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STABILITY IN KEY AREAS (SIKA) SOUTH

QUARTERLY REPORT
CY 2014, QUARTER 2

Contract Number: AID-306-C-13-00003

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Contract Number: AID-306-C-13-00003

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Prepared by:

AECOM International Development

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ACRONYM LIST

ANSF	Afghanistan National Security Forces
AREDP	Afghanistan Rural Enterprise Development Program
CBU	Capacity Building Unit
CLDD	Community-Led Development Department
CSU	Central Support Unit
CDC	Community Development Council
CERP	Commanders' Emergency Response Program
CF	Community Forum
DAIL	Directorate of Agriculture, Irrigation and Livestock
DCC	District Community Council
DDA	District Development Assembly
DDP	District Development Plan
DE	District Entity
DEEP	District Entity Engagement Profile
DG	District Governor
DGO	District Governor's Office or District Government Office
DLO	District Line Officer
DoEc	Directorate of Economy
DoEd	Directorate of Education
DoPH	Directorate of Public Health
DoLSAMD	Directorate of Labor, Social Affairs, Martyrs and the Disabled
DoWA	Directorate of Women's Affairs
DPP	District Project Portfolio
DSO	District Stability Officer
DSU	District Support Unit
DSW	District Social Worker
DTL	District Team Leader
GIRoA	Government of the Islamic Republic of Afghanistan
GPS	Global Positioning System
GRC	Grants Review Committee
GuC	Grants under Contract
IDLG	Independent Directorate of Local Governance
IED	Improvised Explosive Device
IR	Intermediate Result
KFT	Kandahar Film and Theater
M&E	Monitoring and Evaluation
MRRD	Ministry of Rural Rehabilitation and Development

NABDP	National Area Based Development Program
NSP	National Solidarity Program
O&M	Operation and Maintenance
PCN	Project Concept Note
PDC	Provincial Development Council
PE	Provincial Entities
PG	Provincial Governor
PIF	Personal Identification Forms
PMP	Performance Management Plan
PMU	Provincial Management Unit
PRRD	Provincial Rural Rehabilitation and Development
PRT	Provincial Reconstruction Team
PSR	Periodic Stabilization Review
QSR	Quarterly Stabilization Review
RFQ	Request for Quotes
RSSA	Region South Stability Approach
SAO	Social Affairs Officer
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SOI	Source of Instability
SPC	Service Providers Catalog
SPO	Stability Program Officer
SSD	Sector Services Directorate (sometime Sectoral or Sectorial)
STAS	Stability Technical Assistance Session
SWG	Sector Working Group
TOT	Training of Trainers
USAID	United States Agency for International Development
VSU	Vetting Support Unit
WAC	Women's Advisory Committee

In Southern Afghanistan the SIKA Program is referred to as the “Subat Program,” using the Pashto word for stability.

I. PROJECT OVERVIEW

Activity State/End Date: March 4, 2013 – March 3, 2015
Prime Implementing Partner: AECOM
Subcontractors: International Relief and Development
Overseas Strategic Consulting, Ltd.
Technologists, Inc.

Project Description:

The purpose of this contract is to promote stabilization in key areas by supporting the GIRoA at the district level, while coordinating efforts at the provincial level, to implement community led development and governance initiatives that respond to the population's needs and concerns in order to build confidence, stability, and increase the provision of basic services. Work will focus on key districts prioritized by the United States Government (USG) Regional Platform-South (RP-S) and aligned with the GIRoA Key Terrain District (KTD), District Delivery Program (DDP) and other priority districts as determined by the relevant provincial governments.

Intermediate Results:

- IR1:** Provincial and district entities increasingly address sources of instability and take measures to respond to the population's development and governance concerns.
- IR2:** Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.
- IR3:** Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.
- IR4:** Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs and ASOP DCCs, which gain capacity to plan, design, implement and monitor projects, with a focus on labor-intensive projects or productive infrastructure.
- IR5/Cross-cutting Objectives:** Provincial and district entities demonstrate increasing capabilities and capacity to fulfill their governance roles and responsibilities and improve resilience in the districts. This objective is referred to in this document as IR5. SIKa South has retitled this set of objectives to harmonize programming and monitoring and evaluation with other intermediate results.

In addition to the objectives and intermediate results identified above, the program will be designed to achieve a number of cross-cutting objectives. It will be highly *Afghanized*, a demand-driven program owned by GIRoA counterparts, integrated with existing programs such as NSP and NABDP; supporting, mentoring and empowering GIRoA, building the capacity of provincial and district entities, and, procuring goods and services locally whenever possible following the Afghan First policy. It will be responsive to regional realities including both local and regional conditions.

Recognizing that the involvement of women is vital to good governance, the team will promote GIRoA's National Action Plan for Women of Afghanistan (NAPWA) and MRRD's Gender Policy. We will build on the successful efforts of other initiatives such as the MRRD District Development Assemblies (DDAs) and the Community Development Councils (CDC) of the National Solidarity Program (NSP) that promote participation of women, or the women's centers established in some provinces where women can socialize, receive vocational training and hold events. We will work to integrate gender across all four contractually required IRs, as well as the newly titled IR5 (again, previously known as Cross-cutting Objectives) by targeting awareness initiatives and training programs, improving women's access to District Entities (DEs), and identifying opportunities to support projects for women.

Geographic Coverage:

The project covers the southern region of Afghanistan. The SIKa South program is fully active in 14 districts, plus four districts in Kandahar which participate only in the Capacity Building Initiative.

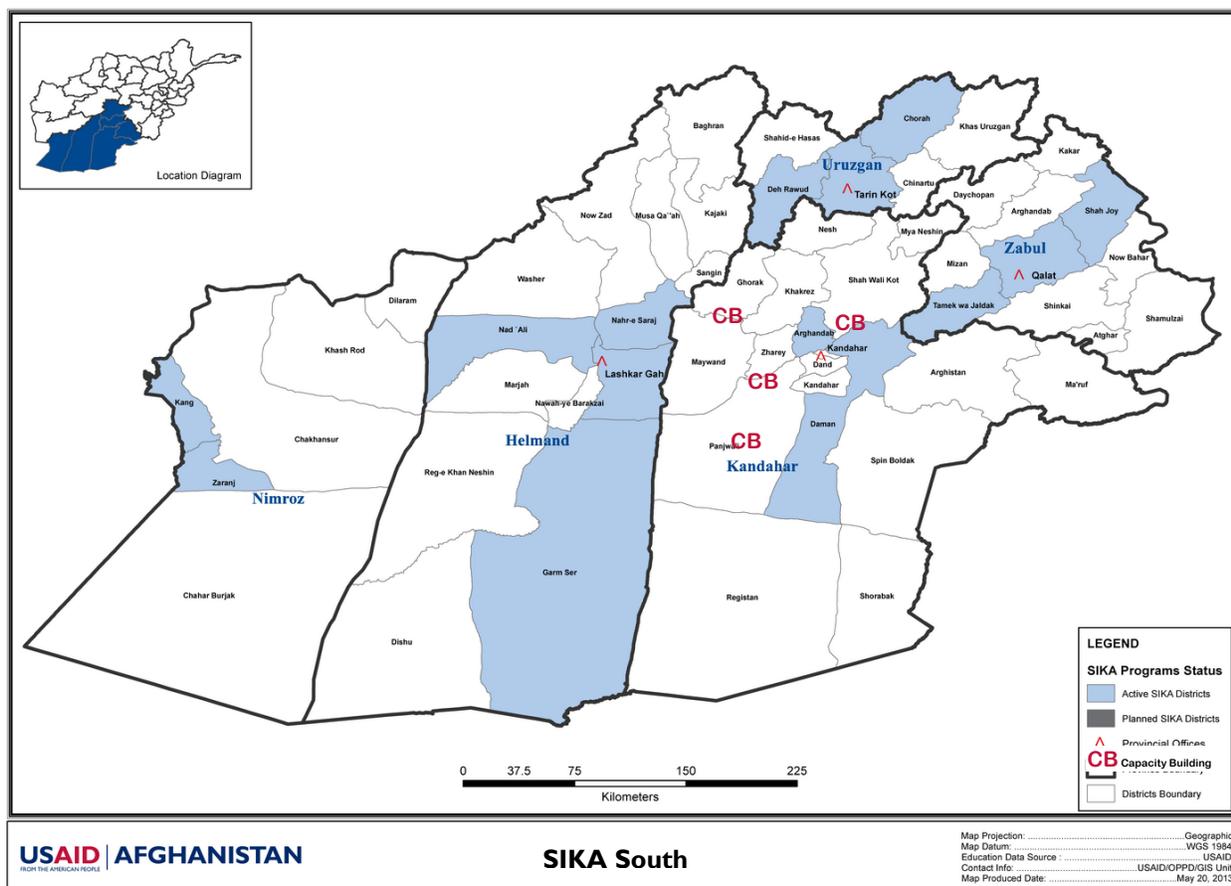
2. EXECUTIVE SUMMARY

2.1 SUMMARY OF RESULTS AND KEY ACHIEVEMENTS

The Program provided training, technical assistance or grants to:

- 1,169 Community Development Councils (CDC), representing 159 clusters across 14 districts
- 18 District Development Assemblies (DDA) and District Community Councils (DCC)
- 14 District Governor's Offices
- 4 Women's Advisory Committees (Gender Action Plan pilot)
- 55 provincial line directorates, including 5 PRRDs

The SIKA South program is fully active in 14 districts, plus four districts in Kandahar which currently participate only in the Capacity Building Initiative. Offices in the 14 districts are operational and fully staff, with minimal turnover.



In this quarter, the **Stabilization Technical Assistance Session (STAS)** forums completed cycles in all Program Districts. Participants from all district entities were active in these forums and worked together to address governance sources of instability (SOIs) and develop solutions. District entities have also demonstrated significant interest in selecting and monitoring stability trends as well as the change in SOIs by sector. This will continue in monthly Stability Trend Meetings (STMs).

A second round of Governance & Stability Community Forums was also made available to six CDC clusters (49 CDCs) in Shahjoy and Tarnak Wa Jaldak Districts of Zabol Province. Last fall, these CDCs cited security

concerns for being unable to participate in the forums. With the main elections in April and June, most of the CDCs were unable to complete the forums again. However, 13 CDCs in Clusters 9 and 10 of Shahjuy were able to participate and they are currently planning to implement projects against prioritized SOIs.

Access to GIRoA Services, Communications and Outreach, and Capacity Building assessments and workshops continued across all Program districts. The Program, together with district entities, has printed and distributed **GIRoA service booklets and posters** through public venues and service fairs in Kandahar, Zabul, Uruzgan and Hilmand. Service materials are under development in Nimroz and will soon be distributed. The **“Our Village, Our Hopes” live radio call-in program**, previously aired in four provinces, began its 13-week schedule in Nimroz. It is expected to finish in October 2014. The **Mobile Theater** project started in Zabul and Hilmand in June 2014. It encourages involvement in community development, girls’ education, and the importance of women’s roles in the community, among other themes, through live public performances. The IR5 team (previously referred to as Capacity Building) completed capacity assessments for provincial and district entities. The team will also conduct a second round of assessments in upcoming months to identify which entities have improved and in which areas, as well as to assess capacity building interventions.

The Program continues to integrate gender into its activities, as the four pilot Women’s Advisory Committees (WACs) in Arghandab, Bost, Qalat and Tirin Kot moved forward with planning and implementing community grant projects through their respective DDAs. In Nimroz, the Program team is working with female members of the DDAs in Zaranj and Kang. All program units are integrating gender into their communities – e.g., Governance & Stability, Access to GIRoA Services and Communications and Outreach teams conducted workshops for WACs, as well as for provincial and district entities.

Please refer to the following sections and annexes for more detail on the Program activities discussed above.

IR1: During the reporting period, two Governance and Stability Community Forum (CF) cycles were completed, along with 14 STAS forum cycles. Altogether, 835 representatives from CDCs and DDAs/DCCs attended, including 52 women. Additionally, 14 DDAs have completed 74 cycles of CFs as of the reporting date. This amounts to a cumulative total of 3,462 representatives from District Entities who have participated in the CFs. M&E Officers attended the CFs in order to register the participants, conduct observations, and perform interviews.

During the Stability Technical Assistance Sessions (STAS), which were initiated during the quarter, the Governance and Stability (IR1) teams noted that District Government Officers strongly rejected the notion that poor governance could be a source of instability, despite numerous CDCs identifying governance-related SOIs. As a result, the program created the District Entity Engagement Profile (DEEP) study. The DEEP study allows the IR1 team to directly observe interactions between the DGOs, DDA, and CDCs in order to produce engagement profiles. These profiles, together with capacity assessments, will assist the Program to confirm the governance related SOIs identified in Community Forums and to refine project solutions with district entities.

IR2: The Access to GIRoA Services (IR2) team trained 25 provincial line directorate officials in Kandahar on information collection, storing and writing services reports and the provincial line directorates are producing service booklets, information posters, and contact directories appropriate for the district populations’ usage.

