department of Women's Affairs, AWAC members, women-focused CSOs, and key civil society stakeholders. Speakers included Minister Ghazanfar, Ms. Roshan Siran, an AWAC member, and other senior guests.

The MoU signing represented the first formalized agreement of cooperation and coordination between Afghan CSOs and MoWA to date, a landmark achievement for the civil society movement. This agreement also contributed to the ANDS and NAPWA priorities for the formation of partnerships with relevant institutions involved in public education and advocacy for women's rights. Advocacy for women's empowerment became more systematic and formalized than in the past. The coalition members implemented programs throughout the country and shared approaches between organizations to maximize impact.



*Panelists at the Launch of the Afghan Women's Advocacy Coalition (AWAC) in Kabul.*

**Regional Trade Shows and Marketing Events:** ASGP facilitated the participation of grant recipient organizations in trade shows, bazaars and marketing events which provided CSOs with the opportunity to sell and market their goods, interact with local and international buyers and meet each other to share information. An initial holiday bazaar was held in late 2010 at the ASGP office and as a result of the success of the event, CSOs were invited to participate in two bazaars at the US Embassy in Kabul. The events showcased handicrafts, jewelry, clothing, food items and other goods made in Afghanistan by ASGP participant organizations. The events were an excellent way to market ASGP initiatives to the community, USG and ISAF, enabling the participants to sell their items to a larger audience and broaden the scope of their marketing efforts. The events were widely successful and well attended. CSOs were able to sell nearly \$20,000 at each bazaar.

The Central Highlands Region conducted a two-day trade show in Bamyan province in January 2011. The event helped CSOs market their products to new customers, a critically needed skill, as well as introduce the ASGP program and objectives to attendees. Seventeen CSOs participated in the event. In mid-February, ASGP grant recipients participated in a bazaar held at the US Embassy, an excellent marketing opportunity for ASGP. Participants sold more than \$18,000 worth of materials to staff from the US Embassy, USAID, and ISAF. Due to the success of the bazaar, a second bazaar was held in November 2011 and was expanded to accommodate nearly 30 ASGP grant recipients from Kabul, Nangarhar, Ghazni, Badakhshan, Kunduz, Panjshir, Bamyan and Kapisa provinces. U.S. Ambassador Crocker attended the event and was impressed by the quality of items sold and the eloquence with which the ASGP grant recipients spoke about the support that ASGP was providing to women in their communities. Nearly \$25,000 was sold by grant recipients at the November bazaar.

Also in July 2011, ASGP hosted a workshop on media techniques for AWEC, AWAC, and the MoWA. Topics included using photography and video to communicate public information

messages based on the NAPWA, how to better communicate messages developed by each ACG, how to adapt messages to different regions and audiences (international and Afghan), and how to educate the public about the important work that each organization is achieving on behalf of the women and girls of Afghanistan.

To commemorate the successful completion of ASGP activities throughout the country, each regional office held an ASGP closing ceremony and included USAID staff, US Embassy staff, key government representatives, beneficiaries and partners. The largest celebration was held in Herat province and included 20 QIG and SDG grantees, GIRoA officials, USAID, and US Consulate officials were invited to the event. More than 350 attendees were present. Dr. Wahid Majrooh, the ASGP Herat RPM, highlighted the achievements in the western region and the positive impacts it made on women in the region. He thanked USAID, the local government and non-government organizations for their contributions to women across Afghanistan, particularly in the western region, and called on women's groups to sustain their economic, social and advocacy efforts for women in their constituencies. The Governor of Herat, Daud Saba, described ASGP as a starting point for women's awakening and development. "I witnessed how a group of women not only supported themselves, they revived our traditional handicrafts too." Saba said "ASGP should be a pilot project for whoever aims to make a difference for Afghan women." The Chairman of the Provincial Council spoke about the economic development of women in Herat. He thanked ASGP for opening the door to opportunities for Afghan women. "I congratulate ASGP on its achievements. Every member of the Provincial Council has a story of success about ASGP." Representatives of CSOs briefly introduced their activities to the audience with slideshow presentations. At the end, participating CSOs awarded a collective letter of appreciation to the RPM thanking ASGP for their support.

**ASGP Capstone Ceremony:** ASGP held a Capstone Event on November 20 and 21, 2011 to highlight two successful years of program implementation. The event brought together senior VIPs from the U.S. Embassy and USAID, ASGP staff who managed program implementation in all 34 provinces of Afghanistan, and 52 CSOs and ASGP grant recipients. Twenty media outlets covered the event. The event served to capture lessons learned and recognize program achievements to enhance the social, economic, and political status of the women and girls in Afghanistan.

Speaking at the capstone event, US Ambassador Ryan Crocker said, "Democracy without the full participation of women is a contradiction of terms. Progress for women and national progress go hand in hand." Crocker added, "The U.S. Government will maintain a strong focus on women's rights and issues in Afghanistan and will look to you to continue a productive partnership as your country continues to advance towards peace and stability...I commend ASGP and its Afghan partners for their efforts and the courageous efforts of all Afghan civil society organizations who must be a driving force for change in Afghanistan."



*Minister of Women's Affairs and Ambassador Crocker speak at the ASGP Capstone Event in Kabul in November 2012.*

Speakers also included the ASGP COP, the Minister of Women's Affairs Dr. Husn Banu Ghazanfar, members of the AWAC and several ASGP staff. All guests noted the significant impact that ASGP has made on their communities and urged the U.S. Government to continue the program.

Media present included: USA Today (International Reporter, Ms. Lianne Gutcher), Tolo TV, Shamshad TV, One TV, Ariana TV, VOA (Ashna TV), Afghan TV, Aina TV (Mr. Amir Shah, reporter), Negah TV, RTA (Mr. Maher Sherzoi, reporter), Maiwand TV, BBC Radio, Killid Radio, Azadi Radio, Spogmai Radio, Salam Watandar Radio, Pajhwok News Agency, Bakhtar News Agency, Saba Media Organization, and Hela Foundation.

The following day, ASGP held an internal meeting with all staff to discuss lessons learned, challenges and significant achievements of the program. ASGP staff praised the transparent and effective process of program development and discussed challenges of implementing activities in rural and insecure areas, the short implementation period for grants, staffing issues, challenges and proposed improvements to procurement and operations, and the critical importance of the program for communities throughout Afghanistan.

*"Through ASGP, women got courage to ask for their rights, and gained health, economic and social benefits. ASGP is different. It was not confined to one zone but worked nationwide. It strengthened self-confidence and gender equality." - Quote from Zadrán, an ASGP grant recipient CSO Director from Paktya Province, to all attendees during the ASGP Capstone Ceremony*

Addressing the audience, Minister Ghazanfar discussed the importance of the USAID program for Afghan women and committed her support to the women's coalition. The coalition is committed to continue advocating for women's rights after the USAID program closes and has established itself as a permanent structure within the Afghan women's civil society movement. Despite the upcoming program closing at the beginning of 2012, hundreds of CSOs now have the tools to continue to operate, generate income, and share knowledge about the importance of women's participation and education to other communities nationwide.

As a result of the conference, MoWA noted the importance of a closer working relationship with AWAC in the future. MoWA nominated several AWAC members to attend a conference about women's rights in Turkey in December 2011. Before the Capstone, MoWA had requested AWN, a member of AWAC and previously the largest network of Afghan women's organizations, to attend the conference but upon realizing the increasing importance of AWAC, MoWA invited AWAC to nominate attendees in lieu of AWN. AWAC is now seen as a larger, more impactful group that is working in close partnership with MoWA. In addition, the Minister of Women's Affairs held a meeting with a key advisor of President Karzai to discuss AWAC and to nominate several AWAC members to attend the Bonn Conference.

### III. Operations Information

#### A. Operational Summary

At the commencement of the program, ASGP operations were established in 3 regions: Kabul, Herat and Mazar-e-Sharif. In July 2010, ASGP received a modification to its cooperative agreement with USAID, approving expansion of program operations into all 34 provinces of Afghanistan. The previous operational model was adapted to introduce and deliver the program to the additional 19 provinces. Three additional regional offices were established in Jalalabad (Eastern region), Kunduz City (Northern region) and Kandahar City (Southern region). Operations for the South East region were based in the Kabul main office to facilitate easier travel, safety and access to and between the provinces of that region. The same was

implemented for the Central Highlands Region which covered Bamiyan, Daikundi and Wardak provinces. In each field office, the operations team ensured that security assessments were performed; property was contracted; low profile security enhancements were performed; qualified staff was hired; office IT and communications equipment, furniture, a generator was purchased; and a guard force was hired and trained by ASGP's security provider, GardaWorld. Due to movement restrictions, CDFs for the South and Southeast regions worked from home. Each of these "home offices" was equipped with basic materials and communications equipment.

#### **B. Coordination with USAID, GIRoA, International and Afghan CSOs**

ASGP staff members coordinated nationwide with USAID, the US Embassy, GIRoA actors including DoWA, the Department of Economy and Department of Justice and Department of Education, as well as many Afghan CSOs. USAID was kept informed of any issues that may arise between ASGP and provincial partners. ASGP relied heavily on the support of provincial actors and USAID Kabul and field representatives for a smooth operating environment. Meetings were regularly held at the provincial level between ASGP Regional Managers, CDFs, and the USAID counterparts.

**Ministry of Women's Affairs:** Throughout the program, ASGP staff coordinated closely with MoWA, through regular meetings with the Minister in Kabul, her office, and DoWA's around the country. Through the I&GA process, ASGP provided targeted and tailored support to improve the Ministry's functioning, and strengthen its media and outreach work. Please see Section I.A. above for further information on ASGP's support to MoWA.

**Relationships with DoWAs:** At times, ASGP experienced pressure or a lack of involvement of DoWAs across the country. The level of involvement varied from province to province. ASGP conducted discussions related to any difficulties with the respective MoWAs department and requested support from MoWA to help improve the relationship with DoWAs as needed. MoWA advised that for future programming, all requirements for support of the DOWAs should be passed through MoWA in Kabul to better allow MoWA to supervise the DoWAs involvement and assist in ensuring smooth and transparent program implementation.

**National Awareness Raising:** To support implementation of the NAPWA, one of the ASGP ACG grantee EPD, formed a steering committee in support of a GIRoA policy for girls' enrolment in primary education. The steering committee, which includes Ministry staff, EPD representatives, and ASGP's NAM, among others, will draft a report to the government assessing women's access to higher education.

**Coordination with CSOs:** In coordination with ASGP and the MoWA, AWAC was launched in December 2010 and represented one of the most significant and sustainable achievements of ASGP to date in support of gender empowerment and equality in Afghanistan. AWAC includes more than twenty women-focused, Afghan, CSOs and individuals who have formed a nationwide coalition to advocate for women's rights. With support from ASGP, AWAC is developing a comprehensive strategy to conduct advocacy campaigns and initiatives in support of gender equality and women's rights, furthering the goals of the NAPWA. The coalition members coordinated the development of a charter, by-laws and a viable action plan. Through activities and campaigns that will reach across the country, AWAC is committed to achieving comprehensive change in three core areas: women's political participation and leadership, education, and access to justice and human rights.

### C. Staffing

Gender equitable composition of the staff was very important in modeling new roles for women and in demonstrating to partners and CSOs that a workforce of both genders at all levels can be both compatible and effective. Throughout ASGP, a significant effort was placed on hiring qualified female and male staff. Through internal training programs and individual support, ASGP helped all staff, with a specific focus on professional women, to improve their management skills. ASGP employed more than 50% professional women throughout program implementation.

With the opening of new field offices in Kunduz, Nangarhar and Kandahar, the additions to the South East and Central Highlands teams, and the expansion of program offices nationwide, ASGP nearly tripled its staff, bringing onboard a superior team of program and operations experts with prior experience in the public and private spheres. With the number of expatriate staff static, 95.4% of ASGP staff was Afghan. ASGP's Afghan personnel were responsible for promoting the program to local stakeholders and earning their support and recognition in often difficult conditions. ASGP was an Afghan first, Afghan led managed initiative. The CDTAs and CDFs operated in the field working closely with CSO applicants to ensure their success in applying for and implementing grant activities. Office staff, likewise, supported each partner CSO by facilitating their capacity development behind the scenes.

ASGP program staff grew from less than 40 staff in 2009 to more than 150 by the end of August 2011. Approximately 53% of ASGP staff was professional females. All recruitment was carried out through an open and transparent process using internal notifications and external postings on Afghan websites, including ACBAR.org and Afghanjobs.org. All hired staff was fully trained on ASGP and Creative policies and procedures. Trainings occurred on an ongoing basis in order to fully build the capacity of ASGP staff in each regional team around the country. Operations staff also received technical training in Kabul from Creative/DC based staff, with an emphasis on Finance, Contracts, Procurement and Human Resources. Some management staff positions are listed below:

Position	Comments
Chief of Party	The ASGP COP directed all program activities, managed a staff of more than 150, and served as the primary liaison. Ms. Carla Rosa Borges served as ASGP COP from program start-up through July 2011. She was replaced in July 2011 by Mr. Ian McArthur who served as COP through the end of the program.
Deputy Chief of Party (Programs / Operations)	Two Deputy COPs, oversaw Program and Operations activities respectively, served as part of the ASGP senior management team, and reported to the ASGP COP. Mr. Richard John served as the DCOP-Operations from program start-up through August 2011. He was replaced by Ms. Geraldine Shafer who closed out ASGP operations. Ms. Meredith Richardson served as the DCOP-Programs through April 2011. She was replaced by Ms. Ashley Barr through July 2011, who in turn was replaced by Ms. Sahar al-Rufai, through the end of the program.
General Manager (Programs / Operations)	General Managers were recruited to oversee Program and Operations activities. The General Managers oversaw operations of their respective teams from the Kabul office and traveled regularly to each region office to supervise program and operations staff located at the field level. The General Manager Programs was staffed by Mr. Abraham Khairandesh. The General Manager Operations was staffed by Mr. Faizal Malik.
National Advocacy Manager	The National Advocacy Manager was in charge of developing the ASGP advocacy campaign strategy and for managing all ACGs. Ms. Lida Nadery served as the NAM through the life of the program.
Senior Gender Advisor	Worked with each SDG, ACG, and TSG applicant organizations to enable each to identify gender integration needs in their organizational policies, procedures, and

	programs. She designed and led the implementation of a gender mainstreaming program to prepare ASGP staff and CDTAs to provide necessary technical assistance and to support civil society organizations to carry out the planned integration activities. Ms. Marina Hashimzada served as the Senior Gender Advisor.
Grants Manager	The Grants Manager was responsible for management of all grants administered throughout the program. She regularly produced reports for USAID and the US Embassy on the status of grants activities. Ms. Zakia Soleiman served as the Grants Manager throughout the program.
Regional Program Managers	Each ASGP Regional team was managed by a RPM, for a total of 7, who oversaw all program and operations activities at the regional level. All paperwork was reviewed by the Kabul office to ensure proper oversight and implementation.

The table below illustrates the numbers of staff during the *last quarter* of full program implementation.

<b>Creative ASGP Staffing Breakdown</b>		
<b>Program Personnel</b>	<b># of Staff</b>	<b>Staff Percentages</b>
United States National (USN) Staff	2	1.34%
Third Country National (TCN) Staff	2	1.34%
Home Country National (HCN) Staff	145	97.32%
Female HCN Professional Staff	50	46.30% <i>(of Professional Staff)</i>
Male HCN Professional Staff	58	53.70% <i>(of Professional Staff)</i>
<b>Subtotal Professional HCN Staff</b>	<b>108</b>	<b>74.48%</b>
Female Non-Professional Staff	9	6.21%
Male Non-Professional Staff	28	19.31%
<b>Subtotal Non-Professional HCN Staff</b>	<b>37</b>	<b>25.52%</b>
<b>TOTAL PROGRAM STAFF</b>	<b>149</b>	<b>100 %</b>
<b>Garda World Staff - (Employed on Subcontract)</b>		
<b>Security Personnel</b>	<b># of Staff</b>	
Third Country National Staff	2	4%
Host Country National Staff	50	96%
<b>TOTAL SECURITY STAFF</b>	<b>52</b>	<b>100%</b>

**Coordination of Field Trips:** In order to support increased local and international staff travel to the new field offices, a dedicated HCN Security Travel Team was recruited and trained. A TCN Deputy Security Manager (DSM) was recruited to support the staff during all domestic travel. A HCN Regional Security Manager (RSM) was recruited to serve as liaison with regional offices, and to perform routine visits to regional offices to ensure that security staff maintained standards and performed their duties correctly.

#### **A. ASGP Operational Closeout**

##### *Program Offices*

Creative ASGP operated 5 regional field offices located in Herat, Mazar, Jalalabad, Kandahar, Kunduz, and 3 additional field teams, Kabul, Southeast and Central Highlands located in the Kabul main office. The ASGP operations closeout plan was initiated in August 2011 and completed in January 2012 with the final closeout of the Kabul office/residence. ASGP Operations used a scale down process to close out operations gradually over a four month period. Below is the schedule executed for the closeout of regional offices.

Afghan Program Staff

All Creative/ASGP employees were notified of their employee contract end date via retrenchment letters at least one month in advance of termination. Employees in the Herat and Mazar Offices were notified on August 31, 2011. Staff in the remaining program offices was notified by October 31, 2011. Afghan staff was terminated gradually, in line with the closure of Regional Offices.

Inventory Disposition

Inventory Disposition Plans for regional offices were submitted to the AO and AOTR for review in advance of each office closing. Final Disposition Plans, Signed Transfer Letters and Inventory Attachments were approved by the Regional Office of Acquisition and Assistance in Bangkok, Thailand for phase I and phase II of the ASGP closeouts.

The Inventory Disposition Plans list materials and equipment purchased or inherited during the life of the program, and the agreed recipient of each item. Recipient organizations included other USAID funded programs, ASGP-funded CSOs, and GIRoA ministry offices.

During program closeout, all materials, equipment and furniture was delivered to USAID/Afghanistan, USAID-designated programs, Afghan CSOs, or GIRoA Offices, as designated by Creative and the AOTR, and approved by OAA. Upon delivery to recipient entities, each item was accounted for via a property acceptance agreement signed in duplicate by an ASGP employee and a representative of the recipient organization.

Office	Office Closure Date	Inventory Distribution Date	Notes and Clarification
<b>NORTH</b> (Mazar e Sharif Office)  <b>WEST</b> (Herat Office)	September 30, 2011	September 28-29, 2011  ASGP project inventory was distributed to 35 regional CSOs	A small team of three individuals: regional program manager (RPM), the Finance Assistant and one CDF were extended to October 30 complete grant closeouts. Staff relocated to CBSG program.
<b>CENTRAL HIGHLANDS</b> (Kabul Office)  <b>EAST</b> (Jalalabad Office)  <b>NORTHEAST</b> (Kunduz Office)  <b>SOUTH</b> (Kandahar Office)  <b>SOUTHEAST</b> (Kabul Office)	October 31, 2011	October 30-31, 2011  ASGP project inventory was distributed to 38 regional CSOs	The RPMs, Finance Assistant, and CDF were extended to November 30 to complete final grant payments. Staff in Kunduz and Jalalabad relocated to CBSG offices and in Kandahar to other local CSO offices to complete their work.

<b>CENTRAL</b> (Kabul Office)	February 29, 2012	January 25-February 29, 2012  ASGP project inventory was distributed to 28 regional CSOs and other USAID implementing partners.	ASGP retained the Kabul Office and Residence until February 29, 2012, in order to maintain program files associated with ongoing financial and program audits by USAID and the Afghan Ministry of Finance.
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## **B. Operations Lessons Learned**

### *Recruiting, Hiring and Training of Field Operations and Program Staff Critical Process*

Although the ASGP field program and operations staff were hired with some work history, not all possessed the level of sophistication necessary to run an Afghan First, Afghan led program. As a result, ASGP strategically and methodically trained and orientated its Afghan teams in the rules and regulations of USAID, Creative policies and procedures and best practices.

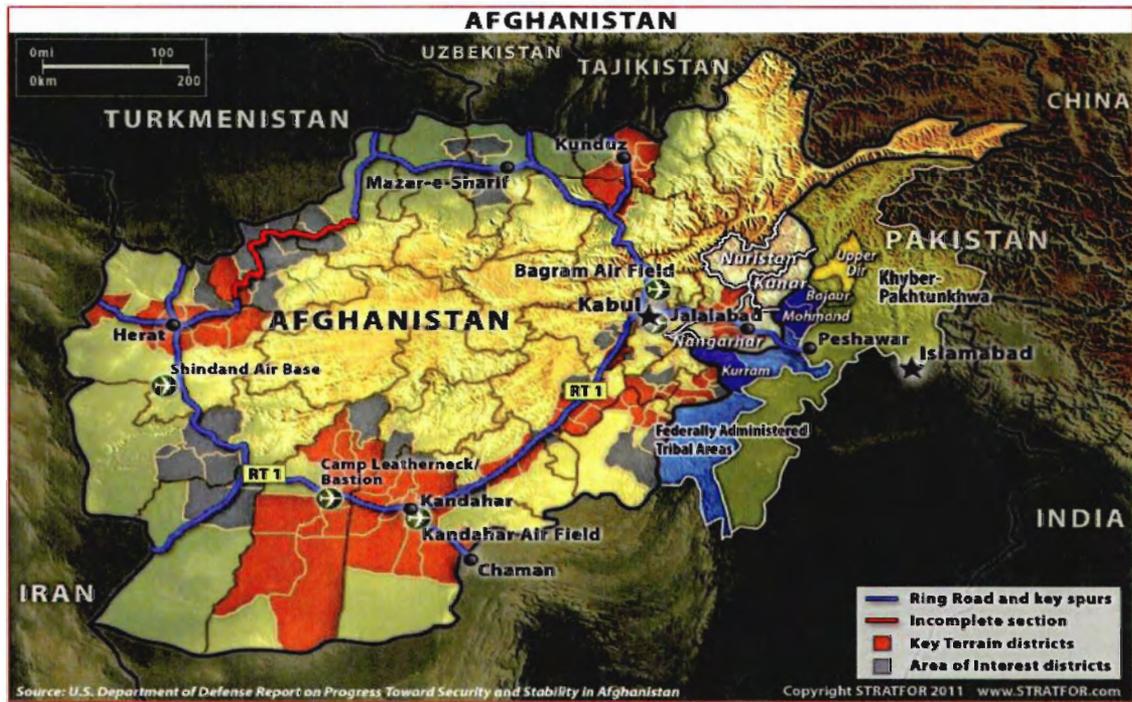
### *Working in Remote Areas Requires Sufficient Technological Support*

Internet connection and quality was limited in remote areas of Afghanistan. Often if internet was provided, it increased the security risk in some of the more conservative areas. ASGP attempted to establish partnerships where possible to have CDFs working out of DoWA offices where permitted and other implementing partners when appropriate.

### *Protocol for operating in Insecure Areas*

ASGP awarded grants to organizations in areas that were quite remote and not secure. Procurement was challenged to deliver grant items to these remote/unsecure areas where there was limited air transport and difficult ground transport at best. As a result, support documentation to prove delivery/receipt of items was difficult to obtain. The purchase and delivery of livestock and animal feed, i.e. goats, chickens, etc. which had to be purchased either in Kabul and/or larger provincial cities and then transported was particularly problematic.

## IV. Security Report



Throughout the course of the entire implementation period of ASGP, July 2009 to February 2011, ASGP did not suffer one security related incident. The security environment impacted ASGP operations in terms of staff's ability to meet with community members, travel between provinces and monitor activities. The section below provides an overview of the security situation present over the last two years and illustrates its effect on ASGP programming.

### **National Security Situation Overview**

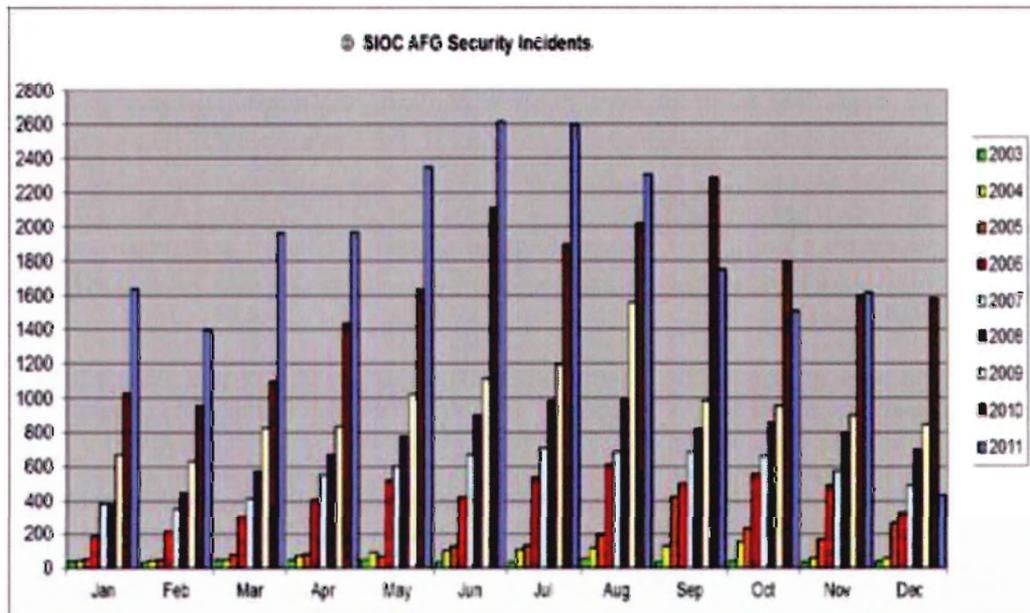
A National Intelligence Estimate by 16 intelligence agencies in 2010 found that there had been little to no progress in the war during 2010. It warned that large swathes of the country were at risk of falling to the Taliban and that the insurgency still had safe havens in Pakistan. According to the UN, there were over 6,000 civilian casualties of war in Afghanistan in the first 10 months of 2010, a 20% increase over the same period in 2009. 2010 saw a 20% increase in troop casualties, up from 521 in 2009 to 701 in 2010. There were, on average, over 1,000 insurgent attacks per month in Afghanistan this year, often twice as many per month as in 2009.

2011 was hailed as yet another 'critical year' for the war. A surge of 33,000 troops, largely into the South and South-East of the country, was instated to counter the burgeoning insurgency and to deny AGE further gains in regions where they were showing growing influence. While 2010 saw increased AGE activity across all the regions partly due to increased international military kinetic operations, it was hoped that 2011 would see the positive effects from the surge and a decrease AGE activity. However, the year opened with an unprecedented 60% increase in AGE attacks per month and record-high numbers of Afghan civilians killed.

Areas that had once been considered more permissive saw an increase in attacks. In April 2010, the UN compound in Mazar was attacked during a riot sparked by the burning of the Koran by an US pastor, killing several foreign UN workers and Afghans and prompting further hardening of security measures by the UN and Western forces. Insurgents continued to heavily target individuals they saw as supporting the Government of Afghanistan and Western governments, which posed increasing security concerns for ASGP staff nationwide. A suicide bombing in a supermarket frequented by Westerners as well as the murder of ex-President Rabbani using a 'suicide-turban' bomber in Kabul city raised additional security concerns in Kabul city. As 2010 progressed, the summer fighting season was the most ferocious yet specifically in the South and South East, with record peaks of 2,600 attacks per month.

In parallel with Afghan peace efforts, the US and its allies began negotiations with the Taliban, although little was accomplished. Afghan women expressed significant concerns about Taliban negotiations, citing that should the Taliban be accepted back into power, women's rights would be the first to be compromised. Tensions between the US, Afghanistan and were further exacerbated as a result of the killing of Osama bin Laden in May 2011 and the accidental 'friendly-fire' incident that killed some 26 x PAK soldiers in November of that year. The upcoming troop withdrawal date of 2014 makes the future of Afghanistan anything but certain. AGE understand that they only need maintain pressure and a steady rate of attrition, to further weaken the Coalition's resolve, perhaps even hasten the withdrawal and strengthen their position during any future negotiations to become a recognized political entity. Ethnic tensions continue to simmer and many speculate that civil war again looms.

**Regional Security Situation Overview**



**Central and Central Highlands Regions:** During the past two years, activity in the central region continued in line with previously associated trends. The Taliban directed their efforts at disrupting supply routes running through the area and targeted convoys carrying ISAF

equipment in order to exert a strangle hold on the capital. Their attempts were largely successful with countless vehicles destroyed and drivers kidnapped and resulted in increased security operations to re-claim these areas in the winter of 2010, ahead of the main campaign season of 2011. Security remained on high-alert in Kabul City, with vehicle checkpoints in abundance, resulting in areas on the outskirts of the city noting higher levels of attacks than elsewhere. ANSF were increasingly targeted as 2010 progressed with December noting several high profile suicide attacks. In 2011, Kabul experienced an increasing number of spectacular attacks as AGE were able to infiltrate into the city and carry out well-planned and executed operations, including attacks on NGOs, western institutions including a major attack on ISAF HQ and the US Embassy, Government of Afghanistan installations, and the murder of Rabbani. Outlying provinces of Kapisa, Panjshir and Parwan, once considered relatively calm and safe, experienced an increasing number of attacks on GoA personnel and ISAF troops, further illustrating the increasing insecurity throughout the region.

**Eastern Region:** The east continued to present huge challenges to INGO operations. With the large kinetic military operations focusing in the south, insurgents were displaced into East and South East Regions to escape the worst of the fighting. Insurgents linked closely with networks based in Waziristan and FATA, including the Haqqani Network, across the Pakistan border, fortifying their ability to conduct attacks. The cross-border movement of insurgents segmented security issues in the eastern region and made movement of ASGP staff significantly challenging. Insecurity in Nuristan during the middle of 2011 made travel between Nuristan and Nangarhar nearly impossible for several weeks. The Nuristan ASGP CDF was unable to travel to the regional office in Jalalabad or make contact with grant recipients due to severe movement restrictions.

**Northern and Northeastern Regions:** During the past two years, AGE increased attacks in the northern region, specifically targeting diplomats, Governors and Afghan Government facilities such as schools. Insurgents appeared to move East from Herat and West from Kunduz, threatening Mazar-e-Sharif which remained reasonably calm. At the end of 2011, a significant suicide at a Shia shrine in Mazar caused heavy casualties and raised the spectra of inter-ethnic fighting. The Northeastern region experienced high levels of AGE activity and was assessed as being a medium threat. ISAF and ANSF conducted numerous apparently successful operations in the area resulting in the arrest and detention of a number of Taliban leaders and insurgent followers. ASGP staff members working from the office in Kunduz took all precautions necessary to keep their activities as low key as possible so as not to draw unnecessary attention to themselves or the program. To maintain a low profile, expatriate ASGP and USAID staff were asked to not visit the ASGP office and instead met with ASGP staff on the PRT as needed.

**South and Southeastern Regions:** The south and the south-east regions saw attack levels significantly rise between 2009 and 2011. The "war zone" areas are the traditional homeland of the Taliban and local support is high. Historically active districts of Kandahar, Helmand, Khost and Ghazni provinces remained the focal point for attacks, although significant incidents also occurred in Nimroz and Zabul. Kandahar district alone recorded more IEDs per month than most regions nationwide. As insurgent activity picked up speed in 2011, all southern provinces were assessed as high threat as Uruzgan and Zabul became more kinetic. Movement of ASGP staff throughout the southern region was significantly impacted by the high rate of insurgent activity. Several incidents completely shut down Kandahar city and made movement for ASGP staff impossible for days. The ease at which the Taliban were able to strike at targets within the region, in conjunction with an increase in attacks on civilians associated with either Government or ISAF activities, placed ASGP staff at an increased level of threat. Suicide attacks and IEDs

are the most utilized method of attack within the area, which put ASGP staff traveling within the region at significant risk. ASGP staff visits in high risk areas were limited where possible and well-coordinated in conjunction with the Security Team. To maintain a low profile, expatriate and USAID staff were asked to not visit the ASGP office and instead met with ASGP staff on the PRT as needed.

**Western Region:** The west saw increased criminal activity, insurgent operations, and kidnapping. Such activity was largely directed against Afghans of worth and is a criminal/financially motivated act as opposed to political. Major attacks such as suicide bombings continued to be primarily directed against ISAF units in the Herat area, although IEDs and illegal vehicle check points were common place on rural, isolated routes, making travel for ASGP staff throughout the region highly dangerous. Kinetic operations in south region pushed experienced fighters into west region, where they linked up with local cells and boosted their motivation and skill levels so that they were able to threaten both Herat and Farah cities as well as carry out attacks on logistics convoys and military troops.

#### **Programmatic Security Situation Overview**

The Security Management Team (SMT) provided assistance and oversight to the program headquarters in Kabul, ASGP regional offices and all staff conducting field visits. The primary role of the SMT was to facilitate a safe and secure working environment for all ASGP staff members and provide security-related advice and assistance where required. This was achieved by the monitoring of activities nationwide, dissemination of appropriate security advice, and development, implementation and monitoring of security policies and procedures throughout the entire program.

Throughout the ASGP expansion, the opening of new offices, and on-going programming in all 34 provinces of Afghanistan, ASGP has had no serious security incidents. There has been one case of a national staff member receiving threatening phone calls. The situation was closely monitored, and due to the nature of the calls, this case was not deemed to be a serious threat. With security upgrades in all regional offices, training in risk mitigation, security awareness and protocols and procedures remained the focus of the security team for the regional office staff.

While ASGP Afghan staff members were subject to the same restrictions and heightened security protocols that were often placed on the expatriate staff, they faced a variety of threats and associated risk which, in many cases, were harder to mitigate than those of expatriate staff. These ranged from threats and intimidation to physical attack and kidnapping. The increasing threat grading assigned to the areas above demonstrated the increase in risks faced by both expatriate and Afghan ASGP staff members operating in Afghanistan. As a result, the ASGP SMT in Kabul continuously assesses each regional office as well as all provinces where ASGP staff are based in order to determine areas of high threat and provide up to date and accurate guidance to staff traveling within and between provinces.

While it was impossible to eradicate all risk, the security team attempted to minimize individual and program exposure as much as possible across all regions of operations. Staff and office profiles, particularly in the more remote and high threat areas, were lowered as much as possible in an attempt to minimize attention. All phones, laptops and compromising equipment were sanitized so individuals are not associated with ASGP or USG. Staff working from home were advised to limit their exposure and maintain anonymity to the extent possible.

While every possible effort was made to ensure that ASGP staff travel throughout the country by the most secure method available. Often US Embassy Air, a recurring problem in some regions

was the ability for Afghan staff to exit and then re-enter the PRT airport for their flights. Staff members continued to use road moves, often through known areas of insurgency, to move to and from CSO visits. With increased instances of illegal vehicle checkpoints (IVCP) conducted by insurgent groups – particularly on arterial routes and remote highways. Greater coordination and facilitation at both USAID and regional PRT levels would have helped to alleviate problems faced by staff when traveling by US Embassy flights.

## V. Transitioning from Stabilization to Resilience: Program Concept for the Next Steps in Gender Equality in Afghanistan following ASGP

### A. Background

Gender equality is essential for the realization of development and stabilization goals in Afghanistan. Afghan women are not only victims of the ongoing conflict and instability- they can also be a source of sustainable stabilization and play a central role in promoting inclusive security.<sup>8</sup> Over the past decade, there have been reductions in the gender gap in Afghanistan. Compared to 2001 when only 5,000 girls attended school, over a third (39%) of the children who attend school today are girls. Afghanistan also has one of the highest percentages of women in formal politics where 27% of the Members of Parliament are female. Five percent of the positions in the military and police force are held by women and 25% of government jobs are filled by women. The Ambassador's Small Grants Program for Gender Equality in Afghanistan (ASGP), the past two and a half years, has contributed to improvements in the lives of Afghan women and to reductions in the country's gender gap. Over 400,000 Afghan women have received program services, skills and training to improve their lives. Additionally, the ASGP supported advocacy outreach of the MoWA and CSOs has raised public's awareness –over six million radio listeners- of the benefits of gender equality to Afghan society. Approximately 1,000 Afghan CSOs have used ASGP grant funds and institutional strengthening to promote women's advancement and gender equality in every province across the country and in close to half (47%) of Afghanistan's districts.

Even with the gender gap closing in Afghanistan; gender equality remains an elusive goal for many women. A 2011 poll by Trust Law, a legal news service of the Thomas Reuters Foundation, found Afghanistan to be "*the most dangerous country for women.*"<sup>9</sup> The country has been rated as the most dangerous place for women overall and the most severe in three of six risk categories: (1) health, (2) non-sexual violence and (3) economic discrimination.<sup>10</sup> The poll highlights the severity of the situation for Afghan women. On the health side, Afghan women have a one in 11 chance of dying in childbirth. For non-sexual violence, 70-80% of girls and women face forced marriages and some 87% of women are illiterate hampering their ability to be gainfully employed.<sup>11</sup> The poll also suggests that these risk categories -non-sexual violence, lack of access to economic resources and healthcare- are greater threats to Afghan women than the constant insecurity and fighting in the country.<sup>12</sup>

<sup>8</sup> Valerie Norville, (2011) *The Role of Women in Global Security*, Special Report 264, United States Institute for Peace, Washington, DC, January 2011.

