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PROGRAM CLOSE-OUT PLAN
U.S. ASSISTANCE TO THE CZECH REPUBLIC:
1995 - 1997

**Office of the AID Representative
Prague, Czech Republic
March 24, 1995**

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I. EXECUTIVE SUMMARY

The Czech Republic will be the first large U.S. assistance program in Central and Eastern Europe (CEE) to phase out. This is consistent with the intention of the SEED Act to provide support to CEE countries during their transition to fully democratic and free market societies.

By the program's completion in FY97, the United States will have provided about \$150 million in technical assistance, training and grant funds to the Czech Republic. In the remaining thirty months of the assistance program, emphasis will be on assuring that U.S.-funded activities meet their objectives, that remaining issues critical to the success of the Czech Republic are addressed, and that institutions or processes begun with U.S. assistance become sustainable. This document updates the programmatic close-out plan, as approved as part of the May 1994 Country Assistance Strategy and as previously detailed in the September 1994 Program Phase-out Plan.

PRIORITIES DURING CLOSE-OUT

Five areas are key to solidifying and sustaining the Czech Republic's progress towards achieving social and economic transformation aims of the U.S. assistance program. The paramount program concerns during the remaining years are to assure that viable, sustainable institutions and processes have been created in each priority area and that the flow of information through formal, informal and training channels is sufficient to stimulate replication of new technologies and management practices. The five priority areas are:

- **Furthering the Economic Transformation:** including completion of the privatization process, assisting in major industry restructuring, developing small businesses and strengthening the financial markets and banking sector;
- **Enhancing Local Governments and Municipalities:** focusing on municipal finance and specific public administration issues; and
- **Supporting Development of Civic Society:** targeting educational reform and non-governmental organizations' (NGOs') development;
- **Strengthening Human Resources:** with emphasis on improving finance and banking skills, as well as management;
- **Improving the Quality of Life:** with focus on cross-sectoral issues in the environment, energy and health sector;

By the end of FY96, the number of activities will have declined rapidly from several hundred in 1992 to only fifteen, focussed in six program areas:

1. Housing Guaranty-funded municipal finance program and related technical assistance;
2. Democracy Commission programs including the Democracy Network and citizens' participation program under the Public Administration project;
3. Participant Training, providing short-term, non-degree training;
4. Management Training and Economics Education, through a grant to the University of Pittsburgh;
5. Peace Corps' small business development and small projects assistance; and

6. Environmental Sector transborder programs related to the Environmental Action Plan (EAP) and Environmental Protection Agency's Project Silesia;

FY96 will be the last year of SEED Act obligations for the Czech Republic. With the closing of AID's office in Prague by September 1997, only the Housing Guaranty loan will require continued management from another AID office, presumably from the Warsaw post. The Czech-American Enterprise Fund is expected to be fully private or phased out by 1997, and therefore will require no further AID monitoring at that point. Support for the Peace Corps' program, designated as a categorical exception under Agency guidance for close-out programs, would phaseout as volunteers leave, with the last departure scheduled for July 1998.

DOCUMENTING THE U.S. ROLE: MONITORING AND REPORTING

The U.S. assistance program has played a significant role in the social and economic transformation of the Czech Republic. Timely monitoring, using the new Monitoring and Reporting System (MRS), assures management and impact review. Programmatic review and special studies may illuminate achievement of program objectives and provide valuable information for other donors, host country officials and other countries going through similar transitions. Aside from end-of-project evaluation, some additional activities are planned, assuming funding is available:

- Analysis of the privatization process: what is the current profile of Czech enterprise ownership? are questions regarding restructuring, corporate governance and labor market responses yet unanswered? is the Czech experience a model for other countries?
- Private Sector Officer Conference: a regional meeting of AID officers to exchange experiences could facilitate broader application of models.
- Small business development sector evaluation.
- Health markets development -- an assessment of the U.S. role.
- Study of environment and energy demonstration projects--if and how they have been replicated, and how to improve dissemination of information.
- The role of the volunteer programs -- five cost-effective volunteer programs were integrated into the Czech assistance effort.
- Partners in Transition -- a final report summarizing both what has been achieved since 1990 in the Czech Republic and the U.S. contribution.
- A directory of Czech citizens, institutions and municipalities which have received substantial training or technical assistance, to serve as a reference tool for the Embassy.

The commitment of financial and human resources proposed in this document will allow the U.S. assistance program to the Czech Republic to close-out in a systematic manner and leave behind a positive mark on the Czech Republic's social and economic framework in the future. The close-out period also will provide time to document the program's successes and failures, providing lessons for USAID managers, other donors, and other nations undergoing similar transitions.

II. CLOSE-OUT IMPLEMENTATION

A summary of the history of U.S.A.I.D. activities in the Czech Republic, major accomplishments and current strategy is contained in the *United States SEED Act Assistance Strategy Update for the Czech Republic*, reviewed and approved by a Washington inter-agency meeting in May 1994. This section summarizes discussion of those activities extending beyond 1996 and related issues (including continuing criteria), and outlines currently planned monitoring, evaluation, and special activities. The annexes provide detailed plans for funding and phasing out of individual activities.

