

USAID/LIBERIA

FY 2003

RESULTS REVIEW AND RESOURCE REQUEST (R4)

Monrovia, Liberia
APRIL 19, 2001

Please Note:

The attached FY 2002 Results Review and Resource Request ("R4") was assembled and analyzed by the country or USAID operating unit identified on this cover page.

The R4 is a "pre-decisional" USAID document and does not reflect results stemming from formal USAID review(s) of this document.

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TRANSMITTAL MEMORANDUM

TO: A-AA/AFR, Valerie Dickson-Horton

FROM: Mission Director, Rudolph Thomas

SUBJECT: USAID/Liberia - FY 2003 R4

In FY 2000, the Mission has worked closely with international organizations, civil society, other donors, and UN agencies to carry out critical assistance in health and agriculture and to a lesser degree in democracy and governance in order to maintain stability as well as prevent a return to a complex humanitarian crisis.

We have attached USAID/Liberia's FY 2003 R4 Report, which we chose to submit in narrative form this year because in past years, the working group found the tables confusing and our just-ended Strategy did not have specific targets.

Again this year, there was a divergence between the performances under SO1 and SO2. While SO1 assistance in the democracy and governance areas was important for the completion of the presidential elections in 1997 and made important contributions in strengthening democratic institutions, the level of activities and impact has declined significantly as a result of an unfavorable environment and a sharp decline in USAID resources. However, USAID assistance under SO2, which supports critical health services and promotes increased food security, exceeded expectations and has produced significant results and played an important role in Liberia's resettlement process.

As you are aware, assistance under Transitional Strategy I, including the above SOs, ended in September 2000. In this regard, the Mission worked with USAID/W staff to develop a new strategy and on March 29, 2001, Transitional Strategy II, covering the period 2001-2003, was approved for Liberia (pending minor revisions). The Mission plans to begin implementation under Transitional Strategy II in FY 2001. However, before doing so, we must obtain a Brooke sanction waiver and submit notifications to Congress. If we are successful in gaining approval on both fronts to obligate funds for Liberia this fiscal year, the Mission will close out the SOs under its old strategy and will operate under three new Special Objectives, as follows:

SPO 3: Increased Use of Essential Health Care Services

SPO 4: Increased Food Security in Targeted Areas

SPO 5: Civil Society role in Democratic Governance Strengthened

In addition to gaining approval for the Mission to begin implementation under Transitional Strategy II, we also ask that the issues below be raised during the Liberia R4 Review, as follows:

Operating Expense

The Mission needs an increase of \$30,000 in its OE level in FY 2001: \$12,000 to pay for a shortfall in ICASS costs and \$18,000 to upgrade computer equipment.

Democracy and Governance

The Mission requests an additional \$900,000 DA and \$500,000 ESF in FY 02 and \$400,000 DA and \$1 million ESF in FY 03, so that we can put in place activities that could positively affect the outcome of the 2003 elections. These adjustments will increase our DG budget from \$600,000 in FY 2001 to \$2 million in FYs 2002-03. There is a continued need to strengthen the capacity of civil society, the media, to promote decentralization, and to sensitize the population of its human rights and civic responsibilities.

Child Survival

The Mission requests an additional \$1 Million of CSD funds in FY 02 and \$1.5 million in FY 03 to restore sharp cuts over the last few years and to start and HIV/AIDS activity.

The Mission would like to maintain the services being provided by four NGOs through a network of 72 primary health care clinics and to provide an adequate pipeline. These health care facilities play a major roll in strengthening the resettlement process and promoting stability in rural areas.

Of the CSD amount requested, the Mission would use \$500,000 of CSD funds in FY 02, and \$1 Million in FY 2003 to begin an HIV/AIDS activity. Although the Mission received more than one million condoms in FY 2000 to combat sexually transmitted diseases (including HIV/AIDS), and unwanted pregnancies, it is not clear if there will be further assistance provided for Liberia in this area. HIV/AIDS poses a significant threat to Liberia's desire to move to recovery and sustainable development. The Mission believes that HIV/AIDS prevention should be part of the health care package included in our primary health care assistance.

I welcome any questions or comments you may have on the report or the USAID/Liberia program.

Sincerely,

Rudolph Thomas
Director

Attachment: a/s

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PART I: THE RESULTS REPORT

A. Overview and Factors Affecting Program Performance

1. Foreign Policy Relevance

Liberia plays a pivotal role in furthering the USG foreign policy goal to end conflict and promote democracy in the sub-region of West Africa. USAID/Liberia's program is an integral part of the U.S. Embassy's Mission Performance Plan (MPP), which focuses on: (a) promoting good governance and establishing strong democratic institutions; (b) promoting regional stability; (c) reducing human suffering; and (d) stimulating economic growth.

2. Performance Overview

Political, economic, and social conditions in Liberia remain in a state of transition. Following the end of the civil war in 1996, USAID has sought to help Liberia progress through the development continuum from crisis, to recovery, to sustainable development. From 1997-2000, the USAID program strategy has straddled this continuum through a modest, but successful program focusing on the resettlement and reintegration of refugees and internally displaced persons, and a less successful democracy and governance program.

Under USAID's two SOs there is an increasingly diverging difference between their performances. While SO1 assistance in the democracy and governance areas was important for the completion of the presidential elections in 1997 made important contributions in strengthening democratic institutions, the level of activities and impact has decline significantly as a result of an unfavorable environment and a sharp decline in USAID resources. However, USAID assistance under SO2, which supports critical health services and promotes increased food security, have produced significant results and played an important role in Liberia's resettlement process.

SO1. Successful Democratic Transition, Including Free and Fair Elections

Again this year, the Mission's democracy and governance activities were severely affected by the enabling environment. The Executive Branch was intolerant of real opposition and direct criticism of Charles Taylor Taylor and his Government. Individuals who criticized the Government often found themselves threatened, beaten, charged with treason and/or jailed. Liberia's assistance to the rebels of Sierra Leone has forced the UN to impose sanctions on the country to end Liberia's support to the Revolutionary United Front (RUF) and its involvement in diamond smuggling and arms trading. Liberia has vehemently denied the charges levied against it, however, the UN has evidence to the contrary, and imposed a first round of sanctions against the country in March 6, 2001. Charles Taylor and his Government will have until May 6, 2001 to completely break ties with the Revolutionary United Front (RUF) and to help end the fighting along the Liberia-Sierra Leone-Guinea border. Should further assessments show that Liberia is still involved in Sierra Leone, additional sanctions will be imposed on the country.

Added to these concerns is the fact that the FY 2000 Federal Appropriations Act did not include an exemption of the Brooke-Alexander Amendment for Liberia. Accordingly, the Mission developed a "Wind-up Plan," which identified activities that qualify for waivers under the Brooke Amendment. On July 14, 2000, the A/AID approved AFR's request to continue certain non-governmental organizations activities in Liberia, notwithstanding Brooke sanctions. The Mission will be required to prepare similar documentation in 2001 in order to gain approval to obligate FY 2001 funds for Liberia, which will include a request to continue democracy and governance activities.

There is, however, progress to report. In FY 200, the US Department of Justice (DOJ) established a national Legal Aid Program for indigent criminal defendants and victims. In this regard, lawyers helped several women to regain possession of property improperly taken away under traditional customs. A DOJ-produced civic education pamphlet, which includes the Liberian constitution, was distributed to community groups and schools. In addition to DOJ activities, the Carter Center continued its support for human rights and press freedom. Media persons received training in media ethics, inappropriate reporting techniques, time management, and strategic planning for media houses in Liberia. The Center also provided a printing press to Free Press, a local NGO, to reduce the cost of printing and establish an independent and alternative source for printing.

SO2. Successful Transition from Relief to Recovery through a Community Reintegration Program.

Assistance under SO2 helped rural communities to recover, stimulated economic growth, and provided training that created employment opportunities for former fighters and war-affected civilians. USAID assistance has resulted in more than 900,000 refugees and internally displaced persons being permanently resettled in their home areas. The Mission's support in the agricultural sector was key to this successful resettlement by increasing food availability and reducing food insecurity. According to an FAO assessment, rice production in 2000 reached 90% of the pre-war level. Assistance under this SO also improved basic education, rehabilitated social services facilities, created jobs, and generated income.

Part II: Results Review

A. USAID/Liberia Strategic Objective #1 - Successful Democratic Transition, Including Free and Fair Elections - 669-001

1. Self Assessment

Not Meeting Expectations. The SO continued to be faced with a number of long-term obstacles, including unfavorable policies adopted by the Government of Liberia, reductions in USAID funding, Brooke sanctions, and Congressional holds. The difficulties of FY 2000, along with the Congressional holds of FY 1999, left the Mission with only two residual DG activities which had moved into a close-out phase.

Primary Link to Strategic Agency Framework: 2.3 The development of politically active civil society promoted.

Secondary Link to Strategic Agency Framework:

2.1 Human Rights

2.2 Credible Political Process

Link to U.S. National Interests: National Security

Primary Link to MPP Goals: Regional Stability

Secondary Link to MPP Goals: No Secondary Link

2. Summary

The USAID/Liberia Democracy and Governance program has two major themes. One is to counterbalance the power of the Executive Branch by strengthening the competency and independence of other institutions. This Objective is designed to strengthen the independence and competence of the Legislature, Judicial system, Elections Commission and the Human Rights Commission. The second major theme is to work with civil society to improve its capacity to participate in the democratic process. To this end, the Mission has supported the media and provided assistance to local NGOs to monitor and promote human rights and carry out civic education activities.

