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AFGHANISTAN SOCIAL OUTREACH PROGRAM (ASOP)

ANNUAL REPORT

JULY 2010 – JULY 2011

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ACRONYM LIST

ALP	Afghan Local Police
APRP	Afghanistan Peace and Re-Integration Program
ASOP	Afghanistan Social Outreach Program
CC	Community Council
CSU	Central Support Unit
DDA	District Development Assemblies
DDP	District Delivery Program
GIRoA	Government of the Islamic Republic of Afghanistan
IDLG	Independent Directorate of Local Governance
MoU	Memorandum of Understanding
NATO	North Atlantic Treaty Organization
NSP	National Solidarity Program
PMU	Provincial Management Unit
TAF	The Asia Foundation
UN	United Nations
USAID	United State Agency for International Development
US	United States
USG	United States Government
WADAN	Welfare Association for the Development of Afghanistan

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EXECUTIVE SUMMARY

The Afghanistan Social Outreach Program (ASOP) is a governance and stability intervention designed to work closely with provincial and district governors to strengthen communication and collaboration between the government and local communities, laying the base for permanent democratic authorities and capacities at the sub-national level. ASOP facilitates the creation of district-level councils to mobilize community support in an attempt to reduce conflict, promote development, and encourage more efficient and transparent uses of district resources. The district-level councils identify the concerns and needs of their communities and establish channels of communication and coordination with government agencies.

The Independent Directorate for Local Governance (IDLG) together with AECOM International Development (AECOM) initiated the program on July 5, 2009. This annual report covers the second year, from July 2010 to July 2011.

During the first year, AECOM, in coordination with IDLG, developed a proposal for the expansion of the program which was approved by USAID. Key aspects of the proposal were: extension of the program to June 4, 2011; increase the number of councils to be formed from 18 to 100; formation of a special unit on capacity building and training; and strengthening of the Operations and Program Management divisions of ASOP.

Subsequently, in June 2011, USAID authorized a no-cost extension of the program to November 30, 2011, with the purpose to continue forming and supporting councils.

As the program expanded and was extended, the ASOP team consulted with IDLG and USAID to develop a plan for the formation of councils. It was agreed that ASOP would concentrate on Key Terrain Districts, District Delivery Program (DDP) districts, and districts that were recommended as priorities by IDLG and/or provincial governors. The focus of ASOP continued to be on the most insecure districts as a key function of the district councils was to improve district-level stability by bringing communities into closer association with the government.

In order to achieve the new program goals, a rapid buildup of staff was needed to support the expansion into new districts and provinces. This involved building up:

- The ASOP Central Support Unit to facilitate council formation.
- The ASOP Capacity Building and Training Unit to build the capacities of newly formed councils.
- The Procurement and Logistics Unit to support getting needed equipment into the newly formed provincial and district offices.
- The Finance Unit to develop and implement methods for monitoring and making stipend payments to council members.
- The Monitoring and Evaluation, and Communications Units to be able to support the production of reports on program progress.

Building the capacity of District Community Council (DCC) members and ASOP staff within the framework of AECOM/ASOP was a major program objective. In this area, a staff training program was developed for all field positions and delivered in five regional workshops in order to increase and enhance the capacity of staff to support and monitor activities at the provincial and district levels. A 'Capacity Building Strategy' was developed that guided all efforts to build capacity for DCC members.

During this second year of the ASOP program a comprehensive array of program objectives were achieved as the program matured, including:

- A total of 82 DCCs were formed in 18 provinces. During year two, a total of 3,438 council members have been elected in the traditional *jirga* method.
- All DCC members received training in *Community Council Management and Governance* and *Conflict Resolution Peace Building & Disaster Risk Reduction*.
- All DCCs have become active in 1) providing oversight of development activities, 2) providing security in the district by cooperating with district security organs, and in providing informal justice through conflict mitigation.
- ASOP has established, staffed and equipped field offices in all 18 provinces and 82 districts in which DCCs were formed during this year.
- A process of making stipend payments has been established for all 3,438 council members. A process of DCC member verification, DCC member participation and stipend delivery has been established.
- By introducing DCC members to modern financial institutions (bank accounts, M PISA e-money system), millions of AFS are being transferred into rural Afghanistan on a monthly basis, contributing to the growth and development of national banking networks and financial systems.
- Through the interaction between elected DCCs, district governors, district police chiefs and provincial governors, citizens of these districts are becoming connected with their government.
- During this annual period, the ASOP program surpassed 75 percent of the key indicators for the program, many by a wide margin.

PROGRAM DESCRIPTION

The ASOP program works in collaboration with the IDLG, and began implementation on July 5th, 2009. The program's initial goal was to establish 18 DCCs at the district level in the provinces of Logar, Kapisa and Ghazni. This goal was later expanded to a target of 100 DCCs expanding beyond these three provinces. The program aims to reduce the gap between rural communities and the central government of Afghanistan.

The councils are expected to mobilize community support in order to reduce conflict, promote development, and encourage efficient and transparent uses of district resources. The councils identify the concerns and needs of their communities and establish channels of communication and coordination with government agencies for more effective and responsive service delivery.

The main objectives of ASOP have been identified as the following:

- Communication, coordination, and cooperation between the government and communities will be facilitated, increasing the level of trust and confidence between the government and the people thus building a strong base for democratic governance;
- Enhance community conflict resolution and disaster response skills and expertise;
- Increase efficiency and transparency in the use of development resources at the district level;
- Presence of a community grievance system with effective community based support for public service delivery; and
- Strengthen the capability of the IDLG central office to uniformly support district councils.

ASOP, in partnership with IDLG, works to achieve the following two core functions:

Strengthen security in the districts by:

- Fostering community solidarity to prevent support for anti-government elements and activities in the district;
- Mobilizing the community to support government agencies, police, and security services for peace and stability;
- Ensuring liaison and communication with government officials and security services to improve security and enforce the rule of law; and
- Providing a forum for conflict resolution at the district-level, when issues have not been settled at the local level.

Improve services and development outcomes by:

- Providing a conduit for public grievances by informing the government of shortcomings, malpractices, and problems in the provision of public services, and working jointly with government officials to identify and implement appropriate solutions;
- Providing quality assurance for sustainable development by ensuring the security of development projects and monitoring and reporting on project outputs; and
- Participating in disaster management planning and preparation, and collaborating with the government in the implementation and distribution of disaster relief, as required.

MANAGEMENT OVERVIEW

The second year of the ASOP program came to an end on June 4, 2011, the expiration date for Modification 1 of the contract. The program was then granted a no-cost extension until November 30, 2011.

Integration with Government of Afghanistan (GIROA). The ASOP program continues to be fully integrated with the efforts of the Government of Afghanistan, through the IDLG. The program's objectives, strategies, and operations coincide with those of the IDLG. The ASOP Program Director is appointed by IDLG but his salary is paid for by the USAID contractor, AECOM. He works from the ASOP offices and takes part in all key management decisions. The Director continues to report to the Deputy Minister of Policy at IDLG. As an important part of the IDLG, the program continues to grow in importance and influence within the IDLG.

Personnel Changes. During the year, the ASOP program had numerous personnel changes. It lost its Deputy COP for Programs and continued to operate with an Acting Deputy COP (the Program Unit Head), with assistance from the DCOP for Technical Affairs. Mr. Dennis Gallagher, Chief of Party of ASOP, was replaced by Mr. Fred Van Antwerp in January, 2011. The Deputy Chief of Party for Operations was replaced by a new DCOP/Operations, Mr. Carlo Nino, in March 2011. ASOP filled long-vacant positions by hiring Mr. Masood Ahmad Hamidzada as Communication and Reporting Manager in May 2011, Mr. Jawad Noori as Monitoring and Evaluation Manager in June, and the third position also filled in June, was by Mr. Ramin Majidzada, as the new Capacity Building and Training Unit Manager. Mr. Ramin Rahmany, who used to be the IT Specialist with ASOP, was promoted as the IT Department Manager. ASOP also took advantage of the new contract extension by reviewing the annual performance of all staff. Over 40 individuals were let go in June 2011 and most of these positions were refilled with new hires.

