

**BURKINA FASO**  
**FY 1997 Action Plan**

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**Action Memo for AA/Management: Approval of the Revised  
Closeout Policy Plan for USAID/Burkina Faso**

1. FY 1995

**Program Costs (Estimated):** USAID/Burkina Faso has one bilateral activity, Program Development and Support (686-0273) at \$35,000; and one OYB transfer to the Global Bureau, Central Contraceptive Procurement (936-3057) at \$136,250.

**Operating Expense Costs (Estimated):** See pp. 3-4.

2. FY 1996

No OE costs are expected after closeout on September 30, 1995.

3. "The Forward Look"

As provided in the Revised Closeout Policy Plan (see Annex), the following regional activities are approved for continuation in FY 96 and beyond:

a. Family Health and AIDS/West and Central Africa (formerly called West Africa Family Health and AIDS). This five-year \$40.0 million project, approved and authorized in spring 1995 for management by REDSO/WCA in Abidjan, will support selected activities of global importance and critical to the sustainable development of the region, including condom social marketing to decrease risks of HIV/AIDS and increased vaccination coverage to decrease the spread of measles. Given the project's planned mechanism of cooperative agreements with private voluntary organizations (which depend upon what the interested organizations wish to propose), funding levels and specific activities have yet to be determined.

b. Famine Early Warning System (FEWS III). This project, managed by AFR/Washington, monitors the in-country situation through a FEWS regional representative not resident in Burkina Faso. The FEWS III PACD is December 31, 1999.

c. Sahel Regional Institutions (SRI) Project: Support to CILSS. This AFR/Washington-managed Sahel Regional Program activity has one technical program advisor to the Permanent Interstate Committee for Drought Control in the Sahel (CILSS) residing in-country. The SRI institutional contractor will furnish long-term in-country financial support to the CILSS program, providing total support to its in-country staff until the project PACD, June 30, 1997.

d. Human Resources Development Assistance (HRDA) Project. Two long-term participants are scheduled to complete their M.S. degree studies in December 1995. U.S. in-country training staff will not be required beyond September 1995.

e. The following centrally managed projects and OYB transfer activities:

1. P.L. 480 Title II Food Aid Program/Catholic Relief Services (CRS). The CRS program, for which the Bureau of Humanitarian Response (BHR) provides management oversight as needed, includes a school feeding program for 65% of Burkina's primary schools and support to 129 humanitarian centers and emergency preparedness activities. No in-country support staff is required. The current program is scheduled to end on September 30, 1996.

2. World Relief Matching Grant Program. This BHR program has a \$547,000 matching grant for a five-year period (FYs 93-98) scheduled to end on September 30, 1998. It promotes microenterprise development.

3. Freedom from Hunger Matching Grant. This BHR program has a \$934,000 matching grant for a two-year period (FYs 94-96) scheduled to end on September 30, 1996. It combines credit promotion with nutrition and health education.

4. AFRICARE Child Survival Grant. This \$934,000 grant for a three-year period (FYs 93-96) scheduled to end on September 30, 1996, provides control of diarrheal disease, growth monitoring and nutrition, maternal health and family planning, immunization and HIV/AIDS education to a population of 50,000 people.

5. Sustainable Agriculture and Natural Resource Management Collaborative Research Support Program (SANREM CRSP). This Global Bureau program, scheduled to end on September 30, 1997, is developing a new paradigm in international research and development and includes Burkina as one of three primary sites for studying issues of sustainability.



U.S. AGENCY FOR  
INTERNATIONAL  
DEVELOPMENT

AUG 18 1994

Assistant  
Administrator  
for Africa

**ACTION MEMORANDUM FOR THE ASSISTANT ADMINISTRATOR FOR  
MANAGEMENT**

**FROM:** AA/AFR, John F. Hicks *JFH*

**SUBJECT:** Approval of the Revised Closeout Policy Plan for  
USAID/Burkina Faso

**ACTION:** Your approval of the FY 1995 Closeout Plan for  
Burkina Faso, as summarized below, is requested.

**BACKGROUND**

On November 18, 1993, the American Ambassador to Burkina Faso and the USAID Representative were instructed in 93 State 349165 to notify the Government of Burkina Faso of the decision to close the USAID office in Burkina Faso. On November 19, 1993, the Government was officially notified of the decision to close the USAID office during a meeting between the American Ambassador and the Director of Cabinet, Ministry of Foreign Affairs.

USAID closeout will occur at an unfortunate time for Burkina Faso. For the past couple of years, Burkina Faso has been pursuing a Structural Adjustment Program (SAP) with the World Bank and IMF, and economic and regulatory reforms in key areas have been on track. Also, USAID is beginning to see the impact of its efforts in both increased use of contraceptives (which will have a direct impact on fertility levels) and in behavior changes affecting improvements in child survival rates. Similarly, institutional capacity for increasing agricultural productivity now exists and needs to be expanded to integrate the role of research in the application of new agricultural technologies nationwide.