Activities under Transitional Strategy I greatly depended on the commitment and cooperation of the Government. However, the Liberian Government showed no interest in creating viable democratic institutions or a favorable environment or in leveling the playing field for political activities. The Charles Taylor Government, which assumed the Presidency in August 1997, exhibited the weaknesses emerging from Liberia's past experience. The Executive Branch exerted significant influence over the Judiciary and Legislative Branches of government. The GOL-established Human Rights Commission was not operational and the Elections Commission was chronically under-funded and unable to effectively carry out its mandate. Inadequate funds and poorly trained staff also prevented the Judiciary and the Legislature from being effective.

In order to level the playing field for the next elections and to move Liberia towards democracy, assistance must be continued to strengthen the media, legal systems, political parties, and civil society, and to provide a forum for national dialogue and reconciliation.

3. Key Results

In FY 2000, with assistance from the the Department of Justice (DOJ), the Liberia National Bar Association established a national Legal Aid Program for indigent criminal defendants and victims. Several women have regained possession of property under this program. A DOJ-produced civic education pamphlet, which includes the Liberian constitution, has helped citizens

to better understand their rights and their constitution. DOJ efforts have made it possible for young girls in several counties to attend school rather than be forced into secret society rituals.

The Carter Center trained 45 journalist in media ethics, inappropriate reporting techniques, and strategic planning. The Center also provided a printing press to the Free Press of Liberia in order to make news available to a larger audience.

4. Performance and Prospects

Assistance under SO1 ended in September 2000; however, there is a critical need to continue work in the democracy and governance sector. Over the next three years, the Mission plans to carry out activities that could positively affect the outcome of the 2003 elections, including support for the media, civic education, and human rights training. In this regard, the Mission has begun to meet with its international and Liberian partners to identify activities that might be carried out over the next several years that will help to improve the enabling environment for the 2003 national elections.

IR 1.1 - Improved Capacity for Holding Elections:

In last year's R4, the Mission indicated that it would not continue assistance under this IR, given the fact that Brooke sanctions prohibit assistance to the Liberian government. Also, IFES advised the Mission that under the current constraints, assistance to the Elections Commission should not be continued. The main reason for this decision is that the Commission does not have adequate funding to carry out its mandate. It also has internal management issues that must be addressed, including a recent allegation of misappropriation of funds.

IR 1.2 - Increased Participation by Civil Society:

The Carter Center conducted training sessions with both print and electronic media. Sessions addressed media ethics, inappropriate reporting techniques, time management, and strategic planning for media houses in Liberia. Approximately 45 individuals participated in the sessions. The Center also provided a printing press to the Free Press, a local NGO. This activity is designed to lower the high cost of printing in order to make news available to a larger audience and to establish an independent source of printing, which is not controlled by the Government. Although the Carter Center activity ended in August 2000, there still remains a need to continue activities that it carried in out civic education, human rights monitoring and support for the media.

IR 1.3 - Equal Access to Justice:

Implementation of the Department of Justice (DOJ) activity began in earnest in August 1999. Activities focused on strengthening the capacity of the Supreme Court, Ministry of Justice, the Legislature, and other institutions involved in the administration of justice. In FY 2000, the number of habeas corpus petitions received by the courts were reduced from 45 to three per month. Recent informal review indicated that arrested individuals, at least in Monrovia, are now

being brought before the judiciary for formal charging. Such has not always been the case. After receiving civic education/rule of law training, members of the Senate and House of Representatives, for the first time, publicly placed the Institution above party loyalty, conducting high profile oversight of various Executive Branch actions. Members of the Executive Branch have been cited for legislative contempt, and oversight investigative hearings have thwarted attempts by the Executive to improperly bypass the legislative process.

In FY 2000, DOJ also carried out a number of long-term civic education projects in remote areas where there was little knowledge of basic civil rights and the Liberian Constitution. The DOJ programs resulted in over 10,000 private Liberian citizens exercising at least one of the fundamental rights guaranteed to them under their constitution. Under another project, a group of distinguished Liberian lawyers led community based meetings involving legal rights. After each of the community based meetings, the lawyers provided free legal advice to several women who regained possession of property improperly taken away under traditional customs. DOJ was also successful in getting officials in several countries to agree to letting young girls attend school rather than be forced into secret society rituals.

The DOJ activity ended in May 2000, with the exception of a few residual activities to be concluded this year. The Mission will explore working with the American Bar Association and the International Foundation for Elections Systems to continue key activities in civic education, human rights monitoring and the rule of law.

5. Possible Adjustments to Plans

Assistance under SO1 ended in September 2000. USAID has developed a new three year (2001-2003) strategy that includes the continuation of democracy and governance activities under SPO 669-005, Civil Society Role in Democratic Governance Strengthened

Over the next year, the Mission would like to be in the position to continue assistance for Liberian organizations that have shown that they want to move their country towards democracy. Without USG assistance, the current momentum will fizzle completely. In this regard, the Mission believes it is imperative that assistance be continued that will further strengthen civil society, the media, promote decentralization, and sensitize the population of its human rights and civic responsibilities.

To put activities in place that could positively affect the outcome of the 2003 elections, \$500,000 of ESF in FY 02 and \$1 million ESF in 03 will be requested to implement critical elections and civic activities. The Mission will also need to hire a FSN democracy and governance specialist to help implement activities in this sector.

6. Other Donors

Throughout FY 2000, The United Nations Development Program (UND) held a series of good governance workshops in collaboration with the Executive Branch. UNDP has drafted a national framework for good governance and is now seeking funding from donors to carry out several activities.

7. Major Contractors and their area

USAID partners include the International Foundation for Elections Systems, elections assistance, Magistrate strengthening, and support to the media; the National Democratic Institute, civic education, Legislative strengthening, and elections monitoring; the International Republic Institute, political party strengthening; the Carter Center, civic education, human rights monitoring, and support to the media; and the Department of Justice, legal aid, civic education, Judiciary and Magistrate strengthening.

8. Performance Data Tables

Performance Data Tables have not been prepared for this R4 because the approved strategic framework does not have specified targets for the Mission performance. Attempts in the past to prepare the tables have lead to confusion in Washington over baseline information and intended targets.

B. USAID/Liberia Strategic Objective 2 - Successful Transition From Relief to Recovery through a Community Reintegration Program - 669-002

1. Self Assessment and Narrative

SO2 Exceeded Expectations. The immediate results of SO2 supports efforts that provide social services and infrastructure needed to resettle rural communities, stimulate economic growth, and provide training to create employment opportunities for former fighters and war-affected civilians. The primary beneficiaries of this SO are resettled internally displaced persons, returned refugees, former combatants and others affected by the war. However, the Liberian population as a whole is the potential beneficiary through better access to medical care, education, jobs, and improved food security.

Primary Link to Strategic Agency Framework: 1.2 Agriculture Development/Food Security

Secondary Link to Strategic Agency Framework:

1.2 Agriculture Development/Food Security	1.3 Economic Opportunity for Poor
4.2 Infant/Child Health/Nutrition	4.3 Child Birth Mortality Reduced
4.4 HIV/AIDS	4.5 Infectious Diseases Reduced
7.4 Technical/Managerial Capacity Expand	

Link to U.S. National Interests: National Security

Primary Link to MPP Goals: Regional Stability

Secondary Link to MPP Goals: No Secondary Linkage

2. Summary

SO 2's intermediate results support Liberia's National Reconstruction Program. The SO has improved the social services and infrastructure needed to resettle over 90% of the 1.5 million internally displaced persons and 50% of the refugees. The SO has promoted private sector growth and created training and employment opportunities for more than 16,000 ex-combatants and civilians. SO2 supports the objectives of the MPP and US national interests by alleviating human suffering, promoting economic growth, and fostering an environment that encourages stability in the West Africa sub-region.

Over the last three years, USAID/Liberia and the European Union, as lead donors, have worked with the Ministry of Planning and Economic Affairs and technical ministries to implement the National Resettlement Program. To date, approximately 900,000 persons have permanently resettled in their home communities. The primary beneficiaries are returned refugees, internally displaced persons and ex-combatants. However, all Liberians benefit through improved access to medical care, education, jobs and improved food security.

3. Key Results

Basic Primary Health Care Services were provided to an estimated population of 1.6 million, including 269,782 children under five years of age and 317,391 women of reproductive age. The second year of Liberia's polio eradication activities resulted in National Immunization Days vaccinating more than 100% of the targeted number of children under five and an active surveillance surpassing the certification rate of identifying one case per 100,000 children under 15 years of age with non-polio acute flaccid paralysis (AFP). The percent of two stool specimens collected within 14 days of the onset of paralysis was 68%. One hundred and seventy-four female and 345 male lower limb amputees were fitted with different types of appliances at the modern Prosthetic and Orthopedic Workshop in Ganta in Nimba County.

Under the Mission's Food Security Initiative, food production increased to 90% of the pre-war level. Approximately 66.9 acres of cocoa, 56.9 acres of coffee and three acres of oil palm were rehabilitated; 271,302 cocoa and coffee seedlings were distributed to farmers for income generation and job creation; and seed rice, cassava sticks, plantain suckers and tools were distributed to more than 130 communities.

4. Performance and Prospects

IR 2.1 – Completed Resettlement

Since 1996, UNICEF has trained 11,000 ex-combatants and disadvantaged youth, including ex-child soldiers and girls. Special recognition should be given to UNICEF for establishing a program for abused women, prostitutes and disadvantaged girls. In 2000, this program was implemented in two communities in Grand Bassa and Rivercess counties, providing trauma counseling and training in tailoring, tie-dye, soap making, baking and cosmetology. An average of four training cycles of three-month duration was completed in each community. As an incentive, day-care service was provided for the women as they were trained. To date, 600

vulnerable females have completed the program, 40% of whom have been mainstreamed into the regular school system. Another 20% have started their own businesses or are working in the private sector. UNICEF also started an Accelerated Learning Program for children ages 8-13 who had not gone to school during Liberia's civil war. These students were put in classes in which they received special training, which allowed them to later be placed in public schools with their age groups. To date, 150 children have completed the program.

