

ANNUAL BUDGET
SUBMISSION

FY 1988

GUINEA

MAY 1986

AGENCY FOR INTERNATIONAL DEVELOPMENT
Washington, D. C. 20523

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TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT
(000 DOLLARS)

	FY 1985 ACTUAL	FY 1986 ESTIMATE	--FY 1987-- CP ESTIMATE	FY 1988 AAPL	-----PLANNING PERIOD-----				
					1989	1990	1991	1992	
<u>AGRICULTURE, RURAL DEV. AND NUTRITION</u>									
TOTALS	2600	3730	4200	5000	5200	6230	9000	9000	10000
GRANTS	2600	3730	4200	5000	5200	6230	9000	9000	10000
LOANS	-	-	-	-	-	-	-	-	-
<u>EDUCATION AND HUMAN RESOURCES</u>									
TOTAL	-	-	-	1000	1890	2000	1000	1000	-
GRANTS	-	-	-	1000	1890	2000	1000	1000	-
LOANS	-	-	-	-	-	-	-	-	-
<u>SPECIAL DEVELOPMENT ASSISTANCE</u>									
TOTAL	-	-	1000	1500	500	-	-	-	-
GRANTS	-	-	1000	1500	500	-	-	-	-
LOANS	-	-	-	-	-	-	-	-	-
<u>SUB TOTAL FUNCTIONAL ACCOUNTS</u>									
TOTALS	2600	3730	5200	5000	7590	8230	10000	10000	10000
GRANTS	2600	3730	5200	5000	7590	8230	10000	10000	10000
LOANS	-	-	-	-	-	-	-	-	-
<u>TOTAL DA ACCOUNTS</u>									
TOTALS	2600	3730	4755	5000	7590	8230	10000	10000	10000
GRANTS	2600	3730	4755	5000	7590	8230	10000	10000	10000
LOANS	-	-	-	-	-	-	-	-	-

<u>PL 480</u>									
TITLE I*	6000	18000	8000	16000	12000	12000	12000	12000	12000
TITLE II	-	-	-	-	-	-	-	-	-

<u>TOTAL PERSONNEL:</u>									
USDH WORKYRS	3	4	4	5.5	7	7	7	7	7
FNDH WORKYRS	2	2	2	2	4	4	4	4	4

* Includes estimates for Food for Progress Program, including cost of ocean transport.

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TABLE III - Project Obligations by Appropriation Account
FY 1986 - FY 1988
(\$000)

<u>PROJECT NUMBER AND TITLE</u>	<u>L/G</u>	<u>FY86 Estimate</u>	<u>FY87 Estimate</u>	<u>FY88 AAPL</u>
Development Assistance Projects:				
1. <u>AGRICULTURE, RURAL DEV. AND NUTRITION</u>				
675-0210 Smallholders Production	G	3,580	1,700	2,200
675-0208 Appropriate Technology	G	150		
675-0216 PVO Umbrella Project	G	-	1,500	2,000
TOTAL ARDN	G	-	3,200	4,200
2. <u>EDUCATION AND HUMAN RESOURCES</u>				
675-0218 Management and Administration Skills Training	G	-	1,000	1,890
3. <u>SPECIAL DEVELOPMENT ASSISTANCE</u>				
675-0213 Private Investment Promotion	G	--	1,000	1,500
DA TOTALS		3,730	5,200	7,590
GRANTS		3,730	5,200	7,590
LOANS		-	-	-

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AFRICA BUREAU TABLE 1

MANAGEMENT UNITS REQUIRED FOR MISSION & PROJECT ADMINISTRATION

	USDH OE -----	FSNDH OE -----	REDSO -----	OTHER -----
<u>Administrative Functions</u>				
Program Management	30	0	3	1
Financial Management	5	12	1	0
Support Staff	0	12	0	0
<u>Portfolio Functions</u>				
Bilateral Projects	21	21	3	.5
Regional Projects	1	0	0	0
Centrally Funded Activities	1	3	0	0
Food for Peace	12	0	0	0

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AFRICA BUREAU TABLE 2

MODIFICATIONS TO LIFE OF PROJECT COSTS AND COMPLETION DATES (PACD)

Active USAID/Guinea Projects

	<u>Project No. and Title</u>			
	<u>675-0204</u>	<u>675-0212</u>	<u>675-0208</u>	<u>698-0421.75</u>
	Smallhold Prepar.	Agribus Prepar.	Approp. Technology	CCCD
Initial Date of Obligation	9/28/83	6/16/84	8/19/83	6/22/85
Orig. Authorized LOP Cost	1,500	800	500	885
Current (Revised) LOP Cost	3,800	1,800	650	Same
Proposed LOP Amendment	-	-	-	-
Original PACD	9/30/85	9/30/86	12/31/85	12/22/87
Revised PACD	6/30/87	6/30/87	6/30/86	None
Proposed PACD Revision	None	None	None	None

AFRICA: TABLE IV.

COUNTRY: GUINEAFY 1988 ANNUAL BUDGET SUBMISSIONTABLE IV PVO ACTIVITIES

<u>PROJECT NAME</u>	<u>PVO NAME</u>	<u>ORIGIN OF PVO</u>	<u>FUNCT ACCT</u>	<u>LOP</u>	<u>FY86-88</u>
GUINEA APPRO- PRIATE TECHN- OLOGY (675-0108)	VOLUNTEERS IN TECHNICAL ASSISTANCE (VITA)	USA	ARDN	650,000	150,000

AFRICA: TABLE V - Private Sector Activities

FY 1986				
Project	Implementing Agent	Functional Account	Total IOP (million)	Percent of Private Sector
Guinea-EPRP	GOG and to be identified US contractor	ESF	\$ 10.0	100%
PL-480 Title I/ Food for Progress	GOG and local private importers	FFP	\$ 8.0	100%
FY 1987				
Private Investment Promotion	GOG and to be identified US contractor	SDA	\$ 3.0	100%
PVO Umbrella	GOG and to be PVOs and Peace Corps	ARDN and EHR	\$ 6.0	50%
Agricultural Sector Grant	GOG and to be identified US contractor	ARDN	\$25.0	100%
FY 1988				
Management and Administration Skills	GOG and to be identified US contractor	EHR	\$ 7.0	25%

AFRICA: TABLE VI. - Centrally Funded Activities

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TABLE VI: CENTRALLY FUNDED ACTIVITIES

<u>PROJECT NAME</u>	<u>IMPLEMENT- ING ORGAN.</u>	<u>FUNCT. ACCT</u>	<u>LOP</u>	<u>LOP FUNDS</u>	<u>PVT. FY86-88 SECTOR</u>
COMBATTING COMMUNICABLE CHILDHOOD DIS- EASES (CCCD)	CENTERS FOR DISEASE CONTROL (CDC)	HEALTH	1985-87	885,000	0%

NOT RELATED TO MISSION PORTFOLIO.

AFRICA: TABLE VII - Planned Evaluations

PLANNED EVALUATIONS

USAID/Guinea proposes four evaluations in 1987 and 1988 to assess the impact of the assistance program and to help in determining future economic assistance to Guinea.

<u>PROJECT</u>	<u>QTR PERF</u>	<u>SUB</u>	<u>PURPOSE</u>	<u>FUNDING</u>	<u>STAFF REQ</u>
675-0204 Smallholders Prod. Prep.	1987-1	2	End of proj. evaluation	\$40,000 PDS	30 days; Mission, REDSO, Contractors
675-0212 Agribusiness	1987-2	3	End of project evaluation		20 days REDSO, Mission, GOG
698-0421 CCCD	1987-2	3	18 month evaluation	CDC and \$10,000 PDS	CDC, GOG, and USAID/Guinea
Food For Peace Program	1987-3	4	Program Review	\$20,000 PDS	REDSO, Mission, GOG, Consultants
AEPRP	1988-1	2	Mid-term evaluation	\$40,000 Grant	REDSO, Mission GOG, AID/W Consultants

The evaluations will address the following purposes and issues:

Smallholder Production Preparation Project: This evaluation follows an evaluation of the contractors, which will take place in June 1986. The Mission will integrate the results of the contract evaluation into this in-house evaluation of the whole Smallholder activity to assess the lessons from the project.

The Agribusiness project will undergo an end of project evaluation in the third quarter of FY 1987. Mission will use the evaluation results and recommendations together with those of the April 1986 evaluation to determine the direction and level of future private sector promotion and investment activities.

The CCCD evaluation will review project training, research, and program management efficiencies. The evaluation team will also randomly sample vaccine coverage, ORT practices in homes and clinics, and practices on the use of single does presumptive treatment of febrile episodes of children in the areas of project activity.

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The Food For Peace program review will take place in the third quarter of FY 1987. The Mission will assess the impact of USG food assistance to the GOG over the past 25 years, with special emphasis on the two years since the beginning of the Second Republic (1984-1986). The evaluation will focus not only on the impact, including possible disincentives to domestic production, of long-term food aid, but also on the local currency generations and disbursements of counterpart funds to development projects.

The mid-term evaluation of the Africa Economic Policy Reform Program (AEPRP) will take place in the first quarter of 1988. Issues to be addressed by this evaluation include the impact that the AEPRP has had on the economy and the policy reforms achieved.