DCCs Gaining Prominence. The 121 DCCs formed under the ASOP program during the first two years are being recognized more and more as the most important unit of sub-national governance at the district level. The councils are being used to facilitate the objectives of other national programs that are implemented at the district level, such as Community Development Councils (CDC) and District Development Assemblies (DDA) supported by the National Solidarity Program (NSP) and Ministry of Rural Rehabilitation and Development (MRRD) Program. Further, ASOP provincial and district-based staffs work in close coordination and communication with government bodies, USAID, and other governance and development-based programs. During Community Council (CC) meetings, which occur twice a month, all key district authorities, district-based NGOs, and other donor agencies are officially invited by council members to participate. More and more DCCs are reporting the presence of District Governors and District Police Chiefs at their meetings. Several provincial governors have commented anecdotally on the positive value added by the DCCs which enable the governors to delegate to the DCCs many of the questions and issues raised by constituents. Finally, most of the ASOP PMUs are now fully functional with Internet, necessary IT equipment, and staff.

Training and Capacity Building. In terms of sheer numbers, ASOP finished the year with a large number of DCC members trained in anti-corruption, governance and conflict mitigation. The program conducted a rigorous review of training materials and the training delivery system and made major changes to both.

Women in Leadership Positions. Under the authorized procedures of the program, women can become elected DCC members and ASOP officials encourage electing women to these positions during the *jirga* process. By June 2011, there were 73 women who were elected to office. While this is a small percentage of all DCC members (2.1%), it nonetheless represents an achievement, considering the predominant role

of men in rural Afghan culture. Finally, while many DCCs have no women members, some have as high as 14 percent women members.

Key Indicators. During this annual period, ASOP surpassed 75 percent of the key indicators for the program, many by a wide margin.

MANAGEMENT CHALLENGES

ASOP faces many interrelated management challenges because it is introducing a new governance entity at the district level, works in highly insecure areas of the country, and must evolve at a very rapid pace. Some of the key challenges faced during this second year of implementation included:

Working with the Afghan Local Police (ALP). Increasingly, the ASOP program collaborates with the ALP, run by the Ministry of Interior with advice from the US Special Forces. The ALP program works in the least secure parts of the country, and the ASOP program initiates DCC programs in districts where the ALP wishes to expand its presence. This brings the ASOP program to the least secure parts of the country and poses risks to the ASOP staff. Many of these districts are difficult to access. The hiring of qualified staff, particularly in the provinces of Uruzgan, Paktika, Kandahar, Farah, and Badghis, has been very challenging and will remain so for all positions in these provinces. Additionally, bringing DCC stipends to these districts can be equally challenging and we have to depend on US Special Forces helicopters for their support.

Program Uncertainty. The Government of Afghanistan has not yet determined a future path for the expansion and evolution of ASOP councils. This in return makes it difficult for USAID to decide on the parameters of its support. This issue was brought to the attention of IDLG and discussed on numerous occasions. At the end of year two, the program has created more than 121 DCCs within 20 provinces. Uncertainty of the future of the project also results in turnover of qualified and trained staff as they begin to look for employment opportunities outside the program. During the final quarter, ASOP lost some staff due to this, and as we get closer to the end of contract, more ASOP personnel are likely to leave the program. It is a serious challenge to maintain current staff while uncertain about the future of the program.

IDLG Ownership. IDLG needs to take some practical steps to assume ownership of the program in order to sustain a fully-functional process in which communities are involved in the government's activities and connect their involvement to a better future. IDLG has been active in the provinces and districts rallying support for the program, but not in Kabul. During the reporting period there were no apparent initiatives underway to give DCCs legal standing, nor to attempt to clarify conflicting roles of MRRD's DDAs and IDLG's DCCs.

Establishing the Legitimacy of Councils. Councils formed under the aegis of ASOP are intended as temporary entities with a quasi-governmental status. Establishing the legitimacy of councils is important if they are to play the important role of stabilizing conditions at the district level. The process of forming councils via *jirgas*, which brings together representatives from all sectors of the district to elect the members, is key to establishing the legitimacy of the councils. The influential status of the members that are typically elected also adds to the council's legitimacy. The fact that a program attached to IDLG and co-located within the government's offices supports the councils in establishing legitimacy. Finally, the Memorandum of Understanding (MoU) signed by the council chair and the provincial and/or district governor, which defines the roles and relationships of the councils and the government, supports council legitimacy.

USAID and USG Field Support. Because councils are created in areas of the country where governance structures have been weak or entirely absent, many efforts in these areas are initiated on a special project basis or are tied to security operations. As presence in these areas is related to such initiatives, when councils are formed, it is often assumed that their role is to support and work with these initiatives. It is necessary to promote the understanding that councils are formed to represent community priorities and interests rather than serve as entry points for external parties to gain community support for their special initiatives. USAID's policy to promote ASOP as an Afghan-led initiative is extremely important, and the support provided by USAID Kabul related to this has been critical. However, with increasing presence of USG, USAID and DOD personnel in the field, there is a growing need to orient these individuals to the goals and objectives of the program. Their presence with DCCs should not be noticeable to citizens of the district as it will become dangerous for them to be directly associated with USG staff. In some parts of the country, DCCs are becoming known as "Obama *Shuras*."

INDICATORS AND RESULTS

- IR 1: Representative district entities link with the provincial and central government to improve governance, and promote development, and social stability and peace.
- IR 2: Local conflict resolution and disaster response skills and practices are strengthened
- IR 3: Local service delivery problems are identified, documented and resolved in a transparent manner.
- IR 4: Communities are provided with resources to document grievance and to raise issues prevalent in local service delivery.
- IR 5.1: Systems are in place that link district level priorities and plans with Provincial, Central Governments and donors' planning/funding mechanism.
- IR 5.2: The GIRoA has a well functioning central office that can support district councils.
- IR 6.3: Strengthened institution of good governance

During the second year, a total of 3,438 individuals from 18 provinces were elected to 82 DCCs. These councils follow the ASOP standard procedures and primarily focus on community development, local conflict resolution, anti-corruption measures, and good governance. District governments have established dialogue with DCCs to mediate and resolve ongoing disputes and conflicts in the districts.

The DCCs have been used as a platform between district government and communities which are composed of various zones, tribes, and ethnicities in the area. Continuous communication (typically two meetings per month) has been established with the government to resolve conflicts and disputes, prioritize and monitor development projects, and allocate local resources to be used equally and equitably.

This report elaborates progress on key performance indicators which include: 1,955 DCC meetings held; facilitation of 323 development project proposals and community requests; 57 anti-corruption measures implemented; 245 reports provided to relevant security agencies; 3,429 individual recipients of conflict resolution and mediation training; 803 conflict/dispute cases mediated; 3,438 individuals that received stipends; and 305 ASOP employees equipped with computers, printers, office furniture and internet connections to facilitate their support to the councils.

Indicator 6.3.1: Number of DCCs created.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	57	82	The two-year target was 100 DCCs formed. 43 were formed in year one, leaving 57 to be formed in year two. 82 were formed in year two, for a two-year total of 125 DCCs. 144% achieved.

During year two, 82 DCCs were established in 18 Provinces. While forming these councils, ASOP staff consulted closely with the provincial government, district authorities, NGOs, and prominent community leaders in order to garner advice on the appropriate formation of these councils. The DCCs received basic training on ASOP's program structure in order to engage local government institutions and put in place a basic governance mechanism. All DCCs consist of 3 sub-committees -- security, development, and legal (justice) -- that follow-up on community requests, existing conflicts, and corruption in their district and communities.