Moreover, 332 district and community representatives including 25 WAC members of Arghandab District and 66 DLOs participated in these workshops including five women DLOs.

The district representatives are learning how to access, request and follow up needed services from government. The team has reached all 14 program districts and all four WACs with training activities.

The services reports, developed by provincial line directorates in Zabul, Hilmand and Uruzgan were printed. There were 15,000 booklets and 330 posters. Almost 75% of booklets and posters are distributed and the rest will be distributed during Service Fairs in SIKA South targeted districts and DoWA Directorates for women. The fairs are aimed to bring the provincial officials and district populations together and to reinforce the learning and share the products of the workshops.

IR3: There were 59 media activities implemented, including 35 radio or TV broadcast news items or interviews. Nine town hall events were held to celebrate the participation of WAC members in Community Forums and to announce status of grants projects in the districts. Two one-hour live radio programs were aired in Nimroz and one live theater performance were played in Qalat and Bost in a high school and public park, respectively with approximately half a thousand audience. Six posters were designed and produced bearing program messages for posting at district centers and directorates. There were also five published stories in Kandahar on Subat grants projects. Forty various Communications and Outreach trainings were conducted during the reporting period. Please see Annex E for a complete list of media activities and events.

IR4: During the Community Forums, attendees mainly DDA members and District officers identified Sources of Instability (SOIs) and utilized newly-learned methods to propose district wide Project Concept Notes (PCNs) in order to address vocational training and District wide capacity building needs. During the period, 57 PCNs were approved by DDA chairmen and DGs, bringing the cumulative total of DDA approved PCNs to 446.

The project pipeline holds 364 projects in any form – from concept stage to close. Over the course of the quarter, 87 projects were awarded and 63 projects reached Milestone 1 (in which funds are disbursed). A total of 18 projects reached completion (Milestone 4) and a further four were closed. Cumulative numbers can be found in Section 3.1.

The M&E team regularly attends the Grants Review Committees (GRCs) to ensure that the GRCs are utilizing the pre-established forms and procedures, to monitor the evaluation process, and to provide technical feedback.

Program staff together with GIRoA officials and grantee representatives conducted 86 site visits to grants projects sites during the quarter. GIRoA district and provincial entities were engaged in the monitoring and reporting of Subat program activities. They together with Subat program staff and grantee representatives additionally conducted 70 site visits to grant projects sites.

IR5: Capacity building activities continued during the quarter. A total of 34 training events were held for DDAs, DGOs, PRRDs, and selected provincial line directorates in Kandahar, Uruzgan, Zabul, Hilmand, and Nimroz provinces. A total of 124 participants attended these trainings, of which 13 were women. Additionally, the team conducted a total 20 in-house on-the-job training sessions for DGO staff from Arghandab and Daman districts.

Monitoring & Evaluation: M&E officers from all Subat districts have attended IR1 STAS Forums, Stability Trend Meetings, and the remaining Community Forum events. A total of 64 observations and 178 interviews were conducted for IR1 activities. This data will be evaluated by the M&E Team Leader and District Team Leader to identify potential training improvements. M&E District Officers also conducted site visits to grants projects in order to track progress and evaluate impact.

2.2 CONSTRAINTS AND CRITICAL ISSUES

IR1: There are currently 29 PRRD District Social Workers (DSW) assigned in 14 program districts. Thirteen DSWs are permanent government employees. Sixteen DSWs are AECOM contract government employees. During the second quarter, 19 DSWs (11 AECOM contracted and eight government employees) participated in STAS forums..

DSW absenteeism, as well as IDLG officer absenteeism, affects Subat districts and continues to be a significant issue. It is especially concerning as the DSWs are the sustainability link between the Program and PRRD stability analysis methods following Subat's conclusion. The Program is in ongoing discussions with MRRD in an effort to hold PRRDs accountable for DSW job performance. For more details please refer to Annex C of this report.

IR2: The IR2 team has found that GIRoA staff in local directorates lack technical proficiency in information technology systems. A recurring problem is knowledge management, as documents are frequently missing, causing staff to ignore or neglect certain responsibilities. Another issue that has become apparent is a lack of financial management ability. This issue could relate to overall local effectiveness because staff may not be able to effectively allocate funds in order to address citizen concerns. Subat staff will assess where improvements can be made and the type of intervention possible in order to mitigate these issues.

IR3: Uruzgan and Hilmand PRRD have consistently turned down meetings with provincial authorities and district entities. Progress on indicator 3.1 stalled for several months. A number of meetings were conducted this quarter and the IR3 team is attempting to apply practices used elsewhere in the Subat project to encourage PRRD officers to hold regular meetings. The team is addressing this shortfall by working with DDAs to initiate the meetings, rotating among DDAs sending the invitations to the PRRDs.

Training events to improve communications between provincial and district entities has also been delayed (indicator 3.2), primarily due to security issues in Dihrawud and Chora limiting movements. To meet the cumulative target, the IR3 team is working to schedule trainings with more lead time to facilitate possible schedule changes due to security. In addition, the communications team is coordinating with the capacity building unit to schedule training events next quarter, when it expects to complete training in Chora, Kandahar, Arghandab (WAC), Daman (WAC), Nad Ali, Garmser, and Nahri Sarraj.

IR4: A previous issue facing the IR4 team has been the vetting of CDC grantees. This resulted in a backlog of projects waiting to receive funding. The rate of CDC vetting remains an issue, but has improved slightly this quarter. Looking ahead, security issues may hinder site visits and technical surveys in the coming months. The IR4 team is continuing to recruit staff and equipment in order to mitigate any potential impact. The Program is ensuring all GIRoA and district stakeholders are included.

As grants are approved and implemented, this number will increase quickly in the coming quarters. The Program has improved processes and prepared to implement projects during a tighter time frame during latter quarters of the Program life cycle (i.e., with peak implementation and disbursements planned for August – December 2014). To accomplish this implementation, the IR4 team has taken the following steps:

Regarding the structure and responsibilities - The team was restructured to give the IR4 deputy greater control and responsibility, providing the Grant Managers with a technical line manager. These changes provided for a greater sense of ownership.

- IR4 Deputy Team Leader was tasked and empowered to focus on improving grant implementation by hands on management of the Grant Managers.
- Reinforced the role of our Grant Managers and set targets and expectations.

- Recruited an additional Finance Officer to help manage an expected increase in disbursements.
- Grant teams developed with cross-functional responsibilities so that positions can be shifted to functions/locations most needed.
- Finance Manager will temporarily relocate to Kabul during peak disbursement period.
- Eight key field vacancies filled during the months of May and June.

Regarding processes – The entire process from PCN development to Grant award was reviewed and changes made. Roles and responsibilities were reviewed and discussed with each key team member, targets were set and Grant Managers given the power to enforce, monitor and control their staff. The team put in place more rigorous processes during grant pre award and post award phases and included key players like compliance officers. A more robust payment process was adopted and includes compliance personnel. Morning progress meetings by Skype were instigated and monthly face to face meetings and workshops started in May.

IR5: Mainstreaming gender into the project activities remains an issue. Although significant progress has been made in increasing the number of women participating in capacity building events, more needs to be done. The IR5 team remains cognizant of the need to encourage women’s participation moving forward and has also attempted to explain the holistic positive impact female participation will have on capacity building efforts in general.

3. ACTIVITY IMPLEMENTATION

3.1 INDICATOR/ACTIVITY IMPLEMENTATION

Program Level Indicators

Indicator Name and Number	DO & IR that the project supports	Baseline Value ¹	Year 1 Target ²	Year 1 Result	Year 2 Target	Year 2 Result	Variance between Y1 Target and Y1 Result	Explanation of +/- 10% variance between Y1 Target and Y1 Result ³
1. Percentage change in the proportion of district residents who report increased confidence in their district level government	Stability Indicator	73%	77% (+6% change)	73%	82% (+6% change)	TBD	-6%	No change from baseline at indicator level, however, four districts indicate increased confidence with their district government (led by Tarnak Wa Jaldak). These advances were tempered by negative changes in three districts (led by Dihrawud). Two districts report no changes. As the result is the same as the baseline, the variance with the target is -6%
2. Percentage change in the proportion of Afghan reporting that their local area has become more secure	Stability Indicator	66%	70% (+6% change)	64%	74% (+6% change)	TBD	-8.5%	Results are short of target because six total districts indicate that security is the same or worse (led by Tarnak Wa Jaldak and Dihrawud).

¹ The baseline results are based on the USAID MISTI Program providing field surveys conducted in 10 of the districts in which SIKA South is currently working. Baselines were established from results of Waves 1 - 3.

² The target values indicate the percent change from the baseline, as indicated in the PMP. In IR1, for example, the target is a six percent positive change, which is 73% to 77.4%. Note that the change is percent and **not percentage points**. The year two target is a six percent incremental change, meaning 77% to 82% (percentages are rounded off).

³ For MISTI-derived results, the variances presented are between Y1 Results and Y1 Targets. Y1 Results are the most recent results available from MISTI data. SIKA will analyze available data sets in the future to determine Y2 targets. For results that are not dependent on MISTI-derived data, the variance presented is between Y2 Targets and Y2 results. This is clearly referenced in footnotes for the respective indicators.

Indicator Name and Number	DO & IR that the project supports	Baseline Value ¹	Year 1 Target ²	Year 1 Result	Year 2 Target	Year 2 Result	Variance between Y1 Target and Y1 Result	Explanation of +/- 10% variance between Y1 Target and Y1 Result ³
3. Number of SIKA districts demonstrating improvement on the stability trend. Condition B: The Afghan people are able to plan for their future.	Stability Indicator	5 ⁴ districts	12 districts	5 districts	14 districts (+2 from Y1)	TBD	-7 districts	Daman and Dihrawud show declines on the stability trend. However, Arghandab and Bost both show improvements, cancelling any advance. As a result, the variance between the Y1 target and Y1 baseline is -7 districts.
4. Number of SIKA districts demonstrating improvement on the stability trend. Condition D: ANSF has control of force and is able to enforce security.	Stability Indicator	9 ³ districts	12 districts	9 districts	14 districts (+2 from Y1)	TBD	-3 districts	There was no change to the baseline, as advances in Chora were cancelled out by declines Daman. As the result remains unchanged from the baseline, the variance between target and result is -3 districts.
5. Proportion of female participants in USG-assisted programs designed to increase access to productive economic resources and basic services. (assets, credit, income or employment)	Gender	0%	10%	3.12%	10%	8%	-20%	Women participants totaled 204 out of 2660 total participants in trainings this quarter. Female participation has been limited to four DDA WACs plus female members of DDAs in Kang and Zaranj, contributing to low results in Y1. ⁵

⁴ Baseline values for Indicator 3 and Indicator 4 are based on a factor analysis of the most relevant question contributing to Condition B and Condition D, respectively.

⁵ This is not MISTI derived data. Variance data for this indicator is between Y2 Target and Y2 Result.

Indicator Name and Number	DO & IR that the project supports	Baseline Value ¹	Year 1 Target ²	Year 1 Result	Year 2 Target	Year 2 Result	Variance between Y1 Target and Y1 Result	Explanation of +/- 10% variance between Y1 Target and Y1 Result ³
6. Number of women's groups formed and or supported	Gender	0	10	6	10	6	-40%	<p>Full cycle training provided to WACs in Bost, Qalat, Tirin Kot, Chora, Shahjoy, and Dihrawud. Trainings are continuing and IR5 is planning training specifically for women's groups next quarter.⁶</p> <p>With the exception of Nimroz, SIKA South found no active women members or WACs in the South, requiring facilitating an activation process and NABDP approval process in Y1.</p>
7. Number of districts achieving all three maturity milestones.	Program Indicator	0	14	4	14	5	-64.3%	<p>All districts have implemented communication strategies and projects are ongoing in all Subat provinces. Only five districts have met all three milestones, however, mainly due to a heavy backlog of projects awaiting approval.⁷</p> <p>This number will increase as grant activity continues, allowing districts to demonstrate achievement on all three milestones.</p>

⁶This is not MISTI-derived data. Variance here is between Y2 Target and Y2 Result.

⁷This is not MISTI-derived data. Variance here is between Y2 Target and Y2 Result.

Indicator Name and Number	DO & IR that the project supports	Baseline Value ¹	Year 1 Target ²	Year 1 Result	Year 2 Target	Year 2 Result	Variance between Y1 Target and Y1 Result	Explanation of +/- 10% variance between Y1 Target and Y1 Result ³
8. Percentage of population in targeted districts reporting improvement in the delivery of Government services.	Program Indicator	62%	66% (+6% change)	64%	70% (+6% change)	TBD	-3%	CDC activity shows strong correlation in areas where trends are moving upward. Preliminary analysis indicates program interventions have facilitated increased CDC activity through the grant process. Despite this advance, the Y1 Result is short of the Y1 target by three percent.
9. Number of district entities with USG assistance for citizens to engage their subnational government	Stab-U Indicator	0	N/A ⁸	N/A	1,259	1,265	.04%	Target surpassed.