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TABLE V PROPOSED PROJECT RANKING

(000 Dollars)

		<u>FY 1987</u>	<u>FY 1988</u>
1.	675-0210 Smallholders Production	1,700	2,200
2.	675-0218 Management and Administrative Skills Training	1,000	1,890
3.	675-0213 Private Investment Promotion	1,000	1,500
4.	675-0216 PVO Umbrella Project	1,500	2,000
	TOTALS	<u>5,200</u>	<u>7,590</u>

NEW PROJECT NARRATIVE

Project Number and Title: (675-0213) Private Investment Promotion Project

Funding: LOP: \$3,000,000
FY 87: 1,000,000
FY 88: 1,500,000

Appropriation: SDA
Duration: 3 years

Project Purpose: To assist domestic and foreign investors in the effective implementation of viable private investments identified under the pilot project Private Agribusiness Preparation (675-0212) and other sources and to assist in their implementation.

Major Problems to be Addressed: The GOG is currently revising its commercial investment codes which are expected to be issued prior to the start of the project. The project will assist the private sector, both in Guinean and foreign, to interpret and work with the new regulations. Tentatively identified obstacles to private sector which will be addressed are lack of capacity to conduct feasibility studies and financial analyses, investment preparation studies, and marketing research.

This specific intervention is proposed because private investment promotion and development are key objectives of both the GOG and USAID/Guinea's strategies. With the implementation of the economic reform program, which will eliminate government subsidies and monopolies as well as many parastatals, the GOG has provided incentives to the private sector to supply the Guinean market with everything from agricultural inputs to construction materials. This project supports one of the major components of the GOG's strategy to reverse previous inappropriate economic policies and to give high priority to the implementation of policies that will encourage private sector development.

This three year project is essential to USAID/Guinea's strategy for economic reform through private sector development. Due to the previous regime's emphasis on state interventions in the economy, the private sector in Guinea is virtually non-existent outside of trade in consumer goods. The private Agribusiness project (675-0212) identified problems and assisted in the implementation of appropriate investments. The results and recommendations from the project's mid-term evaluation in May 1986 will be integrated into the design of the Private Investment Promotion Project (PIP).

Preliminary Project Description: This project will be implemented through a contract with one or more U.S. consulting or international investment firms. The contractor will provide technical assistance consisting of two long-term resident advisors and up to 24 months of short-term consultancies. The project is aimed at private entrepreneurs, both foreign and Guinean, interested in investing in private sector activities in Guinea. Emphasis will be placed on

investments in export promotion designed to help the GOG's plans to diversify its economy. Participant training will fund two Masters degrees in one of the following areas: financial analysis, business administration, international and investment law, accounting or marketing. Another 24 months of short-term training will be offered in the areas of management, marketing, accounting, and financial analysis.

Major Inputs: The LOP is \$2,500,000 of which \$800,000 is for participant training, \$1,000,000 is for technical assistance, and \$700,000 is for specific private investment studies for foreign and Guinean investors.

PID/PP Approval: It is recommended that REDSO/WCA be delegated the authority to approve both the PID and the Project Paper. The PID design is scheduled for the second quarter of FY 1987 with approval during that quarter. The PP will be designed and approved in the third quarter of FY 1988.

Mission Management: Project management will reside with the Project Development Officer.

NEW PROJECT NARRATIVE

Project Number and Title: (675-0216) PVO Umbrella Project

Funding: IOP: \$6,000,000

FY 87: \$1,500,000

FY 88: \$2,000,000

Appropriation: ARDN and EHR

Duration: 4 years

Project Purpose: To support the activities of private voluntary organizations to carry out small-scale rural development and skills training projects in Guinea.

Major Development Problems to be addressed: Because of the former regime's isolationist policies, the environment for PVO activity in Guinea was largely negative. The only American PVO active in Guinea during the past several years is VITA. With the change in government and the subsequent liberalization of policies, American and other PVOs have expressed interest in becoming active in Guinea. At this point, it is difficult to determine exactly which PVOs will establish themselves in Guinea or when. The Peace Corps has already opened an office and the number of volunteers planned for Guinea will grow during the next few years. OICI may begin activities in the coming year. Africare has expressed interest in Guinea and has undertaken an exploratory mission to Guinea. VITA has presented a proposal for a follow-on reforestation project. USAID/Guinea wishes to be able to assist the PVOs to start their program activities.

Description of the project: This project will support the growth and development of the PVO community in Guinea and fund projects in those areas of PVO and GOG concern.

Initial Activity: The GOG has repeatedly stated that it is concerned about the problem of soil erosion, loss of soil fertility, and deforestation due to increased fuelwood consumption and slash and burn agriculture in the Fouta Djallon. The project will do this by: strengthening the institutional capacity of the GOG's Water and Forestry Office; continuing and expanding the village woodlots and private nurseries schemes established under the community forestry AIP (675-0410.35); integrating tree planting into the traditional farming systems; and, initiating conservation and environmental education and civic responsibility programs at the community level in the target area.

Although the GOG has no reliable statistics in any sector, including forestry, it is apparent that the agricultural productivity in the Fouta Djallon has decreased because of lack of proper soil conservation and management practices. Wood is almost the exclusive source of energy for cooking and heating and traditional slash and burn agricultural practices dominate in the area. These practices are responsible for the decreased smallholder production capacity. Encroaching desertification from the north has made an impact over the last several years, and only by beginning

an agro-forestry/soil conservation project, however small, can the desertification and soil erosion trend be halted. This specific intervention is proposed because it directly responds to the expressed need of the population of the region and the GOG. The activities proposed in this project respond directly to AID's rural development strategy and to priorities set by the Government of Guinea.

Additional activities: Other possible PVO projects include technical and vocational training and village level road construction and maintenance will also be provided by PVOs in conjunction with the Peace Corps.

Preliminary Project Description: It is proposed that the reforestation project be implemented by a Private Voluntary Organization and/or by the Peace Corps in a limited area of the Fouta Djallon. The possibility of expansion as success and replicability are achieved will be included in the project design. Major components of the project will be training, both participant and in-country, technical assistance, in the form of Peace Corps Volunteers and/or PVO supplied advisors, and limited adaptive research. One A technical advisor will work with the GOG Office of Water and Forestry to assist with planning, implementing, and evaluating forestry activities in the region. Long term training will be provided for two master's degrees in agro-forestry, forestry management or soil conservation. In-country training will consist of training of trainers for community awareness and development and training in simple forestry and soil conservation techniques.

It is proposed that implementation be undertaken by a PVO experienced in rural development, forestry and community organization. The implementing PVO and the GOG will make an agreement with the Peace Corps to furnish an increasing number of volunteers each year of the project, as the target area spreads. The Peace Corps has posted one volunteer in the region for reforestation and additional volunteers are scheduled to arrive in the coming year.

Other joint PVO/peace Corps projects in vocational and technical training and rural roads construction and maintenance will be developed separately but funded by this project.

Major Inputs: The LOP is \$6,000,000, of which training is \$1,500,000, TA \$1,500,000 and \$3,000,000 for materials, seeds, logistics and other inputs.

Mission Management: Project management will reside with the Mission Training Officer who is the assistant PVO coordinator, with supervision from the Program Officer.

PID/PP Approval: It is proposed that the PID design begin in the first quarter of FY 1987 and that it be approved during the same quarter by KIMBOWSKI. The PP will be designed in the second quarter and approved by MEMO/WA in the third quarter of FY 1987.

NEW PROJECT NARRATIVE

Project Number and Title: (675-0218)
Guinea Management and Administration Skills Training
Funding: LOP: \$7,000,000
 FY 87: 1,000,000
 FY 88: 2,000,000
Appropriation : EHR
Duration : 5 years

Project Purpose: To improve the GOG's capacity to plan, manage and administer a sustained development program.

Major problems to be addressed: There is a recognized over supply of poorly trained civil servants in Guinea due to the former regime's commitment to place all the graduates of its professional and technical schools. The quality of the education system in Guinea is poor, from the primary schools through the secondary schools and universities. Guinean civil servants, products of this educational system, do not have the capacities required of competent administrators and managers. Those trained during the former regime had little opportunity for training and skills development. This scarcity of experienced and skilled personnel is aggravated by the lack of a systematic approach to problem-solving and appropriate models used in planning and control. The serious economic and financial problems with which the government is now faced are due to the previous regime's political philosophy with its emphasis on state control as well as the lack of managerial and administrative capacity. With the assistance of the World Bank, the government is now conducting a census of all government employees to determine the number and the posts occupied. The GOG Commission for Administrative Reform will then use the results to plan the new government administrative structure. Thousands of civil servants will be dismissed in an effort to improve the quality of public administration. Those who remain will be tested and programmed for retraining and skills improvement. One of the most important areas to be targetted upgrading is public management and administration.

Through the African Manpower Development Project (AMDP), USAID/Guinea has provided training in management and administration. Specifically, it has financed one seminar in development management for approximately fifty middle to senior level civil servants from almost every ministry. It has also financed over the years sixty participants, both short-term and long-term, for training in management and administration. This project will assist the GOG on a larger scale and in selected ministries to train professional managers and administrators. The Management and Administration Skills Training (MAST) project will target those ministries which directly affect AID's priorities. An alternative to the MAST project is to continue to use the AMDP to train in management and administration.

Project Purpose: The purpose of this project is to improve the GOG's capacity to plan, manage and administer its development resources. This purpose relates directly to USAID/Guinea's strategy which is focused on supporting economic reform. With improved capacity to plan, manage and administer more rationally and equitably its development resources, Guinea will have one of the vital inputs needed for social and economic development and growth. Strengthening development institutions is one of AID's four development priorities. This project follows closely the Mission's approved strategy and will provide much needed support to the GOG's Economic Reform Program, the successful implementation of which will require highly trained and disciplined managers and administrators.

