

2780127-④
PD-AAC-314-E1

AID 1020-25 (7-68)		SECURITY CLASSIFICATION		001 PROJECT NUMBER	
PROJECT APPRAISAL REPORT (PAR)		UNCLASSIFIED		278-12-995-127.00	
(U-446) See M.O. 1026.1					

002 PAR	MO	DAY	YR.	003 U.S. OBLIGATION SPAN		004 PROJECT TITLE	
AS OF:	5	31	70	FY		Thru FY	
005 COOPERATING COUNTRY - REGION - AID/W OFFICE				Feasibility Studies			

AID DOLLAR FINANCING OBLIGATIONS (\$000)	TOTAL	CONTRACT (NON-ADD)	PERSONNEL SERVICES			PARTICIPANTS		COMMODITIES		OTHER COSTS	
			AID	PASA	CONTRACT	DIR. PASA	CONTRACT	DIR. PASA	CONTRACT	DIR. PASA	CONTRACT
CUMULATIVE NET THRU ACTUAL YEAR (FY 19 69)	3102	1374	-	44	-	-	-	1,684	-	-	1,374
PROPOSED OPERATIONAL YEAR (FY 19 70)	370		-	50	-	-	-	See Continuation Sheet			

000 VALUE OF P.L. 480 COMMODITIES (\$000) → Thru Actual Year : Operational Year Program :

007 IMPLEMENTING AGENCY TABLE

If contractors or participating agencies are employed, enter the name and contract or PASA number of each in appropriate spaces below; in the case of voluntary agencies, enter name and registration number from M.O. 1551.1, Attachment A. Enter the appropriate descriptive code in columns b and c, using the coding guide provided below.

TYPE CODE b	TYPE CODE c	a. IMPLEMENTING AGENCY	TYPE CODE		d. CONTRACT/ PASA/ VOLAG NO.	e. LEAVE BLANK FOR AID/W USE
			b.	c.		
1. U.S. CONTRACTOR 2. LOCAL CONTRACTOR 3. THIRD COUNTRY CONTRACTOR 4. PARTICIPATING AGENCY 5. VOLUNTARY AGENCY 6. OTHER:	0. PARTICIPATING AGENCY 1. UNIVERSITY 2. NON-PROFIT INSTITUTION 3. ARCHITECTURAL & ENGINEERING 4. CONSTRUCTION 5. OTHER COMMERCIAL 6. INDIVIDUAL 7. OTHER:	1. See Continuation Sheet				
		2.				
		3.				

PART I - PROJECT IMPACT

I-A. GENERAL NARRATIVE STATEMENT ON PROJECT EFFECTIVENESS, SIGNIFICANCE & EFFICIENCY.

This summary narrative should begin with a brief (one or two paragraph) statement of the principal events in the history of the project since the last PAR. Following this should come a concise narrative statement which evaluates the overall efficiency, effectiveness and significance of the project from the standpoint of:

- (1) overall performance and effectiveness of project implementation in achieving stated project targets;
- (2) the contribution to achievement of sector and goal plans;
- (3) anticipated results compared to costs, i.e., efficiency in resource utilization;
- (4) the continued relevance, importance and significance of the project to country development and/or the furtherance of U.S. objectives.

Include in the above outline, as necessary and appropriate, significant remedial actions undertaken or planned. The narrative can best be done after the rest of PART I is completed. It should integrate the partial analyses in I-B and I-C into an overall balanced appraisal of the project's impact. The narrative can refer to other sections of the PAR which are pertinent. If the evaluation in the previous PAR has not significantly changed, or if the project is too new to have achieved significant results, this Part should so state.

008 NARRATIVE FOR PART I-A (Continue on form AID 1020-25 I as necessary):

The purpose of this project is to provide feasibility studies in connection with potential AID Development Loan projects, as well as other high priority development projects in Jordan in which the U.S. has a special interest and for which the particular abilities of U.S. consulting firms and/or U.S. Government Agencies are especially appropriate. The project is carried out as a series of studies (Sub-Projects) each to be implemented at the time specific requirements are identified.

MISSION DIRECTOR APPROVAL →	SIGNATURE	DATE
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PAR CONTINUATION SHEET

This sheet is to be used for any Narrative Sections for which sufficient space has not been provided on the form. Identify each narrative by its Part and Section Designation.

