

3860342 (4)

AID 1020-25 (7-68)		SECURITY CLASSIFICATION		001 PROJECT NUMBER	
PROJECT APPRAISAL REPORT (PAR)		Unclassified		386-11-220-342	
(U-446) See M.O. 1026.1				A.I.D. Reference Center Room 1606 115	

002 PAR	MO.	DAY	YR.	003 U.S. OBLIGATION SPAN		004 PROJECT TITLE	
AS OF:	1	2	3	19	FY 67	Thru FY 72	Development of Rural Electric Cooperatives
005 COOPERATING COUNTRY - REGION - AID/W OFFICE				India NESAS/SA			

AID DOLLAR FINANCING-OBLIGATIONS (\$000)	TOTAL	CONTRACT (NON-ADD)	PERSONNEL SERVICES			PARTICIPANTS		COMMODITIES		OTHER COSTS	
			AID	PASA	CONTRACT	DIR. PASA	CONTRACT	DIR. PASA	CONTRACT	DIR. PASA	CONTRACT
CUMULATIVE NET THRU ACTUAL YEAR (FY 19 69)	356	340	-	-	338	16	-	2	-	-	-
PROPOSED OPERATIONAL YEAR (FY 19 70)	103	69	-	-	-	34	-	2	-	-	-

CCC VALUE OF P.L. 480 COMMODITIES (\$000) → Thru Actual Year : Operational Year Program :

007 IMPLEMENTING AGENCY TABLE

If contractors or participating agencies are employed, enter the name and contract or PASA number of each in appropriate spaces below; in the case of voluntary agencies, enter name and registration number from M.O. 1551.1, Attachment A. Enter the appropriate descriptive code in columns b and c, using the coding guide provided below.

TYPE CODE b	TYPE CODE c	a.	TYPE CODE	d.	e.
1. U.S. CONTRACTOR 2. LOCAL CONTRACTOR 3. THIRD COUNTRY CONTRACTOR 4. PARTICIPATING AGENCY 5. VOLUNTARY AGENCY 6. OTHER:	0. PARTICIPATING AGENCY 1. UNIVERSITY 2. NON-PROFIT INSTITUTION 3. ARCHITECTURAL & ENGINEERING 4. CONSTRUCTION 5. OTHER COMMERCIAL 6. INDIVIDUAL 7. OTHER:	IMPLEMENTING AGENCY	b. c.	CONTRACT/PASA/VOLAG NO.	LEAVE BLANK FOR AID/W USE
		NRECA		AID/csd-1504 Task Order #11	

PART I - PROJECT IMPACT

I-A. GENERAL NARRATIVE STATEMENT ON PROJECT EFFECTIVENESS, SIGNIFICANCE & EFFICIENCY.

This summary narrative should begin with a brief (one or two paragraph) statement of the principal events in the history of the project since the last PAR. Following this should come a concise narrative statement which evaluates the overall efficiency, effectiveness and significance of the project from the standpoint of:

- (1) overall performance and effectiveness of project implementation in achieving stated project targets;
- (2) the contribution to achievement of sector and goal plans;
- (3) anticipated results compared to costs, i.e., efficiency in resource utilization;
- (4) the continued relevance, importance and significance of the project to country development and/or the furtherance of U.S. objectives.

include in the above out'ne, as necessary and appropriate, significant remedial actions undertaken or planned. The narrative can best be done after the rest of PART I is completed. It should integrate the partial analyses in I-B and I-C into an overall balanced appraisal of the project's impact. The narrative can refer to other sections of the PAR which are pertinent. If the evaluation in the previous PAR has not significantly changed, or if the project is too new to have achieved significant results, this Part should so state.

008 NARRATIVE FOR PART I-A (Continue on form AID 1020-25 I as necessary):

This activity is progressing on schedule. Phase IV implementation was started in July 1969 by preliminary organization plans by the ad hoc committee and State Governments. Five NRECA Rural Electric Specialists arrived at their posts, one in each State Project area in October 1969. The Cooperatives have been organized, registered and received a license to operate in their respective areas.

MISSION DIRECTOR APPROVAL →	SIGNATURE	DATE
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PAR CONTINUATION SHEET

This sheet is to be used for any Narrative Sections for which sufficient space has not been provided on the form. Identify each narrative by its Part and Section Designation.

Inventories have been completed of facilities to be acquired by the cooperatives from the State Electricity Boards. Budgets have been prepared by each cooperative as a prerequisite to formal application to the Rural Electrification Corporation for preconstruction loans.

