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493-11-818-125  
10-440-597-D1  
A.I.D.  
Reference Center  
Room 1656 NS

AID 1020-28 (7-68) **UNCLASSIFIED** 001 PROJECT NUMBER

**PROJECT APPRAISAL REPORT (PAR)**  
(U-446) 500 M.O. 1026,1

002 PAR MO. DAY YR. 003 U.S. OBLIGATION SPAN 004 PROJECT TITLE  
AS OF: FY Thru FY  
005 COOPERATING COUNTRY - REGION - AID/W OFFICE  
Thailand

13p

**006 FUNDING TABLE**

AID DOLLAR FINANCING-OBLIGATIONS (\$000)	TOTAL	CONTRACT (NON-ADD)	PERSONNEL SERVICES			PARTICIPANTS		COMMODITIES		OTHER COSTS	
			AID	PASA	CONTRACT	DIR. PASA	CONTRACT	DIR. PASA	CONTRACT	DIR. PASA	CONTRACT
CUMULATIVE NET TO DATE ACTUAL YEAR (FY 19 )	4,132	41	1,416		41	681		1,994			
PROPOSED OPERATIONAL YEAR (FY 19 )	569		191			95					

CCC VALUE OF P.L. 480 COMMODITIES (\$000) → Thru Actual Year : Operational Year Program :

**007 IMPLEMENTING AGENCY TABLE**

If contractors or participating agencies are employed, enter the name and contract or PASA number of each in appropriate spaces below; in the case of voluntary agencies, enter name and registration number from M.O. 1551.1, Attachment A. Enter the appropriate descriptive code in columns b and c, using the coding guide provided below.

TYPE CODE b	TYPE CODE c	a. IMPLEMENTING AGENCY	TYPE CODE		d. CONTRACT/PASA/VOLAG NO.	e. LEAVE BLANK FOR AID/W USE
			b.	c.		
1. U.S. CONTRACTOR 2. LOCAL CONTRACTOR 3. THIRD COUNTRY CONTRACTOR 4. PARTICIPATING AGENCY 5. VOLUNTARY AGENCY 6. OTHER:	0. PARTICIPATING AGENCY 1. UNIVERSITY 2. NON-PROFIT INSTITUTION 3. ARCHITECTURAL & ENGINEERING 4. CONSTRUCTION 5. OTHER COMMERCIAL 6. INDIVIDUAL 7. OTHER:	1. 2. 3.				

**PART I - PROJECT IMPACT**

**I-A. GENERAL NARRATIVE STATEMENT ON PROJECT EFFECTIVENESS, SIGNIFICANCE & EFFICIENCY.**

This summary narrative should begin with a brief (one or two paragraph) statement of the principal events in the history of the project since the last PAR. Following this should come a concise narrative statement which evaluates the overall efficiency, effectiveness and significance of the project from the standpoint of:

- (1) overall performance and effectiveness of project implementation in achieving stated project targets;
- (2) the contribution to achievement of sector and goal plans;
- (3) anticipated results compared to costs, i.e., efficiency in resource utilization;
- (4) the continued relevance, importance and significance of the project to country development and/or the furtherance of U.S. objectives.

Include in the above outline, as necessary and appropriate, significant remedial actions undertaken or planned. The narrative can best be done after the rest of PART I is completed. It should integrate the partial analyses in I-B and I-C into an overall balanced appraisal of the project's impact. The narrative can refer to other sections of the PAR which are pertinent. If the evaluation in the previous PAR has not significantly changed, or if the project is too new to have achieved significant results, this Part should so state.

**SUMMARY OF EVENTS SINCE LAST PAR \***

008 NARRATIVE FOR PART I-A (Continue on Form AID-1020-28 if necessary)

The Community Development Department was reorganized in March of this year and four new divisions were established (1) CD WAY, (2) Rural Development Volunteers, (3) Rural Economic and Social Development, and (4) Finance.  
(continued on Continuation Sheet 1 and 2.)