Item 006 Funding Table (Cont'd)

Fiscal Status Summary by Sub-Project
(As of May 31, 1970 per USAID Records)

Sub-Project No.	Sub-Project Title				
1	Jerusalem Airport Development	DG-FY66)			
1a	Jerusalem Airport Development (VOR Site Selection))	30,000	30,000	30,000 C/
2	Elec. Power Expansion & Impr.	DG-FY66)	22,000	22,000	22,000 C/
3	Telecommunications (Supplementary Economics & Management)	DG-FY66	7,000	7,000	7,000 C/
4	Arab Potash Company	DG-FY66	51,000	51,000	51,000 C/
5	Airport Feasibility Study	DG-FY66	67,68	119,668	109,295
6	Alia Equipment Study			Cancelled	
7	Zerqa River Water Resources Devpt. Feasibility Study			Cancelled	
8	NRA Manganese Ore Beneficiation Study	DG-FY68	13,600	13,600	13,116
9	NRA Groundwater Expl. Program	SA-FY68		1,644,138	1,166,374
10	Electric Power Study	SA-FY68		80,000	48,099
11	NRA Minerals Investigation	"		5,000	- D/
12	Ramtha Amman-J'lem Hy. Impr.	"		277,000	-
13	School Building Development	"		189,578	103,545
14	Grain Storage	"		75,000	2,612 E/
15	East Ghor Irrig. Project Drainage	"		4,325	3,831 D/
16	Glass Industry	"		Combined as No. 22	F/
17	Building Materials Industry	"		Combined as No. 22	F/
18	Vegetable Seed Processing	"		58,500	-
19	Fruit & Vegetable Processing Ind.	"		62,000	-
20	Groundwater Irrig. Devpt. - Azraq	"		Cancelled	G/
21	Ceramics Industry	"		Combined as No. 22	F/
22	Glass, Building Materials & Ceramics -	"		370,000	- F/
23	Highway Maintenance	"		50,000	-
	Total		3,058,809	3,058,809	1,556,872

FY'68 SA funds \$3,000,000 oblig. by blanket Proag as of May 31, 1970. \$184,459.47 of orig. \$3,000,000 FY68 SA funds had been deob.

NOTES: DG Development Grant
SA Supporting Assistance
C/ Project Fiscally Completed
D/ Project Completed - Waiting final billing
E/ \$12,000 allocated to PASA with USDA
F/ Sub-Projects Nos. 16, 17 and 21 combined as Sub-Project No. 22
G/ Cancelled

PAR CONTINUATION SHEET

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Item 007 Implementing Agency Table (Cont'd)

Sub-Project No.	Sub-Project Title	a. Implementing Agency	Code		d. Cont./PASA VOLAG NO.	e. LEAVE BL AID/W US
			b.	c.		
1	Jerusalem Airport Development	Thomas B. Bourne and Associates	1	3	AID/NESA 211	✓
1a	Jerusalem Airport Development (VOR Site Selection)	Federal Aviation	4	0	NESA (BA-15-66)	
2	Electric Power Expansion and Improvement.	Kuljian Corp.	1	3	AID/NESA 223	✓
3	Telecommunications (Supplementary Economic & Management)	Rural Electrification Agency	4	0	NESA (AJ) 12-66	
4	Arab Potash Company	Jacobs Engineering Co.	1	3	A/	
5	Airport Feasibility Study	Battelle Memorial Institute	1	3/5	AID/NESA 1-296	✓
6	Alia Equipment Study	Cancelled	-	-	-	
7	Zerqa River Water Resource Development Feasibility Study	Cancelled	-	-	-	
8	NRA Manganese Ore Beneficiation Study	Bureau of Mines	4	0	NESA (IA) 26-68	
9	NRA Groundwater Exploration Prg.	Procurement by GSA	6	5	B/	
10	Electric Power Study	Kuljian Corp.	1	3	C/	
11	NRA Minerals Investigation	Procurement by GSA	6	0	B/	
12	Ramtha Arman-J'lem Hy. Impr.	Frederic R. Harris-Miller-Warden West.	1	3	C/	
13	School Building Development	Daniel, Mann, Johnson & Mendenhall	1	3	C/	
14	Grain Storage	Not yet known	1	3/5	D/	
15	East Ghor Irrig. Proj. Drainage	PASA with USBR	4	0	-	
16	Glass Industry	Combined with 17&21	-	-	E/	
17	Building Materials Industry	Combined as Nos. 16&21	-	-	E/	
18	Vegetable Seed Processing	Not yet known	1	3/5	F/	
19	Food Processing Industry	Not yet known	1	3/5	F/	
20	Groundwater Irrig. Devpt-Azraq	Cancelled	-	-	-	
21	Ceramics Industry	Combined with 16&17	-	-	E/	
22	Combined Glass Building Materials & Ceramics Study	Swindell-Dressler	1	5	E/	
23	Highway Maintenance Study	Not yet known	1	3	-	

A/ Contract between Arab Potash Co. & Jacobs Engineering

B/ Procurement from Commercial/U.S. Government Agency Sources by GSA

C/ Contract with Jordan Development Board (JDB)

D/ Expected to be contract between Jordan Development Board and firm yet to be selected/Price Policy Study Completed by PASA.