**Preparation of the Plan and the Review Process**

USAID/Burkina Faso prepared and submitted its Closeout Policy Plan on February 5, 1994. The Closeout Policy Plan was reviewed on February 14, 1994 at an Africa Bureau meeting chaired by DAA/AFR, Carol Peasley, and subsequently

revised. The Closeout Plan submitted by the Mission is attached for your information. Representatives from State, PPC, Management Bureau, BHR and Global Bureau attended the meeting. USAID/Burkina Faso was represented by Thomas Luche, USAID Representative.

On April 21, 1994 the Closeout Policy Plan was reviewed at a meeting chaired by DAA/M, Phyllis Dichter-Forbes. Representatives from the Africa Bureau, State, PPC, Global, BHR and the Management Bureau participated. Subsequently, this memorandum was revised to reflect the results of that review.

#### DISCUSSION

The main elements of the revised USAID/Burkina Faso Closeout Plan are highlighted below for your review.

#### A. CLOSEOUT OF BILATERAL PROJECTS:

##### 1. The Family Health and Health Financing Project

The Project will terminate as of September 30, 1995. As a result of the Mission's dialogue with other donors in Burkina Faso, the German Development Bank (KFW) has agreed to fund the condom social marketing component. The World Bank plans to procure contraceptives in FY 96 to replace the USAID supply and planning for the transition has already begun. A number of donors have increased the level of their assistance to include additional family planning activities which are currently supported by USAID.

We recommend that subsequent to the Mission closeout date, selected components of the Project which are critical to global HIV/AIDS, child survival and population issues, and not picked up by other donors, would be assumed by the proposed West Africa Regional Health/Child Survival and Population Project to be managed by REDSO/WCA.

##### 2. Agriculture Research and Training Support (ARTS) Project

The Project Assistance Completion Date (PACD) will be shortened to September 30, 1995. The Mission will assist the implementing agency, the Institute for Agricultural Research (INERA), to find other donors to pick up USAID-funded research activities which would build upon the ARTS Project Phase One outputs. We do not recommend extending this project beyond the Mission closeout date.

##### 3. Human Resources Development Assistance (HRDA) Project

As a policy issue, the AFR Bureau believes that all long-term training should be allowed to terminate in accordance with approved training implementation plans. Therefore, we recommend that the project assistance completion date (PACD) for the HRDA Project should be December 31, 1995, to allow the two remaining Burkinabe participants who are studying in the U.S. sufficient time to complete their studies in an orderly fashion. This is the only aspect of the HRDA project which would be allowed to continue past September 30, 1995. The Mission would not fund any new participants beyond the Mission closeout date.

#### **4. PL-480 Title II Food Aid Program**

The PL-480 Title II Food Aid program managed by Catholic Relief Services (CRS) has had a significant impact on strengthening the institutional capabilities of local government and private institutions, the primary school system, improving food security, and protection of soil and water resources. CRS has a long history of involvement in Burkina Faso. CRS supports the activities of 24 other local and international PVOs by providing commodities for food for work activities and economic development grants. In addition, the program has an emergency preparedness account which is used to address local emergencies. The World Bank and the IMF have included this program as an essential "safety net" for the Burkinabe when planning its financial support to mitigate the negative effects of the recent CFA franc devaluation. We recommend funding the CRS Title II multi-year operating program (MYOP) through the end of FY 1996.

The AFR Bureau and BHR have chosen not to support new PL-480 Title II proposals from AFRICARE and Save the Children because these requests represent two new significant monetization programs in a closeout country, requiring additional management support. It is important to note that these PVOs have been negotiating with the Mission and BHR/FFP for several years and will be disappointed with this decision.

#### **B. CLOSEOUT OF CENTRALLY MANAGED PROJECTS & OYB TRANSFER ACTIVITIES**

The current status and project assistance completion dates (PACD) of the Mission's centrally managed PVO grants and Operating Year Budget (OYB) transfer activities are included in Attachment 2.

##### **1. Global Bureau and BHR Activities**

Since the five activities proposed for continuation past

Mission closeout are in areas of special interest (child survival, food security and microenterprise development, we have no objection to these activities continuing past the Mission closeout date with funding and management from outside of the Africa Bureau.

## 2. Operations Research for Africa Project

The Population Council's Operations Research and Technical Assistance (OR/TA) Project for Africa has been instrumental in improving both the quality of services provided and expansion of family planning services. Technical assistance is key to the success of such projects. The Global Bureau's new operations research project includes a proposal to place a resident advisor in Burkina Faso to handle day-to-day management of OR activities. The Africa Bureau has concurred with this arrangement. It is expected that, in FY 1995, the centrally-funded Africa OR/TA Project will collaborate with the proposed West Africa Regional Family Health and HIV/AIDS Project.