MISSION DIRECTOR APPROVAL SIGNATURE for this project was submitted in June, 1968 when the PAR form was being

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FAR CONTINUATION SHEET

This sheet is to be used for any Narrative Sections for which sufficient space has not been provided on the form. Identify each narrative by its Part and Section Designation.

(Continuation Sheet 1)

Further efforts were implemented to decentralize the department and to place more administrative and supervisory responsibility at the Regional Center level. The annual CD budget was increased by 16 percent, seven percent above projections in the Five Year National Economic and Social Development Plan. 380 village organizers were recruited and placed in pre-service training, and a CD changwat representation program was established in eleven changwats.

(1) The Community Development Department surpassed their programmed objectives in four major areas of work, village leader training, expansion of amphoe area coverage projects, pre-service training and orientation programs. They remained on schedule in four programs, implementation of changwat representation program, community development women and youth, tambon committee and recreational training. Records indicate three programs were behind schedule; participant, in-service and occupational training.

(2) Community Development is making an important contribution to the achievement of sector and goal plans.

Community Development assists the RTG to cope with insurgency. Community Development is intended to be a Title IX type of program aimed at mobilizing local resources for rural development through the development of local leadership, stimulation of local initiative, and the improvement of communications between villagers and government. Presence of RTG is felt through CD Workers living in villages. CD Village Organizers work with elected village development committees to assist villagers to solve their local problems, to acquaint them with outside sources of aid and in general have been successful in involving the villagers in the responsibilities of their own communities. At the same time, however, community development could be more effective and the impact on counterinsurgency would be greater if village development committees or tambon (township) councils had the authority to approve their own budgets, were provided with a source of revenue from local taxation and had local decision making power to approve and select their own development activities.

Community Development also assisted in increased production through the promotion of agricultural productivity. Through training programs they make people aware of the technical services available and encourage two-way communication between villagers and the technical agency personnel. With cooperation of other departments, Community Development has given to villagers training in crops, livestock, and fish. Community Development has also promoted alternate economic opportunities through training in cottage industries.

(3) To react to the identified needs of Rural Thailand the Community Development Department has based its program on training as the most effective and economical approach. Community Development has directed training toward the

## PAR CONTINUATION SHEET

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(Continuation sheet 2)

involvement of people in their own development and it is expected that through the Community Development process villagers will take a more active role in their own development and carry a larger share of the burden of their own security. Costs have been minimal in supporting these training activities which reach thousands of people. The costs basically are for participant training, visual aids, and vehicles for transportation which are necessary to reach the maximum number of people.

(4) This project will have continued relevance. The Community Development program is making important contributions to the achievement of sector and goal plans. Through the Community Development program Thai officials are becoming more responsive to the needs of village people. Villagers in turn are making their expressed desires known to officials and also are taking a more active interest in their own development, and in the development of their community and their country. However, thus far there is no conclusive evidence that this project is strengthening the loyalty of the people toward their government.

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## PART I-B - PROJECT EFFECTIVENESS

009

## I-B-1 - OUTPUT REPORT AND FORECAST - (See detailed instructions)

1. CODE NO. AID/W USE ONLY	2. This section is designed to record progress toward the achievement of each project output target which was scheduled in the PIP, Part II. Where progress toward a target is significantly greater or less than scheduled, describe reason(s) beneath the target.	3. ACTUAL AND PLANNED OUTPUTS (ALL DATA CUMULATIVE)				
		3. ACTUAL CUM. TO DATE	4. AS OF PRIOR JUNE 30		5. PLANNED BY NEXT JUNE 30	6. PROJECTED TOTAL FOR PROJECT LIFE
			a. PLANNED	b. ACTUAL		
	1. Establish 20 amphoe area coverage projects . . . . .	157	20	26	20	217
	2. Changwat representation program . . . . .	11	11	11	11	35
	3. Pre-service training . . . . .	1,566	300	380	270	3,000
	4. In-service training . . . . .	2,348	530	200	650	6,000
	5. Participants:					
	-Long term academic . . . . .		6	0	3	
	-3rd Country Training (US) . . . . .		3	0	4	
	6. Village leader training . . . . .	38,990	14,400	49,013	23,000	124,000
	7. Occupational training . . . . .	13,960	6,500	4,000	9,700	65,000
	8. CD WAY . . . . .	8,692	2,820	2,820	3,000	20,000
	9. Tambon (Township) Committee training . . . . .	4,215	1,200	1,200	1,500	12,000
	10. CD Orientation programs for Changwat and Amphoe officers . . . . .	120	20	21	20	217
	11. Recreation training . . . . .	2,882	1,550	1,550	1,500	7,500