⁸ This indicator has been added for Year 2 and therefore has no value for Y1

Indicators for Intermediate Results

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1 Y2 Result
IR1: Provincial and district entities increasingly address sources of instability and take measures to respond to the population’s development and governance concerns.								
I.1 Number of Governance SOI workshop cycles conducted for district entities	0	84	88	4.7%	14	16 ¹⁰	14.3%	Two Community Forums were offered to districts that could not participate previously because of security concerns. CF forums are finished, , and the target has been surpassed.
I.2 Number of representatives who participated in district-level planning process	0	1400	3462	147.3%	420	835	98%	Total number of participants who have participated in both CF and STAS events. This target has been surpassed.
I.3 Number of SIKA South targeted districts with stabilization programing executed against identified SOIs ¹¹	0	Y1: 14 districts Y2: 14 districts	Y1: 4 districts Y2: 6 districts	Y1: -71% Y2: -57%	14 districts	6 districts	-8 districts	Grants are underway in all 14 districts, but have only been completed or closed in six districts. Two grants were temporarily suspended in Bost due to flooding. As vetting process quickens and grants are completed, the number of districts with grant activity will increase.

⁹ The project target is the sum of Year 1 and Year 2 projects, as provided in the SIKA South PMP (May 2014)

¹⁰ Per the SIKA South Performance Management Plan, this indicator captures both Community Forum cycles as well as STAS events. The former are composed of 8 total workshops, while the latter is composed of three individual sessions. A total of 2 Community Forums took place, along with 14 STAS cycles.

¹¹ Indicators with districts as their unit of measure have been split by programming year.

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1Y2 Result
I.4 Number of District Entities capable to plan, implement and monitor stability projects	0	154	216	40.3%	0	45	N/A – Target met in Y1	All CDC and DDA grantees have exhibited an ability to plan stabilization projects, as evident by their successful completion of Community Forums. This target has been surpassed.
I.5 Number of District Social Workers (DSW) completing the required capacity building training. ¹²	0	Y1: 14 DSWs Y2: 10 DSWs	Y1: 7 DSWs Y2: 0 DSWs	Y1: -50% Y2: N/A	10	0	N/A	DSWs have not completed any IRI ToT trainings this program year as they were mostly unwilling to participate in the ToT offered in December 2013, contributing to missed targets in Y1. IRI team is working to spark participation.
I.6 Number of District Social Workers (DSW) participating in Governance SOI workshops in targeted districts	0	Y1: 14 DSWs Y2: 14 DSWs	Y1: 5 DSWs Y2: 0 DSWs	Y1: -64.3% Y2: N/A	14	0	N/A	DSWs will complete training in SOI workshops in August 2014. DSWs have been unwilling to fully participate in these trainings, which contributed to Y1 target not being met.
I.7 Number of districts in which SAM is utilized to develop programs	0	14 districts	N/A	-	14 districts	14 districts	-	N/A

¹² Indicators 1.5 and 1.6 are split by programming year in order to avoid cumulating the number of DSWs.

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1Y2 Result
IR2: Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.								
2.1 Number of GIRoA Officials (Provincial Line Directorates) trained in aspects of government administration	0	312	351	12.5%	180	91	-49.4%	<p>Y1 target was surpassed due to training needs to address GIRoA shortcomings.</p> <p>Project target has been surpassed, but target/results for Y2 are provided for reference.</p> <p>Training continues, with more than half of Y2 target met in first quarter of Y2. Target is expected to be surpassed, as in Y1. Trainings over target will ensure GIRoA officials understand constituent services.</p>
2.2 Number of targeted Districts receiving training to improve access to basic services	0	Y1: 14 districts Y2: 14 districts	Y1: 11 districts Y2: 4 districts	Y1: -21.4% Y2: -71.4%	14 districts	4 districts	-10 districts	<p>Training sessions in Arghandab, Chora, Kang, and Zaranj were completed. Trainings are continuing and Y2 target is reachable at current rate.</p> <p>Y1 target not met as programming did not start concurrently in all 14 districts. Preparatory work was also required in order to ensure trainings were effective.</p>
IR3: Provincial Authorities improve their capabilities to communicate with District Entities in order to help them understand their population's needs and prioritize basic service delivery interventions.								

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1Y2 Result
3.1 Number of regular meetings held between Provincial authorities and District Entities	0	90	19	-78.8%	30	11	-63.3%	Progress is ongoing; however, PRRD Directors have frequently turned down meetings with district entities, which contributed to low result in Y1. The team is addressing this shortfall by working with DDAs to initiate the meetings, rotating among DDAs sending the invitations to the PRRDs.
3.2 Number of training events conducted to help PEs and DEs improve communication	0	232	80	-65.5%	190	43	-77.4%	Project results are below the project target primarily due to security issues, especially in Dihrawud and Chora. IR3 team is working to schedule trainings with extra lead time in order to facilitate possible schedule changes due to security, in order to ensure target is met. In addition, the communications team is coordinating with the capacity building unit to schedule training events next quarter, when it expects to complete training in Chora, Kandahar, Arghandab (WAC), Daman (WAC), Nad Ali, Garmser, and Nahri Sarraj.
3.3 Number of PRRD and DEs with a communication strategy or plan in place	0	16	19	18.75%	2	3	50%	Communication strategies in place for all districts. This target has been surpassed.

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1 Y2 Result
3.4 Number of media activities conducted to promote PRRD and DE activities	N/A	233	236	1.3%	191	59	-69.1%	Beneficiaries are more willing to publicly express their opinions on radio and TV than before. Project target has been reached and Y2 targets/results provided for reference.
3.5 Percentage change in the proportion of residents reporting to receive information provided by PE and DE about available services.	68%	Y1: 72% Y2: 76%	Y1: 67% Y2: Pending analysis of MISTI data	-1%	76%	N/A	N/A	Three districts indicate they are receiving less information. Five districts indicate they are receiving more information. Together, however, the change on the indicator is slightly negative. Analysis to identify which factors are attributable to the change is pending.
3.6 Percentage change in the proportion of district residents reporting District Level Government is responsive to the needs of local people.	74%	Y1: 78% (+6%) Y2: 83% (+6)	Y1: 74% Y2: TBD	Y1: -5% Y2: TBD	6%	TBD ¹³	0%	Positive change in five districts was nulled by negative change in five other districts. Analysis into the factors for this change is underway.
IR4: Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs, and ASOP DCCs, which gain capacity to plan, design, implement, and monitor projects, with a focus on labor-intensive projects or productive infrastructure.								

¹³ Results pending analysis of MISTI Wave 3 data.

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1 Y2 Result
4.1 Number of capacity building training events for DEs and PRRD to manage and monitor projects	0	844	181	-78.5%	704	104	-85.2%	<p>There will be fewer T1 (project management) trainings held due to consolidation of these trainings by cluster, although all grantees will still receive T1 training: Trainings were held for multiple clusters per event in order to expedite the training process.¹⁴</p> <p>T2 (implementation training) and T3 (O&M training) are given after grants are awarded. The approvals backlog has contributed to slower progress than anticipated.</p> <p>From Q2 onwards, implementation of projects will increase (see 4.3 comments below) and, therefore, T2 and T3 trainings will also increase to meet target: T1 trainings will taper off as the project provides an increase in T2 and T3 trainings to correspond to grant activity.</p>

¹⁴ Providing trainings for clusters will limit the total number of trainings. However, all grantees are ensured to receive these trainings.

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1 Y2 Result
4.2 Number of activities approved by DDAs chairman against SOI identified through Governance Workshops in targeted districts	0	637	446	-29.9%	217	57	-73.7%	<p>Roughly one-fourth of anticipated PCNs for Year 2 of programming have been approved by DDA chairmen. Rate of approvals indicates target will be met by end of Year 2.</p> <p>Y1 targets not met as programming did not start in all districts at the same time, hindering rate of DDA approvals.</p>
4.3 Number of grant projects implemented	0	540	30	-94.4%	400	18	-95.5%	<p>Grant vetting has inhibited rapid progress on this indicator. The district and provincial entity approval process also contributes to delay; however, the Program is ensuring all GIRoA and district stakeholders are included.</p> <p>As grants are approved and implemented, this number will increase quickly in the coming quarters. The Program has improved processes and prepared to implement projects during a tighter time frame during latter quarters of the Program life cycle (see further discussion in section 2.2 above).</p>

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1Y2 Result
4.4 Number of person days of employment created through SIKa South interventions	0	107,492	14,820	-86.7%	89,992	3,341	-96.3%	Grant programming started at different times in different districts, limiting rapid progress on this indicator. Flooding and other work stoppages were also obstacles to person days of employment, especially in Bost in CY14 Q2.
4.5 Number of activities with community contribution	0	429	74	-82.7%	331	45	-86.4%	On the whole, projects are averaging approximately 14% community contribution. As grants activity increases, this number will rapidly increase.
4.6 Number of participants successfully attending and completing training implemented through grants	0	8,320	0	-	640	0	-	Grants to support vocational training projects have not been awarded yet, though there are project concepts in draft for each district and four close to implementation in Daman and Arghandab.
4.7 Number of DEs able to implement and monitor stability projects	0	171	76	-55.5%	171	51	-70.1%	This indicator counts projects at Milestone 1. Project approval backlog has contributed to slower than anticipated progress. However, SIKa South anticipates a cumulative number of 93 by the end of the first half of Y2. Current rate indicates goal is achievable.

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1 Y2 Result
4.8 Number of persons employed by stabilization program activities (grants)	0	3,548	1,673	-52.8%	3,548	494	-86.1%	Hard grant activity will increase in coming months. SIKA South expects to have employed 1,732 people by half-way through Year 2. Flooding (Bost) and security issues (Garmser) have prevented more rapid progress on this indicator.
4.9 Number of SOIs against which stabilization activities have been executed	0	N/A	5	-	5	5	-	All grant activities match with one or more SOI.
IR5: Provincial and district entities demonstrate increasing capabilities and capacity to fulfill their governance roles and responsibilities and improve resilience in the districts.								
5.1 Number of capacity building assessments conducted	0	Phase 1: 33 Phase 2: 44	Phase 1: 37 Phase 2: 0	Phase 1: 12% Phase 2: N/A	41	0	N/A	Y1 Target surpassed. Capacity building assessments for Y2 have entered Phase 2 and are pending.

Indicator Name and Number	Baseline Value	Project Target ⁹	Project Cumulative	Project Variance: Target – Cumulative (%)	Y2 Target	CY14 Q2 Result	Variance: Y2 Target – CY14 Q2 Result (%)	Reason for +/- 10% variance in Y2 Target and Q1Y2 Result
5.2 Number of training events delivered to provincial and district entities	0	190	4	-97.8%	150	0	-	<p>Sixty-four total training events have taken place, but these have not constituted full cycles. Thirty four trainings have occurred in Y2, but cycles are still not complete (see PMP p. 92).</p> <p>Training modules must be implemented systematically before progression. IR5 team is planning intense training schedule after Ramadan, including training specifically for WACs.</p>
5.3 Number of participants from DEs and/or PEs attending CBU training	0	700	400	-42.8%	540	124	-77%	<p>There is an average of 18 participants at each training event and participants are generally attending the 80% minimum requirement of trainings offered to their entities.</p> <p>In CY14 Q2, however, participation was hindered by security issues in Dihrawud and Chora in particular.</p>
5.4 Number of participating entities who achieve at least 10% points increase in their capacity score index	0	19	0	-	19	0	-	<p>Capacity score index changes are tied to Phase 2 Capacity Assessments, which have not yet started (see IR 5.1).</p>

3.2 KEY ACTIVITIES ACCOMPLISHED DURING THE QUARTER

The following key activities were accomplished during the reporting period:

IR1

- The Periodic Stabilization Review (PSR) for Hilmand, Zabul, Uruzgan, and Nimroz were completed and a Southern Afghanistan PSR was compiled for training purposes and for use at the national level with IDLG.
- The PSR was delivered to PRRD, SWG Directors, and the Deputy Provincial Governor in Nimroz. These authorities appreciated the program and pledged to issue written directives to DGOs to ensure their full participation in Stability Technical Assistance Sessions forums and Stability Trend Meetings.
- In April, the PSR was delivered to the PRRD and SWG Directors in Uruzgan. Both directors appreciated the program for involving district community representatives in phase of activity development.
- In May, the PSR was delivered to all sector directors, including some deputy provincial governors at provincial sector meetings. All directors pledged to coordinate with the program on STAS activities.
- 16 Governance SOI workshops, including both Community Forums and STAS Forums, with over 835 participants, including 30 women.
- Following the STAS forums, Stability Trend Meetings (STM) were conducted in all program districts of Kandahar, Zabul and Uruzgan. STMs will begin in Hilmand and Nimroz following Ramadan and Eid Holidays in August.
- Two community forum cycles were completed in Shahjoy and Tarnak WA Jaldak Districts of Zabul, with participation from 45 DDA/DCC and CDC representatives. Two community forums cycles were cancelled due to a fragile security environment in which insurgents threatened violence against community representatives in both districts.
- Eight women in Zaranj, 13 women in Kang, three women in Bost and six women in Nahri Sarraj participated in STAS forums.
- The District Entity Engagement Profile (DEEP) study was completed in all 14 program districts. DEEP Engagement Profile Scores (EPS) validated both the community forum sources of instability and the Capacity Assessment results of IR5 (CBU). More encouraging was that District Governors and DGO/DLOs agreed and confirmed the results as accurate.