### C. USAID/W/AFR ACTIVITIES CURRENTLY MANAGED BY USAID/BURKINA FASO

#### 1. Famine Early Warning System (FEWS) Project

FEWS provides accurate famine early warning information to USAID/W, the American Embassy and host country officials to identify specific at-risk populations and to propose pre-emptive actions to be taken to prevent immediate and future famine. The FEWS Project provides some capacity-building assistance to the host country. For a number of years, Burkina Faso has been a part of the FEWS network under FEWS II. We are confident that the technical assistance (TA) contract for FEWS III will be awarded by the FEWS II PACD (12/94), so there will not be a hiatus in project implementation. The FEWS III PACD is December 31, 1999. The FEWS III monitoring of the in-country situation will be provided through a FEWS regional representative not resident in Burkina Faso.

#### 2. Sahel Regional Institutions (SRI) Project: Support to CILSS.

The Mission has been involved in support to the Permanent Interstate Committee for Drought Control in the Sahel (CILSS) since its inception in 1973. In collaboration with the AFR/WA (the primary management office) and the Secretariat of the Club de Sahel in Paris, the Mission has assured sound management of USAID funds supporting the CILSS program. We recommend continuing support for SRI operations with CILSS beyond the Mission closeout date. The existing

SRI technical assistance contractor will be requested to increase its level of effort to include the services of a financial advisor to CILSS who would provide support to the CILSS program in the management of USAID resources and operational requirements. The proposed SRI financial advisor and the existing program advisor would reside in Burkina Faso. The SRI PACD is June 30, 1997. The SRI technical assistance contractor will be responsible for the total support of its in-country staff.

### **3. Semi-Arid Food Grain and Development Commodity (SAFGRAD) Networks**

Support for agricultural research and the strengthening of national agricultural research systems (NARS) in West and Central Africa has been provided by SAFGRAD. There have been substantial impacts from the research on maize and cowpeas in West Africa. Most of the social benefits consumers have received resulted from lower food prices. Farmers benefited from lower production costs. SAFGRAD networks have been major movers of technologies developed by diverse sources. Burkina Faso is a member of the maize and cowpea networks and soon will become a member of the new rice and natural resources networks.

Currently, the Policy, Analysis, Research and Technical Support (PARTS) Project is supporting the maize and cowpea networks through a small grant to IITA, an international agricultural research center (IARC). USAID in-country presence is not required to manage this activity. The PARTS PACD is September 30, 1996.

#### **D. LOCAL CURRENCY MANAGEMENT**

USAID/Burkina tracks and jointly programs with the Burkinabe Government local currency counterpart funds resulting from the monetization of food aid in 1984 and 1985. The Mission will continue to track expenditures of local currency until this activity is assumed by the Government of Burkina Faso prior to Mission closeout date, to facilitate an orderly transfer. The Mission has consulted the Regional Legal Advisor (RLA) and the Regional Inspector General (RIG) concerning resolving outstanding claims and Mission closeout procedural matters. The Mission will seek USAID/W, RLA and RIG concurrence with the counterpart funds closeout plan. The Africa Bureau will closely monitor the local currency aspect of Mission closeout operations.

#### **E. ADMINISTRATION AND MANAGEMENT**

We recommend that between now and the Mission closeout date, there be an orderly phaseout of all USAID direct hire

(USDH), USpsc and FSN employees in Burkina Faso. The incumbent USAID Representative intends to depart post late August 1994 for retirement/transition sessions in USAID/W and subsequent retirement in late CY 1994 or early CY 1995. Periodic TDY assistance will be provided to assist the Acting USAID Representative manage the Mission closeout and support the USDHs left at post. The Mission's Operational Closeout Plan will address in detail the types of TDY assistance which will be required during the closeout. Also, the Mission has requested TDY assistance to prepare the Operational Closeout Plan. This has been scheduled in consultation with the Management Bureau.

It is expected that no USAID-funded leases of real property or property disposal plans will be continued beyond the closeout date. The transfer of all USAID Controller functions to REDSO/WCA/WAAC will occur in a timely fashion. Any deobligation plan will be submitted to REDSO/WCA/WAAC preferably six months before the closeout date. Any residual administrative, legal or financial matters will be handled by TDYers from REDSO/WCA or USAID/W.