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**PART I-B - Continued**

**010 B 2 - OVERALL ACHIEVEMENT OF PROJECT TARGETS**

Place an "X" within the bracket on the following seven-point scale that represents your judgment of the overall progress towards project targets:



**PART I-C - PROJECT SIGNIFICANCE**

**011 C.1 - RELATION TO SECTOR AND PROGRAM GOALS (See detailed instructions M.O. 1026.1)**

This section is designed to indicate the potential and actual impact of the project on relevant sector and program goals. List the goals in col. b and rate potential and actual project impact in cols. c and d.

a. CODE NO. AID W USE ONLY	SCALE FOR COLUMN c: 3= Very Important; 2= Important; 1= Secondary Importance SCALE FOR COLUMN d: 3= Superior/Outstanding; 2= Adequate/Satisfactory/Good; 1= Unsatisfactory/Marginal	c. POTENTIAL IMPACT ON EACH GOAL IF PROJECT ACHIEVES TARGETS	d. ACTUAL IMPACT ON GOAL TO DATE RELATIVE TO PROGRESS EXPECTED AT THIS STAGE
b. SECTOR AND PROGRAM GOALS (LIST ONLY THOSE ON WHICH THE PROJECT HAS A SIGNIFICANT EFFECT)			
	(1) <b>Contribute to CI Program</b>	3	1
	<b>Increase per family income</b>	3	1
	(2) <b>Strengthen Local Self-Government</b>	3	1
	(3) <b>Capacity and willingness of Central Government to be responsive to village development requirements</b>	3	1
	<b>Improve communication between villagers and government</b>	3	1
	(4) <b>Develop local leaders who can meaningfully participate in activities of self-government</b>	3	2

For goals where column c. is rated 3 or 2 and column d. is rated 1, explain in the space for narrative. The narrative should also indicate the extent to which the potential impacts rated 3 or 2 in column c. are dependent on factors external to the achievement of the project targets, i.e., is there a substantial risk of the anticipated impact being forestalled by factors not involved in the achievement of project targets. If possible and relevant, it also would be useful to mention in the narrative your reading of any current indicators that longer-term purposes, beyond scheduled project targets, are likely or unlikely to be achieved. Each explanatory note must be identified by the number of the entry (col. b) to which it pertains.

012 NARRATIVE FOR PART I-C.1 (Continue on form AID 1020-25 1):

**Included in Narrative for I-A.**

**PART I-C - Continued**

**C.2 - GENERAL QUESTIONS**

These questions concern developments since the prior PAR. For each question place "Y" for Yes, "N" for No, or "NA" for Not Applicable in the right hand column. For each question where "Y" is entered, explain briefly in the space below the table.

	MARK IN THIS COL.
013 Have there been any significant, unusual or unanticipated results not covered so far in this PAR?	N
014 Have means, conditions or activities other than project measures had a substantial effect on project output or accomplishments?	N
015 Have any problems arisen as the result of advice or action or major contributions to the project by another donor?	N
016 If the answer to 014 or 015 is yes, or for any other reason, is the project now less necessary, unnecessary or subject to modification or earlier termination?	N
017 Have any important lessons, positive or negative, emerged which might have broad applicability?	N
018 Has this project revealed any requirement for research or new technical aids on which AID/W should take the initiative?	N
019 Do any aspects of the project lend themselves to publicity in newspapers, magazines, television or films in the United States?	Y
020 Has there been a lack of effective cooperating country media coverage? (Make sure AID/W has copies of existing coverage.)	Y