In 2000, UNICEF launched the Support for War Affected Youth II (SWAY II) activity which assists disadvantaged youth, including ex-child soldiers. The new activity focuses on literacy, numeracy, life skills including HIV/AIDS prevention and control, and vocational skills. Activities provide opportunities for the enhancement of the economic status of vulnerable children who have suffered and are continuously exposed to physical and sexual abuses and exploitation; and promote the participation of youths in organized sports programs to facilitate positive and constructive social and community actions. UNICEF has begun to provide sub-grant to Liberian organizations that will help implement the activity. Key Liberian sports figures, including George Weah, will serve as local Goodwill Ambassadors and will host several soccer games.

Since 1996, G/HPN has worked closely with the Mission in implementing this activity. That Office has also provided critical technical assistance that has ensured the project's success.

Under the Infectious Disease Program, MERLIN established a treatment protocol for malaria in Nimba County where insecticide impregnated bed nets were distributed to residents of 136 villages in three districts, with a coverage rate of 57%. MERLIN also developed culturally sensitive health education messages on the control of malaria and the role of the bed nets. A standardized intervention protocol for measles out-breaks to effectuate prompt and appropriate response was also developed and a stock of Ribavirin was provided to Ganta and Phebe Hospitals to help control Lassa Fever. This activity ended in December 2000 and had received co-funding from OFDA.

The Opportunities for Industrialization Centers/Liberia (LOIC) instituted a family-centered program that assist in reintegrating ex-fighters into their home communities. Nearly 8,000 ex-fighters benefited from this program. Additionally, more than 720 ex-combatants and other disadvantaged youth, 214 of whom were females, graduated from LOIC vocation training programs. Since 1996, LOIC has assisted 18,000 young adults.

In FY 2000, the Office of Food for Peace continued its support for activities that resettled internally displaced persons and returned refugees. The Catholic Relief Service (CRS) provided hot meals to 27,820 primary school students, distributed curriculum material to 219 schools, and trained teachers and established PTAs in those schools. CRS also provided food for 1,879 students undergoing training at 22 vocational training programs. Food aid assistance was provided to 8,544 handicapped and chronically ill persons in 103 institutions. Under the World Food Program, Title II food was provided on a monthly basis to more than 140,000 students in 1,254 schools and 10,510 persons in hospitals, clinics, leprosy rehabilitation centers, and orphanages.

IR 2.2 -Agricultural Recovery

Under the Mission's African Food Security Initiative activity, the Catholic Relief Service (CRS) distributed 44,251 cocoa and 25,602 coffee seedlings which were used by farmers to rehabilitate their farms. A total of 66.9 acres of cocoa, 56.9 acres of coffee and three acres of oil palm are now operational. Lutheran World Service (LWS) distributed improved seed rice and tools to 19,000 farmers in 80 communities and assisted 40 communities to establish seed multiplication sites. LWS also established cocoa and coffee nurseries in 10 communities; assisted 10 blacksmith shops that have begun to produce local farming tools for sale. LWS distributed 201,350 cocoa and coffee seedlings in 12 communities and conducted 59 workshops for 2,955 farmers in cash crop production. LWS conducted eight management workshops for community based groups and purchased and installed one cassava processor for a women's group in Bong County. World Vision International (WVI) developed 61 hectares of lowland for its seed multiplication activity, assisted 53 communities, with 1,300 farm families, and prepared 53.2 hectares of lowland for rice production. WVI also distributed 12,903 kg of seed rice, 1,617 bundles of cassava seedlings, and 1,466 plantain suckers to 1,900 farm families. A total of 30 communities established 35 cassava nurseries and 20 plantain nurseries. WVI also conducted participatory workshops for 61 community leaders and 16 Liberian nongovernmental organizations.

IR 2.3 Rehabilitated Institutions

The International Rescue Committee, World Vision International, Africare, and Save the Children/UK provided basic health care services to approximately 1.6 million individuals, including 269,782 children under 5 years of age and 317,391 women of reproductive age. These NGOs reported a combined consultations total of 457,871. Malaria accounted 38% of all consultations while acute respiratory infections (ARI) and diarrheal diseases accounted for 17% and 8% respectively. Approximately 26,321 children under one year of age received measles vaccine, 14,959 children under one year of age received the third dose of polio vaccine (OPV 3) and 16,724 children under one year of age received the third dose of diphtheria-pertussis-tetanus vaccine (DPT 3). A total of 42,151 women of reproductive age received two doses of tetanus toxoid (TT2) and 70,800 pregnant women received at least one prenatal consultation. These NGOs also assisted communities with the restoration or construction of 33 wells and 21 latrines.

The Mission's support for polio eradication, with critical technical assistance from AFR/SD, has exceeded expectations. FY 2000 polio funds supported six rounds of intensified National Immunization Days (NIDS). The NIDS immunized more than 844,000 children under five years of age. These campaigns surpassed the targeted goal of vaccinating 690,396 children. As opposed to the 75 suspected AFP cases which yielded 11 confirmed cases of wild poliovirus in 1999, none of the 55 suspected AFP cases in 2000 yielded wild poliovirus. Sixty-eight percent of all suspected AFP cases had two stool specimen collected within 14 days of the onset of the paralysis in 2000 as opposed to 44% in 1999. The non-polio AFP detection rate in 2000 was 12.3/100,000 for children under 15 years of age. In July 2000, AFP surveillance expanded to include surveillance for measles, yellow fever and neonatal tetanus. By December 2000, eight of

Liberia's 15 counties reported 137 cases of suspected yellow fever and seven deaths. There were seven confirmed cases of yellow fever from Grand Cape Mount, Bomi and Rivercess Counties. Because of quick actions by AFR/SD, WHO received funding for staff and vaccine to carry out a major vaccination campaign, thus averting a declaration of a disaster by the Ambassador. The Yellow Fever outbreak was brought under control following the vaccination of 219,799 persons in the affected areas.

The United Nations Development Program's Office of Program Support completed 440 micro-projects, against the FY 1996 target of 366. Assistance benefited more than 650,000 persons in eight of Liberia's 15 counties. Projects included 144 schools, 66 clinics, 5 hospitals, 200 wells, 511 latrines, 10 market buildings, 193 bridges, and two community halls. UNOPS also provided seed rice, farming tools, swine and technical assistance to 140 communities, as well as materials to resettled communities to build temporary shelter. The Netherlands co-funded the USAID activity and the European Union carried out complimentary activities in the remaining seven counties.

The Support to Physical Rehabilitation II activity, started in FY 2000. This Phase of the activity is being implemented by the United Methodist Committee on Relief (UMCOR) who recently recruited key staff. From 1996 to 1999, the Phase I activity was managed by UNICEF. Under UNICEF, 174 females and 345 males were fitted with various kinds of lower-limb prostheses. A total of 13 children and 12 adults also received physiotherapy at the Ganta Prosthetics and Orthopedic Workshop, which was constructed by UNICEF in 1999. The Benedict Meni Rehabilitation Center was refurbished by UNICEF in 1998 where 90 children affected with polio and other crippling childhood diseases received assistance. G/HPN provides management oversight to the Mission in key areas and has worked with this Office since 1996 to ensure that assistance is appropriate and effective.

In 1999, the Phelps-Stokes Fund (PSF) relocated its activity from the Booker Washington Institute (BWI) to the privately owned Ricks Institute. Brooke sanctions prohibits assistance to Government institutions such as BWI. Success at BWI, included the provision of vocational training to 2,095 war-affected youth, including 1,500 were ex-combatants. Women made up 27% of those trained at BWI. The Mission plans to help refurbish facilities at Ricks Institute so that it can increase its student enrollment. PSF will also continue agricultural training and extension activities for disadvantaged youth farmers living in nearby communities. A total of 160 students are currently enrolled in the current cycle. World Vision, a grant recipient under the Mission's food security initiative, provides technical assistance and seedlings in support of the PFS activity.

The U.S. Ambassador held a ceremony where USAID donated 1,008,000 condoms to UNFPA to help combat sexually transmitted diseases, including HIV/AIDS, and to reduce unwanted pregnancies. A total of 120 Community-based distributors and 72 peer educators have been trained to provide Reproductive Health information to individuals who receive the condoms, currently being distributed in Montserrado, Nimba and Grand Cape Mount Counties.

5. Possible Adjustments to Plans

This Strategic Objective also ended in September 2000. Under the new Transitional Strategy II (2001-2003), the Mission will continue programs and activities of the current strategy. However, instead of lumping all activities under one SO, assistance will now be provided under two Special Objectives: SPO 669-003, Increased Use of Essential Primary Health Care Services through Civil Society and SPO 669-004, Increased Food Security in Targeted Areas. Activities under these SPOs will be designed to complement each other and those that will be carried out under SPO 669-005. The Mission will also increase its efforts to strengthen the capacity of Liberian NGOs so that assistance under the new Transitional strategy can be sustained, in spite of future uncertainties

6. Other Donor Programs

The United States and the European Union are the two largest donors assisting Liberia. Other major donors include the Netherlands, Sweden, France, the United Kingdom, Japan, China, Taiwan, Canada, the United Nations, and the International Monetary Fund. Donor assistance includes food aid, food security initiatives, community-based projects, public works, primary education and vocational training, and fiscal and monetary policies.