#### F. MISSION CLOSEOUT COSTS

Since we are so far into FY 94 and it would facilitate timely closeout, we recommend that all remaining USAID/Burkina Faso program OYB costs be consolidated and fully obligated in FY 94. The Africa Bureau expects to obligate \$2,974,000 in FY 94. There will not be any future OYBs for Burkina Faso. The administrative costs will remain allocated by fiscal year. The Africa Bureau expects to provide USAID/Burkina Faso with \$811,700 and \$491,900 for operating expenses (OE) in FY 94 and FY 95, respectively. These estimates may need some adjustment to accommodate unforeseen TDY requirements associated with the closeout. The Africa Bureau does not expect to incur any OE and/or FAAS costs beyond the Mission closeout date. There are no plans to assign USAID staff to manage and/or support activities under the aegis of the American Embassy (i.e. the Self-Help Fund, Human Rights Fund, etc.).

#### G. OUTSIDE ASSISTANCE REQUIRED FOR ORDERLY CLOSEOUT:

1. Continuous assistance from the REDSO/WCA/WAAC (Regional Controller), Regional Legal Advisor (RLA) and the Regional Contracting Officer (RCO) will be absolutely necessary to avoid serious problems. Projected future FTE levels, however, may make it difficult to retain adequate numbers of RLAs and RCOs. The lack of services from either on a regular and emergency basis would seriously impede orderly Mission closeout. We will be carefully assessing this requirement and will

request additional FTEs, if needed. REDSO/WCA/WAAC is the financial management backstop for small missions like USAID/Burkina Faso. Its timely support and responsiveness are critical to a successful closeout.

2. The incumbent USAID Representative has indicated he may retire toward the end of calendar year 1994. Should the incumbent retire as planned, we feel periodic TDY assistance (program officer, project development officer and/or executive officer) will be required to assist the Acting USAID Representative with the closeout and support the USDHs remaining at post.
3. The Mission has indicated that it will require TDY assistance to prepare the Mission Closeout Operational Plan. This assistance has been scheduled in consultation with the Management Bureau. The TDY requirements to successfully assist with the closeout will be addressed in more detail in the Mission's operational plan.

#### RECOMMENDATION

The Africa Bureau recommends continuation beyond the closeout of the following project activities. In every instance USAID monitoring and oversight will be provided by appropriate REDSO/WCA or USAID/W staff. The AFR Bureau's rationale for recommending the extension of these activities has been previously discussed.

#### 1. West Africa Regional Family Health and AIDS Project.

The project will support selected activities of global importance and critical to the sustainable development of the region, including condom social marketing to decrease risks to HIV/AIDS and increased vaccination coverage to decrease the spread of measles. The Project will be managed by REDSO/WCA in Abidjan.

Recommendation: The AFR Bureau recommends, subject to project authorization, continuation of support of such activities through the West Africa Regional Family Health and AIDS Project beyond the closeout date through September 30, 1999, to address critical global HIV/AIDS, child survival and family planning issues.

Approve: \_\_\_\_\_

Disapprove: \_\_\_\_\_

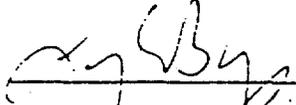
Date: \_\_\_\_\_

*Langley*  
 \_\_\_\_\_  
 \_\_\_\_\_  
 8-15-97

**2. Africa Famine Early Warning System (FEWS)**

The FEWS II Project will continue in Burkina Faso until its current PACD (12/94) or until the FEWS III Project contractor has mobilized, so there will not be a hiatus in project implementation. The FEWS III monitoring of the in-country situation will be provided through a FEWS regional representative not resident in Burkina Faso. The FEWS III PACD is December 31, 1999.

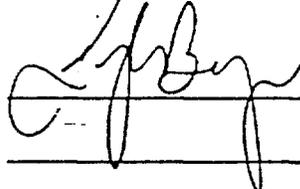
**Recommendation:** The AFR Bureau recommends continuation of the FEWS Project beyond the closeout date through December 31, 1999.

Approve:   
 Disapprove: \_\_\_\_\_  
 Date: 8-14-94

**3. Sahel Regional Institutions (SRI) Project: Support to CILSS**

Currently, the SRI institutional contractor has one technical program advisor to the CILSS residing in-country. Subsequent to the Mission closeout, the contractor will provide long-term in-country financial support to the CILSS program. The contractor will be responsible for providing total support to its in-country staff.

**Recommendation:** The AFR Bureau recommends continuation of the Sahel Regional Institutions Project support to the Permanent Interstate Committee for Control of the Drought in the Sahel (CILSS) beyond the closeout date until its June 30, 1997 PACD.

Approve:   
 Disapprove: \_\_\_\_\_  
 Date: 8-14-94

**4. Human Resources Development Assistance (HRDA) Project**

Two long-term participants are not scheduled to complete their M.S. degree studies until December 1995. Since this is only three months past the Mission's closeout date, we recommend that the HRDA Project PACD be December 31, 1995 and that the two participants be allowed to complete their training. USAID in-country training staff will not be

required beyond September 30, 1995.