1. ACTIVITIES CONTINUED UNTIL CLOSE-OUT

The strategy calls for completion of most of the portfolio by the end of FY 96 or before, with the exception of the following six programs:

1. Municipal Finance and Public Administration Assistance
2. Non-Governmental Organization Development Project
3. Environmental Services: EPA Project Silesia and EAP initiative
4. Participant Training
5. Management Training and Economics Education
6. Peace Corps - Small Business and Small Project Assistance

An additional caveat of the 1994 Strategy Review was that Nuclear Regulatory Commission assistance in establishing nuclear safety regulatory and inspection standards may need to continue into 1997. Based on recent progress, it is more than likely that NRC will continue its assistance, but after FY96 this work would be funded directly (non-SEED Act) by the Department of Energy. Health care reform activities may also extend into 1997, depending on how rapidly the Czech Parliament acts on pending legislation.

Final obligations will be in FY96, winding up AID's management of five of the six programs by the end of FY97. The one exception will be the Housing Guaranty-funded municipal finance program. If the Housing Guaranty loan reaches the expected level of \$100 million, the program could well extend to the year 2000 with post-1997 management and monitoring provided by the regional office in Poland. AID's office in Prague will close in 1997.

ANY FURTHER ASSISTANCE ACTIVITIES TO BE CONTINUED BY OTHER USG AGENCIES WILL BE CONDUCTED UNDER EACH AGENCY'S RESPECTIVE MANDATE AND FUNDING BEYOND 1997.

2. GUIDELINES AND ISSUES FOR CLOSE-OUT PRIORITIES

A. FURTHERING THE ECONOMIC TRANSFORMATION

■ Under their present contract, the team of professionals advising the Privatization Ministry on sales of firms to foreign investors and advising the Ministry of Industry and Trade on restructuring state enterprises must finish its work by December 1995. A major component of this assistance deals with the tendering of the 16 gas and electricity distribution companies, which could attract as much as \$500 million from foreign investors. It is unsure whether the Czech government's timetable for the tendering process will be kept. In addition the team cannot possibly complete restructuring blueprints for all the firms in critical need, and will have to establish priority activities with the Ministry. This work will stretch the capacity of the resident advisory team. The Czech Government is expected to request more help in FY96, which would further solidify the economic transformation.

- The Treasury Department's long-term strategic advisor to the CSOB will complete his work in September 1996, with complementary short-term assistance provided through Deloitte & Touche that requires additional funding in FY96.
- The advisor to the Prague Stock Exchange will continue for two years, completing his work in September 1996. His role as a strategic advisor will continue to be critical in this vulnerable sector, with additional short-term assistance provided by KPMG and the Financial Service Volunteer Corps.
- The IESC, VOCA, MBA Enterprise Corps, and CDC volunteers will all finish their work by September 30, 1995. Each volunteer is chosen in response to a specific client request; no standard benchmark can now be applied to them beyond full-faith efforts to comply with reasonable performance requests. The Peace Corps program continues to September 1998, without direct AID oversight. The Peace Corps Small Project Assistance Program is specified in STATE 380556 as a categorical exception to requirements that no activities extend past close-out dates.
- Although the Czech American Enterprise Fund is to receive no new USAID funding after FY94, its cash flow from previous investments may permit it to continue operating on a greatly reduced scale while authorities decide its ultimate fate. AID has no direct oversight or management role of this activity.

B. ENHANCING LOCAL GOVERNMENT AND MUNICIPALITIES

- The Public Administration project has just begun (second quarter FY95) for a period of two years. Specific tasks are being narrowly defined with emphasis on rapid implementation and replicability. The project will build local capacity from the outset.
- The Housing Guaranty (HG) and related technical assistance will remain the focal point for municipal and regional programs and will continue beyond close-out. The Guaranty Program, active in many non-presence countries, has been identified as an exception to close-out elsewhere, probably as a categorical exception per current Agency guidance on close-out country programs (See: STATE 380556, 12/20/93; Action Memo for A/AID on activities in non-presence countries, 6/15/94; and, AA/M memo on approval of AID activities in non-presence countries, 11/9/94).

Standard provisions of HG programs provide for evaluation of performance prior to release of additional loan tranches. The reporting and assessment requirements entail frequent review of performance of all entities involved in this program. The development of Czech institutional capabilities will also require careful attention and is required by project implementation contractors.

The need for and duration of USG-contracted technical assistance will lessen over FY96. An intensive period of project training and advisory services both before and during implementation of the initial \$20 million HG loan will enable Czech counterparts to assume the previous roles of USG provided contractors by September 1997. If the Housing Guaranty loan reaches the expected level of \$100 million, the program could well extend to the year 2000 with management, monitoring and advisory services provided by occasional visits by regional technical assistance contractors, and support from a regional office in Poland for the post-1997 period. The in-country Personal Service Contractor will no longer be required after FY97.

C. SUPPORTING DEVELOPMENT OF CIVIC SOCIETY

■ **Democracy Network:** As the new Czech Republic Democracy Network grant is limited to two years, attention will be given to institutional sustainability as well as replicability of the country program. This is specifically related to the effectiveness of the trained trainers of NGO managers, and NGOs' ability to fully plan and manage their programs. Additional support comes from two regional grants awarded under the Democracy Network project.

