

SARA WORK PLAN FOR 1999

INTRODUCTION

Under this work plan, the SARA Project will complete the activities and continue the accomplishments of HHRAA and SARA's work during the previous six years. It continues to take into account the recommendations of the HHRAA Midterm Assessment and Strategic Objectives. As in recent years, the main focus of the activities will be on dissemination and advocacy to ensure that the key findings and messages emerging from the AFR/SD/HRD portfolio are reaching the appropriate audiences. Of necessity, SARA is a project responsive to the Africa region's needs, and USAID and REDSO requests channeled through AFR/SD, so additional activities may gain priority during the year. SARA will seek to be responsive to AFR/SD/HRD requests relating to

- dissemination and advocacy opportunities
- consultative and professional meetings
- collaboration with other USAID projects or donors
- work with African institutions

As a result of this flexibility, activities might be dropped from, or added to this work plan during the year. But whatever changes are made will be in accord, and consistent with the SARA contract and approved by the SD CTO for SARA.

In this year's plan, we have arranged activities in priority order and have made estimates of the cost of each. Some activities will require staff time only, and thus have no estimated cost listed here.



WITH THE COMPLIMENTS OF
The SARA Project

OVERALL OBJECTIVES FOR 1999

- 1 Support AFR/SD systems for portfolio management and evaluation of HHRAA activities, especially the documentation of impact
- 2 Develop and maintain innovative channels of communication with the field (USAID Missions, REDSOs and African institutions)
- 3 Collaborate with various HHRAA cooperating agencies in packaging, disseminating, and advocating the use of information generated by the AFR/SD Analytic Agenda
- 4 Strengthen and oversee African institutions' participation in the implementation of HHRAA activities

AREA I ACTIVITIES SUPPORTING STRATEGIC OBJECTIVE 7 (Child Survival, Nutrition and Health Care Financing)

Child Survival Objectives for 1999

- 1 Assist AFR/SD in the management of its Child Survival Portfolio
- 2 Further the implementation of IMCI in the African context by putting emphasis on BCC, quality assurance efforts, pre-service training and the development of support systems
- 3 Coordinate with the USAID Global Bureau's implementation of projects to strengthen regional approaches for improving child health
- 4 Identify and work with regional African institutions to further the child health agenda

Activity	Output	Due Date	Estimated Cost	Responsible Person
1 Assist AFR/SD in the management of its Child Survival portfolio and development of advocacy plans, where needed, including the malaria research agenda-setting process	Strategies discussed and implemented	December 1999	\$40,000	S Prysor-Jones S Duale

2	Assist AFR/SD/HRD in the implementation and monitoring of its collaborative work with WHO/AFRO in the area of IMCI	AFRO work plan includes key issues, implementation tracked	December 1999	\$40,000	S Prysor-Jones
3	Collaborate with UNICEF, AFRO and BASICS on developing strategies and tools for community child health and facilitating their implementation	Strategies developed, implementation of strategies initiated	December 1999	\$50,000	S Prysor-Jones
4	Assist AFR/SD/HRD in monitoring its grant to AVSC and participate in the "expert" committee to facilitate the adaptation of the COPE methodology for child survival	Grant monitored, SARA participation in expert committee carried out	December 1999		S Prysor-Jones
5	Collaborate with BASICS, FHA, London School to follow up on recommendations for capacity building for CATCH	Work plans discussed and implemented, new tasks taken on by regional institutions	December 1999	\$20,000	S Prysor-Jones
6	Finalize and disseminate descriptions of qualitative research tools for use by program managers and researchers	Compilation of descriptions published and used at regional training	December 1999		S Prysor-Jones L Shafritz P Winch
7	Present findings from TDR studies in appropriate package, and disseminate	Materials packaged and disseminated	December 1999		R Bery S Duale

8	Repackage other malaria information such as qualitative research tool, malaria in pregnancy, other research results, etc	Information, research results repackaged	December 1999	\$30,000	R Bery C Baume S Duale L Shafritz
9	Technical assistance to AFR/SD/HRD in the implementation and monitoring of its collaborative work with WHO/AFRO in strengthening malaria prevention and control programs	Resource persons for meetings provided, activities reviewed & evaluated, reports prepared and disseminated	December 1999	\$50,000	S Duale Consultant
10	Assist with dissemination of quality assurance (QA) tools and lessons learned in Niger (with URC) (Regional Conference, October 1998)	Strategy developed, lessons learned and tools disseminated, mechanisms identified for extension	December 1999		S Prysor-Jones
11	Organize consultative meeting, develop issues paper and support initiatives to improve supplies for child health at community level	Issues paper, consultative meeting, strategies developed	December 1999		S Prysor-Jones