Preliminary Project Description: This project will provide management and administration training to approximately 245 people. This training will focus on the Ministries of Plan, Rural Development, Economy and Finance, and Administrative Reform, although other Ministries may benefit as well. Training will be designed to respond to the GOG's human resource needs. Fifteen participants will receive Masters' degrees in Development Management, Public Administration, Development Economics, Financial Management, Rural Development, project Management or other related fields, at U.S. colleges and universities. In-country seminars on management and the training of trainers will focus on another two hundred civil servants. Thirty additional people will receive management and/or administration training in other African countries. Only those civil servants who have been identified for posts in the newly restructured administration will be eligible for training.

Technical assistance will be provided to the ministries indicated to help develop better systems for the management of resources. Technical assistance in the form of five long-term development resource or institution-building specialists. At least twelve person-months of in-country assistance will be needed for training of civil servants in Guinea. The technical assistance will also serve to complement the experience of those who return from training in the U.S. or third countries.

The project will provide for in-country English language training for U.S. destined participants. U.S. Participant training has been hampered in the past by the low levels of English skills possessed by designated participants. This project will address this problem by sending participants to CIDA and the British Development Training Agency language programs scheduled to be established for this purpose.

The implementation of this project will be determined during the design phase. It is, however, anticipated that implementation will be contracted to a U.S. training institution or managed by the Mission Training Officer. It is proposed that the technical assistance will be provided by a consulting firm which will be responsible for recruiting, orientation, and administrative and logistical support.

Major inputs: The major inputs will be Technical assistance: \$3,000,000; long term US training: \$2,000,000; In-country training: \$500,000; third country training: \$500,000; and English language, design and evaluations, \$1,000,000.

PID/PP Approval: It is proposed that the PID will be prepared during the first quarter of FY1987 and submitted to REDSO/WCA for approval. The PP will be prepared during the third quarter and approved by REDSO/WCA in the fourth quarter.

Mission Management: The project will be managed by the Training Officer.

Local Currency Use Plan

As of March 31, 1986, 813,647,324 Guinean francs (GF) in GOG-owned PL480, Title I counterpart funds were reported as being on deposit in a special account at the GOG Central Bank. This amount, plus approximately 100 million GF still owed for 1985 rice shipments, is the result of 25 consecutive years of Title I programs. Thus, there is, in principle, currently an available balance of 913,647,324 GF.

In FY1986 it is projected that an additional 1.7 billion GF will be generated from the sale of Title I rice. This rapid increase in counterpart fund generation is due to the GOG's decision to quadruple the official sales price for imported rice, from 20 to 80 GF per kilo, in late December 1985. However, the simultaneous 1500% devaluation makes the dollar equivalent of this amount worth much less. As of April 25, 1986, one U.S. dollar was equaled to 351 GF.

Although the banking reforms started early in 1986 have provided better accountability of these funds, IMF restrictions over the growth of the money supply and GOG budgetary resources have made it difficult to use as much of these funds as desired during the first quarter of 1986. However, as the new banking system established in early 1986 becomes better established and the GOG completes the establishment of its money supply and budgetary control systems, it is expected that the use of counterpart funds will accelerate as the GOG begins to draw on these funds to help implement its sweeping program of economic and administrative reforms.

It is planned that large amounts of counterpart funds will be used in the remainder of FY 1986 and in FY 1987 to implement badly needed civil service reforms and to finance activities which help to encourage increased private sector activities. In addition to this use, it is projected that over 1 billion GF will be needed in fiscal years 1987 and 1988 as the required GOG contribution to A.I.D.-funded bilateral projects. Given these high demands and the possibility that the GOG will no longer request Title I rice, all counterpart funds will be totally expended by mid-FY 1988. This projected exhaustion of counterpart funds assumes that the FY 1986 decision to remove A.I.D. from any involvement with Food For Progress counterpart fund generations holds through FY1988.

Country: Guinea

TABLE VI
LOCAL CURRENCY EXPENDITURES BY THE GOVERNMENT OF GUINEA
PL 480 COUNTERPART FUNDS

(By GOG Fiscal Year - Calendar Year)

(In Thousands of \$ Equivalents)

	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>
<u>1. Development Assistance Activities</u>				
Ag Research & Extension	92.0	1,110.5	925.0	1,575.0
(Smallholders I)	(92.0)	(215.5)		
(Smallholders II)		(895.0)	(425.0)	(575.0)
(Agricultural Research)			(500.0)	(1,000.0)
Water Resources Development	73.0	-	-	-
Earthquake Relief	7.2	-	-	-
(Earthquake Rehab)	(7.2)			
Health	-	12.6	12.6	-
(CCCD)		(12.6)	(12.6)	
Family Planning	-	57.1	250.0	750.0
Education	-	3.0	3.0	3.0
(Management Training)		(3.0)	(3.0)	(3.0)
Economic/Civil Service Reform	-	152.0	300.0	300.0
Appropriate Technology	3.9	-	-	-
(VITA)	(3.9)			
Support of PVO/Peace Corps Activities	-	-	375.0	500.0
(AID Projects)	-	-	(375.0)	(500.0)
<u>2. Private Sector Organizations and Purposes</u>				
(Private Agribusiness Promotion)	45.5	39.5	250.0	375.0
(Private Investment Promotion)	(45.5)	(39.5)	(250.0)	(375.0)

COUNTRY: Guinea

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TABLE VIII NARRATIVE

A. MANAGEMENT IMPROVEMENTS

Management improvement efforts over the past year have to a very major extent involved "doing much more" with the same number of people. Program activity has increased substantially during this period, with major project and program support design efforts, increased evaluations, increased PL 480 activities and time consuming but important interventions in the policy reform efforts of the Government of Guinea. Direct hire workforce levels have not expanded to match this increased workload - although help is on the way with the approved addition and nomination of a candidate for our fourth direct hire U.S. position.

In the meantime, AAO/Guinea operations have been successful in maintaining their effectiveness through:

- enhancement of the Guinean direct hire staff through continuing training programs, both on-the-job and in neighboring countries;
- selective use of FSN contractors, supplementing the direct hire staff, with Guineans when possible and with TCN"s with special skills;
- upgrading of operational equipment, including vehicles, office equipment, and support equipment such as generators; and,
- more specific management improvements, including the handling of and access to project and operational documents, rearrangement of office space and work flow, clearer identification of responsibilities and regular and periodic evaluations of performance.

Efforts are continuing to recruit and train Guineans with professional training and experience - or those with potential to perform in a professional capacity. Our plans are to recruit Guinean staff, first on a PSC basis with hopes that ceiling will later be available to convert them to direct hire, for assignments in program operations, financial management, and economic analysis.

Although the advantage will be short-lived given the rapid and continuing increases in costs, the GOG devaluation of its currency in October 1985 provided the AID Affairs Office with the opportunity for the first time in years to replace much of its worn out and inefficient equipment - typewriters, copying

machine, vehicles, etc. Because of the one-time devaluation savings, and our continuing cost control efforts, we were also able to absorb the up-front costs of the fourth U.S. direct hire employee within our previously approved Operating Expense allowance - post assignment travel, rental of new quarters, purchase of household furnishings, addition of a new vehicle to our "fleet", etc.

It is now clear, however, that costs will increase substantially in FY 1987 and 1988 - as inflation catches up with and overtakes the October 1985 devaluation, as our program requirements and workload increase, and as we fund the costs of supporting the AID/W approved increase in workforce levels (office space, housing, salaries and allowances, etc.).

One management improvement area which we had counted on very heavily for FY 1986 was the installation and utilization of word processing equipment. Although the equipment arrived and many users were designed and begun to be put in place, we had not reckoned with the severe power problems in Conakry. After several breakdowns and aborted efforts to computerize such tasks as property accountability, the WANG microcomputers are again, in late April 1986, back in operation. Although we have learned that we cannot rely totally on this technology to meet all our recordkeeping and work processing requirements, we are again taking steps to use it effectively.

An extensive review of FAAS costs has also been completed, and as urged by AID/W, substantial savings identified - which, however, will be largely offset by direct charges to our Operating Expense allowance.

B. JUSTIFICATION FOR FUNDING CHANGES

Except for Office Operations (function Code 500), costs by major function code are expected to increase by more than 10% in Fiscal Year 1987:

- U.S. Direct Hire costs will increase due to the addition of the Project Development Officer for the entire year. Also, personnel movements (Post Assignment, R&R) will increase in 1987.
- Foreign National Direct Hire costs will increase (by only \$4,000) due to the one-time cost advantage following the devaluation.
- Contract Personnel costs will increase due to additional FSN PSC's required for USAID operations (see Table VIII (F)).
- Housing Costs will be substantially higher because rents and utilities will both increase to reflect the devaluation.

In Fiscal Year 1988, costs of U.S. Direct Hire personnel will increase due primarily to anticipated increased costs for Education Allowances and for R&R travel - the budget provides for three dependents for all newly assigned employees, with unit costs reflecting this change. Costs for Foreign National Direct Hire personnel will also increase, from \$23,000 to \$47,000, with the addition of two additional staff members - an administrative assistant with financial management responsibilities and a program assistance with project operations duties.