7. Major Grantees and their areas:

World Vision International – Health and agriculture, Lutheran World Service/World Federation – Agriculture, Catholic Relief Services – Food Aid and Agriculture, Opportunities Industrialization Center International – Vocational skills and agricultural training, Phelps-Stokes Fund Vocational skills & agricultural training, United Nations Development Program – micro-projects for accelerated resettlement and reintegration, World Food Program – emergency food assistance for refugees and targeted feeding programs, Save The Children/United Kingdom – health, United Methodist Committee On relief – Health, Merlin – health, World Health Organization – health, United Nations International Children’s Education Funds health and life skills training and AFRICARE - health.

8. Performance Data Tables

Performance Data Tables have not been prepared for this R4 because the approved strategic framework does not have specified targets for the Mission performance. Attempts in the past to prepare the tables have lead to confusion in Washington over baseline information and intended targets.

PART III. Resource Request

Strategic Framework: The Mission's FY 1997-2000 Transitional Strategy ended in September 2000. A new Transitional Strategy covering the period 2001-2003 was approved, pending minor revisions, on March 29, 2001. The Strategic Objectives under the just ended Strategy will be replaced by three new Special Objectives, as follows:

SPO 3 - Increased Use of Selective Primary Health Care Services Through Civil Society

SPO 4 - Increased Food Security in Targeted Areas

SPO 5 - Civil Society role in Democratic Governance Strengthened

The focus of the Mission's new Transitional Strategy is to invest in the people of Liberia to enhance the capacity of civil society and individuals to improve agricultural production, primary health care services, and democracy and governance.

OE Funding Request (See Annex 3 for OE Narrative and Tables)

In FY 2001, the Mission will need an additional \$30,000 to cover a \$12,000 unplanned increase in ICASS cost and \$18,000 to upgrade its computer system

USAID/Liberia Staffing Constraints

Currently, the Mission has two DH and 12 FSN employees. Because of shrinking OE funds in FY 2001, four of the FSN's were to be shifted to program activities. However, this will not be possible because the Mission's FY 2001 program budget has been cut, particularly in the child survival account. The Mission can now only move three FSN employees to the program budget. There is a need to increase its FSN staff level to 14 -- three program funded and 11 OE funded -- to adequately oversee its Development Assistance program. An FSN Health Specialist and an FSN Agriculture Specialist will be hired in FY 2001. The additional professional staff will also free up the Mission's two US Direct Hire employees to put more time on representational and policy issues.

Program Funding Request

Democracy and Governance

The Mission requests an additional \$900,000 DA and \$500,000 ESF in FY 02 and \$400,000 DA and \$1 million ESF in FY 03, so that we can put in place activities that could positively affect the outcome of the 2003 elections. There is a continued need to strengthen the capacity of civil society, the media, to promote decentralization, and to sensitize the population of its human rights and civic responsibilities. Most, if not all, of the planned assistance will help level the playing field in the lead up to the 2003 elections.

Child Survival

The Mission requests an additional \$1 Million of CSD funds to restore sharp cuts over the last few years. These funds will allow the Mission to maintain the services being provided by four NGOs through a network of 72 primary health care clinics and to provide an adequate pipeline. These health care facilities play a major roll in strengthening the resettlement process and promoting stability in rural areas.

The Mission requests \$500,000 in FY 2002, and \$1 million in FY 2003, to begin an HIV/AIDS activity. Although the Mission received more than one million condoms in FY 2000 to combat sexually transmitted diseases (including HIV/AIDS) and unwanted pregnancies, it is not clear if there will be further assistance provided for Liberia in this area. The Mission believes that HIV/AIDS prevention should be a part of the Mission's primary health care assistance. HIV/AIDS poses a significant threat to Liberia's desire and efforts to move to recovery and sustainable development.

Prioritization of Strategic Objectives:

Again this year, the Mission ranks SO2 ahead of SO1.

The goal of SO1 to support Liberia's democratic transition remains critical but it has proven to be both challenging and problematic. The enabling environment for democracy and governance work has deteriorated because of human rights violations, accusations of GOL's involvement in the war in Sierra Leone, and a clear trend in which the President is exerting increasing influence over the Judicial and Legislative Branches. In the current environment, the USAID program will place emphasis on working with the media, civil society, and increasing citizen awareness.

The discussion of the performance of the SOs shows that SO2 exceeded the Mission's expectations and continues to offer significant prospects for contributing to the resettlement process, and Liberia's national stability through improved primary health care and food security.

1. SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program

This Strategic Objective ended in September 2000. Under the new Transitional Strategy II (2001-2003), the Mission will continue programs and activities of the current Strategy. However, instead of lumping all activities under one SO, assistance will now be provided under two Special Objectives: SPO 669-003, Increased Use of Essential Primary Health Care Services through Civil Society and SPO 669-004, Increased Food Security in Targeted Areas. Activities under these SPOs will be designed to complement each other and those that will be carried out under SPO 669-005. The Mission will also increase its efforts to strengthen the capacity of Liberian NGOs so that assistance under the new Transitional Strategy can be sustained, in spite of future uncertainties.

2. SO1. Successful Democratic Transition Including Free and Fair Elections

Work in democracy and governance sector is critical. The activities under SO1 have facilitated the national dialogue on democracy and governance, strengthened the election process, helped to inform the electorate, and improved local capacity to monitor human rights incidents. Although assistance under SO1 ended in September 2000, the need to continue improved local capacity to monitor human rights incidents. In this regard, the Mission will build on activities that were implemented by the Justice Department, Carter Center, the National Democratic Institute, the International Republic Institute, and the International Foundation for Elections Systems. This will include assistance for the print and electronic media, civic education, and human rights

training. The Mission has begun to meet with its international and Liberian partners working in various sectors to identify activities that might be carried out to strengthen the capacity of Liberian non-governmental organizations and civic and human rights groups. Assistance will also be geared towards working with these groups and international organizations to improve the environment and prospects for free and fair national elections in 2003.

ENV Sub-Directive Amounts for FY 2001 Request

COUNTRY:						
S.O. # , Title	Total	Global climate change	Biodiversity	Environmentally sound energy	Urban and pollution prevention	Natural resource management
SO 1:	0					
SO 2:	0					
SO 3:	0					
SO 4:	0					
SO 5:	0					
SO 6:	0					
SO 7:	0					
SO 8:	0					
TOTAL PROGRAM	0	0	0	0	0	0

[List of Objective ID numbers](#)

ENV Sub-Directive Amounts for FY 2002 Request

COUNTRY:						
S.O. # , Title	Total	Global climate change	Biodiversity	Environmentally sound energy	Urban and pollution prevention	Natural resource management
SO 1:	0					
SO 2:	0					
SO 3:	0					
SO 4:	0					
SO 5:	0					
SO 6:	0					
SO 7:	0					
SO 8:	0					
TOTAL PROGRAM	0	0	0	0	0	0

[List of Objective ID numbers](#)

ENV Sub-Directive Amounts for FY 2002 Alternate Request

COUNTRY:						
S.O. # , Title	Total	Global climate change	Biodiversity	Environmentally sound energy	Urban and pollution prevention	Natural resource management
SO 1:	0					
SO 2:	0					
SO 3:	0					
SO 4:	0					
SO 5:	0					
SO 6:	0					
SO 7:	0					
SO 8:	0					
TOTAL PROGRAM	0	0	0	0	0	0

[List of Objective ID numbers](#)

ENV Sub-Directive Amounts for FY 2003 Request

COUNTRY:						
S.O. # , Title	Total	Global climate change	Biodiversity	Environmentally sound energy	Urban and pollution prevention	Natural resource management
SO 1:	0					
SO 2:	0					
SO 3:	0					
SO 4:	0					
SO 5:	0					
SO 6:	0					
SO 7:	0					
SO 8:	0					
TOTAL PROGRAM	0	0	0	0	0	0

[List of Objective ID numbers](#)

CSD Sub-Directive Amounts for FY 2001 Request

COUNTRY:									
S.O. # , Title	Total	Child Survival/Maternal Health			Vulnerable Children		Other Infectious Diseases*		
		Primary causes	Polio	Micronutrients	DCOF	HIV/AIDS	TB	Malaria	"Other"
SO 1:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 2:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 3:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 4:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 5:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 6:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 7:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 8:									
CSD	0								
Other	0								
	0	0	0				0	0	0
Total CSD	0	0	0				0	0	0
Total Other	0	0	0				0	0	0
TOTAL PROGRAM	0	0	0				0	0	0

Note: All funding for Malaria should now come from Infectious Diseases

CSD Sub-Directive Amounts for FY 2002 Request

COUNTRY:									
S.O. # , Title	Total	Child Survival/Maternal Health			Vulnerable Children		Other Infectious Diseases*		
		Primary causes	Polio	Micronutrients	DCOF	HIV/AIDS	TB	Malaria	"Other"
SO 1:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 2:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 3:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 4:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 5:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 6:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 7:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 8:									
CSD	0								
Other	0								
	0	0	0				0	0	0
Total CSD	0	0	0				0	0	0
Total Other	0	0	0				0	0	0
TOTAL PROGRAM	0	0	0				0	0	0

Note: All funding for Malaria should now come from Infectious Diseases

CSD Sub-Directive Amounts for FY 2002 Alternate Request

COUNTRY:									
S.O. # , Title	Total	Child Survival/Maternal Health			Vulnerable Children		Other Infectious Diseases*		
		Primary causes	Polio	Micronutrients	DCOF	HIV/AIDS	TB	Malaria	"Other"
SO 1:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 2:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 3:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 4:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 5:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 6:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 7:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 8:									
CSD	0								
Other	0								
	0	0	0				0	0	0
Total CSD	0	0	0				0	0	0
Total Other	0	0	0				0	0	0
TOTAL PROGRAM	0	0	0				0	0	0