Indicator 6.3.2: Number of meetings conducted disaggregated by level and type of administrative unit.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	850	1,955	Target and Actual are cumulative life of project. 230% achieved.

The established councils convened 1,955 separate meetings thus far. DCCs and the district government came together 2-3 times a month to meet and discuss disputes, security issues, community requests, and follow-up on development projects.

Indicator 6.3.3: Number of sub-national entities (including districts) receiving United States Government (USG) assistance to improve their performance.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	57	82	144% achieved.

During year two, the program added 64 councils through the payment of stipends, logistical support, technical assistance, and training.

Indicator 6.3.4: Number of individuals who received USAID assisted training (other than anti-corruption) in direct support of program objective (disaggregated by gender and province).

Performance Indicator Value			
Year	Target	Actual	Notes
2011	3,348	3,551	106% achieved.

A total of 3,551 individuals participated in management and good governance training. During this training, DCC members were oriented on their duties and responsibilities towards the community, and local governance. Upcoming training events will concentrate on conflict resolution, dispute mediation, and tackling corruption at the district level.

Indicator 6.3.5: Number of district communication plans supported with USG assistance for citizens to engage their sub-national government.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	57	82	Partially or fully achieved in 144% of target districts.

Mechanisms include hearings, community meetings, open meetings, websites, report cards, and citizen review boards. Each DCC has a plan (identified in the MOU) for conducting community meetings.

Indicator 6.3.6: Number of USG-supported anti-corruption measures implemented.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	120	57	48% achieved.

DCCs have become more active in monitoring government services, district resources, development projects, and non-development projects to gauge the effective and efficient use of resources. In so doing,

DCCs pay particular attention to preventing corruption in areas of awarding contracts, transparency, monitoring quality of materials and performance, and insisting on completion of projects.

Indicator 6.3.7: Number of individuals who receive USAID assisted training (on anti-corruption) in direct support of program objectives (disaggregated by gender and province).

Performance Indicator Value			
Year	Target	Actual	Notes
2011	5,446	4,365	80% achieved.

A complete round of training took place on governance, and there was a component of anti-corruption in this training module.

Indicator 6.3.8: Number of DCC members who received training in conflict resolution and mediation (disaggregated by gender and district).

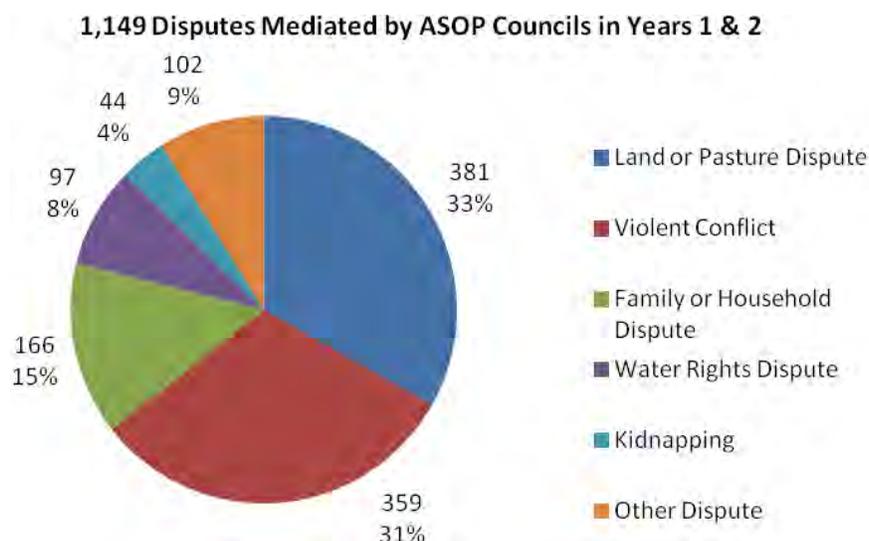
Performance Indicator Value			
Year	Target	Actual	Notes
2011	2,749	3,429	125% achieved.

A complete round of training took place on conflict resolution and mediation during the year.

Indicator 6.3.9: Number of cases mediated with the participation of DCCs, disaggregated by the type of conflict (land dispute, water rights, use of common pastures and forests, and type of organization)

Performance Indicator Value			
Year	Target	Actual	Notes
2011	600	803	134% achieved.

The DCCs have reported mediating 803 cases of conflict across districts and provinces. This is fast becoming an area where DCC members are very active and the district governor is beginning to send work to the DCC rather than trying to solve issues himself.



Indicator 6.3.10: Number of reports by DCCs provided to security agencies.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	200	245	123% achieved.

DCCs have been actively assisting district authorities and ISAF in the identification of areas in the district that require particular attention. Notifying authorities of road bombs, the entrance into districts of insurgent forces, rogue ALP members, etc.

Indicator 6.3.11: Cumulative number of proposals and requests facilitated and forwarded to implementing agencies by DCCs.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	400	323	81% achieved.

DCCs have submitted a total of 323 proposals to various donors and NGOs. These proposals have included a wide variety of capital investments, including building retaining walls, road graveling, and agriculture support.

Indicator 6.3.12: Number of documented public service grievances submitted to line ministries.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	60	223	372% achieved.

DCCs oversee development projects, government and NGOs projects in their communities. They monitor the construction and livelihood of projects in their districts in order to make appropriate suggestions or comments that will help ensure the successful implementation of the project. DCCs also highlight issues and concerns where they feel corrective measures are needed. The number of 223 far surpasses the target and shows how the work of DCCs is improving the connection between citizens and their government.

Indicator 6.3.13: Number of ASOP central, provincial, and district staff equipped with computers, printers, and internet connection.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	142	305	215% achieved.

Indicator 6.3.14: Number of individuals from ASOP/IDLG, central, provincial and district personnel who receive training on oversight of public services and corruption.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	350	223	64% achieved.

Indicator 6.3.15: Number of people targeted to be reached by ASOP through its communication interventions.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	7,800	39,368	505% achieved.

This refers to all communication interventions made by ASOP through radio, TV, newspapers etc. during year two. With the number of districts reaching 82 in year two, and 121 over two years, the audience for outreach activities has grown enormously.

Indicator 6.3.16: Number of council members who received stipend.

Performance Indicator Value			
Year	Target	Actual	Notes
2011	1,920	3,438	179% achieved.

Since the establishment of the DCCs, all members have been actively participating in regular council meetings and following up on issues and decisions that are contributing to the program's achievements. To cover their expenses, DCC members are eligible to received \$125 per month. To date, all council members have received stipends during the reporting period.

ASOP TABLES

Table 1: Community Council establishment/number of members, disaggregated by gender

No.	Province	Target District	Number of DCC Members		
1	Badghis	Ab Kamari	45	3	48
2		Qadis	36	4	40
3		Murghab	36	0	36
4		Muqur	40	0	40
5	Baghlan	Puli Khumri	49	2	51
6		Dahana Ghuri	36	5	41
7		Tala Wa Barfak	43	0	43
8		Burka	44	0	44
9		Baghlani Jadid	40	5	45
10	Daykundi	Gujran	42	0	42
11	Farah	Bala Buluk	40	0	40
12		Pusht Rod	41	4	45
13	Faryab	Qaysar	47	0	47
14	Ghazni	Giro	36	0	36
15		Zana Khan	36	0	36
16	Hirat	Chesht I Sharif	37	3	40
17		Gulran	42	0	42
18		Kohsan	39	4	43
19		Obeh	40	5	45
20		Pashtun Zarghun	45	0	45
21		Shindand	51	0	51
22	Kabul	Sarobi	47	0	47
23		Musayi	35	0	35
24	Kandahar	Arghandab	47	0	47
25		Daman	42	0	42
26		Dand (Kandahar)	40	0	40
27		Panjwayi	42	0	42
28		Spin Boldak	50	0	50
29		Zhari	40	0	40
30		Shah Wali Kot	42	0	42
31	Khost	Jaji Maydan	40	0	40
32		Nadir Shah Kot	35	0	35
33		Spera	42	0	42
34		Tani	42	0	42
35	Kunar	Chapa Dara	46	0	46