Recommendation: The AFR Bureau recommends continuation of the HRDA Project beyond the closeout date through December 31, 1995 to allow the participants to complete their training.

Approve: \_\_\_\_\_

Disapprove: \_\_\_\_\_

Date: \_\_\_\_\_

#### 5. Centrally Managed Projects and OYB Transfer Activities

We recognize the development value of existing centrally managed projects and OYB transfer activities. Nonetheless, the Africa Bureau will not have the capacity to manage any of these worthwhile activities subsequent to September 30, 1995. We have no objection to the Global Bureau or BHR assuming funding and management of these activities beyond the Mission closeout date, e.g., activities such as the CRSPs (Global Bureau) and PVO matching grants (BHR). Moreover, these activities meet the criteria for exceptions. A complete listing of all active centrally and regionally funded projects is attached hereto. There will be no need for any USAID in-country staff to monitor these activities.

#### a. Catholic Relief Services (CRS) Title II Food Aid Program

The CRS program plays a critical role in Burkina Faso. CRS has a major, longstanding Title II program which includes a school feeding program for 65% of the primary schools in Burkina Faso and supports 120 humanitarian centers and emergency preparedness activities. Also, in planning financial support to certain CFA franc zone countries during the aftermath of the CFA franc devaluation, the World Bank/IMF cited this program as an important "safety net" for Burkina Faso and factored it into its program. In-country USAID food aid support staff will not be required. BHR is prepared to provide any USAID management oversight of CRS required following the closeout date.

Recommendation: The AFR Bureau and BHR recommend continuation of the Catholic Relief Services (CRS) Title II

Food Aid Program beyond the closeout date through September 30, 1996.

Approve: [Signature]

Disapprove: \_\_\_\_\_

Date: 8-20-94

**b. World Relief Matching Grant Program**

The World Relief Corporation has a Matching Grant for the period from FY 93 to FY 98 to promote microenterprise development. The program focusses on microenterprise development which is an Agency priority. No Mission management is required.

Recommendation: The AFR Bureau and BHR recommend continuation of the World Relief Matching Grant Program beyond the closeout date through September 30, 1998.

Approve: [Signature]

Disapprove: \_\_\_\_\_

Date: 8-20-94

**c. Freedom from Hunger Matching Grant**

Freedom from Hunger has a Matching Grant for the period from FY 94 to FY 96. The program consists of an innovative and successful strategy to combine credit promotion with nutrition and health education. The program focusses on microenterprise development, and promotes improved food security and health education.

Recommendation: The AFR Bureau and BHR recommend continuation of the Freedom from Hunger Matching Grant beyond the closeout date through September 30, 1996.

Approve: [Signature]

Disapprove: \_\_\_\_\_

Date: 8-20-94

d. AFRICARE Child Survival Grant

Africare has a Child Survival Grant for the period from FY 93 to FY 96. The program provides control of diarrheal disease, growth monitoring and nutrition, maternal health and family planning, immunization and HIV/AIDS education to a population of approximately 50,000 people. This grant has already been fully funded, so no additional USAID funding is required.

Recommendation: The AFR Bureau and BHR recommend continuation of the Africare Child Survival Grant beyond the closeout date through September 30, 1996.

Approve: \_\_\_\_\_

Disapprove: \_\_\_\_\_

Date: 8-20-94

e. Sustainable Agriculture and Natural Resource Management (SANREM) Collaborative Research Support Program (CRSP)

The SANREM CRSP is a five-year research, training and information exchange program which is developing a new paradigm in international research and development. Burkina Faso serves as one of three primary sites studying global issues of sustainability, and represents the only Sahelian program site. From a global standpoint, Burkina Faso is a key site to provide information leading to the understanding of successful design and implementation of sustainable agriculture (with resulting economic growth) development programs. There are over 18 collaborators from the PVO/NGO and international donor community, three Burkinabe research and extension institutions, and representatives from local government and village councils. The implementation of the overall program is designed to be "self-contained", that is, requiring no Mission support.

Recommendation: The AFR Bureau and Global Bureau recommend continuation of the SANREM CRSP Project beyond the closeout date through September 30, 1997.