<u>Nutrition Objectives for 1999</u>				
1	In collaboration with partner CAs and regional institutions, continue developing and implementing action plans for each activity aimed at ensuring research utilization and policy/program impacts			
2	Explore new approaches for achieving and assessing impact (e.g., utilize a variety of channels such as the media, develop policy-level advocacy strategies, leverage HHRAA/SARA follow-up activities with other donors)			
3	Assist in disseminating and promoting the use of the Africa Bureau Framework for the Implementation of Child Survival Programs			
4	Organize and carry out analysis, dissemination and advocacy activities in support of the nutrition results package			
Activity	Output	Due Date	Estimated Cost	Responsible Person
1 Assist AFR/SD in the selection of key messages and development of specific dissemination and advocacy action plans for priority issues	Plans developed, advocacy initiated	December 1999		E Piwoz M Nturu
2 Assist AFR/SD in the management of its nutrition portfolio (priorities include the GHAI, completion of the Africa nutrition results package, HIV and breastfeeding and women's nutrition) - PROFILES follow-up in West Africa and/or related to GHAI - HIV and infant feeding follow-up - With ECSA - Meeting on qualitative research protocols/findings	SOWs developed and monitored for HHRAA research and analysis activities, study results reviewed, consultative meetings organized, as appropriate	December 1999	\$50,000 \$50,000 \$50,000	E Piwoz S Prysor-Jones M Nturu

3	Assist AFR/SD in the advocacy and dissemination of key messages and research findings through publications, workshop/meetings, media reporting, targeted communications, etc	Publications, meetings, workshops, press releases, e-notes, etc	December 1999		E Piwoz M Nturu R Bery
4	Continue dissemination of the <i>Time to Act</i> , SARA issues paper(s), <i>Designing by Dialogue</i> , <i>Facts for Feeding</i> to target audiences (see general Child Survival Work Plan)	Paper disseminated	December 1999		E Piwoz R Bery SARA Production Team
5	<p>Prepare new tools/papers for use in nutrition program planning and policy decisions, including tools for research and training related to HIV and infant feeding, and technical justification for women's minimum package in collaboration with Linkages</p> <ul style="list-style-type: none"> - Develop new paper or tool on HIV and nutrition - Community nutrition reference manual (editing, translation, production, dissemination, etc) 	Papers and field tools developed	December 1999	<p>\$25,000</p> <p>\$15,000</p> <p>\$40,000</p>	E Piwoz M Nturu Consultants

6	Provide technical inputs to AFR/SD-supported CAs and organizations, including SANA, Linkages, DHS/Macro, MOST, FANTA, UNICEF/ESAR, BASICS and others	Work plans developed, TDYs and other inputs provided	December 1999		E Piwoz S Prysor-Jones M Nturu
7	Assist the implementation of selected advocacy and dissemination activities on nutrition in West Africa, including technical support and collaboration with ORANA and CRAN - Dissemination of Vitamin A document with CRAN	Analyses done, information packaged and disseminated	December 1999	\$40,000 \$15,000	S Prysor-Jones E Piwoz M Nturu

<u>Health Care Financing Objectives for 1999</u>				
<p>1 In collaboration with partner CAs and regional institutions, continue developing and implementing action plans for each activity aimed at ensuring research utilization and policy/program impacts</p> <p>2 Assist HHRAA in moving agenda forward through a variety of advocacy and dissemination activities</p>				
Activity	Output	Due Date	Estimated Cost	Responsible Person
1 Assist AFR in working with different CAs and institutions to reach consensus on priority activities	Activities identified, follow-up planned	December 1999		S Prysor-Jones J Coblentz
2 Assist AFR and its partners to develop appropriate dissemination and advocacy strategies in priority areas	Priority areas identified, strategies developed, strategy implementation initiated	December 1999		S Prysor-Jones R Bery
3 Assist AFR and its partners in collaborating with African Institutions	Appropriate institutions identified, linkages between AFR and institutions established, initial set of activities planned, designed and initiated	December 1999		S Prysor-Jones J Coblentz