<sup>9</sup> <http://www.trust.org/trustlaw/news/trustlaw-poll-afghanistan-is-most-dangerous-country-for-women>; In the Trust Law poll, 213 gender experts from five continents ranked countries by overall perceptions of danger as well as by six risks factors: (1) health threats, (2) sexual violence, (3) non-sexual violence, (4) cultural or religious factors, (5) lack of access to resources and (6) trafficking.

<sup>10</sup> <http://www.trust.org/trustlaw/news/trustlaw-poll-afghanistan-is-most-dangerous-country-for-women>

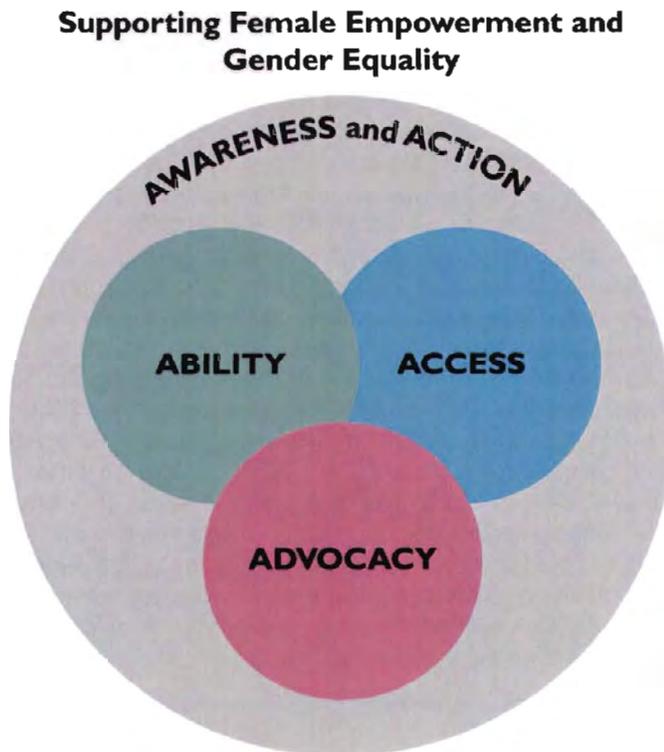
<sup>11</sup> <http://www.trust.org/trustlaw/news/factsheet-the-worlds-most-dangerous-countries-for-women/>

<sup>12</sup> <http://www.trust.org/trustlaw/news/analysis-poll-highlights-hidden-but-deadly-dangers-for-women/>

In a 2002 report the United Nations notes that “In conflict areas across the world, women’s movements have worked with the United Nations to rebuild the structures of peace and security, to rehabilitate and reconcile societies, to protect refugees and the internally displaced, to educate and raise awareness of human rights and the rule of law.”<sup>13</sup> Because Afghan women can play an important role in supporting and sustaining stabilization and development efforts in their country, continued support to women-focused Afghan CSOs at this critical juncture in the country’s development can help solidify the foundation needed to prepare the country to maintain forward momentum after the 2014 pullout of U.S. military and security forces. The aims of the proposed ASGP follow-on program are continued growth in district level programs that support women’s and girls’ development and an increase in community awareness of and support for female advancement and gender equality.

### **B. Program Concept**

Both the achievements and continuing constraints to gender equality in Afghanistan along with the added benefits women and girls can bring to stabilization efforts, point to the need for a follow-on program to the ASGP. The proposed follow-on program outlined here would build on the strengths of the ASGP while deepening program focus to promote and sustain CSO capacity to lead community efforts for female empowerment and gender equality. The follow-on program is comprised of five components, what Creative calls the *Five A’s* – Ability, Access, Advocacy, Awareness, and Action (See Figure 1).



**Figure 1: The Five As**

Each component is described below:

<sup>13</sup> <http://www.un.org/womenwatch/daw/public/eWPS.pdf>

### C. Access

Donor funding in support of female empowerment and gender equality is often limited<sup>14</sup>. However, women-led and women-focused organizations are able to achieve much even with limited resources. Afghan CSOs supported by the ASGP have mobilized and empowered Afghan women in communities, raised the awareness of thousands of Afghans on the importance of girls' education and women's rights to work and successfully advocate for the passage of legislation prohibiting violence against women. An ASGP follow-on program should continue to provide resources for women-focused Afghan CSOs to deliver the programs and services they know community members urgently need. In particular, Creative recommends that funding for the *Quick Impact Grants* (QIG) receive continued USAID support. These grants were implemented in over half of the districts in all 34 provinces across Afghanistan with highly positive reception from local government officials. Officials consistently praised the program pointing out that the ASGP was "doing what it said it would" in providing support for local projects that meet the needs of women and girls. CSO access to funding resources is central to the provision of quality assistance for women and girls who are too often invisible in larger funded projects. With an ASGP small grant in hand, grantees have been able to attract additional financial support for their projects and bring much needed change in women's lives. Change in women's lives at the grassroots level is the foundation for change at the regional and national levels and is an important source of sustainable stability.

### D. Ability

A strong civil society is central to Afghanistan's future. Secretary of State Hillary Clinton has acknowledged the importance of civil society organizations' in molding the future of the country. On a visit to Kabul in 2010, the Secretary spoke of the importance of civil society in the promotion of peace and security in Afghanistan. "I speak from experience," she said, "when I say that the work of Afghan women and civil society groups will be essential to this country's success. If these groups are fully empowered to help build a just and lasting peace, they will help do so. If they are silenced and pushed to the margins of Afghan society, the prospects for peace and justice will be subverted."<sup>15</sup> This is why the ASGP included in its program an institutional strengthening component built on an institutional and gender assessments to enhance CSO's ability to effectively provide services to women and girls and to promote greater gender equality in the communities where they work. For the ASGP program, some 65% of the CSOs underwent institutional and gender audits and 65% were successful in integrating gender into their program activities. In an interview on the impact of the ASGP program, one of the grantee CSO's unequivocally stated that the ASGP institutional strengthening activities is the assistance that has made a difference in their organization's capabilities. "The ASGP," she said, "helped EDP to properly launch the organization."<sup>16</sup> An ASGP follow-on program should take institutional strengthening activities for CSOs to the next level. For the QIG grantees who were start-ups at the time they received support and did not undergo institutional and gender assessments, the assessments should be the next step in their institutional development. The assessments will help these organizations grow from startups into viable organizations. For the mature CSO grantees, technical assistance, training and mentoring should focus on the following areas:

- Business Model Development

<sup>14</sup> Lydia Alpizar, Cindy Clark, Sarah Rosenhek and Verónica Vidal, with inputs from Lucia Carrasco, *Context and Trends Influencing the Funding Landscape for Gender Equality and Women's Organizations & Movements*, AWID, February 2010.

<sup>15</sup> <http://uk.reuters.com/article/2010/07/20/uk-afghanistan-conference-clinton-idUKTRE66J0LN20100720>

<sup>16</sup> Interview with Nargis Nehan from Equality for peace and Development, January 2012.

- Partnerships and Joint Programming
- Advocacy and Community Mobilization

Business model development is critical for CSOs as the donor community downsizes its presence and investments in the country. Fifteen percent of the ASGP grantees have already reported attracting additional funding support beyond ASGP for their projects. A focus on business model development for these CSOs will strengthen their capacity to diversify their funding base and promote financial sustainability. While ASGP grantee CSOs have developed strong relationships with district level officials including the Departments of Women's Affairs (DOWAs), grantees identify deeper partnerships and joint programming as areas that require future support. Lastly, as will be discussed in more detail in the next section, AGSP grantees also identify the need for continued support for advocacy programs.

### **E. Advocacy**

When Afghans are asked what is the most strategic intervention than can be launched to reduce gender inequality in Afghanistan, most say advocacy. They say so because they see advocacy as a down payment for attitudinal and behavior change prerequisites to real change in the lives of Afghan women and girls. A rash of recent incidents of domestic violence against women is an indication of the need for more outreach to community members on gender-based violence and discrimination against women and girls. The ASGP launched the Afghanistan Women's Advocacy Coalition (AWAC) in coordination with the MoWA, by a group of 30 CSOs in 2010. Setting the stage for lasting change in the lives of women and girls, coalition members are leading nationwide advocacy efforts and campaigns focusing on women's and girls' access to education, women's access to justice and women's political participation and leadership. This three prong agenda is critical for women's advancement and stabilization efforts. And the coalition has already had early successes including the passage of a policy increasing enrollment of girls at the primary education levels and continuing to support the passage of a second policy promoting increased enrollment of girls in higher education. CSOs have a special role to play in holding government accountable and ensuring that government policies and programs reflect the preferences and recommendations of peoples in the communities they serve. Because the needs and perspectives of women and girls are often ignored, continued support for advocacy efforts and coalitions like AWAC are required to maintain the momentum of change and engender sustainability of this important contribution CSOs make to inclusive security and representative governance. The more unified CSO voices representing women's needs and perspectives are, the more likely change can solidify stability in Afghanistan over the long run.

### **F. Awareness**

One of the major goals of advocacy efforts is a resulting change in the public's awareness, attitudes and behavior on the rights of women and girls. The Asia Foundation's *2011 Annual Survey of the Afghan People* reports the following:

*Education and illiteracy (25%) remain the major problems facing women in Afghanistan, followed by lack of rights, including women's rights (15%), domestic violence (9%), forced marriage/dowry (8%), healthcare (8%), poverty (8%), women not being able to leave their home (6%) and women under the control of men (6%)....Support for women being allowed to*

*work outside the home continues to fall – from 71% in 2006 to 62% in 2011. About one third of respondents (35%) say that women should not be allowed to work outside the home.<sup>17</sup>*

ASGP Advocacy Coordination Grants (ASG) grantees have implemented successful awareness campaigns including mobile theater and puppet shows to combat gender based violence. By all accounts these interventions have led to a high awareness of the illegality and undesirability of these practices. Similarly, ASGP's Service Delivery Grants (SDG) grantees of which many are radio stations have developed and aired awareness raising messages and public education announcements on women's rights and gender equality. These programs have reached over 6 million listeners. Awareness campaigns are an excellent way to connect the grassroots to social change and there is a continuing need for support to maintain and expand the reach of these programs. Continued consistent media outreach can make a lasting difference and many of the ACG grantees have ideas, strategies and plans for designing and adapting messages and media. A follow-on program that includes and support for an awareness component can tilt the balance in favor of more rights for women and girls.

### **G. Action**

There is a continued need for service delivery that meets the needs of women and girls in Afghanistan. While there have been improvements over the past decade, women and girls, particularly in the rural provinces often do not receive services and benefits they are entitled to and need. ASGP grantees have been particularly successful in meeting the needs of women and girls. They have used the small grants to take action to close the gap in service delivery for women and girls. The majority of the grantees (97%) reported that the ASGP grants benefited women and girls. More than half (65%) of the grantees provided assistance for women in income generation and starting new businesses and almost a quarter (19%) of the grantees reported that they provided support for literacy program for women and girls. When Afghan women are provided with the skills and resources to earn an income and contribute to the welfare of their families, the result is what UNICEF calls a *double dividend*<sup>18</sup> - women and children benefit- both their lives are changed assisting families, communities and nations in getting closer to achieving the Millennium Development Goals (MDGs). To continue to help Afghanistan reap the benefits of the double dividend, an ASGP follow-on program should include a targeted focus on funding CSO service delivery especially projects that strengthen the employment and income generation skills of women and those that provide the resources women need to start and grow their micro enterprises and employ other women.

As Afghanistan moves forward with its transition to the 2014 military pullout, there is a growing need for strategic leadership. Projects that focus on enhancing the leadership capacity of civil society and government representatives can contribute to the pool of strategic leaders in the country. Leadership coaching for female representatives in civil society and government can be used to leverage earlier capacity strengthening programs. Leadership coaching is a personal development process designed to enhance a leader's success in achieving her professional objectives within the context of national development goals. Leadership coaching focuses on the individual and its successful implementation benefits both the individual and the nation. Benefits include retention of valued talent, increases in productivity, development of high-potential performers, greater job satisfaction for the participant, and achievement of national development objectives like gender equality. A follow-on ASGP program should include a

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<sup>17</sup> <http://asiafoundation.org/resources/pdfs/KeyFindingsAGSurveyBookFinal.pdf>

<sup>18</sup> UNICEF, *The State of the World's Children, 2007: Women and Children the Double Dividend of Gender Equality*, New York, 2006.

leadership coaching component to harness the stabilizing effect of female civil society and government representatives.

#### H. Aligning a Follow on Program with CSO Needs

In January 2012, Creative ASGP staff held focus group discussions with select grantees for reflection and feedback on the Program at its closeout. As part of the discussion participants were asked to identify continuing CSO needs in promoting gender equality. Table 1 includes a list of six major needs identified by the discussion participants and the corresponding follow-on activities discussed above along with the related components of the 5 A's proposed activities.

**Table 1. CSO Identified Needs and Follow on Program Activities**

Gender Equality Needs Identified by ASGP Partners	Proposed Follow-On Program Activities	The Five A's
1. Additional resources to address continuing social and economic development challenges in communities	<ul style="list-style-type: none"> <li>• CSO grant program</li> <li>• Technical assistance and training on private sector engagement and business model development</li> </ul>	<ul style="list-style-type: none"> <li>• Access</li> <li>• Awareness</li> <li>• Action</li> </ul>
2. Additional opportunities for funding/support for sector specific female economic empowerment projects	<ul style="list-style-type: none"> <li>• CSO grant program</li> <li>• CSO grant and re-granting program</li> </ul>	<ul style="list-style-type: none"> <li>• Access</li> </ul>
3. Additional capacity to and opportunity for CSO joint programming	<ul style="list-style-type: none"> <li>• Strengthen institutional capacity for intra-CSO partnerships, collaboration and coordination</li> <li>• Leadership coaching</li> </ul>	<ul style="list-style-type: none"> <li>• Ability</li> </ul>
4. Greater opportunities for qualified CSOs to implement re-granting programs	<ul style="list-style-type: none"> <li>• CSO re-granting program</li> <li>• Build CSO re-granting capacity</li> </ul>	<ul style="list-style-type: none"> <li>• Access</li> <li>• Ability</li> </ul>
5. Expanded communication and dissemination of information on fellow CSOs' lessons from internal institutional strengthening efforts	<ul style="list-style-type: none"> <li>• Strengthen CSO institutional capacity for collaborative learning</li> <li>• Leadership coaching</li> </ul>	<ul style="list-style-type: none"> <li>• Ability</li> </ul>
6. Greater role for Civil Society Organizations including strategies for how CSOs can promote deeper social change	<ul style="list-style-type: none"> <li>• Support CSO continuing advocacy and media projects</li> <li>• Technical assistance, training and leadership coaching for CSO, government and community partnerships</li> </ul>	<ul style="list-style-type: none"> <li>• Ability</li> <li>• Awareness</li> <li>• Advocacy</li> </ul>

#### I. Summary

Afghanistan is at a crossroads and as the country prepares for the 2014 military pullout and transition to greater local autonomy, there is an opportunity to promote stabilization and CSO resilience through continuing support for female empowerment, women-led and women-focused CSOs and female representatives in government agencies like the Ministry and Departments of Women's Affairs. The proposed follow-on activities will help to consolidate progress to date and strategic positioning of women and women-focused organizations in Afghanistan to contribute to a stable and inclusive future.

**VI. ANNEXES**

**A. Institutional and Gender Audit Report**

**B. ASGP Detailed Project Listing**



The U.S. Ambassador's Small Grants Program to Support Gender Equality  
in Afghanistan (ASGP)

برنامه پروژہ‌های کوچک سفیر جهت حمایت از تساوی امور جندر در افغانستان

د سفیر د وړو پروژو پروگرام په افغانستان کې د جندر د مساواتو د ملاتړ لپاره



# AMBASSADOR'S SMALL GRANTS PROGRAM TO SUPPORT GENDER EQUALITY IN AFGHANISTAN

## CIVIL SOCIETY ORGANIZATIONS CAPACITY DEVELOPMENT PROGRAM

### INSTITUTIONAL AND GENDER AUDIT REPORT

NOVEMBER 2011



**List of Acronyms**

ACG	Advocacy Coordination Grant
ASGP	Ambassador's Small Grants Program to Support Gender Equality in Afghanistan
AWAC	Afghan Women's Advocacy Coalition
CDF	Capacity Development Facilitator
CDTA	Capacity Development Technical Assistant
CSO	Civil Society Organization
3D	Determination Diversity Drive Consulting Company
DoWA	Department of Women's Affairs
GIRoA	Government of the Islamic Republic of Afghanistan
GIS	Geographic Information System
I&GA	Institutional and Gender Audit
ISP	Institutional Strengthening Plan
MoWA	Ministry of Women's Affairs
PMIS	Program Management Information System
RPM	Regional Program Manager
QIG	Quick Impact Grant
SDG	Service Delivery Grant
TICC	Taught and Innovation Consultancy Company
TSG	Targeted Sustainability Grant
USAID	United States Agency for International Development
USG	United States Government

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## **1. Introduction**

Since July 2009, the Ambassador's Small Grants Program (ASGP) to Support Gender Equality provides institutional capacity development and advocacy support to women-focused Afghan civil society organizations (CSOs) via grants to improve gender equality, help women secure improved socioeconomic opportunities and advocate for women's rights. ASGP worked closely with the Ministry of Women Affairs (MoWA) in 17 provinces then expanded its activities to cover all 34 provinces of Afghanistan.

The goal of ASGP is to improve the status and quality of life of Afghan women and girls by strengthening the capacity of women-focused CSOs to contribute to the social, economic, and political development of women. Flexible, rapid-response grants enhance women's opportunities in capacity development, gender mainstreaming, advocacy, economic development, education and literacy, health, vocational training, and social and political participation. Funded by the U.S. Government, ASGP is administered by USAID and implemented by Creative Associates International.

To date, ASGP processed 1,053 applications for all types of grants from CSOs in 34 provinces of Afghanistan; these applications were reviewed and awarded by USAID. During the second quarter of 2011, there were 841 ongoing grants in all regions being implemented by recipient CSOs which aimed at developing organizations' capacity for improved and sustainable program management and service delivery.

## **2. Overview**

The goal of ASGP is to strengthen the capacity of women-focused CSOs to contribute to the social, economic, and political development of women. During the program lifetime, ASGP has worked hand in hand with 982 CSOs to strengthen their institutional capacity and promote long-term sustainability. The ASGP approach was centered on targeted capacity development support for all of the CSOs involved, from nascent organizations, to larger more established CSOs. Over the past 2 years, ASGP has worked with 892 Quick Impact Grants (QIG) recipients to provide guidance, hands-on procurement support, and oversight to permit inexperienced CSOs to engage in productive and meaningful service delivery quickly and at a modest scale.

I&GA is a strategic assessment tool, specifically intended to help strengthen the commitment and capacity of Afghan CSOs to achieve gender equality in organizational planning, governance, management, policy, advocacy, finance, and development.

Under the Service Delivery Grant (SDG) and Advocacy Coordination Grant (ACG) award mechanisms, collaborative, formal Institutional and Gender Audit assessments (I&GAs) are conducted, resulting in CSO-specific capacity development plans which guide the provision of technical assistance. Through tailored SDG and ACG workshops and direct technical assistance,

ASGP worked with 72 SDG and 17 ACG recipients to address focus areas identified in the pre I&GA assessment, these areas include:

- 1) Strategic planning
- 2) Internal governance
- 3) Project management
- 4) Human resource development
- 5) External relations
- 6) Financial management, and
- 7) Fundraising

More than 120 CSOs carried out a formal I&GA assessment and 93 went on to produce and complete ASGP grant applications with regular technical assistance from ASGP's Capacity Development Technical Advisors (CDTA) and Capacity Development Facilitators nationwide. Two departments within MoWA carried out the formal I&GA assessment: Department of Public Relations and Gender Advocacy, and Coordination and International Relations.

### **3. CSO Capacity Development Programs**

During the program lifetime, ASGP has worked with 982 recipient CSOs to provide guidance, hands-on procurement support, and oversight to permit inexperienced CSOs to engage in productive and meaningful service delivery quickly and at a modest scale. Additionally, ASGP supported CSOs to develop specific capacity development plans which guide the provision of technical assistance.

Technical assistance was provided by specialized experts on the ASGP staff, as well as by a cadre of CDTAs. To ensure that CDTAs were able to provide quality technical assistance to grant recipients, CDTAs and key program staff attended seven internal seminars throughout the year, focused on Institutional and Gender Auditing, Strategic Planning and Fundraising, and Coaching, to build their skills and their ability to disseminate knowledge properly to ASGP grant recipient organizations.

Capacity development was also facilitated by the formal administrative and reporting requirements, or milestones, which are included in grant agreements. For example, through the I&GA process, ASGP found that many CSOs are typically weak in accounting and administrative systems and procedures. By requiring these systems to be brought up to an acceptable standard as part of the grant implementation process, grant recipients developed capacity as they implemented. Monthly reports were submitted and approved before the next infusion of grant funds or in-kind resources were distributed. In the cases where substandard reports were submitted, ASGP CDFs, finance, and grants staff worked with grant recipient staff to revise and resubmit reports. This hands-on, project-related mentoring is far more effective than generic financial management training and can easily be accomplished in the midst of project implementation.

ASGP's Capacity Development Unit continued to ensure support in recruitment of qualified cadre of consultants to provide technical assistance and training for SDG and ACG grantees. To achieve this

goal, ASGP developed a database of Afghan short-term technical consultants based in Kabul and around the country.

Many SDG and ACG partners have successfully identified and recruited talented Afghan consultants to contribute to the CSOs' institutional strengthening, as required in their grant agreements. However, some grant recipients have struggled to do so. Therefore, ASGP facilitated the identification of experienced Afghan consultancy companies to ASGP Grantees to contract directly to ensure delivery of capacity development support. ASGP successfully managed a bidding process and identified several qualified companies, which have been introduced to partner CSOs in the Central, North and West program regions.

In June 2011, two experienced institutional strengthening companies were contracted to assist ASGP partner CSOs to ensure delivery of capacity development support. Taught and Innovation Consultancy Company (TICC) provided services for CSO grantees in the Central and West Regions. Determination Diversity Drive (3D Consulting) implemented the same for CSOs in the Northern and Northeast regions. Based on the proximity of the provinces, CSOs in Central Highlands



Zar Consulting Comp conducts training for CSOs in Bamyan Province

were supposed to work with TICC but due shortcomings in the performance of TICC in the West and Kabul that were related to the technical approach, lack of consultants, financial issues, and limited time, the capacity building activities were conducted by Zar Consulting Company which had come second in the bidding process.

TICC and 3D provided training on the above mentioned capacity development areas. 3D as well as some of the independent consultants have developed manuals, provided training staff and supported recipient CSOs to develop and upgrade systems and procedures in line with the ASGP I&GA findings. Zar provided orientation on the adaptation of the manuals to the CSOs in the Central Highlands.

The ASGP Capacity Development Unit and Regional Program Managers closely monitored the work of the consultancy companies to ensure delivery of quality training and deliverables based on international best practice and the needs of each CSO.



In July, ASGP conducted a two-day Assessment Workshop for Service Delivery Grant (SDG) partners from North, North East, East, Central, Central Highlands and West regions. The aim of the workshop was to allow SDG partners to share their experiences working with ASGP and to identify lessons learned. All participants had the opportunity to discuss their grant implementation and share opportunities for future endeavors. The workshop was attended by representatives from 18 SDG partners.

Capacity Development Assessment Program, Kabul, July 2011

## **4. CSO Capacity Assessments**

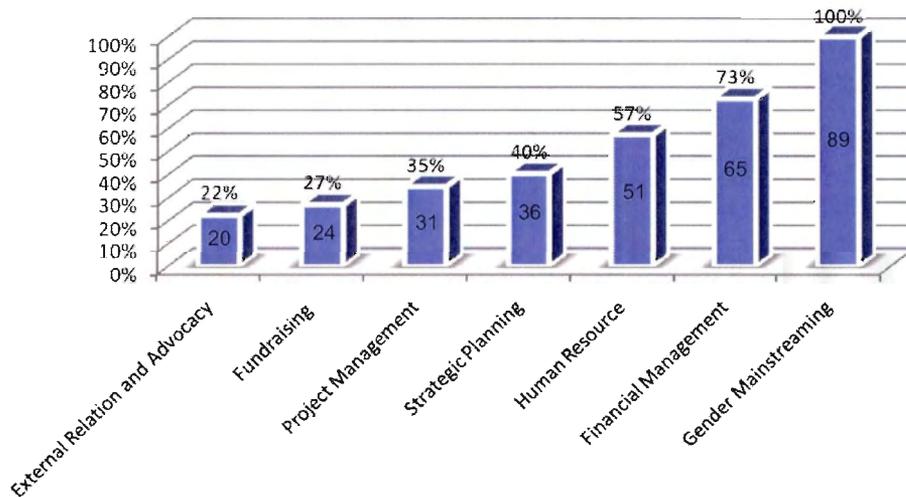
Comprehensive pre and post assessments were conducted for SDG and ACG recipients; the pre I&GA, conducted by ASGP CDTAs prior to grant award and implementation. The findings were used to identify the most critical organizational and technical capacity needs of participating CSOs and to identify specific interventions necessary to develop that capacity. Institutional capacity is assessed using a series of institutional growth indicators or benchmarks. The assessment results for each CSO provided a baseline against which the institutional development of the CSO measured.

Upon successful completion of the grant, CSO administered a post I&GA assessment to determine and measure the development aspects within the focused areas.

### **i. Pre I&GA Assessment**

Through tailored SDG and ACG workshops and direct technical assistance, ASGP worked with 72 SDG and 17 ACG recipients to identify focus areas using the I&GA assessment tool. These areas include strategic planning, internal governance, project management, human resource development, external relations, financial management and fundraising. Based on the findings of assessment, the focus areas for development were incorporated in the recipient CSOs grant applications; the below chart illustrates percentage of focus areas identified in 89 CSOs.

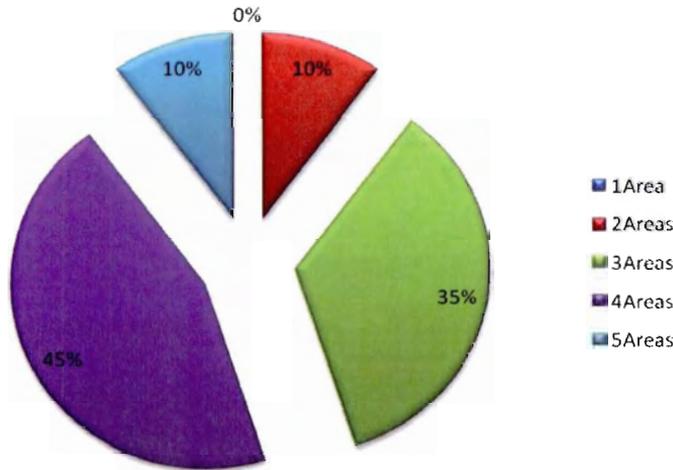
### Focused Areas Identified for Capacity Development



When analyzing each of the seven areas of organizational development, the majority of 89 organizations identified the need for strengthening in financial management, human resources and strategic planning, with one third in project management and fundraising; all of the 89 had gender mainstreaming into their development program. Few organizations noted organizational governance as an area of weakness, although ASGP has identified it as a key need in nearly all organizations involved. As a result, ASGP CDTAs and CDFs have designed a governance module that will be disseminated to each participating organization.

Of the 89 CSOs, 45% identified 4 focus areas and 35% 3 focus areas while 10% in 5 areas, these organizations had the basic capacity but further efforts required to develop and ensure improved institutional capacity. In addition, the remaining 10% identified needs in 2 areas of development, these organizations had substantial institutional basis but development assistance needed to mainstream gender into their programming and services.

### Percentage of CSOs with Areas of Focus



With the support of ASGP staff and CDTAs grant applications developed for the recipient CSOs, the focus areas identified in the pre I&GA integrated into the capacity development segment of the grant applications based on which each CSO received services by the consultants.

#### ii. Manual development and standardization:

Following the development of the manuals by 3D, a consultant was hired by ASGP to review and standardize the documents. The final versions were distributed to the Western Region CSOs who faces challenges with the completion of the capacity building activities that were agreed upon with TICC consultancy firm.

#### iii. Post I&GA Assessment

In October 2011, ASGP commenced the post I&GA process for the CSOs that successfully completed ASGP grant and the capacity development programs. The process was conducted by independent consultants in West, North, North East, Central and Central Highlands regions. The post I&GA assessment determines the changes occurred in the capacity of recipient CSOs after the implementation of grant and capacity development programs.

Of the 89 recipient CSOs, 67 have successfully completed their capacity development programs – managed and delivered mainly by contracted companies, few of them hired consultants for capacity development. The remaining 22 were CSOs in the Western region, whose programs were not completed due to issues in the implementation of the contracts between the CSOs and TICC.

#### iv. Results

ASGP conducted post grant implementation assessment of ACG and SDG recipients in all regions to observe output of the grant and the effectiveness of institutional capacity development programs. A total of 89 CSOs successfully implemented and completed ACG and SDG programs, of which 67

(75%) completed their capacity development initiatives during grant lifetime. The remaining 22 organizations received trainings in focus areas but standards of services by TICC concerning manual development and adaptation were not satisfactory.

During the post I&GA round, 58 CSOs were thoroughly assessed by the same tool to determine the changes in the institutional capacity of each recipient organization following development services. The assessment team could not visit the other 9 CSOs because of travel issues or unavailability of pre I&GA report; however, improvements are anticipated in the focused areas based on the reports from ASGP program staff and CSOs.

Data analysis made by areas of institutional capacity, as narrated in the following points.

- 1) **Strategic planning:** 40% of CSOs identified SP as one of the focus area, of these CSOs the post I&GA results indicate 44% have well developed 3-5 year strategic plan with a vision, clearly defined mission statement that includes a mandate for gender equality and CSOs formally consider the perceptions, opinions and needs of women and men equally in top level strategic planning as they had formal processes in place to verify that gender equality is considered most of the time.
- 2) **Internal governance:** There were few CSOs that focused on internal governance, they have utilized the fund that supported them in having written and defined organizational structures, including an organizational chart, organizations formed the advisory committee and have board of directors with at least one female board member. Additionally, board members take leadership in the development and review of internal policies/procedures and reported to maintain the appropriate boundaries when it comes to organizational decision-making.
- 3) **Project management:** Project Management is an important segment of any organization and it was the highlight of 35% of CSOs. 65% of the recipient organizations received comprehensive training related to proposal writing and project development, work plan development and monitoring and evaluation.

Following the development and adoption of project management manuals, recipient organizations reported using the improved and standard approaches of project management, now each department creates work plans and regularly follows up to manage tasks and they have effective system of data collection to determine progress against objectives through M&E system and appropriate set of indicators with gender disaggregation. PM manual guides CSOs to effective and satisfied program and service in communities as they equally consider the opinions, ideas and needs of both women and men from the community in project planning and implementation.

- 4) **Human resource development:** Consultants and companies providing capacity development services supported grant recipients to have human resource development manuals and guidelines. Of the CSOs identified HRD as one of the focus area, 45% shown improvement in human resource department. The manuals and training programs promoted organizations in

having clearly defined HR policies and regulations in writing, staff members have written job descriptions that reflect their actual responsibilities, and they demonstrate a commitment to gender equality through competency-based recruitment, selection and hiring practices tied to behaviors, skills and knowledge, rather than just education level or years of experience; as a result, progress toward gender equality is consistently being made.

More importantly, CSOs currently have at least one female senior staff member and is committed to full gender equality and investment in professional development opportunities for female staff in the future. Also, CSOs have written policies and procedures for the administration of salaries, benefits and human resource matters and all staff members are familiar with them and how to apply them and they create annual staff performance reviews with specific performance objectives.

- 5) **External relations and advocacy:** There were 20 organizations focusing on external relations and advocacy area, of these, 85% successfully received services that lead to membership of advocacy networks focusing on gender equality. Besides, the service delivery programs enabled organizations to develop a comprehensive strategic external communications plan focusing on its mission-related activities and sharing its gender equality mandate; moreover, staffs are knowledgeable about advocacy that allows CSOs to lead advocacy campaigns and systematically advocate for gender equality in the communities where they work.
- 6) **Financial management:** 73% CSOs highlighted FM in their pre I&GA as one of the focus areas for development. These organizations were provided with comprehensive training programs, including on the job trainings to for greater outcomes. Service provider companies and private consultants worked closely with recipient organizations and developed financial manuals and forms/templates for transparent and effective financial system 54% of CSOs well utilized the resources and acquired the knowledge that helps them in effective management financial system with internal controlling approaches for handling of cash deposits, approval over spending and disbursement etc. Grant funding also enabled recipient organizations to have the Quick Book program installed, the software further promotes improved management and maintenance of financial data and be used to generate various reports to both internal and external stakeholders when required.
- 7) **Fundraising:** Fundraising is the key to sustainable programs and services for any CSO. There were 24 organizations identifying fundraising as an essential focus area. Of them, 75% has fundraising system in place with clear guidelines and strategy for raising private donor funds.

## 5. Challenges

Institutional capacity development programs are lengthy processes in nature. They require considerable time, comprehensive analysis, qualified capacity and collaborative and supportive efforts between all parties. As the goal of ASGP was to strengthen the capacity of women-focused CSOs in

Afghanistan, the program put every possible effort to ensure an effective process in order for the recipient CSOs to improve working capacity and contribute to the social, economic, and political development of women. Despite continuous efforts and hard work by all involving parties, there were challenges faced during the program, they are as listed below:

- **ASGP Capacity Development Unit:** There were very limited number of staff in the capacity development unit, this made it hard to reach out to every CSO and provide the required support. Besides, the unit needed a standard and effective approach in place to establish and maintain responsive process;
- **Limited time for capacity development program:** Capacity development process requires considerable amount of time to identify the needs and work on addressing the gaps. However, the shortened grant implementation period as well as the regular changes in the approach reduced the time required to manage development process.
- **Lack of Qualified Afghan Consultants:** The program faced an early challenge when CSOs reported issues concerning lack of qualified and experienced consultants. Despite ASGP's efforts to establish and maintain a database of qualified consultants who work with recipient organizations, the challenge remained high.
- **Communication between ASGP and CSOs:** Communication is the key to effectiveness of such programs but it lacked between ASGP capacity development unit and recipient CSOs. One of the reasons behind the lack of communication is the limited human resources responsible for the coordination from both ASGP and the CSOs.
- **Lack of qualified capacity development consultancy companies:** ASGP agreed to identify and recommend qualified consultancy companies to CSOs for well-managed and effective services but it was a challenge to find qualified consultancy companies who work with CSOs. Out of the three best identified firms, one had major issues that led to the cancellation of the contracts with the CSOs in the Western region.
- **Lack of Cooperation between the CSOs and the consultancy firms:** Some of the CSOs did not like the fact that some of the grants funds would be paid to the consultancy firms. ASGP received complaints from the consultancy firms about the CSOs who wanted to strike financial deals with the consultancy firms, and when they failed, they made it difficult for these firms to finish their agreed upon activities.
- **Grant application review and approval:** Lengthy process of application review and approval that lead to shortened duration of ACG and SDG programs;
- **CDTAs:** CDTAs involved in the pre assessment of CSOs lack thorough understanding of I&GA tool and how to conduct assessment.

### Annex 1: Civil Society Organizations Assessment Table

Annex one of this document shows the in-depth picture into the pre and post assessment of CSOs covered in this process, which has been conducted before and after the grant implementation respectively. The data presented on this table is based on seven areas of I&GA that includes two sets of scores - pre and post assessment scores. Depending on the results of pre I&GA, each CSO had at least two focus areas to work on, the blue highlights in the table indicate focus areas for each CSO.

