

PROJECT APPRAISAL REPORT (PAR) PD-AAC-719-01 4p

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1. PROJECT NO. 618-11-790-631	2. PAR FOR PERIOD: 31 March, 1969° 31 Dec. 1970	3. COUNTRY E.A. Regional	4. PAR SERIAL NO.
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5. PROJECT TITLE
Supply Management Improvement

6. PROJECT DURATION: Began FY <u>69</u> Ends FY <u>71</u>	7. DATE LATEST PROP 29 Dec. 1967	8. DATE LATEST PIP	9. DATE PRIOR PAR
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10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$ <u>120,000</u>	b. Current FY Estimated Budget: \$ <u>40,000</u>	c. Estimated Budget to completion After Current FY: \$
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11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME Public Administration Service	b. CONTRACT, PASA OR VOL. AG. NO. AID/afr-591
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I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X)			B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
USAID	AID/W	HOST		
			None	

D. REPLANNING REQUIRES
REVISED OR NEW: PROP PIP PRO AG PIO/T PIO/C PIO/P

E. DATE OF MISSION REVIEW
March 17, 1971

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE
George T. Eaton, EAORA 17 Mar 1971

MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE
James W. Howe, Director, EAORA

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II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)					
	UNSATISFACTORY		SATISFACTORY			OUT-STANDING		LOW		MEDIUM		HIGH	
	1	2	3	4	5	6	7	1	2	3	4	5	
1. Public Administration Service				X									X
2.													
3.													

Comment on key factors determining rating

For temperamental and physical reasons, the first man sent by the contractor to be the Harbors advisor was a poor choice. The Railways advisor, however, has been highly satisfactory. The verdict is not yet in on the new Harbors advisor, though he seems to be off to a good start.

Home office support by the contractor has been satisfactory.

4. PARTICIPANT TRAINING	1	2	3	4	5	6	7	1	2	3	4	5
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Comment on key factors determining rating

None in this project, although supplies personnel for the Railways Corporation are proposed for training under another project (Public Services Training)

5. COMMODITIES	1	2	3	4	5	6	7	1	2	3	4	5
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Comment on key factors determining rating

None in this project.

6. COOPERATING AGENCIES	a. PERSONNEL	1	2	3	4	5	6	7	1	2	3	4	5
	b. OTHER												

Comment on key factors determining rating

The Railways and Harbors Corporations have fulfilled their agreements regarding housing and logistic support for the advisors. Good use has been made of the advisors' skills, especially by the Railways.

7. OTHER DONORS	1	2	3	4	5	6	7	1	2	3	4	5
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(See Next Page for Comments on Other Donors)

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II. 7. Continued: Comment on key factors determining rating of Other Donors

None in this project.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMU- LATIVE PRIOR FY	CURRENT FY		FY ____	FY ____	
			TO DATE	TO END			
<p>The "outputs" of this project are recommendations to corporate management regarding improved supply organization, methods, regulations, personnel systems, training, data processing, and the like. They do not lend themselves naturally to measurement by "quantitative indicator." Consequently, neither the PROP nor the work plans contain numerical targets. But progress toward preparing recommendations in accordance with the work plans has been reasonably satisfactory, given the unforeseeable delays in the Harbors part of the project.</p>	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT:						
1.	The work of the advisor to the Railways has been highly praised by that Corporation. Judgment cannot yet be passed on the new Harbors advisor, since he arrived only in November 1970. The Harbors Corporation expressed satisfaction with the brief tenure						
2.	of the original advisor.						
3.							

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged.

2. Same as in PROP? YES NO

To improve supply management operations and procedures in the East African Railways and East African Harbors Corporations by giving technical advice to their respective supplies departments.

B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward these conditions.
<p>RAILWAYS An improved supplies system including de-centralized organization in accordance with the Treaty for East African Cooperation and modern, computerized inventory management.</p> <p>HARBORS An established supplies system along lines recommended by the U.S. advisor.</p>	<p>Most of the de-centralization recommendations have been approved and are being implemented. The inventory management plan is approved, local training is underway, and the physical start of the new procedures is expected in April 1971.</p> <p>Little progress has been made so far. The first advisor had a heart attack after less than seven months and was evacuated. The second arrived in November 1970.</p>

V. PROGRAMMING GOAL

A. Statement of Programming Goal

To help the East African Community (EAC) function more effectively by providing management and administrative assistance in key fields.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

Yes. The Railways is the major transporter and largest single employer (42,000 employees) in East Africa. The Harbors operates the four East African coastal ports. Both are key organizations in the vital export-import trade of Kenya, Tanzania, and Uganda. Improvement and modernization of their supplies operations and procedures, if successful, will make a significant contribution to the goal of helping the EAC function more effectively.