The GOI has established the Rural Electrification Corporation which will provide financing to the cooperatives and will assume the responsibilities now vested in the ad hoc committee.

The most outstanding and immediate problem facing this project is the delay by the REC in approval of the loans requested. This delay is due to several factors: the REC had only one staff member until December 1969, and is still understaffed. Procedures and forms for loan requests and approvals are still being worked out and revised. One of the most critical sources of delay is the requirement of the REC that the State Governments give a guarantee of the loan; these guarantees have been slow in coming. Nearly every action has been completed in the five States which can be completed prior to disbursement of the loans; when the guarantees are given and the loans approved, implementation of project plans can resume.

A second problem facing the project is the rise in prices of materials, supplies and services since the initial project reports were written in 1968. This may require an upward revision of power rates and a modification of project budgets.

The first three phases of this project consisted of preliminary studies to determine feasibility for Phase IV. Implementation of Phase IV has not progressed sufficiently to evaluate project effectiveness, significance or efficiency.

So far, U.S. technical assistance is limited to the five designated pilot projects. With REC, USAID maintains frequent contacts but items for discussion result primarily from USAID initiation. The project does not include an element of technical assistance at the Center because the GOI so far does not contemplate immediately establishing its own capabilities for providing technical assistance as other rural cooperatives are formed. Perhaps the GOI, particularly the Ministry of Irrigation and Power to which the REC reports, hopes that the five pilot projects will be able to assist new cooperatives to be formed, but based on the Indian experience to date of sharing expertise, this may well not happen until the distant future. In the meantime, USAID supplied NRECA specialists are working industriously to get their pilot projects started but little multiplier effect can be expected in the immediate future, other than the rub off which comes with working with REC in starting the pilot projects.

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PART I-B - PROJECT EFFECTIVENESS

009

I-B-1 - OUTPUT REPORT AND FORECAST - (See detailed instructions)

1. CODE NO. AID/W USE ONLY	2. This section is designed to record progress toward the achievement of each project output target which was scheduled in the PIP, Part II. Where progress toward a target is significantly greater or less than scheduled, describe reason(s) beneath the target.	ACTUAL AND PLANNED OUTPUTS (ALL DATA CUMULATIVE)				
		3 ACTUAL CUM. TO DATE	4. AS OF PRIOR JUNE 30		5. PLANNED BY NEXT JUNE 30	6. PROJECTED TOTAL FOR PROJECT LIFE
			a. PLANNED	b. ACTUAL		
	<p>A. Furnish electricity to the rural people at the lowest possible cost in order to increase agricultural production; stimulate small agro-industry; and improve the standard of living for the rural population.</p> <p>B. Increase the responsible action of the people by giving them some degree of control of their electricity supply.</p> <p>C. Establish local organizations for the financing, procurement, installation, repair and proper use of electrical appliances and equipment such as pump sets.</p> <p>D. Provide the basis for a rapid, and standardized pattern of construction and operation for rural electric systems in all states of the Union.</p> <p>E. Provide meaningful training experiences for Indian personnel involved in rural electric cooperative activities so they can help other such coops.</p>		See Parts IA and IIA			
		6	7	6	9	45

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PART I-B - Continued

010

B.2 - OVERALL ACHIEVEMENT OF PROJECT TARGETS

Place an "X" within the bracket on the following seven-point scale that represents your judgment of the overall progress towards project targets:



PART I-C - PROJECT SIGNIFICANCE

011

C.1 - RELATION TO SECTOR AND PROGRAM GOALS (See detailed instructions M.O. 1026.1)

This section is designed to indicate the potential and actual impact of the project on relevant sector and program goals. List the goals in col. b and rate potential and actual project impact in cols. c and d.

a. CODE NO. (AID/W USE ONLY)	SCALE FOR COLUMN c: 3= Very Important; 2= Important; 1= Secondary Importance SCALE FOR COLUMN d: 3= Superior/Outstanding; 2= Adequate/Satisfactory/Good; 1= Unsatisfactory/Marginal	c. POTENTIAL IMPACT ON EACH GOAL IF PROJECT ACHIEVES TARGETS	d. ACTUAL IMPACT ON GOAL TO DATE RELATIVE TO PROGRESS EXPECTED AT THIS STAGE
	b. SECTOR AND PROGRAM GOALS (LIST ONLY THOSE ON WHICH THE PROJECT HAS A SIGNIFICANT EFFECT)		
(1)	Assist India to achieve self-sufficiency in food production.	2	2
(2)	Help achieve adequate supply and distribution of essential agricultural inputs, accompanied by the appropriate technology.	2	2
(3)	Help develop the indigenous institutions, technical skills and management capability necessary to assure the full application of these inputs.	2	2
(4)	Help develop appropriate processing, marketing and distribution mechanisms for the agricultural products.	1	NA