No.	Province	Target District	Number of DCC Members		
36		Chawki	46	0	46
37		Dara-I-Pech	51	0	51
38		Khas Kunar	43	0	43
39		Marawara	43	0	43
40		Narang (Taragn -o-Badil)	35	0	35
41		Noor Gul	41	0	41
42		Sar kani	45	0	45
43	Kunduz	Kunduz Center	45	5	50
44	Laghman	Alingar	50	0	50
45		Alishing	45	0	45
46		Dawlat Shah	40	0	40
47		Mihtarlam	43	5	48
48	Nangarhar	Bati Kot	46	1	47
49		Chaparhar	38	0	38
50		Goshta	43	0	43
51		Kama	47	0	47
52		Khogyani	42	5	47
53		Kuz Kunar	40	0	40
54		Mohmand Dara	49	0	49
55		Rodat	44	1	45
56		Sherzad	43	0	43
57		Behsud	41	4	45
58	Paktika	Barmal	35	0	35
59		Sar Hawza	42	0	42
60		Sarobi	41	0	41
61		Urgoon	49	0	49
62		Zarghun Shahr	40	0	40
63	Paktya	Ahmad Abad	39	3	42
64		Chamkanay	41	5	46
65		Dand Wa Patan	40	0	40
66		Jaji	40	0	40
67		Laja Mangal	35	0	35
68		Shwak	35	0	35
69		Wuza Zadran	40	0	40
70		Zurmat	45	0	45
71	Takhar	Darqad	30	5	35
72		Dashti Qala	34	2	36
73		Khawaja Ghar	42	3	45
74		Yangi Qala	37	3	40

No.	Province	Target District	Number of DCC Members		
75	Uruzgan	Chorah	39	0	39
76		Dihrawud	42	0	42
77		Gizab	45	0	45
78		Khas Uruzgan	38	0	38
79		Shahidi Hassas	44	0	44
80	Wardak	Jaghata	40	0	40
81	Zabul	Naw Bahar	38	0	38
82		Shah Joy	40	0	40
Total			3365	73	3438

Table 2: Training and capacity-building for community councils disaggregated by gender