E/ Sub-Projects Nos. 16, 17 and 21 combined into Sub-Project No. 22 as single study; Contract between JDB and Swindell-Dressler under AID/W review.

F/ Selection under review.

In column C, "5" indicates an Economic/Industrial Consulting Firm; "3/5" means "and/or"

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Item 008 NARRATIVE FOR PART 1-A (Cont'd)

The first studies were initiated in FY'66 with Development Grant (TC funds) financing and continued in FYs'67 and '68 (Sub-Projects 1 through 5 and 8 as listed in Item 007). As a result of the June 1967 hostilities it became inappropriate to proceed with Sub-Projects 6 and 7, and other studies programmed for early implementation were put in abeyance.

In April 1968, Supporting Assistance funds in the amount of \$3 million were allocated to the project to provide a fresh impetus for aspects of the Jordan Development program that could proceed under prevailing conditions. Sub-Projects 9 through 22 have been initiated and sub-project 23 is in the early stages of implementation.

Sub-Projects 1 through 5 were satisfactorily completed. However, the initiation or completion of the capital projects, for which the individual studies provided basic engineering/financial feasibility information, was seriously affected by the June 1967 war: Jerusalem Airport Improvement was begun but not completed; Telecommunications Improvement was delayed but is now being implemented on a restricted basis; Potash Development cannot yet move ahead; the new Amman Airport again is under active consideration with other donor financing and a new Aqaba Airport is under construction. Sub-Project 8 has been completed but future development of the mine is not likely at this time.

Of the SA-FY'68 financed Sub-Projects, all except Nos. 9 and 14 have moved ahead on schedule. Most of the NRA groundwater equipment procured under Sub-Project No. 9 has been received with the exception of the test pumps and engines which have been unduly delayed. The Electric Power Study (Sub-Project No. 10) recently moved into the final feasibility stage and should be ready for capital project implementation in mid-FY'71. Sub-Project No. 11 (commodities procurement for NRA) has been satisfactorily completed. Contracts to carry out Sub-Projects Nos. 12 and 22 (Sub-Project No. 22 being a combination of Sub-Projects Nos. 16, 17 and 21) have been negotiated with U.S. firms and are currently under contract review. Work is expected to start on both projects in July 1970. The School Building Development Sub-Project No. 13 now is entering its final phase. The scope of this project recently was extended to include the development of several new alternatives as an outcome of the prime study. Sub-Project No. 14 has been delayed because of differences in opinion between the field and AID/W of the project objectives and/or means of achieving these objectives. The Scope of Work is presently under review once again. Sub-Project No. 15 has been successfully completed. Proposals for Sub-Projects Nos. 18 and 19 have been received, and the selection of a firm or firms to carry out these studies is under review. Sub-Project No. 20 (Groundwater Irrigation Development - Azraq was cancelled in May 1970 because of military restrictions in the project area which made it impossible to commence the study. Sub-Project No. 23 (Highway Maintenance Study) is a new study in its initial stage of development. It is designed to supplement the needs of a capital project being financed by another donor (IBRD).

A significant number of contemplated development projects in Jordan will require the completion of feasibility or special purpose studies to provide a sound basis

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for their implementation. Thus, this project can continue to play a significant role in Jordan's economic growth.

The overall performance and effectiveness of project implementation in achieving stated project targets could not be realized fully for Sub-Projects Nos. 1 through 7 because of the June 1967 military conflict and the resulting conditions which still prevail. In the case of Sub-Projects Nos. 8 through 22, it now can be said that most of these Sub-Projects have proven their effectiveness (such as the School Building Development project which already has changed the course of school planning). It is too early to evaluate the effectiveness in achieving the sector and goal plans, but the fact that several donors are interested in helping with capital project developments after completion of the studies, if proven feasible, indicates this aspect also will be effective.

Because of the nature of this project, relevant to country development, determination of the feasibility of investment opportunities, it is important that the project continue.