Note: All funding for Malaria should now come from Infectious Diseases

CSD Sub-Directive Amounts for FY 2003 Request

COUNTRY:									
S.O. # , Title	Total	Child Survival/Maternal Health			Vulnerable Children		Other Infectious Diseases*		
		Primary causes	Polio	Micronutrients	DCOF	HIV/AIDS	TB	Malaria	"Other"
SO 1:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 2:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 3:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 4:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 5:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 6:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 7:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 8:									
CSD	0								
Other	0								
	0	0	0				0	0	0
Total CSD	0	0	0				0	0	0
Total Other	0	0	0				0	0	0
TOTAL PROGRAM	0	0	0				0	0	0

Note: All funding for Malaria should now come from Infectious Diseases

FY 2001 Budget Request by Program/Country

Fiscal Year: 2001 Program/Country:
 Approp: DA/CSD
 Scenario:

FY 2001 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2001
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2001 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2001 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2002 Budget Request by Program/Country

Fiscal Year: 2002 Program/Country:
 Approp: DA/CSD
 Scenario:

FY 2002 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2002 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2002 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2002 ALT Budget Request by Program/Country

Fiscal Year: 2002 ALT Program/Country:
 Approp: DA/CSD
 Scenario:

FY 2002 ALT Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002 ALT
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2002 ALT Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2002 ALT Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2003 Budget Request by Program/Country

Fiscal Year: 2003 Program/Country:
 Approp: DA/CSD
 Scenario:

FY 2003 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2003
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2003 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2003 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2001 Budget Request by Program/Country

Fiscal Year: 2001 Program/Country:
 Approp: ESF
 Scenario:

FY 2001 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2001
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2001 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2001 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2002 Budget Request by Program/Country

Fiscal Year: 2002 Program/Country:
 Approp: ESF
 Scenario:

FY 2002 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2002 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2002 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2002 ALT Budget Request by Program/Country

Fiscal Year: 2002 ALT Program/Country:
 Approp: ESF
 Scenario:

FY 2002 ALT Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002 ALT
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2002 ALT Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2002 ALT Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2003 Budget Request by Program/Country

Fiscal Year: 2003 Program/Country:
 Approp: ESF
 Scenario:

FY 2003 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2003
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2003 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2003 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2001 Budget Request by Program/Country

Fiscal Year: 2001 Program/Country:
 Approp: FSA
 Scenario:

FY 2001 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2001
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0						0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0						0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0						0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0						0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0						0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0						0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0						0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0						0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2001 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2001 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2002 Budget Request by Program/Country

Fiscal Year: 2002 Program/Country:
 Approp: FSA
 Scenario:

FY 2002 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2002 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2002 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2002 ALT Budget Request by Program/Country

Fiscal Year: 2002 ALT Program/Country:
 Approp: FSA
 Scenario:

FY 2002 ALT Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002 ALT
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2002 ALT Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2002 ALT Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2003 Budget Request by Program/Country

Fiscal Year: 2003 Program/Country:
 Approp: FSA
 Scenario:

FY 2003 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2003
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2003 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2003 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2001 Budget Request by Program/Country

Fiscal Year: 2001 Program/Country:
 Approp: AEED
 Scenario:

FY 2001 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2001
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0						0							0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2001 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2001 Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
TOTAL	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2002 Budget Request by Program/Country

Fiscal Year: 2002 Program/Country: LIBERIA
 Approp: AEEB
 Scenario:

FY 2002 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral	280	0						0					0	280	0
Field Spt		0											0	0	0
	280	0	0	0	0	0	0	0	0	0	0	0	0	280	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral	11,510	0	0				0	0	0					8,318	3,192
Field Spt		0	0					0	0					0	0
	11,510	0	0	0	0	0	0	0	0	0	0	0	0	8,318	3,192
SO 3: Increased Use of Essential Health Care Services															
Bilateral	0	3,150	0			400	500	1,000	500	0	750	0	0	0	3,150
Field Spt		0												0	0
	0	3,150	0	0	0	400	500	1,000	500	0	750	0	0	0	3,150
SO 4: Increased Food Security in Targeted Areas															
Bilateral		2,965	2,965			0	0	0	0	0	0	0	0	0	2,965
Field Spt		100	100											0	100
	0	3,065	3,065	0	0	0	0	0	0	0	0	0	0	0	3,065
SO 5: Civil Society Role in Democratic Governance Strengthened															
Bilateral	0	600	0	0	0	0	0	0	0	0	0	0	600		600
Field Spt		0												0	0
	0	600	0	0	0	0	0	0	0	0	0	0	600	0	600
SO 6:															
Bilateral		0													0
Field Spt		0												0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0												0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0												0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	11,790	6,715	2,965	0	0	400	500	1,000	500	0	750	0	600	8,598	9,907
Total Field Support	0	100	100	0	0	0	0	0	0	0	0	0	0	0	100
TOTAL PROGRAM	11,790	6,815	3,065	0	0	400	500	1,000	500	0	750	0	600	8,598	10,007

FY 2002 Request Agency Goal Totals	
Econ Growth	3,065
Democracy	600
HCD	400
PHN	2,000
Environment	0
GCC (from all Goals)	0

FY 2002 Account Distribution (DA only)	
DA Program Total	5,315
CSD Program Total	1,500
TOTAL	6,815

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2002 ALT Budget Request by Program/Country

Fiscal Year: 2002 ALT Program/Country: LIBERIA
 Approp: AEEB
 Scenario:

FY 2002 ALT Request															
S.O. #, Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002 ALT
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral	280	0						0						280	0
Field Spt		0												0	0
	280	0	0	0	0	0	0	0	0	0	0	0	0	280	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral	11,510	0												8,318	3,192
Field Spt		0												0	0
	11,510	0	0	0	0	0	0	0	0	0	0	0	0	8,318	3,192
SO 3: Increased Use of Essential Health Care Services															
Bilateral	0	3,415			0	515	500	1,500		500	400			0	3,415
Field Spt		100			0									0	100
	0	3,515	0	0	0	515	500	1,500	0	500		0	0	0	3,515
SO 4: Increased Food Security in Targeted Areas															
Bilateral		2,965													2,965
Field Spt		100	100												100
	0	3,065	3,065	0	0	0	0	0	0	0	0	0	0	0	3,065
SO 5: Civil Society Role in Democratic Governance Strengthened															
Bilateral		1,500											1,500		1,500
Field Spt		0												0	0
	0	1,500	0	0	0	0	0	0	0	0	0	0	1,500	0	1,500
SO 6:															
Bilateral		0													0
Field Spt		0												0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0												0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0												0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	11,790	7,880	2,965	0	0	515	500	1,500	0	500		0	1,500	8,598	11,072
Total Field Support	0	200	100	0	0	0	0	0	0	0		0	0	0	200
TOTAL PROGRAM	11,790	8,080	3,065	0	0	515	500	1,500	0	500		0	1,500	8,598	11,272

FY 2002 ALT Request Agency Goal Totals	
Econ Growth	3,065
Democracy	1,500
HCD	515
PHN	2,500
Environment	0
GCC (from all Goals)	0

FY 2002 ALT Account Distribution (DA only)	
DA Program Total	6,080
CSD Program Total	2,000
TOTAL	8,080

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

FY 2003 Budget Request by Program/Country

Fiscal Year: 2003 Program/Country: LIBERIA
 Approp: AEEB
 Scenario:

FY 2003 Request															
S.O. #, Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2003
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral	3,192	0												2,500	692
Field Spt		0													0
	3,192	0	0	0	0	0	0	0	0	0	0	0	0	2,500	692
SO 3: Increased Use of Essential Health Care Services															
Bilateral	3,450	4,196				515	500	1,200	500	1,000	481			3,452	4,194
Field Spt		0													0
	3,450	4,196	0	0	0	515	500	1,200	500	1,000		0	0	3,452	4,194
SO 4: Increased Food Security in Targeted Areas															
Bilateral	2,965	0												1,950	1,015
Field Spt		0													0
	2,965	0	0	0	0	0	0	0	0	0	0	0	0	1,950	1,015
SO 5: Civil Society Role in Democratic Governance Strengthened															
Bilateral	1,500	1,000											1,000	1,500	1,000
Field Spt		0													0
	1,500	1,000	0	0	0	0	0	0	0	0	0	0	1,000	1,500	1,000
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	11,107	5,196	0	0	0	515	500	1,200	500	1,000		0	1,000	9,402	6,901
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM	11,107	5,196	0	0	0	515	500	1,200	500	1,000		0	1,000	9,402	6,901

FY 2003 Request Agency Goal Totals	
Econ Growth	0
Democracy	1,000
HCD	515
PHN	3,200
Environment	0
GCC (from all Goals)	0

FY 2003 Account Distribution (DA only)	
DA Program Total	2,496
CSD Program Total	2,700
TOTAL	5,196

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)
 Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.
 For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account.