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
1	One day management and good governance training for Charkh Community Council	Charkh	Logar	100%	100%	AECOM/ASOP	20-Jun-10	20-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.
2	One day management and good governance training for Baraki Barak Community Council	Baraki Barak	Logar	100%	100%	AECOM/ASOP	21-Jun-10	21-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.
3	One day management and good governance training for Khushi Community Council	Khushi	Logar	100%	100%	AECOM/ASOP	22-Jun-10	22-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.
4	One day management and good governance training for Pul-i-Alam Community Council	Pul-i-Alam	Logar	100%	100%	AECOM/ASOP	23-Jun-10	23-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.
5	One day management and good governance training for Mohammad Agha Community Council	Mohammad Agha	Logar	100%	100%	AECOM/ASOP	24-Jun-10	24-Jun-20	This was the first training; there will be more upcoming training to build CC capacity.
6	A three days Administration and management training for Surkh Rod community council	Surkh Rod	Nangarhar	100%	100%	AECOM/ASOP	14-Jun-10	16 June, 2010	This was the first training; there will be more upcoming training to build CC capacity.
7	A three days Administration and management training for Bihsud community council	Bihsud	Nangarhar	100%	100%	AECOM/ASOP	5-Jun-10	7-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
8	A three days Administration and management training for Shinwar Community Council	Shinwar (Ghanikhail)	Nangarhar	100%	100%	AECOM/ASOP	27-Jun-10	29-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.
9	A three days Administration and management training for Khan Abad community council.	Khan Abad	Kunduz	100%	100%	AECOM/ASOP	12-Jun-10	14-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.
10	A three days Administration and management training for Qala-i-Zal community council.	Qala-i-Zal	Kunduz	100%	100%	AECOM/ASOP	16-Jun-10	18-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.
11	A three days Administration and management training for Ali Abad community council	Ali Abad	Kunduz	100%	100%	AECOM/ASOP	19-Jun-10	22-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.
12	A one day Administration and management training for Qaraghai Community Council	Qarghayi	Laghman	100%	100%	AECOM/ASOP	30-Jun-10	30-Jun-10	This was the first training; there will be more upcoming training to build CC capacity.
13	A three-days management and governance training for QarabaghCommunity Council	Qarabagh	Ghazni	100%	100%	AECOM/ASOP	9-Jan-11	11-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
14	A three-days management and governance training for Deh Yak Community Council	Deh Yak	Ghazni	100%	100%	AECOM/ASOP	15-Jan-11	17-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
15	A three-days conflict resolution training for Khwaja Omari Community Council	Khwaja Omari	Ghazni	100%	100%	AECOM/ASOP	15-Jan-11	17-Jan-11	This was the second training; there will be more upcoming training to build CC capacity.
16	A three-days conflict resolution training for Jeghatoo Community Council	Jeghatoo	Wardak	100%	100%	AECOM/ASOP	22-Jan-11	24-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
17	A three-days conflict resolution training for Maidan Shar Community Council	Maidan Shar	Wardak	100%	100%	AECOM/ASOP	2-Jan-11	4-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
18	A three-days conflict resolution training for Nirkh Community Council	Nirkh	Wardak	100%	100%	AECOM/ASOP	2-Jan-11	4-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
19	A three-days conflict resolution training for Dai Mir Dad Community Council	Dai Mir Dad	Wardak	100%	100%	AECOM/ASOP	2-Jan-11	4-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
20	A three-days conflict resolution training for Markazi Behsood Community Council	Markazi Behsood	Wardak	100%	100%	AECOM/ASOP	2-Jan-11	4-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
21	A three-days conflict resolution training for Jalriz Community Council	Jalriz	Wardak	100%	100%	AECOM/ASOP	2-Jan-11	4-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
22	A three-days management and governance training for Hesi Awal Community Council	Hesi Awal	Wardak	100%	100%	AECOM/ASOP	2-Jan-11	4-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
23	A three-days management and governance training for Dahani Ghorri Community Council	Dahani Ghorri	Baghlan	100%	100%	AECOM/ASOP	8-Jan-11	10-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
24	A three-days management and governance training for Puli Khumri Community Council	Puli Khumri	Baghlan	100%	100%	AECOM/ASOP	11-Jan-11	13-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
25	A three-days management and governance training for Borka Community Council	Borka	Baghlan	100%	100%	AECOM/ASOP	17 Jan 2011	19-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
26	A three-days management and governance training for Tala Wo Barfak Community Council	Tala Wo Barfak	Baghlan	100%	100%	AECOM/ASOP	22 Jan 2011	24-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
27	A three-days management and governance training for Speen Boldak Community Council	Speen Boldak	Kandahar	100%	100%	AECOM/ASOP	27 Jan 2011	29-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
28	A three-days management and governance training for Pusht Road Community Council	Pusht Road	Farah	100%	100%	AECOM/ASOP	11-Jan-11	13-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
29	A three-days management and governance training for Gaizab Community Council	Gaizab	Urozgan	100%	100%	AECOM/ASOP	15 Jan 2011	17-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.
30	A three-days conflict resolution training for Baghlan Community Council	Baghlan	Baghlan	100%	100%	AECOM/ASOP	27 Feb 2011	1-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
31	A three-days conflict resolution training for Maidan Shar Community Council	Maidan Shar	Wardak	100%	100%	AECOM/ASOP	19-Feb-11	21-Feb-11	This was the second training; there will be more upcoming training to build CC capacity.
32	A three-days conflict resolution training for Markazi Behsood Community Council	Markazi Behsood	Wardak	100%	100%	AECOM/ASOP	19-Feb-11	21-Feb-11	This was the second training; there will be more upcoming training to build CC capacity.
33	A three-days conflict resolution training for Jaji Maidan Community Council	Jaji Maidan	Khost	100%	100%	AECOM/ASOP	15-Feb-11	17-Feb-11	This was the second training; there will be more upcoming training to build CC capacity.
34	A three-days conflict resolution training for Tani Community Council	Tani	Khost	100%	100%	AECOM/ASOP	12 Feb 2011	24-Feb-11	This was the second training; there will be more upcoming training to build CC capacity.
35	A three-days conflict resolution training for Nadirshah Kot Community Council	Nadirshah Kot	Khost	100%	100%	AECOM/ASOP	20 Feb 2011	22-Feb-11	This was the second training; there will be more upcoming training to build CC capacity.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
36	A three-days management and governance training for Kunduz Center Community Council	Kunduz center	Kunduz	100%	100%	AECOM/ASOP	20 Feb 2011	22-Feb-11	This was the first training; there will be more upcoming training to build CC capacity.
37	A three-days conflict resolution, peace building, and disaster risk reduction training for Jaji Community Council	Jaji	Paktya	100%	100%	AECOM/ASOP	20 Feb 2011	22-Feb-11	This was the second training; there will be more upcoming training to build CC capacity.
38	A three-days conflict resolution, peace building, and disaster risk reduction training for Shirzad Community Council	Shirzad	Nangarhar	100%	100%	AECOM/ASOP	29-Mar-11	31-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
39	A three-days conflict resolution, peace building, and disaster risk reduction training for Charkh Community Council	Charkh	Logar	100%	100%	AECOM/ASOP	15 Mar 2011	17-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
40	A three-days conflict resolution, peace building, and disaster risk reduction training for Alingar Community Council	Alingar	Laghman	100%	100%	AECOM/ASOP	13 Mar 2011	15-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
41	A three-days conflict resolution, peace building, and disaster risk reduction training for Burka Community Council	Burka	Baghlan	100%	100%	AECOM/ASOP	10 Mar 2011	13-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
42	A three-days conflict resolution, peace building, and disaster risk reduction training for Kunduz Center Community Council	Kunduz Center	Kunduz	100%	100%	AECOM/ASOP	26 Mar 2011	28-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
43	A three-days conflict resolution, peace building, and disaster risk reduction training for Spin Boldak Community Council	Speen Boldak	Kandahar	100%	100%	AECOM/ASOP	15 Mar 2011	17-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
44	A three-days conflict resolution, peace building, and disaster risk reduction training for Poli Khumri Community Council	Poli Khumri	Baghlan	100%	100%	AECOM/ASOP	3 Mar 2011	6-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
45	A three-days conflict resolution, peace building, and disaster risk reduction training for Daman Community Council	Daman	Kandahar	100%	100%	AECOM/ASOP	26 Mar 2011	28-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
46	A three-days conflict resolution, peace building, and disaster risk reduction training for Tala Wo Barfak Community Council	Tala Wo Barfak	Baghlan	100%	100%	AECOM/ASOP	7 Mar 2011	9-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
47	A three-days conflict resolution, peace building, and disaster risk reduction training for Aab Band Community Council	Aab Band	Ghazni	100%	100%	AECOM/ASOP	29-Mar-11	31-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
48	A three-days conflict resolution, peace building, and disaster risk reduction training for Andar Community Council	Andar	Ghazni	100%	100%	AECOM/ASOP	12-Mar-11	14-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
49	A three-days conflict resolution, peace building, and disaster risk reduction training for Musahi Community Council	Musahi	Kabul	100%	100%	AECOM/ASOP	22-Mar-11	24-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
50	A three-days conflict resolution, peace building, and disaster risk reduction training for Shindand Community Council	Shindand	Herat	100%	100%	AECOM/ASOP	12-Mar-11	14-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
51	A three-days conflict resolution, peace building, and disaster risk reduction training for Deh Yak Community Council	Deh Yak	Ghazni	100%	100%	AECOM/ASOP	15-Mar-11	17-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
52	A three-days conflict resolution, peace building, and disaster risk reduction training for Pashtoon Zarghoon Community Council	Pashtoon Zarghoon	Herat	100%	100%	AECOM/ASOP	5-Mar-11	7-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
53	A three-days conflict resolution, peace building, and disaster risk reduction training for Giro Community Council	Giro	Ghazni	100%	100%	AECOM/ASOP	29-Mar-11	31-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
54	A three-days conflict resolution, peace building, and disaster risk reduction training for Obeh Community Council	Obeh	Herat	100%	100%	AECOM/ASOP	8-Mar-11	10-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
55	A three-days conflict resolution, peace building, and disaster risk reduction training for Kohsan Community Council	Kohsan	Herat	100%	100%	AECOM/ASOP	12-Mar-11	14-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
56	A three-days conflict resolution, peace building, and disaster risk reduction training for Qarabagh Community Council	Qarabagh	Ghazni	100%	100%	AECOM/ASOP	19-Mar-11	22-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
57	A three-days conflict resolution, peace building, and disaster risk reduction training for Waghaz Community Council	Waghaz	Ghazni	100%	100%	AECOM/ASOP	29-Mar-11	31-Mar-11	This was the second training; there will be more upcoming training to build CC capacity.
58	A three-days management and governance training for Lija Mangal Community Council	Laja Mangal	Paktya	100%	100%	AECOM/ASOP	21-Mar-11	23-Mar-11	This was the first training; there will be more upcoming training to build CC capacity.
59	A three-days management and governance training for Jaji Community Council	Jaji	Paktya	100%	100%	AECOM/ASOP	26-Mar-11	28-Mar-11	This was the first training; there will be more upcoming training to build CC capacity.
60	A three-days management and governance training for Saroobi Community Council	Saroobi	Kabul	100%	100%	AECOM/ASOP	15-Mar-11	17-Mar-11	This was the first training; there will be more upcoming training to build CC capacity.
61	A three-days management and governance training for Aab Band Community Council	Aab Band	Ghazni	100%	100%	AECOM/ASOP	26-Mar-11	28-Mar-11	This was the first training; there will be more upcoming training to build CC capacity.
62	A three-days management and governance training for Musahi Community Council	Musahi	Kabul	100%	100%	AECOM/ASOP	16-Mar-11	19-Mar-11	This was the first training; there will be more upcoming training to build CC capacity.
63	A three-days management and governance training for Giro Community Council	Giro	Ghazni	100%	100%	AECOM/ASOP	26-Mar-11	28-Mar-11	This was the first training; there will be more upcoming training to build CC capacity.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
64	A three-days management and governance training for Waghaz Community Council	Waghaz	Ghazni	100%	100%	AECOM/ASOP	27-Mar-11	29-Mar-11	This was the first training; there will be more upcoming training to build CC capacity.
65	Management and Operation Training	Tarnak -O-Jaldak	Zabul	100%	100%	AECOM/ASOP	7-Aug-11	10-Aug-11	25 DCC members trained: 25 males in a two- day session.
66	Conflict Resolution, Peace Building and Disaster Risk Reduction	Ab Kamari	Badghis	100%	100%	AECOM/ASOP	14-Apr-11	16-Apr-11	46 CC members trained out 48 during three days training session.
67	Conflict Resolution, Peace Building and Disaster Risk Reduction/Management and Good Governance	Murghab	Badghis	100%	100%	AECOM/ASOP	24 May, 2011	29-May-11	32 CC members trained out of 36 on two subjects during three days training session.
68	Conflict Resolution, Peace Building and Disaster Risk Reduction/Management and Good Governance	Gujran	Daykundi	100%	100%	AECOM/ASOP	25-Apr-11	27-Apr-11	40 CC members trained out of 40 during three days training session.
69	Conflict Resolution, Peace Building and Disaster Risk Reduction/Management and Good Governance	Panjwayi	Kandahar	100%	100%	AECOM/ASOP	26-Apr-11	29-Apr-11	39 CC members trained out of 42 during three days training session.
70	Management and Good Governance	Shah Wali Kot	Kandahar	100%	100%	AECOM/ASOP	21-Jun-11	24-Jun-11	11 CC members trained out of 42 during three days training session.
71	Management and Good Governance	Zhari	Kandahar	100%	100%	AECOM/ASOP	12-Apr-11	14-Apr-11	21 CC members trained out 25 during three days training session.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
72	Conflict Resolution, Peace Building and Disaster Risk Reduction	Zhari	Kandahar	100%	100%	AECOM/ASOP	15-Jun-11	17-Jun-11	22 CC members trained out of 43 during three days training session
73	Conflict Resolution, Peace Building and Disaster Risk Reduction	Spera	Khost	100%	100%	AECOM/ASOP	2-May-11	4-May-11	32 CC members trained out of 42 during three days training session.
74	Conflict Resolution, Peace Building and Disaster Risk Reduction/Management and Good Governance	Chapa Dara	Kunar	100%	100%	AECOM/ASOP	18-Apr-11	20-Apr-11	45 CC members trained out of 47 on two topics during three days training session.
75	Conflict Resolution, Peace Building and Disaster Risk Reduction/Management and Good Governance	Dara-I-Pech	Kunar	100%	100%	AECOM/ASOP	28-Apr-11	30-Apr-11	49 CC members trained out of 51 during three days training session.
76	Conflict Resolution, Peace Building and Disaster Risk Reduction	Marawara	Kunar	100%	100%	AECOM/ASOP	4-May-11	6-May-11	43 CC members trained out of 43 during three days training session.
77	Conflict Resolution, Peace Building and Disaster Risk Reduction	Goshta	Nanagarhar	100%	100%	AECOM/ASOP	6-Apr-11	8-Apr-11	39 CC members trained out of 43 during three days training session.
78	Management and Good Governance	Goshta	Nanagarhar	100%	100%	AECOM/ASOP	18-Apr-11	20-Apr-11	42 CC members trained out of 43 during three days training session.
79	Management and Good Governance	Kama	Nangarhar	100%	100%	AECOM/ASOP	13-Apr-11	15-Apr-11	45 CC members trained out of 47 during three days training session.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
80	Conflict Resolution, Peace Building and Disaster Risk Reduction	Kama	Nangarhar	100%	100%	AECOM/ASOP	21-Apr-11	23-Apr-11	46 CC members trained out of 47 during three days training session.
81	Management and Good Governance	Chorah	Uruzgan	100%	100%	AECOM/ASOP	18-Apr-11	20-Apr-11	36 CC members trained out of 39 during three days training session.
82	Conflict Resolution, Peace Building and Disaster Risk Reduction	Chorah	Uruzgan	100%	100%	AECOM/ASOP	21-Apr-11	23-Apr-11	36 CC members trained out of 39 during three days training session.
83	Management and Good Governance	Dihrawud	Uruzgan	100%	100%	AECOM/ASOP	20-Apr-11	22-Apr-11	37 CC members trained out of 42 during three days training session
84	Conflict Resolution, Peace Building and Disaster Risk Reduction	Dihrawud	Uruzgan	100%	100%	AECOM/ASOP	18-May-11	20-May-11	39 CC members trained out of 42 during three days training session.
85	Management and Good Governance	Khas Uruzgan	Uruzgan	100%	100%	AECOM/ASOP	6-May-11	8-May-11	38 CC members trained out of 40 during three days training session
86	Conflict Resolution, Peace Building and Disaster Risk Reduction	Khas Uruzgan	Uruzgan	100%	100%	AECOM/ASOP	9-May-11	11-May-11	37 CC members trained out of 40 during three days training session.
87	Management and Good Governance	Shahidi Hassas	Uruzgan	100%	100%	AECOM/ASOP	25-Apr-11	27-Apr-11	38 CC members trained out of 44 during three days training session.
88	Conflict Resolution, Peace Building and Disaster Risk Reduction	Shahidi Hassas	Uruzgan	100%	100%	AECOM/ASOP	28-Apr-11	30-Apr-11	37 CC members trained out of 44 during three days training session.