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PART I-B - PROJECT EFFECTIVENESS

009

I-B-1 - OUTPUT REPORT AND FORECAST - (See detailed instructions)

1. CODE NO. AID/W USE ONLY	2. This section is designed to record progress toward the achievement of each project output target which was scheduled in the PIP, Part II. Where progress toward a target is significantly greater or less than scheduled, describe reason(s) beneath the target.	ACTUAL AND PLANNED OUTPUTS (ALL DATA CUMULATIVE)				
		3 ACTUAL CUM. TO DATE	4. AS OF PRIOR JUNE 30		5. PLANNED BY NEXT JUNE 30	6. PROJECTS TOTAL FOR PROJECT LIFE
			a. PLANNED	b. ACTUAL		
	<p>A PIP has yet to be prepared for this Project. Outputs have been measured against plans presented in the E-1 and/or supplementary schedules prepared subsequent to the FY 70 E-1. For purposes of measuring progress <u>each output</u> (i.e. completion of each Sub-Project study or activity) is broken down into two phases: A-Preparatory consisting of all actions leading up to and including contract/PASA signing and issuing/opening of Letters of Commitment and Credit; B-Execution consisting of accomplishment of all the actual work required of the contractor(s) Participating Agency(s). Outputs, i.e. progress, is measured in terms of percentage completion. Progress toward achievement of output, as herein applied, does not concern achievement re the capital project or activity expected to take place at some time in the future as a result of the study.</p> <p>Sub-Project 1 Jerusalem Airport Development Preparation 100 100 100 100 100 Execution 100 100 100 100 100</p> <p>Sub-Project 1a Jerusalem Airport Development Preparation 100 100 100 100 100 (VOR Site Selection) Execution 100 100 100 100 100</p> <p>Sub-Project 2 Electric Power Expansion Preparation 100 100 100 100 100 and Improvement Execution 100 100 100 100 100</p> <p>Sub-Project 3 Telecommunications (Supple- Preparation 100 100 100 100 100 mentary Economic & Management Execution 100 100 100 100 100</p> <p>Sub-Project 4 Arab Potash Company Preparation 100 100 100 100 100 Execution 100 100 100 100 100</p> <p>AID had no direct connection with this activity but did make a minor cash contribution to the dollar cost of the study</p>					

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PART I-B - PROJECT EFFECTIVENESS

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		3. ACTUAL CUM. TO DATE	4. AS OF PRIOR JUNE 30		5. PLANNED BY NEXT JUNE 30	6. PROJECTED TOTAL FOR PROJECT LIFE	
			a. PLANNED	b. ACTUAL			
	Sub-Project 5 Airport Feasibility Study	Preparation	100	100	100	100	100
		Execution	100	100	100	100	100
	This activity was seriously delayed by: (a) Unanticipated complexity of study (b) AID delay in reviewing draft report.						
	Sub-Project 6	Alia Equipment Study	Cancelled	-	-	-	-
	Sub-Project 7	Zerqa River Water Resources	Cancelled	-	-	-	-
	Sub-Project 8	NRA Manganese Ore Beneficia- tion Study	Preparation	100	100	100	100
			Execution	100	100	100	100
	Sub-Project 9	NRA Groundwater Exploration Program (all commodities)	Preparation	100	100	100	100
			Execution/order	100	100	100	100
			" shipped	85	50	20	100
			" received	80	20	2	100
	Sub-Project 10	Electric Power Study Phase I	Preparation	100	100	100	100
			Execution	100	50	30	100
		Phase II	Preparation	100	100	0	100
			Execution	20	0	0	100
	Sub-Project 11	NRA Minerals Investigations (all commodities)	Preparation	100	100	100	100
			Execution/order	100	100	100	100
			" shipped	100	100	100	100
			" received	100	0	0	100
	Sub-Project 12	Ramtha Amman-Jerusalem Highway Improvement	Preparation	100	50	55	100
			Execution	10	0	0	80
	Sub-Project 13	School Building Development	Preparation	100	50	55	100
			Execution	70	0	0	100
	Sub-Project 14	Grain Storage	Preparation	40	50	50	100
			Execution	10	0	0	60
	Sub-Project 15	East Ghor Irrig. Project Drainage	Preparation	100	50	50	100
			Execution	100	0	0	100
	Sub-Project 16	Glass Industry					
							Combined as part of Sub-Project No. 22

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PART I-B - PROJECT EFFECTIVENESS

009

I-B-1 - OUTPUT REPORT AND FORECAST - (See detailed instructions)