Country: Guinea

FY 1986 ANNUAL BUDGET SUBMISSION

TABLE VIII - FY 1986

EXPENSE CATEGORY	FUNC. CODE	OBJECT CLASS	DOLLARS	TRUST FUNDS	TOTAL	UNITS
U.S. DIRECT HIRE	U100		314.6		314.6	
U.S. CITIZENS BASIC PAY	U101	110	171.6		171.6	3
PT/TEMP U.S. BASIC PAY	U102	112	-		-	-
DIFFERENTIAL PAY	U103	116	42.9		42.9	XXXXX
OTHER AID/W FUNDED CODE 11	U104	119	2.3		2.3	XXXXX
OTHER MISSION FUNDED CODE 11	U105	119	-		-	XXXXX
EDUCATION ALLOWANCE	U106	126	18.4		18.4	2
RETIREMENT US DIRECT HIRE	U107	120	12.9		12.9	XXXXX
LIVING ALLOWANCES	U108	128	14.0		14.0	XXXXX
OTHER AID/W FUNDED CODE 12	U109	129	4.0		4.0	XXXXX
OTHER MISSION FUNDED CODE 12	U110	129	-		-	XXXXX
POST ASSIGNMENT - TRAVEL	U111	212	3.5		3.5	2
POST ASSIGNMENT - FREIGHT	U112	22	14.0		14.0	2
HOME LEAVE - TRAVEL	U113	212	6.0		6.0	1
HOME LEAVE - FREIGHT	U114	22	10.0		10.0	1
EDUCATION TRAVEL	U115	215	-		-	-
R AND R TRAVEL	U116	215	10.0		10.0	1
OTHER CODE 215 TRAVEL	U117	215	5.0		5.0	2
FOREIGN NATIONAL DIRECT HIRE	U200		19.0		19.0	
BASIC PAY	U201	114	16.0		16.0	2
OVERTIME, HOLIDAY PAY	U202	115	2.0		2.0	0.3
ALL OTHER CODE 11 - FN	U203	119	1.0		1.0	XXXXX
ALL OTHER CODE 12 - FN	U204	129	-		-	XXXXX
BENEFITS FORMER FN PERSON.	U205	13	-		-	XXXXX
CONTRACT PERSONNEL	U300		174.0		174.0	
PASA TECHNICIANS	U301	258	-		-	-
U.S. PSC-SALARY/BENEFITS	U302	113	116.0		116.0	2
ALL OTHER U.S. PSC COSTS	U303	255	-		-	XXXXX
F.N. PSC - SALARY/BENEFITS	U304	113	55.0		55.0	3
ALL OTHER F.N. PSC COSTS	U305	255	-		-	XXXXX
MANPOWER CONTRACTS	U306	259	3.0		3.0	2
JCC COSTS PAID BY AID/W	U307	113	-		-	-

TABLE VIII 1986 (CONT.)

EXPENSE CATEGORY	FUNC. CODE	OBJECT CLASS	DOLLARS	TRUST FUNDS	TOTAL	UNITS
HOUSING	U400		136.9		136.9	-
RESIDENTIAL RENT	U401	235	100.0		100.0	4
RESIDENTIAL UTILITIES	U402	235	10.0		10.0	XXXXX
MAINTENANCE AND RENOVATION	U403	259	5.0		5.0	XXXXX
QUARTERS ALLOWANCES	U404	127	-		-	-
RESID. FURNITURE/EQUIPMENT	U405	311	9.0		9.0	XXXXX
TRANS/FREIGHT - CODE 311	U406	22	4.4		4.4	XXXXX
SECURITY GUARD SERVICES	U407	259	8.0		8.0	XXXXX
OFFICIAL RESID ALLOWANCES	U409	254	-		-	XXXXX
REPRESENTATION ALLOWANCES	U409	252	0.5		0.5	XXXXX
OFFICE OPERATIONS	U500		286.2		286.2	
OFFICE RENT	U501	234	1.0		1.0	XXXXX
OFFICE UTILITIES	U502	234	1.0		1.0	XXXXX
BUILDING MAINT/RENOVATION	U503	259	3.0		3.0	XXXXX
OFFICE FURNITURE/EQUIPMENT	U504	310	28.6		28.6	XXXXX
VEHICLES	U505	312	25.6		25.6	XXXXX
OTHER EQUIPMENT	U506	319	62.8		62.8	XXXXX
TRANSPORTATION/FREIGHT	U507	22	21.7		21.7	XXXXX
FURN/EQUIP/VEHICLE REP/MAINT	U508	259	5.0		5.0	XXXXX
COMMUNICATIONS	U509	230	-		-	XXXXX
SECURITY GUARD SERVICES	U510	254	-		-	XXXXX
PRINTING	U511	24	0.5		0.5	XXXXX
RIG/II OPERATIONAL TRAVEL	U512	210	-		-	XXXXX
SITE VISITS-MISSION PERSON.	U513	210	4.0		4.0	10
SITE VISITS-AID/W PERSONNEL	U514	210	4.0		4.0	1
INFORMATION MEETINGS	U515	210	7.0		7.0	3
TRAINING ATTENDANCE	U516	210	6.0		6.0	2
CONFERENCE ATTENDANCE	U517	210	5.0		5.0	2
OTHER OPERATIONAL TRAVEL	U518	210	4.0		4.0	2
SUPPLIES AND MATERIALS	U519	26	30.0		30.0	XXXXX
FAAS	U520	257	45.0		45.0	XXXXX
CONSULTING SVCS.-CONTRACTS	U521	259	-		-	XXXXX
MGT/PROF. SVCS.-CONTRACTS	U522	259	-		-	XXXXX
SPEC STUDIES, ANALYSES CONT	U523	259	-		-	XXXXX
ALL OTHER CODE 25	U524	259	32.0		32.0	XXXXX
TOTAL O.E. BUDGET			930.7		930.7	XXXXX
RECONCILIATION			278.7		278.7	XXXXX
OPERATING EXPENSE REQUIREMENTS			652.0		652.0	XXXXX
236C REQUIREMENTS	U600	32	-		-	XXXXX
TOTAL ALLOWANCES REQUIREMENTS	U000		652.0		652.0	XXXXX

DOLLARS REQUIRED FOR LOCAL CURRENCY EXPENSES 60.0
 EXCHANGE RATE USED: 350 GUINEAN FRANCS = ONE U.S. DOLLAR

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Country: Guinea

FY 1988 ANNUAL BUDGET SUBMISSION

TABLE VIII - FY 1987

EXPENSE CATEGORY	FUNC. CODE	OBJECT CLASS	DOLLARS	TRUST FUNDS	TOTAL	UNITS
U.S. DIRECT HIRE	U100		445.4		445.0	
U.S. CITIZENS BASIC PAY	U101	110	225.0		225.0	4
PT/TEMP U.S. BASIC PAY	U102	112	-		-	-
DIFFERENTIAL PAY	U103	116	56.0		56.0	XXXXX
OTHER AID/W FUNDED CODE 11	U104	119	5.0		5.0	XXXXX
OTHER MISSION FUNDED CODE 11	U105	119	-		-	XXXXX
EDUCATION ALLOWANCE	U106	126	23.0		23.0	8
RETIREMENT US DIRECT HIRE	U107	120	17.0		17.0	XXXXX
LIVING ALLOWANCES	U108	128	18.0		18.0	XXXXX
OTHER AID/W FUNDED CODE 12	U109	129	6.0		6.0	XXXXX
OTHER MISSION FUNDED CODE 12	U110	129	0.4		-	XXXXX
POST ASSIGNMENT - TRAVEL	U111	212	24.0		24.0	4
POST ASSIGNMENT - FREIGHT	U112	22	48.0		48.0	4
HOME LEAVE - TRAVEL	U113	212	-		0.0	-
HOME LEAVE - FREIGHT	U114	22	-		0.0	-
EDUCATION TRAVEL	U115	215	-		-	-
R AND R TRAVEL	U116	215	18.0		18.0	3
OTHER CODE 215 TRAVEL	U117	215	5.0		5.0	4
FOREIGN NATIONAL DIRECT HIRE	U200		23.0		23.0	
BASIC PAY	U201	114	16.0		16.0	2
OVERTIME, HOLIDAY PAY	U202	115	2.0		2.0	0.2
ALL OTHER CODE 11 - FN	U203	119	1.0		1.0	XXXXX
ALL OTHER CODE 12 - FN	U204	129	4.0		-	XXXXX
BENEFITS FORMER FN PERSON.	U205	13	-		-	XXXXX
CONTRACT PERSONNEL	U300		327.0		327.0	
FASA TECHNICIANS	U301	258	-		-	-
U.S. PSC-SALARY/BENEFITS	U302	113	100.0		100.0	2
ALL OTHER U.S. PSC COSTS	U303	255	1.0		-	XXXXX
F.N. PSC - SALARY/BENEFITS	U304	113	212.0		212.0	7
ALL OTHER F.N. PSC COSTS	U305	255	-		-	XXXXX
MANPOWER CONTRACTS	U306	259	14.0		14.0	5
JCC COSTS PAID BY AID/W	U307	113	-		-	-

TABLE VIII - FY87 (CONT.)