For goals where column c. is rated 3 or 2 and column d. is rated 1, explain in the space for narrative. The narrative should also indicate the extent to which the potential impacts rated 3 or 2 in column c. are dependent on factors external to the achievement of the project targets, i.e., is there a substantial risk of the anticipated impact being forestalled by factors not involved in the achievement of project targets. If possible and relevant, it also would be useful to mention in the narrative your reading of any current indicators that longer-term purposes, beyond scheduled project targets, are likely or unlikely to be achieved. Each explanatory note must be identified by the number of the entry (col. b) to which it pertains.

012 NARRATIVE FOR PART I-C.1 (Continue on form AID 1020-25 I):

This project has been in the planning and organization stage to date. It is too early to evaluate the impact the project will make on sector and program goals.

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PART I-C - Continued

C.2 - GENERAL QUESTIONS

These questions concern developments since the prior PAR. For each question place "Y" for Yes, "N" for No, or "NA" for Not Applicable in the right hand column. For each question where "Y" is entered, explain briefly in the space below the table.	MARK IN THIS COL.
013 Have there been any significant, unusual or unanticipated results not covered so far in this PAR?	N
014 Have means, conditions or activities other than project measures had a substantial effect on project output or accomplishments?	Y
015 Have any problems arisen as the result of advice or action or major contributions to the project by another donor?	N
016 If the answer to 014 or 015 is yes, or for any other reason, is the project now less necessary, unnecessary or subject to modification or earlier termination?	
017 Have any important lessons, positive or negative, emerged which might have broad applicability?	N
018 Has this project revealed any requirement for research or new technical aids on which AID/W should take the initiative?	N
019 Do any aspects of the project lend themselves to publicity in newspapers, magazines, television or films in the United States?	N
020 Has there been a lack of effective cooperating country media coverage? (Make sure AID/W has copies of existing coverage.)	N
021 <u>NARRATIVE FOR PART I-C.2</u> Identify each explanatory note by the number of the entry to which it pertains. (Continue on form AID 1020-25 I as necessary):	

014 - The Rural Electrification Corporation was established in July 1969 to provide a source of finance for the expansion of rural electric service to cooperatives and State Electricity Boards. The Corporation has been selecting its management staff and is beginning to develop policies and procedures for extending loans. This delay has held up the release of funds to the pilot projects and the consequent employment of their staffs.

Unclassified**386-11-220-342****PART II - IMPLEMENTATION REPORT****II-A - STATUS OF SCHEDULE**

022 A-1 - INDIVIDUAL ACTIONS (See detailed instructions M.O. 1026.1). This is a listing of major actions or steps which were scheduled for physical start or continuing implementation in the reporting period as reflected in the Project Implementation Plan, Part I.

(a) PIP ITEM NO.	MAJOR ACTIONS OR STEPS; CAUSES AND RESULTS OF DELAYS; REMEDIAL STEPS	(b) STATUS - PLACE AN "X" IN, ONE COLUMN		
		(1) BEHIND SCHEDULE	(2) ON SCHEDULE	(3) AHEAD OF SCHEDULE
1.	Phase IV implementation started in July 1969 by preliminary organization plans by the ad hoc Committee and State Governments.		X	
2.	Five rural electric specialists arrived at their posts, one in each State Project area, in October 1969.		X	
3.	Rural Electric Cooperatives have been organized, board members selected, and cooperatives registered with the State Registrar of Cooperatives in all project areas.		X	
4.	A license to operate in their respective areas has been granted by States to all five cooperatives.		X	
5.	Preliminary plans including inventory of property have been made for the acquisition of State Electricity Board property in the licensed area by the cooperatives.		X	
6.	Plans are being made for the extension of electric service to the unserved areas of the project.		X	

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PART II - Continued

023

II-A.2 - OVERALL TIMELINESS

In general, project implementation is (place an "X" in one block):

(a) On schedule	X
(b) Ahead of schedule	
(c) Behind schedule	
(1) AID/W Program Approval	
(2) Implementing Agency (Contractor/Participating Agency/Voluntary Agency)	
(3) Technicians	
(4) Participants	
(5) Commodities (non-FFF)	
(6) Cooperating Country	
(7) Commodities (FFF)	
(8) Other (specify):	

BLOCK (c): If marked, place an "X" in any of the blocks one thru eight that apply. This is limited to key aspects of implementation, e.g., timely delivery of commodities, return of participants to assume their project responsibilities, cooperating country funding, arrival of technicians.