Approve: \_\_\_\_\_

Disapprove: \_\_\_\_\_

Date: 8-20-94

**Attachments:**

1. Summary of Phase-out Plan
2. Global/Centrally-Funded Projects, OYB Transfers and PVO Activities
3. Justification for Extending BHR & Global Projects Beyond Mission Closeout
4. Closeout Policy Plan Submitted By USAID/Burkina Faso

## Clearances:

A-DAA/AFR, CPeasley

OD/PPC, TBrown (Info)

AFR/WA, DClark (Draft)

AFR/DP, JGovan

D/USAID/Burkina Faso, TLuche (Subs)

State/AF/W, Peter Chaveas (Subs)

BHR/PPE, JGrant

G/PDSP, GStandrod

DAA/M, PDichter-Forbes *for*Date *fg jr 5/18*Date 08/05/94Date *fg 8/18*Date 10/28/94Date 03/10/94Date 08/12/94Date 08/16/94Date *Chaveas*

*W.D.*  
 Drafter: AFR/WA: WDarkins: 08/11/94: BURKINA.MEM

BURKINA: SUMMARY OF CLOSEOUT PLAN

Project No.	Project Name	PACD Now	Proposed PACD	Original LOP (000)	Proposed LOP (000)	OBLIGS TO DATE (000)	Proposed Add'l Funding (000)	Additional Factors
<b>BILATERAL PROJECTS</b>								
686-0270	AG RES & TRG SUPP	12/31/96	9/30/95	7,300	6,806	5,976	830	Complete funding of Purdue/Winrock contract Complete funding for in-country training
686-0275	FAM HEA & HEA FIN	7/31/96	9/30/95	10,000	8,870	6,850	1,980	Complete funding of three Instit. contracts and funding of three PSC project managers and support staff
686-0277	BURK RIVER BLINDNESS	9/30/94	9/30/95	400	400	0		
686-0273	PROG DEV & SUPP	2/22/98	9/30/94	5,094	967	0		
<b>AFRICA REGIONAL PROJECTS</b>								
625-0975	SAHEL REGL INST	6/30/97	6/30/97	6,400	6,400			Assistance provided directly to the Permanent Inter-state Committee on Drought Control in the Sahel (CILSS)
698-0478	PARTS	9/30/96	9/30/96	130	130			A grant to IITA, an international agricultural research center (IARC).
698-0463	HRDA	9/30/95	12/31/95	2,785	2,635	2,485	300	Complete PSC training and unit cost, and other training activities
690-0491	Famine Early Warning System (FEWS)	12/31/94	12/31/99	26,000	43,000			No in-country resident representative. Request for Proposals Has Been Issued.
624-XXXX	Regional Family Health and AIDS	N/A	9/30/99		40,000			PID Approved. Final project design in process.

ATTACHMENT 2

GLOBAL/CENTRALLY-FUNDED PROJECTS, OYB TRANSFERS AND PVO ACTIVITIES

ACTIVITY	PROJECT TITLE AND NUMBER	Completion Date in Burkina
POP	JOHN SNOW, INC. Svcs. Expansion & Tech. Support 936-3048-FP	December 31, 1994
CHILD SURVIVAL	Ganzourgou Child Survival II Project/AFRICARE	September 30, 1996
	Save the Children/Dori	August 31, 1994
	Save the Children/Sapone	September 30, 1995
	Vitamin A Deficiency Control Program Burkina Faso/HKI	September 30, 1994
	Measles Initiative/AED	August 31, 1994
	Women's and Infant Nutrition Support (WINS)	September 30, 1995
HEALTH	Burkina Faso River Blindness Project (HKI) 686-277-G-00-10034-00	June 30, 1995
AGR	SANREM CRSP - 936-5198	September 30, 1997
	Peanut CRSP - 936-4048	June 30, 1995
	Soils Mgt - 936-1311	September 30, 1995
	Farmer to Farmer	September 30, 1994
CREDIT	Freedom from Hunger	September 30, 1998
	World Relief	September 30, 1998
PL/I	CRS	September 30, 1996
FEWS	Famine Early Warning System (FEWS)	December 31, 1999

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ATTACHMENT 3

JUSTIFICATION FOR EXTENDING BHR & GLOBAL PROJECTS BEYOND CLOSEOUT

Six BHR centrally funded PVO programs were recommended for continuation beyond Mission close-out in USAID/Burkina Faso's Closeout Plan. These included three PL 480 Title II programs, two Matching Grant Programs, and one Child Survival Program (Table 2). BHR recommends approval of four of the six PVO programs. BHR do not recommend approval of the AFRICARE and Save the Children Title II programs because these are proposals for new three-year programs to be funded through 100% monetization and are not appropriate for start up in close-out countries. The rationale for continuation of the other four programs is presented below.

CRS Title II Program

CRS has a major, longstanding Title II program which includes a school feeding program for 65% of the primary schools in Burkina, and support to 120 humanitarian centers and emergency preparedness activities. The goals of the current \$25 million MYOP from FY 94 to FY 96 are to increase primary school attendance and food production, to assist the poor and to come to the aid of victims of disasters. BHR recommends continuation for the following reasons:

CRS plays a critical role in supporting the primary school system in Burkina Faso, and therefore has national impact. A recent evaluation had positive findings about the impact of the CRS program on school attendance and other aspects.

Burkina Faso is chronically food insecure and the CRS Program plays a key role in addressing food security concerns.