EXPENSE CATEGORY	FUNC. CODE	OBJECT CLASS	DOLLARS	TRUST FUNDS	TOTAL	UNITS
HOUSING	U400		235.5		235.5	-
RESIDENTIAL RENT	U401	235	140.0		140.0	7
RESIDENTIAL UTILITIES	U402	235	55.0		55.0	XXXXX
MAINTENANCE AND RENOVATION QUARTERS ALLOWANCES	U403	259	15.0		15.0	XXXXX
RESID. FURNITURE/EQUIPMENT	U404	127	-		-	-
TRANS/FREIGHT - CODE 311	U405	311	10.0		10.0	XXXXX
SECURITY GUARD SERVICES	U406	22	5.0		5.0	XXXXX
OFFICIAL RESID ALLOWANCES	U407	259	10.0		10.0	XXXXX
REPRESENTATION ALLOWANCES	U408	254	-		-	XXXXX
	U409	252	0.5		0.5	XXXXX
OFFICE OPERATIONS	U500		309.0		309.0	
OFFICE RENT	U501	234	15.0		15.0	XXXXX
OFFICE UTILITIES	U502	234	8.0		8.0	XXXXX
BUILDING MAINT/RENOVATION	U503	259	2.0		2.0	XXXXX
OFFICE FURNITURE/EQUIPMENT	U504	310	10.0		10.0	XXXXX
VEHICLES	U505	312	14.0		14.0	XXXXX
OTHER EQUIPMENT	U506	319	15.0		15.0	XXXXX
TRANSPORTATION/FREIGHT	U507	22	13.0		13.0	XXXXX
FURN/EQUIP/VEHICLE REP/MAINT	U508	259	20.0		20.0	XXXXX
COMMUNICATIONS	U509	230	10.0		10.0	XXXXX
SECURITY GUARD SERVICES	U510	254	-		-	XXXXX
PRINTING	U511	24	2.0		2.0	XXXXX
RIG/II OPERATIONAL TRAVEL	U512	210	-		-	XXXXX
SITE VISITS-MISSION PERSON.	U513	210	20.0		20.0	14
SITE VISITS-AID/W PERSONNEL	U514	210	5.0		5.0	2
INFORMATION MEETINGS	U515	210	10.0		10.0	4
TRAINING ATTENDANCE	U516	210	6.0		6.0	2
CONFERENCE ATTENDANCE	U517	210	5.0		5.0	2
OTHER OPERATIONAL TRAVEL	U518	210	4.0		4.0	2
SUPPLIES AND MATERIALS	U519	26	55.0		55.0	XXXXX
FAAS	U520	257	45.0		45.0	XXXXX
CONSULTING SVCS.-CONTRACTS	U521	259	-		-	XXXXX
MGT/PROF. SVCS.-CONTRACTS	U522	259	-		-	XXXXX
SPEC STUDIES/ANALYSES CONT	U523	259	-		-	XXXXX
ALL OTHER CODE 25	U524	259	50.0		50.0	XXXXX
TOTAL O.E. BUDGET			1,339.9		1,339.9	XXXXX
RECONCILIATION			354.0		354.0	XXXXX
OPERATING EXPENSE REQUIREMENTS			985.9		985.9	XXXXX
23&C REQUIREMENTS	U600	32	-		-	XXXXX
TOTAL ALLOWANCES REQUIREMENTS	U000		985.9		985.9	XXXXX

DOLLARS REQUIRED FOR LOCAL CURRENCY EXPENSES 250.0
 EXCHANGE RATE USED: 350 GUINEAN FRANCS = ONE U.S. DOLLAR

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Country: Guinea

FY 1988 ANNUAL BUDGET SUBMISSION

TABLE VIII - FY 1988

EXPENSE CATEGORY	FUNC. CODE	OBJECT CLASS	DOLLARS	TRUST FUNDS	TOTAL	UNITS
U.S. DIRECT HIRE	U100		511.4		511.0	
U.S. CITIZENS BASIC PAY	U101	110	236.0		236.0	4
PT/TEMP U.S. BASIC PAY	U102	112	-		-	-
DIFFERENTIAL PAY	U103	116	59.0		59.0	XXXXX
OTHER AID/W FUNDED CODE 11	U104	119	5.0		5.0	XXXXX
OTHER MISSION FUNDED CODE 11	U105	119	-		-	XXXXX
EDUCATION ALLOWANCE	U106	126	45.0		45.0	10
RETIREMENT US DIRECT HIRE	U107	120	18.0		18.0	XXXXX
LIVING ALLOWANCES	U108	128	19.0		19.0	XXXXX
OTHER AID/W FUNDED CODE 12	U109	129	6.0		6.0	XXXXX
OTHER MISSION FUNDED CODE 12	U110	129	0.4		-	XXXXX
POST ASSIGNMENT - TRAVEL	U111	212	30.0		30.0	4
POST ASSIGNMENT - FREIGHT	U112	22	48.0		48.0	4
HOME LEAVE - TRAVEL	U113	212	-		-	-
HOME LEAVE - FREIGHT	U114	22	-		-	-
EDUCATION TRAVEL	U113	215	-		-	-
R AND R TRAVEL	U116	215	35.0		35.0	4
OTHER CODE 215 TRAVEL	U117	215	10.0		10.0	6
FOREIGN NATIONAL DIRECT HIRE	U200		60.0		60.0	
BASIC PAY	U201	114	41.0		41.0	5
OVERTIME, HOLIDAY PAY	U202	115	3.0		3.0	0.4
ALL OTHER CODE 11 - FN	U203	119	7.0		7.0	XXXXX
ALL OTHER CODE 12 - FN	U204	129	9.0		9.0	XXXXX
BENEFITS FORMER FN PERSON.	U205	13	-		-	XXXXX
CONTRACT PERSONNEL	U300		345.0		345.0	
PASA TECHNICIANS	U301	258	-		-	-
U.S. PSC-SALARY/BENEFITS	U302	113	100.0		100.0	2
ALL OTHER U.S. PSC COSTS	U303	255	2.0		-	XXXXX
F.N. PSC - SALARY/BENEFITS	U304	113	229.0		229.0	7
ALL OTHER F.N. PSC COSTS	U305	255	-		-	XXXXX
MANPOWER CONTRACTS	U306	259	14.0		14.0	5
JCC COSTS PAID BY AID/W	U307	113	-		-	-

TABLE VIII - FY88 (CONT.)

EXPENSE CATEGORY	FUNC. CODE	OBJECT CLASS	DOLLARS	TRUST FUNDS	TOTAL	UNITS
HOUSING	U400		244.0		244.0	-
RESIDENTIAL RENT	U401	235	140.0		140.0	7
RESIDENTIAL UTILITIES	U402	235	61.0		61.0	XXXXX
MAINTENANCE AND RENOVATION QUARTERS ALLOWANCES	U403	259	17.0		17.0	XXXXX
RESID. FURNITURE/EQUIPMENT	U404	127	-		-	-
TRANS/FREIGHT - CODE 311	U405	311	10.0		10.0	XXXXX
SECURITY GUARD SERVICES	U406	22	4.0		4.0	XXXXX
OFFICIAL RESID ALLOWANCES	U407	259	11.0		11.0	XXXXX
REPRESENTATION ALLOWANCES	U408	254	-		-	XXXXX
	U409	252	1.0		1.0	XXXXX
OFFICE OPERATIONS	U500		347.2		347.2	
OFFICE RENT	U501	234	30.0		30.0	XXXXX
OFFICE UTILITIES	U502	234	15.0		15.0	XXXXX
BUILDING MAINT/RENOVATION	U503	259	4.0		4.0	XXXXX
OFFICE FURNITURE/EQUIPMENT	U504	310	10.0		10.0	XXXXX
VEHICLES	U505	312	28.0		28.0	XXXXX
OTHER EQUIPMENT	U506	319	20.0		20.0	XXXXX
TRANSPORTATION/FREIGHT	U507	22	23.2		23.2	XXXXX
FURN/EQUIP/VEHICLE REP/MAINT	U508	259	10.0		10.0	XXXXX
COMMUNICATIONS	U509	230	3.0		3.0	XXXXX
SECURITY GUARD SERVICES	U510	254	-		-	XXXXX
PRINTING	U511	24	2.0		2.0	XXXXX
RIG/II OPERATIONAL TRAVEL	U512	210	-		-	XXXXX
SITE VISITS-MISSION PERSON.	U513	210	22.0		22.0	15
SITE VISITS-AID/W PERSONNEL	U514	210	5.0		5.0	2
INFORMATION MEETINGS	U515	210	10.0		10.0	4
TRAINING ATTENDANCE	U516	210	6.0		6.0	2
CONFERENCE ATTENDANCE	U517	210	5.0		5.0	2
OTHER OPERATIONAL TRAVEL	U518	210	4.0		4.0	2
SUPPLIES AND MATERIALS	U519	26	55.0		55.0	XXXXX
FAAS	U520	257	45.0		45.0	XXXXX
CONSULTING SVCS.-CONTRACTS	U521	259	-		-	XXXXX
MGT/PROF. SVCS.-CONTRACTS	U522	259	-		-	XXXXX
SPEC STUDIES/ANALYSES CONT	U523	259	-		-	XXXXX
ALL OTHER CODE 25	U524	259	50.0		50.0	XXXXX
TOTAL O.E. BUDGET			1,507.6		1,507.6	XXXXX
RECONCILIATION			369.0		369.0	XXXXX
OPERATING EXPENSE REQUIREMENTS			1,138.6		1,138.6	XXXXX
236C REQUIREMENTS	U600	32	-		-	XXXXX
TOTAL ALLOWANCES REQUIREMENTS	U000		1,138.6		1,138.6	XXXXX

DOLLARS REQUIRED FOR LOCAL CURRENCY EXPENSES

326.0

EXCHANGE RATE USED: 250 GUINEAN FRANCS = ONE U.S. DOLLAR

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Country: Guinea

FY 1988 ANNUAL BUDGET SUBMISSION
TABLE VIII(a) - Information on U.S. PSC Costs

<u>Job Title/Position Description</u>	<u>FY 1986</u>	<u>FY 1987</u>	<u>FY 1988</u>
Program Assistant (Training Officer, Local Currency Acct.)	116,000	50,000	50,000
Program Assistant (PL 480 & CIP Monitor)	-	50,000	50,000
Totals	116,000	100,000	100,000

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FY 1987 ANNUAL BUDGET SUBMISSION
TABLE VIII(b) - All Other Code 25 Detail

<u>Description of Services</u>	<u>FY 1986</u>	<u>FY 1987</u>	<u>FY 1988</u>
Various local PSC's not exceeding an individual cost of 25,000 each.	32,000	50,000	50,000

COUNTRY: Guinea

FY 1988 ANNUAL BUDGET SUBMISSION

Table VIII (C) NARRATIVE

USAID/Guinea was plagued with a number of breakdowns of its WANG equipment in the past year, resulting in extensive time being devoted to manually redoing work that had been started on the microcomputers, and extended delay in accomplishing many of the uses planned for the automation equipment. Several steps have been or are being taken to overcome these problems:

- RAMC/Paris has been especially helpful in arranging the repair of equipment and replacement of faulty parts. In one instance, a malfunctioning systems card from one unit and the CPU from our other unit were pouched to Paris and were received back in Conakry in operating condition within one week!