Component Name (Establish and Develop District Councils)									
#	Type of Training	District	Province	Design Complete	Implementation Complete	Implementer	Activity Start Date	Activity End Date	Comments
89	A three-days management and governance training for Andar Community Council	Andar	Ghazni	100%	100%	AECOM/ASOP	4-Jan-11	6-Jan-11	This was the first training; there will be more upcoming training to build CC capacity.

Table 3a: ASOP Key Indicators, Reporting Frequency

No.	Indicator	Badghis	Baghlan	Daykundi	Farah	Faryab	Ghazni	Hirat	Jawzjan	Kabul	Kandahar	Kapisa	Khost	Kunar	Kunduz	Laghman	Logar	Nangarhar	Paktika	Paktya	Sari Pul	Takhar	Uruzgan	Wardak	Zabul	Total July 10 – July 11	cumulative
1	Number of sub-national entities (including districts) receiving USG assistance to improve their performance.	4	5	1	2	1	2	6	0	2	7	0	4	8	1	4	0	10	5	8	0	4	5	1	2	82	121
2	Number of individuals who receive USAID assisted training (other than anti-corruption) in direct support of program objective (disaggregated by gender and province)	34	333	38	38	0	199	404	0	73	233	195	120	412	275	0	213	407	164	221	0	113	0	79	0	3551	3551
3	Number of district communication plans supported with USG assistance for citizens to engage their sub-national government.	4	5	1	2	1	2	6	0	2	7	0	4	8	1	4	0	10	5	8	0	4	5	1	2	82	121
4	Number of USG-supported anti-corruption measures implemented.	0	0	0	0	0	3	9	0	0	0	9	0	1	1	7	6	19	0	0	0	0	0	2	0	57	57

No.	Indicator	Badghis	Baghlan	Daykundi	Farah	Faryab	Ghazni	Hirat	Jawzjan	Kabul	Kandahar	Kapisa	Khost	Kunar	Kunduz	Laghman	Logar	Nangarhar	Paktika	Paktya	Sari Pul	Takhar	Uruzgan	Wardak	Zabul	Total July 10 – July 11	cumulative
5	Number of individuals who receive USAID assisted training (on anti-corruption) in direct support of program objectives (disaggregated by gender and province)	162	192	38	38	0	250	207	39	41	197	297	162	301	362	161	534	574	122	232	30	35	150	195	46	4,365	4,365
6	Number of district community councils created.	4	5	1	2	1	2	6	0	2	7	0	4	8	1	4	0	10	5	8	0	4	5	1	2	82	121
7	Number of council members who received stipend.	128	479	42	79	47	1183	535	0	82	387	1190	393	838	1089	509	1036	1,469	207	555	0	151	214	1151	78	11,842	13,002
8	Number of district community council meetings conducted.	52	63	6	15	4	183	99	4	13	91	141	57	160	159	100	154	224	23	100	0	20	77	201	9	1,955	2,070
9	Number of DCC councilors who receive training in conflict resolution & mediation (disaggregated by gender and district).	110	165	80	40	0	151	43	0	41	232	300	179	280	192	157	151	535	52	234	0	0	298	189	0	3429	3429