AREA II ACTIVITIES SUPPORTING STRATEGIC OBJECTIVE 8 (Population, Family Planning and Reproductive Health)				
Objectives for 1999				
<ol style="list-style-type: none"> 1 In collaboration with partner CAs and regional institutions, continue developing and implementing action plans for each activity aimed at ensuring research utilization and policy/program impacts 2. Provide technical assistance to African institutions that will be implementing approved research, analysis and advocacy activities 3 Explore new approaches for achieving and assessing impact (e g utilize a variety of channels such as the media, develop policy-level advocacy strategies, leverage HHRAA/SARA follow-up activities with other donors) 4 Document and disseminate HHRAA/SARA successes and lessons learned within USAID and to the broader donor community 				
Activity	Output	Due Date	Estimated Cost	Responsible Person
<i>General Assistance for Africa Bureau Activities</i>				
<ol style="list-style-type: none"> 1 Assist AFR/SD in the management of their portfolio, including literature reviews, organization of consultative/briefing meetings, and assistance with the development of impact action plans <ul style="list-style-type: none"> • Vertical and integrated family planning service delivery, • Urban family planning programs, • Social marketing of reproductive health services to adolescents, and • Integrating HIV/AIDS/STI with FP/MCH programs 	Scopes of Work (SOW) developed and monitored for HHRAA research and analysis activities, study results reviewed, impact action plans implemented	December 1999		R Smith L Toure R Bery

<p>2 Assist AFR/SD in the selection of key messages and development of specific dissemination and advocacy action plans for priority issues</p> <ul style="list-style-type: none"> •Improving FP services in African urban settings •Expanding programs for adolescents and males •Emergency maternal care, post-abortion FP services •Empowering women 	<p>Resources leveraged from other donors, NGOs, publications, meetings, workshops, press releases, e-notes, etc completed, changes in policies, programs and strategies documented and disseminated</p>	<p>December 1999</p>		<p>R Smith L Toure R Bery</p>
<i>Cluster A - SARA Support for Improving Service Delivery for Family Planning & Reproductive Health</i>				
<p>3 Continue follow-up actions re dissemination of results of abortion monograph and policy booklet, and promotion of improved policies and programs and services for post-abortion care, including family planning, in East, West and Central Africa</p>	<p>Wide dissemination of monograph and summary booklet continued, through relevant workshops and conferences, work with ECSA dissemination centers, area networks and organizations (e g , SAGO, RHRN, KAPAH, Medical Women International Assoc , Kenya Women Lawyers) continued, country action plans implemented</p>	<p>December 1999</p>	<p>\$20,000</p>	<p>L Toure R Bery L Gikaru JHPIEGO</p>
<p>4 Produce and disseminate three country reports on consequences of unsafe abortion</p>	<p>Reports produced and disseminated</p>	<p>December 1999</p>	<p>\$10,000</p>	<p>R Bery A Gosh</p>
<p>5 Provide technical and financial assistance to CEFOREP to carry out research/evaluation on emergency</p>	<p>Best practices documented and disseminated, workshop conducted, regional consensus</p>	<p>September 1999</p>	<p>\$40,000</p>	<p>L Toure S Duale S Prysor-Jones</p>

	obstetric care (EOC) in Francophone Africa	on priority steps/actions reached, outline of country-specific action plans completed, other donors become involved			
6	Provide technical and financial assistance to CEFORP for in-country follow-up of the EOC research/action in at least 4 countries, and work with other donors (leverage funds) for assistance in other countries	Week of dissemination and country specific action plans and advocacy strategies completed and documented, donors identified and funds leveraged for implementation, follow-up initiated	September 1999	\$45,000	L Toure S Duale S Prysor-Jones JHPIEGO
7	Facilitate and provide technical assistance to RESAR for a post-Cairo assessment of RH policies and programs in West Africa (in collaboration with the Policy project, Futures Group)	Assessment completed, compilation of RH research and analysis of priority research needs done, extensive dissemination of relevant research and lessons learned from assessment, follow-up initiated	December 1999	\$20,000	L Toure R Smith S Prysor-Jones
<i>Cluster B - Target Special Groups Young Adults and Men</i>					
8	Continue to provide technical and financial support to CERPOD for the dissemination of adolescent activities, follow-up in the implementation of country action plans and advocacy Create a more active link between CERPOD, the RHRN and other local donors/NGOs for a better implementation of those activities and sustainable	In-country dissemination completed, selected activities from country-level action plans implemented, including advocacy strategies, results and impacts documented and disseminated	December 1999	\$30,000	R Smith L Toure R Bery W Rau S Some

achievement of impacts					
9	Assess and document the results from the advocacy workshop on adolescent reproductive health held in Bamako for CERPOD staff and RHRN members	Follow-up questionnaires sent to participants, in-country interviews conducted while on mission for other reasons, impact assessment completed and results widely disseminated in a variety of formats	December 1999	\$5,000	R Bery L Toure W Rau
10	Co-sponsor and follow up on a male involvement workshop in Francophone Africa with JHU/PCS, IPPF, AVSC, INTRAH and SFPS	Workshop conducted and impact documented and disseminated, follow-up initiated	August 1999	\$20,000	L Toure R Smith