- A higher capacity (Imunelec 1.0 KVA) Uninterruptable Power Source unit has recently been purchased and installed. We are confident that most of the problems caused by Conakry power fluctuations will now be offset through the use of this unit.

- WANG representatives from Abidjan are establishing an office and maintenance organization in Conakry to promote the use of WANG equipment both by the Government of Guinea as well as by the increasing numbers of private sector organizations.

We are therefore approaching the next year with confidence that our information management plans will not be hindered by hardware breakdowns.

A. Uses of USAID/Guinea Automation Equipment

Although delayed essentially by one year, our priority uses for the automation equipment remain the same as last year:

1. Word Processing - correspondence, reports, etc.
2. Automated preparation of project and administrative documents.
3. Property records, especially for non-expendable property.
4. Participant training information system.
5. Accounting and budgeting - Operating Expenses and Projects.

B. Information Management Plans

Responsibility for coordinating the operation and management of USAID/Guinea automation has recently been assigned to our Training Officer, who will be attending one week of IRM

conducted training in Washington in May 1986. Priority uses in the coming year for our equipment are listed in Section A. However, additional uses, such as maintaining and analyzing economic data, will be investigated. The new Smallholders Production Project will also have an information systems component to collect and analyze agriculture research and production data. USAID/Guinea will help in developing and sharing of systems and analyses.

Training of Mission staff in the use of our equipment must be given high priority over the next year. We have begun discussions on training programs with the WANG agency in Abidjan and look forward to their establishing an office in Conakry in the very near future.

C. Mission Acquisition Plan

Following are our current plans for acquiring equipment and software:

FY 1986 - One additional PC with Hard Disk Unit
Two Imunelec UPS units

FY 1987 - An additional letter-quality printer
Additional software for statistical analysis

FY 1988 - An additional PC, to be available as a back-up unit as well as to be used primarily for statistical and economic analyses

Beyond FY 1988 - Requirements will largely be determined by the size and nature of the USAID/Guinea program. It is planned, however, to expand in the direction of additional PC's rather than the purchase of a larger system.

We currently have a total of two workstations, with the third planned for late FY 1986. Table VIII (c) presents in tabular form a conservative estimate of the number of users of these workstations.

Country: Guinea

FY 1988 ANNUAL BUDGET SUBMISSION

TABLE VIII(c)
OBLIGATIONS FOR ACQUISITION, OPERATION
AND USE OF INFORMATION TECHNOLOGY SYSTEMS

<u>Item and Explanation</u>	<u>FY 1986</u>	<u>FY 1987</u>	<u>FY 1988</u>
1. <u>Capital Investment</u>			
A. Purchase of Hardware	6.0	4.0	7.0
B. Purchase of Software or Other Equipment	9.6	2.0	6.0
C. Site and Facility	-	-	-
Subtotal	15.6	6.0	13.0
<hr/>			
2. <u>Personnel</u>			
Number of Personnel engaged in			
Systems Management	1	1	1
Systems Operation	5	6	8
Programming & Systems Dev	-	-	-
Clerical Support	-	-	-
A. Total Compensation, Benefits and Travel	.5	1.0	1.0
B. Total Workyears	.5	3.5	5.0
<hr/>			
3. <u>Equipment Rental, Space and Other Operating Costs</u>			
A. Lease of Equipment	-	-	-
B. Space	-	-	-
C. Supplies and Other	1.0	2.0	3.0
D. Non Commercial Training	-	-	-
Subtotal	1.0	2.0	3.0

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4. Commercial Services

A. Computer Time	-	-	-
B. Leased Tel. Services	-	-	-
C. Operations and Maintenance			
(1) Operations	-	-	-
(2) Maintenance	1.0	2.0	3.0
D. Systems Analysis & Programming	-	-	-
E. Systems Design and Engineering	-	-	-
F. Studies and Other	-	-	-
Subtotal	1.0	2.0	3.0

5. TOTALS

Total Obligations	18.1	11.0	20.0
Workyears (From Item 2A)	(0.5)	(3.5)	(5.0)

6. Special Breakout

A. Amounts included in Mission Allowances for Existing Systems	7.3	9.5	5.5
B. Amounts included in Mission Allowances for New or Expanded Systems	10.8	1.5	14.5

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Country: Guinea

FY 1988 ANNUAL BUDGET SUBMISSION
TABLE VIII(d) - INFORMATION ON U.S. DIRECT HIRE STAFFING

<u>Position No.</u>	<u>Position Title</u>	<u>Program Mgt Responsibility</u>			<u>FY88</u>
		<u>Program Mgt Resp.</u>	<u>FY86</u>	<u>FY87</u>	
6750006	AID Affairs Officer	Policy dialogue, prog & project negotiations, overall prog direction	1	1	1
6750015	Program Officer	AEPRP, Regl and Centrally Funded Projects, PVCs, Evaluations	.9	1	1
6750025	Ag Devel Officer	All Ag Dev Projects	1	1	1
	Project Dev Officer	PL480, CIP	.1	1	1

The following three positions are being requested
under the Adjusted Fiscal Year 1988 Workforce Level:

New	General Dev Officer	Responsibilities to be redistributed with the assignment of the GDO	0	0	1
New	Controller	None	0	0	1
New	Executive Officer	None	0	0	1

Country: Guinea

FY 1988 ANNUAL BUDGET SUBMISSION
TABLE VIII(e) - INFORMATION ON IDI STAFFING

(No IDI's are currently planned for Guinea)

Country: Guinea

FY 1988 ANNUAL BUDGET SUBMISSION
TABLE VIII(f)
INFORMATION ON FOREIGN AND THIRD COUNTRY NATIONAL STAFFING

<u>FSN/TCN</u>	<u>Descriptive Job Title</u>	<u>Fund Source</u>	<u>FY86</u>	<u>FY87</u>	<u>FY88</u>
FSNDH	Budget Analyst	OE	1	1	1
FSNDH	Adm Asst (C&R/Training)	OE	1	1	1
FSNDH	Adm Asst (Fin/GenServices)	OE			1
FSNDH	Program Asst (Projects)	OE			1
FNPSC	Secretary	PG	1	1	1
FNPSC	Program Asst (Projects)	PG	1	1	
FNPSC	Adm Asst (Fin/GenServices)	PG		1	
FNPSC	Economist	PG		1	1
FNPSC	Drivers	PG	2	3	3
FNPSC	Messenger/Handyman	PG		1	1
FNPSC	Residential Guards	OE	15	15	15
TCNPSC	Secretary/Translator	PG	1	2	2
TCNPSC	Food Assistance Monitor	PG	1	1	1
TCNPSC	Program Asst (Projects)	PG	1	1	1

Country: Guinea

FY 1988 ANNUAL BUDGET SUBMISSION
TABLE VIII(g) - INFORMATION ON PART TIME STAFFING

(No Part Time Staff currently planned for Guinea)

COUNTRY: GUINEA

FY 1988 ANNUAL BUDGET SUBMISSION

TABLE XI

PL 480 I/III AND/OR FOOD FOR PROGRESS REQUIREMENTS
(Dollars in Millions, Tonnage in Thousands)

<u>Commodities</u>	<u>Actual</u>		<u>Estimated</u>		<u>Projected</u>	
<u>Title I and/or</u>	<u>FY 1986</u>		<u>FY 1987</u>		<u>FY 1988</u>	
<u>Food for Progress</u>	<u>\$</u>	<u>MT</u>	<u>\$</u>	<u>MT</u>	<u>\$</u>	<u>MT</u>
Rice	<u>18</u>	<u>54</u>	<u>16</u>	<u>40</u>	<u>12</u>	<u>30</u>
Total	18	54	16	40	12	30

Comments: None of the above includes Title III.
Cost of ocean transport is included in dollar amounts.

Privatization Narrative

USAID/Guinea's proposed privatization strategy is to continue to encourage the GOG to adopt and implement free market principles as part of its economic reform program. Since the initiation of the reforms, the GOG has liberalized its policies and private sector activities are now possible in almost all areas of economic endeavor. Market economy principles now determine prices, except the official consumer price of rice. The GOG is beginning to allow these same principles to determine how resources are allocated and economic benefits distributed.

As part of USAID/Guinea's privatization strategy, projects and programs are being designed to lessen state economic interventions and to allow the private sector to increase its role. Targets of opportunity for USAID/Guinea to assist in the further privatization of the economy include the elimination of the role of GOG public enterprises engaged in the importation and distribution of agricultural production inputs and equipment; the privatization of the export of cash crops; and, the take-over by the private sector of the manufacture of construction materials and consumer goods.