D. STRENGTHENING HUMAN RESOURCES

■ **Bank Training Institute:** Seven instructors for the institute are being trained during the final year of this program. The creation of a pool of competent domestic instructors is critical to developing adequate capacity in the private banking sector, which plays an increasing role in privatization, enterprise development and local credit programs. Short term courses in banking skills will continue to be available to bank employees throughout the banking system.

■ **Participant training:** Funding levels and overall selection guidelines have been established. The AID Representative office will continue to determine the level of concentration on specific target fields for training, related to highest priority programs and close-out schedules. Participants for training in 1997 will be pre-selected in FY96, and all trainees will have returned before the close-out of AIDREP office.

■ **Management training and economics education:** The AID Representative office is closely monitoring the progress against target dates for completing of U.S. training of faculty, development by University of Pittsburgh of linkages with the Czech training institutions, and assumption by Czech institutions of management and operational responsibilities and budget.

An outstanding issue remains identification of a source of support for regional CEE and NIS student scholarships, particularly for the **CERGE graduate economics program**, after termination of U.S. funding in 1996. A scholarship program would enhance CERGE's international credentials as the premier graduate economics institution in the region and in expanding availability of quality economics education. This effort should commence immediately, led by the University of Pittsburgh contractor which already draws support from several donor organizations, and with active AID encouragement. Alternative support should be available no later than the beginning of the 1997 academic year.

E. IMPROVING THE QUALITY OF LIFE

■ Several **environmental programs** for training and technical demonstrations will be completed by 1996. The main issue is the extent to which sustainable impact of the project activities can be enhanced between now and program termination. A series of performance indicators have been developed to monitor outputs and to track technology transfer and use by Czech institutions. Monitoring will assess the impact of project technical assistance and training in structural reforms including policy analysis, price reforms and policy and regulatory reform. Growth of a private environmental services industry, including technical consultative services will also be monitored.

Other program activities include the A.I.D. Environmental Action Program effort to assist Czechs to develop bankable projects for financing by multilateral institutions and other financing mechanisms; restructuring of the Czech State Environmental Fund and any related advisory services; and financing of municipal environmental projects under the Housing Guaranty program.

■ **Project Silesia** remains the major activity continuing through the close-out

period. A monitoring plan has been established to track planned outputs through project completion. This plan will be reviewed in conjunction with EPA Work Plans, and although work should be completed by the end of FY97, a close-out period could extend for evaluation purposes into 1998. This is a regional project of which regional success depends on the orderly and successful completion of activities in the Czech Republic, and should be seen as a categorical exclusion as defined in AA/M Byrne's memo to AA/ENI, dated 2/17/95.

EPA and AID project managers, in cooperation with Czech counterparts, have drafted a detailed Workplan for the final years of the Czech component of Project Silesia. Once approved by EPA and AID, the plan will be submitted to the Czech Ministry of the Environment as it requires an increased commitment of Czech funding as SEED Act funds end. EPA will intensify planning for transfer to the Czech Government and local institutions responsibility and commitment to continue Czech participation in future Silesia transborder environmental action programs. EPA is also developing a design for its post-AID relationship with the Czech Government similar to other international program agreements.

- In the energy sector, there are two major initiatives that require attention in order to assure sustainable project impact. First, the DOE should take action to establish local centers to widely publicize, the results and "lessons" of model analyses and strategies in four cities, and to stimulate public and private commitment to replication and adaptation of methods and strategies. The second essential action affecting sustainability is the planned assistance by a USAID contractor in developing a regulatory framework for privatization and foreign investment in power distribution companies, where the GOCR envisages up to 20% foreign ownership of the sixteen distribution companies.

- Health Sector: The Partnerships project has been extended through September 1996 to disseminate the results of its pilot program nationally. Results of a current technical evaluation of the Partnership project and review of the pilot activity in behavioral change will provide bases for phase out planning, including plans for health education to promote lifestyle changes and improved public health.

Activities under the Health Markets project will continue into FY96, when a determination will have to be made as to what activities should be continued into FY97, to assure their sustainability.

3. MONITORING, EVALUATION AND SPECIAL STUDIES

Monitoring through the Monitoring and Reporting System (MRS), certain specific evaluations and special studies will be carried out during the close-out period. Studies or evaluations that could be useful to other programs might be appropriate for Bureau or central funding, while the special studies might be conducted by the field. These are in addition to the customary end-of-project evaluations that should be funded with project funds.

■ Privatization Process

A study to analyze the process in terms of: quantitative and qualitative measures of privatization; the relation of privatization to management change and corporate governance; the function and impact of new institutions created; and other economic and political features that would explain the context of the Czech reform program for analysis or replication by others engaged in similar efforts.

So far, the Czech experience appears to be a resounding success. Success may follow success, or future restructuring may be so damaging as to call the whole process into question. Policy makers and administrators in other countries are already asking, "What Czech policies and practices are applicable in our country?" The AID study will address:

- What are the real factors of Czech success in economic reform, and what was the true impact of the voucher privatization process?
- What institutional, historical, and other features are prerequisite to applying the Czech methods in another country?
- What is the profile or composition of Czech ownership/asset distribution?
- What has not been addressed in the privatization process--and what could be the results, e.g., will restructuring and corporate governance questions yet unanswered inhibit the economic transformation and growth and raise general doubts of the approach to privatization?
- and, overall, what could an imitating country do to improve on the Czech Experience?