Civil Society Organization <i>Name of civil society organizations</i>	Province	IG&A Score Obtained	Strategic Planning	Internal Governance	Project Management	Human Resource Development	External Relations & Advocacy	Financial Management	Fundraising & Development	Total	Stage
<b>Maximum achievable score</b> <i>Each area of I&amp;GA has a maximum score. Scores vary depending on the number of indicators within the level.</i>			<b>15</b> <i>Maximum Score for SP</i>	<b>18</b> <i>Maximum Score for IG</i>	<b>15</b> <i>Maximum Score for PM</i>	<b>30</b> <i>Maximum Score for HRD</i>	<b>15</b> <i>Maximum Score for ER</i>	<b>21</b> <i>Maximum Score for FM</i>	<b>9</b> <i>Maximum Score for FD</i>	<b>123</b> <i>Maximum Total Score</i>	<i>There are four stages in the I&amp;GA tool; each organization come under one of the stage based on the total score obtained.</i>
<i>Name of civil society organizations</i>	<i>Province where CSO locates</i>	<b>Pre Scores</b> <i>CSO obtained in the pre assessment</i>	<b>10</b> <i>CSO obtained 10 for SP in pre assessmt</i>		<i>The blue highlight indicates PM is a focus area for CSO.</i>			<i>The blue highlight indicates FM is a focus area for CSO.</i>	<i>The blue highlight indicates fund raising is a focus area for CSO.</i>	<b>78</b> <i>Total score of pre assessment</i>	<b>Strengthening</b>  <i>CSO found to be in the strengthening area</i>
		<b>Post Scores</b> <i>CSO obtained in the post assessment</i>	<b>15</b> <i>CSO obtained 15 for SP in post assessmt</i>							<b>110</b> <i>Total score of post assessment</i>	
		<b>Result</b> <i>Determined from pre &amp; post scores</i>	<b>Example: 50%</b> <i>Indication of 50% increase from pre assessmt</i>	<b>Example: -50%</b> <i>Indication of 50% decrease from pre assessmt</i>							

**Annex 1: Civil Society Organizations Assessment Table  
Institutional & Gender Audit Results**

Civil Society Organization	Province	IG&A Score Obtain	Strategic Planning	Internal Governance	Project Management	Human Resource Development	External Relations & Advocacy	Financial Management	Fundraising & Development	Total	Stage
<b>Maximum achievable score</b>			<b>15</b>	<b>18</b>	<b>15</b>	<b>30</b>	<b>15</b>	<b>21</b>	<b>9</b>	<b>123</b>	
Aseya Support Association	Hirat	Pre	8	12	8	16	9	10	5	68	Strengthening
		Post	13	16	14	29	15	19	7	113	High Performance
		<b>Result</b>	63%	33%	75%	81%	67%	90%	40%	66%	
Afghan Women Association for Rehabilitation and Development	Kabul	Pre	10	19	11	17	14	13	5	89	Strengthening
		Post	12	18	15	30	15	21	7	118	High Performance
		<b>Result</b>	20%	-5%	36%	76%	7%	62%	40%	33%	
Afghan Women Empowerment Organization	Bamyan	Pre	10	13	11	17	9	9	4	73	Strengthening
		Post	10	18	15	30	13	21	4	111	High Performance
		<b>Result</b>	0%	38%	36%	76%	44%	100%	0%	52%	
Afghanistan Development and Welfare Services Organization	Balkh	Pre	13	16	11	26	9	14	5	94	Strengthening
		Post	15	18	15	27	12	17	8	112	High Performance
		<b>Result</b>	15%	13%	36%	4%	33%	21%	60%	19%	
Afghanistan Youth Cultural Foundation	Samngan	Pre	10	13	12	21	11	15	5	87	Strengthening
		Post	12	14	13	25	13	18	8	103	High Performance
		<b>Result</b>	20%	8%	8%	19%	18%	20%	60%	18%	
Afghan Women Services and Education Organization	Kabul	Pre	14	16	11	25	12	18	7	103	High Performance
		Post	15	18	15	28	15	20	9	120	High Performance
		<b>Result</b>	7%	13%	36%	12%	25%	11%	29%	17%	
Artist Union Association of Balkh	Balkh	Pre	6	13	10	25	10	15	3	82	Strengthening
		Post	12	15	13	24	11	17	7	99	Strengthening
		<b>Result</b>	100%	15%	30%	6%	10%	13%	100%	21%	

Ambassador's Small Grants Program to Support Gender Equality in Afghanistan (ASGP)

Civil Society Organization	Province	IG&A Score Obtain	Strategic Planning	Internal Governance	Project Management	Human Resource Development	External Relations & Advocacy	Financial Management	Fundraising & Development	Total	Stage
Assistance to Defend Women Right Organization	Kabul	Pre	15	16	13	28	13	19	9	113	High Performance
		Post	14	17	14	30	14	21	8	118	High Performance
		<b>Result</b>	-3%	6%	8%	7%	8%	11%	-9%	4%	
Bahar Sazindagi Organization	Bamyan	Pre	12	18	10	22	11	14	5	92	Strengthening
		Post	15	17	13	28	15	21	9	118	High Performance
		<b>Result</b>	25%	-6%	30%	27%	36%	50%	80%	28%	
Community Center for Disabled	Kabul	Pre	11	15	10	22	10	15	6	89	Strengthening
		Post	15	17	15	30	15	21	9	122	High Performance
		<b>Result</b>	36%	13%	50%	36%	50%	40%	50%	37%	
Center for Visual Arts	Hirat	Pre	8	16	11	20	10	13	8	86	Strengthening
		Post	14	17	15	29	14	18	9	116	High Performance
		<b>Result</b>	75%	6%	36%	45%	40%	38%	13%	35%	
Coordination of Humanitarian Assistance	Kabul	Pre	14	18	12	28	11	20	7	110	High Performance
		Post	15	18	15	30	14	21	9	122	High Performance
		<b>Result</b>	7%	0%	25%	7%	27%	5%	29%	11%	
Development and Humanitarian Services for Afghanistan-Radio Killid	Kabul	Pre	12	18	13	28	12	21	8	112	High Performance
		Post	15	18	15	30	15	20	9	122	High Performance
		<b>Result</b>	25%	0%	15%	7%	25%	-5%	13%	9%	
Legal and Cultural Services for Afghan Women and Children	Kabul	Pre	15	17	12	22	14	15	5	100	Strengthening
		Post	15	18	15	30	15	21	8	122	High Performance
		<b>Result</b>	0%	6%	25%	36%	7%	40%	60%	22%	
Tawana Organization for Promotion	Balkh	Pre	9	14	13	18	9	12	5	80	Strengthening
		Post	13	16	13	25	13	19	8	107	High Performance
		<b>Result</b>	44%	14%	0%	39%	44%	58%	60%	34%	

Ambassador's Small Grants Program to Support Gender Equality in Afghanistan (ASGP)

Civil Society Organization	Province	IG&A Score Obtain	Strategic Planning	Internal Governance	Project Management	Human Resource Development	External Relations & Advocacy	Financial Management	Fundraising & Development	Total	Stage
Turkaman Youths Association	Hirat	Pre	7	14	11	18	9	11	7	77	Strengthening
		Post	13	17	15	29	14	20	9	117	High Performance
		<b>Result</b>	86%	21%	36%	61%	56%	82%	29%	52%	
Saba Media Organization	Kabul	Pre	15	18	14	29	15	20	9	120	High Performance
		Post	15	18	15	30	15	21	9	123	High Performance
		<b>Result</b>	0%	0%	7%	3%	0%	5%	0%	3%	
Shuhada Organization	Bamyan	Pre	13	14	10	21	11	13	8	90	Strengthening
		Post	15	18	15	28	15	21	9	121	High Performance
		<b>Result</b>	15%	29%	50%	33%	36%	62%	13%	34%	
Health and Rehabilitation Program for Afghanistan	Hirat	Pre	13	15	12	23	14	16	8	101	Strengthening
		Post	14	16	14	28	13	20	8	113	High Performance
		<b>Result</b>	8%	7%	17%	22%	-7%	25%	0%	12%	
Voice of Women Organization	Hirat	Pre	13	13	11	25	13	15	6	96	Strengthening
		Post	14	17	14	28	15	20	9	117	High Performance
		<b>Result</b>	8%	31%	27%	12%	15%	33%	50%	22%	
Organization for Economic and Social Development	Balkh	Pre	9	16	10	16	10	11	5	77	Strengthening
		Post	14	16	14	26	10	18	7	105	High Performance
		<b>Result</b>	56%	0%	40%	63%	0%	64%	40%	36%	
Rabia Balkhi Radio Broadcast Network	Balkh	Pre	12	17	12	24	12	16	7	100	Strengthening
		Post	14	18	15	29	15	20	9	120	High Performance
		<b>Result</b>	17%	6%	25%	21%	25%	25%	29%	20%	
Female Rehabilitation Development Organization	Balkh	Pre	15	13	11	17	11	14	9	90	Strengthening
		Post	14	15	13	25	13	18	9	107	High Performance
		<b>Result</b>	-7%	15%	18%	47%	18%	29%	0%	19%	

Ambassador's Small Grants Program to Support Gender Equality in Afghanistan (ASGP)

Civil Society Organization	Province	IG&A Score Obtain	Strategic Planning	Internal Governance	Project Management	Human Resource Development	External Relations & Advocacy	Financial Management	Fundraising & Development	Total	Stage
Khatamul Anbia Cultural and Services Organization	Hirat	Pre	12	15	12	22	11	16	5	93	Strengthening
		Post	14	18	14	29	14	21	9	119	High Performance
		<b>Result</b>	17%	20%	17%	32%	27%	31%	80%	28%	
Morning Star TV and Radio	Balkh	Pre	13	17	13	24	12	15	7	101	Strengthening
		Post	15	18	15	30	15	20	9	122	High Performance
		<b>Result</b>	15%	6%	15%	25%	25%	33%	29%	21%	
Afghan Women Business Council	Kabul	Pre	12	18	13	29	15	18	5	110	High Performance
		Post	15	17	14	29	15	21	8	119	High Performance
		<b>Result</b>	25%	-6%	8%	0%	0%	17%	60%	8%	
Humanitarian Assistance Muska	Kabul	Pre	14	16	11	20	11	15	5	92	Strengthening
		Post	15	18	15	29	15	21	8	121	High Performance
		<b>Result</b>	7%	13%	36%	45%	36%	40%	60%	32%	
Afghan Cooperation Center	Balkh	Pre	12	15	11	22	12	12	6	90	Strengthening
		Post	14	18	14	28	15	21	9	119	High Performance
		<b>Result</b>	17%	20%	27%	27%	25%	75%	50%	32%	
Women and Youth Support Center	Balkh	Pre	11	15	11	24	12	18	6	97	Strengthening
		Post	12	15	12	18	12	18	7	94	Strengthening
		<b>Result</b>	9%	0%	9%	-25%	0%	0%	17%	-3%	
Afghan Development Organization	Hirat	Pre	5	14	9	14	8	13	5	68	Strengthening
		Post	15	17	14	28	11	21	8	114	High Performance
		<b>Result</b>	100%	21%	56%	100%	38%	62%	60%	68%	
Kunduz Women Entrepreneur Association	Kundoz	Pre	7	15	12	28	14	15	9	100	Strengthening
		Post	15	18	15	26	15	21	9	119	High Performance
		<b>Result</b>	100%	20%	25%	-7%	7%	40%	0%	19%	

Ambassador's Small Grants Program to Support Gender Equality in Afghanistan (ASGP)

Civil Society Organization	Province	IG&A Score Obtain	Strategic Planning	Internal Governance	Project Management	Human Resource Development	External Relations & Advocacy	Financial Management	Fundraising & Development	Total	Stage
Educational & training Center for Women and Girls of Afghanistan	Kabul	Pre	13	13	12	24	14	17	5	98	Strengthening
		Post	14	18	14	30	15	20	8	119	High Performance
		<b>Result</b>	8%	38%	17%	25%	7%	18%	60%	21%	
Equality for Peace and Democracy	Kabul	Pre	15	18	14	29	15	14	9	114	High Performance
		Post	15	18	15	30	15	21	7	121	High Performance
		<b>Result</b>	0%	0%	7%	3%	0%	50%	-22%	6%	
Parnian Training Center and Rehabilitation Organization	Kabul	Pre	8	9	14	26	13	19	6	95	Strengthening
		Post	15	18	15	30	15	21	8	122	High Performance
		<b>Result</b>	88%	100%	7%	15%	15%	11%	33%	28%	
Afghan Women Skills Development Center	Kabul	Pre	15	18	15	30	12	20	9	119	High Performance
		Post	15	18	15	30	15	21	9	123	High Performance
		<b>Result</b>	0%	0%	0%	0%	25%	5%	0%	3%	
Training Human Rights Association	Nangarhar	Pre	13	16	9	25	13	20	8	104	High Performance
		Post	15	17	15	30	16	21	7	121	High Performance
		<b>Result</b>	15%	6%	67%	20%	23%	5%	-22%	16%	
Welfare and Development Organization for Afghanistan	Kabul	Pre	8	17	13	17	13	18	5	91	Strengthening
		Post	15	16	14	29	15	21	8	118	High Performance
		<b>Result</b>	88%	-6%	8%	71%	15%	17%	60%	30%	
Horizon Rehabilitation of Afghanistan	Bamyan	Pre	6	10	11	18	8	8	3	64	Strengthening
		Post	7	14	15	26	11	16	5	94	Strengthening
		<b>Result</b>	17%	40%	36%	44%	38%	100%	67%	47%	
<b>Tool Version 2: Maximum Achievable Scores</b>			<b>15</b>	<b>24</b>	<b>18</b>	<b>42</b>	<b>15</b>	<b>24</b>	<b>9</b>	<b>147</b>	
Accessibility Organization for Afghanistan Disabled	Kabul	Pre	11	17	11	17	10	16	6	88	Strengthening
		Post	15	20	17	37	15	24	9	137	High Performance
		<b>Result</b>	36%	18%	55%	100%	50%	50%	50%	56%	

Civil Society Organization	Province	IG&A Score Obtain	Strategic Planning	Internal Governance	Project Management	Human Resource Development	External Relations & Advocacy	Financial Management	Fundraising & Development	Total	Stage
Afghan Women Rights Organization	Kabul	Pre	15	16	13	28	13	19	9	113	Improved Performance (IP)
		Post	15	24	18	39	15	24	9	144	High Performance
		<b>Result</b>	0%	50%	38%	39%	15%	26%	0%	27%	
Afghanistan Institute of Democracy	Balkh	Pre	11	19	14	24	10	17	5	100	Improved Perform.
		Post	14	22	18	38	13	23	6	134	High Performance
		<b>Result</b>	27%	16%	29%	58%	30%	35%	20%	34%	
Civil Society Development Center	Kabul	Pre	13	22	16	29	14	19	7	120	Improved Perform.
		Post	15	21	18	35	15	23	8	135	High Performance
		<b>Result</b>	15%	-5%	13%	21%	7%	21%	14%	13%	
Eves Vision Organization	Kabul	Pre	12	22	13	30	10	17	6	110	Improved Performance
		Post	15	24	18	39	14	23	8	141	High Performance
		<b>Result</b>	25%	9%	38%	30%	40%	35%	33%	28%	
Human Life Development Organization	Balkh	Pre	10	22	13	30	9	14	5	103	Improved Performance
		Post	13	20	15	35	13	20	7	123	High Performance
		<b>Result</b>	30%	-9%	15%	17%	44%	43%	40%	19%	
Family Welfare Foundation	Kunduz	Pre	14	22	14	38	11	15	5	119	Improved Performance
		Post	13	19	16	38	15	24	9	134	High Performance
		<b>Result</b>	-7%	-14%	14%	0%	36%	60%	80%	13%	
Rehabilitation and Social Development Organization	Bamyan	Pre	8	16	12	25	10	15	5	91	Strengthening
		Post	15	21	17	36	15	24	8	136	High Performance
		<b>Result</b>	88%	31%	42%	44%	50%	60%	60%	49%	
Social Services Health and Agriculture Organization	Kabul	Pre	11	18	12	26	14	17	6	104	Improved Performance
		Post	15	22	16	37	15	24	9	138	High Performance
		<b>Result</b>	36%	22%	33%	42%	7%	41%	50%	33%	

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Civil Society Organization	Province	IG&A Score Obtain	Strategic Planning	Internal Governance	Project Management	Human Resource Development	External Relations & Advocacy	Financial Management	Fundraising & Development	Total	Stage
New Afghanistan Women Association	Kabul	Pre	11	20	11	23	10	14	5	94	Strengthening
		Post	15	24	18	37	15	24	7	140	High Performance
		<b>Result</b>	36%	20%	64%	61%	50%	71%	40%	49%	
Women Activities and Social Services Association	Hirat	Pre	14	22	15	33	12	17	7	120	Improved Performance
		Post	14	24	16	37	15	23	8	137	High Performance
		<b>Result</b>	0%	9%	7%	12%	25%	35%	14%	14%	
Peace Widows Women Rehabilitation Organization for Afghanistan	Kunduz	Pre	13	23	13	30	14	17	7	117	Improved Performance
		Post	15	24	17	35	15	19	9	134	High Performance
		<b>Result</b>	15%	4%	31%	17%	7%	12%	29%	15%	
Social Volunteers Foundation	Kabul	Pre	9	23	11	27	11	17	8	106	Improved Performance
		Post	15	21	17	35	14	24	9	135	High Performance
		<b>Result</b>	67%	-9%	55%	30%	27%	41%	13%	27%	
Khoran Sarbagh Rehabilitation Organization	Kabul	Pre	9	19	12	22	10	17	5	94	Strengthening
		Post	14	23	17	39	13	21	9	136	High Performance
		<b>Result</b>	56%	21%	42%	77%	30%	24%	80%	45%	
Seerat Weekly News	Kabul	Pre	14	13	17	19	11	12	5	91	Strengthening
		Post	15	22	16	36	13	24	7	133	High Performance
		<b>Result</b>	7%	69%	-6%	89%	18%	100%	40%	46%	
Ghazni Rural Support Program	Kabul	Pre	14	23	15	37	14	21	8	132	High Performance
		Post	15	20	16	37	15	24	9	136	High Performance
		<b>Result</b>	7%	-13%	7%	0%	7%	14%	13%	3%	
Afghan Women Network	Kabul	Pre	14	24	15	37	15	21	7	133	High Performance
		Post	15	24	18	38	15	23	9	142	High Performance
		<b>Result</b>	7%	0%	20%	3%	0%	10%	29%	7%	

Ambassador's Small Grants Program to Support Gender Equality in Afghanistan (ASGP)

Civil Society Organization	Province	IG&A Score Obtain	Strategic Planning	Internal Governance	Project Management	Human Resource Development	External Relations & Advocacy	Financial Management	Fundraising & Development	Total	Stage
Civil Society and Human Rights Organization	Kabul	Pre	13	18	15	30	13	21	6	116	Improved Performance
		Post	15	24	18	36	15	24	8	140	High Performance
		<b>Result</b>	15%	33%	20%	20%	15%	14%	33%	21%	
Assistance for Health Education and Development	Balkh	Pre	11	18	12	23	9	15	7	95	Strengthening
		Post	13	21	16	38	15	24	9	136	High Performance
		<b>Result</b>	18%	17%	33%	65%	67%	60%	29%	43%	
Community Empowerment and Development Organization	Kabul	Pre	10	18	12	26	9	17	6	98	Improved Performance
		Post	15	18	15	29	15	21	9	122	High Performance
		<b>Result</b>	50%	0%	25%	12%	67%	24%	50%	24%	



**ANNEX B: ASGP DETAILED PROJECT LISTING**

Grant ID	Start Date	End Date	CSO Name	Project Title	Direct Benfic. (Female)	Budget USD	Status	Grant Type	Province	District	Village
<b>QUICK IMPACT GRANTS (QIG)</b>											
QIG 2010-168-169	May 15 2011	Sep 15 2011	Jirm Jewelry Polishers Association	Cookie and Cake Baking	15	\$ 8,804	Successfully Completed	QIG	Badakhshan	Jurm	Jurm
QIG 2010-170-171	Apr 3 2011	Jul 31 2011	Assistants to Badakhshan Women Association	Dairy Production	30	\$ 8,560	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2010-173-174	Mar 16 2011	Jul 16 2011	Nida Agricultural and Capacity Building Association	Poultry Farming	20	\$ 7,675	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2010-177-178	Apr 3 2011	Jul 31 2011	Afghan Women Rehabilitation Skill Association	Poultry Farming	36	\$ 8,958	Successfully Completed	QIG	Badakhshan	Fayzabad	Hisari As
QIG 2010-178-179	Apr 17 2011	Aug 17 2011	Women Capacity Building and Rehabilitation Association	Computer Training Program	30	\$ 9,280	Successfully Completed	QIG	Badakhshan	Kishim	Kishim
QIG 2010-307-317	May 15 2011	Sep 15 2011	Farhang Social and Educational Organization	Leadership and Management Training	80	\$ 8,140	Successfully Completed	QIG	Badakhshan	Kishim	Kishim
QIG 2010-323-333	May 15 2011	Sep 15 2011	Kookcha Women Development Organization	Apiculture / Beekeeping	10	\$ 9,560	Successfully Completed	QIG	Badakhshan	Kishim	Kishim
QIG 2010-326-336	Apr 3 2011	Jul 31 2011	Rehabilitation and Capacity Building for Afghan Women	Awareness on Women's Rights	80	\$ 8,270	Successfully Completed	QIG	Badakhshan	Zebak	Zebak
QIG 2011-493-532	May 15 2011	Sep 15 2011	Rana Organization	Embroidery	30	\$ 9,400	Successfully Completed	QIG	Badakhshan	Kishim	Kishim
QIG 2011-495-534	May 15 2011	Sep 15 2011	Shafaf Poultry Cooperative	Poultry Farming	20	\$ 9,350	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-506-545	May 15 2011	Sep 15 2011	Women's Capacity Building Organization	Hygiene and Sanitation Public Awareness	30	\$ 8,140	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-627-720	May 15 2011	Sep 15 2011	Keshm Rural Cooperative Association	Animal Husbandry	10	\$ 9,890	Successfully Completed	QIG	Badakhshan	Kishim	Baloch
QIG 2011-628-721	May 15 2011	Sep 15 2011	Social Services for Women of Afghanistan Organization	Apiculture / Beekeeping	30	\$ 9,209	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-629-722	May 15 2011	Sep 15 2011	Local Small Organization	Education and Literacy	50	\$ 7,410	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-630-723	May 15 2011	Sep 15 2011	Balooch ha Development and Animal Husbandry Organization	Animal Husbandry	6	\$ 9,910	Successfully Completed	QIG	Badakhshan	Kishim	Kishim
QIG 2011-677-770	Jun 1 2011	Sep 30 2011	Relation and Cooperation Women Organization	Fruit and Vegetable Processing	30	\$ 9,421	Successfully Completed	QIG	Badakhshan	Baharak	Baharak

QIG 2011-691-784	Jun 1 2011	Sep 30 2011	Comfort for Women Organization	Embroidery	30	\$ 9,951	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-713-806	Jun 1 2011	Sep 30 2011	Yasra Bahar Educational Social Development Organization	Education and Literacy	20	\$ 9,192	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-720-813	Jun 1 2011	Sep 30 2011	Aid Services for Afghan Women	Animal Husbandry	20	\$ 9,860	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-921-1014	Jun 1 2011	Sep 30 2011	Argoo Thinker Youths Organization	Animal Husbandry	20	\$ 9,860	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-922-1015	Jun 1 2011	Sep 30 2011	Poor Women Social Organization	Handicraft Training	40	\$ 9,990	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-923-1016	Jun 1 2011	Sep 30 2011	Rural Handicraft and Vocational Development Association	Computer Training Program	40	\$ 10,000	Successfully Completed	QIG	Badakhshan	Fayzabad	Khajaw
QIG 2011-924-1017	Jun 1 2011	Sep 30 2011	Women Growth Association of Kuri Village	Poultry Faming	30	\$ 9,209	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-835-928	Jun 1 2011	Sep 30 2011	Active Afghan Women Vocational and Educational Organization	Awareness on Women's Rights	120	\$ 8,706	Successfully Completed	QIG	Badakhshan	Ragh	Ragh
QIG 2011-836-929	Jun 1 2011	Sep 30 2011	Arefan Charity Organization	Poultry Faming	25	\$ 9,295	Successfully Completed	QIG	Badakhshan	Fayzabad	Darayim
QIG 2011-837-930	Jun 1 2011	Sep 30 2011	Darwaz Rehabilitation and Service Delivery Organization	Carpet Weaving	30	\$ 7,980	Successfully Completed	QIG	Badakhshan	Darwaz	Darwaz (Nusay)
QIG 2011-838-931	Jun 1 2011	Sep 30 2011	Cultural Organization for Women Welfare	To Establish a kindergarten for Children	12	\$ 7,922	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-839-932	Jun 1 2011	Sep 30 2011	Gulaan Development Organization	Fruit and Vegetable Processing	20	\$ 7,560	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-840-933	Jun 1 2011	Sep 30 2011	Self-Development Social and Culture Association	Computer Training Program	50	\$ 9,698	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-841-934	Jun 1 2011	Sep 30 2011	Shawa Animal Husbandry Association	Animal Husbandry	15	\$ 8,380	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-842-935	Jun 1 2011	Sep 30 2011	Social and Economic Development Association for Afghanistan	Communication Skills Training Project	100	\$ 10,000	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2011-843-936	Jun 1 2011	Sep 30 2011	Social Peace and Rule of Law Development Association	Gender Equality Training Project	40	\$ 7,430	Successfully Completed	QIG	Badakhshan	Fayzabad	Fayzabad
QIG 2010-160-161	Feb 8 2011	May 8 2011	Badghis Journalist Association	Capacity Development and Equipment	15	\$ 5,494	Successfully Completed	QIG	Badghis	Qala-I- Naw	Qala-I-Naw

QIG 2010-163-164	Feb 12 2011	May 12 2011	Hussainia Cultural and Vocational Association	Cookie and Cake Baking	20	\$ 8,660	Successfully Completed	QIG	Badghis	Qala-I- Naw	Qala-I-Naw
QIG 2010-166-167	Feb 8 2011	May 8 2011	Badghis Youth Cultural and Social Association	Tomato-Paste Production	30	\$ 9,630	Successfully Completed	QIG	Badghis	Qala-I- Naw	Qala-I-Naw
QIG 2010-187-188	Feb 8 2011	May 8 2011	Badghisi Sisters Educational Association	English Language and Computer Applications	60	\$ 8,500	Successfully Completed	QIG	Badghis	Qala-I- Naw	Qala-I-Naw
QIG 2010-329-339	Feb 8 2011	Jun 8 2011	Zohal Development Association	Education and Literacy	50	\$ 5,335	Successfully Completed	QIG	Badghis	Qala-I- Naw	Qala-I-Naw
QIG 2010-312-322	Feb 8 2011	Jun 8 2011	Badghis Youth Cultural and Gnostic Association	Carpet Weaving	30	\$ 8,112	Successfully Completed	QIG	Badghis	Ab Kamari	Ab Khuda'i
QIG 2010-321-331	Feb 8 2011	Jun 8 2011	Qala-e Naw Women Cultural and Belletristic Association	English Language and Computer Applications	50	\$ 8,155	Successfully Completed	QIG	Badghis	Qadis	Qadis
QIG 2011-491-530	Apr 14 2011	Aug 14 2011	Organization of Social and Cultural Activity of Talayadaran	Computer Training Program	40	\$ 9,780	Successfully Completed	QIG	Baghlan	Baghlan	Baghlan
QIG 2011-626-719	Apr 14 2011	Aug 14 2011	Social Foundation and Cultural Thoughtful Women's and Girls	English Language	40	\$ 9,090	Successfully Completed	QIG	Baghlan	Baghlan	Baghlan
QIG 2011-678-771	Jun 1 2011	Sep 30 2011	Fatehy Animal husbandry Cooperative	Animal Husbandry	20	\$ 9,900	Successfully Completed	QIG	Baghlan	Baghlan	Khala Za'i
QIG 2011-680-773	Jun 1 2011	Sep 30 2011	Besat Social and Cultural Organization	English Language	150	\$ 9,890	Successfully Completed	QIG	Baghlan	Baghlan	Pusht-i-Nahr
QIG 2011-681-774	Jun 1 2011	Sep 30 2011	Astana Cultural and Social Organization	Promotion of Poetry Culture and Writing Novel	100	\$ 8,410	Successfully Completed	QIG	Baghlan	Baghlan	Shekh Jalal
QIG 2011-683-776	Jun 1 2011	Sep 30 2011	Capable Women Social and Cultural Association	Animal Husbandry	20	\$ 9,970	Successfully Completed	QIG	Baghlan	Tala Wa Barfak	Betrish
QIG 2011-685-778	Jun 1 2011	Sep 30 2011	Training Foundation Assistance for Women and Girl	English Language and Computer Applications	50	\$ 7,830	Successfully Completed	QIG	Baghlan	Baghlan	Tatu
QIG 2011-687-780	Jun 1 2011	Sep 30 2011	Khenjan Women Capacity Building Association	Carpet Weaving	30	\$ 9,840	Successfully Completed	QIG	Baghlan	Khinjan	Doabe Walyan
QIG 2011-692-785	Jun 1 2011	Sep 30 2011	Solidarity Organization of Thoughtful Young	Animal Husbandry	20	\$ 9,970	Successfully Completed	QIG	Baghlan	Baghlan	Ghulam Bay
QIG 2011-705-798	Jun 1 2011	Sep 30 2011	Social and Cultural Organization of Poor Women	Cosmetology and Beauty Training	30	\$ 9,530	Successfully Completed	QIG	Baghlan	Baghlan	Shahri-Kohna
QIG 2011-706-799	Jun 1 2011	Sep 30 2011	Social Association to Support Women and Children	Capacity Development and Equipment	15	\$ 9,940	Successfully Completed	QIG	Baghlan	Baghlan	Salangi
QIG 2011-708-801	Jun 1 2011	Sep 30 2011	Taqwa Agricultural and Animal Husbandry Organization	Animal Husbandry	20	\$ 9,990	Successfully Completed	QIG	Baghlan	Baghlan	Shekh

QIG 2011-709-802	Jun 1 2011	Sep 30 2011	Thoughtful Youths Social Organization	Animal Husbandry	20	\$ 9,990	Successfully Completed	QIG	Baghlan	Baghlan	Shahri-Kohna
QIG 2011-718-811	Jun 1 2011	Sep 30 2011	Afshariyan Animal husbandry Organization	Animal Husbandry	20	\$ 9,880	Successfully Completed	QIG	Baghlan	Baghlan	Baghlan
QIG 2011-719-812	Jun 1 2011	Sep 30 2011	Agriculture and Animal Husbandry Cooperative of Sugar Factory Women	Animal Husbandry	2000	\$ 9,970	Successfully Completed	QIG	Baghlan	Baghlan	Baghlan
QIG 2011-724-817	Jun 1 2011	Sep 30 2011	Capacity Development of Women Association	Animal Husbandry	20	\$ 9,930	Successfully Completed	QIG	Baghlan	Andarab	Andarab(Banu)
QIG 2011-725-818	Jun 1 2011	Sep 30 2011	Environment Protection and Public Awareness Organization	Animal Husbandry	20	\$ 9,750	Successfully Completed	QIG	Baghlan	Baghlan	Baghlan
QIG 2011-726-819	Jun 1 2011	Sep 30 2011	Farda-e-Naween Cultural and Social Organization	Animal Husbandry	20	\$ 9,990	Successfully Completed	QIG	Baghlan	Baghlan	Baghlan
QIG 2011-731-824	Jun 1 2011	Sep 30 2011	New Society Reconstruction & Development Organization	Flower Making	20	\$ 9,970	Successfully Completed	QIG	Baghlan	Baghlan	Baghlan
QIG 2011-925-1018	Jun 1 2011	Sep 30 2011	Baghlan-e Jadid Development Association	English Language and Computer Applications	30	\$ 9,669	Successfully Completed	QIG	Baghlan	Baghlani Jadid	Baghlani Jadid
QIG 2011-844-937	Jun 1 2011	Sep 30 2011	Leading Youth Social and Cultural Association	Proposal Writing, Management and Accounting	30	\$ 9,940	Successfully Completed	QIG	Baghlan	Baghlan	Baghlan
QIG 2010-02-02	Feb 1 2010	May 30 2010	Women's Husbandry Association of Charbolak	Animal Husbandry	20	\$ 6,400	Successfully Completed	QIG	Balkh	Chahar Bolak	Adineh Masjed
QIG 2010-03-03	Feb 1 2010	May 30 2010	Khadijatul Kobra Social Organization	Lace Embroidery (Cherma)	300	\$ 4,550	Successfully Completed	QIG	Balkh	Mazari Sharif	Qala-i-Ajiri
QIG 2010-04-04	Feb 1 2010	May 30 2010	Danish Social Association	English Language and Computer Applications	20	\$ 7,579	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-05-05	Feb 1 2010	May 30 2010	Radio Sitari Sahar	Capacity Development and Equipments	20	\$ 8,000	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-42-42	Mar 1 2010	Jun 30 2010	Deyar Mawlah Ali Social and Cultural Association	Poultry Farming	50	\$ 8,400	Successfully Completed	QIG	Balkh	Chahar Bolak	Char Bolak
QIG 2010-43-43	Mar 1 2010	Jun 30 2010	Banowan Sabz Association	Jam and Sweets Production	40	\$ 8,745	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-44-44	Mar 1 2010	Jun 30 2010	Elam's Social Association	Animal Husbandry	20	\$ 7,350	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-47-47	Mar 1 2010	Jun 30 2010	Afghan Women Development Association 2	Sweet and Pasty Production	40	\$ 5,500	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-45-45	Mar 1 2010	Jun 30 2010	Noor Development Association	Painting and Drawing Course	35	\$ 7,433	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi

QIG 2010-69-70	Jul 1 2010	Oct 31 2010	Arman Cultural Association	Handicraft Training	75	\$ 8,600	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-70-71	Aug 1 2010	Nov 30 2010	Etehad Social and Animal Husbandry Association	Livestock	14	\$ 6,300	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-72-73	Jul 1 2010	Oct 31 2010	Fatima Zahra Association	Education and Literacy	25	\$ 7,500	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-73-74	Jul 1 2010	Oct 31 2010	Mahdi Tailoring Association	Embroidery	17	\$ 6,540	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-74-75	Jul 1 2010	Oct 31 2010	Payam Social and Educational Association	English Language and Computer Applications	40	\$ 8,500	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-75-76	Jul 1 2010	Oct 31 2010	Peroz Handicraft Association	Dress Beading and Embroidery	28	\$ 5,570	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-76-77	Aug 1 2010	Nov 30 2010	Raihan Development Organization	Jacket Knitting and Capacity Building	40	\$ 9,310	Successfully Completed	QIG	Balkh	Balkh	Balkh
QIG 2010-77-78	Jul 1 2010	Oct 31 2010	Social Development Program Organization	Awareness on Health and Legal Rights	30	\$ 8,800	Successfully Completed	QIG	Balkh	Balkh	Balkh
QIG 2010-78-79	Jul 1 2010	Oct 31 2010	Nasib Social Association	Tin Plate Production Training	20	\$ 5,675	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-79-80	Aug 1 2010	Nov 30 2010	Yadgar Social Association	Food Processing	20	\$ 7,000	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-97-98	Jul 1 2010	Oct 31 2010	Human Life Development Organization	Awareness on Health and Legal Rights	180	\$ 9,650	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-98-99	Aug 1 2010	Nov 30 2010	North Women Business Association	Silk Fabric Weaving	48	\$ 8,330	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-99-100	Nov 1 2010	Feb 28 2011	Qodsyan Balkh Women Association	Poultry Farming	40	\$ 7,230	Successfully Completed	QIG	Balkh	Chahar Bolak	Ahmadabad
QIG 2010-101-102	Jul 1 2010	Oct 31 2010	Social and Development Organization for Better Future of Afghanistan	Capacity Development and Equipments	10	\$ 8,330	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-102-103	Jul 1 2010	Oct 31 2010	District Nine Women Embroidery Social Association	Tin Plate Production Training	40	\$ 8,220	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-103-104	Jul 1 2010	Oct 31 2010	Ali Chupan Women Social Association	Learning and Producing Noodles(Aash Makaroni)	20	\$ 7,180	Successfully Completed	QIG	Balkh	Nahri Shahi	Ala Chapan
QIG 2010-133-134	Aug 1 2010	Nov 30 2010	Youth Soical and Cultural Association	Civic Education for Women	270	\$ 9,700	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-132-133	Jul 1 2010	Oct 31 2010	Malalai Afghani Social Association	Poultry Farming	72	\$ 9,830	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif

QIG 2010-95-96	Nov 1 2010	Feb 28 2011	Asre Naween Association	Macramé weaving	25	\$ 7,400	Successfully Completed	QIG	Balkh	Nahri Shahi	Ala Chapan
QIG 2010-180-181	May 15 2011	Sep 15 2011	Sane Social Association	Leather Works Training	30	\$ 8,220	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-181-182	Feb 1 2011	May 31 2011	Sarasyab Women Development Association	Poultry Faming	40	\$ 8,650	Successfully Completed	QIG	Balkh	Chimtal	Chimtal
QIG 2010-207-217	Feb 1 2011	May 31 2011	Refai Zanan Association	Sports Club Establishment	15	\$ 9,350	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-237-247	Feb 1 2011	May 31 2011	Afghan Brave Women Organization	Capacity Development and Equipments	25	\$ 9,170	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-240-250	Mar 1 2011	Jun 30 2011	Balkh Women Craft Association	English Language and Computer Applications	40	\$ 8,020	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-241-251	Feb 1 2011	May 31 2011	Balkhi Social Association	Awareness on Women's Rights	200	\$ 9,980	Successfully Completed	QIG	Balkh	Balkh	Balkh
QIG 2010-198-208	Feb 1 2011	May 31 2011	Ayenda Sazan Social and Educational Association	English Language and Computer Applications	35	\$ 6,050	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-200-210	Apr 2 2011	Jul 31 2011	Boy Temor Social and Developmental Association	Animal Husbandry	20	\$ 8,750	Successfully Completed	QIG	Balkh	Chimtal	Bay Temor
QIG 2010-199-209	Apr 2 2011	Jul 31 2011	Joi Arab Women Social and Development Association	Jewelry Designing	30	\$ 6,550	Successfully Completed	QIG	Balkh	Dawlatabad	Joi Arab (2)
QIG 2010-205-215	Mar 1 2011	Jun 30 2011	Hadiya Soical and Handicraft Development Association	Wool Thinning	30	\$ 9,970	Successfully Completed	QIG	Balkh	Kaldar	Kaldar
QIG 2010-208-218	Mar 1 2011	Jun 30 2011	Hadaf Law Association	Awareness on Women's Rights	60	\$ 5,960	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-209-219	Apr 2 2011	Jul 31 2011	Vanguard (Peshtaz) Women Social Association	Engraving	90	\$ 9,984	Successfully Completed	QIG	Balkh	Dawlatabad	Qul Taq
QIG 2010-206-216	Apr 2 2011	Jul 31 2011	Women Social and Economic Development	Animal Husbandry	20	\$ 8,950	Successfully Completed	QIG	Balkh	Nahri Shahi	Baba Qushqar
QIG 2010-201-211	Mar 1 2011	Jun 30 2011	Talash Social Association	Literacy and Skills Development	40	\$ 6,849	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-202-212	Feb 1 2011	May 31 2011	Tolo Social Association	Animal Husbandry	20	\$ 7,800	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-193-203	Mar 1 2011	Jun 30 2011	Basharat Social and Development Association	Embroidery	40	\$ 5,800	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-194-204	Mar 1 2011	Jun 30 2011	Nehad Adalat Association	Capacity Development and Equipments	20	\$ 4,500	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-263-273	Apr 2 2011	Jul 31 2011	Mawlana Learning and Development Association	English Language and Computer Applications	8	\$ 5,138	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif

QIG 2010-271-281	Apr 2 2011	Jun 30 2011	Akakan Dawlat abad Social Association	Carpet Weaving	10	\$ 6,000	Successfully Completed	QIG	Balkh	Dawlatabad	Qul Taq
QIG 2010-268-278	Apr 2 2011	Jul 31 2011	Paiwand-Emroz Social and Cultural Organization	Soap Production	70	\$ 9,637	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-292-302	Apr 1 2011	Jul 31 2011	Khaspak Women Social and Development Association	Animal Husbandry	15	\$ 9,480	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-296-306	Apr 1 2011	Jul 31 2011	Payez Social and Development Association	Fishery	10	\$ 9,350	Successfully Completed	QIG	Balkh	Dihdadi	Pusht-i-Bagh
QIG 2010-267-277	Mar 1 2011	Jun 30 2011	Women Bright Future Association	Beading and Interior Home Decoration	60	\$ 8,952	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-284-294	Mar 1 2011	Jun 30 2011	Afghan Capacity Building Organization for Society	Literacy and Skills Development	30	\$ 9,600	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-291-301	Mar 1 2011	Jun 30 2011	Health Development Centre For Women	Institutional Capacity Building	2880	\$ 9,850	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-280-290	Apr 2 2011	Jul 31 2011	Golbahar Social Association	Cookie and Cake Baking	30	\$ 5,260	Successfully Completed	QIG	Balkh	Dihdadi	Pusht-i-Bagh
QIG 2010-282-292	Feb 1 2011	May 31 2011	Reha Association	Computer Training Program	30	\$ 9,350	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-283-293	Mar 1 2011	Jun 30 2011	Serat Development Association	Handicraft Training	20	\$ 4,042	Successfully Completed	QIG	Balkh	Khulm	Khulm
QIG 2010-274-284	Apr 2 2011	Jul 31 2011	Par Association	Taekwondo Training	30	\$ 9,305	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-277-287	Apr 2 2011	Jul 31 2011	Balkh Chapan Sewing Association	Chapan Sewing Training	30	\$ 6,500	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-293-303	Apr 2 2011	Jun 30 2011	Afghan Turkmen Youth Cultural and Social Organization	Capacity Development and Equipments	30	\$ 9,810	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-260-270	Apr 2 2011	Jul 31 2011	Biglar Carpet Association	Carpet Weaving	46	\$ 9,940	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-269-279	Mar 1 2011	Jun 30 2011	Morsal Development Association	Vegetable, sapling or flower cultivation	40	\$ 8,810	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2010-266-276	Mar 1 2011	Jun 30 2011	Samar-e- Banowan Organization	Literacy and Skills Development	5	\$ 5,638	Successfully Completed	QIG	Balkh	Nahri Shahi	Baba Qushqar
QIG 2010-306-316	May 1 2011	Aug 31 2011	Afghan Women Development Association 3	Library Establishment Project	40	\$ 9,730	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2011-353-383	Apr 2 2011	Jul 31 2011	Afghan Social Justice and Development Council	Photography and Cinematography	20	\$ 9,869	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2011-358-388	Apr 2 2011	Jul 31 2011	Women Worker's Association	Capacity building and Economic Development	30	\$ 9,446	Successfully Completed	QIG	Balkh	Chimtal	Chimtal

QIG 2011-362-392	Apr 2 2011	Jun 30 2011	Sahadat Social and Development Association	Curtain Sewing and Literacy Course	12	\$ 9,871	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2011-383-413	May 15 2011	Sep 15 2011	Arzu Social and vocational Association	Beading and Interior Home Decoration	30	\$ 7,820	Successfully Completed	QIG	Balkh	Balkh	Balkh
QIG 2011-386-416	May 15 2011	Sep 15 2011	Women Colleagues Social Association	Animal Husbandry	20	\$ 9,804	Successfully Completed	QIG	Balkh	Balkh	Balkh
QIG 2011-387-417	May 1 2011	Aug 31 2011	Noor Social and Development Association	English Language and Computer Applications	15	\$ 7,490	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2011-391-421	May 10 2011	Sep 10 2011	Women Income Stability Ensuring Association	English Language and Computer Applications	50	\$ 8,860	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2011-392-422	May 1 2011	Aug 31 2011	Danish Social Association	New Technology Educational Center	150	\$ 9,700	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2011-456-495	May 1 2011	Aug 31 2011	Kamel Social and Development Association	Handicraft Training	20	\$ 6,635	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2011-457-496	May 1 2011	Aug 31 2011	Neda-e- Badr Educational & Cultural Association	English Language and Computer Applications	60	\$ 10,000	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2011-483-522	May 1 2011	Aug 31 2011	Rayab Social and Cultural Association	English Language and Computer Applications	40	\$ 9,970	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2011-460-499	May 1 2011	Aug 31 2011	Women in Need Social Association	Cookie and Cake Baking	50	\$ 8,000	Successfully Completed	QIG	Balkh	Dihdadi	Pul-i-Imambukri
QIG 2011-458-497	May 1 2011	Aug 31 2011	Pinja Jerib Women Social and Development Association	Animal Husbandry	18	\$ 9,670	Successfully Completed	QIG	Balkh	Balkh	Balkh
QIG 2011-488-527	May 1 2011	Aug 31 2011	Afghan Human Rights Research and Advocacy Organization	Research and women capacity building Center	100	\$ 9,520	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2011-494-533	May 1 2011	Aug 31 2011	Local Institution For Education	Education and Literacy	75	\$ 9,559	Successfully Completed	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2011-496-535	May 1 2011	Aug 31 2011	Better Afghanistan Organization	Skill building of Afghan women	50	\$ 9,975	Successfully Completed	QIG	Balkh	Dihdadi	Dihdadi
QIG 2011-497-536	May 1 2011	Aug 31 2011	Karimi Balkhi Social and Development Association	Animal Husbandry	20	\$ 9,810	Successfully Completed	QIG	Balkh	Balkh	Balkh
QIG 2011-559-598	May 1 2011	Aug 31 2011	Nasib Social Association	Education and Literacy	20	\$ 9,395	Successfully Completed	QIG	Balkh	Nahri Shahi	Nahri Shahi
QIG 2010-279-289	May 17 2011	May 17 2011	Gap Shap Association	Women's Resources Center	20		Canceled	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2011-670-763			High Peak Social and Educational Association	English Language and Computer Applications	60		Canceled	QIG	Balkh	Mazari Sharif	Mazari Sharif
QIG 2011-672-765			Khurshid Social and Development Association	Cosmetology and Beauty Training	20		Canceled	QIG	Balkh	Mazari Sharif	Mazari Sharif

QIG 2011- 743-836			Albors Immigrant Women Social Association	Wool Thinning	30		Canceled	QIG	Balkh	Dihdadi	Dihdadi
QIG 2011- 833-926			Tanweer Social and Cultural Association	Family and Health	180		Canceled	QIG	Balkh	Kaldar	Kaldar
QIG 2010- 100-101	Jul 1 2010	Oct 31 2010	Radio Nehad	Radio equipment provision and capacity building	20	\$ 9,600	Successfully Completed	QIG	Balkh, Jawzjan, Samangan	Mazari Sharif, Shibirghan, Aybak	Mazari Sharif, Shibirghan, Samangan
QIG 2010- 48-49	Sep 1 2010	Dec 31 2010	Bamyan Journalists Association	Journalism Training	10	\$ 7,472	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2010- 49-50	Oct 1 2010	Jan 31 2011	Afghan Working Women Association	Apiculture / Beekeeping	20	\$ 7,500	Successfully Completed	QIG	Bamyan	Panjab	Panjab
QIG 2010- 50-51	Sep 1 2010	Dec 31 2010	Alghochak Social and Cultural Association	Potato Crisps Making Training	20	\$ 7,480	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2010- 51-52	Sep 1 2010	Dec 31 2010	Bamica Agriculturists Social and Cultural Association	Dairy Production	40	\$ 7,940	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2010- 52-53	Sep 1 2010	Dec 31 2010	Development of Afghan Families Organization	Training on Drinking Water Supply	50	\$ 7,529	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2010- 53-54	Sep 1 2010	Dec 31 2010	Bamyan-e-Naween Social, Cultral and Agricultural Association	Vegetable, sapling or flower cultivation	40	\$ 7,642	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2010- 54-55	Sep 1 2010	Dec 31 2010	Social, Educational and Peace Building Institute	Dairy Production	30	\$ 5,750	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2010- 55-56	Nov 1 2010	Feb 28 2011	Jamee-e Sazan Soical and Cultural Association	Design of Card and Named making	40	\$ 6,738	Successfully Completed	QIG	Bamyan	Waras	Waras
QIG 2010- 346-364	Jan 1 2011	Apr 30 2011	Justice and Civil Society Support Organization	Education and Literacy	20	\$ 9,700	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011- 354-384	May 1 2011	Aug 31 2011	Bamyan Women Ability Group	Cookie and Cake Baking	20	\$ 8,084	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011- 365-395	May 1 2011	Aug 31 2011	Afghan Women's Economic Development Association	Capacity building and Economic Development	20	\$ 8,846	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011- 424-463	May 1 2011	Aug 31 2011	Gawhar-Shad Services Association	Cosmetology and Beauty Training	10	\$ 6,470	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011- 426-465	May 1 2011	Aug 31 2011	Kawosh Social and Cultural Association	Computer Training Program	20	\$ 9,946	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011- 427-466	May 1 2011	Aug 31 2011	Mahdaweain Educational and Health Organization	Marketing Training for 15 Businesswomen	15	\$ 8,565	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011- 410-449	May 1 2011	Aug 31 2011	Bamyan Women Handicrafts, Cultural and Social Association	Animal Husbandry	12	\$ 8,240	Successfully Completed	QIG	Bamyan	Shibar	Shibar
QIG 2011- 413-452	May 1 2011	Aug 31 2011	Bamyan-e-Naween Social, Cultral and Agricultural Association	Lace Embroidery	60	\$ 9,860	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan

QIG 2011-421-460	May 1 2011	Aug 31 2011	Development Association for Afghan People	English Language and Computer Applications	36	\$ 9,655	Successfully Completed	QIG	Bamyan	Bamyan	Sayyedabad
QIG 2011-407-446	May 1 2011	Aug 31 2011	Allied Rehabilitation and Education Organization for Afghanistan	Awareness on Health and Legal Rights	30	\$ 7,704	Successfully Completed	QIG	Bamyan	Bamyan	Sayyedabad
QIG 2011-428-467	May 1 2011	Aug 31 2011	New Message for Afghan Women Organization	Apiculture / Beekeeping	15	\$ 8,652	Successfully Completed	QIG	Bamyan	Waras	Waras
QIG 2011-406-445	May 1 2011	Aug 31 2011	Afghan Victims Social Association	Education and Literacy	20	\$ 6,416	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-409-448	May 1 2011	Aug 31 2011	Bamyan Intelligent Women Association	Noodle and Macaroni Production	20	\$ 9,508	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-411-450	May 1 2011	Aug 31 2011	Band-e-Amir Weaving and Spanning Association	Wool Thinning	30	\$ 9,790	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-412-451	May 1 2011	Aug 31 2011	Better Future Development Organization	Soap Production	20	\$ 9,480	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-517-556	May 1 2011	Aug 31 2011	Afghan Women Support Agency	English Language and Computer Applications	40	\$ 9,785	Successfully Completed	QIG	Bamyan	Shibar	Shibar
QIG 2011-522-561	May 1 2011	Aug 31 2011	Bamyan Tourist Guide Social Association	Awareness on Women's Rights	110	\$ 6,675	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-526-565	May 1 2011	Aug 31 2011	Dunya Social Services and Vocational Training Organization	Cosmetology and Beauty Training	10	\$ 7,706	Successfully Completed	QIG	Bamyan	Bamyan	Sayyedabad
QIG 2011-530-569	May 1 2011	Aug 31 2011	Mubarak Social Association	Poultry Farming	20	\$ 9,141	Successfully Completed	QIG	Bamyan	Bamyan	Shinah
QIG 2011-535-574	May 1 2011	Aug 31 2011	Youth Hope Academic and Cultural Association	Carpet Weaving	20	\$ 8,870	Successfully Completed	QIG	Bamyan	Waras	Waras
QIG 2011-568-661	May 1 2011	Aug 31 2011	Afghan Live Insurance Organization	Needle work	40	\$ 9,940	Successfully Completed	QIG	Bamyan	Yakawlang	Yakawlang
QIG 2011-571-664	May 1 2011	Aug 31 2011	Askary Social and Cultural Association	Calligraphy and Painting Training	40	\$ 9,990	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-573-666	May 1 2011	Aug 31 2011	Afghan Working Women Association	Apiculture / Beekeeping	20	\$ 9,854	Successfully Completed	QIG	Bamyan	Panjab	Panjab
QIG 2011-583-676	May 1 2011	Aug 31 2011	Bamica Agriculturists Social and Cultural Association	Dairy Production	40	\$ 7,200	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-584-677	May 1 2011	Aug 31 2011	Bamyan Active Women's Association	Poultry Farming	50	\$ 8,800	Successfully Completed	QIG	Bamyan	Yakawlang	Yakawlang
QIG 2011-585-678	May 1 2011	Aug 31 2011	Bamyan Journalists Association	Journalism Training	40	\$ 9,105	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-588-681	May 1 2011	Aug 31 2011	Group-e-Roshan Social and Cultural Association	Weaving and Literacy Training	20	\$ 6,750	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan

QIG 2011-593-686	May 1 2011	Aug 31 2011	Yakawlang Social Council	Publication of Women's Magazine	15	\$ 9,750	Successfully Completed	QIG	Bamyan	Yakawlang	Yakawlang
QIG 2011-666-759	May 1 2011	Aug 31 2011	Central Afghanistan Area Social Welfare Council	Apiculture / Beekeeping	20	\$ 9,191	Successfully Completed	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-518-557	Jul 4 2011	Jul 4 2011	Afghanistan Social and Cultural Services Organization	Tailoring	30		Canceled	QIG	Bamyan	Yakawlang	Yakawlang
QIG 2011-527-566	Jul 4 2011	Jul 4 2011	Education Development Association	English Language and Computer Applications	30		Canceled	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-808-901			Qurghan Social Association	Family and Health	20		Canceled	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-832-925			Afghanistan National Cultural Center for Unprejudiced Disabled	Flower Making	20		Canceled	QIG	Bamyan	Bamyan	Bamyan
QIG 2011-431-470	May 1 2011	Aug 31 2011	Radio Voice of Daikundi Women	Strengthening Daikundi Voice of Women Radio	4	\$ 9,980	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-433-472	May 1 2011	Aug 31 2011	Spring Labour Organization	Embroidery	15	\$ 9,940	Successfully Completed	QIG	Daykundi	Sharistan	Shahristan
QIG 2011-434-473	May 1 2011	Aug 31 2011	Tal-Khak Dasht Women Association	Soap Production	20	\$ 9,990	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-435-474	May 1 2011	Aug 31 2011	Tolo-e-Daikundi Cultural and Artistic Association	Proposal Writing, Management and Accounting	30	\$ 9,820	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-414-453	May 1 2011	Aug 31 2011	Chardar and Zardnai Women's Social Council	English Language and Computer Applications	30	\$ 9,961	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-416-455	May 1 2011	Aug 31 2011	Daikundi Journalists Cultural and Social Association	Training Basics of Journalism	10	\$ 9,869	Successfully Completed	QIG	Daykundi	Nili	Dasht
QIG 2011-417-456	May 1 2011	Aug 31 2011	Daikundi Women Islamic and Social Justice High Council	Computer Training Program	20	\$ 9,898	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-418-457	May 1 2011	Aug 31 2011	Daikundi Women Islamic Cultural Association	Computer Training Program	20	\$ 9,898	Successfully Completed	QIG	Daykundi	Nili	Dasht
QIG 2011-419-458	May 1 2011	Aug 31 2011	Daikundi Women's Coordination and Social Council	Embroidery	20	\$ 9,980	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-423-462	May 1 2011	Aug 31 2011	Daikundi Women's Islamic Council	Candy Baking	20	\$ 9,780	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-425-464	May 1 2011	Aug 31 2011	Household Strengthening Service Organization	Hygiene and Sanitation Public Awareness	200	\$ 9,860	Successfully Completed	QIG	Daykundi	Ishtarlay	Ishtarlay
QIG 2011-538-577	May 1 2011	Aug 31 2011	Active Women Development Organization	English Language and Computer Applications	25	\$ 9,926	Successfully Completed	QIG	Daykundi	Miramor	Barigak
QIG 2011-539-578	May 1 2011	Aug 31 2011	Afghan Youth Future Builders Organization	Beading and Interior Home Decoration	10	\$ 8,994	Successfully Completed	QIG	Daykundi	Nili	Nili

QIG 2011-540-579	May 1 2011	Aug 31 2011	Band-e-Bala Social Women Council	Handicraft Training	15	\$ 9,575	Successfully Completed	QIG	Daykundi	Nili	Bedak
QIG 2011-541-580	May 1 2011	Aug 31 2011	Daikundi Future Builders Cultural and Artistic Association	Embroidery	30	\$ 9,925	Successfully Completed	QIG	Daykundi	Sharistan	Shahristan
QIG 2011-542-581	May 1 2011	Aug 31 2011	Daikundi Social Craftsman and Farmer Women Association	English Language and Computer Applications	25	\$ 9,961	Successfully Completed	QIG	Daykundi	Sharistan	Shahristan
QIG 2011-543-582	May 1 2011	Aug 31 2011	Kiti Women Coordination Council	Embroidery	15	\$ 9,985	Successfully Completed	QIG	Daykundi	Gaiti	Bangri
QIG 2011-544-583	May 1 2011	Aug 31 2011	Sari-e-Nili Cultural and Social Women Association	Computer Training Program	24	\$ 9,978	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-545-584	May 1 2011	Aug 31 2011	Shibarak Coordination and Social Council	Embroidery	15	\$ 9,146	Successfully Completed	QIG	Daykundi	Nili	Dasht
QIG 2011-546-585	May 1 2011	Aug 31 2011	Tagablor Women Social and Cultural Association	Embroidery	15	\$ 9,950	Successfully Completed	QIG	Daykundi	Sharistan	Shahristan
QIG 2011-547-586	May 1 2011	Aug 31 2011	Women's Cultural and Sports Union	Computer Training Program	30	\$ 9,973	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-569-662	May 1 2011	Aug 31 2011	Afghanistan Women and Men Development Organization	Publication of Women's Magazine	10	\$ 9,980	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-570-663	May 1 2011	Aug 31 2011	Afghanistan Women Development and Welfare Organization	Apiculture / Beekeeping	20	\$ 9,978	Successfully Completed	QIG	Daykundi	Ishtarlay	Ishtarlay
QIG 2011-572-665	May 1 2011	Aug 31 2011	Daikundi Justice Seeking Women's Cultural and Vocational Association	Livestock	12	\$ 9,950	Successfully Completed	QIG	Daykundi	Sharistan	Shahristan
QIG 2011-574-667	May 1 2011	Aug 31 2011	Daikundi Women's Cultural and Capacity Building Association	Tailoring	25	\$ 9,970	Successfully Completed	QIG	Daykundi	Sharistan	Shahristan
QIG 2011-575-668	May 1 2011	Aug 31 2011	Daikundi Women's New Spring Cultural Foundation	Apiculture / Beekeeping	30	\$ 9,978	Successfully Completed	QIG	Daykundi	Sharistan	Shahristan
QIG 2011-576-669	May 1 2011	Aug 31 2011	Diar-e-Miyana Women's Council	Cookie and Cake Baking	40	\$ 9,960	Successfully Completed	QIG	Daykundi	Khadir	Khadir
QIG 2011-577-670	May 1 2011	Aug 31 2011	Edalat Arts and Cultural Association	Tailoring	40	\$ 9,937	Successfully Completed	QIG	Daykundi	Sharistan	Shahristan
QIG 2011-578-671	May 1 2011	Aug 31 2011	Jarf Women's Social Council	Legal Awareness Raising	30	\$ 7,984	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-579-672	May 1 2011	Aug 31 2011	Justice Seeking Women's Coordination Council	Apiculture / Beekeeping	30	\$ 9,978	Successfully Completed	QIG	Daykundi	Sharistan	Shahristan
QIG 2011-580-673	May 1 2011	Aug 31 2011	Naji Development and Welfare Organization	Computer Training Program	40	\$ 9,432	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-581-674	May 1 2011	Aug 31 2011	Qolqadir Cultural and Social Women's Association	Computer Training Program	40	\$ 9,945	Successfully Completed	QIG	Daykundi	Nili	Nili

QIG 2011-582-675	May 1 2011	Aug 31 2011	Shish Women's Social Association	Tailoring	40	\$ 9,987	Successfully Completed	QIG	Daykundi	Nili	Nili
QIG 2011-804-897			Sobhe Omid Social and Cultural Council	Computer Training Program	30		Canceled	QIG	Daykundi	Sharistan	Shahrstan
QIG 2010-159-160	Jan 3 2011	May 3 2011	Yazda Village Women Association	Animal Husbandry	10	\$ 5,150	Successfully Completed	QIG	Farah	Farah	Qaryeh-ye Yazdi
QIG 2010-164-165	Jan 3 2011	May 3 2011	Spring Industries Association	Poultry Farming	20	\$ 7,870	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-165-166	Jan 3 2011	May 3 2011	Women's Growth and Economic Development Association	Green House and pickle Making Program	30	\$ 5,590	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-171-172	Jan 3 2011	May 3 2011	Bagh-e-Pul Association	Poultry Farming	20	\$ 7,780	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-174-175	Jan 3 2011	May 3 2011	Rigi Husbandry Association	Animal Husbandry	20	\$ 8,755	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-249-259	Apr 9 2011	Jul 9 2011	Afghan Women Advocacy Organization	Capacity Development and Equipments	25	\$ 7,700	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-250-260	Jan 3 2011	May 3 2011	Women Social and Advocacy Foundation for Afghanistan	Awareness on Health and Legal Rights	240	\$ 6,180	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-251-261	Jan 3 2011	May 3 2011	Nurse Women Association	Awareness on Health and Legal Rights	100	\$ 8,627	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-313-323	Jan 3 2011	May 3 2011	Behbood Village Women Association	Goat keeping	10	\$ 8,120	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-314-324	May 1 2011	Aug 31 2011	Aysha Cooperative Association	Tomato-Paste Production	20	\$ 7,582	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-327-337	Feb 10 2011	Jun 9 2011	Widow Women Association	Confectionary	25	\$ 8,500	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-325-335	Jan 3 2011	May 3 2011	Regi Village Cooperative	Education and Literacy	50	\$ 5,900	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-328-338	Jan 3 2011	May 3 2011	Yazda Youth Council	Animal Husbandry	10	\$ 9,380	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-336-354	Apr 5 2011	Aug 6 2011	Bahar Cooperative Association	Education and Literacy	40	\$ 4,895	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-337-355	Jan 3 2011	May 3 2011	Afghan Women Rescue Foundation	Computer Training Program	20	\$ 7,500	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-338-356	Jan 3 2011	May 3 2011	Organization for Women Intellectual and Culture	Computer Training Program	20	\$ 8,770	Successfully Completed	QIG	Farah	Farah	Farah
QIG 2010-71-72	Jul 1 2010	Oct 31 2010	Faryab Fruits and Cereals Processing and Exporting Association	Capacity Development and Equipments	40	\$ 9,640	Successfully Completed	QIG	Faryab	Andkhoy	Andkhoy

QIG 2010-128-129	Aug 1 2010	Nov 30 2010	Dawlatabad Women Animal Husbandry Association	Animal Husbandry	16	\$ 7,850	Successfully Completed	QIG	Faryab	Dawlatabad	Dawlatabad
QIG 2010-130-131	Jul 1 2010	Oct 31 2010	Faryeb Woman Social Association	English Language and Computer Applications	30	\$ 8,350	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010-184-185	Mar 1 2011	Jun 30 2011	Golzar Social and Cultural Association	Animal Husbandry	10	\$ 8,370	Successfully Completed	QIG	Faryab	Shirin Tagab	Shirin Tagab
QIG 2010-185-186	Feb 1 2011	May 31 2011	Educational and Cultural Society and Supporting Women and Children	Embroidery	30	\$ 8,279	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010-189-190	Feb 1 2011	May 31 2011	Faryab Social and Cultural Development Association	Awareness on Women's Rights	200	\$ 8,365	Successfully Completed	QIG	Faryab	Khwaja Sabz Posh	Karez
QIG 2010-238-248	Mar 1 2011	Jun 30 2011	Afghanistan Blind Women Association	Vocational Training	80	\$ 7,131	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010-239-249	Feb 1 2011	May 31 2011	Andishwar Youth Independent Center	English Language and Computer Applications	80	\$ 9,000	Successfully Completed	QIG	Faryab	Pashtun Kot	Pashtun Kot
QIG 2010-252-262	Feb 1 2011	May 31 2011	Tatar Khana Women Council	Education and Literacy	60	\$ 7,860	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010-242-252	Feb 1 2011	May 31 2011	Dostan Social and Cultural Association	Literacy and Skills Development	20	\$ 8,710	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010-257-267	Mar 1 2011	Jun 30 2011	Faryab's Women Social and Cultural Association	Embroidery	60	\$ 8,775	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010 243-253	Feb 1 2011	May 31 2011	Faryab Women Union Association	Awareness on Health and Legal Rights	200	\$ 9,065	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010-244-254	Feb 1 2011	May 31 2011	Kashkatan Social Development Association	English Language and Computer Applications	35	\$ 9,115	Successfully Completed	QIG	Faryab	Shirin Tagab	Qara Shaikhi (1)
QIG 2010-245-255	Feb 1 2011	May 31 2011	Khaira Social and Development Association	Embroidery	40	\$ 9,005	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010-246-256	Feb 1 2011	May 31 2011	Koresh Development Social club	Computer Training Program	40	\$ 9,810	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010-247-257	Mar 1 2011	Jun 30 2011	Tandorak Development and Social Association	Cow Breeding	15	\$ 9,349	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2010-248-258	Feb 1 2011	May 31 2011	Women Economic Development Association	Awareness on Health and Legal Rights	100	\$ 6,780	Successfully Completed	QIG	Faryab	Dawlatabad	Dawlatabad
QIG 2010-315-325	Feb 1 2011	May 31 2011	Azadagan Reconstruction Youth Organization	Public Awareness	150	\$ 9,800	Successfully Completed	QIG	Faryab	Khani Chahar Bagh	Arab Shah
QIG 2010-272-282	Feb 1 2011	May 31 2011	Andkhoi Carpet Development and Cut and Wash Association	Awareness on Health and Legal Rights	175	\$ 10,000	Successfully Completed	QIG	Faryab	Andkhoy	Qurghan
QIG 2011-352-382	Apr 2 2011	Jul 31 2011	Nawan Social and Development Association	Family Health and Advocacy	100	\$ 9,820	Successfully Completed	QIG	Faryab	Maymana	Maymana

QIG 2011-359-389	Apr 2 2011	Jul 31 2011	Yoldoz Educational and Supportive Association	Public Awareness	100	\$ 8,600	Successfully Completed	QIG	Faryab	Almar	Almar
QIG 2011-498-537	May 1 2011	Aug 31 2011	Qanahat Social and Development Association	Embroidery	30	\$ 7,815	Successfully Completed	QIG	Faryab	Maymana	Maymana
QIG 2011-507-546	May 1 2011	Aug 31 2011	Women Educational and Capacity Building Association	Women's Rights Training	180	\$ 8,310	Successfully Completed	QIG	Faryab	Khwaja Sabz Posh	Darband
QIG 2011-637-730	Apr 27 2011	Aug 27 2011	Talash Health and Development Organization for Afghans	Family and Health	640	\$ 9,480	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-642-735	Apr 27 2011	Aug 27 2011	Noor Educational and Capacity Development Organization	Women's Resources Center	400	\$ 9,700	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-648-741	Apr 27 2011	Aug 27 2011	Solidarity and Assistance Organization	Computer Training Program	100	\$ 9,920	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-753-846	May 18 2011	Sep 18 2011	Afghan Women Handicraft and Commercial Association	Capacity Development and Equipments	50	\$ 9,760	Successfully Completed	QIG	Ghazni	Malistan	Malistan
QIG 2011-755-848	May 21 2011	Sep 21 2011	Ariana Welfare Foundation	Kankor Preparation Training Courses for Girls	160	\$ 7,496	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-758-851	May 15 2011	Sep 15 2011	Roshna-ee Social Service Organization	Fruit and Vegetable Processing	50	\$ 9,760	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-760-853	May 15 2011	Sep 15 2011	Panagah Legal and Reconstruction Organization	Tailoring	20	\$ 9,149	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-762-855	May 15 2011	Sep 15 2011	Afghan Women Education and Empowerment Organization	Proposal Writing, Management and Accounting	30	\$ 9,915	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-764-857	May 21 2011	Sep 21 2011	Social and Professional Organization of Ghazni Carpet Weaving Women	Awareness on Women's Rights	120	\$ 9,372	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-777-870	May 21 2011	Sep 20 2011	Women in Modern Age Organization	English Language and Computer Applications	100	\$ 9,430	Successfully Completed	QIG	Ghazni	Jaghatu	Aqasi
QIG 2011-779-872	May 21 2011	Sep 21 2011	Women and Liberty Organization	Cosmetology and Beauty Training	20	\$ 10,000	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-782-875	May 15 2011	Sep 15 2011	National and Social Organ of Afghanistan Youth	Animal Husbandry	8	\$ 9,800	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-790-883	May 22 2011	Sep 21 2011	Capacity Building and Agriculture Services Organization	Hygiene and Sanitation Public Awareness	10	\$ 8,661	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-907-1000	Jun 1 2011	Sep 30 2011	Technical Educational and skills Training	Health and Hygiene Training for Women	300	\$ 9,520	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-908-1001	Jun 1 2011	Sep 30 2011	Social Assistance and Development Afghanistan Organization	Apiculture / Beekeeping	20	\$ 9,960	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni

QIG 2011-909-1002	Jun 1 2011	Sep 30 2011	Women and Life Wheel Organization	Animal Husbandry	24	\$ 9,880	Successfully Completed	QIG	Ghazni	Jaghatu	Nuhburja
QIG 2011-948-1041	Jun 1 2011	Sep 30 2011	Women's Council of Shamir	Poultry Farming	11	\$ 9,220	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-954-1047	Jun 1 2011	Sep 30 2011	Quliaqu Cultural and Social Association	Health and Hygiene Training for Women	30	\$ 9,920	Successfully Completed	QIG	Ghazni	Qarabagh	Qarabagh
QIG 2011-955-1048	Jun 1 2011	Sep 30 2011	Art and Cultural Training Foundation	Training on Weaving Pictures on Rug	20	\$ 9,060	Successfully Completed	QIG	Ghazni	Ghazni	Ghazni
QIG 2011-953-1046	Jun 1 2011	Sep 30 2011	Tak Bano Cultural and Social Organization	Computer Training Program	40	\$ 10,000	Canceled	QIG	Ghazni	Bahrami Shahid(Jaghatu)	Lias
QIG 2010-157-158	Jan 15 2011	May 15 2011	Firoza Foundation	Education and Literacy	50	\$ 6,866	Successfully Completed	QIG	Ghor	Chaghcharan	Chaghcharan
QIG 2010-162-163	Jan 15 2011	May 15 2011	Ghor Youths and Professionals Foundation	Kankor Preparation Training Courses for Girls	80	\$ 7,820	Successfully Completed	QIG	Ghor	Chaghcharan	Chaghcharan
QIG 2010-343-361	Jan 3 2011	Jun 5 2011	Noor-e-Safa Coordination and Rehabilitation Organization	Cookie and Cake Baking	20	\$ 8,012	Successfully Completed	QIG	Ghor	Chaghcharan	Chaghcharan
QIG 2010-339-357	Jan 15 2011	May 15 2011	Kausar Cultural, Research, Educational and Art Association	Potato Crisps Making Training	20	\$ 7,070	Successfully Completed	QIG	Ghor	Lal Wa Sarjantal	Lal Wa Sarjantal
QIG 2011-351-381	Apr 20 2011	Aug 20 2011	National Development Cultural Institution	Awareness on Women's Rights	200	\$ 6,415	Successfully Completed	QIG	Ghor	Chaghcharan	Chaghcharan
QIG 2011-350-380	Jan 15 2011	May 15 2011	Afghan Organization for Women Arise	Cookie and Cake Baking	20	\$ 6,831	Successfully Completed	QIG	Ghor	Chaghcharan	Chaghcharan
QIG 2011-816-909	Jun 1 2011	Aug 31 2011	Aynake Village Women association	Animal Husbandry	5	\$ 9,905	Successfully Completed	QIG	Hilmand	Nawa-l- Barakzayi	Aynak
QIG 2011-818-911	Jun 1 2011	Aug 31 2011	Fazludeen Village Women Community	Animal Husbandry	12	\$ 9,763	Successfully Completed	QIG	Hilmand	Nawa-l- Barakzayi	Faydzo Jan Kor
QIG 2011-819-912	Jun 1 2011	Aug 31 2011	The Gulshan Widow Women Association	Cookie and Cake Baking	20	\$ 9,250	Successfully Completed	QIG	Hilmand	Lashkar Gah	Lashkar Gah
QIG 2011-821-914	Jun 1 2011	Aug 31 2011	Helmand Women Dairy Cooperative	Animal Husbandry	15	\$ 9,640	Successfully Completed	QIG	Hilmand	Lashkar Gah	Lashkar Gah
QIG 2011-822-915	Jun 1 2011	Sep 30 2011	Helmand Women Hand Crafts Association	Tailoring	20	\$ 9,300	Successfully Completed	QIG	Hilmand	Lashkar Gah	Lashkar Gah
QIG 2011-823-916	Jun 1 2011	Sep 30 2011	Karta Lagaan Women Social Community	Awareness of Women's law	120	\$ 9,900	Successfully Completed	QIG	Hilmand	Lashkar Gah	Lashkar Gah