11	Financial and technical support to the Reproductive Health Network for their efforts with "male involvement" and "adolescent" research and advocacy	One priority activity (male involvement or adolescents) from selected country-level action plans implemented, impacts documented and disseminated	December 1999	\$25,000	L Toure S Prysor-Jones
<i>Cluster C Using the Media to Improve the Policy Environment</i>					
12	Continue to support (with PRB and through CERPOD) a senior-level radio and print journalist network from Francophone countries to increase the quality and quantity of media coverage of HHRAA priority population and reproductive health issues	Seminar conducted, local production of supplements/radio broadcasts completed, regional summary of print and broadcast programs produced and disseminated, usefulness of media as a tool to improve the policy environment assessed, documented and distributed	December 1999		R Smith V Ebin R Smith G Engelberg
<i>Cluster D Building African association's/network's capacity to translate research findings into action</i>					
13	Assist SAGO in being more public health and action oriented, and in translating their research findings into programs/actions, add advocacy skills	Workshop conducted, advocacy training completed, impacts documented and disseminated	December 1999	\$40,000	L Toure S Duale

14	Continue to support revitalization and coordination effort of the RHRN in collaboration with SFPS and CERPOD, identify an approach for establishing a permanent secretariat	Selected countries visited by Executive Secretary or President with SARA support to coordinate regional efforts	December 1999	\$20,000	L Toure S Prysor-Jones
15	Disseminate information concerning, and follow up on the Francophone MAQ conference through CERPOD, RESAR and JHPIEGO	Media articles developed and disseminated by CERPOD in 9 countries, Follow-up questionnaires and interviews done in the 9 participating countries by RESAR, One MAQ bulletin published by JHPIEGO	December 1999	\$30,000	L Toure K Jesencky

AREA III ACTIVITIES SUPPORTING STRATEGIC OBJECTIVE 9 (HIV/AIDS Prevention and Mitigation)				
<u>Objectives for 1999</u>				
<p>1 Provide technical support to AFR/SD, as needed and appropriate, for its collaborative efforts with partner CAs and regional institutions in developing and implementing activities aimed at achieving SO9 results</p> <p>2 Promote and advocate the use by USAID Missions, African institutions and other partners of key findings and recommendations emerging from the HHRAA portfolio in the formulation of strategies and programs for the prevention and mitigation of HIV/AIDS</p> <p>3 Explore and promote new approaches for a greater involvement of African institutions/networks in the development and evaluation of innovative interventions to prevent and mitigate HIV/AIDS</p> <p>4 Disseminate key findings emerging from HHRAA-funded studies on HIV/AIDS and explore new approaches for achieving and assessing impact (e g , utilize a variety of channels such as the media, develop policy-level advocacy strategies, leverage HHRAA/SARA follow-up activities with other donors)</p>				
Activity	Output	Due Date	Estimated Cost	Responsible Person
1 <i>Provide technical support to AFR/SD SO9 Team, as needed</i>	<i>Technical reviews, working groups, consultative meetings carried out, syntheses completed</i>	<i>December 1999</i>	<i>\$80,000</i>	<i>S Duale V Wells W Rau Consultants</i>
2 <i>Promote the development of appropriate policies and strategies for HIV/AIDS prevention in workplaces</i>				
a Support situation analysis of HIV/AIDS and the private sector community-based initiatives in WCA	Protocols and tools developed, assessment conducted, report produced, recommendations followed up	December 1999	\$40,000	S Duale G Engelberg/ACI W Rau

3 <i>Support approaches to reducing mother-to-child transmission of HIV</i>					
a	Support NARESA initiatives OR on VCT and MCH minimum package, curriculum development	Issue identification workshop held, workshop proceedings prepared and disseminated, working groups, literature reviews, OR protocols developed, one-day advocacy workshop held	September 1999	\$80,000	S Duale E Piwoz R Bery G Engelberg/ACI V Wells
4 <i>Support CERPOD and/or SOMA-net in developing and applying methodologies for the evaluation of behavior change interventions</i>					
a	Synthesize and package lessons learned about evaluation of behavior change interventions	Materials identified, packaged and disseminated	September 1999		S Duale Consultant/ CERPOD G Engleberg
b	Develop plans, protocols, tools and pilot studies	Consultations with CERPOD and other partners initiated, protocols & workshops developed, resources mobilized, studies implemented	December 1999	\$50,000	S Duale S Prysor-Jones G Engleberg IMPACT
c	Co-sponsor a regional conference for information sharing on behavior change interventions	Partners identified, conference organized with CEP	September 1999	\$80,000	S Duale G Engleberg CERPOD