■ Private Sector Officer Conference

The conference, with Bureau support, will be for AID Private Sector officers in the ENI region to reflect upon and share experiences of different country programs and policies, USAID activities, successes and failures.

■ Small Business Development

An evaluation of the Peace Corps small business advisory and training assistance would focus on both impact and methodology, for possible use in future small business activities in the region.

■ Health Markets Development

While it is not yet completed and the ultimate extent of assistance remains to be determined, both the USAID interventions and the health care system under development in the Czech Republic are sufficiently unique to warrant a special study to record the process of health sector transformation and evaluate the results.

■ Energy/Environment Replication Study

A local study will be commissioned to document the replication impact of both energy and environment demonstration projects. This might be undertaken in conjunction with the information network effort, and would involve current project implementors.

■ **Document the Role and Cost-Effectiveness of Volunteer Programs**

The five programs have been well integrated into the priority sectors with volunteers working side-by-side with contractors and Czech counterparts. The effectiveness and quick response capabilities might be considered as a key component for program now being developed. The use of these programs as key pieces of strategies across many sectors should be formally evaluated and replicated, if as successful as it appears.

■ **Partners in Transition: Final Report**

A final report to document the history, structure and composition of the USAID program, its accomplishments, successes and failures, related Czech Government policies and working relationships, and relevant conclusions for students and practitioners of transitional assistance.

■ **Monitoring and Reporting System (MRS)**

As required by law, the Office of the AID Representative must monitor and report on all project activities. To present monitoring observations in a standardized format, the MRS is being implemented throughout the region. MRS marries information needed in the field to properly monitor project implementation and information required by managers in AID/W to assess and report progress in achieving benchmarks to senior management, the Inspector General, Congress and the Office of Management and Budget. OAR/Prague will meet or exceed the required level of activity monitoring reporting.

■ **Information Network**

The broad dissemination of information about results of AID demonstration activities and use of new technologies (e.g. in energy and environment fields) will be essential to building public knowledge and stimulating replication throughout the country and the region. Increased attention will be given to developing multiple channels for communicating case studies and related information to public and private sectors to enhancing program sustainability.

In addition the Office of the AIDREP will develop a list of private foundations and other organizations that have worked with USAID and its contractors. This information should remain available from the Embassy for future inquiries from interested Czech or other parties. This list or data bank should include the names and coordinates of individuals, contractors and grantees who benefitted from AID programs (especially training) and could provide similar assistance to others in the Czech Republic or the region.

4. STAFFING DURING CLOSE-OUT

During FY95, the Office of the AIDREP will continue to be responsible for the continuation of more than 50 programs and the start-up of three highly visible and management intensive activities. Although program funding requirements will be reduced to half the previous year's level, the program will still require full staffing and monitoring capabilities.

Currently, OAR/Prague has four USDH positions and two USPSC professional positions. Two USDHs will depart by the end of FY96, and the remaining two USDHs and two USPSCs by end of FY97. More than 30 activities will continue through most of 1996, many of substantial size with full implementation responsibility vested in the field. Therefore, substantial FSN staff cuts are not planned for until late FY96 with a projected 35% reduction of FSN staff positions by the end of FY96. A detailed operational phase out plan will be submitted separately for AID/Washington review.

U.S. ASSISTANCE TO THE CZECH REPUBLIC -- PLANNED ACTIVITY PHASEOUTS

Project No.	Sector/Area/Project/Activity	Last FY of funding	Last month of activity	Close-out of activity completed	Remarks; Explanations
A. STRENGTHENING DEMOCRATIC INSTITUTIONS					
1. Political Process and Governance					
180-0019	Democratic Governance and Public Administration				
.03	* North Atlantic Assembly	1994	12/1995	3/1996	
.07	* Public Administration				
	-- Procurement: KPMG	1995	3/1996		Beginning of the activity 3/1995.
	-- Economic Development: KPMG	1995	3/1997		Beginning of the activity 3/1995.
	-- Citizens Participation: NAPA	1995	3/1997		Beginning of the activity 3/1995.
180-0020	Rule of Law				
.02	* ABA Grant	1995	9/1996		FY 95 funding requested.
2. Democratic Pluralism					
180-0021	Political and Social Process				
.01	* Educational reform (USIA)	1995	6/1996		
.03	* Books for Democracy (USIA)	1994	10/1995	12/1995	
.13	* Democracy Commission Small Grants (USIA)	1996	6/1997	6/1997	Activity began 8/1994.
180-0022	Independent Media				
.01	* International Media Fund grant (USIA)	1995	9/1995	12/1995	
.02	* Media training (USIA)	1993	9/1996	12/1996	
180-0032	Non Governmental Organization (NGO) Dev. Project				
.09	* New grants competition (FCS, ICNL, NFF)				
	-- International Center for Not-for-Profit Law (ICNL)	regional	5/1997		Regional grant. Grant period began 5/1994.
	-- Foundation for a Civil Society (FCS)	1995	2/1997		Country specific grant. Grant period began 2/1995.
	-- National Forum Foundation (NFF)	regional	?		Regional grant awarded, cooperative agreement not yet signed.
B. ECONOMIC RESTRUCTURING					
2. Privatization and Assistance to Enterprises					
180-0014	Privatization and Enterprise Restructuring	1996			
	-- Assistance to the Ministry of Privatization/ National Property Fund/Ministry of Industry & Trade		12/1995	3/1996	Request for FY 96 funding expected from MIT, CSOB and St. Exch.
	-- Assistance to CSOB (short-term; Deloitte & Touche)		12/1995	3/1996	Assistance started 5/1994.
	-- Assistance to the Stock Exchange (KPMG)		9/1996		Assistance started 9/1994.
180-0023	Technical Assistance to Enterprises				
.01	* IESC Private Enterprise grant	1994	9/1995	3/1996	
.03	* CIPE (Chamber)	1995	9/1996		
.05	* MBA Enterprise Corps	1994	9/1995	3/1996	
.07	* Peace Corps	1996	1998		Peace Corps phaseout in 1998.
	-- Small business development (IAA)				
	-- Small project assistance				
.14	* CDC Business Enterprise Project	1994	9/1995	3/1996	