021 NARRATIVE FOR PART I-C.2 Identify each explanatory note by the number of the entry to which it pertains. (Continue on form AID 1020-251 as necessary):

019 Training programs for Village Leaders as conducted by the Community Development Department have the end product of developing the desire in the village people to improve their way of life. This desire results in "village projects" undertaken on the initiative of the villagers assisted as necessary by RTG government agencies. These activities showing the efforts of the villagers and their progress could well lend themselves to favorable publicity in the United States.

020 There is a lack of media coverage by the cooperating country. Traditionally news coverage is focused on the officialdom and very little interest is directed toward the villager and his development activities.

**PART II - IMPLEMENTATION REPORT**

**II-A - STATUS OF SCHEDULE**

022 A-1 - INDIVIDUAL ACTIONS (See detailed instructions M.O. 1026.1). This is a listing of major actions or steps which were scheduled for physical start or continuing implementation in the reporting period as reflected in the Project Implementation Plan, Part I.

(a) PIP ITEM NO.	MAJOR ACTIONS OR STEPS; CAUSES AND RESULTS OF DELAYS; REMEDIAL STEPS	(b) STATUS - PLACE AN "X" IN, ONE COLUMN		
		(1) BEHIND SCHEDULE	(2) ON SCHEDULE	(3) AHEAD OF SCHEDULE
1	<p><b>Community Development Project</b></p> <p>a. Technical Support</p> <p>b. Training</p> <p>    (1) Pre-service</p> <p>    (2) In-service</p> <p>        Less emphasis was placed on in-service training during FY 69 in order to carry-out needed village leader training activities. In-service training will be revitalized in FY 70 in order to prepare CD officials at the amphoe level to conduct village leader training in lieu of the CD Training Division.</p> <p>    (3) Participants</p> <p>c. Procurement of Commodities</p> <p>        Procurement of U.S. financed commodities has an excessively long lag time. Records show that an excess amount of time passes before bids are let, approved and the item purchased and arrives at project site.</p>			
			X	
			X	
			X	
		X		
				X
		X		

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PART II - Continued

II-A.2 - OVERALL TIMELINESS

023

In general, project implementation is (place an "X" in one block):

BLOCK (c): If marked, place an "X" in any of the blocks one thru eight that apply. This is limited to key aspects of implementation, e.g., timely delivery of commodities, return of participants to assume their project responsibilities, cooperating country funding, arrival of technicians.

(a) On schedule		
(b) Ahead of schedule		X
(c) Behind schedule		
(1) AID/W Program Approval		
(2) Implementing Agency (Contractor/Participating Agency/Voluntary Agency)		
(3) Technicians		
(4) Participants		
(5) Commodities (non-FFF)		
(6) Cooperating Country		
(7) Commodities (FFF)		
(8) Other (specify):		

II-B - RESOURCE INPUTS

This section appraises the effectiveness of U.S. resource inputs. There follow illustrative lists of factors, grouped under Implementing Agency, Participant Training and Commodities, that might influence the effectiveness of each of these types of project resources. In the blocks after only those factors which significantly affect project accomplishments, write the letter P if effect is positive or satisfactory, or the letter N if effect is negative or less than satisfactory.