1. CODE NO. AID/W USE ONLY	2. This section is designed to record progress toward the achievement of each project output target which was scheduled in the PIP, Part II. Where progress toward a target is significantly greater or less than scheduled, describe reason(s) beneath the target.	ACTUAL AND PLANNED OUTPUTS (ALL DATA CUMULATIVE)				
		3 ACTUAL CUM. TO DATE	4. AS OF PRIOR JUNE 30		5. PLANNED BY NEXT JUNE 30.	6. PROJECTED TOTAL FOR PROJECT LIFE
			a. PLANNED	b. ACTUAL		
	Sub-Project 17 Building Materials & Components Study		Combined as part of Sub-Project No. 22			
	Sub-Project 18 Vegetable Seed Processing Study	Preparation Execution	50 0	0 0	55 0	100 100
	Sub-Project 19 Fruit & Vegetable Processing	Preparation Execution	50 0	0 0	55 0	100 100
	Sub-Project 20 Groundwater Irrig. Devpt. Azraq	Preparation Execution	45 0	0 0	55 0	100 100
	Sub-Project 21 Ceramics Industry		Combined as part of Sub-Project No. 22			
	Sub-Project 22 Glass, Building Materials and Ceramics	Preparation Execution	100 10	50 0	50 0	100 80
	Sub-Project 23 Highway Maintenance	Preparation Execution	20 0	0 0	100 20	100 100
	<p>Note: Initially Sub-Projects 12 through 21 were delayed by about 3 months during program development by the GOJ and for a further 3 months during review and approval of scopes of work by AID.</p> <p><u>The following studies programmed in previous E-1s have not been implemented because:</u></p> <p>(a) Onset of June 1967 war resulted in conditions which made execution of the study impossible/inappropriate at this time: Zerqa River Development, North Jordan Airport, Alia Management, Jordan Valley Groundwater Utilization, Jordan Valley Rural Electrification.</p> <p>(b) Now being carried out with other financing: Electric Power Distribution Survey (Amman only).</p> <p>(c) Awaiting completion of other studies; could be undertaken at later date if justified: East Ghor Irrig. Project Drainage (Phase II).</p>					

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PART I-B - Continued

010

B.2 - OVERALL ACHIEVEMENT OF PROJECT TARGETS

Place an "X" within the bracket on the following seven-point scale that represents your judgment of the overall progress towards project targets:



PART I-C - PROJECT SIGNIFICANCE

011

C.1 - RELATION TO SECTOR AND PROGRAM GOALS (See detailed instructions M.O. 1026.1)

This section is designed to indicate the potential and actual impact of the project on relevant sector and program goals. List the goals in col. b and rate potential and actual project impact in cols. c and d.

a. CODE NO. (AID/W USE ONLY)	b. SECTOR AND PROGRAM GOALS (LIST ONLY THOSE ON WHICH THE PROJECT HAS A SIGNIFICANT EFFECT)	c. POTENTIAL IMPACT ON EACH GOAL IF PROJECT ACHIEVES TARGETS	d. ACTUAL IMPACT ON GOAL TO DATE RELATIVE TO PROGRESS EXPECTED AT THIS STAGE
	SCALE FOR COLUMN c: 3= Very Important; 2= Important; 1= Secondary Importance SCALE FOR COLUMN d: 3= Superior/Outstanding; 2= Adequate/Satisfactory/Good; 1= Unsatisfactory/Marginal		
(1)	Promote realization of worthwhile development projects (infrastructure/industrial etc.)	3	2
(2)			
(3)			
(4)			

For goals where column c. is rated 3 or 2 and column d. is rated 1, explain in the space for narrative. The narrative should also indicate the extent to which the potential impacts rated 3 or 2 in column c. are dependent on factors external to the achievement of the project targets, i.e., is there a substantial risk of the anticipated impact being forestalled by factors not involved in the achievement of project targets. If possible and relevant, it also would be useful to mention in the narrative your reading of any current indicators that longer-term purposes, beyond scheduled project targets, are likely or unlikely to be achieved. Each explanatory note must be identified by the number of the entry (col. b) to which it pertains.

012 NARRATIVE FOR PART I-C.1 (Continue on form AID 1020-25 I):

Actual impact on Goal is rated in light of advent of June 1967 war and resulting conditions which still prevail.

