



**WORLD CUSTOMS ORGANIZATION  
ORGANISATION MONDIALE DES DOUANES**

Established in 1952 as the Customs Co-operation Council  
Créée en 1952 sous le nom de Conseil de coopération douanière

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**TITLE PAGE**

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WCO/USAID Valuation Technical Assistance Programme  
to Sub-Saharan countries.  
Third Quarterly Progress Report in phase 2 of the project on the status of the WCO's work  
with the countries covered by the project (period from 1 January 2003 to 31 March 2003)

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## **WCO/USAID Valuation Technical Assistance Programme to Sub-Saharan countries**

### **Third Quarterly Progress Report in phase 2 of the project on the status of the WCO's work with the countries covered by the project (period from 1 January 2003 to 31 March 2003)**

#### **Introduction**

1. With its letter of 2 July 2001, the USAID granted to the World Customs Organization the sum of \$875,000 to provide support for the programs described in the Schedule of the grant and in attachment 2 of the letter, entitled "Program Description". In the Schedule, the purpose of the grant is described as "to allow the WCO to carry out a project of providing Technical Assistance to certain sub-Saharan African countries on issues related to implementation of the WTO Valuation Agreement, as more specifically described in Attachment 2 (the program description) of this grant". The effective date of the grant is the date of the letter. The expiration date of the grant is 31 July 2003. However, in March 2003 the WCO has suggested the USAID to agree to a no-cost extension and determine the end date as 31 December 2003. The USAID has not yet formally agreed to this extension<sup>1</sup>.
2. The WCO identified Kenya, Lesotho, Nigeria, Senegal, and Tanzania as beneficiaries of this technical assistance. The WCO recruited Mr. Richardt Vork, Denmark, as Project Manager with effect from 1 October 2001 for a two year period expiring on 30 September 2003.
3. The program description foresees that the programme consists of two phases. In phase 1 the WCO "will ascertain the current systems of customs valuation in the project countries by undertaking an initial needs analysis and, as a result will determine the needs in the areas of drawing up new legislation, training of personnel and other infrastructure requirements for implementation of WTO Valuation Agreement. Based on this assessment it will prepare a detailed work plan. The work plan will be provided to the USAID and USTR. It is expected that Phase 1 will be completed within approximately 9 months of receiving authorization to begin the program".
4. The WCO's strategy was to analyse each recipient country's situation, determine the needs, determine the actions necessary to address the needs, and deliver the required assistance. Consequently, the Project Manager conducted a needs assessment mission in each country. The WCO prepared the reports and work plans on this basis. The reports and work plans were reviewed, commented on and approved by the Customs administrations concerned. On 15 April 2002 the WCO sent the Needs Assessment Reports and the reports containing the needs analysis and detailed work plan to the USAID.

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<sup>1</sup> The USAID agreed to the extension with its letter dated 1 April 2003.

5. Phase 1 ended on 8 May 2002 when the USAID approved and agreed the Needs Assessment Reports and the reports containing the needs analysis and detailed work plan. The approval covers the suggested actions as well as the funding of the items requested by the beneficiary countries. These items are :

1. Study visits to another country (request by Kenya, Lesotho, Senegal, and Tanzania).
2. Supply of WCO documentation for the Customs School (all five countries).
3. Supply of audio-visual/IT equipment for the Customs School (all five countries).
4. Supply of IT equipment necessary to ensure the viability of an envisaged Intelligence Unit (Kenya, Senegal), Central Valuation Unit (Tanzania), and Post Clearance Audit Unit/Section (Lesotho, Nigeria, Tanzania).
5. A financial contribution towards the cost of developing the software for a national database with information on importers (FNID – Fichier National Informatisé et de Documentation) that can be used as an instrument for risk management (Senegal).

6. The USAID agreed that it is possible for the programme to pay travel costs for WCO officials carrying out the expert missions for organizational review. After consultation with its Legal Department, the USAID agreed that it is possible for the programme to pay customs experts (government officials) of WCO member countries, who participate in the implementation of activities.