There are several USAID/Guinea programs and projects that seek to assist the GOG's efforts to increase the role of the private sector. The conditions precedent to disbursement and the covenants of programs and projects contain requirements for the increased role of the private sector in the economy. The FY 1986 Guinea EPRP supports the GOG's liberalization of the role of the private sector in the economy and provides the foreign exchange and domestic credit needed to ensure the development of viable and efficient private enterprises. The distribution of the FY 1986 PL-480 Title I rice was handled by the private sector. It is planned that future PL-480 and Food for Progress commodities will also be distributed by the private sector. The proposed Private Investment Promotion Project will follow the present Private Agribusiness project and assist private domestic and foreign investors in their efforts to find and develop appropriate projects. The proposed Agricultural Sector Grant will strengthen the ability of the private sector to import and distribute essential commodities and finance needed production inputs to be sold to private farmers. The remaining projects in the Mission's portfolio provide support to the GOG's privatization endeavors to a lesser degree.

The economic environment in Guinea is changing rapidly. The GOG has moved faster than anticipated with the implementation of profound economic reforms during the past six months. USAID/Guinea proposes instead of establishing a time frame for achieving short and long-term goals which may be overtaken by GOG actions that it closely monitor the reform momentum as it relates to AID's privatization policy guidance and establish the time-frame in the FY 1989 Action Plan.

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COUNTRY: GUINEA

1988 ANNUAL BUDGET SUBMISSION

FY 1987 COUNTRY TRAINING PLAN

The objective of USAID/Guinea's 1987 training plan is to provide appropriate training opportunities to assist in the development of Guinean personnel. As USAID/Guinea's priority concerns are with the success of the GOG's current economic reform program, most of the training which we are proposing will be supportive of those reform measures. The Mission intends to increase the number of women participants in FY 1987.

U.S. LONG-TERM ACADEMIC TRAINING

<u>NO.</u>	<u>TYPE</u>	<u>DURATION</u>	<u>COST</u>	<u>FUNC. ACCT.</u>
2	MS AG. ECONOMICS	30 MONTHS	130,000	ARDN
1	MA PUBLIC ADMINISTRATION	30 MONTHS	65,000	EHR
1	MA FINANCE	30 MONTHS	65,000	EHR
SUB-TOTAL			260,000	

U.S. TECHNICAL TRAINING

2	SEMINAR ON ECON. DEVEL. UNIV. OF MICHIGAN	8 WEEKS	25,000	ARDN
2	DEVEL. MANAGEMENT SEMINAR UNIV. OF PITTSBURGH	8 WEEKS	25,000	ARDN
SUB-TOTAL			50,000	

THIRD COUNTRY TRAINING

3	FINANCIAL MGT. CAMPC ABIDJAN, IVORY COAST	4 WEEKS	9,000	EHR
4	IRRIGATION/WATER MGT CEFIGRE, FRANCE	3 WEEKS	19,000	ARDN
2	ECON. DEVEL. AND PLANNING IDEP, DAKAR, SENEGAL	18 MONTHS	50,000	ARDN
3	SMALL BUSINESS MGT. ESGE, DAKAR, SENEGAL	2 YEARS	51,000	EHR
SUB-TOTAL			129,000	

FUNDING FOR CURRENT PIO/PS NOT FULLY FUNDED AND FOR AMENDMENTS	25,000	ARDN
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RESERVE FOR GOG SPECIFIC REQUESTS FOR SHORT-TERM AFRICAN TRAINING	50,000	ARDN
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GRAND TOTAL	514,000	
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USAID/GUINEA

ACTION PLAN

A. Strategy Recap

U.S. development assistance strategy in Guinea has concentrated its limited resources on increasing food production and related private sector promotion and training activities. Additional funding is being requested to expand this strategy to include complementary assistance to the GOG's impressive National Recovery Program and to address key human resource constraints to the implementation of this program. Within this expanded strategy the Smallholders Production Project (675-0210) will continue to be the mainstay of development assistance while increased program and food assistance will be used to support GOG performance in accomplishing economic and administrative reforms. This higher level of assistance will play an important role in helping the GOG carry out an IMF/IBRD sponsored structural adjustment program started in 1986 and begin laying the foundation for the full realization of Guinea's immense development potential in the 1990's.

The assistance strategy for FY's 1987-1988 will therefore attempt to take selective advantage of the recent and profound changes in the political and economic environment in Guinea brought about by the new government and its demonstrated commitment to Africa's most far-reaching economic reform program. This will mainly entail the following:

- . Supporting reform measures designed to promote private sector growth and agricultural development with a \$10 million program under the Africa Economic Policy Reform Program and a multi-year Food For Progress Program;
- . Preparing a new bilateral project to provide technical assistance and training needed by the Ministries of Plan and Rural Development to realize meaningful civil service reform while improving their capacity to plan for, manage, and administer its development program;
- . Starting an Agricultural Sector Grant Program to address the nonavailability of agricultural inputs through the privatization of their import and distribution, the support of agricultural policy reform and supply of credit with use of counterpart fund generations;
- . Reinforcing existing core Smallholders Production Project (675-210) by designing a complementary project aimed at strengthening National Agricultural Research and Training;

- . Opening the way for the implementation of U.S. PVO and Peace Corps activities, emphasizing agro-forestry, skills training and rural works;
- . Assisting GOG efforts to facilitate private investment, develop indigenous entrepreneurship and promote exports through a follow on project, subject to evaluation findings, to the Private Agribusiness Promotion Project (675-0212);
- . Participating effectively in coordination of donor support of GOG's IMF/IBRD-led reform program; and,
- . Developing a more detailed, longer-term U.S. development assistance strategy document which provides for an appropriate mix and level of U.S. assistance to Guinea.

B. Self-Appraisal of Benchmark Achievements during FY 1985 and First Half of FY 1986

The major achievement during this period was the use of PL 480, Title I rice in helping the Government of Guinea (GOG) to abolish the quarter-century old state run system for distributing imported rice. This involved eliminating the state monopolies responsible for rice imports and distribution and the highly subsidized food rationing system, and the quadrupling of the official rice price. It also involved using for the first time private entrepreneurs to receive, store and distribute rice. The preparation and execution of these remarkable reform actions also afforded the mission an opportunity to enter into a policy dialogue which provided important and timely support to the initiation of the multidonor, IBRD/IMF-led program of sweeping economic and administrative reforms. Much of this may well have not been possible if the mission had not accomplished its objectives of negotiating and signing the FY 1985 PL 480, Title I agreement (\$6,000,000) in June 1985, and succeeded in the early programming of FY 1986 Title I rice (\$6,000,000) in January 1986. Other important achievements for this period are as follows:

- . Signing of grant agreement amendments for the Smallholders Preparation and Private Agribusiness Promotion Projects totalling \$2.6 million which would permit the full achievement of their objectives of designing and implementing strategies to increase agricultural productivity and agribusiness investment;
- . Initiation of the new Combatting Childhood Communicable Diseases Project (\$885,000) designed to cover six major childhood diseases plus malaria and diarrheal diseases in the Conakry and Kindia provinces;

- . Obligation of a new high of \$443,000 under the FY 1985 African Manpower Development Project at a time when such training has assumed exceptional importance, funding 5 post-university degrees, an in-country training seminar and several short-term training programs.
- . Successful conclusion of the Community Forestry Project (698-0410.35) and involvement of Peace Corps in continuation of tree planting and soil conservation activities initiated by this project in the important Fouta Djallon region;
- . Six-month extension of Volunteers in Technical Assistance (U.S. PVO) Appropriate Technology Project (675-0208) which will permit use of remaining materials to produce maximum number of cinva-ram presses and improved cookstoves;
- . Obtaining approval to proceed with the documentation process for a \$10 million grant to provide balance of payment support under an African Economic Policy Reform Program (AEPRP) designed to stimulate the growth of the rural economy through the initiation of credit and related trade liberalization policies;
- . Approval of Guinea as a recipient of 30,000 tons of rice under the new Food for Progress Program for balance of payment support and the maintenance of rice imports at a level needed to keep the economic reform program on a stable track;
- . The signing of the first agreement in the 25-year history of the PL 480 program in Guinea on the management and use of counterpart funds and the subsequent use of over 50 million Guinean francs to support activities critical to the initiation of the GOG economic reform program;
- . Fruitful participation in multidonor fora on providing support to IMF/IBRD-led program of economic reforms; and,
- . Receipt of a commendation from the Africa Bureau for high performance in satisfying Gray Amendment requirements.

These important benchmark achievements were facilitated by the accomplishment of operational objectives in the area of office management procedures and the strengthening of staff resources.

C. Forward Plan

The following operational objectives are designed to maintain current assistance levels while providing added and efficient support needed to help the GOG complete the first critical phase of its reform program and to initiate its National Recovery Program according to established investment priorities.

1. Bilateral Development Assistance Projects

The Mission's operational objectives for this area are:

- . Negotiate and begin implementation of a new six-year, \$12 million Smallholders Production Project while closing out the predecessor interim Project;
- . Evaluate the Private Agribusiness Promotion Project and, if appropriate, design a follow-on project to start late in FY 1987; and,

Design two new development assistance activities in FY 1987 to provide technical assistance and training in critical areas and to strengthen the national agricultural research program.