QIG 2011-825-918	Jun 1 2011	Sep 30 2011	Save Women and child rights Foundation	Building Peace to Eliminate Violence Against women	120	\$ 8,400	Successfully Completed	QIG	Hilmand	Lashkar Gah	Lashkar Gah
QIG 2011-826-919	Jun 1 2011	Aug 31 2011	Sharq Foundation for Rehabilitation and Development	Family and Health	100	\$ 9,118	Successfully Completed	QIG	Hilmand	Lashkar Gah	Lashkar Gah
QIG 2011-827-920	Jun 1 2011	Aug 31 2011	The Free Women Association	Capacity Development and Equipments	10	\$ 9,631	Successfully Completed	QIG	Hilmand	Nad Ali	Khushal Kalay
QIG 2011-828-921	Jun 1 2011	Sep 30 2011	The Town Community of Women	Education and Literacy	30	\$ 8,922	Successfully Completed	QIG	Hilmand	Lashkar Gah	Lashkar Gah
QIG 2011-829-922	Jun 1 2011	Sep 30 2011	The women Association of Kartilagan Area	Tailoring	20	\$ 9,985	Successfully Completed	QIG	Hilmand	Lashkar Gah	Lashkar Gah
QIG 2011-830-923	Jun 1 2011	Aug 31 2011	Women Development Association 2	Tailoring	20	\$ 9,080	Successfully Completed	QIG	Hilmand	Lashkar Gah	Lashkar Gah
QIG 2010-06-06	Mar 15 2010	Jul 14 2010	Herat women Silk and Silk Fabric Producers	Silk Fabric Weaving	30	\$ 2,280	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-09-09	Mar 15 2010	Jul 14 2010	Marouf karouki Cultural Association	Embroidery	40	\$ 3,200	Successfully Completed	QIG	Hirat	Karukh	Mahalla
QIG 2010-14-14	Mar 15 2010	Jul 31 2010	Khodraivan Association	Cookie and Cake Baking	25	\$ 7,284	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-15-15	Mar 15 2010	Jul 14 2010	Arghawan Social Cultural and Agricultural Association	Vegetable, sapling or flower cultivation	30	\$ 3,782	Successfully Completed	QIG	Hirat	Ghoryan	Ghoryan
QIG 2010-16-16	Mar 15 2010	Jul 14 2010	Ghoryan District Capable Women's Foundation	Embroidery	20	\$ 3,748	Successfully Completed	QIG	Hirat	Ghoryan	Ghoryan
QIG 2010-17-17	Mar 15 2010	Jul 14 2010	Hera Sisters Association	Shoe and Handbag Design	20	\$ 3,780	Successfully Completed	QIG	Hirat	Guzara	Guzara
QIG 2010-18-18	Mar 15 2010	Jul 14 2010	Guzarah Women's Social Protector Institution	Flower Making	50	\$ 3,800	Successfully Completed	QIG	Hirat	Guzara	Guzara
QIG 2010-20-20	Mar 15 2010	Jul 14 2010	Legal Education for Youth Information Organization	Hygiene and Sanitation Public Awareness	300	\$ 3,860	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-28-28	Mar 15 2010	Jul 14 2010	Koushk Bad Saba Association	Cookie and Cake Baking	20	\$ 3,100	Successfully Completed	QIG	Hirat	Injil	Kushk-i-Bad-i-Sabah
QIG 2010-30-30	Mar 15 2010	Jul 14 2010	Dara Association	Cookie and Cake Baking	30	\$ 3,200	Successfully Completed	QIG	Hirat	Ghoryan	Ghoryan
QIG 2010-32-32	Mar 14 2010	Jul 13 2010	Kushk-e-Robati Sangi District Diligent Women Development Association	Soap Production	20	\$ 3,350	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-35-35	Mar 15 2010	Jul 14 2010	Entrepreneur Women Organization	Flower Making	33	\$ 3,354	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-10-10	Mar 15 2010	Jul 14 2010	Women's Social and Community Civilization Organization	Awareness on Health and Legal Rights	30	\$ 6,740	Successfully Completed	QIG	Hirat	Hirat	Hirat

QIG 2010-41-41	Mar 15 2010	Jul 14 2010	Herat Empowered Women's social Association	Jam and Pickle Production	600	\$ 5,150	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-13-13	Mar 3 2010	Jul 14 2010	Mosaferan Foundation	Education and Literacy	100	\$ 5,410	Successfully Completed	QIG	Hirat	Obe	Mosaferan (1)
QIG 2010-26-26	Mar 15 2010	Jul 14 2010	Safa Sehat Foundation	Training on Drinking Water Supply	100	\$ 3,600	Successfully Completed	QIG	Hirat	Ghoryan	Baran Abad
QIG 2010-27-27	Mar 15 2010	Jul 14 2010	Afghan Women's Memories foundation	Engraving	20	\$ 3,050	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-29-29	Mar 15 2010	Jul 14 2010	Khatibi Sister's Literacy and Tailoring Association	Education and Literacy	20	\$ 2,900	Successfully Completed	QIG	Hirat	Kushki Kuhna	Zenda Hasham
QIG 2010-33-33	Mar 14 2010	Jul 13 2010	Jaghareh Development Council	Education and Literacy	25	\$ 3,451	Successfully Completed	QIG	Hirat	Injil	Jagharah
QIG 2010-39-39	May 9 2010	Sep 9 2010	Chesht Sharif Women Literacy Association	Education and Literacy	120	\$ 9,400	Successfully Completed	QIG	Hirat	Chishti Sharif	Senjetak
QIG 2010-57-58	Jul 17 2010	Sep 17 2010	Enjeel Women Development Association	Dairy Production	20	\$ 4,510	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-64-65	Aug 1 2010	Oct 31 2010	Women Association on Saffron Cultivation in Pashtoon Zarghon	Drying and Packing of Saffron	36	\$ 5,300	Successfully Completed	QIG	Hirat	Pashtun Zarghun	Rawendan
QIG 2010-68-69	Sep 21 2010	Feb 21 2011	Ever Spring Educational Association	Candy Baking	25	\$ 5,813	Successfully Completed	QIG	Hirat	Kushk	Do Ab (1)
QIG 2010-80-81	Jul 6 2010	Oct 6 2010	Farda Youth Foundation	Beading and Interior Home Decoration	30	\$ 4,968	Successfully Completed	QIG	Hirat	Guzara	Guzara
QIG 2010-81-82	Aug 1 2010	Oct 31 2010	Kababian Food Processing Association	Tomato-Paste Production	110	\$ 6,781	Successfully Completed	QIG	Hirat	Injil	Kababyan
QIG 2010-82-83	Apr 20 2010	Jul 20 2010	Green House Association (Khane Sabz)	Livestock	20	\$ 4,550	Successfully Completed	QIG	Hirat	Zinda Jan	Shakiban
QIG 2010-85-86	Jul 26 2010	Nov 26 2010	Siawshan Women Social and Cultural Foundation	Education and Literacy	60	\$ 4,850	Successfully Completed	QIG	Hirat	Guzara	Guzara
QIG 2010-116-117	Jul 31 2010	Sep 30 2010	Andisha Foundation	Apiculture / Beekeeping	12	\$ 7,800	Successfully Completed	QIG	Hirat	Adraskan	Adraskan
QIG 2010-118-119	Dec 13 2010	Apr 13 2011	Olfat Sisters Foundation	Embroidery	40	\$ 5,920	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-106-107	Jul 31 2010	Sep 30 2010	Birth of New Ideas Organization	Awareness on Health and Legal Rights	150	\$ 3,429	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-127-128	Aug 1 2010	Nov 1 2010	Women and Arts Association	Soap Production	20	\$ 3,900	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-108-109	Aug 1 2010	Oct 1 2010	Raihanul-Nabi Cultural and Arts Foundation	Flower Making	20	\$ 4,150	Successfully Completed	QIG	Hirat	Hirat	Hirat

QIG 2010-124-125	Oct 24 2010	Jan 24 2010	Ansar Social Services Foundation	Food Processing	12	\$ 5,610	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-119-120	Jul 31 2010	Sep 30 2010	Sana'at-e-Nawin Zanan Organization	Cookie and Cake Baking	15	\$ 9,279	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-114-115	Jul 31 2010	Oct 30 2010	Afghan Women 's Legal Support Organization	Computer Training Program	16	\$ 3,650	Successfully Completed	QIG	Hirat	Injil	Jibartil
QIG 2010-115-116	Jul 25 2010	Oct 25 2010	Tahmina Cultural and Industrial Association	Painting and Drawing Course	20	\$ 4,300	Successfully Completed	QIG	Hirat	Guzara	Shams Abad
QIG 2010-117-118	Jul 31 2010	Sep 30 2010	Shabnam Association	Apiculture / Beekeeping	21	\$ 6,200	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-113-114	Jul 31 2010	Sep 30 2010	Center to Support Journalists of Afghanistan	Capacity Development and Equipments	22	\$ 7,700	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-94-95	Jul 31 2010	Sep 30 2010	Ansar Women Production Center	Jam Production	21	\$ 5,715	Successfully Completed	QIG	Hirat	Ghoryan	Ghoryan
QIG 2010-88-89	Jul 21 2010	Nov 21 2010	Khwaharan-e-Stara-e-Piroz Sports Foundation	Provision of Sports Services to Women	30	\$ 8,160	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-125-126	Jul 31 2010	Oct 30 2010	Organization for Development Social and Liaison programs	Awareness on Women's Rights	36	\$ 3,500	Successfully Completed	QIG	Hirat	Guzara	Syah Washan
QIG 2010-112-113	Jul 20 2010	Nov 20 2010	Shahind Women's Development Council	Literacy and Skills Development	150	\$ 3,750	Successfully Completed	QIG	Hirat	Shindand	Shindand
QIG 2010-104-105	Aug 1 2010	Nov 1 2010	Zanan-e-Khoshroo Council	Awareness on Women's Rights	20	\$ 3,400	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-105-106	Aug 1 2010	Oct 1 2010	Oswa Cultural and Social Association	Awareness Raising About Harms of Narcotics	500	\$ 3,626	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-84-85	Aug 1 2010	Nov 1 2010	Rabea Basari Social and Cultural Foundation	Animal Husbandry	10	\$ 7,500	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-126-127	Jul 31 2010	Sep 30 2010	Shaqayeq Literacy and Artificial Flower Making Foundation	Flower Making	20	\$ 3,400	Successfully Completed	QIG	Hirat	Injil	Dogh Abad
QIG 2010-111-112	Aug 10 2010	Mar 10 2011	Shahin Educational Organization	Jam Production	30	\$ 8,258	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-110-111	Sep 20 2010	Dec 20 2010	Sedaqat Educational Association	Candy Baking	30	\$ 5,581	Successfully Completed	QIG	Hirat	Injil	Khwaja Sar Bur
QIG 2010-01-01	Feb 7 2010	Jun 16 2010	Enjeel Association of United Sisters	Awareness on Women's Rights	100	\$ 3,140	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-109-110	Dec 21 2010	Apr 30 2011	Saliqa Educational Association	Macroma weaving	30	\$ 3,592	Successfully Completed	QIG	Hirat	Guzara	Ziarat-e Jay
QIG 2010-148-149	Aug 10 2010	Nov 10 2010	Nau Andishan Scientific and Cultural Foundation	Awareness on Women's Rights	90	\$ 3,140	Successfully Completed	QIG	Hirat	Injil	Injil

QIG 2010-139-140	Oct 23 2010	Feb 22 2011	Adraskan Women Educational and Vocational Association	Education and Literacy	20	\$ 3,350	Successfully Completed	QIG	Hirat	Adraskan	Adraskan
QIG 2010-37-37	Mar 15 2010	Jun 17 2010	Jebrayel Saffron Producing Association	Green House and pickle Making Program	60	\$ 6,578	Successfully Completed	QIG	Hirat	Injil	Jibaril
QIG 2010-83-84	Aug 1 2010	Nov 1 2010	Payman Foundation	Embroidery	30	\$ 3,450	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2010-149-150	Dec 20 2010	Feb 20 2011	Khorshid Technical and Professional Association	Flower Making	20	\$ 5,052	Successfully Completed	QIG	Hirat	Injil	Mahmud Abad
QIG 2010-12-12	Mar 15 2010	Jul 14 2010	Women Supportive Association of Kushk-e-Rabat Sangi	Teaching Women Hairdressing	10	\$ 3,250	Successfully Completed	QIG	Hirat	Kohsan	Kohsan
QIG 2010-158-159	Dec 24 2010	Apr 24 2011	Malan Guzrah Village Development Foundation	Animal Husbandry	10	\$ 7,670	Successfully Completed	QIG	Hirat	Guzara	Guzara
QIG 2010-172-173	Dec 2 2010	Apr 2 2011	Mehrgan Social and Cultural Service Association	English Language	25	\$ 5,493	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-204-214	Jan 27 2011	May 26 2011	Women Insight Association	Shoe and Handbag Design	20	\$ 9,300	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-192-202	Mar 20 2011	May 20 2011	Babaji sisters Social, Cultural, and Industrial Association	Handicraft Training	50	\$ 2,200	Successfully Completed	QIG	Hirat	Injil	Jibaril
QIG 2010-191-201	Feb 8 2011	Jun 8 2011	Bibi Aysha Social Educational Foundation	Animal Husbandry	15	\$ 8,170	Successfully Completed	QIG	Hirat	Adraskan	Adraskan
QIG 2010-226-236	Jan 27 2011	May 26 2011	Azizi Philanthropic Services Organization	Literacy and Skills Development	60	\$ 4,250	Successfully Completed	QIG	Hirat	Injil	Maladan
QIG 2010-228-238	May 3 2011	Aug 27 2011	Robate Nau Cultural Foundation	Literacy and Skills Development	75	\$ 4,800	Successfully Completed	QIG	Hirat	Shindand	Robat Rud
QIG 2010-223-233	Mar 20 2011	Jun 20 2011	Tolo - e - Jadid Social & Cultural Association	Beading and Interior Home Decoration	20	\$ 7,521	Successfully Completed	QIG	Hirat	Injil	Hindawan
QIG 2010-225-235	Feb 1 2011	Jun 1 2011	Bamabad Village Women Council	English Language and Computer Applications	35	\$ 6,560	Successfully Completed	QIG	Hirat	Ghoryan	Baran Abad
QIG 2010-213-223	Jan 27 2011	May 27 2011	Amaghane Noor Cultural and Educational Institution	Flower Making	20	\$ 3,400	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-215-225	May 1 2011	Aug 31 2011	Danish Sister's Foundation	Soap Production	20	\$ 6,300	Successfully Completed	QIG	Hirat	Guzara	Dashan
QIG 2010-216-226	Mar 20 2011	Jul 20 2011	Ghoryan Karafarin Women Institution	Literacy and Skills Development	20	\$ 3,962	Successfully Completed	QIG	Hirat	Ghoryan	Faruq Agha
QIG 2010-227-237	Mar 10 2011	Jul 10 2011	Golran Youths Cultural Organization	Soap Production	20	\$ 4,700	Successfully Completed	QIG	Hirat	Gulran	Gulran
QIG 2010-224-234	Jan 27 2011	May 26 2011	New Community Development Organization	English Language and Computer Applications	30	\$ 7,265	Successfully Completed	QIG	Hirat	Hirat	Hirat

QIG 2010-300-310	Feb 8 2011	Jun 8 2011	Shindand Women Social Organization	Animal Husbandry	150	\$ 7,898	Successfully Completed	QIG	Hirat	Shindand	Shindand
QIG 2010-259-269	Jun 15 2011	Sep 15 2011	Omid Products Foundation	Jam Production	30	\$ 6,370	Successfully Completed	QIG	Hirat	Injil	Khvos Rud
QIG 2010-290-300	Apr 22 2011	Aug 21 2011	Cooperation of Poor Women Assistance Organization	Aviculture	20	\$ 6,200	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-302-312	Apr 5 2011	Jun 21 2011	Golran Women's Social Foundation	Cookie and Cake Baking	10	\$ 4,000	Successfully Completed	QIG	Hirat	Gulran	Gulran
QIG 2010-301-311	May 3 2011	Aug 31 2011	Soniya Handicrafts Foundation	Literacy and Skills Development	56	\$ 6,930	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-304-314	Mar 17 2011	Jul 17 2011	Women and Children Welfare Organization	Education and Literacy	28	\$ 5,300	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-335-353	Jan 26 2011	May 26 2011	Civil National and Islamic Assembly of Afghanistan	Awareness raising workshop on election for women	480	\$ 7,000	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-344-362	Feb 20 2011	Jun 20 2011	Saba Sisters Social, Education and Handicraft Association	Cookie and Cake Baking	30	\$ 9,400	Successfully Completed	QIG	Hirat	Guzara	Guzara
QIG 2010-345-363	Feb 1 2011	Jun 1 2011	Women legal Support and Economic Development Organization	Goat keeping	10	\$ 9,255	Successfully Completed	QIG	Hirat	Zinda Jan	Mamizak
QIG 2010-270-280	Jan 27 2011	Mar 27 2011	Foshanj's Sisters Production	Jam and Pickle Production	40	\$ 2,440	Successfully Completed	QIG	Hirat	Zinda Jan	Zinda Jan
QIG 2011-349-379	Apr 30 2011	Aug 31 2011	Enjil Saffron Producing Association	Poultry Farming	30	\$ 7,270	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2011-348-378	Mar 5 2011	Jul 5 2011	Herat Sisters Social, Cultural and Professional Council	Literacy and Skills Development	30	\$ 7,861	Successfully Completed	QIG	Hirat	Injil	Jibaril
QIG 2011-347-377	May 27 2011	Aug 27 2011	Zanan-e-Kar Jo Association	Apiculture / Beekeeping	15	\$ 9,571	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2011-384-414	May 1 2011	Aug 31 2011	Asheyane Sabz Organization	Goat keeping	10	\$ 9,365	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2011-385-415	May 2 2011	Sep 5 2011	Farda Services and Developmental Organization	Jewelry Designing	11	\$ 9,205	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2011-390-420	Apr 24 2011	Aug 24 2011	Banovane Amozgar Social Association	Computer Training Program	40	\$ 9,136	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2011-397-427	Mar 13 2011	Jul 13 2011	Herat Women Social Council	Public Awareness	310	\$ 7,450	Successfully Completed	QIG	Hirat	Zinda Jan	Zinda Jan
QIG 2011-398-428	Apr 24 2011	Aug 24 2011	Shogofa Women's Social and Cultural Assembly	Computer Training Program	40	\$ 9,198	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2011-399-429	May 4 2011	Sep 4 2011	Dosti Cultural Organization	Cookie and Cake Baking	25	\$ 9,628	Successfully Completed	QIG	Hirat	Hirat	Hirat

QIG 2011-400-430	May 1 2011	Aug 2 2011	Nastaran Educational Association	Soap Production	20	\$ 5,525	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2011-401-431	Mar 7 2011	Jul 6 2011	Rahnawardan Social Organization	Awareness on Health and Legal Rights	75	\$ 7,620	Successfully Completed	QIG	Hirat	Karukh	Qala-i-Sharbat
QIG 2011-455-494	May 4 2011	Sep 5 2011	Wahdat Association	Cookie and Cake Baking	30	\$ 9,859	Successfully Completed	QIG	Hirat	Injil	Injil
QIG 2011-451-490	May 3 2011	Sep 3 2011	Ansarian Cultural and Literary Association	Family and Health	168	\$ 7,998	Successfully Completed	QIG	Hirat	Zinda Jan	Zinda Jan
QIG 2011-452-491	May 3 2011	Jul 3 2011	Hanzala Social and Cultural Foundation	Awareness on Women's Rights	50	\$ 4,830	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2011-548-587	Apr 2 2011	Aug 2 2011	Life Skills Development Center	Embroidery	15	\$ 7,367	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2011-551-590	May 2 2011	Sep 5 2011	Tabesh Social Services Association	Ribbon Work Training	20	\$ 6,640	Successfully Completed	QIG	Hirat	Hirat	Hirat
QIG 2010-08-08	Mar 15 2010	Mar 15 2010	Armaghani Danish Cultural Scientific, Artistic and Educational Foundation	Tailoring			Canceled	QIG	Hirat	Hirat	Hirat
QIG 2010-320-330	Jun 12 2011	Jun 12 2011	Herat Guardianless Women Social Foundation	Driver Training	14		Canceled	QIG	Hirat	Hirat	Hirat
QIG 2010-258-268			Zeyarajaie Farmers Association	Fruit and Vegetable Processing	15		Canceled	QIG	Hirat	Guzara	Ziarat-e Jay
QIG 2010-303-313			Herat Women Foundation	Computer Training Program	18		Canceled	QIG	Hirat	Hirat	Hirat
QIG 2011-453-492			Kohsan District Women's Council	Embroidery	32		Canceled	QIG	Hirat	Hirat	Hirat
QIG 2011-454-493			Legal Educational Youths and Intellectuals Organization	Poultry Farming	50		Canceled	QIG	Hirat	Hirat	Hirat
QIG 2011-549-588			Omid-e- Farda Cultural, Scientific and Services Association	Computer Training Program	30		Canceled	QIG	Hirat	Hirat	Hirat
QIG 2011-550-589			Saadat Charity Organization	Poultry Farming	20		Canceled	QIG	Hirat	Injil	Injil
QIG 2011-564-603			Tolu-e-Danesh Cultural, Scientific, and Educational Center	Computer Training Program	40		Canceled	QIG	Hirat	Hirat	Hirat
QIG 2010-131-132	Jul 1 2010	Oct 31 2010	Insaf Development and Social Association	Lace Embroidery (Cherma)	40	\$ 6,400	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-182-183	Feb 1 2011	May 31 2011	Frozan Educational Society	English Language and Computer Applications	40	\$ 9,682	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-183-184	Mar 1 2011	Jun 30 2011	Qamsay Social and Developmental Society	Embroidery	50	\$ 9,010	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan

QIG 2010-186-187	Mar 1 2011	Jun 30 2011	Afshar Khana Social Association	Poultry Farming	50	\$ 8,000	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-253-263	Mar 1 2011	Jun 30 2011	Paiman Social and Development Association	Tailoring	20	\$ 8,540	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-217-227	Mar 1 2011	Jun 30 2011	Ipak Yoll Social and Development Association	Computer Training Program	50	\$ 9,432	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-190-191	May 1 2011	Aug 31 2011	Public Relief Social Association	Awareness on Health and Legal Rights	85	\$ 7,310	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-219-229	Feb 1 2011	May 31 2011	Bahar Social Association	Education and Literacy	100	\$ 5,000	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-316-326	Apr 2 2011	Jul 31 2011	Mashal Employment and Development Association	Animal Husbandry	15	\$ 9,343	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-318-328	Mar 1 2011	Jun 30 2011	Ay Development Social Association	Photography and Cinematography	12	\$ 9,519	Successfully Completed	QIG	Jawzjan	Shibirghan	Arab Khana
QIG 2010-319-329	Apr 2 2011	Jul 31 2011	Watan Promotion Association	Embroidery	38	\$ 7,420	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-261-271	Mar 1 2011	Jun 30 2011	Afghan Turkmen Unity Organization	Education and Literacy	540	\$ 9,900	Successfully Completed	QIG	Jawzjan	Mingajik	Mingajik
QIG 2010-262-272	Feb 1 2011	May 31 2011	Khanawada Social and Development Association	Literacy and Skills Development	20	\$ 6,400	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-294-304	Feb 1 2011	May 31 2011	Malalay Jawizjan Association	Capacity Development and Equipments	25	\$ 9,680	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010-297-307	Mar 1 2011	Jun 30 2011	Peer Mazid Social and Development Association	Poultry Farming	30	\$ 7,820	Successfully Completed	QIG	Jawzjan	Shibirghan	Peer Mundeeka Tapa
QIG 2010-299-309	Mar 1 2011	Jun 30 2011	Youth and Women Capacity Development Association	Lace Embroidery (Cherma)	40	\$ 7,500	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2011-381-411	Apr 2 2011	Jul 31 2011	Women's Self-sufficiency and Development Association	Livestock	20	\$ 9,830	Successfully Completed	QIG	Jawzjan	Shibirghan	Qeranchi
QIG 2011-393-423	May 1 2011	Aug 31 2011	Impact organization	English Language and Computer Applications	32	\$ 9,966	Successfully Completed	QIG	Jawzjan	Aqcha	Aqcha
QIG 2011-459-498	May 1 2011	Aug 31 2011	Sahar Educational Association	English Language and Computer Applications	40	\$ 9,950	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2011-671-764	Jun 15 2011	Oct 15 2011	Ketab Social and Law Association	Public Awareness	200	\$ 9,790	Successfully Completed	QIG	Jawzjan	Aqcha	Aqcha
QIG 2011-748-841	Jun 15 2011	Oct 15 2011	Nawayee Rehabilitation & Development Organization for Afghan Women	Jam Production	25	\$ 9,800	Successfully Completed	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2011-673-766			Learning and Development Association	Leadership and Management Training	64		Canceled	QIG	Jawzjan	Shibirghan	Shibirghan

QIG 2011- 674-767			Radio Bostan	Capacity Development and Equipments	8		Canceled	QIG	Jawzjan	Shibirghan	Shibirghan
QIG 2010- 11-11	Apr 1 2010	Jul 31 2010	Balkh Bastan Women Rehabilitation Association	knitting and wool production training	30	\$ 5,586	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 19-19	Dec 1 2010	Mar 31 2011	Afghan women cultural and Arts organization	Ceramic Craft- making training	40	\$ 5,950	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 23-23	Apr 1 2010	Jul 31 2010	Afghan Women Carpet Weaving & Handicraft Association	Beading and Interior Home Decoration	30	\$ 5,000	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 24-24	May 1 2010	Aug 31 2010	Afghan Women National Social Council	English Language and Computer Applications	30	\$ 4,800	Successfully Completed	QIG	Kabul	Kabul	Dashti Barchi
QIG 2010- 25-25	Apr 1 2010	Jul 31 2010	Afghan Dental Student's Academic Association	Institutional Capacity Building	52	\$ 3,770	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 31-31	May 1 2010	Aug 31 2010	Qafela Development Foundation	Shoe and Handbag Design	45	\$ 4,486	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 34-34	Apr 1 2010	Jul 31 2010	Kashana Nawesendagan, Hut of Writers	Women's Rights Training	60	\$ 6,500	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 36-36	Apr 1 2010	Jul 31 2010	Today's Afghan Women Organization	Handicraft Training	300	\$ 3,500	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 38-38	Jun 1 2010	Sep 30 2010	Children and Women Educational Foundation	Silk Fabric Weaving	10	\$ 3,480	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 40-40	May 1 2010	Aug 31 2010	Afghan Women Handicraft Cultural Association	Cookie and Cake Baking	30	\$ 4,163	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 46-46	Apr 1 2010	Jul 31 2010	Kabul Women's Skills Development Association	Jewelry Designing	50	\$ 9,000	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 07-07	May 1 2010	Aug 31 2010	Afghan Women Initiatives	Carpentry Training	30	\$ 8,400	Successfully Completed	QIG	Kabul	Kabul	Unchee Baghbanan
QIG 2010- 22-22	Apr 1 2010	Jul 31 2010	Afghan Disabled Women Educational Organization	Cosmetology and Beauty Training	20	\$ 7,225	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 58-59	Oct 1 2010	Jan 31 2011	Fazila Masood Handicraft Vocational and Cultural Association	Education and Literacy	50	\$ 3,600	Successfully Completed	QIG	Kabul	Kabul	Darul Aman
QIG 2010- 62-63	Apr 2 2011	Jul 31 2011	Khujasta Trades Women's Social Association	Jam and Pickle Production	40	\$ 4,660	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 63-64	Mar 1 2011	Jun 30 2011	Mahjoba Hirawi Organization	Animal Husbandry	50	\$ 9,860	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 146-147	Oct 1 2010	Jan 31 2011	House of peace and Democracy	English Language and Computer Applications	15	\$ 7,500	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010- 141-142	Dec 18 2010	Mar 31 2011	Family Welfare Focus	Sign Language Training for Disabled Women	20	\$ 8,300	Successfully Completed	QIG	Kabul	Kabul	KABUL

QIG 2010-151-152	Oct 1 2010	Jan 31 2011	Farabi Music Training Association	Musin Training Courses	15	\$ 9,000	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-152-153	Dec 1 2010	Mar 31 2011	Afghan Women Handicraft Development Association	Crocheting Vocational Training	40	\$ 4,200	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-90-91	Apr 2 2011	Jul 31 2011	Mothers Against Narcotic Drugs Organization	Food Processing	120	\$ 6,400	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-137-138	Oct 1 2010	Jan 31 2011	Afghan Women Vocational Training Development Association	Literacy and Skills Development	50	\$ 3,200	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-87-88	Oct 1 2010	Jan 31 2011	Kabul Photography House	Capacity Development and Equipments	20	\$ 8,500	Successfully Completed	QIG	Kabul	Kabul	Qala-I- Muhib
QIG 2010-142-143	Nov 1 2010	Feb 28 2011	Home Women's Social Association	Jewelry Designing	30	\$ 4,884	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-120-121	Apr 2 2011	Jul 31 2011	Dai Foulad Civil and Cultural Association	Flower Making	120	\$ 6,500	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-143-144	Jan 1 2011	Apr 30 2011	Maftah-e-Hunar Cultural Foundation	Literacy and Skills Development	40	\$ 8,000	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-135-136	Oct 1 2010	Jan 31 2011	Afghan Women Development Association	Jam Production	100	\$ 8,800	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-147-148	Oct 1 2010	Jan 31 2011	Shaheen Ahmadzai Association	Jam Production	70	\$ 7,000	Successfully Completed	QIG	Kabul	Kabul	Jamal Mina
QIG 2010-134-135	Oct 1 2010	Jan 31 2011	Afghan Capacity Building Organization	Education and Literacy	60	\$ 3,800	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-123-124	Dec 31 2010	Mar 31 2011	Sepeher Mushakhas Handicraft Association	Tailoring	40	\$ 4,820	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-89-90	Nov 1 2010	Feb 28 2011	Madina Handicraft Association	Jewelry Designing	45	\$ 4,720	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-140-141	Nov 1 2010	Feb 28 2011	Dare-e-Noor Handicraft Vocational Training Development Association	Handicraft Training	30	\$ 4,420	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-121-122	Dec 31 2010	Mar 31 2011	Fakhre Afghan Union	Literacy and Skills Development	100	\$ 5,000	Successfully Completed	QIG	Kabul	Dih Sabz	Deh-yehya
QIG 2010-136-137	Jan 1 2011	Apr 30 2011	Afghan Women Social Services Center	Awareness on Women's Rights	30	\$ 6,780	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-21-21	May 1 2010	Aug 31 2010	Organization For Development of Disabled Women	Flower Making	20	\$ 8,400	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-150-151	Feb 1 2011	May 31 2011	Destitute Women Assistance Organization	Carpet Weaving	30	\$ 5,000	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-175-176	Jan 1 2011	Apr 30 2011	Afghanistan Dariche Omid Organization	Afghanistan Women Film Club	45	\$ 9,600	Successfully Completed	QIG	Kabul	Kabul	KABUL

QIG 2010-203-213	Feb 1 2011	May 31 2011	Afghan Women Carpet Weavers Network	Candy Baking	20	\$ 7,830	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-229-239	Jan 1 2011	Apr 30 2011	Balkh Bastan Women Association	Stone Engraving Training	30	\$ 7,840	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-236-246	Jan 5 2011	Apr 30 2011	Psychology Research and Mental Health Services Organization	Mental and Social Support	30	\$ 7,000	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-214-224	Feb 1 2011	May 31 2011	Van Services Organization	Movie and TV Series Dubbing	15	\$ 8,750	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-197-207	Jun 30 2011	Oct 31 2011	Gulestan Mahrefat Educational and Training Center	Tailoring	24	\$ 3,000	Successfully Completed	QIG	Kabul	Kabul	Chahar Qala
QIG 2010-196-206	Jan 1 2011	Apr 30 2011	Mubalighen Adalat Association	Crocheting Vocational Training	30	\$ 8,500	Successfully Completed	QIG	Kabul	Kabul	Dashti Barchi
QIG 2010-308-318	Feb 1 2011	May 31 2011	Civil Awareness Foundation	Multiple Birth Education	20	\$ 9,800	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-309-319	Feb 1 2011	May 31 2011	Development and Deliverance Association	Journalism Training	20	\$ 8,150	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-310-320	Feb 1 2011	May 31 2011	Afghanistan Development and Capacity Building Organization	English Language and Computer Applications	40	\$ 9,835	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-285-295	Jan 1 2011	Apr 30 2011	Afghan Bright Future Organization	Quilt Sewing and Making	30	\$ 7,920	Successfully Completed	QIG	Kabul	Paghman	Khwaja Lakan
QIG 2010-286-296	Feb 1 2011	May 31 2011	Afghan Women Development and Education Organization	Jam and Pickle Production	120	\$ 6,000	Successfully Completed	QIG	Kabul	Dih Sabz	Deh Sabz
QIG 2010-264-274	Jan 1 2011	Apr 30 2011	Aftab Civil and Cultural Association	Capacity Development and Equipments	30	\$ 9,500	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-341-359	Feb 1 2011	May 31 2011	Kabul Youths Cultural Social Organization	Computer Training Program	80	\$ 8,782	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-340-358	Jan 17 2011	Apr 30 2011	Afghan Luminous Association	Livestock	8	\$ 9,700	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-342-360	Mar 1 2011	Jun 30 2011	Sahadat Handicraft Vocational Association	Cultivating Strawberry	85	\$ 7,000	Successfully Completed	QIG	Kabul	Dih Sabz	Deh-sabze Khas
QIG 2011-355-385	Apr 2 2011	Jul 31 2011	Children and Women Protection Organization	Capacity building and Economic Development	20	\$ 8,641	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-356-386	Apr 2 2011	Jul 31 2011	Citizen in Action Organization	English Language and Computer Applications	40	\$ 9,620	Successfully Completed	QIG	Kabul	Bagrami	Bagrami
QIG 2011-357-387	Apr 2 2011	Jul 31 2011	Inventive Women Organization	Poultry Farming	50	\$ 9,435	Successfully Completed	QIG	Kabul	Bagrami	Shina
QIG 2011-363-393	Apr 2 2011	Jul 31 2011	Afghan Organization of Peace and Development	Cookie and Cake Baking	20	\$ 9,890	Successfully Completed	QIG	Kabul	Kabul	KABUL

QIG 2011-366-396	Apr 2 2011	Jul 31 2011	Afghan Women Knowledge Association Organization	Jewelry Designing	25	\$ 9,825	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-367-397	Apr 2 2011	Jul 31 2011	Women Development Handicraft Association	Capacity building and Economic Development	40	\$ 9,846	Successfully Completed	QIG	Kabul	Bagrami	Shina
QIG 2011-369-399	Apr 2 2011	Jul 31 2011	Service Organization for Elders	Embroidery	20	\$ 7,405	Successfully Completed	QIG	Kabul	Kabul	Barchi
QIG 2011-370-400	Apr 2 2011	Jul 31 2011	Social and Cultural Self Sufficient Association	Capacity building and Economic Development	30	\$ 9,870	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-374-404	Apr 2 2011	Jul 31 2011	Farda-e-Nawin Organization	Poultry Farming	20	\$ 8,420	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-375-405	Mar 1 2011	Jun 30 2011	The Education Scientific Research Organization	Awareness on Health and Legal Rights	230	\$ 8,160	Successfully Completed	QIG	Kabul	Kabul	Dashti Barchi
QIG 2011-376-406	Mar 1 2011	Jun 30 2011	Rozan Organization	Tailoring	20	\$ 8,735	Successfully Completed	QIG	Kabul	Kabul	Chihilsutoon
QIG 2011-377-407	Mar 1 2011	Jun 30 2011	Educational and Vocational Organization for Afghan Women	Tailoring	50	\$ 9,680	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-378-408	Mar 1 2011	Jun 30 2011	Afghan Women Initiatives	Carpentry Training	20	\$ 8,335	Successfully Completed	QIG	Kabul	Kabul	Dashti Barchi
QIG 2011-379-409	Mar 1 2011	Jun 30 2011	Afghan Disabled Women Educational Organization	Cosmetology and Beauty Training	20	\$ 7,570	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-380-410	Mar 1 2011	Jun 30 2011	Afghanistan Cinema Club	Producing and Making Films	15	\$ 9,050	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-382-412	Mar 1 2011	Jun 30 2011	Kabul Women's Skills Development Association	Ornament Making from Stones	80	\$ 9,900	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-388-418	Mar 1 2011	Jun 30 2011	Agahi Foundation	Literacy and Skills Development	125	\$ 9,770	Successfully Completed	QIG	Kabul	Kabul	Dashti Barchi
QIG 2011-389-419	Mar 1 2011	Jun 30 2011	Human Rights and Eradication of Violence Organization	Capacity building and Economic Development	30	\$ 9,390	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2010-86-87	Dec 1 2010	Mar 31 2011	District 11 Women's Vocational Association	Beading and Interior Home Decoration	50	\$ 3,700	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-466-505	May 1 2011	Aug 31 2011	Vocational Services Organization for Needy Women	Cosmetology and Beauty Training	20	\$ 9,180	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-467-506	Apr 2 2011	Jul 31 2011	Computer Center for Women	Computer Training Program	30	\$ 9,510	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-468-507	May 1 2011	Aug 31 2011	Tolo-e Sabz (Green Dawn) Organization	Purse-Making	20	\$ 8,820	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-469-508	May 1 2011	Aug 31 2011	Humanitarian Assistance Management of Contribution for Afghan Relief	Handicraft Training	20	\$ 9,030	Successfully Completed	QIG	Kabul	Istalif	Istalef