<i>5 Support civil-military collaboration efforts for HIV/AIDS prevention and mitigation in Africa</i>					
a	Design and implement selected targeted activities in collaboration with the secretariat	Consultations with the Alliance continued, advocacy and evaluation activities designed and implemented	December 1999	\$30,000	S Duale ACI V Wells
<i>6 Finalize and promote the use of the TB-HIV model</i>					
a	Work with the Policy Project on the development, production and dissemination of a policy paper based on model applications in selected African countries	Paper developed, produced and disseminated	September 1999	\$5,000	S Duale
<i>7 Support REDSO's HIV/AIDS policy development efforts</i>					
a	Assist REDSO during SOTA course in developing and presenting material on HIV/AIDS, stigma and policy	Presentation developed and delivered	June 1999	\$6,000	B Rau

AREA IV ACTIVITIES SUPPORTING STRATEGIC OBJECTIVE 10 (Crisis Prevention and Transitions)				
<u>Objectives for 1999</u>				
<ol style="list-style-type: none"> 1. Provide technical support to AFR/SD, as needed and appropriate, for its collaborative efforts with partner CAs and regional institutions in developing and implementing activities aimed at achieving SO10 results 2. Promote and advocate the use by USAID Missions, African institutions and other partners of key findings and recommendations emerging from the HHRAA portfolio in the formulation of strategies and programs for the prevention and mitigation of emerging threats (TB, STIs, CHEs, etc) 3. Explore and promote new approaches for a greater involvement of African institutions/networks in the development and evaluation of innovative interventions to prevent and mitigate emerging threats. 4. Disseminate key findings emerging from HHRAA-funded studies on emerging threats and explore new approaches for achieving and assessing impact (e.g , utilize a variety of channels such as the media, develop policy-level advocacy strategies, leverage HHRAA/SARA follow-up activities with other donors) 				
Activity	Output	Due Date	Estimated Cost	Responsible Person
1 Provide technical support to AFR/SD SO10 Team, as needed	Technical reviews, working groups, consultative meetings carried out, syntheses completed	December 1999	\$50,000	S Duale N Mock
2 Organize Africa-based consultative meeting on crisis prevention, mitigation and recovery, linking relief to development	Consultative meeting planned and organized, recommendations drafted and applied	June 1999	\$60,000	N Mock S Duale

3	Synthesize and disseminate information on programming and evaluation practices in crisis and transition situations	Syntheses completed, Listserv expanded and maintained	December 1999	\$50,000	N Mock S Duale D Storms
4	Assist AFR/SD in the implementation and monitoring of its collaborative work with WHO/AFRO, CDC and other partners on epidemic preparedness and response in Africa	Technical reviews and consultative meetings held, activities evaluated	December 1999	\$50,000	S Duale Consultants

AREA V ACTIVITIES SUPPORTING STRATEGIC OBJECTIVE 5 (Education)				
<u>Objectives for 1999</u>				
<p>1 In collaboration with partner CAs and regional institutions, continue developing and implementing action plans for each activity aimed at ensuring research utilization and policy/program impacts</p> <p>2 Explore new approaches for achieving and assessing impact (e g , utilize a variety of channels such as the media, develop policy-level advocacy strategies, leverage HHRAA/SARA follow-up activities with other donors)</p> <p>3 Support ERNWACA in building its role as a research network in West Africa</p> <p>4 Assist AFR/SD with the development and management of its analytic agenda</p> <p>5 Conduct analysis and dissemination on key issues, through ERNWACA and ERNESA and other African institutions wherever possible</p>				
Activity	Output	Due Date	Estimated Cost	Responsible Person
1 Provide assistance to AFR/SD in following up recommendations from impact assessments and developing operational plans on dissemination and advocacy in coordination with ABEL and ABIC	Plans developed and operationalized	December 1999		Y Miller R Bery
2 Prepare synthesis of transnational agendas	Synthesis published and disseminated	December 1999		Y Miller R Bery L Gilbert
3 Follow up with ERNWACA on Francophone advocacy workshop and organize Anglophone advocacy workshop	Follow-up completed, Anglophone workshop organized	December 1999		Y Miller R Bery ACI