The Management objectives directly related to the above are:

- . Prepare documentation required to obtain the goods and services needed to implement the Smallholders Project at an early date so as to permit placing orders soon after signing of grant agreement;
- . Report Agribusiness Project evaluation findings to GOG, decide nature of follow on project and engage accordingly consultants needed to do the design of the new project; and,
- . Assignment of new direct hire Project Development Officer, engage short-term consultants and obtain approval and funding from AID/W needed to proceed with new starts;

Benchmarks for measuring progress toward achievement of the above objectives through FY 1987 are:

- . Smallholders Project Paper approved and grant agreement signed by end of third quarter FY 1986, first year procurement actions completed by end of FY 1986 and arrangements made to continue ongoing project activities until arrival of technical

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Agribusiness Project Evaluation report completed and discussed with GOG and, if so indicated, PID for new project is completed early in FY 1987 to permit obligation in this same fiscal year; and,

AID/W approval received to develop new starts and sufficient PDS funds made available to begin design work required to obligate funds for one or two new starts in FY 1987.

2. Bilateral Program and Food Assistance

The Mission's operational objectives for this area are:

- . Negotiate and implement a \$10 million cash transfer activity under the African Economic Policy Reform Program (AEPRP) and prepare a follow on Agricultural Sector Grant Program to assist with the privatization of import and sale of agricultural inputs;
- . Develop and execute a multi-year Food for Progress Program which will provide no less than 30,000 MT of rice per year over the FY 1986-1988 period;
- . Follow up on request for 1,000 tons of nonfat dry milk and 200 tons of butteroil under the PL 480, Section 416, Dairy Donation Program; and,

Develop a program with the GOG for improving the management and use of counterpart funds generated under Food Assistance and reform support programs;

The management objectives directly related to the above are:

- . Obtain professional services needed to implement and evaluate AEPRP activity and to design further program support activities;
- . Obtain services of FFPO to help develop the Food for Progress program and hire a PSC to monitor reception, storage and distribution of rice, and assistance conditions established under the grant agreement;
- . Modify request as indicated by AID/W, obtaining authorization to proceed with the signing of an agreement with the GOG for delivery of requested dairy commodities early in FY 1987;

Benchmarks for measuring progress toward achievement of the above objectives through FY 1987 are:

- . Reform Program PAAD approved and grant agreement signed in last quarter of FY 1986 and implementation of program started immediately thereafter, while services engaged in first quarter FY 1987 to prepare proposal for follow on effort for submittal to AID/W in second quarter FY 1987;
- . First year Food for Progress program document prepared and agreement signed in 3rd quarter FY 1986 with first rice shipment arriving late FY 1986 and required documentation for next year prepared and submitted as required;
- . Dairy Donation Agreement is signed, commodity shipments are arranged for arrival in 1st quarter of FY 1987 and free distribution of commodities to designated recipients is completed by the end of 1986; and,
- . New agreement for use and management of counterpart funds adopted and funds programmed and disbursed at acceptable levels.

3. U.S. PVO and Peace Corps Activities

The Mission's operational objectives for this area are:

- . Support new U.S. PVO and Peace Corps projects in the areas of agro-forestry, skills training and rural works; and,
- . Complete final evaluation of VITA Appropriate Technology Project success in introducing new wood/charcoal stove and cinva ram block technologies.

The management objectives directly related to the above are:

- . Secure AID/W support and funding for new PVO and Peace Corps starts in Guinea; and,
- . Engage consultants needed to conduct final VITA Project evaluation and arrange for orderly close-out of project according to evaluation findings.

Benchmarks for measuring progress toward achievement of the above objectives through FY 1987 are:

- . AID/W agrees to consider funding of 2-3 PVO/Peace Corps proposals and activity implementation begins in FY 1987; and,
- . Final VITA Project evaluation report completed, lessons learned from this 30 month project are disseminated and project property is disposed of according to evaluation recommendations.

4. Regionally-Funded Projects

The Mission's operational objectives for this area are:

- . Address problems caused by major childhood diseases by overcoming constraints to full implementation of CCCD project, deciding through planned evaluation if this first, 2-year pilot phase should be extended; and,
- . Maintain high level of training and scholarship opportunities offered to Guineans under regional projects (AMDP and AFGRAD).

The management objectives directly related to the above are:

- . Reach agreement with project management and GOG authorities as to steps needed to keep CCCD Project implementation on track at realistic level, and arrange for full evaluation at 18-month mark to decide future of project activities; and,
- . Prepare on timely basis training plans justifying the maintenance of continued high allocation of AMDP and AFGRAD levels to Guinea.

Benchmarks for measuring progress toward achievement of the above objectives through fy 1987 are:

- . Required surveys are completed, essential commodities procured and the CCCD project begins treating children in mid-1986, and planned evaluation is completed as scheduled and its findings are acted upon with regards to design of follow-on activities; and,

- . AMDP funding level remains at or exceeds \$443,000 amount received in FY 1985 and AFGRAD scholarship levels maintained at level of 5 scholarships per year.

5. Donor Coordination and AAO Operating

The Mission's operational objectives for this area are:

- . Prepare and have approved a CDSS aimed at identifying the appropriate level and mix of U.S. assistance levels in Guinea over the longer term;
- . Improve the management efficiency and capacity of the A.I.D. Affairs Office (AAO) to handle better an increased workload; and,
- . Prepare for and participate effectively in an IBRD-led Consultative Group of donors supportive of the GOG's development program.

The management objectives directly related to the above are:

- . Obtain sectoral analyses from other donors and GOG Investment Program, and engage consultants required to complete a CDSS of high quality according to AID/W guidance;
- . Establish AAO performance objectives and appraise them at least once each quarter, procure office space and goods and obtain AID/W approval for increase in USDH and FNDH staff needed to achieve these objectives on a timely basis; and,
- . Prepare adequately for donor meeting and engage actively in the promotion of activities which will enhance greater donor coordination and collaboration with GOG.

Benchmarks for measuring progress toward achievement of the above objectives through FY 1987 are:

- . AID/W approval received to proceed with full CDSS, Sectoral Analyses obtained, consultants hired and CDSS completed in FY 1987;
- . Performance objectives established and met, 2 additional FNDH and 2-3 USDH employees recruited following receipt of AID/W approval, and extra office space acquired; and,

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- . Successful donor coordination meetings held with mission playing important role.

D. Policy Dialogue Plan

Increased assistance levels (especially under AEPRP and Food for Progress Programs), the increased collaboration of mission personnel with key GOG officials and the GOG's expressed desire for a greater development role for the U.S. in Guinea have all served to enhance USAID/Guinea's ability to carry on a meaningful policy reform dialogue. Also, the arrival of a USDH program economist and the approval of an additional USDH Project Development Officer will allow the mission to more actively pursue policy reform discussions with the GOG and other donors.

The current and planned mix of A.I.D.-funded activities and staff resources have prompted the mission to orient its policy dialogue toward effecting reform in the following areas:

- . The continued and increased access of private sector to credit and foreign exchange rates and maintenance of market-determined currency exchange rates;
- . The removal of all restrictions on the private marketing of agricultural produce and inputs with the eventual elimination of the state enterprises presently exercising a monopoly in these areas;
- . The reduction in the number of civil servants and the improved efficiency of GOG administration; and,
- . The halting of state intervention in the import and sale of rice.

The implementation of current and planned activities, including the programming of counterpart funds, will provide ample opportunity to assist the GOG with the definition and implementation of needed policy reforms in these targetted areas.

E. Planned Evaluations

PLANNED EVALUATIONS

USAID/Guinea proposes four evaluations in 1987 and 1988 to assess the impact of the assistance program and to help in determining future economic assistance to Guinea.

<u>PROJECT</u>	<u>QTR PERF</u>	<u>SUB</u>	<u>PURPOSE</u>	<u>FUNDING</u>	<u>STAFF REQ</u>
675-0204 Smallholders Prod. Prep.	1987-1	2	End of proj. evaluation	\$40,000 PDS	30 days; Mission, REDSO, Contractors
675-0212 Agribusiness	1987-2	3	End of project evaluation		20 days REDSO, Mission, GOG
698-0421 CCCD	1987-2	3	18 month evaluation	CDC and \$10,000 PDS	CDC, GOG, and USAID/Guinea
Food For Peace Program	1987-3	4	Program Review	\$20,000 PDS	REDSO, Mission, GOG, Consultants
AEPRP	1988-1	2	Mid-term evaluation	\$40,000 Grant	REDSO, Mission GOG, AID/W Consultants

The evaluations will address the following purposes and issues:

Smallholder Production Preparation Project: This evaluation follows an evaluation of the contractors, which will take place in June 1986. The Mission will integrate the results of the contract evaluation into this in-house evaluation of the whole Smallholder activity to assess the lessons from the project.

The Agribusiness project will undergo an end of project evaluation in the third quarter of FY 1987. Mission will use the evaluation results and recommendations together with those of the April 1986 evaluation to determine the direction and level of future private sector promotion and investment activities.

The CCCD evaluation will review project training, research, and program management efficiencies. The evaluation team will also randomly sample vaccine coverage, ORT practices in homes and clinics, and practices on the use of single dose presumptive treatment of febrile



The Food For Peace program review will take place in the third quarter of FY 1987. The Mission will assess the impact of USG food assistance to the GOG over the past 25 years, with special emphasis on the two years since the beginning of the Second Republic (1984-1986). The evaluation will focus not only on the impact, including possible disincentives to domestic production, of long-term food aid, but also on the local currency generations and disbursements of counterpart funds to development projects.

The mid-term evaluation of the Africa Economic Policy Reform Program (AEPRP) will take place in the first quarter of 1988. Issues to be addressed by this evaluation include the impact that the AEPRP has had on the economy and the policy reforms achieved.

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