

PROJECT APPRAISAL REPORT (PAR)

PD-AAF-240-01

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1. PROJECT NO. 532-11-710-031	2. PAR FOR PERIOD: 7/1/70 TO 6/30/71	3. COUNTRY Jamaica	4. PAR SERIAL NO. 71-1
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5. PROJECT TITLE
Public Safety

6. PROJECT DURATION: Began FY 67 Ends FY 73	7. DATE LATEST PROP July 21, 1969	8. DATE LATEST PIP Jan. 19, 1970	9. DATE PRIOR PAR
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10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$ 528,000	b. Current FY Estimated Budget: \$ 70,000	c. Estimated Budget to completion After Current FY: \$ 175,000
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11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
None	

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X)			B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
USAID	AID/W	HOST		
			<p>There are no "new" actions proposed or requested as a result of this evaluation. The Public Safety Project consistently met the initial project goals and there is no cause to change those goals. Therefore the future "life-of-the-project" role of Public Safety will be to sustain the momentum and progress which have been achieved toward the accomplishment of those project purposes delineated at A-1, section IV, of this PAR.</p>	

D. REPLANNING REQUIRES	E. DATE OF MISSION REVIEW
REVISED OR NEW: <input type="checkbox"/> PROP <input type="checkbox"/> PIP <input type="checkbox"/> PRO AG <input type="checkbox"/> PIO/T <input type="checkbox"/> PIO/C <input type="checkbox"/> PIO/P	14 June 1971

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE Edward M. Ames	MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE George B. Roberts, Jr. <i>GRB</i> 6/11/71
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II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)					
	UNSATISFACTORY		SATISFACTORY			OUTSTANDING		LOW		MEDIUM		HIGH	
	1	2	3	4	5	6	7	1	2	3	4	5	
1.													
2. N.A.													
3.													

Comment on key factors determining rating

4. PARTICIPANT TRAINING	1	2	3	4	5	6	7	1	2	3	4	5
						X						X

Comment on key factors determining rating The Public Safety participant training program has been active and successful. Fifty-five police personnel have received special training in the U.S. (no third country). Trainees are jointly selected by the police and the U.S. Public Safety advisors; have performed their training in exemplary fashion; have been assigned to get maximum benefit from their training.

5. COMMODITIES	1	2	3	4	5	6	7	1	2	3	4	5
						X					X	

Comment on key factors determining rating U.S. funded commodities are jointly selected by Public Safety advisors and their police counterparts. Commodities have been delivered in timely fashion and have been properly maintained and utilized by the recipients (the police).

6. COOPERATING COUNTRY	a. PERSONNEL	1	2	3	4	5	6	7	1	2	3	4	5
	b. OTHER					X							X

Comment on key factors determining rating The Jamaica Constabulary has consistently made a genuine effort to get maximum benefit from the presence of USAID/Public Safety. The excellence of cooperation and rapport received from police personnel has been a key factor in the success of the project. The GOJ has sustained increasing support for their police force since the inception of the Public Safety Project and within the limits of their fiscal capability have directed increasing resources toward supporting USAID Public Safety activities and strengthening the police (the police budget has doubled over the past five years).

7. OTHER DONORS	1	2	3	4	5	6	7	1	2	3	4	5

(See Next Page for Comments on Other Donors)

NA

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II. 7. Continued: Comment on key factors determining rating of Other Donors

None

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMU- LATIVE PRIOR FY	CURRENT FY		FY ____	FY ____	
			TO DATE	TO END			
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT: A 300 man riot control unit has been organized, trained and equipped. The unit has performed effectively during several emergencies. The ability to sustain and multiply training has been built into the unit.						
1. Improve the internal security capability of the police with emphasis on control of civil disturbances.	COMMENT: A police communications network is completed as planned. The network ties all police stations into a single coordinated system and is operating efficiently.						
2. Expand and improve police communications capability.	COMMENT: More than 1500 police personnel have received in-country training planned and conducted by Public Safety. Continuous special training courses in Instructor Training; Riot Control; Patrol Procedures; Firearms; are sustained as a result of PS project activities. More than 100 police instructors (trained by Public Safety) staff these training programs. Libraries and Audio Visual Centers are						
3. Develop and modernize police training capability with emphasis on basic and in-service training.							

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II. 7. Continued: Comment on key factors determining rating of Other Donors

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A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMU- LATIVE PRIOR FY	CURRENT FY		FY ____	FY ____	END OF PROJECT
			TO DATE	TO END			
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT: A modern patrol division has been established. An efficient patrol system has been installed based upon crime studies. One hundred and thirty personnel have been assigned to the division and trained by Public Safety. The GOJ has equipped the division with sixty-five modern police vehicles.						
4 Organize and develop an efficient patrol capability within the police system.	COMMENT: Public Safety has conducted a survey of the records system and recommended changes which have been accepted by the GOJ. A lack of facilities and floor space has retarded progress. A sizeable expenditure by the GOJ is solving the problem and significant progress is expected next FY.						
5 Reorganize and modernize the police records and identification system.							
3.	COMMENT:						

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged. 2. Same as in PROP? YES NO

The USAID/Jamaica Public Safety Project is designed to assist the Government of Jamaica in improving its police and is directed toward two main broad objectives: (1) to improve the operations, administration, and training capabilities of the Jamaica Constabulary Force to the extent that that agency can effectively handle public safety and internal security responsibilities; (2) to encourage and assist the further development of responsible and efficient police administration to the extent that the police can maintain a stable base for the economic, social and political development of the country.

B. 1. Conditions which will exist when above purpose is achieved.

At the culmination of the Public Safety Project the police force will have an improved and lightened administrative system; a solid riot-control capability; a modern police patrol system; an advanced training system; an improved records system; a general upgrading of professional skill and knowledge of personnel. Internal national stability can be equated to the effectiveness of the police. The Jamaica Constabulary will be much better prepared to meet that important responsibility as a result of USAID/Public Safety project activities.

2. Evidence to date of progress toward these conditions.

The 3000 man Jamaica Constabulary Force has made substantial developmental progress since the inception of the USAID/Public Safety Project in FY 1967. The administrative headquarters has been improved through reorganizing, strengthening, equipping, and training special riot control units; training capability has been broadened and improved through training instructors, streamlining courses and curriculums, improving training management, providing training aids; an island-wide police radio network has been planned, installed, and supported with training and equipment; a modern patrol service has been established and is being expanded - this activity has developed with concurrent development of a sustained training capability; special studies have been conducted and are being implemented to upgrade police records and immigration operations and capabilities; several special in-service training courses have been installed as sustained programs - these include patrol, riot-control, communications, instructor training, firearms.

V. PROGRAMMING GOAL

A. Statement of Programming Goal

Essentially the same as the project goal: thru development of a capable police force, provide the basis for peaceful social and economic development.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

As the above discussion has made clear, the Jamaica Constabulary Force now has a greatly improved capability for handling public safety and internal security responsibilities, thus making a significant contribution to the realization of the program goal.