II-B - RESOURCE INPUTS

This section appraises the effectiveness of U.S. resource inputs. There follow illustrative lists of factors, grouped under Implementing Agency, Participant Training and Commodities, that might influence the effectiveness of each of these types of project resources. In the blocks after only those factors which significantly affect project accomplishments, write the letter **P** if effect is positive or satisfactory, or the letter **N** if effect is negative or less than satisfactory.

1. FACTORS-IMPLEMENTING AGENCY (Contract/Participating Agency/Voluntary Agency)

024 IF NO IMPLEMENTING AGENCY IN THIS PROJECT. PLACE AN "X" IN THIS BLOCK:		032 Quality, comprehensiveness and candor of required reports	P
		033 Promptness of required reports	P
025 Adequacy of technical knowledge	P	034 Adherence to work schedule	P
026 Understanding of project purposes	P	035 Working relations with Americans	P
027 Project planning and management	P	036 Working relations with cooperating country nationals	P
028 Ability to adapt technical knowledge to local situation	P	037 Adaptation to local working and living environment	P
029 Effective use of participant training element	P	038 Home office backstopping and substantive interest	P
030 Ability to train and utilize local staff		039 Timely recruiting of qualified technicians	P
031 Adherence to AID administrative and other requirements	P	040 Other (describe):	

2. FACTORS-PARTICIPANT TRAINING

041 IF NO PARTICIPANT ELEMENT IN PROJECT PLACE AN "X" IN THIS BLOCK:		TRAINING UTILIZATION AND FOLLOW UP	
		052 Appropriateness of original selection	P
PREDEPARTURE			
042 English language ability	P	053 Relevance of training for present project purposes	P
043 Availability of host country funding	P	054 Appropriateness of post-training placement	P
044 Host country operational considerations (e.g., selection procedures)	P	055 Utility of training regardless of changes in project	
045 Technical/professional qualifications	P	056 Ability to get meritorious ideas accepted by supervisors	
046 Quality of technical orientation	P	057 Adequacy of performance	P
047 Quality of general orientation	P	058 Continuance on project	P
048 Participants' collaboration in planning content of program	P	059 Availability of necessary facilities and equipment	
049 Collaboration by participants' supervisors in planning training	P	060 Mission or contractor follow-up activity	P
050 Participants' availability for training	P	061 Other (describe):	
051 Other (describe):			

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PART II-B -- Continued

3. FACTORS-COMMODITIES

PLACE AN "X" IN APPROPRIATE BLOCK:	062 FFF	063 NON-FFF	064 NO COMMODITY ELEMENT	X	
					072 Control measures against damage and deterioration in shipment.
065 Timeliness of AID/W program approval (i.e., PIO/C, Transfer Authorization).					073 Control measures against deterioration in storage.
066 Quality of commodities, adherence to specifications, marking.					074 Readiness and availability of facilities.
067 Timeliness in procurement or reconditioning.					075 Appropriateness of use of commodities.
068 Timeliness of shipment to port of entry.					076 Maintenance and spares support.
069 Adequacy of port and inland storage facilities.					077 Adequacy of property records, accounting and controls.
070 Timeliness of shipment from port to site.					078 Other (Describe):
071 Control measures against loss and theft.					

Indicate in a concise narrative statement (under the heading a. Overall Implementation Performance, below) your summary appraisal of the status of project implementation, covering both significant achievements and problem areas. This should include any comments about the adequacy of provision of direct hire technicians as well as an overall appraisal of the comments provided under the three headings (b, c & d) which follow. For projects which include a dollar input for generation of local currency to meet local cost requirements, indicate the status of that input (see Detailed Instructions).

Discuss separately (under separate headings b, c & d) the status of Implementing Agency Actions, Participants and Commodities. Where above listed factors are causing significant problems (marked N), describe briefly in the appropriate narrative section: (1) the cause and source of the problem, (2) the consequences of not correcting it, and (3) what corrective action has been taken, called for, or planned by the Mission. Identify each factor discussed by its number.