Burkina Faso is drought prone and the CRS program is an important vehicle for promoting disaster preparedness and maintaining an emergency response capability.

This current FY 94-96 program continues only one year beyond Mission closeout and CRS requires time to plan for phase out or continuation of the program with other resources.

BHR is prepared to provide any USAID management oversight required for the CRS Title II program in the year after the Mission closes.

Sustainable Agriculture and Natural Resource Management (SANREM)  
Collaborative Research Support Program (CRSP)

The SANREM CRSP is a 5 year research, training and information exchange program which is developing a new paradigm in international research and development. The project uses a Landscape Approach to Sustainability in the Tropics (LAST) which is a new integrated approach to food production and natural resource management within an ecological framework. It integrates community members, community and service groups, and a wide range of scientific disciplines into the research process. These ingredients make the LAST model one that holds much promise for reaching environmental, social and economic goals that will lead to economic and developmental sustainability.

Burkina Faso serves as one of three primary sites studying global issues of sustainability, and represents the only Sahelian program site. Activities in Burkina Faso have been underway for about 18 months. Presently there are over 18 collaborators from the PVO/NGO and international donor community, three Burkinabe research and extension institutions, representatives from local government and village councils, all of which are active participants in the program.

Design of the country-specific research program was completed in January. The implementation of the over-all program was designed to be "self contained", that is requiring no USAID/Ouagadougou support. Staff has been hired, and initial research programs will begin shortly. The annual project budget is planned at \$350,000 per year for the duration of the project. This budget supports in-country activities implemented by the various collaborators. Global issues are undertaken in collaboration with the SANREM CRSP partners; 8 US universities, 23 international PVO/NGOs, the IARCs and the USDA.

From a global standpoint, Burkina Faso is a key site to provide information leading to the understanding of successful design and implementation of sustainable agriculture (with resulting economic growth) development programs. In addition, the site-specific research and training provided by this program will enable the Burkinabe collaborators to better respond to the agricultural production and natural resource management needs of their country.

In summary, the SANREM CRSP's continued activity in Burkina Faso is important to the Agency because it is one of the few projects designed to combine economic development, environment and democratization concerns. Burkina Faso is one of three global sites worldwide, and the only site in Africa where many acute problems occur.

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ATTACHMENT BURKINA

TABLE VIII (a)  
OPERATING EXPENSE BUDGET REQUEST  
BPC:  
Mission:

EXPENSE CATEGORY	FUNC CODE	FY 1994 ESTIMATE				FY 1995 REQUEST				FY 1996 REQUEST		
		OE	TF	TOTAL	UNITS	OE	TF	TOTAL	UNITS	OE	TF	TOTAL
<b>U.S. DIRECT HIRE:</b>												
Other Salary	U105	0.0		0.0		0.0		0.0				0.0
Education Allowances	U106	0.0		0.0		0.0		0.0				0.0
Cost of Living Allow.	U108	28.2		28.2		1.6		1.6				0.0
Other Benefits	U110	0.0		0.0		0.0		0.0				0.0
Post Assign Travel	U111	7.6		7.6	1.0	7.2		7.2	0.0			0.0
Post Assign Freight	U112	4.8		4.8	1.0	5.8		5.8	0.0			0.0
Home Leave Travel	U113	5.0		5.0	1.0	0.0		0.0	0.0			0.0
Home Leave Freight	U114	7.8		7.8	1.0	0.0		0.0	1.0			0.0
Education Travel	U115	0.0		0.0		0.0		0.0				0.0
R & R Travel	U116	11.4		11.4	2.0	0.0		0.0	0.0			0.0
Other Travel	U117	6.2		6.2		0.8		0.8				0.0
Subtotal	U100	71.0	0.0	71.0		15.4	0.0	15.4		0.0	0.0	0.0
<b>F.N. DIRECT HIRE:</b>												
F.N. Basic Pay	U201	126.4		126.4	7.4	105.0		105.0	5.3			0.0
Overtime/Holiday Pay	U202	20.0		20.0		0.0		0.0				0.0
Other Code 11 - FN	U203	4.0		4.0		0.0		0.0				0.0
Other Code 12 - FN	U204	6.8		6.8		10.6		10.6				0.0
Benefits - Former FN	U205	0.0		0.0		0.0		0.0				0.0
Accrued Separation Liability	U206	5.1		5.1		65.2		65.2				0.0
Subtotal	U200	162.3	0.0	162.3		180.8	0.0	180.8		0.0	0.0	0.0
<b>CONTRACT PERSONNEL:</b>												
U.S. PSC - S&B	U302	48.6		48.6	0.8	186.2		186.2				0.0
Other U.S. PSC Costs	U303	2.0		2.0		8.8		8.8				0.0
FN PSC - S&B	U304	125.5		125.5	16.8	34.3		34.3	8.4			0.0
Other FN PSC Costs	U305	3.0		3.0		0.0		0.0				0.0
Manpower Contracts	U306	0.0		0.0		0.0		0.0				0.0
Accrued Separation Liability	U307	8.8		8.8		27.9		27.9				0.0
Subtotal	U300	187.9	0.0	187.9		257.2	0.0	257.2		0.0	0.0	0.0
<b>HOUSING:</b>												
Residential Rent	U401	36.6		36.6	3.0	12.1		12.1	2.0			0.0
Residential Utilities	U402	57.0		57.0		52.5		52.5				0.0
Maint/Repairs	U403	25.0		25.0		7.6		7.6				0.0
Living Quarters Allow	U404	0.0		0.0		0.0		0.0				0.0
Security Guards	U407	29.2		29.2	8.3	12.2		12.2	3.0			0.0
Official Res. Exp.	U408	1.0		1.0		0.0		0.0				0.0
Representation Allow.	U409	0.3		0.3		0.0		0.0				0.0
Subtotal	U400	149.1	0.0	149.1		84.4	0.0	84.4		0.0	0.0	0.0