QIG 2011-470-509	May 1 2011	Aug 31 2011	Jamal Training Organization	Computer Training Program	30	\$ 9,880	Successfully Completed	QIG	Kabul	Kabul	Dashti Barchi
QIG 2011-472-511	May 1 2011	Aug 31 2011	Qafela Development Foundation	Handicraft Training	40	\$ 7,254	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-473-512	May 1 2011	Aug 31 2011	Unity Present Social and Sultural Organization	Research and women capacity building Center	50	\$ 9,000	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-474-513	May 1 2011	Aug 31 2011	Zohal Educational and Social Service Organization	Training course on management and administration	50	\$ 8,920	Successfully Completed	QIG	Kabul	Kabul	Dashti Barchi
QIG 2011-475-514	Apr 2 2011	Jul 31 2011	Youth Social Institute, Development Capacity Administration and Economic	Goat keeping	20	\$ 9,825	Successfully Completed	QIG	Kabul	Kabul	Gulkhana
QIG 2011-476-515	May 1 2011	Aug 31 2011	Organization For Development of Disabled Women	Flower Making	20	\$ 8,700	Successfully Completed	QIG	Kabul	Kabul	Dashti Barchi
QIG 2011-477-516	May 1 2011	Aug 31 2011	Ariana Future Builders Social Society	Carpet Weaving	20	\$ 9,440	Successfully Completed	QIG	Kabul	Kabul	Dashti Barchi
QIG 2011-471-510	May 1 2011	Aug 31 2011	Peace Studies Think Tank	Legal Awareness Raising	30	\$ 8,990	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-465-504	Apr 2 2011	Jul 31 2011	Zohal Women Vocational Association	Fruit and Vegetable Processing	30	\$ 8,190	Successfully Completed	QIG	Kabul	Paghman	Paghman
QIG 2011-501-540	May 1 2011	Aug 31 2011	Capacity Development of Women through Computer Course	Computer Training Program	30	\$ 9,510	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-514-553	Jun 15 2011	Sep 15 2011	Suboot News Agency	Journalism Training	35	\$ 9,370	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-552-591	May 1 2011	Aug 31 2011	Sun – Socio Economic Development & Environmental Protection Organization	Jewelry Designing	40	\$ 9,205	Successfully Completed	QIG	Kabul	Bagrami	Deh Ya'qub
QIG 2011-595-688	Jun 15 2011	Sep 15 2011	Alzahra Cultural and Sports Association	Hygiene and Sports for Better Health	40	\$ 9,624	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-599-692	Jun 15 2011	Sep 15 2011	Equality Social and Cultural Organization	Journalism Training	10	\$ 9,550	Successfully Completed	QIG	Kabul	Kabul	KABUL
QIG 2011-697-790	Aug 15 2011	Sep 30 2011	Educational and Cultural Center for Afghan Women	Photography and Cinematography	50	\$ 9,950	Successfully Completed	QIG	Kabul	Kabul	Dih Kipak
QIG 2010-153-154	Nov 28 2010	Nov 28 2010	Kabul Ariyana Rehabilitation Organization	Beading and Interior Home Decoration	50		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2010-317-327	Oct 19 2010	Oct 19 2010	Afghan Women Welfare Organization 2	Poultry Farming	40		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2010-287-297	Nov 28 2010	Nov 28 2010	Afghan Women's Association for Providing Facility	Fruit and Vegetable Processing			Canceled	QIG	Kabul	Shakar Dara	Shakar Darreh

QIG 2010- 265-275	Jun 29 2011	Jun 29 2011	Afghan Housewives Social Association	Jewelry Designing	40		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2010- 288-298			Association for Progress of Afghan Women	Beading and Interior Home Decoration	30		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2010- 289-299	Dec 6 2010	Mar 6 2011	Pamiyan Rehabilitation and Educational Organization	Photography and Cinematography	20		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 499-538			Afghan Women Social Development Association	Leather Works Training	21		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 500-539			Afghanistan Ayyaran Foundation	Journalism Training	20		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 503-542			Economic Empowerment for Women in Rural Areas Organization	Animal Husbandry	20		Canceled	QIG	Kabul	Chahar Asyab	Tangee Sayidan
QIG 2011- 504-543			Help for Afghan Needy Women	Cosmetology and Beauty Training	10		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 512-551			Sign Language and Computer Training Center for Nashanvyan	Computer Training Program	20		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 513-552			Social Organization of Afghan Disabled Women and Martyred Families	Tailoring	15		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 515-554			Tolo Sadaqat Idealism Institution	English Language and Computer Applications	60		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 553-592			Humanitarian Community Welfare Organization	Family and Health	40		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 554-593			Rehabilitee Organization for Afghan War Victims	Painting and Drawing Course	30		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 563-602			Banoo Training, Cultural organization	Tailoring	30		Canceled	QIG	Kabul	Kabul	Chahar Dihi
QIG 2011- 567-660			Information Technology Development Union	Computer Training Program	20		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 594-687			Afghan Capacity Building Organization	English Language and Computer Applications	40		Canceled	QIG	Kabul	Kabul	Qala-i- Bakhtyar
QIG 2011- 596-689			Afghanistan Reconstruction and Development Organization	Tailoring	20		Canceled	QIG	Kabul	Kabul	Qala-I- Nazir
QIG 2011- 597-690			Dina Handicraft Association	Tailoring	25		Canceled	QIG	Kabul	Kabul	Qala-I- Wazeer
QIG 2011- 598-691			Organization for Environmental Protection for Afghanistan	Hygiene and Sanitation Public Awareness	20		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011- 602-695			Mashar Educational and Development Organization	Computer Training Program	30		Canceled	QIG	Kabul	Kabul	KABUL

QIG 2011-603-696			Organization for Integrated Development and Empowerment of Afghanistan	Legal Awareness for Women	80		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011-604-697			Sadaf Social Handicraft Association	Handicraft Training	30		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011-605-698			Women's Cultural and Social Services Organization	Cookie and Cake Baking	15		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011-667-760			Arezo Cultural and Social Organization	Awareness on Women's Rights	35		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011-668-761			Hasina Zahor Aimaq Educational and Cultural Association	Tailoring	25		Canceled	QIG	Kabul	Kabul	Qala-i-Fathullahkhan
QIG 2011-669-762			Qadeesa Media Initiatives	Journalism Training	18		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011-695-788			Soholat Health Services and Vocational organization for Afghans	Computer Training Program	30		Canceled	QIG	Kabul	Kabul	KABUL
QIG 2011-696-789			Benai Service Organization	Family and Health	150		Canceled	QIG	Kabul	Paghman	Paghman
QIG 2011-438-477	Mar 1 2011	Apr 30 2011	Organization of Human Welfare	Job Readiness Training to Women Job Seekers	100	\$ 6,500	Successfully Completed	QIG	Kandahar	Kandahar	Shahre Naw
QIG 2011-439-478	Mar 10 2011	Jun 9 2011	Welfare organization for People of Afghanistan	Family and Health	20	\$ 9,960	Successfully Completed	QIG	Kandahar	Kandahar	Shahre Naw
QIG 2011-565-604	Apr 17 2011	Aug 31 2011	Khadija Kubra Afghan Women Association for Culture	Women Market	30	\$ 9,635	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-606-699	May 1 2011	Aug 31 2011	Kandahar Treasure	Training course on management and administration	25	\$ 5,550	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-664-757	Jun 1 2011	Aug 31 2011	Afghan-Canadian Community Center	Computer Training Program	50	\$ 9,985	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-811-904	Jun 1 2011	Aug 31 2011	Health Education and Professional Skills for Afghanistan Organization	Tailoring	20	\$ 10,000	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-812-905	Jun 1 2011	Sep 30 2011	Afghanistan National Re-Construction Coordination	Tailoring	20	\$ 10,000	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-813-906	Jun 1 2011	Jul 31 2011	Afghanistan Reconstruction Authority	Carpet Weaving	20	\$ 9,460	Successfully Completed	QIG	Kandahar	Daman	Daman
QIG 2011-814-907	Jun 1 2011	Aug 31 2011	Aryana Unity Rehabilitation Council	Embroidery	10	\$ 10,000	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-815-908	Jun 1 2011	Jul 15 2011	Afghan Social Development Organization	Education and Literacy	80	\$ 9,900	Successfully Completed	QIG	Kandahar	Daman	Daman

QIG 2011-817-910	Jun 1 2011	Aug 31 2011	Chawni Women Group	Tomato-Paste Production	30	\$ 9,921	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-820-913	Jun 1 2011	Aug 31 2011	Generation of Youth Coordination Organization	Embroidery	30	\$ 9,790	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-824-917	Jun 1 2011	Sep 30 2011	Humanitarian Action for the people of Afghanistan	Health and Hygiene Training for Women	25	\$ 10,000	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-933-1026	Jun 1 2011	Aug 31 2011	Worker Women Social Organization	Literacy Seeking and Bag Making	30	\$ 9,860	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-941-1034	Jun 1 2011	Aug 31 2011	Afghan Women Bright Future	Computer Training Program	15	\$ 9,967	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-943-1036	Jun 1 2011	Sep 30 2011	Social Education and Rights Development Organization	Training course on management and administration	50	\$ 10,000	Successfully Completed	QIG	Kandahar	Kandahar	Shahre Naw
QIG 2011-864-957	Jun 1 2011	Sep 30 2011	Afghan Women New Desires	Embroidery	30	\$ 9,994	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2011-866-959	Jun 1 2011	Sep 30 2011	Kandahar Women Council	Embroidery	30	\$ 9,994	Successfully Completed	QIG	Kandahar	Kandahar	Kandahar
QIG 2010-167-168	Feb 1 2011	May 31 2011	Youth and Children Development Program	Women's Durable Support to the Families	70	\$ 8,732	Successfully Completed	QIG	Kapisa	Kohistan	Kohistan
QIG 2010-169-170	Feb 1 2011	May 31 2011	Social Association of Women Capacity Promotion and Welfare	Fishery	30	\$ 7,950	Successfully Completed	QIG	Kapisa	Kohistan	Kohistan
QIG 2010-176-177	Feb 1 2011	May 31 2011	Zafaran Kar Women Social Association	Needle work	20	\$ 7,715	Successfully Completed	QIG	Kapisa	Mahmud Raqi	Mahmud Raqi
QIG 2011-371-401	Apr 2 2011	Jul 31 2011	Omid Society Association	Tailoring	20	\$ 6,510	Successfully Completed	QIG	Kapisa	Kohistan	Kohistan
QIG 2011-461-500	May 1 2011	Aug 31 2011	Kapisa Youth Association	English Language and Computer Applications	20	\$ 8,780	Successfully Completed	QIG	Kapisa	Mahmud Raqi	Ali Khel
QIG 2011-462-501	May 1 2011	Aug 31 2011	Kapisa Youth Cultural & Social Association	Poultry Farming	40	\$ 9,375	Successfully Completed	QIG	Kapisa	Kohistan	Kohistan
QIG 2011-463-502	May 1 2011	Aug 31 2011	Mir Masjadi Khan Charity Foundation	Confectionary	15	\$ 8,344	Successfully Completed	QIG	Kapisa	Kohistan	Kohistan
QIG 2011-464-503	May 1 2011	Aug 31 2011	Widow Women Association 2	Apiculture / Beekeeping	25	\$ 9,558	Successfully Completed	QIG	Kapisa	Kohistan	Kohistan
QIG 2011-502-541			Dana Organization	Soap Production	20		Canceled	QIG	Kapisa	Kohistan	Kohistan
QIG 2011-600-693			Ghulami Charity Foundation	Computer Training Program	20		Canceled	QIG	Kapisa	Alasay	Alasay

QIG 2011-601-694	Aug 25 2011	Aug 25 2011	Health and Educational Organization for Women	Tailoring	30		Canceled	QIG	Kapisa	Kohistan	Kohistan
QIG 2011-698-791			Kapisa Worker Women Organization	Dairy Production	200		Canceled	QIG	Kapisa	Kohistan	Kohistan
QIG 2011-440-479	Mar 26 2011	Jul 25 2011	Gharghakht Literature and Cultural Association	Embroidery	15	\$ 9,962	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-478-517	Mar 24 2011	Jul 24 2011	Khost Educational and Cultural Association	Education and Literacy	30	\$ 9,812	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-479-518	Apr 2 2011	Jul 31 2011	National Assembly of youth	Mobile Repairing	10	\$ 9,750	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-481-520	Mar 31 2011	Jul 31 2011	Lemar United Nation Society	Literacy and Skills Development	50	\$ 10,000	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-485-524	Mar 24 2011	Jul 24 2011	Kajeerei Village Women Council	Animal Husbandry	30	\$ 9,550	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-486-525	Apr 2 2011	Aug 2 2011	Hezb e Afghanistan Nawin	Computer Training Program	18	\$ 9,850	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-487-526	Mar 24 2011	Jul 24 2011	Mondozaei Youth Council	Computer Training Program	30	\$ 9,345	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-631-724	Apr 28 2011	Aug 27 2011	Rana Women Council	Tailoring	420	\$ 10,000	Successfully Completed	QIG	Khost	Mando Zayi	Esma'alkhel
QIG 2011-634-727	Apr 27 2011	Aug 27 2011	Shamal Youth Independent Society	Tailoring	20	\$ 9,995	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-635-728	Apr 27 2011	Aug 27 2011	Tanay District Women Affairs Council	Tailoring	50	\$ 8,600	Successfully Completed	QIG	Khost	Tani	Tani
QIG 2011-638-731	Apr 27 2011	Aug 27 2011	Khost Women independent Society	Jam and Pickle Production	18	\$ 10,000	Successfully Completed	QIG	Khost	Khost(Matun)	Mani Kalay
QIG 2011-643-736	Apr 27 2011	Aug 27 2011	Rehabilitation Organization for Women	Cookie and Cake Baking	20	\$ 10,000	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-649-742	May 2 2011	Aug 31 2011	Khost Film Organization	Photography and cinematography	9	\$ 9,460	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-650-743	Apr 27 2011	Sep 15 2011	Ismail Khail Women Counsel	Education and Literacy	60	\$ 6,000	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-651-744	Apr 29 2011	Aug 28 2011	Obstetric Association of Khost Women	Education and Literacy	30	\$ 6,505	Successfully Completed	QIG	Khost	Khost(Matun)	Shamalo Peran
QIG 2011-652-745	Apr 27 2011	Aug 27 2011	Zani Khail Women Counsel	Education and Literacy	30	\$ 7,500	Successfully Completed	QIG	Khost	Khost(Matun)	Zandakhel
QIG 2011-656-749	Apr 28 2011	Aug 27 2011	Enayat Construction Company	Computer Training Program	30	\$ 9,970	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)

QIG 2011-657-750	May 1 2011	Aug 31 2011	New Land Construction Company	Education and Literacy	40	\$ 7,500	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-658-751	Apr 28 2011	Aug 28 2011	Roman Construction Company	Public Awareness	30	\$ 9,760	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-660-753	Apr 27 2011	Aug 27 2011	Adil Akbari Construction Company	Tailoring	25	\$ 5,300	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-661-754	Apr 29 2011	Aug 28 2011	Gouhar Construction Company	Tailoring	50	\$ 7,500	Successfully Completed	QIG	Khost	Mando Zayi	Easma'alkhel
QIG 2011-751-844	May 10 2011	Sep 9 2011	Abidurrahman Zadrان Limited	Computer Training Program	30	\$ 9,800	Successfully Completed	QIG	Khost	Khost(Matun)	Khost
QIG 2011-767-860	May 10 2011	Sep 9 2011	Student's Union	Agriculture Project	80	\$ 7,080	Successfully Completed	QIG	Khost	Nadir Shah Kot	Naway Kot
QIG 2011-769-862	May 12 2011	Sep 11 2011	Khalpasi Village Women Council	Tailoring	50	\$ 8,213	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-771-864	May 15 2011	Sep 15 2011	Women United Independent Society	Jam and Pickle Production	50	\$ 5,082	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-776-869	May 15 2011	Sep 15 2011	Da Khost Walayat da Zawanano Adabi aw Kaltori Khozekht	Animal Husbandry	40	\$ 10,000	Successfully Completed	QIG	Khost	Khost(Matun)	Shamalo Peran
QIG 2011-910-1003	Jun 1 2011	Sep 30 2011	Setwaan Village women's Shora	Tailoring	50	\$ 10,000	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-911-1004	Jun 1 2011	Sep 30 2011	Khadigul Village Women's Council of Khost Center	Animal Husbandry	30	\$ 10,000	Successfully Completed	QIG	Khost	Khost(Matun)	Khargay
QIG 2011-912-1005	Jun 1 2011	Sep 30 2011	Mangsoo Village Women's Council	Computer Training Program	26	\$ 9,870	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-913-1006	Jun 1 2011	Sep 30 2011	Khost Women Social Association	Cookie and Cake Baking	40	\$ 9,940	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-949-1042	Jun 1 2011	Sep 30 2011	Shamal Bangi Bagh Village Women's Council	Education and Literacy	28	\$ 9,950	Successfully Completed	QIG	Khost	Khost(Matun)	Khost
QIG 2011-950-1043	Jun 1 2011	Sep 30 2011	Moghul Khailo Women's Shora	Animal Husbandry	30	\$ 10,000	Successfully Completed	QIG	Khost	Khost(Matun)	Khost (Matun)
QIG 2011-608-701	May 1 2011	Aug 31 2011	Organization for reconstruction and development of Afghanistan	Tailoring	50	\$ 9,500	Successfully Completed	QIG	Kunar	Asadabad	Asadabad
QIG 2011-616-709	May 1 2011	Aug 31 2011	Karboori Community Development Council	Animal Husbandry	15	\$ 9,590	Successfully Completed	QIG	Kunar	Sirkanay	Nawabad

QIG 2011-621-714	May 1 2011	Aug 31 2011	Reformers Association	Poultry Farming	30	\$ 5,600	Successfully Completed	QIG	Kunar	Asadabad	Kerala
QIG 2011-623-716	May 1 2011	Aug 31 2011	Wali Community Development Council	Tailoring	60	\$ 5,000	Successfully Completed	QIG	Kunar	Khas Kunar	Walay
QIG 2011-740-833	May 15 2011	Sep 15 2011	Babaro Development Council	Literacy and Skills Development	50	\$ 8,870	Successfully Completed	QIG	Kunar	Chawkay	Barbar
QIG 2011-754-847	May 15 2011	Sep 15 2011	Mali Mina Community Development Council	Awareness on Women's Rights	300	\$ 5,465	Successfully Completed	QIG	Kunar	Chawkay	Chawki
QIG 2011-763-856	May 15 2011	Sep 15 2011	Qulmani Badneeso Community Development Council	Public Awareness	500	\$ 5,300	Successfully Completed	QIG	Kunar	Chawkay	Chawki
QIG 2011-402-432	Apr 14 2011	Aug 14 2011	Afghan Women Association of Kunduz	Awareness on Women's Rights	30	\$ 9,484	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-403-433	Apr 14 2011	Aug 14 2011	Konduz Youth National Federation	Aviculture(Turkey Breeding)	30	\$ 9,907	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-404-434	Apr 14 2011	Aug 14 2011	Kunduz Women Capacity Building Association	Animal Husbandry	200	\$ 9,912	Successfully Completed	QIG	Kunduz	Aliabad	Aliabad
QIG 2011-405-435	Apr 14 2011	Aug 14 2011	Civil Society Growth Organization	Education and Literacy	30	\$ 9,300	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-441-480	Apr 14 2011	Aug 14 2011	Afghan Women's Self-Sufficiency Association	Purse-Making	20	\$ 9,990	Successfully Completed	QIG	Kunduz	Khanabad	Khanabad
QIG 2011-442-481	Apr 14 2011	Aug 14 2011	Kunduz Women's Supportive Union	English Language and Computer Applications	20	\$ 9,965	Successfully Completed	QIG	Kunduz	Khanabad	Khanabad
QIG 2011-443-482	Apr 14 2011	Aug 14 2011	Young Girls Association	Advocacy for Better Life	60	\$ 9,965	Successfully Completed	QIG	Kunduz	Khanabad	Khanabad
QIG 2011-444-483	Apr 14 2011	Aug 14 2011	Youth Social Council	Animal Husbandry	5	\$ 9,975	Successfully Completed	QIG	Kunduz	Aliabad	Andarabi (2)
QIG 2011-372-402	May 8 2011	Sep 8 2011	Kunduz Youth Association	Animal Husbandry	5	\$ 9,917	Successfully Completed	QIG	Kunduz	Aliabad	Aliabad
QIG 2011-566-659	May 5 2011	Sep 5 2011	Women development Association	Blanket and Purse Sewing	20	\$ 9,761	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-689-782	Jun 1 2011	Sep 30 2011	Noor Educational Association	Animal Husbandry	20	\$ 9,860	Successfully Completed	QIG	Kunduz	Chahar Dara	Qara Khani
QIG 2011-702-795	Jun 1 2011	Sep 30 2011	Nikzad Women Development Association	Animal Husbandry	6	\$ 9,958	Successfully Completed	QIG	Kunduz	Khanabad	Jungui
QIG 2011-703-796	Jun 1 2011	Sep 30 2011	Radio Kaihan	Capacity Development and Equipments	20	\$ 10,000	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-704-797	Jun 1 2011	Sep 30 2011	Services Center for Mobilizing Poor Women and Youth	Poultry Farming	50	\$ 9,910	Successfully Completed	QIG	Kunduz	Kunduz	Tagha'i

QIG 2011-711-804	Jun 1 2011	Sep 30 2011	Welfare Training Institute	Education and Literacy	20	\$ 6,500	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-714-807	Jun 1 2011	Sep 30 2011	Zhore Scientific and Cultural Academy	Computer Training Program	20	\$ 9,700	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-727-820	Jun 1 2011	Sep 30 2011	Hemmat Animal Husbandry Organization	Animal Husbandry	20	\$ 9,870	Successfully Completed	QIG	Kunduz	Khanabad	Aqtash
QIG 2011-728-821	Jun 1 2011	Sep 30 2011	Khanabad Cooperative Association	Animal Husbandry	20	\$ 9,830	Successfully Completed	QIG	Kunduz	Khanabad	Nawabad (1)
QIG 2011-729-822	Jun 1 2011	Sep 30 2011	Koharba Agricultural and Developing Organization	Awareness of Women's law	100	\$ 8,990	Successfully Completed	QIG	Kunduz	Khanabad	Khanabad
QIG 2011-732-825	Jun 1 2011	Sep 30 2011	Poor Women Services Center	Animal Husbandry	20	\$ 9,930	Successfully Completed	QIG	Kunduz	Aliabad	Aliabad
QIG 2011-734-827	Jun 1 2011	Sep 30 2011	Poor Youth and window association	Poultry Farming	45	\$ 9,850	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-735-828	Jun 1 2011	Sep 30 2011	Quchi Khord women animal husbandry program	Animal Husbandry	20	\$ 9,740	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-834-927	Jun 1 2011	Sep 30 2011	Aid Association of Afghan Indigent Women	Animal Husbandry	20	\$ 9,990	Successfully Completed	QIG	Kunduz	Khanabad	Khanabad
QIG 2011-845-938	Jun 1 2011	Sep 30 2011	Women Mobilization and Empowerment Center	Wool Thinning	20	\$ 8,892	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-846-939	Jun 1 2011	Sep 30 2011	Imam Saheb Rural Development Organization	Sheep Distribution and Conduction of Literacy	30	\$ 9,870	Successfully Completed	QIG	Kunduz	Imam Sahib	Imam Sahib
QIG 2011-847-940	Jun 1 2011	Sep 30 2011	Movement of the Women in the North Zone	Family and Health	32	\$ 9,120	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-848-941	Jun 1 2011	Sep 30 2011	Pozhuhesh Educational and Cultural Organization	Computer Training Program	80	\$ 9,960	Successfully Completed	QIG	Kunduz	Kunduz	Kunduz
QIG 2011-446-485	Apr 7 2011	Aug 7 2011	Women Business Culture Development Association Laghman	Leather Works Training	40	\$ 9,023	Successfully Completed	QIG	Laghman	Mihtarlam	Mihtarlam
QIG 2011-447-486	Apr 7 2011	Aug 7 2011	Afghanistan Blinds Organization	Computer Training Program	40	\$ 9,885	Successfully Completed	QIG	Laghman	Mihtarlam	Mihtarlam
QIG 2011-448-487	Apr 7 2011	Aug 7 2011	Afghan Health and Skills Development Organization	Poultry Farming	50	\$ 9,890	Successfully Completed	QIG	Laghman	Mihtarlam	Mihtarlam
QIG 2011-449-488	Apr 7 2011	Aug 7 2011	Laghman Women Rug Waving Association	Carpet Weaving	35	\$ 9,345	Successfully Completed	QIG	Laghman	Mihtarlam	Mihtarlam
QIG 2011-450-489	Apr 7 2011	Aug 7 2011	Ulfat Association of Tailors and embroiders women	Poultry Farming	50	\$ 9,400	Successfully Completed	QIG	Laghman	Mihtarlam	Shahri Naw
QIG 2011-508-547	Apr 7 2011	Aug 7 2011	Laghman Villager Council	Tailoring	50	\$ 8,000	Successfully Completed	QIG	Laghman	Qarghayi	Qargha'i(Dehm azang)

QIG 2011-509-548	Apr 7 2011	Aug 7 2011	Mother and Child Health Association	Cosmetology and Beauty Training	20	\$ 9,928	Successfully Completed	QIG	Laghman	Mihtarlam	Mihtarlam
QIG 2011-510-549	Apr 7 2011	Aug 7 2011	Women Health and Education Association	Lace Embroidery	40	\$ 9,701	Successfully Completed	QIG	Laghman	Mihtarlam	Shahri Naw
QIG 2011-511-550	Apr 7 2011	Aug 7 2011	Laghman Youth Federation	Family and Health	3905	\$ 9,948	Successfully Completed	QIG	Laghman	Mihtarlam	Mihtarlam
QIG 2011-614-707	May 1 2011	Aug 31 2011	Adpoora Development Council	Animal Husbandry	8	\$ 8,000	Successfully Completed	QIG	Laghman	Qarghayi	Qargha'i(Dehm azang)
QIG 2011-615-708	May 1 2011	Aug 31 2011	Initiative Afghan Handicraft Association	Animal Husbandry	8	\$ 9,480	Successfully Completed	QIG	Laghman	Mihtarlam	Garmunay
QIG 2011-617-710	May 1 2011	Aug 31 2011	Relief and skills Development Organization	Animal Husbandry	6	\$ 9,540	Successfully Completed	QIG	Laghman	Qarghayi	Qargha'i(Dehm azang)
QIG 2011-619-712	May 1 2011	Aug 31 2011	Youth united Social Organization	Computer Training Program	40	\$ 9,780	Successfully Completed	QIG	Laghman	Mihtarlam	Mihtarlam
QIG 2011-622-715	May 1 2011	Aug 31 2011	Tarang Women Development Council	Tailoring	60	\$ 5,850	Successfully Completed	QIG	Laghman	Qarghayi	Tarang
QIG 2011-741-834	May 15 2011	Sep 15 2011	Baila Fathullah Village Community Development Council	Awareness on Women's Rights	400	\$ 4,840	Successfully Completed	QIG	Laghman	Qarghayi	Qargha'i(Dehm azang)
QIG 2011-757-850	May 15 2011	Sep 15 2011	Merck Qala Community Development Council	Soap Production	40	\$ 7,930	Successfully Completed	QIG	Laghman	Qarghayi	Qargha'i(Dehm azang)
QIG 2011-480-519	Mar 26 2011	Jul 25 2011	Shaikh Abdul Women's CDC Shora	Tailoring	20	\$ 7,147	Successfully Completed	QIG	Logar	Muhammad Agha	Surkhabad
QIG 2011-484-523	Mar 25 2011	Jul 24 2011	Afghan Social Welfare Development Organization	Poultry Farming	20	\$ 9,980	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-647-740	Apr 27 2011	Aug 27 2011	Honi Sufla Women's Shura	Tailoring	30	\$ 9,963	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-653-746	Apr 27 2011	Aug 26 2011	Animal Husbandry and Agriculture Cooperative of Mahboob	Animal Husbandry	50	\$ 9,854	Successfully Completed	QIG	Logar	Muhammad Agha	Mohammad Agha
QIG 2011-659-752	Apr 27 2011	Aug 27 2011	Sport Cricket Magazines	Sport Weekly Magazine	12000	\$ 10,000	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-663-756	Apr 27 2011	Aug 27 2011	Hesarak Village Women Shura	Literacy and Skills Development	30	\$ 9,231	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-665-758	Apr 27 2011	Aug 27 2011	Said Hosain Village Women Shura	Literacy and Skills Development	25	\$ 7,850	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-778-871	May 15 2011	Sep 8 2011	Afghanistan Youth National & Social Organization	Computer Training Program	60	\$ 8,390	Successfully Completed	QIG	Logar	Muhammad Agha	Mohammad Agha
QIG 2011-780-873	May 9 2011	Sep 8 2011	Shahid Mohammed Rahim Ahmady Educational Center	Kankor Preparation Training Courses for Girls	200	\$ 5,000	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam

QIG 2011-785-878	May 9 2011	Sep 8 2011	Zohra Azizi Chairperson of Haji Ahmad Gul Village Women Council	Jam Production	50	\$ 8,880	Successfully Completed	QIG	Logar	Muhammad Agha	Mohammad Agha
QIG 2011-789-882	May 15 2011	Sep 15 2011	Afghanistan Social Services Organization	Awareness on Health and Legal Rights	100	\$ 4,380	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-791-884	May 9 2011	Sep 8 2011	Integrated Approaches for Community Development	Handicraft Training	60	\$ 8,750	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-792-885	May 9 2011	Sep 8 2011	Women Etefaq SHORA Qal -e- Ahmad zai	Education and Literacy	100	\$ 7,500	Successfully Completed	QIG	Logar	Muhammad Agha	Mohammad Agha
QIG 2011-793-886	May 15 2011	Sep 15 2011	Association of Poor Women for Peace	Jam Production	60	\$ 7,198	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-795-888	May 15 2011	Sep 15 2011	Women cultural Association	Education and Literacy	100	\$ 4,800	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-796-889	May 15 2011	Sep 8 2011	Superior Consultancy Service	Awareness on Women's Rights	100	\$ 9,450	Successfully Completed	QIG	Logar	Muhammad Agha	Surkhabad
QIG 2011-914-1007	Jun 1 2011	Sep 30 2011	Women Council Of Mudeer Ghulam Haidar Khan Village	Cookie and Cake Baking	20	\$ 8,415	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-916-1009	Jun 1 2011	Sep 30 2011	Mir Sally Village Association	Tailoring	20	\$ 9,550	Successfully Completed	QIG	Logar	Puli Alam	Mirsaleh
QIG 2011-917-1010	Jun 1 2011	Sep 30 2011	Tolo Service and Cultural Organization	Tailoring	20	\$ 10,000	Successfully Completed	QIG	Logar	Muhammad Agha	Mohammad Agha
QIG 2011-918-1011	Jun 1 2011	Sep 30 2011	Kalen-Gar Women's Local Council	Carpet Weaving	24	\$ 9,773	Successfully Completed	QIG	Logar	Puli Alam	Puli Alam
QIG 2011-934-1027	Jun 1 2011	Sep 30 2011	Logar Women Skill Building Association	Jewelry Designing	20	\$ 9,690	Successfully Completed	QIG	Logar	Muhammad Agha	Qaleh-ye Shekhak
QIG 2011-952-1045	Jun 1 2011	Sep 30 2011	Organization for Promoting Humanitarian Activities	Poultry Farming	40	\$ 9,970	Successfully Completed	QIG	Logar	Baraki Barak	Baraki Rajan
QIG 2011-774-867	May 9 2011	Sep 8 2011	Zarghoon Shahr Poor Households' Support Foundation	Tailoring	35	\$ 9,955	Canceled	QIG	Logar	Muhammad Agha	Zaydabad
QIG 2011-915-1008	Jun 27 2011	Jun 27 2011	Matani Bridge Sub District Women Council	Tomato-Paste Production	40		Canceled	QIG	Logar	Khushi	Khoshi
QIG 2011-951-1044	Jun 23 2011	Jun 23 2011	Society of Olympic	Training of Volleyball	24		Canceled	QIG	Logar	Puli Alam	Puli Alam

QIG 2011-958-1051	May 15 2011	Sep 14 2011	Alia social Foundation	Training of Treatment Planning of Addicted Women	25	\$ 9,950	Canceled	QIG	Logar	Puli Alam	Puli Alam
QIG 2010-234-244	Dec 1 2010	Mar 31 2011	Afghan Women Agricultural Association	Fruit and Vegetable Processing	50	\$ 9,446	Successfully Completed	QIG	Nangarhar	Surkh Rod	Sorkh Rud
QIG 2010-254-264	Jan 19 2011	May 19 2011	Afghan Agency For Integrated Development	Apiculture / Beekeeping	50	\$ 8,614	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2010-235-245	Dec 1 2010	Mar 31 2011	Capacity Building and Community Development	Animal Husbandry	20	\$ 9,640	Successfully Completed	QIG	Nangarhar	Dara-I-Nur	Dara-I- Nur
QIG 2010-231-241	Dec 1 2010	Mar 31 2011	Kabora Foundation	Animal Husbandry	50	\$ 6,650	Successfully Completed	QIG	Nangarhar	Hisarak	Hesarak
QIG 2010-255-265	Jan 19 2011	May 19 2011	Karyab Afghan Women Social Association	Dairy Production	40	\$ 5,656	Successfully Completed	QIG	Nangarhar	Surkh Rod	Sorkh Rud
QIG 2010-232-242	Dec 1 2010	Mar 31 2011	Muttahid Afghan Development Organization	Poultry Farming	50	\$ 9,700	Successfully Completed	QIG	Nangarhar	Surkh Rod	Sorkh Rud
QIG 2010-256-266	Jan 19 2011	May 19 2011	Afghanistan Social Services and Reconstruction Organization	Wool Thinning	50	\$ 9,992	Successfully Completed	QIG	Nangarhar	Jalalabad	Behsud
QIG 2010-233-243	Jan 19 2011	May 19 2011	Women Welfare Association	Children's Mosquito-Net Making	40	\$ 7,690	Successfully Completed	QIG	Nangarhar	Jalalabad	Behsud
QIG 2011-445-484	Apr 4 2011	Aug 4 2011	Afghan Women Development Center Organization	Awareness on Women's Rights	480	\$ 9,520	Successfully Completed	QIG	Nangarhar	Jalalabad	Behsud
QIG 2011-482-521	Apr 4 2011	Aug 4 2011	Afghan Labor Unity Association	Poultry Farming	15	\$ 9,940	Successfully Completed	QIG	Nangarhar	Rodat	Roghani
QIG 2011-555-594	Apr 4 2011	Aug 4 2011	Afghan Youth Capacity Development Organization	Poultry Farming	50	\$ 9,700	Successfully Completed	QIG	Nangarhar	Jalalabad	Behsud
QIG 2011-556-595	Apr 4 2011	Aug 4 2011	Afghan Women Skill and Business Development Association	Carpet Weaving	350	\$ 9,270	Successfully Completed	QIG	Nangarhar	Jalalabad	Behsud
QIG 2011-557-596	Apr 4 2011	Aug 4 2011	National Consultancy and Relief Association	Animal Husbandry	10	\$ 9,600	Successfully Completed	QIG	Nangarhar	Surkh Rod	Sorkh Rud
QIG 2011-558-597	Apr 4 2011	Aug 4 2011	Sana Training Organization	Computer Training Program	50	\$ 9,102	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-607-700	May 1 2011	Aug 31 2011	Afghan Youth Welfare Association	Awareness Raising of Human Rights	480	\$ 8,100	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-609-702	May 1 2011	Aug 31 2011	Youth Protection Association	Animal Husbandry	10	\$ 9,100	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-610-703	May 1 2011	Aug 31 2011	Local Council (Shura) of Amir Shaheed Area	Marriage Awareness Raising	300	\$ 8,950	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-	May 1	Aug 31	Association for Solving of Community Problems	Awareness Raising of Human Rights	200	\$ 8,160	Successfully Completed	QIG	Nangarhar	Rodat	Kalajat