079 NARRATIVE FOR PART II-B: (After narrative section a. Overall Implementation Performance, below, follow, on form AID 1020-25 I as needed, with the following narrative section headings: b. Implementing Agency, c. Participants, d. Commodities. List all narrative section headings in order. For any headings which are not applicable, mark them as such and follow immediately below with the next narrative section heading.)

a. Overall Implementation Performance.

The project has entered initial stages of implementation of Phase IV which involves organization, construction and operation of five rural electric cooperatives. Contract technicians are well qualified and appear to have a good grasp of project objectives. GOI is beginning to provide support to the project.

- b. Implementing Agency - The National Rural Electric Cooperative Association recruited a well balanced team of technicians to assist in the development of the five pilot cooperatives. Although each has full responsibility for assisting in the development of their assigned project, they, in addition are developing guideline material in their respective specialized fields for the use of the other technicians. Implementation has not progressed to the point of determining effectiveness of the technical staff.
- c. Participants - Four engineers, one from each pilot project, and two center participants received training in the U.S. in CY 69. Each engineer returned and has been assigned responsibilities in his respective state project and is one of the counterparts of the U.S. technician. One center participant returned to work with the Rural Electrification Corporation and the other with the Ministry of Irrigation and Power. Five managers of the pilot cooperatives, two engineers, and two from the center are scheduled for U.S. training in CY 70.
- d. Commodities - NA

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PART III - ROLE OF THE COOPERATING COUNTRY

The following list of illustrative items are to be considered by the evaluator. In the block after only those items which significantly affect project effectiveness, write the letter P if the effect of the item is positive or satisfactory, or the letter N if the effect of the item is negative or less than satisfactory.

SPECIFIC OPERATIONAL FACTORS:	
080 Coordination and cooperation within and between ministries.	P
081 Coordination and cooperation of LDC gov't. with public and private institutions and private enterprise.	P
082 Availability of reliable data for project planning, control and evaluation.	P
083 Competence and/or continuity in executive leadership of project.	P
084 Host country project funding.	
085 Legislative changes relevant to project purposes.	
086 Existence and adequacy of a project-related LDC organization.	P
087 Resolution of procedural and bureaucratic problems.	P
088 Availability of LDC physical resource inputs and/or supporting services and facilities.	
089 Maintenance of facilities and equipment.	
090 Resolution of tribal, class or caste problems.	
091 Receptivity to change and innovation.	P
092 Political conditions specific to project.	
093 Capacity to transform ideas into actions, i.e., ability to implement project plans.	P
094 Intent and/or capacity to sustain and expand the impact of the project after U.S. inputs are terminated.	
095 Extent of LDC efforts to widen the dissemination of project benefits and services.	*
096 Utilization of trained manpower (e.g., participants, counterpart technicians) in project operations.	P
097 Enforcement of relevant procedures (e.g., newly established tax collection and audit system).	
098 Other:	
HOST COUNTRY COUNTERPART TECHNICIAN FACTORS:	
099 Level of technical education and/or technical experience.	P
100 Planning and management skills.	P
101 Amount of technician man years available.	
102 Continuity of staff.	
103 Willingness to work in rural areas.	P
104 Pay and allowances.	
105 Other:	

In the space below for narrative provide a succinct discussion and overall appraisal of the quality of country performance related to this project, particularly over the past year. Consider important trends and prospects. See Detailed Instructions for an illustrative list of considerations to be covered.

For only those items marked N include brief statements covering the nature of the problem, its impact on the achievement of project targets (i.e., its importance) and the nature and cost of corrective action taken or planned. Identify each explanatory note.

106 NARRATIVE FOR PART III (Continue on form AID 1020-25 I):

The GOI has given high priority to rural electrification. It has established the Rural Electrification Corporation for a source of finance and plans to establish in the Corporation a cell for servicing and promoting electric cooperatives. State enthusiasm is high but projects have not progressed to point that follow through effort can be appraised.

084 Host country provision of organizational and construction finance for cooperatives has delayed organization development briefly, but it appears the Rural Electrification Corporation will soon be a reliable source.

* 095 One point to be watched is the availability of the electrical services to be supplied to the small farmer and his opportunity to become a full-fledged member of the cooperative.