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PART I-C - Continued**C.2 - GENERAL QUESTIONS**

These questions concern developments since the prior PAR. For each question, place "Y" for Yes, "N" for No, or "NA" for Not Applicable in the right hand column. For each question where "Y" is entered, explain briefly in the space below the table.	MARK IN THIS COL.
013 Have there been any significant, unusual or unanticipated results not covered so far in this PAR?	N
014 Have means, conditions or activities other than project measures had a substantial effect on project output or accomplishments?	N
015 Have any problems arisen as the result of advice or action or major contributions to the project by another donor?	N
016 If the answer to 014 or 015 is yes, or for any other reason, is the project now less necessary, unnecessary or subject to modification or earlier termination?	N
017 Have any important lessons, positive or negative, emerged which might have broad applicability?	N
018 Has this project revealed any requirement for research or new technical aids on which AID/W should take the initiative?	N
019 Do any aspects of the project lend themselves to publicity in newspapers, magazines, television or films in the United States?	Y
020 Has there been a lack of effective cooperating country media coverage? (Make sure AID/W has copies of existing coverage.)	N

021 NARRATIVE FOR PART I-C.2 Identify each explanatory note by the number of the entry to which it pertains. (Continue on form AID 1020-25 I as necessary):

Item 019: Routine news releases only.

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PART II - IMPLEMENTATION REPORT

II-A - STATUS OF SCHEDULE

022 A-1 - INDIVIDUAL ACTIONS (See detailed instructions M.O. 1026.1). This is a listing of major actions or steps which were scheduled for physical start or continuing implementation in the reporting period as reflected in the Project Implementation Plan, Part I.

PIP ITEM NO	MAJOR ACTIONS OR STEPS; CAUSES AND RESULTS OF DELAYS; REMEDIAL STEPS	(b) STATUS - PLACE AN "X" IN, ONE COLUMN		
		(1) BEHIND SCHEDULE	(2) ON SCHEDULE	(3) AHEAD OF SCHEDULE
	<p>"Major actions or steps" are identical with "output" as defined and reported in Item 009.</p> <p>By way on summary:</p> <p>Sub-Projects Nos. 1 through 5, 8, 11 and 15 Sub-Projects Nos. 6, 7 and 20 Sub-Projects Nos. 9 and 14 Sub-Projects Nos. 10, 12, 13, 18, 19, 22 & 23 Sub-Projects 16, 17 and 21</p> <p><u>Sub-Project No.9</u></p> <p>Procurement by GSA has been unduly slow, resulting in delays which seriously compromised AID interest in implementing both local currency and US dollar projects. This fact was reported to GSA many times with little or no response on their part. All action necessary to complete this project has been taken.</p> <p>It is recommended that either AID or the local Supply Imports-Exports Department tender directly for major commodities procurement without using the services of GSA in the future. If this is not possible, the field should assign someone TDY with GSA until necessary action has been taken to assure prompt delivery of commodities.</p> <p><u>Sub-Project No.14</u></p> <p>Sub-Project No. 14 has been delayed because of differences of opinion between the field and AID/W of the project objectives and/or means of achieving these objectives. The Scope of Work is presently again under review. Re-scheduling of this Sub-Project is under consideration and should result in a clearer understanding of responsibilities.</p>	X	X	
				Completed Cancelled Combined as SubProject 23

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PART II - Continued

023

II-A.2 - OVERALL TIMELINESS

In general, project implementation is (place an "X" in one block):

BLOCK (c): If marked, place an "X" in any of the blocks one thru eight that apply. This is limited to key aspects of implementation, e.g., timely delivery of commodities, return of participants to assume their project responsibilities, cooperating country funding, arrival of technicians.

(a) On schedule	X
(b) Ahead of schedule	
(c) Behind schedule	
(1) AID/W Program Approval	
(2) Implementing Agency (Contractor/Participating Agency/Voluntary Agency)	
(3) Technicians	
(4) Participants	
(5) Commodities (non-FFF)	
(6) Cooperating Country	
(7) Commodities (FFF)	
(8) Other (specify):	

II-B - RESOURCE INPUTS

This section appraises the effectiveness of U.S. resource inputs. There follow illustrative lists of factors, grouped under Implementing Agency, Participant Training and Commodities, that might influence the effectiveness of each of these types of project resources. In the blocks after only those factors which significantly affect project accomplishments, write the letter P if effect is positive or satisfactory, or the letter N if effect is negative or less than satisfactory.