U.S. ASSISTANCE TO THE CZECH REPUBLIC -- PLANNED ACTIVITY PHASEOUTS

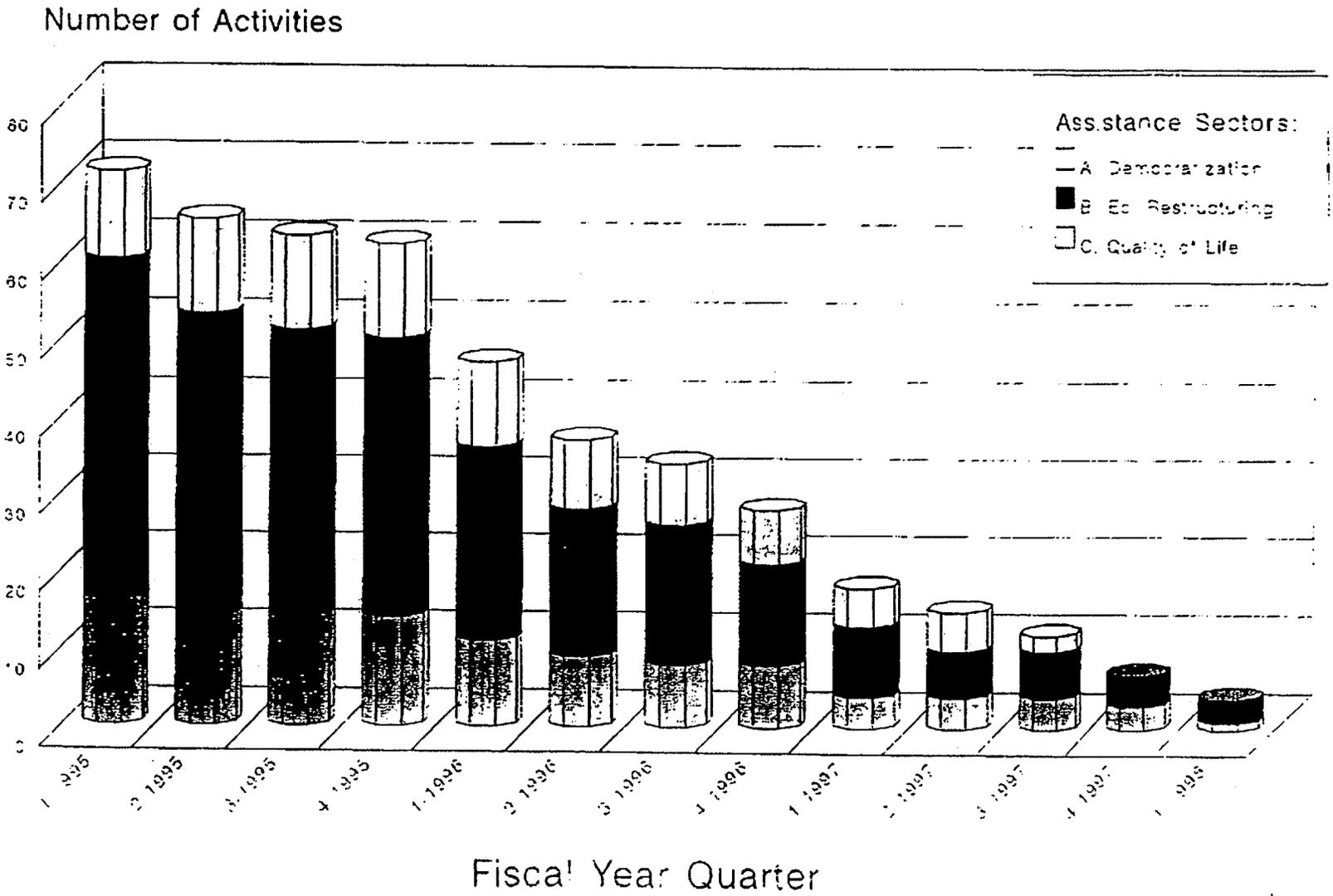
Project No.	Sector/Area/Project/Activity	Last FY of funding	Last month of activity	Close-out of activity completed	Remarks; Explanations
3. Improving the Business Climate					
180-0026	Competition Policy, Laws & Regulations				
.01	* Tax policy & admin (Treas)	1992	9/1995	12/1995	Regional activity.
.02	* Antitrust law advice (DOJ/FTC)	1993	12/1995	3/1996	Czechs participate in regional meetings.
.04	* Telecommunications policy (State)	1995	12/1995		
.05	* Commerce (IAA w/Dep. of Commerce)	regional	5/1995		Regional funding. Activity started 4/1994.
.12	* AID Telecom -- IAA w/State (training)	1995	12/1996		Training - regional funding.
.14	* Bankruptcy	regional	9/1995		Regional funding. Activity started 9/1994?
180-0027	Business Services				
.01	* TA/Finan Serv (Treas)	1996	9/1996		Senior advisor to the Foreign Trade Bank.
.02	* FSVC grant (buy-in to PRE)	1996	9/1996		
.03	* Securities Market T.A. (SEC)	?	9/1995		If Czech government determines SEC-type regulatory body, FY 96 assistance may be requested.
.06	* Bank Training (AID)	1994	9/1995	12/1995	Activity started 9/1994.
4. Investment and Trade					
180-0010	Enterprise Funds				
.03	* Czech & Slovak Enterprise Fund	1994	1998		-- or earlier; limited AIDREP-based required monitoring
180-0028	Am. Business & Priv. Sector Dev. Initiatives				
.02	* Capital Dev Initiative (grants)	1994	? 12/1994		1 grant (Maguire Group) - third disbursement pending.
.03	* Commerce -- EEBIC	1993	9/1995	12/1995	Regional funding.
.04	* Trade Development Agency (TDP)	1992	9/1995		Some assessment likely, preferably regional but if not, OAR/Prague. Regional funding in 1993.
5. Human Resources					
180-0002	Human Resources Program				
.07	* Int'l Student Exch Program (Georgetown)	1995	6/1996	12/1996	
.09	* English Teaching (USIA)	1995	8/1995	12/1995	
180-0045	Participant Training				
.01	* PIET	1996	6/1997	9/1997	Annual country quotas; AID/W Evaluation suggested.
.02	* USIA (Top-up Grants)	1995	6/1997	9/1997	
.07	* Small Grants Program	1994	12/1996		
180-0029	Management Training & Market Economics Education				
.01	* large grants competition -- University of Pittsburgh (CMC & CERGE)	1994	9/1997	6/1998	Evaluation 1996?
.02	* small grants competition (USIA)	1995	6/1996		
6. Agriculture and Agribusiness					
180-0024	Restructuring Agriculture and Agribusiness				
.01	* VOCA grant	1995	9/1995	12/1995	FY 95 funding pending.
.03	* NCBA (ACE Center)	1995	6/1996	9/1996	
.04	* Agribusiness TA & training (Iowa State)	1995	3/1996		
.15	* Trade Analysis and Policy Design Project	1995	6/1996	9/1996	