USDH Staffing Requirements by Backstop, FY 2001 - FY 2004

Mission:

USAID/LIBERIA

Occupational Backstop (BS)	Number of USDH Employees in Backstop in:			
	FY 2001	FY 2002	FY 2003	FY 2004
Senior Management				
SMG - 01	1	1	1	1
Program Management				
Program Mgt - 02	1	1	1	1
Project Dvpm Officer - 94				
Support Management				
EXO - 03				
Controller - 04				
Legal - 85				
Commodity Mgt. - 92				
Contract Mgt. - 93				
Sector Management				
Agriculture - 10 & 14				
Economics - 11				
Democracy - 12				
Food for Peace - 15				
Private Enterprise - 21				
Engineering - 25				
Environment - 40 & 75				
Health/Pop. - 50				
Education - 60				
Total	2	2	2	2

GDOs: If you have a position that is currently designated a BS-12 GDO, list that position under the occupational backstop that most closely reflects the skills needed for the position.
RUDOs: do not forget to include those who were in UE-funded RUDO positions.
 remaining **IDIs:** list under the occupational Backstop for the work they do.

Please e-mail this worksheet in Excel to: Maribeth Zankowski@HR.PPIM@aidw and to M. Cary Kauffman@HR.PPIM@aidw as well as include it with your R4 submission.

OPERATING EXPENSES

Org. Title: USAID/LIBERIA		FY 2001 Estimate			FY 2002 Target			FY 2003 Target			FY 2003 Request		
Org. No: 21669		Dollars	TF	Total									
OC													
11.1	Personnel compensation, full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.1	Base Pay & pymt. for annual leave balances - FNDH			0.0			0.0			0.0			0.0
	Subtotal OC 11.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11.3	Personnel comp. - other than full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.3	Base Pay & pymt. for annual leave balances - FNDH			0.0			0.0			0.0			0.0
	Subtotal OC 11.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11.5	Other personnel compensation	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.5	USDH			0.0			0.0			0.0			0.0
11.5	FNDH			0.0			0.0			0.0			0.0
	Subtotal OC 11.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11.8	Special personal services payments	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.8	USPSC Salaries			0.0			0.0			0.0			0.0
11.8	FN PSC Salaries	124.3		124.3	96.3		96.3	98.9		98.9	98.9		98.9
11.8	IPA/Details-In/PASAs/RSSAs Salaries			0.0			0.0			0.0			0.0
	Subtotal OC 11.8	124.3	0.0	124.3	96.3	0.0	96.3	98.9	0.0	98.9	98.9	0.0	98.9
12.1	Personnel benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	USDH benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	Educational Allowances			0.0			0.0			0.0			0.0
12.1	Cost of Living Allowances	2.6		2.6	2.6		2.6	2.6		2.6	2.6		2.6
12.1	Home Service Transfer Allowances			0.0	1.0		1.0			0.0			0.0
12.1	Quarters Allowances			0.0			0.0			0.0			0.0
12.1	Other Misc. USDH Benefits			0.0			0.0			0.0			0.0
12.1	FNDH Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	* Payments to FSN Voluntary Separation Fund - FNDH			0.0			0.0			0.0			0.0
12.1	Other FNDH Benefits			0.0			0.0			0.0			0.0
12.1	US PSC Benefits			0.0			0.0			0.0			0.0
12.1	FN PSC Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	* Payments to FSN Voluntary Separation Fund - FN PSC	11.8		11.8	7.4		7.4	7.6		7.6	7.6		7.6
12.1	Other FN PSC Benefits	34.7		34.7	27.2		27.2	28.6		28.6	28.6		28.6
12.1	IPA/Detail-In/PASA/RSSA Benefits			0.0			0.0			0.0			0.0
	Subtotal OC 12.1	49.1	0.0	49.1	38.2	0.0	38.2	38.8	0.0	38.8	38.8	0.0	38.8
13.0	Benefits for former personnel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	FNDH	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	Severance Payments for FNDH			0.0			0.0			0.0			0.0
13.0	Other Benefits for Former Personnel - FNDH			0.0			0.0			0.0			0.0

OPERATING EXPENSES

Org. Title: USAID/LIBERIA		FY 2001 Estimate			FY 2002 Target			FY 2003 Target			FY 2003 Request		
Org. No: 21669		Dollars	TF	Total									
OC													
13.0	FN PSCs	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	Severance Payments for FN PSCs			0.0			0.0			0.0			0.0
13.0	Other Benefits for Former Personnel - FN PSCs			0.0			0.0			0.0			0.0
	Subtotal OC 13.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21.0	Travel and transportation of persons	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Training Travel	3.0		3.0	6.0		6.0	6.0		6.0	6.0		6.0
21.0	Mandatory/Statutory Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Post Assignment Travel - to field			0.0	4.0		4.0			0.0			0.0
21.0	Assignment to Washington Travel			0.0			0.0	4.0		4.0	4.0		4.0
21.0	Home Leave Travel	3.8		3.8			0.0	3.8		3.8	3.8		3.8
21.0	R & R Travel	3.0		3.0	7.6		7.6	7.6		7.6	7.6		7.6
21.0	Education Travel			0.0			0.0			0.0			0.0
21.0	Evacuation Travel			0.0			0.0			0.0			0.0
21.0	Retirement Travel			0.0			0.0			0.0			0.0
21.0	Pre-Employment Invitational Travel			0.0			0.0			0.0			0.0
21.0	Other Mandatory/Statutory Travel	5.0		5.0	5.0		5.0	5.0		5.0	5.0		5.0
21.0	Operational Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Site Visits - Headquarters Personnel	10.0		10.0	10.0		10.0	10.0		10.0	10.0		10.0
21.0	Site Visits - Mission Personnel	5.0		5.0	5.0		5.0	5.0		5.0	5.0		5.0
21.0	Conferences/Seminars/Meetings/Retreats	10.0		10.0	10.0		10.0	10.0		10.0	10.0		10.0
21.0	Assessment Travel	5.0		5.0	5.0		5.0	5.0		5.0	5.0		5.0
21.0	Impact Evaluation Travel			0.0			0.0			0.0			0.0
21.0	Disaster Travel (to respond to specific disasters)			0.0			0.0			0.0			0.0
21.0	Recruitment Travel			0.0			0.0			0.0			0.0
21.0	Other Operational Travel			0.0			0.0			0.0			0.0
	Subtotal OC 21.0	44.8	0.0	44.8	52.6	0.0	52.6	56.4	0.0	56.4	56.4	0.0	56.4
22.0	Transportation of things	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
22.0	Post assignment freight			0.0	8.0		8.0			0.0			0.0
22.0	Home Leave Freight	1.5		1.5	1.5		1.5	1.5		1.5	1.5		1.5
22.0	Retirement Freight			0.0			0.0			0.0			0.0
22.0	Transportation/Freight for Office Furniture/Equip.			0.0	0.8		0.8	0.9		0.9	0.9		0.9
22.0	Transportation/Freight for Res. Furniture/Equip.			0.0			0.0			0.0			0.0
	Subtotal OC 22.0	1.5	0.0	1.5	10.3	0.0	10.3	2.4	0.0	2.4	2.4	0.0	2.4
23.2	Rental payments to others	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
23.2	Rental Payments to Others - Office Space			0.0			0.0			0.0			0.0
23.2	Rental Payments to Others - Warehouse Space			0.0			0.0			0.0			0.0
23.2	Rental Payments to Others - Residences	0.0		0.0			0.0			0.0			0.0

OPERATING EXPENSES

Org. Title: USAID/LIBERIA Org. No: 21669 OC												
	FY 2001 Estimate			FY 2002 Target			FY 2003 Target			FY 2003 Request		
	Dollars	TF	Total									
Subtotal OC 23.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
23.3 Communications, utilities, and miscellaneous charges	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
23.3 Office Utilities			0.0			0.0			0.0			0.0
23.3 Residential Utilities	0.0		0.0			0.0			0.0			0.0
23.3 Telephone Costs	6.0		6.0	6.0		6.0	6.0		6.0	6.0		6.0
23.3 IT Software Leases			0.0			0.0			0.0			0.0
23.3 IT Hardware Lease			0.0			0.0			0.0			0.0
23.3 Commercial Time Sharing			0.0			0.0			0.0			0.0
23.3 Postal Fees (Other than APO Mail)	0.5		0.5	0.2		0.2	0.2		0.2	0.2		0.2
23.3 Other Mail Service Costs			0.0			0.0			0.0			0.0
23.3 Courier Services	2.0		2.0	2.0		2.0	2.0		2.0	2.0		2.0
Subtotal OC 23.3	8.5	0.0	8.5	8.2	0.0	8.2	8.2	0.0	8.2	8.2	0.0	8.2
24.0 Printing and Reproduction			0.0			0.0			0.0			0.0
Subtotal OC 24.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
25.1 Advisory and assistance services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.1 Studies, Analyses, & Evaluations			0.0			0.0			0.0			0.0
25.1 Management & Professional Support Services			0.0			0.0			0.0			0.0
25.1 Engineering & Technical Services			0.0			0.0			0.0			0.0
Subtotal OC 25.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
25.2 Other services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.2 Office Security Guards			0.0			0.0			0.0			0.0
25.2 Residential Security Guard Services	54.2		54.2	54.2		54.2	54.2		54.2	54.2		54.2
25.2 Official Residential Expenses			0.0			0.0			0.0			0.0
25.2 Representation Allowances	0.4		0.4	0.4		0.4	0.4		0.4	2.0		2.0
25.2 Non-Federal Audits			0.0			0.0			0.0			0.0
25.2 Grievances/Investigations			0.0			0.0			0.0			0.0
25.2 Insurance and Vehicle Registration Fees	1.5		1.5	1.5		1.5	1.5		1.5	1.5		1.5
25.2 Vehicle Rental			0.0			0.0			0.0			0.0
25.2 Manpower Contracts			0.0			0.0			0.0			0.0
25.2 Records Declassification & Other Records Services			0.0			0.0			0.0			0.0
25.2 Recruiting activities			0.0	0.3		0.3	0.2		0.2	0.2		0.2
25.2 Penalty Interest Payments			0.0			0.0			0.0			0.0
25.2 Other Miscellaneous Services	2.5		2.5	2.5		2.5	2.5		2.5	2.5		2.5
25.2 Staff training contracts			0.0			0.0			0.0			0.0
25.2 IT related contracts			0.0			0.0			0.0			0.0
Subtotal OC 25.2	58.6	0.0	58.6	58.9	0.0	58.9	58.8	0.0	58.8	60.4	0.0	60.4