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PART IV - PROGRAMMING IMPLICATIONS

IV-A - EFFECT ON PURPOSE AND DESIGN

Indicate in a brief narrative whether the Mission experience to date with this project and/or changing country circumstances call for some adjustment in project purposes or design, and why, and the approximate cost implications. Cover any of the following considerations or others that may be relevant. (See Detailed Instructions for additional illustrative considerations.) Relevant experience or country situations that were described earlier can simply be referenced. The spelling out of specific changes should be left to the appropriate programming documents, but a brief indication of the type of change contemplated should be given here to clarify the need for change.

For example, changes might be indicated if they would:

1. better achieve program/project purposes;
2. address more critical or higher priority purposes within a goal plan;
3. produce desired results at less cost;
4. give more assurance of lasting institutional development upon U.S. withdrawal.

107 NARRATIVE FOR PART IV-A (Continue on form AID 1020-25 I):

Project implementation has not proceeded to the extent that would reflect need for any adjustments in purpose or design.

IV-B - PROPOSED ACTION

108 This project should be (Place an "X" in appropriate block(s)):

1. Continued as presently scheduled in PIP.	
2. Continued with minor changes in the PIP, made at Mission level (not requiring submission of an amended PIP to AID/W).	
3. Continued with significant changes in the PIP (but not sufficient to require a revised PROP). A formally revised PIP will follow.	
4. Extended beyond its present schedule to (Date): Mo. ___ Day ___ Yr. ___. Explain in narrative, PROP will follow.	
5. Substantively revised. PROP will follow.	
6. Evaluated in depth to determine its effectiveness, future scope, and duration.	
7. Discontinued earlier than presently scheduled. Date recommended for termination: Mo. ___ Day ___ Yr. ___	
8. Other. Explain in narrative.	

109 NARRATIVE FOR PART IV-B:

(See 107 above)

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AIRGRAM

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DATE REC'D.

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TO - **NEW DELHI AIDTO A 309**

FROM - **WASHINGTON**

SUBJECT - **Development of Rural Electric Cooperatives**
386-11-220-342 - rec'd, Filed

REFERENCE - **Project Appraisal Report (PAR) as of 12/31/69**
signed at the USAID 4/28/70

DATE SENT

7/11/70

NEW DELHI
NECTO

This Project Appraisal Report reflects the competent performance of the contractor's five specialists and reasonably satisfactory overall progress to date. The only apparent difficulty, which may become serious if not remedied, is the failure of the (GOI) Rural Electrification Corporation to become operative effectively as promptly as we had hoped.

The point may soon be reached when the preparatory actions on the part of the USAID and the five specialists will have been completed, and further progress will become dependent upon approval of the expected REC loans. These actions presently seem to be hampered by bureaucratic inertia in the understaffed REC and in some of the state governments which have yet to provide the guarantees required by REC.

It is to be hoped that the stimulation and guidance which Mr. Robinson and other specialists can supply incident to their other responsibilities will suffice to generate these GOI actions in the States and at the Center. In fact, improvement apparently has already occurred since the report was prepared. One of the participants recently in Washington reported that funds have now been advanced to two of the five local cooperatives. We request the Mission to alert A.I.D./W if prolonged delay develops in the case of the other three cooperatives.

If it becomes apparent that guidance on policy and procedural development is needed by the Rural Electrification Corporation beyond what can be provided by the existing technicians who are carrying concurrently

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DRAFTED BY J. Rabersck	OFFICE NESA/ID	PHONE NO. 22889	DATE 7/10/70	APPROVED BY: Burton C. Newby, Chf, NESA/ID
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AID AND OTHER CLEARANCES NESA/SA:AFord (draft) NESA/SA:Placeman (draft)	J. Ahern	UNCLASSIFIED	NESA/DP:JGovan (draft) AA/NESA:CHickinton (draft)
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responsibilities at their respective locations, the USAID may conclude that a short consultation would be desirable by a specialist who would devote a month or so to such problems. Such a consultant, selected with the most troublesome current problems in mind, could probably be obtained through NRECA or REA, should GOI and the USAID so request. Meanwhile, we hope that the rate of progress will be such that this action will not be required.

As the project progresses, A.I.D./W will watch, with continuing interest, for information from the Mission on the multiplier effect as well as on the point cited by this PAR under Part III (095) relating to "availability of the electrical services to be supplied to the small farmer and his opportunity to become a full-fledged member of the cooperative."

JOHNSON

J. Stern ----

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