1. FACTORS-IMPLEMENTING AGENCY (Contract/Participating Agency/Voluntary Agency)

024	IF NO IMPLEMENTING AGENCY IN THIS PROJECT. PLACE AN "X" IN THIS BLOCK:	X	032 Quality, comprehensiveness and candor of required reports	
025	Adequacy of technical knowledge		033 Promptness of required reports	
026	Understanding of project purposes		034 Adherence to work schedule	
027	Project planning and management		035 Working relations with Americans	
028	Ability to adapt technical knowledge to local situation		036 Working relations with cooperating country nationals	
029	Effective use of participant training element		037 Adaptation to local working and living environment	
030	Ability to train and utilize local staff		038 Home office backstopping and substantive interest	
031	Adherence to AID administrative and other requirements		039 Timely recruiting of qualified technicians	
			040 Other (describe):	

2. FACTORS-PARTICIPANT TRAINING

041	IF NO PARTICIPANT ELEMENT IN PROJECT. PLACE AN "X" IN THIS BLOCK:		TRAINING UTILIZATION AND FOLLOW UP	
	PREDEPARTURE		052 Appropriateness of original selection	P
042	English language ability	P	053 Relevance of training for present project purposes	P
043	Availability of host country funding	P	054 Appropriateness of post-training placement	P
044	Host country operational considerations (e.g., selection procedures)	P	055 Utility of training regardless of changes in project	P
045	Technical/professional qualifications	P	056 Ability to get meritorious ideas accepted by supervisors	P
046	Quality of technical orientation	P	057 Adequacy of performance	P
047	Quality of general orientation	P	058 Continuance on project	P
048	Participants' collaboration in planning content of program	P	059 Availability of necessary facilities and equipment	P
049	Collaboration by participants' supervisors in planning training	P	060 Mission or contractor follow-up activity	P
050	Participants' availability for training	P	061 Other (describe):	
051	Other (describe):			

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PART II-B - (Continued)

3. FACTORS-COMMODITIES

PLACE AN "X" IN APPROPRIATE BLOCK:	062 FFF	068 NON-FFF	064 NO COMMODITY ELEMENT		
065 Timeliness of AID/W program approval (i.e., PIO/C, Transfer Authorization).				P	072 Control measures against damage and deterioration in shipment. P
066 Quality of commodities, adherence to specifications, marking.				P	073 Control measures against deterioration in storage. P
067 Timeliness in procurement or reconditioning.				N	074 Readiness and availability of facilities. P
068 Timeliness of shipment to port of entry.				N	075 Appropriateness of use of commodities. P
069 Adequacy of port and inland storage facilities.				P	076 Maintenance and spares support. N
070 Timeliness of shipment from port to site.				N	077 Adequacy of property records, accounting and controls. N
071 Control measures against loss and theft.				F	078 Other (Describe):

Indicate in a concise narrative statement (under the heading a. Overall Implementation Performance, below) your summary appraisal of the status of project implementation, covering both significant achievements and problem areas. This should include any comments about the adequacy of provision of direct hire technicians as well as an overall appraisal of the comments provided under the three headings (b, c & d) which follow. For projects which include a dollar input for generation of local currency to meet local cost requirements, indicate the status of that input (see Detailed Instructions).

Discuss separately (under separate headings b, c & d) the status of implementing Agency Actions, Participants and Commodities. Where above listed factors are causing significant problems (marked N), describe briefly in the appropriate narrative section: (1) the cause and source of the problem, (2) the consequences of not correcting it, and (3) what corrective action has been taken, called for, or planned by the Mission. Identify each factor discussed by its number.

079 NARRATIVE FOR PART II-B: (After narrative section a. Overall Implementation Performance, below, follow, on form AID 1020-251 as needed, with the following narrative section headings: b. Implementing Agency, c. Participants, d. Commodities. List all narrative section headings in order. For any headings which are not applicable, mark them as such and follow immediately below with the next narrative section heading.)

a. Overall Implementation Performance.

The overall implementation performance of this project is adequate. In most satisfactory has been the development of trained personnel. The combination of technical assistance and participant training is developing competent leadership for key positions. Technical support to the project is now in the process of being phased-out as described in the project agreement. Problem areas are discussed under appropriate headings in II-A.

b. Implementing Agency is adequate. The Community Development Department has been relatively successful in keeping to its planned schedule of both geographic and personnel expansion.

c. Participant training has been adequate and in general has kept abreast of the rapidly expanding CD program. USOM academic training program has produced a number of well trained staff members for key positions who have had a beneficial impact on the overall program. In addition, there has been no drain-off of personnel trained under U.S. participant grants. Those few that have transferred are working in other RTG agencies and are still of value in achieving U.S. Mission objectives.

d. Commodity support is slow in arriving at project site but in general had a decided beneficial impact on the achievement of planned objectives. U.S. commodity support is primarily based on transportation requirements and visual aids. Transportation is considered essential in order for CD workers to reach the people in their home environment. Visual aids provide the necessary elements for instructions, demonstrations and publicity. It is felt that transportation and visual aids support be continued as needed to support the geographic expansion of the project.