7. Phase 2 started on 8 May 2002. The program description stipulates that

“In phase 2 of the project, in consultation with the USAID, USTR, and the customs administrations of the project countries, the WCO will implement the agreed work plan. The WCO work will result in the following outputs :

1. As necessary, creation or refining of country work plans for implementation of the WTO Valuation agreement.
2. As necessary, development of technical assistance materials for customs officials and the private sector on restructured customs procedures.
3. Quarterly progress on the status of the WCO's work with countries covered by this project, including any significant accomplishments and/or problems. The reports will include any legislative or regulatory actions taken by project country governments.
4. A final Project Report including detailed information on progress in each of the project countries as well as a list of accomplishments and unfinished business (if any). Progress will be defined in terms of the requirements of proper implementation of the WTO Valuation Agreement and measurable improvements in efficiency and transparency in project countries. The Project Report will also include recommendations on how any future technical assistance programs may be structured.”

8. On 25 October 2002, the WCO sent the first Quarterly Progress Report on the status of the WCO's work with countries covered by this project. That report covered the period from 8 May 2002 to 30 September 2002. On 6 February 2003, the WCO sent the second Quarterly Progress Report on the status of the WCO's work with countries covered by this project. That report covered the period from 1 October 2002 to 31 December 2002.

9. The following constitutes the third Quarterly Progress Report on the status of the WCO's work with countries covered by this project. The report covers the period from 1 January 2003 to 31 March 2003.

#### Activity management

10. Project Manager Richardt Vork under the authority of WCO Director Holm Kappler manages the WCO/USAID Valuation Technical Assistance Programme to sub-Saharan Countries. The Project Manager is a specifically recruited official of the WCO. He is responsible for determining the detailed needs with regard to technical assistance, documentation and equipment, for obtaining the necessary Customs experts, and for the supervision of the delivery of the programme. Each country has appointed a national co-ordinator with whom the Project Manager liaises for the actual delivery of the assistance. The Project Manager reports to the WCO and obtains prior approval of each technical assistance action. Annex I contains the output plan.

11. The Project Manager has informed the Customs experts delivering the technical assistance actions of their roles and responsibilities.

12. The Project Manager has conducted the activity management in accordance with the job description for the post. The Project Manager had agreed timetables with a number of Member administrations that would enable all the technical assistance to be delivered within the period foreseen in the contract between the WCO and the USAID, i. e. until 31 July 2003. However, on 26 February 2003 the U.S. Customs Service informed the WCO that (quote) :

"Pursuant to our discussions of February 26, 2003, the U.S. Customs Service corresponds to inform the WCO of the recent developments regarding the provision of technical assistance for Nigeria and Kenya Customs.

The U.S. Customs Service will be unable to deliver the contemplated technical assistance for Nigeria Customs, which was scheduled for March 2003. As a result of the current international unrest and the "high» alert stance from which the U.S. government currently operates, the U.S. Customs Service will be unable to release the technical assistance experts that would be required for the Nigeria training delivery.

Regarding Kenya, we respectfully request that you place the April delivery of valuation assistance on hold as we will monitor the security concerns and the U.S. will advise the WCO if it is able/unable to move forward with the training programs. Given the time constraints of a July 31, 2003 end date for delivering all training, the U.S. would concur with a WCO approach to solicit trainers from other Developed countries if so desired by the WCO or as an alternative seek a minimum 6 month extension to the July 31, 2003 end date.

Notwithstanding these recent developments, the U.S. will remain in contact to advise of any new developments."

Unquote

The U.S. Customs Service had agreed to conduct 14 training events, consisting of 11 workshops of 5 days duration and 3 Valuation seminars of a half-day duration. The Project Manager immediately contacted other Member administrations and asked them to assist with experts for some or all of these workshops and seminars. Although positive, these administrations could not make experts available until after the summer holiday in 2003. It would therefore not be possible to conclude the delivery of the technical assistance by 31

July 2003. On 3 March 2003, the WCO suggested to the USAID amending the grant letter and determine the end date as December 31, 2003<sup>2</sup>.

All the beneficiary countries have expressed their satisfaction with the Project Manager's work.