4	Develop strategies to broaden the development and role of individual ERNWACA chapters	Structured visits to chapters strategies planned and carried out	December 1999		Y Miller L Gilbert C Bane, ERNWACA Regional Coordinator
5	Assist AFR/SD to identify, develop and implement strategies to strengthen education/Health Linkages	Strategies identified and develop	December 1999		Y Miller
6	Assess the policy environment for girls education while pregnant or pre-/post pregnancy	Assessment carried out, issues paper drafted	December 1998		Y Miller L Toure
7	Work with AFR/SD to support the ADEA working groups on non-formal education, research, etc	Working group supported	December 1999		Y Miller
8	Explore opportunities for developing collaborative activities with additional African institutions, e g FAWE	Activities identified and initiated	December 1999		Y Miller R Bery

AREA VI CROSS-CUTTING ISSUES				
<u>Objectives for 1999</u>				
1 In collaboration with partner CAs and regional institutions, continue developing and implementing action plans for AFR/SD activities aimed at ensuring research utilization and policy/program impacts				
2 Broker the development of CESAG as a regional technical resource for capacity building for health reform issues				
3 Identify and support other African institutions as they address cross-cutting issues, including NAPHI				
4 Ensure that Francophone Africa is well represented in regional initiatives, e g , for improving drug management and utilization				
Activity	Output	Due Date	Estimated Cost	Responsible Person
Institutional Support & Regional Initiatives				
1 Promote the use of the <i>Influencing Policies and Programs Guide to Researchers</i>	Guide widely used by CAs and African Institutions	December 1999		S Prysor-Jones
2 Work with CESAG on the development of its health management program (with MSH), health economics program (with PHR), short courses on advocacy and systems issues (with WHO/DAP, INRUD, RPM, etc), Health Systems Research (HSR) coordination (with WHO/AFRO), and similar activities	Coordination with key players implemented smoothly, curricula developed, HSR coordination and activities developed, CESAG courses well promoted and attended	December 1999		S Prysor-Jones

3	Work with REDSO/ESA and West Africa Regional projects to promote their networking activities	Collaborative activities developed, information shared	December 1999		S Prysor-Jones S Duale R Bery
4	Continue to seek opportunities to promote improved pre-service training on key issues, with NAPHI, ECSACON, AFRET, WHO/AFRO and other institutions	Opportunities and issues identified, pre-service training promoted and carried out	December 1999		S Prysor-Jones S Duale
5	Promote information gathering, dialogue, priority setting and action planning in Africa in the "readiness to learn" area (health - education nexus)	Relevant activities identified and promoted	December 1999		S Prysor-Jones E Piwoz
6	Work with CERPOD to finalize and disseminate manual on the use of information at periphery level (Indicators Project)	Manual re-done, tested, finalized and disseminated	December 1999		S Prysor-Jones L Shafritz
Dissemination & Advocacy Activities (Result designations refer to USAID/AFR/SD Results Package)					
<i>Result ia Capacity to Advocate</i>					
7	Transfer advocacy training skills to two regional African institutions (CAFS & CESAG)	Advocacy skills transferred	December 1999	\$40,000	R Bery
8	Train other regional African institutions in advocacy (CERPOD, RHN, ERNWACA)	Advocacy skills transferred	December 1999	\$80,000	R Bery ACI
9	Provide the <i>Advocacy Guide</i> to groups to use it (African institutions, CAs, etc)	Guide provided as needed	December 1999	\$1,000	SARA Production Team

10	Exchange experiences with other organizations involved in advocacy in Africa and collaborate wherever it seems appropriate and possible	Areas of collaboration identified, collaboration on specific activities initiated	December 1999	\$7,500	R Bery
11	Follow-up on advocacy training to see whether and how the participants have used their skills, possibly in collaboration with CESAG and CAFS	Follow-up activities identified, strategy for implementation developed, activities initiated	December 1999	\$15,000	R Bery
12	Track use of <i>Advocacy Guide</i>	Use of Guide tracked	December 1999	\$10,000	SARA Production Team
13	Develop trainer's manual to accompany <i>Advocacy Guide</i>	Trainer's manual developed, one-day meeting held for US-based CAs to discuss Guide and to learn what others are doing in advocacy	December 1999	\$10,000	R Bery D Gachuhı
Result ib Capacity to Disseminate Information					
14	Follow up on new activities taking place in 4 dissemination centers	Purchase orders for 3 of them extended through June 1999, strategy for returning centers to CRHCS supervision developed	December 1999	\$100,000	R Bery L Gikaru