OPERATING EXPENSES

Org. Title: USAID/LIBERIA		FY 2001 Estimate			FY 2002 Target			FY 2003 Target			FY 2003 Request		
Org. No: 21669		Dollars	TF	Total									
OC													
25.3	Purchase of goods and services from Government accounts	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.3	ICASS	384.6		384.6	384.6		384.6	384.6		384.6	423.1		423.1
25.3	All Other Services from Other Gov't. accounts			0.0			0.0			0.0			0.0
	Subtotal OC 25.3	384.6	0.0	384.6	384.6	0.0	384.6	384.6	0.0	384.6	423.1	0.0	423.1
25.4	Operation and maintenance of facilities	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.4	Office building Maintenance			0.0			0.0			0.0			0.0
25.4	Residential Building Maintenance	0.3		0.3			0.0			0.0			0.0
	Subtotal OC 25.4	0.3	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
25.6	Medical Care			0.0			0.0			0.0			0.0
	Subtotal OC 25.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
25.7	Operation/maintenance of equipment & storage of goods	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.7	IT and telephone operation and maintenance costs			0.0			0.0			0.0			0.0
25.7	Storage Services			0.0			0.0			0.0			0.0
25.7	Office Furniture/Equip. Repair and Maintenance			0.0			0.0			0.0			0.0
25.7	Vehicle Repair and Maintenance	1.5		1.5	1.5		1.5	1.5		1.5	3.0		3.0
25.7	Residential Furniture/Equip. Repair and Maintenance			0.0			0.0			0.0			0.0
	Subtotal OC 25.7	1.5	0.0	1.5	1.5	0.0	1.5	1.5	0.0	1.5	3.0	0.0	3.0
25.8	Substance & spt. of persons (by contract or Gov't.)			0.0			0.0			0.0			0.0
	Subtotal OC 25.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
26.0	Supplies and materials	1.8		1.8	8.4		8.4	7.4		7.4	7.4		7.4
	Subtotal OC 26.0	1.8	0.0	1.8	8.4	0.0	8.4	7.4	0.0	7.4	7.4	0.0	7.4
31.0	Equipment	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
31.0	Purchase of Residential Furniture/Equip.			0.0			0.0			0.0			0.0
31.0	Purchase of Office Furniture/Equip.			0.0			0.0			0.0			0.0
31.0	Purchase of Vehicles			0.0			0.0			0.0			0.0
31.0	Armoring of Vehicles			0.0			0.0			0.0			0.0
31.0	Purchase of Printing/Graphics Equipment			0.0			0.0			0.0			0.0
31.0	IT Hardware purchases			0.0	16.0		16.0	18.0		18.0	18.0		18.0
31.0	IT Software purchases			0.0			0.0			0.0	0.0		0.0
	Subtotal OC 31.0	0.0	0.0	0.0	16.0	0.0	16.0	18.0	0.0	18.0	18.0	0.0	18.0
32.0	Lands and structures	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		

OPERATING EXPENSES

Org. Title: USAID/LIBERIA												
Org. No: 21669												
OC	FY 2001 Estimate			FY 2002 Target			FY 2003 Target			FY 2003 Request		
	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
32.0	Purchase of Land & Buildings (& bldg. construction)		0.0			0.0			0.0			0.0
32.0	Purchase of fixed equipment for buildings		0.0			0.0			0.0			0.0
32.0	Purchase of fixed security equipment for buildings		0.0			0.0			0.0			0.0
32.0	Building Renovations/Alterations - Office		0.0			0.0			0.0			0.0
32.0	Building Renovations/Alterations - Residential		0.0			0.0			0.0			0.0
	Subtotal OC 32.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
42.0	Claims and indemnities					0.0						0.0
	Subtotal OC 42.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL BUDGET			675.0	0.0	675.0	675.0	0.0	675.0	675.0	0.0	675.0	716.6
												716.6

Additional Mandatory Information

Dollars Used for Local Currency Purchases

Exchange Rate Used in Computations

* If data is shown on either of these lines, you MUST submit the form showing deposits to and withdrawals from the FSN Voluntary Separation Fund.
 On that form, OE funded deposits must equal:

11.8

7.4

7.6

Organization: USAID/LIBERIA

Foreign National Voluntary Separation Account									
Action	FY 2001			FY 2002			FY 2003		
	OE	Program	Total	OE	Program	Total	OE	Program	Total
Deposits	11.8	0.0	11.8	7.4		7.4	7.6		7.6
Withdrawals	0.0	0.0	0.0	0.0		0.0	0.0		0.0

Local Currency Trust Funds - Regular				
	FY 2001 Estimate	FY 2002 Target	FY 2003 Target	FY 2003 Request
Balance Start of Year	0.0	0.0	0.0	0.0
Obligations	0.0	0.0	0.0	0.0
Deposits				
Balance End of Year	0.0	0.0	0.0	0.0

Exchange Rate _____

Local Currency Trust Funds - Real Property				
	FY 2001 Estimate	FY 2002 Target	FY 2003 Target	FY 2003 Request
Balance Start of Year	0.0	0.0	0.0	0.0
Obligations	0.0	0.0	0.0	0.0
Deposits	0.0	0.0	0.0	0.0
Balance End of Year	0.0	0.0	0.0	0.0

Exchange Rate _____

Information Annex - Environmental Regulations

1. Planned Activities

In fulfillment of USAID guidelines, the Mission plans to submit one IEE in Fiscal Year 2003. This consists of an IEE for a micro-finance intervention under the Africa Food Security Initiative (AFSI) agriculture project. This intervention will buttress the AFSI activities by eliminating the gap between the farm gate and the market, by enabling market women and other groups to access credit, which they will use to purchase and transport produce from the farm gate to the market. A component of this activity will address other value-added post-harvest issues, including processing, packaging and preservation. Mission intends to implement this project in collaboration with the American Refugees Commission, which is already implementing a micro-finance project initiative in Liberia.

An additional environmental activity will include the completion of the Lutheran World Federation/World Relief IEE, which has already been submitted to the AFR/SD Environmental Officer, addressing on his concerns and recommended changes. This is the last of the five IEEs approved by the REO in FY99, but had certain restrictions and conditions, which must be respected by the Mission and its collaborating partners. These included:

- 1). The prohibition of certain actions by the NGO collaborating partners, such as draining swamp lands, clearing forestlands and building/rehabilitation of roads that would cause erosion
- 2). The Mission is required to organize a Programmatic Environmental Assessment (PEA) done over the next two years. USAID/Washington and the Mission are concerned that forests in Liberia and several Sub-Saharan African countries are being threatened by uncontrolled cutting. The restrictions included in the IEEs are intended to curtail these actions.

Mission will field a team of environmental and agro-ecological experts, which will determine the need to conduct the PEA for this activity, estimate the costs of the assessment, and address other relevant issues. No date has been established for these activities, given that the final project proposal has not been submitted to Mission.

Compliance with Previously Approved Initial Environmental Examinations and Environmental Assessments

All of activities carried out under USAID's two strategic objectives, including the PL 480 Title II assistance, have adhered to the previously approved IEEs and EAs. One implementing partner has submitted Environmental Status Reports, while the others are preparing their individual reports.

Success Stories

TRADITIONAL MIDWIVES, PARTNERS FOR THE DELIVERY OF ESSENTIAL MCH SERVICES – THE LIBERIAN EXPERIENCE.

There has been training for Traditional Midwives in Liberia focusing on clean and safe delivery since the 1950s. These Traditional Midwives now receive licenses from the Liberian Board of Nursing and Midwifery that are renewed annually through their respective supervisors. The responsibilities of the supervisors include conducting regular training sessions to upgrade the performance of the traditional midwives, periodically inspecting their delivery kits and reviewing their delivery records with the view of providing the appropriate on-the-spot training.

With the current scarcity of professionally trained health manpower, especially in the remote communities of Liberia, the need to improve the capacity of traditional midwives to deliver essential community based Maternal Child Health (MCH) services can not be over-emphasized.

The United States Agency for International Development (USAID) provides funding to four international non-governmental organizations – World Vision International, Save the Children Fund/United Kingdom, AFRICARE and the International Rescue Committee - for the revitalization of primary health care services. These four international non-governmental organizations are supporting seventy-four health facilities that are providing primary health care services to residents of 1,307 remote communities in Lower Lofa, Bomi, Grand Cape Mount, Montserrado, Margibi, Bong and Nimba Counties with the estimated population of more than 1.5 million inhabitants.

Statistics from these 1,307 remote communities have shown that Traditional Midwives performed about 75% of deliveries outside health facilities. Results of surveys conducted by World Vision, Save the Children Fund/United Kingdom, AFRICARE and the International Rescue Committee confirmed the fact that Traditional Midwives do a significant proportion of the deliveries in communities. These survey results revealed that 81% of deliveries in the catchment areas of the International Rescue Committee are attended by Traditional Midwives, 78% of deliveries in the catchment areas of Save the Children Fund/United Kingdom are attended by Traditional Midwives, 77% of deliveries in the catchment areas of World Vision are attended by Traditional Midwives, and 68% of deliveries in the catchment areas of AFRICARE are attended by Traditional Midwives.