IR2

- Training was provided to 25 GIROA officials, including two women, from 11 targeted provincial line directorates in Kandahar on information collection, storing, and writing service reports. Sixty-six district line officers (DLOs) from Chora, Zaranj, and Kang districts also received training.
- 25 Women's Advisory Committees (WACs) members in Arghandab received Access to GIROA Services trainings.
- 307 community representatives participated in Access to GIROA Services Workshops.
- In Nimroz, service report information was collected and reviewed. It is waiting for GIROA printing approval. Five thousand booklets and 110 posters will be printed next quarter.

IR3

- A total of 35 local radio and television spots were aired. Eighty-one people were interviewed for these broadcasts. There were a total of 59 media events in the quarter.
- Nine town hall events were conducted this period.

- Six posters were designed for PRRD this period; two each for Kandahar, Nimroz and Zabul. These posters were printed and distributed to districts and directorates.
- In Kandahar, five news stories/photo captions were published by Gardab Daily and the RTA website.
- Forty three Communications and Outreach trainings for PRRDs/PEs, WACs, and DGOs and DEs were conducted. In Nad Ali, three women participated. In Kang, more women than men participated in one of the training sessions.
- A complete round of IR3 training sessions were provided to the WACs of Bost, Tirin Kot, and Qalat with guest participants from DoWA and women teachers from the Education Directorate.

IR4

- At total of 104 training events were held for multiple clusters across Subat districts.
- Fifty-seven PCNs were approved by DDA chairmen.
- The average community contribution of SIKA South projects is 14.7% (measured across 45 projects).
- Eighteen projects were completed in six districts this quarter.
- A total of 494 people found work through stabilization program activities this quarter, comprising a total of 3,341 person days.

IR5

- A series of ToT sessions were conducted in preparation for the various trainings for the DDAs, DGOs, PRRDs and DDA WACs.
- Draft concept notes and questionnaires were developed ahead of the phase two capacity assessments for the DDAs, DGOs and PRRD in Kandahar province in the next quarter.
- Coordination meetings with IDLG, MRRD and the Independent Administrative Reform and Civil Service Commission (IARCSC) were held to ensure alignment of the capacity building plans, approaches, and materials.

Cross Cutting Activities: Gender Considerations

- The PSR was delivered to the Qalat Women's Advisory Committee. The Qalat WAC reviewed SOIs, stability definitions, district goals, and PCNs developed in STAS forums. The Qalat WAC showed an interest to be integrated with other district entities in upcoming Stability Trend Meetings.
- In Zaranj and Kang, 21 women participated in STAS forums.
- In Bost, and Nahri Sarraj district eight women participated in STAS forums with male community leaders and government officers.

3.3 ACTIVITIES PLANNED FOR THE NEXT REPORTING PERIOD

IR1

- Periodic Stabilization Review, Stability Trends and Socratic Method ToT for Gender Specialists will be conducted in from 12-14-JUL-14.
- Key Personnel Training (KPT) for the DEEP II observational study of district entity engagements will be conducted from 16-17-JUL-14.
- Stability Trend Meetings will commence in Nimroz and Hilmand and resume in Kandahar, Uruzgan and Zabul following the Eid holiday.
- District Entity Engagement Profile (DEEP) II observation study will be conducted in 14 districts between 1-30- AUG-14
- Southern Afghanistan PSR will be presented to IDLG at the national level in Kabul.

- PSR, STAS SOIs, PCNs and stability trends will be reviewed with WACs and women's perspectives will be integrated to upcoming STM.

IR2

- Finalize Nimroz Services Reports (editing, filtering, reviewing and designing).
- Distribute booklets and posters to 11 Directorates in Zabul, Hilmand and Uruzgan provinces. The Access to GIROA Services team will follow up on usage and distribution to local people through directorates during July. This will include visiting line directorates and interviewing local people to see the impact.
- Conduct fairs in 12 Targeted Districts and four DoWA Directorates for Gender this summer in Zabul, Hilmand, Uruzgan and Nimroz.
- Provide Access to GIROA Services workshops to new WACs in Kandahar Daman, and Nad Ali and Nahri Sarraj Districts in Hilmand.

IR3

- Communication and Outreach Workshops will continue throughout the districts and provinces, including modules for introduction to communications, internal communication, external communications and public relations.
- Posters will be designed and disseminated and the Communication and Outreach services reports will be finalized for publication.
- Radio and television news and interview activities are ongoing.
- Mobile theater will perform live in Qalat, Bost, and Nimroz.
- Call-in radio program will continue to broadcast live in Nimroz for 11 more weeks.

IR4

- Actively involve DDA/district government officers in grant activities monitoring and reporting activities.
- Implementation of district-level vocational training projects and WAC projects across Subat districts.
- Develop further projects addressing governance SOIs and gender issues at the District and Provincial level.
- Complete the development of all CDC, Cluster and DDA grant applications.

IR5

- Schedule and implement the capacity assessments and capacity score index processes for the DDAs, DGOs and PRRDs in Kandahar, Uruzgan and Zabul provinces.
- Develop training materials and other teaching aids in preparation for more trainings and follow-up technical support.
- Continue formal trainings the targeted DDAs, DDA WACs, DGOs and PRRDs and provide supplementary follow-up on-the-job training sessions.

3.4 LESSONS LEARNED

- **Project Sustainability:** IR4-SIKA South determined during the initial grant project implementation that sustainability needed to be addressed more strongly by specific inclusion of operations and maintenance commitment in the grant award agreement, as well as through O&M emphasis during grant orientation training and comprehensive O&M training upon completion of implementation. The Grants team provided O&M training sessions to the five grantees that completed projects during the quarter.

4. COLLABORATION WITH GIROA, OTHER DONOR PROJECTS, OR OTHER USAID PROJECTS

4.1 LINKS WITH RELEVANT GIROA MINISTRIES

- SIKA South supported the proposed IDLG Spokespersons' Conference by hosting organizational meetings and providing support such as review of training content and pre-event organizing.
- Held co-ordination meetings with the main GIROA counterpart institutions, notably the IDLG, MRRD in Kabul and IARCSC in Kandahar to ensure co-ordination and alignment of the capacity building plans, approaches and facilitate information exchange.
- During APR and MAY-14, meetings were held between the COP, COR, IDLG, MRRD, and SIKA units in order to confirm that capacity building and program activities are aligned with GIROA processes (COP/COR at IDLG on 16-APR-14; COP/COR at MRRD on 20-APR-14; and MRRD SIKA Unit at SIKA South office on 07-MAY-14).
- In MAY-14, a task force meeting was conducted between IDLG, MRRD SIKA units, CORs from each SIKA, and Implementing Partners (IPs).
- In JUN-14, the Program COP and PM met with the Local Institute Development Directorate (LIDD) of the MRRD to review and coordinate DDA support for project monitoring.
- IDLG representatives attended a meeting at SIKA South office, including representatives from SIKAs South, North, West and East on 24-JUN-14 to plan a communications workshop for provincial spokespersons.
- 34 capacity building trainings were held, with 124 individuals from DDAs, DGOs, PRRD, and line directorates in attendance.
- Weekly or bi-weekly coordination meetings were conducted with provincial and district Program staff, PRRD and DDAs throughout the Program's five provinces and 14 districts.

4.2 LINKS WITH OTHER DONOR AGENCIES

- The program coordinates closely with the NSP and NABDP, which are entities funded by multilateral donor agencies.
- The Grants team collaborates with the NSP and NABDP via weekly or bi-weekly PRRD/NSP/NABDP coordination meetings at the PRRD offices.

4.3 LINKS WITH OTHER USAID PROJECTS

- SIKA South shares close links with the other SIKA programs.
- SIKA South actively participated in Inter-SIKA Communications Team Meeting and hosted the second meeting held in June with the East, North and West. The meeting aimed at sharing information, lessons learned, and successful activities for possible replication.
- SIKA South takes into consideration synchronizing with KFZ and CCI activities.
- Program presented Program results to date and forward planning to new USAID Deputy Mission Director and new Governance Team Lead on 11-JUN-14, including discussions about synchronization with other programming.
- Program teams participated in MISTI Summit 8 and a meeting for the Community of Practice in JUN-14; COP met with MISTI staff at MISTI office on 05-JUN-14.

5. MANAGEMENT AND ADMINISTRATIVE ISSUES

5.1 PERSONNEL

As of JUN-14, SIKA South was fully staffed with its leadership and team lead positions, after experiencing a planned turnover in personnel during the previous quarter. The new Program Manager and the Grants (IR4) Team Lead arrived in APR-14, while the new M&E and Finance Team Leads both started at the end of JUN-14. Offices in all 14 Program districts are operational and the hiring and training of staff is complete.

To bolster continued improvements to grants pipeline management and monitoring, short term data entry specialists were hired for the IR4 team and two more for the M&E team. In addition, two Kabul-based short term engineer positions have been extended this quarter. These positions are anticipated to be on board through the end of August. The grants and engineering teams have during this quarter increased sharing of responsibilities across district and provincial technical teams so as to eliminate “stove piping”, while also clarifying and conducting ToTs to substantially strengthen the grants application development, award, milestone certification, payments and implementation processes. The team leadership is now working with field staff to plan shifting of resources and personnel to synch with the increasing focus on implementation and finally on closing of projects as the Program moves into the fall months.

5.2 ADAPTION OF THE ACTIVITY

The Program was completing its 6-month No-Cost Extension (NCE) with USAID at the end of JUN-14, and the NCE is expected to be final early next month. The new end date for SIKA South will be 3-MAR-15.

The MAY -14 revision of the PMP was conditionally approved by the COR on 25-MAY-14, confirmed again on 22-JUN-14 after the COP responded to MISTI’s questions and comments per their review of the revised PMP.

The COP and COR met with the new Kabul VSU official on 30-JUN-14 to discuss the lengthy vetting process which is a serious constraint for the Program. They clarified SIKA South vetting priorities, agreed to move forward on 37 ceiling increase requests for grantees that had already received eligibility notices for lower amounts, and agreed on the process for approximately 40 outstanding submissions for grantees which had not yet received eligibility notices (some outstanding since FEB-14). The new VSU official also advised the COP and COR that the Washington, DC VSU would be adding new vetting officials dedicated to Afghanistan, two in July and three in August (adding to only two that have been previously assigned). If these additions take place, the vetting process should improve substantially.

The short term advisor contracted by the Program to analyze MISTI Wave 3 data arrived on 30-JUN-14. He is expected to complete the data analysis and calculations for baseline and year 1 values for six program level indicators.

PMP revisions have been complete and approved. The revised document offers new indicators that enhance the ability of the SIKA South management to guide programming and measure the overall impact of the project. MISTI data has been analyzed to establish baselines and changes, where possible. The new PMP debuts for the first programming quarter of the project’s second year and all targets given above are reflective of that. The new indicators include one Program Level indicator (Indicator 9), one Governance and Stability indicator (Indicator 1.7), three stability programming indicators (Indicators 4.7, 4.8, and 4.9), and four Capacity Building indicators (Indicators 5.1, 5.2, 5.3, and 5.4).

5.3 MODIFICATIONS AND AMENDMENTS

No contract modifications or amendments to report during the period, although the 6-month NCE is anticipated to be completed early next month.

ANNEX A: SUCCESS STORY



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FROM THE AMERICAN PEOPLE

Arghandab: Good Governance in Action

“I could not believe it until I saw it for myself: the road and culverts being built in the villages were built by the residents themselves,” Haji Mohammad Sulatani, Chairman of the Arghandab District Development Assembly (DDA), recalled referring to the various community-led projects completed in Arghandab, an agricultural district in Kandahar. Eighteen months earlier, Sultani, together with other members of the assembly, participated in a series of Subat Program’s intensive community forums that taught them good governance tools and skills in development planning, project management, and monitoring.

The communities repaired a local water reservoir, improved an irrigation canal, repaired water pipes, and completed the construction and rehabilitation of community roads and culverts; to date 15 projects have been completed and 17 are ongoing. More than 10,000 families will benefit, with 235 local residents

working as laborers to complete these projects. The Subat Program is funding a total of approximately \$247,000 with the local community also contributing approximately \$45,000 in the form of labor, storage, and tools. The projects were selected by the people in the community and carefully chosen to benefit most families in the area.

Haji Shah Mohammad Ahmadi, Arghandab’s District Governor, happily noted that for the first time in over a decade, the district center is full of activity due to villagers coming and going and busily working on their respective projects. “Before the Subat Program, we had issues with programs working in the communities, because we had no involvement at all. However, the Subat Program taught us to determine our own projects and gave us the skills to manage them. The villagers learned how to budget, purchase materials, work alongside with the engineers, and ensure the quality of work according to specifications. We even have a monitoring team with professional members.”