No.	Indicator	Badghis	Baghlan	Daykundi	Farah	Faryab	Ghazni	Hirat	Jawzjan	Kabul	Kandahar	Kapisa	Khost	Kunar	Kunduz	Laghman	Logar	Nangarhar	Paktika	Paktya	Sari Pul	Takhar	Uruzgan	Wardak	Zabul	Total July 10 – July 11	cumulative
10	Number of cases mediated with the participation of DCCs.	28	13	5	0	0	68	41	0	3	17	127	11	79	40	71	85	123	8	22	0	2	2	58	0	803	805
11	Number of reports by DCCs provided to security agencies.	6	1	0	0	0	46	12	0	0	2	27	10	8	17	1	26	31	5	10	0	1	1	39	2	245	261
12	Cumulative number of proposals and requests facilitated and forwarded to implementing agencies by DCCs	5	10	0	0	0	52	9	0	3	1	43	0	7	28	5	31	53	0	15	0	2	2	55	2	323	478
13	Number of documented public services grievances submitted to line ministries.	10	8	1	0	0	29	9	0	1	2	18	0	13	28	6	28	35	2	11	0	0	0	21	0	222	232
14	Number of ASOP central, provincial and district staff equipped with computers/printers and internet connection.	4	5	1	3	1	13	6	1	148	8	9	11	11	7	6	12	15	6	9	1	4	8	13	3	305	305

No.	Indicator	Badghis	Baghlan	Daykundi	Farah	Faryab	Ghazni	Hirat	Jawzjan	Kabul	Kandahar	Kapisa	Khost	Kunar	Kunduz	Laghman	Logar	Nangarhar	Paktika	Paktya	Sari Pul	Takhar	Uruzgan	Wardak	Zabul	Total July 10 – July 11	cumulative
15	Number of individuals from ASOP/IDLG, central, provincial and district personnel who receive training on oversight of public services and corruption.	2	7	0	1	0	15	9	0	48	13	11	8	10	8	4	13	19	5	18	0	6	8	15	3	223	277
16	Number of people targeted to be reached by ASOP through its communication interventions.	1203	1480	260	148	372	3830	1507	250	500	1339	2798	1724	3434	3270	1408	1889	5388	1250	2042	240	920	1297	2069	750	39368	39368

Table 3b: Achievement of ASOP Key Indicators Based on Quarterly Targets

No.	Indicator	Reporting Frequency	Progress/Status	
			July 2010 – July 2011	
			Target	Actual
1	Number of sub-national entities (including districts) receiving USG assistance to improve their performance	July 2010 - July 2011	57	82
2	Number of individuals who receive USAID assisted training (other than anti-corruption) in direct support of program objectives (disaggregated by gender and province)	July 2010 - July 2011	3,348	3,551
3	Number of District Communication Plans supported with USG assistance for citizens to engage their sub national government	July 2010 - July 2011	57	82
4	Number of USG-supported anti-corruption measures implemented	July 2010 - July 2011	120	57
5	Number of individuals who receive USAID assisted training (on anti-corruption) in direct support of program objectives (disaggregated by gender and province)	July 2010 - July 2011	5,446	4,365
6	Number of council members that received stipends	July 2010 - July 2011	1,920	11,842
7	Number of DCCs created	July 2010 - July 2011	57	82
8	Number of meetings conducted between DCCs and governmental entities, disaggregated by level and type of administrative unit (district, province, and line ministry)	July 2010 - July 2011	850	1,955
9	Number of community councilors who receive training in conflict resolution and mediation, disaggregated by gender and district,	July 2010 - July 2011	2,749	3,429
10	Number of cases mediated with the participation of DCCs, disaggregated by type of conflict (land dispute, water rights, use of common pastures and forests, etc.) and type of organization	July 2010 - July 2011	600	803
11	Number of reports by DCCs provided to security agencies	July 2010 - July 2011	200	245
12	Cumulative number of proposals and requests facilitated and forwarded to implementing agencies by DCCs	July 2010 - July 2011	400	323
13	Number of documented public services grievances submitted to line ministries	July 2010 - July 2011	60	223
14	Number of ASOP central, provincial and district staff equipped with computers, printers, and internet connection	July 2010 - July 2011	142	305
15	Number of individuals from ASOP/IDLG, central, provincial and district personnel who receive training on oversight of public services and corruption disaggregated by type of training, gender, province and district	July 2010 - July 2011	350	223
16	Number of people targeted to be reached by ASOP through its communication interventions.	July 2010 - July 2011	7,800	39,368

Table 4: Illustrative ASOP Activity Progress Summary Table

Component Name (Establish and Develop District Councils)							
#	Project/ Activity Name	District	Province	Design Complete	Implement Complete	Implementer	Activity Start Date
1	DCC Established	Zana Khan	Ghazni	100%	100%	AECOM/ASOP	3-Jul-10
2	DCC Established	Chaparhar	Nangarhar	100%	100%	AECOM/ASOP	4-Jul-10
3	DCC Established	Khogyani	Nangarhar	100%	100%	AECOM/ASOP	6-Jul-10
4	DCC Established	Chawki	Kunar	100%	100%	AECOM/ASOP	6-Jul-10
5	DCC Established	Rodat	Nangarhar	100%	100%	AECOM/ASOP	15-Jul-10
6	DCC Established	Sar kani	Kunar	100%	100%	AECOM/ASOP	15-Jul-10
7	DCC Established	Tani	Khost	100%	100%	AECOM/ASOP	17-Jul-10
8	DCC Established	Noor Gul	Kunar	100%	100%	AECOM/ASOP	20-Jul-10
9	DCC Established	Nadir Shah Kot	Khost	100%	100%	AECOM/ASOP	25-Jul-10
10	DCC Established	Alishing	Laghman	100%	100%	AECOM/ASOP	26-Jul-10
11	DCC Established	Jaji Maydan	Khost	100%	100%	AECOM/ASOP	26-Jul-10
12	DCC Established	Kuz Kunar	Nangarhar	100%	100%	AECOM/ASOP	27-Jul-10
13	DCC Established	Baghlani Jadid	Baghlan	100%	100%	AECOM/ASOP	29-Jul-10
14	DCC Established	Giro	Ghazni	100%	100%	AECOM/ASOP	31-Jul-10
15	DCC Established	Khas Kunar	Kunar	100%	100%	AECOM/ASOP	7-Aug-10
16	DCC Established	Muhmand Dara	Nangarhar	100%	100%	AECOM/ASOP	8-Aug-10
17	DCC Established	Bati Kot	Nangarhar	100%	100%	AECOM/ASOP	21-Aug-10
18	DCC Established	Dawlat Shah	Laghman	100%	100%	AECOM/ASOP	23-Aug-10
19	DCC Established	Dand Wa Patan	Paktya	100%	100%	AECOM/ASOP	24-Aug-10
20	DCC Established	Laghman	Alingar	100%	100%	AECOM/ASOP	26-Aug-10
21	DCC Established	Jaghatsu	Wardak	100%	100%	AECOM/ASOP	30-Aug-10
22	DCC Established	Zurmat	Paktya	100%	100%	AECOM/ASOP	30-Aug-10

Component Name (Establish and Develop District Councils)							
#	Project/Activity Name	District	Province	Design Complete	Implement Complete	Implementer	Activity Start Date
23	DCC Established	Daman	Kandahar	100%	100%	AECOM/ASOP	23-Sep-10
24	DCC Established	Wuza Zadran	Paktya	100%	100%	AECOM/ASOP	27-Sep-10
25	DCC Established	Arghandab	Kandahar	100%	100%	AECOM/ASOP	27-Sep-10
26	DCC Established	Shwak	Paktya	100%	100%	AECOM/ASOP	29-Sep-10
27	DCC Established	Gizab	Uruzgan	100%	100%	AECOM/ASOP	6-Oct-10
28	DCC Established	Obeh	Hirat	100%	100%	AECOM/ASOP	13-Oct-10
29	DCC Established	Shindand	Hirat	100%	100%	AECOM/ASOP	20-Oct-10
30	DCC Established	Kohsan	Hirat	100%	100%	AECOM/ASOP	23-Oct-10
31	DCC Established	Alingar	Laghman	100%	100%	AECOM/ASOP	26-Oct-10
32	DCC Established	Chishti Sharif	Hirat	100%	100%	AECOM/ASOP	26-Oct-10
33	DCC Established	Khas Uruzgan	Uruzgan	100%	100%	AECOM/ASOP	26-Oct-10
34	DCC Established	Chamkanay	Paktya	100%	100%	AECOM/ASOP	30-Oct-10
35	DCC Established	Qadis	Badghis	100%	100%	AECOM/ASOP	2-Nov-10
36	DCC Established	Ab Kamari	Badghis	100%	100%	AECOM/ASOP	3-Nov-10
37	DCC Established	Marawara	Kunar	100%	100%	AECOM/ASOP	4-Nov-10
38	DCC Established	Muqur	Badghis	100%	100%	AECOM/ASOP	4-Nov-10
39	DCC Established	Pashtun Zarghun	Hirat	100%	100%	AECOM/ASOP	14-Nov-10
40	DCC Established	Chapa Dara	Kunar	100%	100%	AECOM/ASOP	23-Nov-10
41	DCC Established	Spin Boldak	Kandahar	100%	100%	AECOM/ASOP	24-Nov-10
42	DCC Established	Pusht Rod	Farah	100%	100%	AECOM/ASOP	25-Nov-10
43	DCC Established	Dihrawud	Uruzgan	100%	100%	AECOM/ASOP	25-Nov-10
44	DCC Established	Dand/Kandahar	Kandahar	100%	100%	AECOM/ASOP	27-Nov-10
45	DCC Established	Tala Wa Barfak	Baghlan	100%	100%	AECOM/ASOP	1-Dec-10