Operational Research conducted to determine the possible causes for the significant proportion of deliveries being attended by Traditional Midwives in remote areas revealed the following:

- 1 The homes of the Traditional Midwives are opened 24 hours to attend deliveries.
- 2 Most women usually get in labor at midnight or early in the morning when the clinics are still closed to the public.
- 3 Unlike the professionally trained Certified Midwives who are most often younger, Traditional Midwives are among the elderly, influential and highly respected women in the

community and hence most pregnant women in rural areas have higher preference for their services as child birth has always been culturally considered to be a sacred ceremony that must be performed by highly respected and influential women in the community.

In view of these findings, more emphasis was placed on providing the requisite training aimed at upgrading the skills of Traditional Midwives to deliver community based maternal child health services and facilitating the replenishment of their delivery supplies.

Traditional Midwives were trained to become health promoters, community mobilizers and change agents for health development. Topics discussed during training sessions included: Malaria prevention and control, Sexually Transmitted Infections including HIV/AIDS, Sanitation, Community Participation and Development, Immunization, Diarrheal Control, Identification of high risk pregnancy, the benefit of prompt and appropriate referrals, and Child Rights Issues.

Certified Midwives assigned at the clinics made periodic out-reach visitations to the homes of Traditional Midwives and provided on the spot training. Certified Midwives also facilitated the process for Traditional Midwives to accompany their clients to the prenatal clinics and participate in the antenatal assessment. This formed part of the on-going training provided to the Traditional Midwives and reinforced the team spirit between them and the Certified Midwives. As a result of this, the Traditional Midwives promptly referred complicated deliveries to the Certified Midwives in the clinics for appropriate management thus reducing maternal mortality in these remote communities.

Traditional Midwives command a wealth of respect from the communities in which they live. They show a great deal of patience, consideration, understanding and non-judgmental attitudes in dealing with their clients. They consider their roles as midwives as a sacred and honorable obligation to their communities. They maintain personal relationship with their clients.

The Liberian experience has revealed that it is essential to work with Traditional Midwives not only for clean and safe deliveries, health education and early detection of complications for prompt referrals, but also to improve their capacity to use home-based life saving skills for the prevention of maternal, neonatal and infant mortality. This is because most maternal and/or newborn complications cannot be predicted and are life threatening. It is therefore very expedient for the Traditional Midwives to be empowered with the requisite skills to take the appropriate action/s as they refer women for EOC realizing the difficulties in accessing the referral facilities in these remote communities.

FY 2003 OE AND WORKFORCE NARRATIVE

WORKFORCE LEVEL

The Mission has a workforce level of 12 this fiscal year. Two (2) USDH and 10 FSNPSCs. All the local staff is OE funded this fiscal year. However, two of the FSN employees will be moved over to program next fiscal year. We intend to employ two highly professional local staff in 2002, one program funded Agriculture Specialist, and an OE funded Health Specialist. This will bring the total workforce level of the mission to 14. The mission may also to hire a DG person in FY 2002 pending an increase in the D/G account and the availability of ESF fund to prepare for Liberia's 2003 elections. This will bring the staff level to 15 (13 local staff and 2 USDHs).

OE REQUEST

USAID/Liberia has straight-line the budget from FY 01 through 03 using FY 00 OE level as guide. However, the mission will need additional \$30,000.00 to pay to the following line items this fiscal year:

1. An amount of \$12,000.00 to pay for a short fall in ICASS cost, and
2. The sum of \$18,000.00.00 to upgrade the Mission's computers;

In FY 2002 we will need additional money to hire governance Specialist, procure four new computers, and cover post transfer cost of a new Director. We also expect ICASS and residential guard services to increase by ten percent. ICASS is increasing every year. With these expected increases, the Mission requests that the OE level for FY 2002 be increased to \$700,000.00.

The request level for FY 2003 is \$740,000.00 to pay for expected increases in ICASS, residential guard services, staff salaries and benefits, transfer to Washington cost for the Program Officer, and the procurement of additional office equipment.

We have tried to keep the budget at a straight-line level for the past three years.

USAID/LIBERIA

Resource Request Table

FINANCIAL PLAN RESOURCE REQUEST – FISCAL YEARS 2001-2003				
SPO 3:	Increased Use of Essential Health Care Services			
<u>Development Assistance</u> Project Number	Project Title	FY 2001	FY 2002	FY 2003
669-0235	Prosthetics & Orthotics Support UMCOR 1/	-0	400,000	515,901
<u>Population</u>				
669-0232.3	Better Health Practices - WVI	300,000	200,000	150,000
669-0228	Community Health Initiatives - Africare	550,000	300,000	350,000
Total DA		850,000	900,000	1,015,901
<u>Child Survival</u>				
669-0228	Community Health Practices - Africare	0.00	199,000	199,000
669-0232.1	Better Health Practices - SCF/UK	300,000.00	266,000	266,000
669-0232.2	Better Health Practices - IRC	400,000.00	335,000	335,000
669-0232.3	Better Health Practices - WVI	150,000.00	200,000	200,000
669-0236	War Affected Youth Support II -UNICEF <u>1/</u>	0.00	750,000	480,535
<u>AFR.SD</u>				
698-0559	WHO Polio	500,000	500,000	500,000
Total CSD		1,350,000	2,250,000	1,980,535
Total SPO 3		2,200,000	3,150,000	2,996,436

[1] Funds to be provided by G/HPN

USAID/LIBERIA

Resource Request Table

ALTERNATIVE FINANCIAL PLAN ALTERNATIVE RESOURCE REQUEST – FISCAL YEARS 2001-2003				
SPO 3:	Increased Use of Essential Health Care Services			
<u>Development Assistance</u> Project Number	Project Title	FY 2002 Actual	FY 2002 Alternative	FY 2003 Alternative
669-0235	Prosthetics & Orthotics Support UMCOR 1/	400,000	400,000	515,901
<u>Population</u>				
669-0232.3	Better Health Practices - WVI	200,000	200,000	300,000
669-0228	Community Health Initiatives - Africare	300,000	300,000	500,000
Total DA		900,000	900,000	1,315,901
<u>Child Survival</u>				
669-0228	Community Health Practices - Africare	199,000	300,000	200,000
669-0232.1	Better Health Practices - SCF/UK	266,000	400,000	300,000
669-0232.2	Better Health Practices - IRC	335,000	450,000	450,000
669-0232.3	Better Health Practices - WVI	200,000	350,000	250,000
669-0236	War Affected Youth Support II -UNICEF 1	750,000	750,000	480,535
<u>AFR.SD</u>				
669-0237	HIV/AIDS	0	500,000	500,000
698-0559	WHO Polio	500,000	500,000	500,000
Total CSD		2,250,000	3,250,000	2,680,535
Total SPO 3		3,150,000	4,150,000	3,996,436

[1] Funds to be provided by G/HPN

USAID/LIBERIA

Resource Request Table*

FINANCIAL PLAN RESOURCE REQUEST – FISCAL YEARS 2001-2003				
SPO 4	Increased Food Security in Targeted Areas			
<u>Development Assistance</u>	Project Title	FY 2001	FY 2002	FY 2003
669-0224	Accelerated Training - PSF	223,230.00		
669-0233.2	Rehab of Liberia's Food Prod. - WVI	1,135,073.00	900,000.00	900,000.00
669-0233.3	Rehab of Liberia's Food Prod. - LWS	700,000.00	800,000.00	800,000.00
669-0233.4	Rehab of Liberia's Food Prod. - ARC	600,000.00	750,000.00	750,000.00
669-0233.5	Rehab of Liberia's Food Prod. 3 FSN Staff	81,300.00	40,000.00	40,000.00
669-0234	TAP Food Aid Assistance - CRS	474,947.00	475,000.00	475,000.00
698-0478	USDA/RSSA	55,450.00	1000,000.00	100,000.00
Total DA		3,270,000.00	3,065,000	3,065,000
Total SPO 4		3,270,000.00	3,065,000	3,065,000

*No alternative table was prepared for this SO.

USAID/LIBERIA

Resource Request Table

FINANCIAL PLAN RESOURCE REQUEST – FISCAL YEARS 2001-2003				
SPO 5	Civil Role in Democratic Governance Strengthened			
<u>Development Assistance</u> Project Number	Project Title	FY 2001	FY 2002	FY 2003
669-0219	Liberia Election Management Assistance <u>1/</u>	600,000.00	600,000.00	600,000.00
Total DA		600,000.00	600,000.00	600,000.00
Total SPO 5		600,000.00	600,000.00	600,000.00

1/ - This excludes \$1,000,000.00 DA carryover from FY 00

Resource Request Table

ALTERNATIVE FINANCIAL PLAN ALTERNATIVE RESOURCE REQUEST – FISCAL YEARS 2001-2003				
SPO 5:	Civil Role in Democratic Governance Strengthened			
<u>Development Assistance</u> Project Number	Project Title	FY 2002 Actual	FY 2002 Alternative	FY 2003 Alternative
669-0219	Liberia Election Management Assistance <u>1/</u>	600,000.00	1,500,000.00	1,000,000.00
Total DA		600,000.00	1,500,000.00	1,000,000.00
<u>Economy Support Fund</u>				
669-0219	Liberia Election Management Assistance	0.00	500,000.00	1,000,000.00
Total ESF		0.00	500,000.00	1,000,000.00
Total SPO 5		600,000.00	2,000,000.00	2,000,000.00

1/ - This excludes \$1,000,000.00 DA carryover from FY 00