### Financial management

13. The WCO Accounts Section manages the activity budget. On 21 February 2003 Mr. Pimpong, Branch Chief, Contract Audit Management Branch, Office of Procurement, informed the WCO of the need to commission the external audit of the programme<sup>3</sup>. On the basis of expense estimates prepared by the Project Manager, and taking into account the roll-over of funds caused by delays in disbursements, the WCO has requested advances (standard form 270) from the USAID as follows :

1	2	3	4	5	6	7
Request No	Advance for period <i>MM/DD/YY</i>	Amount in US\$	Date of request <i>MM/DD/YY</i>	Date of receipt of advance <i>MM/DD/YY</i>	Days elapsed between 4 and 5	Comments
1	10.01.01-12.31.01	75,000	10.04.01	01.07.02	95	The WCO had an outlay until the advance was received. Travel restrictions following the 09.11.01 events delayed the full disbursement of the first advance. The WCO rolled over the unspent funds to the first 3 months of 2003 for which no supplementary advance was requested.
2	04.01.02-06.30.02	119,300	05.22.02	06.26.02	36	The WCO had an outlay until the advance was received.
3	07.01.02-09.30.02	136,470	07.10.02	09.26.02	68	A zero advance was requested for July 02 because the WCO rolled over unspent funds from the second advance that was received on June 26.

<sup>2</sup> The USAID agreed to the extension with its letter dated 1 April 2003.

<sup>3</sup> The WCO proposed the modalities for the external audit to the USAID, Office of the Regional Inspector General, Hungary, with its letter dated 15 April 2003.

1	2	3	4	5	6	7
Request No	Advance for period <i>MM/DD/YY</i>	Amount in US\$	Date of request <i>MM/DD/YY</i>	Date of receipt of advance <i>MM/DD/YY</i>	Days elapsed between 4 and 5	Comments
4	10.01.02-12.31.02	70,270	11.04.02	01.13.03	70	A zero advance was requested for October 02 because the WCO rolled over unspent funds from the third advance that was received on September 26. The disbursement of the advance was delayed, notably because the US Customs Service could not yet undertake missions, some Member Administrations did not invoice the WCO for their services during the quarter, and delays in procurement of equipment. The unspent funds were taken into account when advance request No 5 was formulated.
5	01.01.03-03.31.03	96,025	12.12.02	01.13.03	32	An urgent transfer of the advance was requested in order to meet the obligation to pay \$156,824 on 13 January 2003 to the US Customs Service, cf. the Memorandum of Understanding between the WCO and the USCS.

14. The WCO has submitted quarterly Financial Status reports (standard form 269) to USAID. As of 31 March 2003, the WCO had received advances from the USAID amounting to \$497,515 and had disbursed (expenses actually paid) \$489,276. The disbursement (expenses actually paid by the WCO) corresponds to 55,92% of the allocated grant of \$875,000 for the two years. The relatively low disbursement figure is due to the fact that the US Customs Service has been restricted in conducting the foreseen

missions, and that the WCO had not yet proceeded to procurement and delivery of audio-visual and IT equipment to the project countries' Customs administrations<sup>4</sup>. Having received the requested advance on 13 January 2003, the WCO paid \$156,824 on 14 January 2003 to the US Customs Service in accordance with the Memorandum of Understanding between the WCO and the USCS.

15. The WCO has had to request reimbursement of £630 from each of four Customs officers from Kenya Customs who participated in a study visit to U.K. Customs and Excise. The WCO had paid each of them an advance that covered per diem and hotel expenses, but due to a misunderstanding the participants left London without paying their hotel room bill of £630 for each person. HM Customs and Excise, U.K., paid the bills and sent an invoice for four times £630 to the WCO. The WCO has paid the invoice from HM Customs and Excise and has claimed reimbursement from the four participants. As of 27 January 2003, the WCO had recovered the funds from three of the participants. The WCO has written to the Commissioner of Customs and Excise in Kenya and asked if he could intervene in order to obtain that the fourth participant transfers to the WCO the sum of £630 to cover his hotel bill. During a visit by the Project Manager, the Commissioner agreed that the Customs & Excise Department would pay the £630 if the Customs officer did not send the money to the WCO. The co-ordinator has informed the WCO that she is "going to hand over the issue to be dealt with at a different level." The WCO has not yet received the £630.

#### Revision of Grant Budget

16. On 6 February 2003 the WCO suggested that the USAID should agree to revise the funding levels for the cost components (but not the grant total) of the grant. The justification for the proposal was indicated in the second quarterly report to the USAID, paragraphs 16 to 21<sup>5</sup>.