Sultani considered his participation in the community forums as his most valuable contribution as the leader of the district assembly. “The villagers had friendly debates figuring out sources of instabilities in the areas and how to address them. At first, it was extremely difficult to bring people together. They became more active and unified when they realized that they have important roles to play in their own development,” he related. “I have never before seen a program that harnesses native talents and gives the opportunity for the people to work out problems for themselves. I guess the most important change in our local governance is the narrowing of the gap between the government and the people. Working with the Subat Program also has a positive impact on security as well as people’s trust in the government,” said Sultani.

At a town hall event to mark the completion of several grants projects, District Governor Haji Shah Ahmadi praised the PRRD for bringing the Subat Program to his district. Addressing the villagers, he stated, “Development requires a lot of patience and hard work. The government is here to help us, but it is important that we also help ourselves.” In the southern region of Afghanistan, the Subat Program is implemented in 14 districts in five provinces by the Ministry of Rural Rehabilitation and Development. Through this program, district entities improve their abilities to address stabilization and deliver basic services using good governance tools. Village leaders participate in a series of community forums to identify and address sources of instability and to improve their capacity to plan, implement and monitor development projects.



District Governor, Haji Shah Ahmadi, praising the PRRD for bringing the Subat Program to his district.

ANNEX B: TRAINING STATISTICS

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
Bost, Hilmand					
IR4	3-MAY-14	T2: Grants Implementation Training	Bost	4/0/4	CDC
IR4	6-MAY-14	T2: Grants Implementation Training	Bost	4/0/4	CDC
IR3	19-MAY-14	Module 1: Introduction to Communications	DoWA Office	0/10/10	WAC Members
IR4	19-MAY-14	T2: Grants Implementation Training	Bost	8/0/8	CDC
IR3	20-MAY-14	Module 2: Internal and External Communications	DoWA Office	0/10/10	WAC Members
IR3	21-MAY-14	Module 3: Public Relations	DoWA Office	0/10/10	WAC Members
IR4	27-MAY-14	T2: Grants Implementation Training	Bost	4/0/4	CDC
IR1	2-JUN-14	Stability Technical Assistance Sessions 1	Bost Municipality Hall	40/3/43	DDA, CDC
IR1	8-JUN-14	Stability Technical Assistance Sessions 2	Bost Municipality Hall	42/3/45	DDA, CDC, DGO/PGO
IR1	18-JUN-14	Stability Technical Assistance Sessions 3	Bost Municipal Hall	43/3/46	DDA, CDC, DGO/PGO
IR5	22-23-JUN-14	DDA Management and Leadership	Bost DDA Hall/Lashkar Gah Municipality	17/0/17	DDA members (15) and DSWs(2)
Garmser, Hilmand					
IR3	10-MAY-14	Module 1: Introduction to Communications	DDA Meeting Hall, Garmser District	24/0/24	DDA Members
IR3	11-MAY-14	Module 2: Internal and External Communications	DDA Meeting Hall, Garmser District	23/0/23	DDA Members
IR3	12-MAY-14	Module 3: Public Relations	DDA Meeting Hall, Garmser District	24/0/24	DDA Members
IR1	4-JUN-14	Stability Technical Assistance Sessions 1	Garmser	39/0/39	DDA, CDC
IR4	8-JUN-14	T2: Grants Implementation Training	Garmser	4/0/4	CDC
IR4	9-JUN-14	T2: Grants Implementation Training	Garmser	4/0/4	CDC
IR4	10-JUN-14	T2: Grants Implementation Training	Garmser	4/0/4	CDC
IR1	17-JUN-14	Stability Technical Assistance Sessions 2	Garmser	58/0/58	DDA, CDC, DGO/PGO

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR1	18-JUN-14	Stability Technical Assistance Sessions 3	Garmser	60/0/60	DDA, CDC, DGO/PGO
IR4	22-JUN-14	T2: Grants Implementation Training	Garmser	4/0/4	CDC
Nad Ali, Hilmand					
IR1	2-JUN-14	Stability Technical Assistance Sessions 1	Nad Ali District Center	31/0/31	DDA, CDC
IR4	2-JUN-14	T1: Grants Management Training	Nad Ali	4/0/4	CDC
IR4	2-JUN-14	T1: Grants Management Training	Nad Ali	4/0/4	CDC
IR4	3-JUN-14	T1: Grants Management Training	Nad Ali	4/0/4	CDC
IR1	7-JUN-14	Stability Technical Assistance Sessions 2	Nad Ali District Center	66/0/66	DDA, CDC, DGO/PGO
IR1	16-JUN-14	Stability Technical Assistance Sessions 3	Nad Ali District Center	68/0/68	DDA, CDC, DGO/PGO
IR4	17-JUN-14	T1: Grants Management Training	Nad Ali	4/0/4	CDC
IR3	18-JUN-14	Module 1: Introduction to Communications	DDA Meeting Hall, Nad Ali District	22/0/22	DDA Members
IR3	21-JUN-14	Module 2: Internal and External Communications	DDA Meeting Hall, Nad Ali District	25/0/25	DDA Members
IR3	22-JUN-14	Module 3: Public Relations	DDA Meeting Hall, Nad Ali District	25/0/25	DDA Members
IR4	28-JUN-14	T1: Grants Management Training	Nad Ali	4/0/4	CDC
IR4	28-JUN-14	T1: Grants Management Training	Nad Ali	4/0/4	CDC
Nahri Sarraj, Hilmand					
IR1	17-JUN-14	Stability Technical Assistance Sessions 1	Nahri Sarraj District Center	39/5/44	DDA, CDC
IR1	22-JUN-14	Stability Technical Assistance Sessions 2	Nahri Sarraj District Center	80/5/85	DDA, CDC, DGO/PGO
IR3	23-JUN-14	Module 1: Introduction to Communications	DDA Meeting Hall, Nahri Sarraj District	22/3/25	DDA Members
IR1	24-JUN-14	Stability Technical Assistance Sessions 3	Nahri Sarraj District Center	81/5/86	DDA, CDC, DGO/PGO

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR3	25-JUN-14	Module 2: Internal and External Communications	DDA Meeting Hall, Nahri Sarraj District	22/3/25	DDA Members
IR3	28-JUN-14	Module 3: Public Relations	DDA Meeting Hall, Nahri Sarraj District	22/3/25	DDA Members
PRRD, Hilmand					
IR5	24-25-JUN-14	Basic Administration/Management and Leadership	PRRD/Hilmand Office Training Hall	22/0/22	PRRD (10), Agriculture (3), Public Health (3), Education (2), Social Affairs (3) and Public Works (1)
Arghandab, Kandahar					
IR4	16-APR-14	T2: Grants Implementation Training	Arghandab	4/0/4	CDC
IR1	26-APR-14	Stability Technical Assistance Sessions 1	Arghandab District Center	26/0/26	DDA,CDC
IR4	5-MAY-14	T2: Grants Implementation Training	Arghandab	8/0/8	CDC
IR1	12-MAY-14	Stability Technical Assistance Sessions 2	Arghandab District Center	48/0/48	DDA,CDC and PGO/DGO
IR2	13-14-MAY-14	Access to GIROA Services (Women Advisory Committee)	Arghandab District	0/25/25	WAC members
IR1	14-MAY-14	Stability Technical Assistance Sessions 3	Arghandab District Center	47/0/47	DDA,CDC and PGO/DGO
IR4	17-MAY-14	T2: Grants Implementation Training	Arghandab	4/0/4	CDC
IR4	24-JUN-14	T2: Grants Implementation Training	Arghandab	4/0/4	CDC
IR4	10-JUN-14	T2: Grants Implementation Training	Arghandab	4/0/4	CDC
Kandahar					
IR2	2-JUN-14	Collecting, Storing Information and Writing Services Reports	Continental Guest House	23/2/25	GIROA Officials from 11 Provincial Directorates- Kandahar
Daman, Kandahar					
IR1	22-APR-14	Stability Technical Assistance Sessions 1	Daman District Center	24/0/24	DDA,CDC
IR1	07-MAY-14	Stability Technical Assistance Sessions 2	Daman District Center	46/0/46	DDA,CDC and PGO/DGO

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR1	14-MAY-14	Stability Technical Assistance Sessions 3	Daman District Center	38/0/38	DDA,CDC and PGO/DGO
IR4	9-JUN-14	T2: Grants Implementation Training	Daman	4/0/4	CDC
IR4	9-JUN-14	T2: Grants Implementation Training	Daman	4/0/4	CDC
PRRD, Kandahar					
IR5	15-APR-14	Report Writing	PRRD/Kandahar Training Hall	25/0/25	PRRD (19), Public Health (3), Agriculture (2), Public Works (1) Departments' staff
IR5	26-APR-14	Inventory/Asset Management	PRRD/Kandahar Training Hall	23/0/23	PRRD (14), Public Health (2), Agriculture (2), Social Affairs (2), Education (3) Departments' staff
IR5	06-MAY-14	Human Resource Management	PRRD/Kandahar Training Hall	27/0/27	PRRD (17), Public Health (2), Public Works (3), Agriculture (2) and Social Affairs (3)
IR5	17-MAY-14	Financial Management	PRRD/Kandahar Training Hall	27/0/27	PRRD (18), Public Health (2), Public Works (2), Education (2) and Social Affairs (3)
IR5	27-MAY-14	Participatory Planning and Budgeting	PRRD/Kandahar Training Hall	25/0/25	PRRD (13), Public Health (2), Public Works (2), Education (3), Social Affairs (3) and Agriculture (2)
Kang, Nimroz					
IR4	3-MAY-14	TI: Grants Management Training	Kang	5/3/8	CDC
IR4	4-MAY-14	TI: Grants Management Training	Kang	7/1/8	CDC
IR4	4-MAY-14	TI: Grants Management Training	Kang	9/1/10	CDC
IR4	5-MAY-14	TI: Grants Management Training	Kang	6/6/12	CDC
IR4	6-MAY-14	TI: Grants Management Training	Kang	8/5/13	CDC
IR4	11-MAY-14	TI: Grants Management Training	Kang	8/0/8	CDC
IR4	12-MAY-14	TI: Grants Management Training	Kang	12/1/13	CDC
IR4	22-MAY-14	TI: Grants Management Training	Kang	5/3/8	CDC
IR4	22-MAY-14	TI: Grants Management Training	Kang	5/3/8	CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR2	24-25-MAY-14	Access to GIRoA Services	Kang District Hall	24/9/33	8 DLOs & 1DG, DAIL (2), SSD, DOE (2), DOPH, and DOLSAMD 25 CDC and DDA members
IR2	26-27-MAY-14	Access to GIRoA Services	Kang District Hall	26/6/32	8 DLOs PRRD, SSD, DOPWA, DOLSAMD, DOE, DAIL, and DOPH (2) 24 CDC and DDA members
IR3	28-MAY-14	Workshop Module 1: Introduction to Communications	DDA Center, Meeting Hall, Kang District	17/16/33	DDA, CDC Members including WAC
IR3	31-MAY-14	Module 2: Internal and External Communications	DDA Center, Meeting Hall, Kang District	24/18/42	DDA, CDC Members including WAC
IR3	01-JUN-14	Module 3: Public Relations	DDA Center, Meeting Hall, Kang District	15/19/34	DDA, CDC Members including WAC
IR1	4-JUN-14	Stability Technical Assistance Sessions 1	Kang	9/13/22	DDA,CDC
IR1	7-JUN-14	Stability Technical Assistance Sessions 2	Kang	22/10/32	DDA,CDC and PGO/DGO
IR4	7-JUN-14	T2: Grants Implementation Training	Kang	2/2/4	CDC
IR1	9-JUN-14	Stability Technical Assistance Sessions 3	Kang	27/8/35	DDA,CDC and PGO/DGO
IR5	24-25-JUN-14	DDA Management and Leadership	Kang District Center	10/6/16	DDA members (16)
IR4	25-JUN-14	T2: Grants Implementation Training	Kang	2/2/4	CDC
IR4	28-JUN-14	T2: Grants Implementation Training	Kang	2/2/4	CDC
Zaranj, Nimroz					
IR3	19-APR-14	Module 1: Introduction to Communications	PRRD Training Hall, Zaranj District	13/0/13	PRRD, DSWs and other Provincial Directorates
IR3	20-APR-14	Module 2: Internal Communications	PRRD Training Hall, Zaranj District	15/0/15	PRRD, DSWs and other Provincial Directorates
IR3	21-APR-14	Module 3: External Communications	PRRD Training Hall, Zaranj District	15/2/17	PRRD, DSWs and other Provincial Directorates
IR3	22-APR-14	Module 4: Public Relations	PRRD Training Hall, Zaranj District	15/2/17	PRRD, DSWs and other Provincial Directorates