611-704	2011	2011										
QIG 2011-612-705	May 1 2011	Aug 31 2011	Resource and Skills Improvement Organization	Computer Training Program	50	\$ 9,440	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-613-706	May 1 2011	Aug 31 2011	Qala e Janan Khan village council	English Language and Computer Applications	60	\$ 7,940	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-618-711	May 1 2011	Aug 31 2011	Khushal Afghanistan Tolana	Family and Health	4800	\$ 8,925	Successfully Completed	QIG	Nangarhar	Dara-I-Nur	Dara-I- Nur	
QIG 2011-620-713	May 1 2011	Aug 31 2011	Najmuddin Akhunzada Cultural and Educational Association	Poultry Farming	50	\$ 9,590	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-624-717	May 1 2011	Aug 31 2011	Tawqeef Cooperation and Development Organization	Vegetable, sapling or flower cultivation	30	\$ 7,930	Successfully Completed	QIG	Nangarhar	Jalalabad	Behsud	
QIG 2011-662-755	May 1 2011	Aug 31 2011	Development Council of Nahama Wiyala	Computer Training Program	30	\$ 9,940	Successfully Completed	QIG	Nangarhar	Jalalabad	Behsud	
QIG 2011-733-826	May 15 2011	Sep 15 2011	Afghan Disables and Vulnerable Organization	English Language and Computer Applications	60	\$ 8,700	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-736-829	May 15 2011	Sep 15 2011	Afghan Peace Service Friendship Organization	Awareness on Health and Legal Rights	400	\$ 7,800	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-738-831	May 15 2011	Sep 15 2011	Afghanistan Reconstruction and Education Program	Awareness on Women's Rights	120	\$ 5,880	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-742-835	May 15 2011	Sep 15 2011	Bar Ashfahan Development Council	Poultry Farming	100	\$ 7,030	Successfully Completed	QIG	Nangarhar	Sherzad	Bar Kalay	
QIG 2011-744-837	May 15 2011	Sep 15 2011	Educational and Vocational Services Organization for Women	Poultry Farming	50	\$ 8,635	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-745-838	May 15 2011	Sep 15 2011	Engineering and Health Organization for Development of Afghanistan	Soap Production	80	\$ 9,975	Successfully Completed	QIG	Nangarhar	Khogyani	Khogyani	
QIG 2011-746-839	May 15 2011	Sep 15 2011	Fajar Education and Cultural Organization	Leadership and Management Training	500	\$ 6,860	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-747-840	May 15 2011	Sep 15 2011	Humanitarian Assistance for Reconstruction of Afghanistan	Tailoring	135	\$ 9,070	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-749-842	May 15 2011	Sep 15 2011	Khalifa Khail Council Tailoring Center	Tailoring	60	\$ 5,575	Successfully Completed	QIG	Nangarhar	Chaparhar	Chaparhar	
QIG 2011-750-843	May 15 2011	Sep 15 2011	Khkula Vocational Training Center	Embroidery	50	\$ 8,400	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad	
QIG 2011-752-845	May 15 2011	Sep 15 2011	Kuz Kunar Women Social Fedration	Poultry Farming	70	\$ 7,620	Successfully Completed	QIG	Nangarhar	Kuz Kunar	Abdul Khel	
QIG 2011-756-849	May 15 2011	Sep 15 2011	Mandar Khil Community Development Council	Animal Husbandry	20	\$ 9,390	Successfully Completed	QIG	Nangarhar	Chaparhar	Mundakhel	

QIG 2011-759-852	May 15 2011	Sep 15 2011	Nangarhar Youth Fedration	Handicraft Training	100	\$ 5,320	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-761-854	May 15 2011	Sep 15 2011	Peace for Afghan Women Organization	Tailoring	100	\$ 7,320	Successfully Completed	QIG	Nangarhar	Surkh Rod	Naghrak
QIG 2011-765-858	May 15 2011	Sep 15 2011	Radio Abaseen FM 91.8 MHZ	Public Awareness	100	\$ 8,880	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-766-859	May 15 2011	Sep 15 2011	Rana Agriculture Cooperative	Animal Husbandry	75	\$ 8,390	Successfully Completed	QIG	Nangarhar	Surkh Rod	Sorkh Rud
QIG 2011-768-861	May 15 2011	Sep 15 2011	Reshad Development Services and Capacity Building Foundation for Afghanistan	Animal Husbandry	80	\$ 9,840	Successfully Completed	QIG	Nangarhar	Chaparhar	Manu
QIG 2011-770-863	May 15 2011	Sep 15 2011	Robia organization for the development of Afghanistan	Handicraft Training	100	\$ 6,500	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-884-977	Jun 1 2011	Sep 30 2011	Afghan Women and Kids Educational Necessities	Computer Training Program	50	\$ 9,350	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-885-978	Jun 1 2011	Sep 30 2011	Afghan Women Development Association 4	Animal Husbandry	30	\$ 9,640	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-887-980	Jun 1 2011	Sep 30 2011	Agriculture Association of Afghan women	Fruit and Vegetable Processing	50	\$ 8,970	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-888-981	Jun 1 2011	Sep 30 2011	Agricultural Products Seller Association	Animal Husbandry	60	\$ 9,340	Successfully Completed	QIG	Nangarhar	Surkh Rod	Sultanpur
QIG 2011-890-983	Jun 1 2011	Sep 30 2011	Al Bayan Educational and Service Organization	Training about Disabilities and Braille Language	60	\$ 6,810	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-891-984	Jun 1 2011	Sep 30 2011	All Afghanistan Federation of Trade Union	Career Development Seminar	100	\$ 9,900	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-893-986	Jun 1 2011	Sep 30 2011	Khiwa Women Development Council	Animal Husbandry	20	\$ 9,680	Successfully Completed	QIG	Nangarhar	Kuz Kunar	Komand
QIG 2011-895-988	Jun 1 2011	Sep 30 2011	Momandara Vocational Development Council	Fishery	60	\$ 9,950	Successfully Completed	QIG	Nangarhar	Muhmand Dara	Basawul
QIG 2011-896-989	Jun 1 2011	Sep 30 2011	National Solidarity Council of Afghan Mina	Cosmetology and Beauty Training	40	\$ 7,840	Successfully Completed	QIG	Nangarhar	Surkh Rod	Sorkh Rud
QIG 2011-897-990	Jun 1 2011	Sep 30 2011	Nijat Welfare Association	Tailoring	60	\$ 8,030	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-899-992	Jun 1 2011	Sep 30 2011	Parvin Women Development Association	Tailoring	40	\$ 9,885	Successfully Completed	QIG	Nangarhar	Surkh Rod	Naghrak
QIG 2011-900-993	Jun 1 2011	Sep 30 2011	Samar Khil Community Development Council	Computer Training Program	40	\$ 9,630	Successfully Completed	QIG	Nangarhar	Jalalabad	Behsud

QIG 2011-902-995	Jun 1 2011	Sep 30 2011	Surkhood Women Development Association	Tailoring	20	\$ 9,813	Successfully Completed	QIG	Nangarhar	Jalalabad	Qasaba
QIG 2011-903-996	Jun 1 2011	Sep 30 2011	Wati Village Women Capacity Building Association	Animal Husbandry	20	\$ 9,490	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-904-997	Jun 1 2011	Sep 30 2011	Women Empowerment and Capacity Building Association	English Language and Computer Applications	40	\$ 9,930	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-905-998	Jun 1 2011	Sep 30 2011	Hela Foundation Nargas Radio	Journalism Training	20	\$ 9,385	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-875-968	Jun 1 2011	Sep 30 2011	Babarian Development Council	English Language and Computer Applications	40	\$ 7,696	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-876-969	Jun 1 2011	Sep 30 2011	Bakhter Welfare Organization	Tailoring	50	\$ 7,805	Successfully Completed	QIG	Nangarhar	Khogyani	Chino (1)
QIG 2011-877-970	Jun 1 2011	Sep 30 2011	Afghan Development and Social Assistance Organization	Building Peace to Eliminate Violence Against women	100	\$ 6,610	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-878-971	Jun 1 2011	Sep 30 2011	Ghochak Youth Federation	Animal Husbandry	30	\$ 9,750	Successfully Completed	QIG	Nangarhar	Surkh Rod	Sorkh Rud
QIG 2011-879-972	Jun 1 2011	Sep 30 2011	Association of Nangarhar Handicraft Producers	Handicraft Training	80	\$ 7,140	Successfully Completed	QIG	Nangarhar	Khogyani	Khogyani
QIG 2011-880-973	Jun 1 2011	Sep 30 2011	Innovative Womens Society	Stone Engraving Training	40	\$ 9,920	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-881-974	Jun 1 2011	Sep 30 2011	Khalasa Community Development Council	Beading and Interior Home Decoration	60	\$ 9,440	Successfully Completed	QIG	Nangarhar	Kama	Kama
QIG 2011-882-975	Jun 1 2011	Sep 30 2011	Afghan Initiative for Peace and Development	Cooking Training	30	\$ 8,985	Successfully Completed	QIG	Nangarhar	Jalalabad	Jalalabad
QIG 2011-883-976	Jun 1 2011	Sep 30 2011	Afghan Mobile Reconstruction Association	Awareness on Women's Rights	900	\$ 10,000	Successfully Completed	QIG	Nangarhar	Kama	Kama
QIG 2011-935-1028	Jun 1 2011	Sep 30 2011	Afghan Women Support Association, Anjuman Pushteban Zanan Afghan	Tailoring	20	\$ 10,000	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj
QIG 2011-936-1029	Jun 1 2011	Sep 30 2011	Brave Women Headed the Families	Tailoring	20	\$ 10,000	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj
QIG 2011-937-1030	Jun 1 2011	Sep 30 2011	Cultural and Right Protection Association of Baluchies	Tailoring	25	\$ 9,977	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj
QIG 2011-938-1031	Jun 1 2011	Sep 30 2011	Labor women Association	Tailoring	30	\$ 9,805	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj

QIG 2011-939-1032	Jun 1 2011	Sep 30 2011	Network for Eliminating Violence Against Women	Carpet Weaving	20	\$ 9,609	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj
QIG 2011-940-1033	Jun 1 2011	Sep 30 2011	Nimroz Women Cultural Association	Tailoring	20	\$ 10,000	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj
QIG 2011-942-1035	Jun 1 2011	Sep 30 2011	Sisters Movement	Tailoring	20	\$ 10,000	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj
QIG 2011-945-1038	Jun 1 2011	Sep 30 2011	Talented Women Association	Cosmetology and Beauty Training	15	\$ 9,970	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj
QIG 2011-946-1039	Jun 1 2011	Sep 30 2011	Vulnerable Women Association	Cosmetology and Beauty Training	15	\$ 9,970	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj
QIG 2011-947-1040	Jun 1 2011	Sep 30 2011	Hand Crafts of Sistan Women	Tailoring	20	\$ 10,000	Successfully Completed	QIG	Nimroz	Zaranj	Zaranj
QIG 2011-625-718	May 1 2011	Aug 30 2011	Youth Federation of Nooristan Province	Awareness Raising of Human Rights	256	\$ 7,470	Successfully Completed	QIG	Nuristan	Nuristan	Nuristan(Parun )
QIG 2011-739-832	May 1 2011	Aug 31 2011	Afghanistan Women Peace Torch Association	Tailoring	200	\$ 9,200	Successfully Completed	QIG	Nuristan	Nuristan	Nuristan(Parun )
QIG 2011-886-979	Jun 1 2011	Sep 30 2011	Agassi Community Development Council	Gender Equality Training Project	100	\$ 9,300	Successfully Completed	QIG	Nuristan	Kamdesh	Agro
QIG 2011-889-982	Jun 1 2011	Sep 30 2011	Agro Community Development Council	Apiculture / Beekeeping	70	\$ 9,425	Successfully Completed	QIG	Nuristan	Kamdesh	Agro
QIG 2011-892-985	Jun 1 2011	Sep 30 2011	Landi Abad Community Development Council	Apiculture / Beekeeping	60	\$ 9,840	Successfully Completed	QIG	Nuristan	Nuristan	Nuristan(Parun )
QIG 2011-894-987	Jun 1 2011	Sep 30 2011	Marwey Community Development Council	Apiculture / Beekeeping	20	\$ 9,775	Successfully Completed	QIG	Nuristan	Kamdesh	Mirdesh
QIG 2011-898-991	Jun 1 2011	Sep 30 2011	Nooristan Women Capacity building Association	English Language and Computer Applications	60	\$ 7,830	Successfully Completed	QIG	Nuristan	Nuristan	Nuristan(Parun )
QIG 2011-901-994	Jun 1 2011	Sep 30 2011	Solidarity Association of Nooristan people	Nooristani Hat Training Program	70	\$ 7,960	Successfully Completed	QIG	Nuristan	Waygal	Waygal (1)
QIG 2011-874-967	Jun 1 2011	Sep 30 2011	Association for Solidarity of Nooristan People	Making of Nooristani Belt	125	\$ 8,630	Successfully Completed	QIG	Nuristan	Waygal	Waygal (1)
QIG 2011-775-868	May 15 2011	Sep 15 2011	Women's Council	Animal Husbandry	30	\$ 9,585	Successfully Completed	QIG	Paktika	Sarobi	Sarobi
QIG 2011-783-876	May 15 2011	Sep 15 2011	Soor village Women's council	Education and Literacy	150	\$ 5,550	Successfully Completed	QIG	Paktika	Sharan	Chakan

QIG 2011-784-877	May 15 2011	Sep 15 2011	Shaikhan Peerkoti village Women's Council	Education and Literacy	200	\$ 8,090	Successfully Completed	QIG	Paktika	Urgun	Shaykhan
QIG 2011-787-880	Jun 1 2011	Sep 30 2011	Women Council	Animal Husbandry	20	\$ 9,759	Successfully Completed	QIG	Paktika	Urgun	Pir Koti Kalay
QIG 2011-797-890	May 15 2011	Sep 15 2011	Seri Maidan Village Women Council	Animal Husbandry	30	\$ 9,440	Successfully Completed	QIG	Paktika	Urgun	Urgun
QIG 2011-800-893	May 15 2011	Sep 15 2011	Ali Khel Village Women's Council	Education and Literacy	50	\$ 6,980	Successfully Completed	QIG	Paktika	Urgun	Urgun
QIG 2011-919-1012	Jun 1 2011	Sep 30 2011	People Welfare Organization	Health and Hygiene Training for Women	50	\$ 10,000	Successfully Completed	QIG	Paktika	Sharan	Sra Kala
QIG 2011-957-1050	Jun 1 2011	Sep 30 2011	Creative Women in Afghanistan	Family and Health	240	\$ 9,980	Successfully Completed	QIG	Paktika	Sharan	Yosufkhel
QIG 2011-956-1049	Jun 27 2011	Jun 27 2011	Development Council of Mushke Village	Embroidery	15		Canceled	QIG	Paktika	Urgun	Urgun
QIG 2011-632-725	Apr 27 2011	Aug 27 2011	Sikander Khel Women Training Council	Embroidery	30	\$ 9,190	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-633-726	Apr 27 2011	Aug 27 2011	Women Organization of Shagai Village	Tailoring	30	\$ 9,475	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-636-729	Apr 27 2011	Aug 27 2011	Sapari village Women Organization	Tailoring	30	\$ 8,675	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-639-732	Apr 27 2011	Aug 27 2011	Women Training Organization	Beading and Interior Home Decoration	60	\$ 8,290	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-640-733	Apr 27 2011	Aug 27 2011	Ahmad Abad Women Cultural Association	Tailoring	20	\$ 8,380	Successfully Completed	QIG	Paktya	Shamul	Shamal
QIG 2011-641-734	Apr 27 2011	Aug 27 2011	Association for Agriculture and Husbandry Development	Animal Husbandry	20	\$ 10,000	Successfully Completed	QIG	Paktya	Shamul	Shamal
QIG 2011-644-737	Apr 27 2011	Aug 27 2011	Ragha Bilawot Women Council	Education and Literacy	60	\$ 8,250	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-645-738	Apr 27 2011	Aug 27 2011	Peace Organization for Services and Development of Women	Embroidery	30	\$ 8,500	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-654-747	Apr 27 2011	Aug 27 2011	Educational and Cultural Association of Paktia Women	Family and Health	124	\$ 8,900	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-655-748	Apr 27 2011	Aug 27 2011	Bilawot Women Council	Tailoring	30	\$ 9,475	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-772-865	May 12 2011	Sep 11 2011	Youths Coordination Association	Education and Literacy	40	\$ 8,510	Successfully Completed	QIG	Paktya	Shamul	Shamal

QIG 2011-773-866	May 12 2011	Sep 11 2011	Women Council of Sutar Village, Chamkani District	Tailoring	50	\$ 9,840	Successfully Completed	QIG	Paktya	Chamkani	Chamkani
QIG 2011-781-874	May 12 2011	Sep 11 2011	Sahar Sport, Cultural and Social Center	English Language and Computer Applications	60	\$ 10,000	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-786-879	May 12 2011	Sep 11 2011	Halima Khazan's Girls High school	Tailoring and literacy Training	50	\$ 8,300	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-788-881	May 12 2011	Sep 11 2011	Women Bright Association	Tailoring and literacy Training	50	\$ 9,800	Successfully Completed	QIG	Paktya	Gardez	Kochikhel
QIG 2011-794-887	May 9 2011	Sep 8 2011	Mhair Educational and Human Rights	Agriculture Project	30	\$ 7,968	Successfully Completed	QIG	Paktya	Jaji	Jabe Kalay
QIG 2011-798-891	May 9 2011	Sep 8 2011	Fararon Afghan Rehabilitation and Development for Afghanistan	Awareness on Women's Rights	1480	\$ 9,115	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-802-895	May 12 2011	Sep 11 2011	Women Organization of Spinghar Ahmad Khail Village	Tailoring	50	\$ 9,715	Successfully Completed	QIG	Paktya	Gardez	Patkha
QIG 2011-920-1013	Jun 1 2011	Sep 30 2011	National Community Development Center	Awareness on Women's Rights	20	\$ 9,800	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG-2011-959-1052	Jun 1 2011	Sep 30 2011	Environment Development Organization for Afghanistan	Awareness on Women's Rights	90	\$ 10,000	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-960-1053	Jun 1 2011	Sep 30 2011	Peer Bagh Family Women's Council of Gardez Center	Poultry Farming	30	\$ 10,000	Successfully Completed	QIG	Paktya	Gardez	Gardeyz
QIG 2011-646-739	Jun 30 2011	Jun 30 2011	Gardez Women Society	Jam and Pickle Production	20		Canceled	QIG	Paktya	Gardez	Gardeyz
QIG 2010-138-139	Nov 1 2010	Feb 28 2011	All Panjshir Women Union	Dairy Production	30	\$ 7,300	Successfully Completed	QIG	panjsher	bazarak	Astana
QIG 2010-122-123	Nov 1 2010	Feb 28 2011	Panjshir Development Association	Animal Husbandry	30	\$ 8,600	Successfully Completed	QIG	panjsher	Rukha	Rukha
QIG 2010-156-157	Oct 1 2010	Jan 31 2011	Shutul Cultural Association	Hygiene and Sanitation Public Awareness	100	\$ 9,806	Successfully Completed	QIG	panjsher	stutul	shutul
QIG 2010-154-155	Nov 1 2010	Feb 28 2011	Astana Youth Association	Fruit and Vegetable Processing	20	\$ 7,000	Successfully Completed	QIG	panjsher	bazarak	Astana
QIG 2010-144-145	Oct 1 2010	Jan 31 2011	Radio Khorasan	Literacy and Skills Development	6	\$ 8,200	Successfully Completed	QIG	panjsher	bazarak	Bazarak
QIG 2010-210-220	Jan 1 2011	Apr 30 2011	Work and Live Organization	English Language and Computer Applications	20	\$ 8,200	Successfully Completed	QIG	panjsher	bazarak	Bazarak

QIG 2010-211-221	Jan 1 2011	Apr 30 2011	Panjshir Social and Youth Gathering Foundation	English Language and Computer Applications	20	\$ 9,090	Successfully Completed	QIG	panjsher	Rukha	Rukha
QIG 2010-212-222	Feb 1 2011	May 31 2011	Malaspa Villager Union	Apiculture / Beekeeping	30	\$ 7,200	Successfully Completed	QIG	panjsher	bazarak	Bazarak
QIG 2010-334-352	Feb 1 2011	May 31 2011	Panjsher Women Educational and Vocational Institute	Poultry Farming	100	\$ 7,900	Successfully Completed	QIG	panjsher	bazarak	Bazarak
QIG 2010-332-350	Feb 1 2011	May 31 2011	Panjsher Civil Society Network	Jam and Pickle Production	30	\$ 4,253	Successfully Completed	QIG	panjsher	bazarak	Astana
QIG 2010-333-351	Feb 1 2011	May 31 2011	Karwan Cultural Association	Poultry Farming	30	\$ 5,730	Successfully Completed	QIG	panjsher	bazarak	Bazarak
QIG 2010-331-349	Feb 1 2011	May 31 2011	Women Social Activities Development Association	Poultry Farming	50	\$ 7,200	Successfully Completed	QIG	panjsher	Rukha	Rukha
QIG 2011-364-394	Apr 2 2011	Jul 31 2011	Aftab's Social, Cultural and Development Association	Awareness on Women's Rights	15	\$ 8,780	Successfully Completed	QIG	panjsher	bazarak	Bazarak
QIG 2011-368-398	Apr 2 2011	Jul 31 2011	Women Social Association of Panjsher	Family and Health	500	\$ 8,620	Successfully Completed	QIG	panjsher	Paryan	Khwaja
QIG 2010-155-156	Feb 21 2011	Feb 21 2011	Rukha Business Women Association	Food Processing	30		Canceled	QIG	panjsher	Rukha	Qabedzan
QIG 2011-699-792			Omid Social and Cultural Association	Apiculture / Beekeeping	21		Canceled	QIG	panjsher	Khenj(Hese-Awal)	Chelaq
QIG 2010-56-57	Nov 1 2010	Feb 28 2011	Eltaf Assocation	Poultry Farming	30	\$ 6,540	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-59-60	Nov 1 2010	Feb 28 2011	Hamdard Health Organization	Leather Works Training	20	\$ 7,680	Successfully Completed	QIG	Parwan	Kohi Safi	Pacha khak
QIG 2010-60-61	Nov 1 2010	Feb 28 2011	Haibat Khil Women 's Association	Jam and Pickle Production	30	\$ 4,375	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-61-62	Nov 1 2010	Feb 28 2011	Jabarkhil Women Association	Sauce Making	20	\$ 4,370	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-65-66	Nov 1 2010	Feb 28 2011	Yaqeen Organization	Education and Literacy	100	\$ 7,640	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-66-67	Nov 1 2010	Feb 28 2011	Women Vocational Training and Agriculture Services Organization	Fishery	50	\$ 7,675	Successfully Completed	QIG	Parwan	Chaharikar	Gulghundi
QIG 2010-91-92	Nov 1 2010	Feb 28 2011	Charikar Women Association	Washing Powder Production	40	\$ 5,620	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-145-146	Nov 1 2010	Feb 28 2011	Sharafuddin Khil Association	Vegetable,sapling or flower cultivation	45	\$ 3,970	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-67-68	Nov 1 2010	Feb 28 2011	Afghan Women Welfare Organization	Literacy and Skills Development	50	\$ 6,700	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar

QIG 2010-92-93	Nov 1 2010	Feb 28 2011	Afghan Women's Saadat Association	Poultry Farming	40	\$ 7,335	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-107-108	Nov 1 2010	Feb 28 2011	Parwan Agricultural Husbandry and Handicraft Union	Saffron Cultivation Training	20	\$ 6,000	Successfully Completed	QIG	Parwan	Chaharikar	Qal'a Mirza
QIG 2010-93-94	Oct 1 2010	Jan 31 2011	Afghanistan Women's Capacity Building Organization	Computer Training Program	20	\$ 7,750	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-161-162	Jan 1 2011	Apr 30 2011	Afghan Hard Working Women Association	Chicken Farm Management	40	\$ 8,175	Successfully Completed	QIG	Parwan	Ghorband	Balakhel
QIG 2010-230-240	Jan 1 2011	Apr 30 2011	Help For Women	Engraving	20	\$ 8,192	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-195-205	Jan 1 2011	Apr 30 2011	Shahrwand Organization	Fruit and Vegetable Processing	100	\$ 6,800	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-311-321	Jan 1 2011	Apr 30 2011	Afghan Vanguard Women Association	Jam and Pickle Production	30	\$ 6,585	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-322-332	Jan 1 2011	Apr 30 2011	Justice Whether Women Association	Dairy Production	30	\$ 9,166	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2010-324-334	Jan 1 2011	Apr 30 2011	Organization of Devoted Eternal	English Language and Computer Applications	60	\$ 9,666	Successfully Completed	QIG	Parwan	Jabalussaraj	Hamidkhel
QIG 2010-305-315	Jan 1 2011	Apr 30 2011	Parwan Women Social Services Association	Capacity Development and Equipments	60	\$ 4,500	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2011-373-403	Apr 2 2011	Jul 31 2011	Radio Dunya	Education and Literacy	992	\$ 9,980	Successfully Completed	QIG	Parwan	Chaharikar	Chaharikar
QIG 2011-396-426	Mar 1 2011	Jun 30 2011	Pedram Development Organization	Awareness on Women's Rights	400	\$ 8,450	Successfully Completed	QIG	Parwan	Surkhi Parsa	Surkhsang
QIG 2011-700-793			Parwan Women's Educational Foundation	Computer Training Program	150		Canceled	QIG	Parwan	Chaharikar	Chaharikar
QIG 2011-701-794			Social Association for Women's Promotional and Vocational Activities	Fishery	100		Canceled	QIG	Parwan	Jabalussaraj	Mohammad Khankhel
QIG 2010-96-97	Jul 1 2010	Oct 31 2010	Fadak Social Association	Thread and Cotton Production	40	\$ 9,760	Successfully Completed	QIG	Samangan	Aybak	Aybak
QIG 2010-188-189	Mar 1 2011	Jun 30 2011	Gulistan Social Association	Handicraft Training	40	\$ 8,870	Successfully Completed	QIG	Samangan	Aybak	Aybak
QIG 2010-273-283	Apr 2 2011	Jul 31 2011	Peace and Democracy Foundation	Radio equipment provision and capacity building	35000	\$ 9,992	Successfully Completed	QIG	Samangan	Aybak	Aybak
QIG 2010-179-180	Mar 1 2011	Jun 30 2011	Samangan Women Business Council	Soap Production	40	\$ 7,020	Successfully Completed	QIG	Samangan	Aybak	Aybak
QIG 2011-361-391	Apr 2 2011	Jul 31 2011	Development and Educational Organization for Women	Capacity building and Economic Development	320	\$ 9,630	Successfully Completed	QIG	Samangan	Aybak	Aybak

QIG 2011-394-424	Apr 2 2011	Jul 31 2011	Gender Equality Organization	Family Planning Awareness	1280	\$ 9,065	Successfully Completed	QIG	Samangan	Aybak	Aybak
QIG 2011-395-425	Apr 2 2011	Jul 31 2011	Services Organization for Unity and Development	Awareness on Women's Rights	240	\$ 9,875	Successfully Completed	QIG	Samangan	Aybak	Aybak
QIG 2010-129-130	Jul 1 2010	Oct 31 2010	Freshqan Social Association	Gand Sewing	30	\$ 7,840	Successfully Completed	QIG	Sari Pul	Sangcharak	Qsh Kalan
QIG 2010-222-232	Feb 1 2011	May 31 2011	Tarawosh Cultural and Educational Association	Computer Training Program	30	\$ 8,000	Successfully Completed	QIG	Sari Pul	Sangcharak	Shaykyar-i-Kalan
QIG 2010-221-231	Feb 1 2011	May 31 2011	Sina Social and Development Association	Public Awareness	100	\$ 8,190	Successfully Completed	QIG	Sari Pul	Sozma Qala	Sozma Qala
QIG 2010-220-230	Mar 1 2011	Jun 30 2011	Saripol Peace Social Association	Dairy Production	20	\$ 6,865	Successfully Completed	QIG	Sari Pul	Sari Pul	Logman (2)
QIG 2010-218-228	Feb 1 2011	Jun 30 2011	Jawidan Social Association	English Language and Computer Applications	40	\$ 8,225	Successfully Completed	QIG	Sari Pul	Sari Pul	Gongor (1)
QIG 2010-295-305	Apr 1 2011	Jul 31 2011	Moafaq Social Association	Cookie and Cake Baking	30	\$ 7,600	Successfully Completed	QIG	Sari Pul	Sari Pul	Sari Pul
QIG 2010-298-308	Feb 1 2011	May 31 2011	Saripul Women Help Association	Capacity Development and Equipments	20	\$ 9,500	Successfully Completed	QIG	Sari Pul	Sangcharak	Fereshqan
QIG 2010-275-285	Feb 1 2011	May 31 2011	Kahkashan Social Association	Poultry Farming	30	\$ 7,850	Successfully Completed	QIG	Sari Pul	Sari Pul	Sari Pul
QIG 2010-281-291	Feb 1 2011	May 31 2011	Kulbae Sabz Social Association	Literacy and Skills Development	30	\$ 7,500	Successfully Completed	QIG	Sari Pul	Sari Pul	Char Bagh
QIG 2010-276-286	Feb 1 2011	May 31 2011	Bakhtar Social Association	Animal Husbandry	20	\$ 8,290	Successfully Completed	QIG	Sari Pul	Sari Pul	Sari Pul
QIG 2010-278-288	Feb 1 2011	May 31 2011	Etmenan Development Association	Literacy and Skills Development	30	\$ 6,600	Successfully Completed	QIG	Sari Pul	Sari Pul	Sari Pul
QIG 2010-330-348	Feb 1 2011	May 31 2011	Asteqlal Social Development Association	Poultry Farming	30	\$ 9,000	Successfully Completed	QIG	Sari Pul	Sari Pul	Sari Pul
QIG 2011-360-390	Apr 2 2011	Jul 31 2011	Anbeer Development Association	Capacity building and Economic Development	20	\$ 9,630	Successfully Completed	QIG	Sari Pul	Sari Pul	Gulnazar
QIG 2011-675-768			Taban Social Association	Handicraft Training	30		Canceled	QIG	Sari Pul	Sozma Qala	Sozma Qala
QIG 2011-676-769			Togzar Women Social Association	Animal Husbandry	20		Canceled	QIG	Sari Pul	Sangcharak	Tukzar
QIG 2011-489-528	Apr 14 2011	Aug 14 2011	Noor For Future Organization	English Language and Computer Applications	40	\$ 9,920	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-490-529	Apr 17 2011	Aug 17 2011	Afghan Women Reinforcement Skills Association	English Language and Computer Applications	80	\$ 9,820	Successfully Completed	QIG	Takhar	Taluqan	Taluqan

QIG 2011- 492-531	Apr 14 2011	Aug 14 2011	Raihan Cooperative	Animal Husbandry	10	\$ 9,860	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 505-544	Apr 14 2011	Aug 14 2011	Hoda Sharq Organization for Development of Afghanistan	Family and Health	100	\$ 9,970	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 679-772	Jun 1 2011	Sep 30 2011	Support for Women and Youths Organization	Apiculture / Beekeeping	20	\$ 9,830	Successfully Completed	QIG	Takhar	Kalafgan	Kalafgan
QIG 2011- 682-775	Jun 1 2011	Sep 30 2011	Bakhtar Organization	Sheep Distribution and Conduction of Literacy	6	\$ 9,990	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 684-777	Jun 1 2011	Sep 30 2011	Farda Developing Association to Strengthen Poor Women and Girls	Animal Husbandry	20	\$ 9,890	Successfully Completed	QIG	Takhar	Yangi Qala	Yangi Qala
QIG 2011- 686-779	Jun 1 2011	Sep 30 2011	Jalili Educational and Social Services Organization	Tailoring	50	\$ 9,255	Successfully Completed	QIG	Takhar	Ishkamish	Ishkamish
QIG 2011- 688-781	Jun 1 2011	Sep 30 2011	Kohistan Health and Social Development Organization	English Language and Computer Applications	40	\$ 8,400	Successfully Completed	QIG	Takhar	Taluqan	Sher Bay
QIG 2011- 690-783	Jun 1 2011	Sep 30 2011	Rahyab Developing Association	Family and Health	100	\$ 9,570	Successfully Completed	QIG	Takhar	Yangi Qala	Yangi Qala
QIG 2011- 693-786	Jun 1 2011	Sep 30 2011	Takharistan Animal husbandry Organization	Animal Husbandry	30	\$ 9,970	Successfully Completed	QIG	Takhar	Taluqan	Khus Bay
QIG 2011- 694-787	Jun 1 2011	Sep 30 2011	Welfare and Development Organization for Afghan Women	Computer Training Program	30	\$ 8,917	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 707-800	Jun 1 2011	Sep 30 2011	Takhar Rural Development Association	Sheep Rearing and hygiene Education Project	20	\$ 9,978	Successfully Completed	QIG	Takhar	Farkhar	Ata
QIG 2011- 710-803	Jun 1 2011	Sep 30 2011	Uzbek ha Tribal and Rural Development Organization	Animal Husbandry	20	\$ 9,958	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 712-805	Jun 1 2011	Sep 30 2011	Woman and Work Organization	Animal Husbandry	20	\$ 9,980	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 715-808	Jun 1 2011	Sep 30 2011	Afghan Women RahYab Organization	Animal Husbandry	20	\$ 9,940	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 716-809	Jun 1 2011	Sep 30 2011	Afghanistan Rural Women Development Organization	Cosmetology and Beauty Training	20	\$ 9,660	Successfully Completed	QIG	Takhar	Farkhar	Chaghal Qehlaq
QIG 2011- 717-810	Jun 1 2011	Sep 30 2011	Afghanistan Women's Animal husbandry Organization	Animal Husbandry	20	\$ 9,990	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 721-814	Jun 1 2011	Sep 30 2011	Animal husbandry Organization for Women	Animal Husbandry	20	\$ 9,474	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 722-815	Jun 1 2011	Sep 30 2011	A-ONE Development Services and Commercial Consultative	Computer Training Program	45	\$ 9,980	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011- 723-816	Jun 1 2011	Sep 30 2011	Beland Aba-e-Takhar Association	Animal Husbandry	20	\$ 9,920	Successfully Completed	QIG	Takhar	Taluqan	Taluqan

QIG 2011-730-823	Jun 1 2011	Sep 30 2011	New Generation New Idea Organization	English Language and Computer Applications	40	\$ 9,970	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-737-830	Jun 1 2011	Sep 30 2011	Radio Ay Khanum	Capacity Development and Equipments	20	\$ 10,000	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-831-924	Jun 1 2011	Sep 30 2011	Takhar Rural Development Organization	Animal Husbandry	20	\$ 9,958	Successfully Completed	QIG	Takhar	Farkhar	Ata
QIG 2011-906-999	Jun 1 2011	Sep 30 2011	Abed Legal Services	Awareness of Women's law	40	\$ 9,960	Successfully Completed	QIG	Takhar	Rustaq	Rustaq
QIG 2011-926-1019	Jun 1 2011	Sep 30 2011	Development Association for Poor Women	Awareness on Women's Rights	40	\$ 9,900	Successfully Completed	QIG	Takhar	Taluqan	Nahri Chaman
QIG 2011-927-1020	Jun 1 2011	Sep 30 2011	Talash Effort for Women Welfare	Proposal Writing, Management and Accounting	40	\$ 9,960	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-928-1021	Jun 1 2011	Sep 30 2011	Agriculture Development and Animal Husbandry Organization	Computer Training Program	30	\$ 9,960	Successfully Completed	QIG	Takhar	Kalafgan	Kalafgan
QIG 2011-929-1022	Jun 1 2011	Sep 30 2011	Women Handicraft Union	Tailoring	30	\$ 9,982	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-930-1023	Jun 1 2011	Sep 30 2011	Maihan Development and Skill Organization	Research and women capacity building Center	30	\$ 9,980	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-931-1024	Jun 1 2011	Sep 30 2011	Neda Educational and Capacity Building Association	Training Project Importance of Democracy	20	\$ 9,950	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-932-1025	Jun 1 2011	Sep 30 2011	Training Association	Family and Health	50	\$ 9,710	Successfully Completed	QIG	Takhar	Warsaj	Myanshahr
QIG 2011-849-942	Jun 1 2011	Sep 30 2011	Qalambors Cooperative Agency of Takhar Province	Animal Husbandry	20	\$ 9,830	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-850-943	Jun 1 2011	Sep 30 2011	Qapangar village Animal Husbandry and Development Organization	Animal Husbandry	15	\$ 9,910	Successfully Completed	QIG	Takhar	Farkhar	Farkhar
QIG 2011-851-944	Jun 1 2011	Sep 30 2011	Rustaq Women Organization	English Language and Computer Applications	90	\$ 9,920	Successfully Completed	QIG	Takhar	Rustaq	Rustaq
QIG 2011-852-945	Jun 1 2011	Sep 30 2011	Sadat Training and Development Organization	Cookie and Cake Baking	20	\$ 9,846	Successfully Completed	QIG	Takhar	Taluqan	Andarabi(3)
QIG 2011-853-946	Jun 1 2011	Sep 30 2011	Afghan Midwives Association in Takhar Province	Social Awareness about Safe Motherhood Initiative	500	\$ 9,870	Successfully Completed	QIG	Takhar	Farkhar	Farkhar