U.S. ASSISTANCE TO THE CZECH REPUBLIC -- PLANNED ACTIVITY PHASEOUTS

Project No.	Sector/Area/Project/Activity	Last FY of funding	Last month of activity	Close-out of activity completed	Remarks; Explanations
8. Energy Efficiency					
180-0030	Regional Energy Efficiency				
.01	* Industry Contracts/Utility Grants (Bechtel, Elektrotec....)	1995	12/1995	6/1996	
.02	* PASA/IAA with DOE (Plzen)	1995	12/1995	6/1996	
.04	* grant to USEA (Utility Partnership)	1995	12/1996	6/1997	
.05	* IAA with NRC (Nuclear Safety)	1996	6/1996	9/1996	Possible extension into 1997, but with direct DOE support (non-SEED Act).
C. IMPROVING THE QUALITY OF LIFE					
1. Short-time Emergency & Humanitarian Aid					
180-0032	NGO Development Project -- Jewish Distribution Committee	1991	9/1995	12/1995	
3. Housing					
180-0034	Housing Sector Assistance				
	-- HG/Municipal Infrastructure Finance Fund	1998	2000		HG loan to be managed regionally post-97.
	-- ICMA/Urban Institute/PSC	1996	9/1997		
	-- East European Real Estate Property Foundation	1994	9/1996		Activity started 3/1994.
4. Health					
180-0037	Partnerships in Health Care -- UC/SF	1995	9/1996	12/1996	An 18-month extension through 1996 approved.
180-0038	Promotion of Private Health Markets				
	* Health Markets				
	-- Healthcare Enterprise Int. (HEI)	1995	11/1995		Assistance in health sector incl. NPOs, quality assurance, and hospitals' accreditation. The program has been delayed due to the delay in Czech legislation. Also hospital Demo project and new training.
	-- Healthcare Financing Agency (HCFA)	1994	3/1996	9/1996	
	-- AIHA	1995	TBD		
	-- new contract	1996	9/1996	12/1996	
5. Environment					
180-0039	Improved Public Sector Environmental Services				
.01	* IAA with EPA	1995	6/1997	9/1997	Annual funding.
.10	* EAP Investments (EP3)	1996	9/1997	12/1996	
180-0004	Environmental Initiatives				
.01	* World Environmental Ctr grant	1995	9/1996	3/1997	
.06	* Regional Environment Center	1993	12/1995	6/1996	
.11	* Harvard Institute for International Development	1995	7/1996		
.12	* Env. Investments: Pride	1995	9/1995		FY 95 funding pending.
180-0041	Environmental Training	1994	9/1995		
D. MISCELLANEOUS					
180-xxxx	Science & Technology Program (State/OES)	1995			State/OES assumes monitoring responsibility.