Component Name (Establish and Develop District Councils)							
#	Project/ Activity Name	District	Province	Design Complete	Implement Complete	Implementer	Activity Start Date
46	DCC Established	Dahana-I- Ghuri	Baghlan	100%	100%	AECOM/ASOP	4-Dec-10
47	DCC Established	Gujran	Daykundi	100%	100%	AECOM/ASOP	6-Dec-10
48	DCC Established	Sherzad	Nangarhar	100%	100%	AECOM/ASOP	7-Dec-10
49	DCC Established	Dara-I-Pech	Kunar	100%	100%	AECOM/ASOP	9-Dec-10
50	DCC Established	Urgoon	Paktika	100%	100%	AECOM/ASOP	9-Dec-10
51	DCC Established	Sarobi	Paktika	100%	100%	AECOM/ASOP	10-Dec-10
52	DCC Established	Puli Khumri	Baghlan	100%	100%	AECOM/ASOP	15-Dec-10
53	DCC Established	Burka	Baghlan	100%	100%	AECOM/ASOP	18-Dec-10
54	DCC Established	Sar Hawza	Paktika	100%	100%	AECOM/ASOP	26-Dec-10
55	DCC Established	Jaji	Paktya	100%	100%	AECOM/ASOP	29-Dec-10
56	DCC Established	Zhari	Kandahar	100%	100%	AECOM/ASOP	29-Dec-10
57	DCC Established	Shahidi Hassas	Uruzgan	100%	100%	AECOM/ASOP	4-Jan-11
58	DCC Established	Musayi	Kabul	100%	100%	AECOM/ASOP	6-Jan-11
59	DCC Established	Sarobi	Kabul	100%	100%	AECOM/ASOP	11-Jan-11
60	DCC Established	Chorah	Uruzgan	100%	100%	AECOM/ASOP	12-Jan-11
61	DCC Established	Kunduz	Kunduz Center	100%	100%	AECOM/ASOP	23-Jan-11
62	DCC Established	Panjwayi	Kandahar	100%	100%	AECOM/ASOP	31-Jan-11
63	DCC Established	Spera	Khost	100%	100%	AECOM/ASOP	17-Feb-11
64	DCC Established	Shahjoy	Zabul	100%	100%	AECOM/ASOP	20-Feb-11
65	DCC Established	Goshta	Nangarhar	100%	100%	AECOM/ASOP	21-Feb-11
66	DCC Established	Barmal	Paktika	100%	100%	AECOM/ASOP	21-Feb-11
67	DCC Established	Kama	Nangarhar	100%	100%	AECOM/ASOP	26-Feb-11
68	DCC Established	Zarghun Shahr	Paktika	100%	100%	AECOM/ASOP	15-Mar-11

Component Name (Establish and Develop District Councils)							
#	Project/ Activity Name	District	Province	Design Complete	Implement Complete	Implementer	Activity Start Date
69	DCC Established	Laja Mangal	Paktya	100%	100%	AECOM/ASOP	20-Mar-11
70	DCC Established	Naw Bahar	Zabul	100%	100%	AECOM/ASOP	5-Apr-11
71	DCC Established	Murghab	Badghis	100%	100%	AECOM/ASOP	14-Apr-11
72	DCC Established	Shah Wali Kot	Kandahar	100%	100%	AECOM/ASOP	28-Apr-11
73	DCC Established	Gulran	Hirat	100%	100%	AECOM/ASOP	1-May-11
74	DCC Established	Khwaja Ghar	Takhar	100%	100%	AECOM/ASOP	5-May-11
75	DCC Established	Darqad	Takhar	100%	100%	AECOM/ASOP	8-May-11
76	DCC Established	Bala Buluk	Farah	100%	100%	AECOM/ASOP	22-May-11
77	DCC Established	Mihtarlam	Laghman	100%	100%	AECOM/ASOP	30-May-11
78	DCC Established	Dashti Qala	Takhar	100%	100%	AECOM/ASOP	9-Jun-11
79	DCC Established	Yangi Qala	Takhar	100%	100%	AECOM/ASOP	15-Jun-11
80	DCC Established	Ahmadabad	Paktya	100%	100%	AECOM/ASOP	21-Jun-11
81	DCC Established	Qaysar	Faryab	100%	100%	AECOM/ASOP	29-Jun-11
82	DCC Established	Narang (Taragn -o-Badil)	Kunar	100%	100%	AECOM/ASOP	30-Jun-11

SECURITY

Despite the dramatic killing of Osama Bin Laden in Pakistan, anti-government groups showed themselves to be even more aggressive, organized, and determined than ever before, and able to cause serious damage to the national and international security infrastructure. They claimed responsibility for some of the most daring assaults on government and civilian targets, both in the capital and in the major cities of Ghazni, Kandahar, Herat, Paktya and Khost, among others.

Militants escalated violence in the form of suicide attacks on civilian and security targets, and carried out attacks on key figures in the Afghan security and President Karzai's administration. High profile attacks like the one carried out at Inter-Continental Hotel and the 400-Bed Military Hospital in Kabul were meant to show that the militants were able to break the security fortress of Afghan and coalition forces. During the reporting period, suicide attacks were reported in almost all provinces where AECOM is implementing ASOP. In addition, there were attempts on the lives of senior government officials, attacks on national military and police installations, as well as on ISAF and NATO bases, and nation-wide civil unrest in different provinces in response to a Florida pastor's decision to burn the Holy Quran.

In June 2011, the US government announced the schedule for withdrawal of foreign troops in Afghanistan, beginning with the first reduction in July 2011. This has led to expectations of further escalation in the level of violence in different parts of the country, even as the international allies frantically attempt to forge agreements with opposing groups in the hope that they will agree to make peace and join the Afghan government. Areas in Afghanistan soon to come under Afghan security include some districts in Helmand and Nimroz provinces. Lashkar Gah, Helmand province's capital, is designated among the first to come under Afghan security in July.

Meanwhile civilian and military casualties continued to rise, triggering responses of anger and discontent aimed both at the international forces and the Afghan government. The U.S. and British forces suffered the most number of casualties as they have more number of troops deployed in insurgent controlled areas of the country.

Recent reports suggest that higher numbers of insurgents than ever before are mobilizing in Afghanistan. Intelligence sources have issued a number of threat warnings of large-scale militant attacks, particularly against Afghan National Security Forces (ANSF), government personnel and installations and pro-government militias.

DCC Shuras, increasingly known as shuras with US Government assistance, even "Obama Shuras", are increasingly becoming the target of insurgents. During the past 12 months, 18 DCC members have been targeted and killed by the Taliban.