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## PART III - ROLE OF THE COOPERATING COUNTRY

The following list of illustrative items are to be considered by the evaluator. In the block after only those items which significantly affect project effectiveness, write the letter P if the effect of the item is positive or satisfactory, or the letter N if the effect of the item is negative or less than satisfactory.

SPECIFIC OPERATIONAL FACTORS:	
080 Coordination and cooperation within and between ministries.	N
081 Coordination and cooperation of LDC gov't. with public and private institutions and private enterpr's.	P
082 Availability of reliable data for project planning, control and evaluation.	P
083 Competence and/or continuity in executive leadership of project.	P
084 Host country project funding.	P
085 Legislative changes relevant to project purposes.	N/A
086 Existence and adequacy of a project-related LDC organization.	P
087 Resolution of procedural and bureaucratic problems.	N
088 Availability of LDC physical resource inputs and/or supporting services and facilities.	P
089 Maintenance of facilities and equipment.	N
090 Resolution of tribal, class or caste problems.	N
091 Receptivity to change and innovation.	N
092 Political conditions specific to project.	P
093 Capacity to transform ideas into actions, i.e., ability to implement project plans.	N
094 Intent and/or capacity to sustain and expand the impact of the project after U.S. inputs are terminated.	P
095 Extent of LDC efforts to widen the dissemination of project benefits and services.	P
096 Utilization of trained manpower (e.g., participants, counterpart technicians) in project operations.	P
097 Enforcement of relevant procedures (e.g., newly established tax collection and audit system).	P
098 Other:	
HOST COUNTRY COUNTERPART TECHNICIAN FACTORS:	
099 Level of technical education and/or technical experience.	N
100 Planning and management skills.	N
101 Amount of technician man years available.	P
102 Continuity of staff.	P
103 Willingness to work in rural areas.	N
104 Pay and allowances.	P
105 Other:	

In the space below for narrative provide a succinct discussion and overall appraisal of the quality of country performance related to this project, particularly over the past year. Consider important trends and prospects. See Detailed Instructions for an illustrative list of considerations to be covered.

For only those items marked N include brief statements covering the nature of the problem, its impact on the achievement of project targets (i.e., its importance) and the nature and cost of corrective action taken or planned. Identify each explanatory note.

106 NARRATIVE FOR PART III (Continue on form AID 1020-25 1):

Community Development is a project that has gained acceptance by the Royal Thai Government. The annual budget is expanding at the approximate rate of 10 percent per year. Present planned expansion of the program calls for an increase of 20 amphoe area coverage projects per year through 1974, at which time coverage will be about 50%, and for an annual increase of 300 personnel from the level of 2550 in 1969. The annual RTG budget support to the project has increased from 20.5 Baht in FY 62 to 88.6 million Baht in FY 69.

Political pressures have been placed on the Community Development Department for a more rapid expansion of the CD program. This political pressure has resulted in the opening of the CD Changwat Representation Program in 11 changwats plus six additional amphoe area coverage projects in FY 69.

(Continued on Continuation Sheet 1)  
and 2.

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## PAR CONTINUATION SHEET

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## 106 NARRATIVE FOR PART III (continued)

080 The vertical structure of the Bangkok oriented Central Government which emphasizes a top to bottom line of authority leaves little opportunity for communications between ministries.

CDD Action CD holds orientation programs at amphoe and changwat level to promote interagency communications within changwats.