17. Attachment 1 to the grant letter contains the following specification of funding levels :

<u>Cost Element</u>	<u>Total Estimated</u>
<b><u>COST COMPONENTS</u></b>	<b><u>SUBTOTAL</u></b>
Project Manager and Customs Experts	545,000
Travel expenses, airfare, per diem, and lodging	200,000
Other direct costs (production of materials translation, equipment, resource materials, etc.	50,000
WCO Administrative Fee	<u>80,000</u>
<b>GRANT TOTAL</b>	<b>\$875,000</b>

The WCO suggested that the grant budget should be revised in order to foresee the following funding levels for the cost components :

<sup>4</sup> In April/May 2003, the WCO has supplied audio-visual and I.T. equipment to the Customs School in Tanzania.

<sup>5</sup> The USAID agreed to the revision of the funding levels for the cost components with its letter dated 1 April 2003.

<u>Cost Element</u>	<u>Total Estimated</u>
<u>COST COMPONENTS</u>	<u>SUBTOTAL</u>
Project Manager and Customs Experts	620,000
Travel expenses, airfare, per diem, and lodging	55,000
Other direct costs (production of materials, translation, equipment, resource materials, etc.	120,000
WCO Administrative Fee	<u>80,000</u>
 GRANT TOTAL	 \$875,000

Note 1 : The cost component "Project Manager and Customs Experts" covers fees, salaries, travel expenses, airfare, per diem, and lodging for the Project Manager and the Customs Experts.

Note 2. The cost component "Travel expenses, airfare, per diem, and lodging" covers the travel expenses for Customs officials from the beneficiary countries.

#### **Work plan and staff resources**

22. The WCO has prepared a work plan. Each country will receive a number of workshops for Customs officials and seminars for the business community during July 2002-December 2003. The programme will also fund expert missions on various Valuation-related topics, Customs officers' study visits to other Customs administrations, participation in the WCO Fellowship Programme, the supply of WCO manuals and limited amounts of audio-visual and IT equipment, and a financial contribution towards the cost of developing the software for a national database with information on importers (FNID – Fichier National Informatisé et de Documentation) that can be used as an instrument for risk management.. The European Commission has informed the WCO of the possibility of co-funding of trade-related IT-infrastructure projects aiming at improving the functioning of Customs. So far, the Delegations concerned of the European Commission have expressed a positive attitude towards co-funding projects in Kenya, Lesotho and Tanzania, provided that a formal request supported by each government is made by the countries through the agreed channels. For further details, see below under the heading "Impact – funding by other donors" paragraphs 26-28.

23. The staff resources consist of the Project Manager who is employed full-time for the programme, and Customs experts made available short-term by the Customs administrations of Canada, Denmark, France, Morocco, Netherlands, United Kingdom, and United States. The Project Manager briefs the Customs experts in detail of the situation in each country and provides copies of the relevant Needs Assessment Reports etc. to the Customs experts.

24. The WCO has obtained firm commitments from the Customs administrations mentioned above to make experts available for the actions foreseen. The Dutch Customs administration has now agreed to make Customs experts available for the two risk management workshops mentioned in the second quarterly report to USAID, paragraph 24. On December 17, 2002 the WCO signed a "Memorandum of Understanding Between The World Customs Organization (WCO) And The United States Customs Service (USCS) concerning the WCO/USAID Valuation Technical Assistance Programme to sub-Saharan

Countries". The MOU foresaw that full programme delivery takes place before the expiration of the grant on 31 July 2003. As mentioned in paragraph 12 above, security concerns have delayed the implementation of the MOU. The Project Manager is confident that it will be possible to deliver all the technical assistance before the expiration of the new end date, 31 December 2003.

### **Performance Management**

25. The WCO foresees that a formal evaluation will take place in December 2003/January 2004 on the basis of an evaluation mission in each of the beneficiary countries. In accordance with paragraph 4 of the Program Description (Attachment 2 to the grant letter), the progress will be measured in terms of the requirements of proper implementation of the WTO Valuation Agreement and measurable improvements in efficiency and transparency in project countries. During the delivery of the technical assistance, performance is measured by monitoring the timely delivery of the technical assistance actions, by the use of "WCO Course Evaluation Forms" filled in by participants, by reports prepared by the facilitators of each workshop, and through the feedback received from the Customs administrations. The technical assistance actions have been well received.