15	Consider options for building African capacity in repackaging information, with possible activities including workshop, training, etc	Most viable options and activities identified and initiated, CERPOD workshop implemented	December 1999	\$75,000	R Bery B Rau
16	Assist African institutions in repackaging information on an as needed basis <ul style="list-style-type: none"> •Ndeki's HIV/AIDS study with •Minister's recommendations (CRHCS) •Post-abortion care case studies (REDSO/CAFS) •Country reports (CRHCS) •TA to WHO/AFRO 	HIV/AIDS study, case studies and country reports repackaged and printed, TA initiated	December 1999	\$25,000	R Bery Consultants
17	Assess information activities with 2 regional institutions in West Africa and use this assessment to develop strategy for introducing dissemination center activity into West Africa <ul style="list-style-type: none"> •CESAG (follow-up) •CERPOD 	Assessment completed, strategy developed	December 1999	\$25,000	R Bery Consultants
<i>Result ic Capacity to Communicate electronically</i>					
18	Provide connection fees and training to African institutions <ul style="list-style-type: none"> •ERNWACA •CRHCS •ORANA •CRAN 	All 4 organizations connected to e-mail and Internet, initial effects evaluated	December 1999	\$14,500	C Poe

<p>19 Link African institution personnel to training opportunities</p> <ul style="list-style-type: none"> • Assist CESAG in developing Internet training capabilities (thru Leland Initiative training) • Ensure that ERNWACA/Senegal Coordinator goes to Leland training in early 1999 • Assist CERPOD in developing Internet capabilities 	Appropriate staff identified and trained	December 1999	\$7,500	R Bery
<p>20 Develop and publish book on effectively integrating the Internet into organizations</p>	Book developed, published and disseminated	December 1999	\$4,000	R Bery Sara Production Team Leland/RRS
<i>Result ua Materials Development and Production</i>				
<p>21 Design and package information in appropriate formats (books, syntheses, executive summaries, e-notes, policy briefs/brochures, tools)</p>	Design and packaging carried out	December 1999	\$50,000	R Bery Consultants

22	Dissemination of key cross-cutting products <ul style="list-style-type: none"> • <i>Introduction to Advocacy</i> • <i>Influencing Policies & Programs</i> • <i>Knowledge Utilization</i> Develop system for gathering information on how AFR/SD-SARA products have been used (2 documents/year) For 1999 <ul style="list-style-type: none"> • <i>A Time to Act</i> • <i>22 Questions</i> 	Documents disseminated, system developed	December 1999	\$11,000	SARA Production Team
<i>Result ub Dissemination Channels</i>					
23	Mail documents to targeted mailing list	Documents mailed	December 1999	\$25,000	SARA Production Team
24	Maintain HHRAA Website with relevant information and publications/ publication information	Site maintained	December 1999		C Poe
25	Promote information through various Listservs (AFRONETS, ReproHlth, WB, AHILANet)	Information promoted as needed	December 1999		C Poe
26	Conduct electronic communication dissemination/advocacy project with CERPOD	Project initiated	December 1999	\$25,000	R Bery C Poe E Bensel
27	Develop an electronic conference (working with Education unit)	Conference developed	December 1999		R Bery

28	Explore new activities, such as CD-ROMs and Listservs <ul style="list-style-type: none"> • Assess whether SARA should put together CD-ROM • Explore research whether Listserv on education like AFRO-NETS for health exists 	New activities identified and initiated	December 1999	\$5,000	C Poe
Result 2c User Needs					
29	Analyze tracking information	Information analyzed	December 1999		C Poe L Shafritz
Result 3 Dissemination and Advocacy Activities Incorporated into AFR/SD SOs					
	• Assist AFR/SD SO teams develop dissemination and advocacy plans	Plans developed	December 1999		R Bery L Shafritz
31	Assist AFR/SD SO teams in implementing their dissemination and advocacy plans through repackaging, printing, mailing, etc	Implementation initiated	December 1999		R Bery L Shafritz
• Accommodate ad hoc requests from SO teams					
	• SO6 Education			\$5,000	SARA Production Team
	• SO7 Health and Child Survival <ul style="list-style-type: none"> • Malaria • Nutrition • BASICS • Others 			\$ 50,000 \$ 25,000 \$100,000 \$ 5,000	R Bery
	• SO8 Population and Reproductive Health			\$10,000	R Bery L Gikaru

•SO9 HIV/AIDS			\$15,000	R Bery Consultants
•SO10 Crisis Prevention				
•SPO 2 Polio Eradication			\$10,000	