OFFICE OPERATIONS:

Office Rent	U501	17.9		17.9		8.3		8.3			0.0
Office Utilities	U502	28.7		28.7		29.8		29.8			0.0
Building Maint/Repair	U503	11.9		11.9		11.1		11.1			0.0
Equip. Maint/Repair	U508	9.8		9.8		6.2		6.2			0.0
Communications	U509	49.0		49.0		61.9		61.9			0.0
Security Guards	U510	12.3		12.3	3.0	9.1		9.1	3.0		0.0
Printing	U511	0.2		0.2		0.0		0.0			0.0
Site Visits - Mission	U513	18.0		18.0	35.0	5.3		5.3	12.0		0.0
Site Visits - AIDAW	U514	0.0		0.0		2.7		2.7			0.0
Information Meetings	U515	13.0		13.0	11.0	0.0		0.0			0.0
Training Travel	U516	21.4		21.4	5.0	0.0		0.0			0.0
Conference Travel	U517	14.1		14.1	3.0	2.0		2.0	1.0		0.0
Other Operational Tvl	U518	0.0		0.0		1.6		1.6			0.0
Supplies	U519	26.5		26.5		6.2		6.2			0.0
FAAS	U520	166.0		166.0		166.0		166.0			0.0
Consultant Contracts	U521	0.0		0.0		0.0		0.0			0.0
Mgmt/Prof Svcs Cont	U522	0.0		0.0		0.0		0.0			0.0
Spec. Studies/Analyses	U523	0.0		0.0		0.0		0.0			0.0
ADP H/W Lease/Maint	U525	0.0		0.0		0.0		0.0			0.0
ADP SW Lease/Maint	U526	0.0		0.0		0.0		0.0			0.0
Trans/Freight - U500	U598	0.0		0.0		5.0		5.0			0.0
Other Contract Svcs	U599	14.6		14.6		50.1		50.1			0.0
Subtotal	U500	403.4	0.0	403.4		365.3	0.0	365.3		0.0	0.0

NXP PROCUREMENT:

Vehicles	U601	0.0		0.0		0.0		0.0			0.0
Residential Furniture	U602	0.0		0.0		0.0		0.0			0.0
Residential Equipment	U603	0.0		0.0		0.0		0.0			0.0
Office Furniture	U604	0.0		0.0		0.0		0.0			0.0
Office Equipment	U605	0.0		0.0		0.0		0.0			0.0
Other Equipment	U606	0.0		0.0		0.0		0.0			0.0
ADP H/W Purchases	U607	0.0		0.0		0.0		0.0			0.0
ADP SW Purchases	U608	4.0		4.0		0.0		0.0			0.0
Trans/Freight - U600	U698	0.0		0.0		0.0		0.0			0.0
Subtotal	U600	4.0	0.0	4.0		0.0	0.0	0.0		0.0	0.0

636(c) REQUIREMENTS

U900				0.0				0.0			0.0
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TOTAL OE COSTS 977.7 0.0 977.7 903.1 0.0 903.1 0.0 0.0 0.0

Less "OE" FAAS 166.0 166.0 166.0 166.0 0.0 0.0

TOTAL OE BUDGET REQUES U000 811.7 0.0 811.7 737.1 0.0 737.1 0.0 0.0 0.0

SPECIAL INFORMATION:

Program funded Accrued Separation Liability			13.9		105.0
Local Currency Usage - %			87.4		89.7
Exchange Rate used in Calculations			520.0		490.0
Trust Fund End-of-Year Balance	N/A			N/A	
USDH FTE		3.0		2.0	

NAMING CONVENTION: 960EXXX.WK1