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR4	1-MAY-14	T1: Grants Management Training	Zaranj	12/0/12	CDC
IR4	1-MAY-14	T1: Grants Management Training	Zaranj	4/0/4	CDC
IR4	1-MAY-14	T1: Grants Management Training	Zaranj	4/0/4	CDC
IR4	21-MAY-14	T2: Grants Implementation Training	Zaranj	4/0/4	CDC
IR3	24-MAY-14	Module 1: Introduction to Communications	PRRD Training Hall, Zaranj District	22/13/35	DDA including women members
IR3	25-MAY-14	Module 2: Internal and External Communications	PRRD Training Hall, Zaranj District	20/15/35	DDA including women members
IR3	26-MAY-14	Module 3: Public Relations	PRRD Training Hall, Zaranj District	19/17/35	DDA including women members
IR2	12-13-MAY-14	Access to GIRoA Services	Zaranj	42/2/44	10 DLOs from SSD, DAIL, DOPWA, DOWA, DOE, DOEC, DOPH, DOLSAMD, ANDMD, and PRRD 34 CDC and DDA members
IR2	14-15-MAY-14	Access to GIRoA Services	Zaranj	34/3/37	11 DLOs from DAIL, DOPWA, DOWA, DOE, DOEC, DOPH, DOLSAMD, ANDMD, and PRRD 26 CDC and DDA members
IR2	17-18-MAY-14	Access to GIRoA Services	Zaranj	34/2/36	9 DLOs from DAIL, DOPWA, DOE, DOEC, DOPH, DOLSAMD, ANDMD, and PRRD 27 CDC and DDA members
IR2	19-20-MAY-14	Access to GIRoA Services	Zaranj	41/3/44	11 DLOs from DAIL, DOPWA, DOWA, DOE, DOEC, DOPH, DOLSAMD, ANDMD, and PRRD 33 CDC and DDA members
IR1	1-JUN-14	Stability Technical Assistance Sessions 1	Zaranj	15/5/20	DDA,CDC
IR1	3-JUN-14	Stability Technical Assistance Sessions 2	Zaranj	29/7/36	DDA,CDC and PGO/DGO
IR4	4-JUN-14	T2: Grants Implementation Training	Zaranj	4/0/4	CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR1	9-JUN-14	Stability Technical Assistance Sessions 3	Zaranj	25/6/31	DDA,CDC and PGO/DGO
IR4	18-JUN-14	T2: Grants Implementation Training	Zaranj	4/0/4	CDC
IR5	21-22-JUN-14	DDA Management and Leadership	PRRD/Nimroz Office Training Hall	16/7/23	DDA members (23)
Chora, Uruzgan					
IR4	9-APR-14	T2: Grants Implementation Training	Chora	11/0/11	CDC
IR5	12-13-APR-14	Project Management	Chora District Center	28/0/28	DDA members (26) and DSWs(2)
IR5	14-15-APR-14	Time Management, Conflict Resolution and Decision Making	Chora District Center	21/0/21	DGO staff (19) and DSWs (2)
IR4	16-APR-14	T2: Grants Implementation Training	Chora	18/0/18	CDC
IR4	19-APR-14	T2: Grants Implementation Training	Chora	12/0/12	CDC
IR1	20-APR-14	Stability Technical Assistance Sessions 1	Chora District Center	30/0/30	DDA,CDC
IR4	22-APR-14	T2: Grants Implementation Training	Chora	10/0/10	CDC
IR4	23-APR-14	T2: Grants Implementation Training	Chora	15/0/15	CDC
IR1	26-APR-14	Stability Technical Assistance Sessions 2	Chora District Center	45/0/45	DDA,CDC and PGO/DGO
IR1	30-APR-14	Stability Technical Assistance Sessions 3	Chora District Center	52/0/52	DDA,CDC and PGO/DGO
IR4	3-MAY-14	T2: Grants Implementation Training	Chora	10/0/10	CDC
IR2	3-4-MAY-14	Access to GIRoA Services	Chora	53/0/53	3 DLOs from SSD, DAIL, and DOE Directorates 50 CDC and DDA members
IR2	5-6-MAY-14	Access to GIRoA Services	Chora	37/0/37	3 DLOs from SSD, DAIL, and DOE Directorates 34 CDC and DDA members
IR2	7-8-MAY-14	Access to GIRoA Services	Chora	57/0/57	3 DLOs from SSD, DAIL, and DOE Directorates 54 CDC and DDA members
IR4	17-MAY-14	T2: Grants Implementation Training	Chora	9/0/9	CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR5	17-18-MAY-14	Project Monitoring, Evaluation and Reporting	Chora District Center	24/0/24	DDA members (22) and DSWs(2)
IR5	19-20-MAY-14	Managing Meetings and Standard Filing System	Chora District Center	27/0/27	DGO staff (25) and DSWs (2)
IR4	20-MAY-14	T2: Grants Implementation Training	Chora	8/0/8	CDC
IR4	21-MAY-14	T2: Grants Implementation Training	Chora	10/0/10	CDC
IR4	27-MAY-14	T2: Grants Implementation Training	Chora	8/0/8	CDC
IR4	28-MAY-14	T2: Grants Implementation Training	Chora	7/0/7	CDC
IR4	4-JUN-14	T2: Grants Implementation Training	Chora	11/0/11	CDC
IR4	17-JUN-14	T1: Grants Management Training	Chora	17/0/17	CDC
IR4	17-JUN-14	T1: Grants Management Training	Chora	17/0/17	CDC
IR4	17-JUN-14	T1: Grants Management Training	Chora	17/0/17	CDC
IR4	18-JUN-14	T1: Grants Management Training	Chora	21/0/21	CDC
IR4	18-JUN-14	T1: Grants Management Training	Chora	21/0/21	CDC
IR5	22-23-JUN-14	Basic Procurement and Financial Management	Chora District Center	24/0/24	DDA members (22) and DSWs(2)
IR5	24-25-JUN-14	Report Writing and Inventory Management	Chora District Center	19/0/19	DGO staff (17) and DSWs (2)
Dihrawud, Uruzgan					
IR4	13-APR-14	T2: Grants Implementation Training	Dihrawud	10/0/10	CDC
IR4	14-APR-14	T2: Grants Implementation Training	Dihrawud	12/0/12	CDC
IR1	19-APR-14	Stability Technical Assistance Sessions I	Dihrawud District Center	22/0/22	DDA,CDC
IR5	28-29-APR-14	Project Management	Dihrawud District Center	18/0/18	DDA members (17) and DSW (1)
IR5	30-APR-01-MAY-14	Time Management, Conflict Resolution and Decision Making	Dihrawud District Center	20/0/20	DGO staff (18) and DSWs (2)
IR4	3-MAY-14	T1: Grants Management Training	Dihrawud	18/0/18	CDC
IR4	3-MAY-14	T1: Grants Management Training	Dihrawud	18/0/18	CDC
IR4	4-MAY-14	T1: Grants Management Training	Dihrawud	19/0/19	CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR4	4-MAY-14	TI: Grants Management Training	Dihrawud	19/0/19	CDC
IR4	5-MAY-14	TI: Grants Management Training	Dihrawud	20/0/20	CDC
IR4	5-MAY-14	TI: Grants Management Training	Dihrawud	20/0/20	CDC
IR4	5-MAY-14	TI: Grants Management Training	Dihrawud	20/0/20	CDC
IR4	6-MAY-14	TI: Grants Management Training	Dihrawud	18/0/18	CDC
IR4	6-MAY-14	TI: Grants Management Training	Dihrawud	18/0/18	CDC
IR4	6-MAY-14	TI: Grants Management Training	Dihrawud	18/0/18	CDC
IR1	07-MAY-14	Stability Technical Assistance Sessions 2	Dihrawud District Center	32/0/32	DDA,CDC and PGO/DGO
IR4	7-MAY-14	TI: Grants Management Training	Dihrawud	22/0/22	CDC
IR4	7-MAY-14	TI: Grants Management Training	Dihrawud	22/0/22	CDC
IR4	7-MAY-14	TI: Grants Management Training	Dihrawud	22/0/22	CDC
IR1	10-MAY-14	Stability Technical Assistance Sessions 3	Dihrawud District Center	39/0/39	DDA,CDC and PGO/DGO
IR5	01-02-JUN-14	Project Monitoring, Evaluation and Reporting	Dihrawud District Center	20/0/20	DDA members (18) and DSWs(2)
IR5	03-04-JUN-14	Managing Meetings and Standard Filing	Dihrawud District Center	16/0/16	DGO staff (14) and DSWs (2)
IR4	9-JUN-14	TI: Grants Management Training	Dihrawud	16/0/16	CDC
IR4	9-JUN-14	TI: Grants Management Training	Dihrawud	16/0/16	CDC
IR4	9-JUN-14	TI: Grants Management Training	Dihrawud	16/0/16	CDC
IR4	10-JUN-14	TI: Grants Management Training	Dihrawud	16/0/16	CDC
IR4	10-JUN-14	TI: Grants Management Training	Dihrawud	16/0/16	CDC
IR4	10-JUN-14	TI: Grants Management Training	Dihrawud	16/0/16	CDC
IR4	11-JUN-14	TI: Grants Management Training	Dihrawud	12/0/12	CDC
IR4	11-JUN-14	TI: Grants Management Training	Dihrawud	10/0/10	CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR4	11-JUN-14	T1: Grants Management Training	Dihrawud	14/0/14	CDC
IR3	17-JUN-14	Module 1: Intro to Communications	Training Hall, Subat Office, Dihrawud District Center	17/0/17	District Governor's Office, District Line Offices
IR3	18-JUN-14	Module 2: Internal / External Communications Module 3: Public Relations	Training Hall, Subat Office, Dihrawud District Center	18/0/18	District Governor's Office, District Line Offices
IR3	21-JUN-14	Workshop for DDAs Module 1: Intro to Communications	Training Hall, Subat Office, Dihrawud District Center	25/0/25	DDA Members
IR3	22-JUN-14	Workshop for DDAs Module 2: Int/Ext Communications	Training Hall, Subat Office, Dihrawud District Center	25/0/25	DDA Members
IR3	23-JUN-14	Workshop for DDAs Module 3: Media Relations	Training Hall, Subat Office, Dihrawud District Center	19/0/19	DDA Members
Tirin Kot, Uruzgan					
IR4	12-APR-14	T2: Grants Implementation Training	Tirin Kot	12/0/12	CDC
IR1	19-APR-14	Stability Technical Assistance Sessions 1	Tirin Kot	27/0/27	DDA,CDC
IR5	06-07-MAY-14	Project Monitoring, Evaluation and Reporting	Uruzgan Subat Office	21/0/21	DDA members (20) and DSWs(1)
IR1	11-MAY-14	Stability Technical Assistance Sessions 2	Tirin Kot District Center	33/0/33	DDA,CDC and PGO/DGO
IR1	14-MAY-14	Stability Technical Assistance Sessions 3	Tirin Kot District Center	32/0/32	DDA,CDC and PGO/DGO
IR4	17-MAY-14	T2: Grants Implementation Training	Tirin Kot	11/0/11	CDC
IR4	21-MAY-14	T2: Grants Implementation Training	Tirin Kot	19/0/19	CDC
IR4	2-JUN-14	T2: Grants Implementation Training	Tirin Kot	13/0/13	CDC
IR4	3-JUN-14	T2: Grants Implementation Training	Tirin Kot	17/0/17	CDC
IR4	4-JUN-14	T2: Grants Implementation Training	Tirin Kot	14/0/14	CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR5	07-08-JUN-14	Basic Procurement and Financial Management	Uruzgan Subat Office	21/0/21	DDA members (20) and DSWs(1)
IR4	10-JUN-14	T1: Grants Management Training	Tirin Kot	15/0/15	CDC
IR4	10-JUN-14	T1: Grants Management Training	Tirin Kot	15/0/15	CDC
IR4	10-JUN-14	T1: Grants Management Training	Tirin Kot	15/0/15	CDC
IR4	11-JUN-14	T1: Grants Management Training	Tirin Kot	12/0/12	CDC
IR4	11-JUN-14	T1: Grants Management Training	Tirin Kot	12/0/12	CDC
IR3	16-JUN-14	Module 1: Intro to Communications	Training Hall, Subat Office	0/8/8	WAC Members
IR3	17-JUN-14	Module 2: Int/Ext Communications	Training Hall, Subat Office	0/9/9	WAC Members
IR3	18-JUN-14	Module 3: Media Relations	Training Hall, Subat Office	0/10/10	WAC Members
IR4	18-JUN-14	T2: Grants Implementation Training	Tirin Kot	24/0/24	CDC
PRRD, Uruzgan					
IR5	10-11-JUN-14	Basic Administration/Management and Leadership	PRRD/Uruzgan Office Training Hall	20/0/20	PRRD (15), Agriculture (3) and DSWs (2)
Shahjoy, Zabul					
IR5	12-13-APR-14	Project Management	Shahjoy District Center	14/0/14	DDA members (12) and DSWs (2)
IR5	14-15-APR-14	Time Management, Conflict Resolution and Decision Making	Shahjoy District Center	9/0/9	DG and DGO staff (7) and DSWs (2)
IR1	23-APR-14	Stability Technical Assistance Sessions 1	Shahjoy District Center	20/0/20	DDA,CDC
IR1	04-MAY-14	Stability Technical Assistance Sessions 2	Shahjoy District Center	23/0/23	DDA,CDC and PGO/DGO
IR1	07-MAY-14	Stability Technical Assistance Sessions 3	Shahjoy District Center	25/0/25	DDA,CDC and PGO/DGO
IR3	10-MAY-14	Module 1: Intro to Communications	Subat Office Training Hall	11/0/11	District Governor's Office, District Line Offices
IR3	11-MAY-14	Module 2: Internal / External Communications Module 3: Public Relations	Subat Office Training Hall	11/0/11	District Governor's Office, District Line Offices