1. FACTORS-IMPLEMENTING AGENCY (Contract/Participating Agency/Voluntary Agency)

024 IF NO IMPLEMENTING AGENCY IN THIS PROJECT, PLACE AN "X" IN THIS BLOCK:	X	032 Quality, comprehensiveness and candor of required reports	P
025 Adequacy of technical knowledge	P	033 Promptness of required reports	P
026 Understanding of project purposes	P	034 Adherence to work schedule	P
027 Project planning and management	P	035 Working relations with Americans	
028 Ability to adapt technical knowledge to local situation	P	036 Working relations with cooperating country nationals	P
029 Effective use of participant training element		037 Adaptation to local working and living environment	
030 Ability to train and utilize local staff		038 Home office backstopping and substantive interest	P
031 Adherence to AID administrative and other requirements		039 Timely recruiting of qualified technicians	P
		040 Other (describe):	

2. FACTORS-PARTICIPANT TRAINING

041 IF NO PARTICIPANT ELEMENT IN PROJECT, PLACE AN "X" IN THIS BLOCK:	X	TRAINING UTILIZATION AND FOLLOW UP	
PREDEPARTURE		052 Appropriateness of original selection	
042 English language ability		053 Relevance of training for present project purposes	
043 Availability of host country funding		054 Appropriateness of post-training placement	
044 Host country operational considerations (e.g., selection procedures)		055 Utility of training regardless of changes in project	
045 Technical/professional qualifications		056 Ability to get meritorious ideas accepted by supervisors	
046 Quality of technical orientation		057 Adequacy of performance	
047 Quality of general orientation		058 Continuance on project	
048 Participants' collaboration in planning content of program		059 Availability of necessary facilities and equipment	
049 Collaboration by participants' supervisors in planning training		060 Mission or contractor follow-up activity	
050 Participants' availability for training		061 Other (describe):	
051 Other (describe):			

SECURITY CLASSIFICATION

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PROJECT NUMBER

278-12-995-127

PART II-B - Continued

3. FACTORS-COMMODITIES

PLACE AN "X" IN APPROPRIATE BLOCK:	062 FFF	063 NON-FFF	X	064 NO COMMODITY ELEMENT		072 Control measures against damage and deterioration in shipment.	P
065 Timeliness of AID/W program approval (i.e., PIO/C, Transfer Authorization).					P	073 Control measures against deterioration in storage.	P
066 Quality of commodities, adherence to specifications, marking.					P	074 Readiness and availability of facilities.	P
067 Timeliness in procurement or reconditioning.					N	075 Appropriateness of use of commodities.	P
068 Timeliness of shipment to port of entry.					N	076 Maintenance and spares support.	
069 Adequacy of port and inland storage facilities.					P	077 Adequacy of property records, accounting and controls.	
070 Timeliness of shipment from port to site.					P	078 Other (Describe):	
071 Control measures against loss and theft.					P		

Indicate in a concise narrative statement (under the heading a. Overall Implementation Performance, below) your summary appraisal of the status of project implementation, covering both significant achievements and problem areas. This should include any comments about the adequacy of provision of direct hire technicians as well as an overall appraisal of the comments provided under the three headings (b, c & d) which follow. For projects which include a dollar input for generation of local currency to meet local cost requirements, indicate the status of that input (see Detailed Instructions).

Discuss separately (under separate headings b, c & d) the status of Implementing Agency Actions, Participants and Commodities. Where above listed factors are causing significant problems (marked N), describe briefly in the appropriate narrative section: (1) the cause and source of the problem, (2) the consequences of not correcting it, and (3) what corrective action has been taken, called for, or planned by the Mission. Identify each factor discussed by its number.

079 NARRATIVE FOR PART II-B: (After narrative section a. Overall Implementation Performance, below, follow, on form AID 1020-25 I as needed, with the following narrative section headings: b. Implementing Agency, c. Participants, d. Commodities. List all narrative section headings in order. For any headings which are not applicable, mark them as such and follow immediately below with the next narrative section heading.)

a. Overall Implementation Performance.

Good to excellent except for delays indicated in footnote to Item 022.

b. Implementating Agency:

Delayed performance occurred in case of Sub-Project No. 5 as described in Item 009
Delayed performance occurred in case of Sub-Project No. 9 as described in Item 022

c. Participants:

NA

d. Commodities:

Only Sub-Project 9 and 11 involve commodities, and these are totally so.

Items 067 and 068 are explained in Item 022.

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PART III - ROLE OF THE COOPERATING COUNTRY

The following list of illustrative items are to be considered by the evaluator. In the block after only those items which significantly affect project effectiveness, write the letter P if the effect of the item is positive or satisfactory, or the letter N if the effect of the item is negative or less than satisfactory.