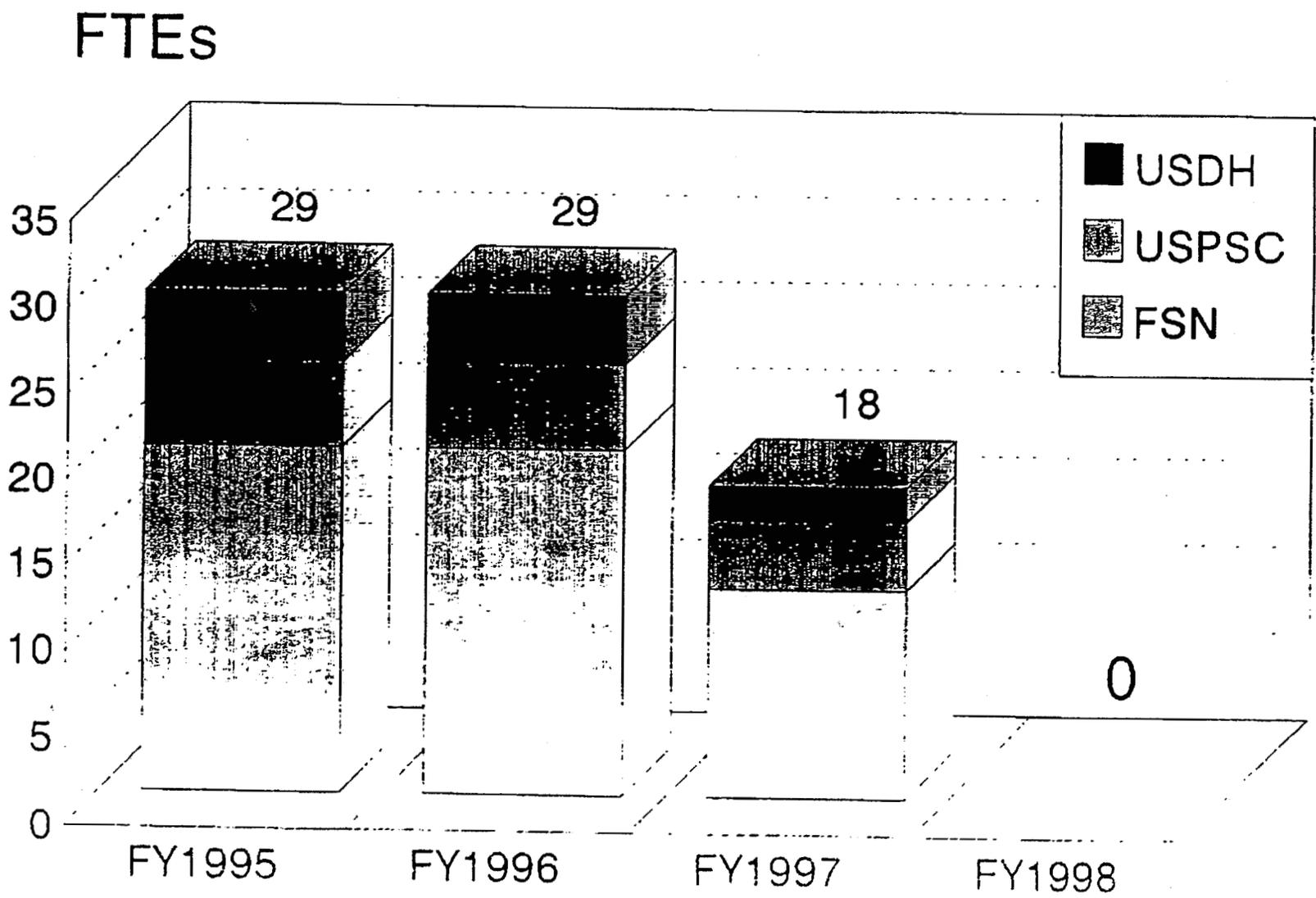
U.S. ASSISTANCE TO THE CZECH REPUBLIC -- PLANNED PHASEOUT

Anticipated Number of Separate Activities by Fiscal Quarter



Remark 1: Quarterly analysis of the level of effort shown. Data as of March 1998.
Remark 2: After September 1997, the number of activities is expected to be zero.

U.S. ASSISTANCE TO THE CZECH REPUBLIC - PLANNED CLOSE-OUT ACTUAL AND PROPOSED STAFFING: FY94 - FY98



Note: All figures are as of start of the fiscal year (as of March 1995).