087 There is a time-lag of sometimes up to nine months between the time projects are approved and funds are released to changwats.

CDD Action Efforts have been implemented to improve planning of budget presentations and to increase controls of budget allocations.

089 There still exists a problem with maintenance even though there has been an improvement since the last PAR was submitted, budgeting for maintenance remains a major problem.

CDD Action A section within the Community Development Department has been established to maintain commodity control records and to support and follow-up on repair and maintenance requests.

090 CDD Action None is possible now.

091 Problems resulting from the traditional attitudes of officials are often freely discussed but it is most difficult to incorporate change within the traditional system.

CDD Action Training for the governor and Nai Amphoes in the CD process and the non-directive approach to problem solving.

093 Lack of thorough planning and spur of the moment actions have resulted in a proliferation of projects at the village level.

CDD Action A study has been implemented in three amphoes to determine those CD programs which have the greatest impact on village development.

099 There is a lack of work experience and a knowledge of life at the village level by those officials at the policy making level.

Action The advisory efforts have resulted in isolated case studies to improve training program activities.

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## PAR CONTINUATION SHEET

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## 106 NARRATIVE FOR PART III (continued) - Page 2

100 General planning adequate but detailed planning inadequate. Tendency still exist to order without advanced planning.

Action Technical assistance offered when requested.

101 There is a critical shortage of trained and competent supervisors.

Action To emphasize and expand training of supervisory staff.

103 The good life and advancement potential is located at the National level.

Joint Action Academic training offered to selected key individuals.

104 Because of relatively generous allowances for work in rural areas pay and allowances are not a problem when compared to other departments.

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## PART IV - PROGRAMMING IMPLICATIONS

## IV-A - EFFECT ON PURPOSE AND DESIGN

Indicate in a brief narrative whether the Mission experience to date with this project and/or changing country circumstances call for some adjustment in project purposes or design, and why, and the approximate cost implications. Cover any of the following considerations or others that may be relevant. (See Detailed Instructions for additional illustrative considerations.) Relevant experience or country situations that were described earlier can simply be referenced. The spelling out of specific changes should be left to the appropriate programming documents, but a brief indication of the type of change contemplated should be given here to clarify the need for change. For example, changes might be indicated if they would:

1. better achieve program/project purposes;
2. address more critical or higher priority purposes within a goal plan;
3. produce desired results at less cost;
4. give more assurance of lasting institutional development upon U.S. withdrawal.

107 NARRATIVE FOR PART IV-A (Continue on form AID 1020-25 I):

### Effect on Purpose and Design

No major changes are planned in the project. Emphasis will continue to be placed on the improvement of the overall program and on the development of Community Development personnel at all levels within the Community Development Department. Continued emphasis will be placed on training programs directed toward the attitudinal changes in Thai Officials which could possibly lead to the development of the base from which the Title IX aspects of this program could be further implemented.

### IV-B - PROPOSED ACTION

108 This project should be (Place an "X" in appropriate block(s)):

1. Continued as presently scheduled in PIP.	X
2. Continued with minor changes in the PIP, made at Mission level (not requiring submission of an amended PIP to AID/W).	
3. Continued with significant changes in the PIP (but not sufficient to require a revised PROP). A formally revised PIP will follow.	
4. Extended beyond its present schedule to (Date): Mo. ___ Day ___ Yr. ___. Explain in narrative, PROP will follow.	
5. Substantively revised. PROP will follow.	X
6. Evaluated in depth to determine its effectiveness, future scope, and duration.	
7. Discontinued earlier than presently scheduled. Date recommended for termination: Mo. ___ Day ___ Yr. ___	
8. Other. Explain in narrative.	

109 NARRATIVE FOR PART IV-B:

### Proposed Action

If the community development program continues as programmed, there will be no need for change from the present schedule. However, we have marked number 5 for it would be desirable to make a substantial revision if there were a change in the Thai officials' response to the developmental requirements of rural Thailand and more emphasis was placed on the Title IX aspects of this project.

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