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR3	12-MAY-14	Workshop for DDAs Module 1: Intro to Communications	Subat Office Training Hall	18/0/18	DDA Members
IR4	12-MAY-14	T2: Grants Implementation Training	Shahjoy	4/0/4	CDC
IR3	13-MAY-14	Workshop for DDAs Module 2: Int/Ext Communications	Subat Office Training Hall	24/0/24	DDA Members
IR3	14-MAY-14	Workshop for DDAs Module 3: Media Relations	Subat Office Training Hall	18/0/18	DDA Members
IR5	17-18-MAY-14	Project Monitoring, Evaluation and Reporting	Shahjoy District Center	14/0/14	DDA members (12) and DSWs (2)
IR1	19-MAY-14	CF 3 Limitations and Capabilities	Shahjoy District Center	26/0/26	DDA, CDC
IR4	19-MAY-14	T2: Grants Implementation Training	Shahjoy	4/0/4	CDC
IR5	19-20-MAY-14	Managing Meetings and Standard Filing System	Shahjoy District Center	12/0/12	DGO staff (12)
IR1	20-MAY-14	CF 4 A Identifying Strengths and sources on instability	Shahjoy District Center	26/0/26	DDA, CDC
IR1	21-MAY-14	CF 4 B Identifying Strengths and sources on instability	Shahjoy District Center	26/0/26	DDA, CDC
IR5	21-22-JUN-14	Basic Procurement and Financial Management	Shahjoy District Center	16/0/16	DDA members (14) and DSWs(2)
IR5	23-24-JUN-14	Report Writing and Inventory Management	Shahjoy District Center	14/0/14	DGO staff (12) and DSWs (2)
IR1	24-MAY-14	CF 5 A Selecting Solutions for sources of instability	Shahjoy District Center	26/0/26	DDA, CDC
IR1	25-MAY-14	CF 5 B Selecting Solutions for sources of instability	Shahjoy District Center	26/0/26	DDA, CDC
IR4	28-MAY-14	T2: Grants Implementation Training	Shahjoy	4/0/4	CDC
Tarnak Wa Jaldak, Zabul					
IR1	21-APR-14	Stability Technical Assistance Sessions I	Tarnak Wa Jaldak District Center	18/0/18	DDA,CDC
IR5	26-27-APR-14	Project Management	Tarnak Wa Jaldak District Center	16/0/16	DDA members (14) and DSWs (2)

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR5	28-29-APR-14	Time Management, Conflict Resolution and Decision Making	Tarnak Wa Jaldak District Center	18/0/18	DG and DGO staff (16) and DSW(2)
IR1	03-MAY-14	Stability Technical Assistance Sessions 2	Tarnak Wa Jaldak District Center	26/0/26	DDA,CDC and PGO/DGO
IR1	06-MAY-14	Stability Technical Assistance Sessions 3	Tarnak Wa Jaldak District Center	27/0/27	DDA,CDC and PGO/DGO
IR3	17-MAY-14	Module 1: Intro to Communications	Subat Office Training Hall	15/0/15	District Governor's Office, District Line Offices
IR3	18-MAY-14	Module 2: Internal / External Communications Module 3: Public Relations	Subat Office Training Hall	16/0/16	District Governor's Office, District Line Offices
IR4	19-MAY-14	T2: Grants Implementation Training	Tarnak Wa Jaldak	8/0/8	CDC
IR1	24-MAY-14	CF 3 Limitations and Capabilities	Tarnak Wa Jaldak District Center	20/0/20	DDA,CDC
IR1	25-MAY-14	CF 4 A Identifying Strengths and sources on instability	Tarnak Wa Jaldak District Center	19/0/19	DDA,CDC
IR1	26-MAY-14	CF 4 B Identifying Strengths and sources on instability	Tarnak Wa Jaldak District Center	19/0/19	DDA,CDC
IR1	27-MAY-14	CF 5 A Selecting Solutions for sources of instability	Tarnak Wa Jaldak District Center	18/0/18	DDA,CDC
IR1	28-MAY-14	CF 5 B Selecting Solutions for sources of instability	Tarnak Wa Jaldak District Center	18/0/18	DDA,CDC
IR5	02-03-JUN-14	Managing Meetings and Standard Filing	Tarnak Wa Jaldak District Center	15/0/15	DGO staff (13) and DSWs (2)
Qalat, Zabul					
IR4	14-APR-14	T2: Grants Implementation Training	Qalat	4/0/4	CDC
IR4	15-APR-14	T2: Grants Implementation Training	Qalat	4/0/4	CDC
IR4	16-APR-14	T2: Grants Implementation Training	Qalat	4/0/4	CDC
IR1	23-APR-14	Stability Technical Assistance Sessions I	Qalat District Center	23/0/23	DDA,CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR4	26-APR-14	T2: Grants Implementation Training	Qalat	4/0/4	CDC
IR4	5-MAY-14	T2: Grants Implementation Training	Qalat	4/0/4	CDC
IR5	05-06-MAY-14	Project Monitoring, Evaluation and Reporting	Zabul Subat Office	20/0/20	DDA members (18), DSWs (2)
IR1	07-MAY-14	Stability Technical Assistance Sessions 2	Qalat District Center	29/0/29	DDA,CDC and PGO/DGO
IR1	10-MAY-14	Stability Technical Assistance Sessions 3	Qalat District Center	29/0/29	DDA,CDC and PGO/DGO
IR4	19-MAY-14	T2: Grants Implementation Training	Qalat	4/0/4	CDC
IR4	25-MAY-14	T2: Grants Implementation Training	Qalat	4/0/4	CDC
IR4	28-MAY-14	T2: Grants Implementation Training	Qalat	4/0/4	CDC
IR3	02-JUN-14	Module 1: Intro to Communications	Subat PMU Office Training Hall	0/10/10	WAC Members
IR3	03-JUN-14	Module 2: Int/Ext Communications	Subat PMU Office Training Hall	0/10/10	WAC Members
IR3	04-JUN-14	Module 3: Media Relations	Subat PMU Office Training Hall	0/10/10	WAC Members
IR5	07-08-JUN-14	Basic Procurement and Financial Management	Zabul Subat Office	16/0/16	DDA members (14) and DSWs (2)
PRRD, Zabul					
IR5	09-10-JUN-14	Basic Administration/Management and Leadership	PMU Zabul Office Training Hall	26/0/26	PRRD (8), Agriculture (3), Public Health (2), Justice (3), Education (2), Social Affairs (2), Environmental (2), Refugees Dept. (1), Sectorial (1) and DSWs (2)

Participants:	CDC Community Development Council	DGO District Governor's Office
	DCC District Community Council	DSW District Social Worker (of PRRD)
	DDA District Development Assembly	PE Provincial Entity
	DE District Entity	PRRD Provincial Reconstruction and Rural Development
	DG District Governor	SAO Social Affairs Officer (of PRRD)
	WAC Women Advisory Committee	

ANNEX C: STATUS AND ACTIVITY OF MRRD DISTRICT SOCIAL WORKERS (DSW) IN THE PROGRAM DISTRICTS

District	DSW Name & Type government or contractor	MRRD & Subat CBU District Social Worker Induction Training	Stability Technical Assistant Sessions / STAS Forum and Stability trend reporting meeting	Governance & Stability Training (SOI & SAM)	Community Forum Participation Status	Remarks
Helmand Districts						
Bost	Sharifullah (c)	Completed	JUNE 2014 Participated	AUG 2014	Was not present and did not participate	CFs are finished
Bost	Mir Hamza (c)	Completed	JUNE 2014 Participated	AUG 2014	Was not present and did not participate	CFs are finished
Garmser	Allauddin (g)	Did Not Attend	JUNE 2014 Participated	Completed 2013	Sometimes present but unwilling to participate	CFs are finished
Garmser	Saifuddin (g)	Did Not Attend	JUNE 2014 Participated	Completed 2013	Sometimes present but unwilling to participate	CFs are finished
Nad Ali	Faizullah (g)	Completed	JUNE 2014 Participated	Completed 2013	Always present and participated willingly	CFs are finished
Nad Ali	Noor Ahmad (g)	Completed	JUNE 2014 Participated	AUG 2014	Was not present and did not participate	CFs are finished
Nad Ali	Niamatullah (g)	Completed	JUNE 2014 Participated	AUG 2014	Was not present and did not participate	CFs are finished
Nahri Sarraj	Naqibullah (g)	Did Not Attend	JUNE 2014 Not Present	Attended 1 st day of TOT then departed	Was not present and did not participate	CFs are finished
Nahri Sarraj	Zulmai (g)	Completed	JUNE 2014 Participated	AUG 2014	Not present and not participating	CFs are finished
Kandahar Districts						

District	DSW Name & Type government or contractor	MRRD & Subat CBU District Social Worker Induction Training	Stability Technical Assistant Sessions / STAS Forum and Stability trend reporting meeting	Governance & Stability Training (SOI & SAM)	Community Forum Participation Status	Remarks
Daman	Ahmadullah (g)	Completed	JUNE 2014 Not Present	Declined invitation to attend TOT	Present but unwilling to participate	CFs are finished
Daman	Noor Ahmad (c)	Newly Hired	JUNE 2014 Not Present	AUG 2014	NA	CFs are finished
Arghandab	Azizullah (g)	Completed	JUNE 2014 Not Present	Declined invitation to attend TOT	Present but unwilling to participate	CFs are finished
Arghandab	Noor Mohammad (g)	Completed	JUNE 2014 participated	Declined invitation to attend TOT	Present but unwilling to participate	CFs are finished
Nimroz Districts						
Zaranj	Abdul Hanan (g)	Completed	JUNE 2014 Not Present	AUG 2014	Sometimes present and sometimes participated	CFs are finished
Zaranj	Fazul Ahmad (g)	Completed	JUNE 2014 Not Present	AUG 2014	Sometimes present and sometimes participated	CFs are finished
Kang	Raza Khan (c)	Completed	JUNE 2014 participated	Completed 2013	Always present and participated willingly	CFs are finished
Kang	Ali Ahmad (c)	Completed	JUNE 2014 participated	AUG 2014	Always present and participated willingly	CFs are finished
Uruzgan Districts						
Tirin Kot	Ubaidullah Mukhalis (c)	Completed	JUNE 2014 participated	AUG 2014	NA	CFs are finished
Tirin Kot	Mohammad Rahim (c)	Completed	JUNE 2014 Not Present	AUG 2014	NA	CFs are finished

District	DSW Name & Type government or contractor	MRRD & Subat CBU District Social Worker Induction Training	Stability Technical Assistant Sessions / STAS Forum and Stability trend reporting meeting	Governance & Stability Training (SOI & SAM)	Community Forum Participation Status	Remarks
Chora	Zabiullah Abid (c)	Completed	JUNE 2014 participated	AUG 2014	NA	CFs are finished
Chora	Sayed Wali (c)	Completed	JUNE 2014 participated	AUG 2014	NA	CFs are finished
Dihrawud	Sat Mohammad (c)	Completed	JUNE 2014 Not Present	AUG 2014	NA	CFs are finished
Dihrawud	Boor Jan (c)	Completed	JUNE 2014 Not Present	AUG 2014	NA	CFs are finished
Zabul Districts						
Qalat	Shamsulhadi (c)	Completed	JUNE 2014 participated	Completed 2013	Always present and participated willingly	CFs are finished
Qalat	Zubair Ahmad (c)	Completed	JUNE 2014 Not Present	Completed 2013	NA	Transferred to HR Department in Q313
Tarnak Wa Jaldak	Esa /Issa Mohammad (c)	Completed	JUNE 2014 participated	AUG 2014	NA	CFs are finished
Tarnak Wa Jaldak	Ehsanullah (c)	Completed	JUNE 2014 Participated	AUG 2014	NA	CFs are finished
Shahjoy	Abdul Mateen (g)	Completed	JUNE 2014 participated	Completed 2013	Always present and participated willingly	Participated fully
Shahjoy	Ghulam Mohammad (c)	Completed	JUNE 2014 participated	AUG 2014	NA	CFs are finished

ANNEX D: BASELINE RESULTS IN THE PROGRAM PROVINCES/DISTRICTS¹⁵

District Perception Indicator Baselines

District	Indicator 1: Percentage change in the proportion of district residents who report increased confidence in their local government	Indicator 2: Percentage change in the proportion of Afghans reporting that their local areas has become more secure	Indicator 3: Number of SIKA districts demonstrating improvement on the stability trend. Condition B: The Afghan people are able to plan for their future	Indicator 4: Number of SIKA districts demonstrating improvement on the stability trend. Condition D: ANSF has control of force and is able to enforce security	Indicator 8: Percentage of population in targeted districts reporting improvement in the delivery of Government Services	Indicator 3.5 ¹⁶ : Percentage change in the proportion of residents reporting to receive information of services provided by Provincial and District Governments	Indicator 3.6: Percentage change in the proportion of district residents reporting that DEs listen to the needs of the population
Daman	65%	44%	54%	50%	48%	50%	62%
Arghandab	67%	51%	55%	41%	37%	58%	65%
Bost	76%	75%	69%	71%	66%	82%	80%
Garmser	87%	80%	83%	68%	75%	76%	87%
Nad Ali	84%	83%	81%	48%	84%	87%	87%
Nahri Sarraj	89%	82%	81%	71%	73%	72%	87%
Tirin Kot	67%	62%	62%	63%	57%	81%	66%
Chora	77%	68%	67%	56%	72%	73%	79%
Dihrawud	82%	76%	71%	64%	67%	58%	84%
Qalat	48%	41%	45%	38%	44%	75%	53%
Tarnak Wa Jaldak	46%	43%	44%	66%	41%	48%	42%
Shahjoy	39%	31%	34%	28%	29%	66%	45%
Zaranj	63%	56%	61%	92%	64%	14%	62%
Kang	67%	52%	55%	78%	56%	29%	66%

¹⁵ These values have been updated to reflect Wave III Analysis from MISTI. They are final. Earlier baselines were preliminary values only.