AREA VII ACTIVITIES SUPPORTING AFRICAN INSTITUTIONS				
<u>Objectives for 1999</u>				
1 Solidify existing partnerships with African institutions and identify areas of collaboration				
2 Oversee African institutions carrying out specific HHRAA/SARA analytical activities				
3. Develop and maintain a list of selected African experts for each analytic area				
Activity	Output	Due Date	Estimated Cost	Responsible Person
<i>1 Implement and evaluate contracts with partner African institutions</i>				
• CERPOD (subcontract)	Sub-contracts executed, reports received	December 1999	\$50,000	R Smith S Prysor-Jones S Duale
• CEFOREP (subcontract)	Sub-contact executed, reports received	December 1999	\$30,000	L Toure S Duale
<i>2 Explore joint activities and linkages with</i>				
• ORANA, OCCGE and CRAN	Joint activities identified and implemented	December 1999		S Prysor-Jones E Piwoz N Nturu
• Networks and professionals association as advocacy groups for reproductive health (e g , skills-building workshops)	Joint activities identified and implemented	December 1999		L Toure R Smith
• Network of Public Health Training Institutions	Joint activities identified and implemented	December 1999	\$80,000	S Duale

• The Society of African Gynecologists and Obstetricians (SAGO)	Financial and technical support to SAGO Conference	December 1999		L Toure S Duale
• The West African Reproductive Health Network	Joint activities underway, reports received	December 1999		L Toure
• The Network of African Public Health Institutions/AFRET	Joint activities underway, reports received	December 1999		S Duale
• The World Bank's Better Health in Africa Initiative	Joint activities underway, reports received	December 1999		S Prysor-Jones
• Networks of AIDS Research in Africa (NARESA, NARWCA)	Joint activities underway, reports received	December 1999		S Duale
• WHO/AFRO	Joint activities underway, reports received	December 1999		S Prysor-Jones
• WHO Health Systems Research Group, ENHR	Joint activities underway, reports received	December 1999		S Prysor-Jones

• Regional AIDS Training Network (RATN)	Joint activities identified & underway, Reports received	December 1999		B Rau
3 <i>See above (Area VI) for electronic linkages with African partner institutions</i>				
4 <i>Transfer advocacy training skills to CAFS and CESAG</i>	Advocacy workshop held by the institutions	December 1999		R Bery ACI D Gachuhi
5 <i>Follow-up on advocacy training</i>	Follow-up activities designed with the same 2 African institutions	December 1999		R Bery ACI D Gachuhi
6 <i>Explore advocacy opportunities with other institutions</i>	Meetings held with FAWE and other institutions in Africa	December 1999		R Bery B Rau
7 <i>Transfer policy implementation monitoring skills and tools to CRHCS/ESCA</i>	Draft policy monitoring instrument completed, training workshop with CRHCS on policy development and monitoring held	December 1999	\$10,000	B Rau

AREA VIII MANAGEMENT OF ACTIVITIES				
<u>Objectives for 1999</u>				
1 Continue to support AFR/SD in managing portfolio activities funded under HHRAA				
2 Prepare, execute and monitor subcontracts with African institutions				
3 Assist upgrading and maintaining procedures for monitoring and evaluation of HHRAA activities, including SARA				
4 Establish and maintain communication systems with REDSOs, subcontractors and African institutions				
Activity	Output	Due Date	Estimated Cost	Responsible Person
1 Support the management, monitoring and the evaluation of the SARA activities, and assist AFR/SD in documenting activity impact, adding additional components where needed	Impact evaluation of key activities carried out, management system in place, impact assessments and reports produced	December 1999		S Prysor-Jones W Rau
2 Prepare, execute and monitor subcontracts with a CERPOD b CEFOREP c Other African institutions	Subcontracts executed, financial and technical reports received	December 1999		S Prysor-Jones J Coblentz
3 Support AFR/SD portfolio reviews and follow-up actions under the HHRAA project	SARA participation in working groups and implementation of follow-up actions carried out	December 1999		SARA staff and focal persons

4	Maintain reporting schedule per contract	Reports produced in a timely manner and accepted by USAID	December 1999		J Coblenz AED Contracts Dept J Diederich
5	Draft and track task orders and cables	Task orders and cables drafted in a timely manner	December 1999		J Coblenz SARA staff
6	Develop and implement advocacy monitoring and tracking system	Advocacy activities monitored and tracked	December 1999		R Bery W Rau
7	Supervise publications/dissemination team	Publications produced and disseminated	December 1999		R Bery