### **Impact – funding by other donors**

26. The WCO has informed the World Bank, the European Commission, and the WTO of the technical assistance programme. In its reply, the European Commission informed the WCO that co-funding of the WCO's activities is a possibility, but needs to be agreed and supported first by the respective African authorities. Accordingly, the WCO has assisted the Customs administrations of Lesotho and Tanzania with seeking co-funding from the European Commission for IT projects envisaged by these Customs administrations (computerisation of the Customs clearance process). The WCO has also assisted the Customs administration of Nigeria with seeking co-funding of an IT project (communication link of the ASYCUDA system in the Customs Processing Centres). The European Commission has not yet taken a decision on the request for co-funding of these projects, but the Commission Delegations concerned have expressed a positive attitude towards co-funding projects in Kenya, Lesotho and Tanzania, provided that a formal request supported by each government is made by the countries through the agreed channels. With regard to Nigeria the European Commission has informed the WCO that "the European Commission can not intervene, without the integration of the modernisation of the Nigeria Customs Service into the country support strategy that the European Commission has agreed with Nigeria in the framework of the 9th European Development Fund (EDF). Furthermore, it will be necessary with the formal support from the Government of Nigeria (through the national authorising officer of the EDF funds) to prioritise trade, and trade facilitation in particular, under the European Commission's national indicative development programme". The WCO has informed the Comptroller-General of the Nigeria Customs Service accordingly and suggested that he consider raising the issue with the National Authorising Officer of the EDF funds.

27. At the request of the Commissioner General of the Kenya Revenue Authority and the Commissioner of the Kenya Customs and Excise Department, the WCO has also written to the International Monetary Fund and the World Bank, explaining the funding needs of the Kenya Customs and Excise Department for an I.T. project to upgrade the customs clearance process. The IMF has replied that it is unable to provide the requested funding,

whereas the World Bank has not replied yet. The WCO expects to assist in the preparation of similar requests for co-funding of trade-related I.T. infrastructure projects of the Customs administration of Senegal.

28. It is now up to the Customs administrations of Kenya, Lesotho and Tanzania to raise the matter with the relevant government departments in order to present a formal request to the European Commission. In the case of Nigeria, the Customs administration needs to get the task "modernisation of the Nigeria Customs Service" integrated into the country support strategy that the European Commission has agreed with Nigeria in the framework of the 9th European Development Fund (EDF). The Nigeria Customs administration also needs to obtain the formal support from the Government of Nigeria (through the national authorising officer of the EDF funds) to prioritise trade, and trade facilitation in particular, under the European Commission's national indicative development programme.

29. The WTO has offered to assist the WCO with the delivery of the technical assistance.

#### **Sustainability:**

30. The WCO/USAID programme contributes to capacity building within the Customs administrations, and increases the level of understanding within the business community of the obligations and benefits resulting from the implementation of the WTO Valuation Agreement.

31. The WCO considers that the WCO/USAID programme constitutes a successful model that should be used for future technical assistance programmes.

#### **Delivery of the technical assistance**

##### WCO documentation

32. The WCO has supplied WCO documentation to Lesotho (Action ID L11), to Nigeria (Action ID N13), to Senegal (Action ID S07), and to Tanzania (Action ID T12). The Project Manager has determined the needs for documentation of Kenya's Customs administrations during a mission in March/April 2003.

33. For each workshop and seminar, the WCO has supplied appropriate Valuation-related documentation to the participants. Each participant in the workshops has received a WCO Certificate. A sample of a WCO Certificate was attached as Annex II to the second quarterly report. The Project Manager has instructed the facilitators to ask each participant to fill in the WCO Course Evaluation Form.