SPECIFIC OPERATIONAL FACTORS:	
080 Coordination and cooperation within and between ministries.	P
081 Coordination and cooperation of LDC gov't. with public and private institutions and private enterprise.	
082 Availability of reliable data for project planning, control and evaluation.	P
083 Competence and/or continuity in executive leadership of project.	P
084 Host country project funding.	
085 Legislative changes relevant to project purposes.	
086 Existence and adequacy of a project-related LDC organization.	P
087 Resolution of procedural and bureaucratic problems.	P
088 Availability of LDC physical resource inputs and/or supporting services and facilities.	
089 Maintenance of facilities and equipment.	P
090 Resolution of tribal, class or caste problems.	
091 Receptivity to change and innovation.	
092 Political conditions specific to project.	
093 Capacity to transform ideas into actions, i.e., ability to implement project plans.	P
094 Intent and/or capacity to sustain and expand the impact of the project after U.S. inputs are terminated.	
095 Extent of LDC efforts to widen the dissemination of project benefits and services.	
096 Utilization of trained manpower (e.g., participants, counterpart technicians) in project operations.	
097 Enforcement of relevant procedures (e.g., newly established tax collection and audit system).	
098 Other:	
HOST COUNTRY COUNTERPART TECHNICIAN FACTORS:	
099 Level of technical education and/or technical experience.	
100 Planning and management skills.	
101 Amount of technician man years available.	
102 Continuity of staff.	
103 Willingness to work in rural areas.	
104 Pay and allowances.	
105 Other:	

In the space below for narrative provide a succinct discussion and overall appraisal of the quality of country performance related to this project, particularly over the past year. Consider important trends and prospects. See Detailed Instructions for an illustrative list of considerations to be covered.

For only those items marked N include brief statements covering the nature of the problem, its impact on the achievement of project targets (i.e., its importance) and the nature and cost of corrective action taken or planned. Identify each explanatory note.

106 NARRATIVE FOR PART III (Continue on form AID 1020-25 I):

Apart from a brief delay in development of a firm list of activities and scopes of work for Sub-Projects 12 through 21 (as explained in Item 009) cooperating country performance including logistic support, has been satisfactory. The nature of the project calls for close attention to project management and continuing technical liaison on the part of the cooperating country, which has been satisfactory. Counterparts in the usual meaning of the term are not required for this project.

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PART IV - PROGRAMMING IMPLICATIONS

IV-A - EFFECT ON PURPOSE AND DESIGN

Indicate in a brief narrative whether the Mission experience to date with this project and/or changing country circumstances call for some adjustment in project purposes or design, and why, and the approximate cost implications. Cover any of the following considerations or others that may be relevant. (See Detailed Instructions for additional illustrative considerations.) Relevant experience or country situations that were described earlier can simply be referenced. The spelling out of specific changes should be left to the appropriate programming documents, but a brief indication of the type of change contemplated should be given here to clarify the need for change. For example, changes might be indicated if they would:

1. better achieve program/project purposes;
2. address more critical or higher priority purposes within a goal plan;
3. produce desired results at less cost;
4. give more assurance of lasting institutional development upon U.S. withdrawal.

107 NARRATIVE FOR PART IV-A (Continue on form AID 1020-25 I):

As the project has progressed it appeared desirable to have the cooperating country act as contracting agent for the studies rather than AID - all new sub-project activities utilize this approach. No other changes in project purposes or design appear needed.

IV-B - PROPOSED ACTION

108 This project should be (Place an "X" in appropriate block(s)):

1. Continued as presently scheduled in PIP.	
2. Continued with minor changes in the PIP, made at Mission level (not requiring submission of an amended PIP to AID/W).	X
3. Continued with significant changes in the PIP (but not sufficient to require a revised PROP). A formally revised PIP will follow.	
4. Extended beyond its present schedule to (Date): Mo. 6 Day 30 Yr. 72 Explain in narrative, PROP will follow.	X
5. Substantively revised. PROP will follow.	
6. Evaluated in depth to determine its effectiveness, future scope, and duration.	X
7. Discontinued earlier than presently scheduled. Date recommended for termination: Mo. Day Yr.	
8. Other. Explain in narrative.	

109 NARRATIVE FOR PART IV-B:

Minor changes in the feasibility Scopes of Work for approved sub-projects may be required from time to time. These changes will be made at Mission level. Additional sub-projects will be undertaken only with AID/W approval.

Re Item 6, an evaluation in depth might be appropriate in late FY'71 for sub-projects Nos. 9, 10 and 13.