COUNTRY PLANNING WORKSHEET
Czech Republic: FY94 Carryover, FY95 and FY96 Budget

Annex C

Project No.	(in \$ thousands)	FY94 Czech Carryover	FY95 Czech Amount	FY96 Czech Amount
A. STRENGTHENING DEMOCRATIC INSTITUTIONS				
1. Political Process and Governance				
180-0019	Democratic Governance and Public Administration			
.07	* Public Administration	1,978	0	0
	PROJECT TOTAL	1,978	0	0
180-0020	Rule of Law			
.02	* ABA Grant	0	211	0
	PROJECT TOTAL	0	211	0
2. Democratic Pluralism				
180-0021	Political and Social Process			
.01	* Educational reform (USIA)	0	200	0
.03	* Books for Democracy (USIA)	32	0	0
.13	* Democracy Commission Small Grants (USIA)	0	0	0
	PROJECT TOTAL	32	200	0
180-0022	Independent Media			
.01	* International Media Fund grant (USIA)	0	200	0
	PROJECT TOTAL	0	200	0
180-0032	Non Governmental Organization (NGO) Dev. Project			
.09	* Democracy Networks – New grants competition	625	875	0
	PROJECT TOTAL	625	875	0
B. ECONOMIC RESTRUCTURING				
2. Privatization and Assistance to Enterprises				
180-0014	Privatization and Enterprise Restructuring	609	2,700	900
	PROJECT TOTAL	609	2,700	900
180-0023	Technical Assistance to Enterprises			
.01	* IESC Private Enterprise grant	652	0	0
.03	* CIPE (Chamber)	0	100	0
.07	* Peace Corps – SPA and small business assistance	0	438	547
	PROJECT TOTAL	652	538	547
3. Improving the Business Climate				
180-0026	Competition Policy, Laws & Regulations			
.04	* Telecommunications policy (State)	0	100	0
	PROJECT TOTAL	0	100	0
180-0027	Business Services			
.01	* TA/Finan Serv (Treas)	0	390	500
.02	* FSVC grant (buy-in to PRE)	0	175	175
	PROJECT TOTAL	0	565	675
5. Human Resources				
180-0002	Human Resources Program			
.07	* Int'l Student Exch Program (D.A. 91-93/SAI 94 Georgetown)	0	250	0
.09	* English Teaching (USIA)	0	200	0
	PROJECT TOTAL	0	450	0
180-0045	Participant Training			
.01	* PIET	0	1,067	900
.02	* USIA (Top-Up Grants)	0	250	0
	PROJECT TOTAL	0	1,317	900
180-0029	Management Training & Market Economics Education			
.02	* small grants competition (USIA)	0	200	0
	PROJECT TOTAL	0	200	0

COUNTRY PLANNING WORKSHEET
Czech Republic: FY94 Carryover, FY95 and FY96 Budget

Annex C

Project No.	(in \$ thousands)	FY94 Czech Carryover	FY95 Czech Amount	FY96 Czech Amount
6. Agriculture and Agribusiness				
180-0024	Restructuring Agriculture and Agribusiness			
.01	* VOCA grant	0	298	0
.03	* NCBA (ACE)	0	200	0
.04	* Agribusiness TA and Training (ACDI, LOL, Iowa)	0	500	0
.15	* Trade Analysis and Policy Design Project	0	125	0
	PROJECT TOTAL	0	1,123	0
8. Energy Efficiency				
180-0030	Regional Energy Efficiency	400		
.01	* Industry Contracts/Utility Grants (regulatory)	400	741	0
.02	* PASA/IAA with DOE (Plzen)	0	200	0
.04	* grant to USEA (two Utility Partnerships)	0	300	0
.05	* IAA with NRC (Nuclear Safety)	0	400	500
	PROJECT TOTAL	800	1,641	500
C. IMPROVING THE QUALITY OF LIFE				
3. Housing				
180-0034	Housing Sector Assistance	250	2,200	2,000
	PROJECT TOTAL	250	2,200	2,000
4. Health				
180-0037	Partnerships in Health Care	350	0	0
	PROJECT TOTAL	350	0	0
180-0038	Promotion of Private Health Markets - Health Markets	2,100	310	600
	PROJECT TOTAL	2,100	310	600
5. Environment				
180-0039	Improved Public Sector Environmental Services			
.01	* IAA with EPA	0	250	0
.10	* EAP Investments	0	350	800
	PROJECT TOTAL	0	600	800
180-0004	Environmental Initiatives			
.01	* World Environmental Ctr grant	0	200	0
.11	* HIID	0	100	0
.12	* Env. Investments: Pride	0	350	0
	PROJECT TOTAL	0	650	0
D. MISCELLANEOUS				
180-0249	Audit, Evaluation, and Project Support			
.01	* Evaluation	0	130	478
	PROJECT TOTAL	0	130	478
180-xxxx	Reserved or Withheld from OMB:			
	* Parking Fines Set Asides	0	13	0
	* Trans to USIA for Democracy Commission Small Grants	0	100	100
	* Trans to State -- Science and Technology	0	450	0
	PROJECT TOTAL	0	563	100
	CZECH REPUBLIC TOTAL	7,396	14,573	7,500

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