##### Audio-visual and I.T. equipment

34. The WCO has determined the needs for audio-visual and I.T. equipment of the Customs schools of Kenya, Lesotho, Nigeria, Senegal, and Tanzania. In April/May 2003 the WCO has supplied the equipment in question to the Customs school of Tanzania. Following the USAID's agreement to revise the funding levels of the cost components of the grant, the WCO will supply the equipment to the other Customs schools as soon as possible. The needs for equipment for new units (e. g. post clearance audit units) have not yet been established pending the reports of the foreseen expert missions that will be undertaken by the Customs Services of Canada and France. Only limited quantities of equipment can be funded under the WCO/USAID programme, but co-funding by the

European Commission and, possibly, the World Bank, should make it possible to achieve significant improvements.

Training, study visits and WCO Fellowship Programme

35. The WCO has organised the following training events during the reporting period :

Senegal

24-28 February 2003

Expert mission concerning the organisation and operation of a Post Clearance Unit (Action ID S11).

Tanzania

31 March-4 April 2003

Expert mission in order to carry out an organisational review (Action ID T01) and expert mission concerning the organisation and operation of a Post Clearance Unit (Action ID T02).

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WCO/USAID Valuation  
 Technical Assistance Programme to Sub-Saharan Countries

Annex I  
 to the Third Progress Report  
 to USAID

1  
 8 May 2003

Name of activities	Activity Category	Country	Activity Duration	Start/End Dates	Experts' Origin
Valuation workshop for Customs officials, 20 participants.	K01	Kenya	21		
Valuation seminar for the business community, 40 participants.	K02	Kenya	22		
Train-the-Customs Valuation Trainers Workshop, 30 participants.	K03	Kenya	23		
Expert mission in order to carry out an organizational review.	K04	Kenya	11		
Valuation Workshop for Middle and Senior Managers, 25 participants.	K05	Kenya	26		
Workshop on risk management, 20 participants.	K06	Kenya	24		
Expert mission concerning the organization and operation of a Post Clearance Audit Section.	K07	Kenya	12		
Expert mission concerning the organization and operation of an Intelligence Unit	K08	Kenya	14		
Workshop on post clearance audit,	K09	Kenya	25		
Study visit to another country (U.K.)	K10	Kenya	31	23-27/09/02	
Supply of WCO documentation for the Customs School	K11	Kenya	32		
Supply of audio-visual/IT equipment for the Customs School	K12	Kenya	33		
Supply of IT equipment necessary to ensure the viability of an envisaged Intelligence Unit	K13	Kenya	34		
Valuation workshops for Customs officers 25 participants.	L01	Lesotho	21	04-08/11/02; 11 14/11/02	U.K.
Valuation seminar for the business community, 15 participants	L02	Lesotho	22	15.11.02	U.K.
Train-the-Customs Valuation Trainers Workshop, 16 participants.	L03	Lesotho	23	02-06/09/02	U.K.
Expert mission in order to carry out an organizational review.	L04	Lesotho	11		
Expert mission concerning the introduction of a risk management programme	L05	Lesotho	15		
Expert mission concerning the organization and operation of a Post Clearance Audit Section.	L06	Lesotho	12		
Workshop on risk management, 10 participants.	L07	Lesotho	24	18-22/11/02	Denmark
Workshop on post clearance audit, 25 participants	L08	Lesotho	25		
Valuation Workshop for Middle and Senior Managers, 20 participants.	L09	Lesotho	26	22-26/7/02	U.K.
Study visit to another country (South Africa)	L10	Lesotho	31	23/09-01/11/02	
Supply of WCO documentation for the Customs School	L11	Lesotho	32	July 2002	