QIG 2011-854-947	Jun 1 2011	Sep 30 2011	Animal Husbandry and Development Organization of Mazar Sheikh Village	Animal Husbandry	15	\$ 9,910	Successfully Completed	QIG	Takhar	Farkhar	Farkhar
QIG 2011-855-948	Jun 1 2011	Sep 30 2011	Developing and Coordinating Organization of Takhar Female class	Animal Husbandry	15	\$ 9,960	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-856-949	Jun 1 2011	Sep 30 2011	Fariba Handicrafts Association	Tailoring	30	\$ 9,980	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-857-950	Jun 1 2011	Sep 30 2011	Kawsar organization for improving Afghanistan	Animal Husbandry	20	\$ 9,970	Successfully Completed	QIG	Takhar	Kalafgan	Kalafgan
QIG 2011-858-951	Jun 1 2011	Sep 30 2011	Mawari-e-Kokcha Social and Economic Organization	Education and Literacy	100	\$ 10,000	Successfully Completed	QIG	Takhar	Chah Ab	Chah Ab
QIG 2011-859-952	Jun 1 2011	Sep 30 2011	Naqara Tapa Organization of Supporting Agriculture and Animal Husbandry	Animal Husbandry	15	\$ 9,970	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-860-953	Jun 1 2011	Sep 30 2011	Society Welfare Association Center	Training course on management and administration	50	\$ 9,970	Successfully Completed	QIG	Takhar	Taluqan	Taluqan
QIG 2011-862-955	Jun 1 2011	Sep 30 2011	Afghan Women Skills Development Organization	Tailoring	20	\$ 9,950	Successfully Completed	QIG	Uruzgan	Tirin Kot	Tirin Kot
QIG 2011-863-956	Jun 1 2011	Sep 30 2011	Ahamd Shahi Education Center	Education and Literacy	30	\$ 9,993	Successfully Completed	QIG	Uruzgan	Tirin Kot	Tirin Kot
QIG 2011-867-960	Jun 1 2011	Sep 30 2011	Pity Organization of Relief for Woeful Afghans	Tailoring	20	\$ 10,000	Successfully Completed	QIG	Uruzgan	Tirin Kot	Tirin Kot
QIG 2011-868-961	Jun 1 2011	Sep 30 2011	Uruzgan Women Development Association	Health and Hygiene Training for Women	50	\$ 9,892	Successfully Completed	QIG	Uruzgan	Tirin Kot	Tirin Kot
QIG 2011-430-469	May 1 2011	Aug 31 2011	Noor Social Association	Jam Production	30	\$ 8,514	Successfully Completed	QIG	Wardak	Saydabad	Saydabad
QIG 2011-432-471	May 1 2011	Aug 31 2011	Sayed Abad Women's Development Council	Poultry Farming	50	\$ 9,500	Successfully Completed	QIG	Wardak	Saydabad	Saydabad
QIG 2011-436-475	May 1 2011	Aug 31 2011	Ulfat Social Association	Apiculture / Beekeeping	30	\$ 9,497	Successfully Completed	QIG	Wardak	Saydabad	Saydabad
QIG 2011-408-447	May 1 2011	Aug 31 2011	Afghan Women's Capacity Building Organization	Cookie and Cake Baking	20	\$ 9,851	Successfully Completed	QIG	Wardak	Maydan Shahr	Kowt-e Ashrow
QIG 2011-415-454	May 1 2011	Aug 31 2011	Chak Wardak Women's Council	Poultry Farming	40	\$ 9,900	Successfully Completed	QIG	Wardak	Chak	Chaki Wardak
QIG 2011-422-461	May 1 2011	Aug 31 2011	Dai-Mirdad Women's Development Council	Computer Training Program	30	\$ 9,497	Successfully Completed	QIG	Wardak	Day Mirdad	Para Kala
QIG 2011-429-468	May 1 2011	Aug 31 2011	Nida Handicraft Development Association	Beading and Interior Home Decoration	30	\$ 9,446	Successfully Completed	QIG	Wardak	Maydan Shahr	Kowt-e Ashrow
QIG 2011-437-476	May 1 2011	Aug 31 2011	Wardak Women's Unity and Social Association	Jam and Pickle Production	20	\$ 6,499	Successfully Completed	QIG	Wardak	Maydan Shahr	Kowt-e Ashrow

QIG 2011-420-459	May 1 2011	Aug 31 2011	Deed-Gaah Cultural and Social Association	English Language and Computer Applications	50	\$ 8,934	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Dashte Qala
QIG 2011-516-555	May 1 2011	Aug 31 2011	Afghan Women Solidarity	Cosmetology and Beauty Training	20	\$ 9,009	Successfully Completed	QIG	Wardak	Maydan Shahr	Kowt-e Ashrow
QIG 2011-519-558	May 1 2011	Aug 31 2011	Afghanistan's Central Region's Youth's Cultural Association	Handicraft Training	60	\$ 9,221	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Badras
QIG 2011-520-559	May 1 2011	Aug 31 2011	Al-Burz Cultural and Social Association	Dairy Production	40	\$ 9,832	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Dahani Siyah Sang
QIG 2011-521-560	May 1 2011	Aug 31 2011	Baano-e-Afghan Association	Computer Training Program	80	\$ 9,726	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Khaleqa
QIG 2011-523-562	May 1 2011	Aug 31 2011	Bazikhil Women's Development Council	Education and Literacy	40	\$ 6,170	Successfully Completed	QIG	Wardak	Nirkh	Bazgulkel
QIG 2011-524-563	May 1 2011	Aug 31 2011	Behsood Students Social and Cultural Association	Computer Training Program	60	\$ 9,400	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Dashte Qala
QIG-2011-525-564	May 1 2011	Aug 31 2011	Captain Wardak's Social Association	Sheep Rearing and hygiene Education Project	20	\$ 9,734	Successfully Completed	QIG	Wardak	Maydan Shahr	Kowt-e Ashrow
QIG 2011-528-567	May 1 2011	Aug 31 2011	Huda Development Organization	Handicraft Training	30	\$ 9,242	Successfully Completed	QIG	Wardak	Jalrez	Jalrez
QIG 2011-529-568	May 1 2011	Aug 31 2011	Hussun-Khil Women's Development Council	Handicraft Training	30	\$ 9,810	Successfully Completed	QIG	Wardak	Saydabad	Hasankhel (1)
QIG 2011-531-570	May 1 2011	Aug 31 2011	Nawisa Social, Cultural and Art Association	Education and Literacy	125	\$ 8,946	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Sherazi
QIG 2011-532-571	May 1 2011	Aug 31 2011	Neda-Umaid Afghan Social Association	Jam and Pickle Production	50	\$ 9,951	Successfully Completed	QIG	Wardak	Saydabad	Alayarkhel
QIG 2011-533-572	May 1 2011	Aug 31 2011	Taha Danish Educational and Training Center	Computer Training Program	30	\$ 9,497	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Bayqobi
QIG 2011-534-573	May 1 2011	Aug 31 2011	Wardak Disabled Persons' Social Association	Sheep Rearing and hygiene Education Project	30	\$ 9,357	Successfully Completed	QIG	Wardak	Maydan Shahr	Shahqadam
QIG 2011-536-575	May 1 2011	Aug 31 2011	Zamooch Women's Development Council	Jam and Sweets Production	50	\$ 9,814	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Zarkharid
QIG 2011-537-576	May 1 2011	Aug 31 2011	Zazai Youth Cultural Association	Computer Training Program	32	\$ 9,914	Successfully Completed	QIG	Wardak	Day Mirdad	Muka
QIG 2011-586-679	May 1 2011	Aug 31 2011	Blue Bird Social Association	Handicraft Training	30	\$ 7,896	Successfully Completed	QIG	Wardak	Saydabad	Sisay
QIG 2011-587-680	May 1 2011	Aug 31 2011	Civil Promotion Assistants Organization	Computer Training Program	40	\$ 9,164	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Bangi
QIG 2011-589-682	May 1 2011	Aug 31 2011	Jalriz Women's Social Association	English Language and Computer Applications	30	\$ 9,013	Successfully Completed	QIG	Wardak	Jalrez	Jalrez

QIG 2011-590-683	May 1 2011	Aug 31 2011	Rahqol Female Community Development Council	Carpet Weaving	30	\$ 8,477	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Kota-i Shew
QIG 2011-591-684	May 1 2011	Aug 31 2011	Ramoz Volunteers Community Council	Computer Training Program	45	\$ 8,829	Successfully Completed	QIG	Wardak	Hisa-I- Awali Bihsud	Tobagah (1)
QIG 2011-592-685	May 1 2011	Aug 31 2011	Samadi Social Association	Jam and Pickle Production	40	\$ 8,039	Successfully Completed	QIG	Wardak	Maydan Shahr	Kowt-e Ashrow
QIG 2011-799-892	Jun 15 2011	Oct 15 2011	Afghan Community and Health Rehabilitation Organization	Poultry Farming	30	\$ 8,395	Successfully Completed	QIG	Wardak	Saydabad	Salar
QIG 2011-801-894	Jun 15 2011	Oct 15 2011	Afghan People's Call Cultural and Social Council	Needle work	60	\$ 8,692	Successfully Completed	QIG	Wardak	Jalrez	Sanglakh
QIG 2011-803-896	Jun 15 2011	Oct 15 2011	Frozan Cultural and Social Association	Needle work	60	\$ 9,466	Successfully Completed	QIG	Wardak	Jalrez	Jalrez
QIG 2011-805-898	Jun 15 2011	Oct 15 2011	Voice of Woman Social Foundation	Livestock breeding	40	\$ 8,110	Successfully Completed	QIG	Wardak	Jalrez	Jalrez
QIG 2011-806-899	Jun 15 2011	Oct 15 2011	Gurmak Female Development CDC	Handicraft Training	40	\$ 8,565	Successfully Completed	QIG	Wardak	Jalrez	Garmak
QIG 2011-807-900	Jun 15 2011	Oct 15 2011	Wardak Social Association	Handicraft Training	150	\$ 9,962	Successfully Completed	QIG	Wardak	Saydabad	Saydabad
QIG 2011-809-902	Jun 15 2011	Oct 15 2011	Yarkhankheil Social Association	Vegetable, sapling or flower cultivation	40	\$ 9,670	Successfully Completed	QIG	Wardak	Maydan Shahr	Kowt-e Ashrow
QIG 2011-810-903	Aug 3 2011	Aug 3 2011	Shia Ulama Council	Awareness of Women's law	60		Canceled	QIG	Wardak	Jalrez	Jalrez
QIG 2011-560-599	Jun 1 2011	Sep 30 2011	Qalat Women Association	Tailoring	30	\$ 10,000	Successfully Completed	QIG	Zabul	Qalat	Qalat
QIG 2011-562-601	Jun 1 2011	Sep 30 2011	Zabul Women Legal and Development Association	Goat keeping	20	\$ 9,988	Successfully Completed	QIG	Zabul	Qalat	Qalat
QIG 2011-944-1037	Jun 1 2011	Aug 31 2011	Strong Friendship Builders Construction, Management and Women Development Association	Tailoring	30	\$ 10,000	Successfully Completed	QIG	Zabul	Qalat	Qalat
QIG 2011-861-954	Jun 1 2011	Sep 30 2011	Afghan Culture Saving Group	Handicraft Training	25	\$ 9,532	Successfully Completed	QIG	Zabul	Qalat	Qalat
QIG 2011-865-958	Jun 1 2011	Sep 30 2011	Help Zabul Women	Quilt Sewing and Making	20	\$ 9,998	Successfully Completed	QIG	Zabul	Qalat	Qalat
QIG 2011-869-962	Jun 1 2011	Sep 30 2011	Zabul women Capacity Development Organization	Tailoring	25	\$ 9,275	Successfully Completed	QIG	Zabul	Qalat	Qalat
QIG 2011-870-963	Jun 1 2011	Aug 31 2011	Zabul Women Cultural and Education Association	Poultry Farming	25	\$ 9,910	Successfully Completed	QIG	Zabul	Qalat	Qalat

QIG 2011- 871-964	Jun 1 2011	Aug 31 2011	Zabul Women Health and Economic Development Organization	Health and Hygiene Training for Women	25	\$ 7,710	Successfully Completed	QIG	Zabul	Qalat	Qalat
QIG 2011- 872-965	Jun 1 2011	Sep 30 2011	Zabul Women Protection Association	Tailoring	25	\$ 10,000	Successfully Completed	QIG	Zabul	Qalat	Qalat
QIG 2011- 873-966	Jun 1 2011	Sep 30 2011	Zabul Women Social Development Association	Education and Literacy	50	\$ 9,763	Successfully Completed	QIG	Zabul	Qalat	Qalat
QIG 2011- 561-600	May 17 2011	May 17 2011	Women Socio-Economic Growth Association	Poultry Farming	20		Canceled	QIG	Zabul	Qalat	Qalat
<b>SERVICE DELIVERY GRANTS (SDG)</b>											
SDG 2011- 37-621	May 1 2011	Sep 30 2011	Agricultural Foundation and Communal for Afghanistan	Sheep Distribution and Conduction of Literacy	189	\$136,440	Successfully Completed	SDG	Badakhshan	Kishim	Kishim
SDG 2011- 55-639	May 1 2011	Sep 30 2011	Peace Windows women Rehabilitation Organization for Afghanistan	Capacity Development and Equipments	350	\$ 65,510	Successfully Completed	SDG	Badakhshan, Baghlan, Kunduz, Takhar	Fayzabad, Baghlani Jadid, Kunduz, Taluqan	Fayzabad, Baghlani Jadid, Kunduz, Taluqan
SDG 2011- 59-643	Apr 20 2011	Sep 20 2011	Coordination of Rehabilitation and Development Services for Afghanistan	Embroidery, English Language, Computer Application	200	\$ 96,010	Successfully Completed	SDG	Badghis	Qala-I- Naw	Qala-I-Naw
SDG 2011- 66-650	Apr 20 2011	Sep 20 2011	Afghan Journalism Center	Journalism Training	75	\$ 50,180	Successfully Completed	SDG	Badghis, Farah, Ghor, Hirat	Farah, Hirat, Qala-I- Naw, Chaghcharan	Farah, Hirat, Qala-I-Naw, Chaghcharan
SDG 2011- 72-656	Apr 20 2011	Sep 20 2011	Ariana Social and Law Development Foundation	Public Awareness	35000	\$150,200	Successfully Completed	SDG	Badghis, Farah, Ghor, Hirat	Farah, Hirat, Qala-I- Naw, Chaghcharan	Farah, Hirat, Qala-I-Naw, Chaghcharan
SDG 2011- 60-644	Apr 20 2011	Sep 20 2011	Ghoryan Women's Saffron Association	Apiculture / Beekeeping	150	\$ 66,500	Successfully Completed	SDG	Badghis, Hirat	Zinda Jan, Qala-I- Naw	Zinda Jan, Qala-I-Naw
SDG 2010-6- 197	Dec 26 2010	Aug 27 2011	Cooperation Centre for Afghanistan	Capacity Development and Equipments	65	\$ 73,666	Successfully Completed	SDG	Balkh	Mazari Sharif	Mazari Sharif
SDG 2011- 24-444	Mar 1 2011	Aug 31 2011	Rabia-e-Balkhi Radio Broadcast Network	Training Basics of Journalism	300	\$ 41,396	Successfully Completed	SDG	Balkh	Mazari Sharif	Mazari Sharif
SDG 2011- 31-615	May 1 2011	Sep 30 2011	Human Life Development Organization	Livestock	67	\$ 64,620	Successfully Completed	SDG	Balkh	Nahri Shahi	Nahri Shahi
SDG 2011- 38-622	May 1 2011	Sep 30 2011	Assistance for Health, Education and Development	Poultry Farming	140	\$ 36,850	Successfully Completed	SDG	Balkh	Chahar Kint	Char Kint
SDG 2011- 39-623	May 1 2011	Sep 30 2011	Artist Union Association of Balkh	Painting and Drawing Coures	40	\$ 45,245	Successfully Completed	SDG	Balkh	Mazari Sharif	Mazari Sharif
SDG 2011- 42-626	May 1 2011	Sep 30 2011	Female Rehabilitation Development Organization	Animal Husbandry	50	\$ 40,300	Successfully Completed	SDG	Balkh	Dihdadi	Dihdadi
SDG 2011- 46-630	May 1 2011	Sep 30 2011	Morning Star TV and Radio Station	Awareness Program and Enhance Station's Capacity	5000	\$ 71,600	Successfully Completed	SDG	Balkh	Chahar Bolak	Char Bolak

SDG 2011-51-635	May 1 2011	Sep 30 2011	Tawana Organization for Promotion	Animal Husbandry	20	\$ 58,140	Successfully Completed	SDG	Balkh	Dihdadi	Dihdadi
SDG 2011-52-636	May 1 2011	Sep 30 2011	Women and Youth Support Center	Education and Literacy	300	\$ 30,190	Successfully Completed	SDG	Balkh	Mazari Sharif	Mazari Sharif
SDG 2011-54-638	May 1 2011	Sep 30 2011	Khoran Sarbagh Rehabilitation Organization	Pot Making Training	60	\$ 67,330	Successfully Completed	SDG	Balkh, Samangan	Mazari Sharif, Aybak	Mazari Sharif, Aybak
SDG 2010-3-194	Dec 7 2010	Jul 7 2011	Afghan Women Empowerment Organization	Cattle Farming	77	\$ 87,443	Successfully Completed	SDG	Bamyan	Bamyan	Bamyan
SDG 2010-5-196	Dec 7 2010	Jul 31 2011	Shuhada Organization	Literacy and Skills Development	293	\$ 80,787	Successfully Completed	SDG	Bamyan	Panjab, Waras	Panjab, Waras
SDG 2010-8-344	Dec 1 2010	Jun 30 2011	Horizon Rehabilitation of Afghanistan	Apiculture / Beekeeping	80	\$ 79,814	Successfully Completed	SDG	Bamyan	Panjab	Panjab
SDG 2011-29-613	May 1 2011	Sep 30 2011	Afghanistan Women and Children Partners	English Language and Computer Applications	120	\$ 94,575	Successfully Completed	SDG	Bamyan	Yakawlang	Yakawlang
SDG 2011-30-614	May 1 2011	Sep 30 2011	Bahar Sazandegi Rehabilitation Cultural and Social Organization	Building a Women Media Training Center	10	\$ 82,167	Successfully Completed	SDG	Bamyan	Bamyan	Bamyan
SDG 2011-47-631	May 15 2011	Sep 30 2011	Rehabilitation and Social Development Organization	Handicraft Training	250	\$ 56,530	Successfully Completed	SDG	Bamyan	Panjab	Panjab
SDG 2011-40-624	May 1 2011	Sep 30 2011	Daikundi Youth's Cultural Association	Research and women capacity building Center	240	\$145,447	Successfully Completed	SDG	Daykundi	Nili	Nili
SDG 2011-44-628	May 1 2011	Sep 30 2011	Hambastage Foundation	Apiculture / Beekeeping	160	\$158,953	Successfully Completed	SDG	Daykundi	Ishtarlay	Ishtarlay
SDG 2010-11-347	Dec 17 2010	Jul 17 2011	Humanitarian Organization for Local Development	Capacity building and Economic Development	170	\$ 73,600	Successfully Completed	SDG	Farah	Farah	Farah
SDG 2011-33-617	Apr 20 2011	Sep 20 2011	Services Women Relief Center for Afghanistan	Carpet Weaving	100	\$ 80,300	Successfully Completed	SDG	Farah	Farah	Farah
SDG 2011-35-619	Apr 20 2011	Sep 20 2011	Society Empowerment Organization	Capacity Development and Equipments	400	\$ 70,092	Successfully Completed	SDG	Farah	Farah	Farah
SDG 2011-28-612	May 1 2011	Sep 30 2011	Afghanistan Development and Welfare Services Organization	Research and women capacity building Center	310	\$ 57,440	Successfully Completed	SDG	Faryab, Jawzjan, Sari Pul	Maymana, Shibirghan, Sari Pul	Maymana, Shibirghan, Sari Pul
SDG 2011-43-627	May 1 2011	Sep 30 2011	Ghazni Rural Support Program	Carpet Weaving	100	\$ 83,664	Successfully Completed	SDG	Ghazni	Malistan	Malistan
SDG 2010-9-345	Jan 23 2011	Aug 23 2011	Afghan Development Organization	Capacity building and Economic Development	100	\$ 82,400	Successfully Completed	SDG	Ghor	Chaghcharan	Chaghcharan
SDG 2010-10-346	Jan 1 2011	Sep 10 2011	Center for Visual Arts	Center for Visual Arts	60	\$ 76,740	Successfully Completed	SDG	Hirat	Hirat	Hirat
SDG 2010-14-367	Jan 1 2011	Sep 15 2011	Turkman Youth Association	Candy Baking	210	\$ 99,253	Successfully Completed	SDG	Hirat	Hirat	Hirat

SDG 2010-13-366	Jan 1 2011	Aug 1 2011	Afghan Women Foundation	Women Capacity Building and Gender Mainstreaming	300	\$ 86,414	Successfully Completed	SDG	Hirat	Zinda Jan	Zinda Jan
SDG 2010-12-365	Jan 23 2011	Jul 23 2011	Welfare and Development Organization for Afghanistan	Capacity Building and Policy Advocacy of Women	150	\$ 87,626	Successfully Completed	SDG	Hirat	Pashtun Zarghun	Pashtun Zarghun
SDG 2011-19-376	Jan 25 2011	Sep 15 2011	Khatamul Anbia Cultural and Service Organization	Capacity Building and Policy Advocacy of Women	400	\$ 65,908	Successfully Completed	SDG	Hirat	Injil	Injil
SDG 2011-17-374	Jan 18 2011	Sep 15 2011	Aseya Support Association	Capacity Building and Policy Advocacy of Women	50	\$ 68,638	Successfully Completed	SDG	Hirat	Zinda Jan	Zinda Jan
SDG 2011-18-375	Jan 23 2011	Sep 15 2011	Health and Rehabilitation Program for Afghanistan	Capacity Building and Policy Advocacy of Women	900	\$ 67,850	Successfully Completed	SDG	Hirat	Ghoryan	Ghoryan
SDG 2011-32-616	Apr 20 2011	Sep 20 2011	Organization of Social Development	Dairy Production	50	\$163,700	Successfully Completed	SDG	Hirat	Injil	Injil
SDG 2011-34-618	Apr 20 2011	Sep 20 2011	Razi Social Development Organization	English Language and Computer Applications	400	\$ 69,790	Successfully Completed	SDG	Hirat	Kohsan	Kohsan
SDG 2011-57-641	Apr 20 2011	Sep 20 2011	Tahmina Cultural and Industrial Association	Beading and Interior Home Decoration	75	\$ 43,604	Successfully Completed	SDG	Hirat	Guzara	Guzara
SDG 2011-58-642	Apr 20 2011	Sep 20 2011	Afghan Women and Children Supporting Organization	Animal Husbandry	40	\$ 94,760	Successfully Completed	SDG	Hirat	Guzara	Guzara
SDG 2011-61-645	Apr 20 2011	Sep 20 2011	Herat Empowered Women's social Association	Fruit and Vegetable Processing	90	\$ 58,948	Successfully Completed	SDG	Hirat	Guzara	Guzara
SDG 2011-62-646	Apr 20 2011	Sep 20 2011	Rehabilitation and Welfare Development Organization for Afghanistan	Women Employment Facilitation Initiative	250	\$ 58,270	Successfully Completed	SDG	Hirat	Hirat	Hirat
SDG 2011-63-647	Apr 20 2011	Sep 20 2011	Samandar Development Program	English Language and Computer Applications	200	\$ 81,110	Successfully Completed	SDG	Hirat	Shindand	Shindand
SDG 2011-64-648	Apr 20 2011	Sep 20 2011	Birth of New Ideas Organization	Driving Training for Women	54	\$ 41,855	Successfully Completed	SDG	Hirat	Hirat	Hirat
SDG 2011-65-649	Apr 20 2011	Sep 20 2011	Kababian Food Processing Association	Food Processing and Literacy Training	120	\$ 56,554	Successfully Completed	SDG	Hirat	Injil	Injil
SDG 2011-67-651	Apr 20 2011	Sep 20 2011	Guzarah Women's Social Protector Institution	Animal Husbandry	20	\$ 70,950	Successfully Completed	SDG	Hirat	Guzara	Guzara
SDG 2011-68-652	Apr 20 2011	Sep 20 2011	Entrepreneur Women Organization	Food Processing and Literacy Training	60	\$ 80,108	Successfully Completed	SDG	Hirat	Ghoryan	Ghoryan
SDG 2011-69-653	Apr 20 2011	Sep 20 2011	Arghawan Social Cultural and Agricultural Association	Implantation of Saffron and Health Training	30	\$145,625	Successfully Completed	SDG	Hirat	Ghoryan	Ghoryan
SDG 2011-70-654	Apr 20 2011	Sep 20 2011	Center to Support Journalists of Afghanistan	Journalism Training	15	\$ 43,286	Successfully Completed	SDG	Hirat	Hirat	Hirat
SDG 2011-71-655	Apr 20 2011	Sep 20 2011	Organization for Development Social and Liaison programs	Computer Training Program	50	\$ 97,380	Successfully Completed	SDG	Hirat	Injil	Injil

SDG 2011-73-657	Apr 20 2011	Sep 20 2011	Chakad Cultural Service Organization	Photography and Cinematography	50	\$ 74,019	Successfully Completed	SDG	Hirat	Injil	Injil
SDG 2011-22-442	Mar 1 2011	Aug 31 2011	Afghanistan Institute of Democracy	Computer Training Program	180	\$ 55,280	Successfully Completed	SDG	Jawzjan	Shibirghan	Shibirghan
SDG-2011-26-610	May 1 2011	Sep 30 2011	Organization for Economic and Social Development	Leadership and Management Training	550	\$ 78,100	Successfully Completed	SDG	Jawzjan, Samangan, Sari Pul	Shibirghan, Aybak, Sari Pul	Shibirghan, Aybak, Sari Pul
SDG 2010-1-192	Dec 7 2010	Jul 31 2011	Afghan Women Rights Organization	Animal Husbandry	24	\$ 79,098	Successfully Completed	SDG	Kabul	Bagrami	Bagrami
SDG 2010-7-343	Dec 1 2010	Jun 30 2011	All Afghan Women Union	Capacity building and Economic Development	100	\$ 75,325	Successfully Completed	SDG	Kabul	Bagrami	Bagrami
SDG 2010-15-368	Sep 30 2011	Aug 31 2011	Seerat Weekly News	Capacity Building and Policy Advocacy of Women	97	\$ 37,965	Successfully Completed	SDG	Kabul	Kabul	KABUL
SDG 2010-16-369	Jan 10 2011	Aug 10 2011	Afghan Women Association for Rehabilitation and Development	Women Capacity Building and Gender Mainstreaming	90	\$ 70,341	Successfully Completed	SDG	Kabul	Kabul	KABUL
SDG 2011-25-609	May 1 2011	Sep 30 2011	Accessibility Organization for Afghan Disabled	Computer Training Program	80	\$185,582	Successfully Completed	SDG	Kabul	Kabul	KABUL
SDG 2011-36-620	May 1 2011	Sep 30 2011	Afghan Women Business Council	Value Chain Development and Integration of Women	14076	\$130,450	Successfully Completed	SDG	Kabul	Kabul	KABUL
SDG 2011-49-633	May 1 2011	Sep 30 2011	Social Services Health and Agriculture organization	Institutional Capacity Building and Health Hygiene	162	\$ 60,250	Successfully Completed	SDG	Kabul	Dih Sabz	Deh-sabze Khas
SDG 2011-45-629	Aug 7 2011	Aug 7 2011	Human Rights and Eradication of Violence Organization	Women's Resources Center	120		Canceled	SDG	Kabul	Kabul	KABUL
SDG 2010-4-195	Dec 15 2010	Aug 30 2011	Pamian Training Center and Rehabilitation Organization	Animal Husbandry	31	\$ 84,130	Successfully Completed	SDG	Kabul, Kapisa	Kabul, Mahmud Raqi	KABUL, Mahmud Raqi
SDG 2011-20-436	Mar 1 2011	Sep 30 2011	Afghanistan Progressive Law Organization	Legal Protection and Human Rights	270	\$ 39,570	Successfully Completed	SDG	Kabul, Kapisa, Parwan	Kabul, Mahmud Raqi, Chaharikar	KABUL, Mahmud Raqi, Chaharikar
SDG 2011-27-611	May 1 2011	Sep 30 2011	Community Empowerment and Development Organization	English Language and Computer Applications	525	\$ 96,650	Successfully Completed	SDG	Kabul, Parwan	Kabul, Chaharikar	KABUL, Chaharikar
SDG 2011-53-637	May 1 2011	Sep 30 2011	Family Welfare Foundation	Public Awareness for Conflict Resolution	600	\$ 63,500	Successfully Completed	SDG	Kunduz	Khanabad	Khanabad
SDG 2011-56-640	May 1 2011	Sep 30 2011	Kunduz Women Entrepreneur Association	English Language and Computer Applications	140	\$ 84,180	Successfully Completed	SDG	Kunduz	Kunduz	Kunduz
SDG 2010-2-193	Dec 16 2010	Jul 16 2011	Humanitarian Assistance Muska	Education and Literacy	66	\$ 98,529	Successfully Completed	SDG	Nangarhar	Surkh Rod	Sorkh Rud
SDG 2011-50-634	May 1 2011	Sep 30 2011	Social Volunteers Foundation	Handicraft Training	136	\$126,800	Successfully Completed	SDG	Nangarhar	Jalalabad	Jalalabad

SDG 2011-48-632	May 1 2011	Sep 30 2011	Shutul Cultural Association	Family and Health	300	\$ 45,530	Successfully Completed	SDG	Panjshir	stutul	shutul
SDG 2011-74-658	May 1 2011	Sep 30 2011	Panjshir Province Women's Greater Council	Establishing Educational Center	200	\$ 59,690	Successfully Completed	SDG	Panjshir	bazarak	Bazarak
SDG 2011-21-437	Apr 6 2011	Sep 30 2011	Coordination of Humanitarian Assistance	Sustainable Livelihoods and literacy project	120	\$ 72,125	Successfully Completed	SDG	Parwan	Chaharikar	Chaharikar
SDG 2011-41-625	May 1 2011	Sep 30 2011	Eve's Vision Organization	Sheep Rearing and hygiene Education Project	195	\$108,002	Successfully Completed	SDG	Parwan	Jabalussaraj	Jabalussaraj
SDG 2011-23-443	Mar 1 2011	Aug 31 2011	Afghanistan Youths Cultural Foundation	Computer Training Program	3906	\$ 54,443	Successfully Completed	SDG	Samangan	Aybak	Aybak
<b>ADVOCACY COORDINATION GRANTS (ACG)</b>											
ACG 2010-3-200	Nov 24 2010	Sep 15 2011	Educational and Training Center for Poor Women and Girls of Afghanistan	Awareness on Women's Rights	360	\$239,862	Successfully Completed	ACG	Badakhshan, Baghlan, Kabul, Kunduz, Takhar	Fayzabad, Andarab, Kabul, Khanabad, Taluqan	Fayzabad, Andarab(Banu), KABUL, Khanabad, Taluqan
ACG 2011-11-438	Jan 24 2011	Aug 24 2011	Legal and Cultural Services for Afghan Women and Children	Advocacy and Capacity Building	1,770	\$ 91,605	Successfully Completed	ACG	Badakhshan, Balkh, Kabul	Fayzabad, Mazari Sharif, Kabul	Fayzabad, Mazari Sharif, KABUL
ACG 2010-1-198	Nov 24 2010	Aug 31 2011	Saba Media Organization	Citizen's platform for Gender Equality	125,000	\$229,325	Successfully Completed	ACG	Badghis, Baghlan, Balkh, Farah, Faryab, Ghor, Hilmand, Hirat, Kabul, Kandahar, Kapisa, Kunduz, Logar, Nangarhar, Nimroz, Paktya, Parwan, Uruzgan, Zabul	Andarab, Mazari Sharif, Farah, Maymana, Lashkar Gah, Hirat, Kabul, Kandahar, Mahmud Raqi, Khanabad, Puli Alam, Jalalabad, Zaranj, Gardeyz, Tirin Kot, Qalat, Chaharikar, Qala-l- Naw, Chaghcharan	Andarab(Banu), Mazari Sharif, Farah, Maymana, Lashkar Gah, Hirat, KABUL, Kandahar, Mahmud Raqi, Khanabad, Puli Alam, Jalalabad, Zaranj, Gardeyz, Tirin Kot, Qalat, Chaharikar, Qala-l- Naw, Chaghcharan
ACG 2010-5-341	Dec 22 2010	Sep 15 2011	Voice of Women Organization	Advocacy and Capacity Building	1,000	\$157,100	Successfully Completed	ACG	Badghis, Ghor, Hirat	Hirat, Qala-l- Naw, Chaghcharan	Hirat, Qala-l- Naw, Chaghcharan
ACG 2011-18-608	Apr 24 2011	Sep 24 2011	Women Activities and Social Services Association	To Improve Women Access to Justice	50	\$ 53,650	Successfully Completed	ACG	Badghis, Ghor, Hirat	Hirat, Qala-l- Naw, Chaghcharan	Hirat, Qala-l- Naw, Chaghcharan
ACG 2011-12-439	Jan 15 2011	Aug 31 2011	Afghan Civil Society Forum Organization	Women's Empowerment through Advocacy	2,630	\$132,420	Successfully Completed	ACG	Balkh, Bamyán, Daykundi, Faryab, Jawzjan, Kabul, Kunar, Laghman, Nangarhar, Paktya	Mazari Sharif, Bamyán, Nili, Maymana, Shibirghan, Kabul, Asadabad, Mihtarlam, Jalalabad, Gardeyz	Mazari Sharif, Bamyán, Nili, Maymana, Shibirghan, KABUL, Asadabad, Mihtarlam, Jalalabad, Gardeyz

ACG 2010-10-373	Jan 1 2011	Sep 15 2011	Assistance to Defend Women Rights Organization	Women's Empowerment Through Advocacy Initiatives	21,150	\$162,620	Successfully Completed	ACG	Balkh, Faryab, Jawzjan, Sari Pul	Mazari Sharif, Andkhoy, Shibirghan, Sangcharak	Mazari Sharif, Andkhoy, Shibirghan, Shorak
ACG 2010-8-371	Dec 26 2010	Sep 15 2011	Development and Humanitarian Services for Afghanistan - Radio Killid	Advocacy on Elimination of Gender-based Violence	700	\$ 80,000	Successfully Completed	ACG	Balkh, Hirat, Kabul, Kapisa, Kunar, Laghman, Logar, Nangarhar, Parwan, Wardak	Mazari Sharif, Hirat, Kabul, Tagab, Asadabad, Qarghayi, Muhammad Agha, Jalalabad, Saydabad, ChaharKar	Mazari Sharif, Hirat, KABUL, Tagab, Asadabad, Qargha'i(Dehmazang), Mohammad Agha, Jalalabad, Saydabad, ChaharKar
ACG 2011-14-441	Mar 15 2011	Aug 31 2011	Women for Afghan Women	Awareness Raising of Human Rights	28,500	\$ 63,690	Successfully Completed	ACG	Balkh, Kabul, Kapisa	Mazari Sharif, Kabul, Mahmud Raqi	Mazari Sharif, KABUL, Mahmud Raqi
ACG 2010-2-199	Nov 24 2010	Sep 15 2011	Equality for Peace and Democracy	Education and Literacy	15,000	\$235,100	Successfully Completed	ACG	Bamyan, Ghazni, Hirat, Kabul, Kapisa, Nangarhar, Parwan	Bamyan, Ghazni, Hirat, Kabul, Mahmud Raqi, Jalalabad, ChaharKar	Bamyan, Ghazni, Hirat, KABUL, Mahmud Raqi, Jalalabad, ChaharKar
ACG 2011-13-440	Feb 17 2011	Sep 30 2011	Civil Society and Human Rights Organization	Strengthening Gender Equality	382	\$217,585	Successfully Completed	ACG	Bamyan, Kabul, Parwan	Bamyan, Kabul, Jabalussaraj	Bamyan, KABUL, Jabalussaraj
ACG 2010-6-342	Nov 24 2010	Jun 23 2011	Afghan Women Services and Education Organization	Advocacy and Capacity Building	13810	\$ 75,771	Canceled	ACG	Ghazni, Kabul, Logar, Parwan	Ghazni, Kabul, Muhammad Agha, ChaharKar	Ghazni, KABUL, Mohammad Agha, ChaharKar
ACG 2010-7-370	Jan 1 2011	Aug 24 2011	Community Center for the Disabled	Capacity Building and Policy Advocacy of Women	2700	\$ 71,050	Successfully Completed	ACG	Kabul	Kabul	KABUL
ACG 2011-15-605	May 1 2011	Sep 15 2011	Afghan Women's Network	National Advocacy Coalition	2,000	\$253,700	Successfully Completed	ACG	Kabul	Kabul	KABUL
ACG 2010-9-372	Dec 23 2010	Sep 15 2011	Afghan Women Skills Development Centre	Advocacy on Elimination of Gender-based Violence	2,122	\$134,878	Successfully Completed	ACG	Kabul, Kunduz	Kabul, Kunduz	KABUL, Kunduz
ACG 2011-17-607	Apr 23 2011	Aug 23 2011	New Afghanistan Women Association	Awareness on Women's Rights	210	\$ 88,020	Successfully Completed	ACG	Kapisa	Alasay	Alasay
ACG 2011-16-606	Apr 24 2011	Aug 24 2011	Civil Society Development Center	Elimination of Violence against Women law	14,320	\$233,230	Successfully Completed	ACG	Kunar, Laghman, Nangarhar	Asadabad, Mihtarlam, Jalalabad	Asadabad, Mihtarlam, Jalalabad
ACG 2010-4-340	Nov 24 2010	Aug 24 2011	Training Human Rights Association	Advocacy and Capacity Building	1,300	\$ 75,600	Successfully Completed	ACG	Nangarhar	Jalalabad	Jalalabad

**TARGETED SUSTAINABILITY GRANT (TSG)**

TSG 2010- 01-48	May 15 2010	Oct 15 2011	Afghan Women's Educational Center	Technical Sustainability Grant	715	\$473,600	Ongoing	TSG	Kabul	Kabul	Kabul
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