WCO/USAID Valuation  
Technical Assistance Programme to Sub-Saharan Countries

Annex I  
to the Third Progress Report  
to USAID

2  
8 May 2003

Supply of audio-visual/IT equipment for the Customs School	L12	Lesotho	33		
Supply of IT equipment necessary to ensure the viability of an envisaged Post Clearance Audit Unit/Section	L13	Lesotho	35		
Visit to Nigeria Customs Service Headquarters by a high-ranking official with valuation expertise, from a developed country already having implemented the Valuation Agreement, for advisory talks on how to overcome initial implementation problems, including the risk of revenue loss caused by under-declaration of value.	N01	Nigeria	16		
Valuation workshop for Customs officers. In Lagos.	N02	Nigeria	21		
Valuation seminar for the business community. In Lagos	N03	Nigeria	22		
Valuation seminar for the business community. In Kano	N04	Nigeria	22		
Valuation seminar for the business community. In Port Harcourt	N05	Nigeria	22		
Expert mission concerning the introduction of a risk management programme	N06	Nigeria	15		
Expert mission concerning the organization and operation of a Post Clearance Audit Unit	N07	Nigeria	12		
Train-the-Customs Valuation Trainers Workshop, 25 participants.	N08	Nigeria	23	23-27/09/02	Netherlands
Workshop on risk management methodology	N09	Nigeria	24		
Workshop on post clearance audit,	N10	Nigeria	25		
Valuation Workshop for Middle and Senior Managers	N11	Nigeria	26		
Valuation workshop for Customs officers.	N12	Nigeria	21		
Supply of WCO documentation for the Customs Schools	N13	Nigeria	32	Oct. 2002	
Supply of audio-visual/IT equipment for the Customs Schools	N14	Nigeria	33		
Supply of IT equipment necessary to ensure the viability of an envisaged Post Clearance Audit Unit/Section	N15	Nigeria	35		
Train-the-Customs Valuation Trainers Workshop, 12 participants.	S01	Senegal	23	02-06/09/02	France
Workshop on risk management	S02	Senegal	24		
Workshop on post clearance audit,	S03	Senegal	25		
Valuation workshop for Customs officers. (Chefs de visite and Chefs de Section), 20 participants	S04	Senegal	26	23-26/09/02	Morocco
Valuation seminar for the business community.	S05	Senegal	22	27.09.02	Morocco
Study visit to another country	S06	Senegal	31		

WCO/USAID Valuation  
Technical Assistance Programme to Sub-Saharan Countries

Annex I  
to the Third Progress Report  
to USAID

3  
8 May 2003

Supply of WCO documentation for the Customs School	S07	Senegal	32	Sept. 2002	
Supply of audio-visual/IT equipment for the Customs School	S08	Senegal	33		
Supply of IT equipment necessary to ensure the viability of an envisaged Intelligence Unit	S09	Senegal	34		
A financial contribution towards the cost of developing the software for a national database with information on importers (FNID – Fichier National Informatisé et de Documentation) that can be used as an instrument for risk management	S10	Senegal	37		
Expert mission concerning the organization and operation of a Post Clearance Audit Unit	S11	Senegal	12	24-28/02/03	France
Expert mission in order to carry out an organizational review.	T01	Tanzania	11	31/3-4/4/03	Canada
Expert mission concerning the organization and operation of a Post Clearance Audit Section.	T02	Tanzania	12	31/3-4/4/03	Canada
Valuation workshop for Customs officials, 25 participants.	T03	Tanzania	21		
Valuation seminar for the business community, 40 participants.	T04	Tanzania	22		
Train-the-Customs Valuation Trainers Workshop, 24 participants.	T05	Tanzania	23	02-13/12/02	Netherlands
Expert mission in order to assist with development of systems and procedures aiming at moving away from Pre-Shipment Inspection and toward inspection at destination (The mission is dependant upon Tanzania confirming the wish to move away from Pre-Shipment Inspection)	T06	Tanzania	13		
Workshop on risk management, 20 participants.	T07	Tanzania	24	16-20/2/02	Denmark
Workshop on post clearance audit,	T08	Tanzania	25		
Valuation Seminar for customs clearing agents and importers, 25-part (Not possible because U.S. Customs Service is restricted in conducting seminars for the business community).	T09	Tanzania	22		
Valuation Workshop for Middle and Senior Managers, 25 participants.	T10	Tanzania	26		
Study visit to another country	T11	Tanzania	31		
Supply of WCO documentation for the Customs School	T12	Tanzania	32	Feb. 2003	
	T13	Tanzania	33	Procurement authorised in Feb. 2003	
Supply of audio-visual/IT equipment for the Customs School					
Supply of IT equipment necessary to ensure the viability of an envisaged Central Valuation Unit	T14	Tanzania	36		

WCO/USAID Valuation  
Technical Assistance Programme to Sub-Saharan Countries

Annex I  
to the Third Progress Report  
to USAID

Supply of IT equipment necessary to ensure the viability of an envisaged Post Clearance Audit Unit/Section	T15	Tanzania	35		
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4  
8 May 2003