¹⁶ Indicator 3.5 was calculated through analysts of MISTI data. ATR was used previously, but due to variance in their results from the MISTI data, the latter has been included in this quarterly in order to ensure consistent analysis and tracking of program indicator values.

Provincial Perception Indicator Baselines

Province	Indicator 1: Percentage change in the proportion of district residents who report increased confidence in their local government	Indicator 2: Percentage change in the proportion of Afghans reporting that their local areas has become more secure	Indicator 3: Number of SIKA districts demonstrating improvement on the stability trend. Condition B: The Afghan people are able to plan for their future	Indicator 4: Number of SIKA districts demonstrating improvement on the stability trend. Condition D: ANSF has control of force and is able to enforce security	Indicator 8: Percentage of population in targeted districts reporting improvement in the delivery of Government Services	Indicator 3.5: Percentage change in the proportion of residents reporting to receive information of services provided by Provincial and District Governments	Indicator 3.6: Percentage change in the proportion of district residents reporting that DEs listen to the needs of the population
Kandahar	66%	48%	55%	44%	41%	55%	64%
Hilmand	84%	80%	78%	65%	74%	72%	85%
Uruzgan	74%	67%	66%	62%	63%	66%	74%
Zabul	43%	36%	39%	37%	36%	79%	47%
Nimroz	64%	55%	59%	88%	62%	18%	63%

Preliminary South Region Perception Indicator Baselines

South Region	Indicator 1: Percentage change in the proportion of district residents who report increased confidence in their local government	Indicator 2: Percentage change in the proportion of Afghans reporting that their local areas has become more secure	Indicator 3: Number of SIKA districts demonstrating improvement on the stability trend. Condition B: The Afghan people are able to plan for their future	Indicator 4: Number of SIKA districts demonstrating improvement on the stability trend. Condition D: ANSF has control of force and is able to enforce security	Indicator 8: Percentage of population in targeted districts reporting improvement in the delivery of Government Services	Indicator 3.5: Percentage change in the proportion of residents reporting to receive information of services provided by Provincial and District Governments	Indicator 3.6: Percentage change in the proportion of district residents reporting that DEs listen to the needs of the population
South Region	73%	66%	66%	61%	62%	68%	74%

ANNEX E: MEDIA ACTIVITIES

Media Activities Implemented this Quarter – Town Hall Events

Date	Province and District	Activity	Radio/TV, News Agency	Participating PE/DE or Interviewee
29-APR-14	Kandahar Daman	Town Hall Event – Grants Status Reports and Announcements	RTA, Hewad radio & TV, Gardab Daily	Mohammad Zahir, Acting DG; Mohammad Ewaz, PPRD representative; H. Sultan Mohammad, DDA Head; Haji Mohammad Akbar, Grantee; Haji Noor Mohammad, Grantee; and 4 others
07-MAY-14	Kandahar Arghandab	Town Hall Event – Grants Status Reports and Announcements	RTA, Gardab Daily	District Governor DDA Chairman PRRD Representative
22-APR-14	Hilmand Nahri Sarraj	Town Hall – Awarding of CF Certificates	Sabawoon, RTA radio and TV	Audio clips: Mohammad Akbar, Dep DG; Bahlol Khan DCC Chairman; Malim Abdul Khaliq-Deputy Chair DCC; Mirza Khan-DDA Secretary Interviews with: Sardar Mohammad, CDC member; Hajji Sultan Shah, CDC Chairman; Khan Agha, CDC Member
27-MAY-14	Hilmand Bost	Town Hall Event for WAC – Awarding of Certificates	Sabawoon radio and TV	Speakers - IDLG PMU Head DoWA Director
28-JUN-14	Uruzgan Tirin Kot	Town Hall Event for WAC – Awarding of Certificates	RTA	Gul Andami, Tirin Kot Chairman WAC
14-APR-14	Zabul Qalat	Town Hall Event for WAC – Awarding of Certificates	RTA	Sadiqa Jalali, DOWA Director
21-MAY-14	Zabul Tarnak Wa Jaldak	Town Hall Event – Grants Status Reports and Announcements	Direct engagement	Speakers: DG, PRRD Director, Education District Director, CDC grantees
23-JUN-14	Qalat, Zabul	Town Hall Event – Grants Status Reports and Announcements	Direct engagement	Speakers: Mohammad Qasam Popal, PRRD Director; Shah Rasool, SSD Rep.; and Abdul Ali, DDA Chairman
25-JUN-14	Shahjoy, Zabul	Town Hall Event – Grants Status Reports and Announcements	Direct engagement	Remarks delivered by DG Shahjoy Malak Ali Mohammad, DSW Abdul Mateen, and Ismail Habib Akhundzada, Shahjoy CDC Head

Media Activities Implemented this Quarter – Broadcast news and interviews

Date	Province and District	Event or Activity	TV or Radio Stations	Participating PE/DE or Interviewee
01-APR-14	Hilmand Bost	Opening rites of grants projects in Bost (SSHMB0164 and SSHMB0169).	TV Ariana, Shamshad, RTA, Sabawoon, and Azadi Radio, Thunder News Agency	Mohammad Omar Qani, PRRD Director Haji Karma Khan, CDC Chairman
8-APR-14	Uruzgan Tirin Kot	Grants Awards Orientation SSZUTK049 rehabilitation protection wall	RTA	Haji Malik Mohammad Wali, Tirin Kot DDA Chairman Haji Malik Bor Jan, Tailany CDC Chairman
10-APR-14	Nimroz Kang	PRRD-DE Meeting	RTA	Ghulam Nabi, Kang DDA Chairman
13-APR-14	Nimroz	Press Conference	RTA, Sada-e-Dost	Deputy Provincial Governor and PRRD Director
14-APR-14	Kandahar Arghandab	Project visit Durahi SSKDAG045	Radio Killid	Haji Mohammad, DDA Chairman
14-APR-14	Uruzgan Chora	CB workshops	RTA	DG Gulam Saddiq Khan and Naiz Mohammad, Legal Advisor
15-APR-14	Hilmand Bost	Grantees' Orientation and Awards, SSHMB0149, SSHMB0161, SSHMB0145 SSHMB0181	Radio Sabawoon and Hilmand Radio	Abdul ahad, Sayd Gul Ahmad, Malak Gulzar – CDC Chairmen
20-APR-14	Kandahar Arghandab	News/interviews grants beneficiaries (SSKDAG030)	Radio Killid	Khairullah and unnamed residents of Maranjan village
22-APR-14	PRRD Nimroz	IR3 Training for PEs	RTA Nimroz	Amina Hakimi, DoWA Director
23-APR-14	PRRD Nimroz	IR3 Training for PEs	RTA Nimroz	Karim Rasooli, CO of DoE Rahima Dashti, DoWA Officer
24-APR-14	Nimroz Kang	PRRD-DE Meeting	RTA Nimroz	Ghulam Nabi Kang DDA Chairman

Date	Province and District	Event or Activity	TV or Radio Stations	Participating PE/DE or Interviewee
26-APR-14	Kandahar Arghandab	Site visit and interviews SSKDM003, SSKDM016	Radio Killid	Malak Atta Jan, Haji Mohammad Qazam, Rozi Mohammad, Haji Mohammad Akbar and a unnamed villager
29-APR-14	Nimroz Zaranj	PE-DE Meeting	RTA	Engr. Kahlil Rahman, PRRD Director
01-MAY-14	Tirin Kot Uruzgan	Grants beneficiaries interviews SSUZTK050	RTA	Malak Mohammad Mali, TK DDA Chair Malak Sadar Wali – CDC Grantee Chair
03-MAY-14	Qalat Zabul	PE-DE Meeting	RTA	PRRD Director DoLSMD Director
04-MAY-14	Garmser, Hilmand	Opening Ceremony of the grants project SSHMGA243	Sabawoon, RTA, Shamshad International Television, Thunder News Agency	Masood Ahmad Bakhtoor, Deputy Provincial Governor; Jan Gul Khan, Sector Services Director; Eng. Said Ali, Head of PRRD Programs; Sadiqi, Attorney Director; and, Ayub Omar Omari, District Governor.
07-MAY-14	Dihrawud Uruzgan	STAS Forum	RTA	Mohammad Umar –Teacher Training Center Director Nasser Khan – District Agriculture Director
11-MAY-14	Tirin Kot Uruzgan	STAS Forum	RTA	Haji Abdul bari Khan, DDA Member Amhad Jan, Police Officer
12-MAY-14	Bost Hilmand	PE-DE Meeting	Bost Radio	DoPH Director
12-MAY-14	Zaranj Nimroz	Access to GiROA Services Workshop	RTA	Mrs. Qandi Gul, DDA Member Haji Mohammod Rasool Noorzai, CDC Member
13-MAY-14	Zaranj Nimroz	Access to GiROA Services Workshop	Sada-e-Sistan and RTA	Rahima Dashti, DoWA Officer Abdul Basir Bina, DoPW Communications Officer
18-MAY-14	Zaranj Nimroz	Access to GiROA Services Workshop	Sada-e-Sistan and RTA	Haji Mohammad Azam, DoIC Officer HajiGulzar, CDC Member
19-MAY-14	Chora Uruzgan	CB Training for DGOs	RTA	Haji Abdul Malik, DG Momen, District Education Director

Date	Province and District	Event or Activity	TV or Radio Stations	Participating PE/DE or Interviewee
25-MAY-14	Zaranj Nimroz	Opening Rites of the first Zaranj grants project SSNMZA430	RTA Sada-e-Sistan	PRRD Director Wali Mohammad - DDA Member
28-MAY-14	Qalat Zabul	PE-DE Meeting	RTA	PRRD Director TWJ DDA Deputy Chairman
01-JUN-14	Kang, Nimroz	IR3 Communication & Outreach Training	RTA TV and Sada-e-Sistan Radio	Abdul Karim, Kang DDA Secretary; and, Dashti Mostafa and Naz BiBi, CDC members
02-JUN-14	Bost, Hilmand	IR I STAS Forum	RTA and Bost Radio	Abdul Ali Sarwari and Mohammad Nabi, Bost CDC Members
07-JUN-14	Zaranj Nimroz	Grants opening ceremony SSNMZA424	RTA	Haji Sarwer, General Manager of PRRD Social Affairs; and Mohammad Javed, Zaranj CDC Deputy Chairman
09-JUN-14	Kang, Nimroz	Grants opening ceremony SSNMKA387	RTA TV	Haji Jumma Khan, Kang DG; and, Abdul Hadi Bedar, Education Dept Representative
09-JUN-14	Tirin Kot, Uruzgan	2 nd Milestone SSUZTK050	RTA Radio	Haji Tar Jan and Habibullah, project laborers
18-JUN-14	Dihrawud, Uruzgan	Communication and Outreach Training	Dihrawud Zhag Radio	Umar Khan, Manager of Teacher Training Department; and, Sarwor Khan, Communication Manager of Dihrawud District
22-JUN-14	Zaranj, Nimroz	Grants opening ceremony SSNMZA423	RTA	Abdullah Towfiq Alhaj, district resident
24-JUN-14	Bost Hilmand	PE-DE Meeting	Bost and Sabawoon radio TV	Education Director, Hilmand
26-JUN-14	Qalat, Zabul	Interviews after Live Performance -I in Sheikmati High School	Sheikmati Radio, Yawali Radio and Ariana TV	Teacher Hewal Mal and students Mohammad Jalil, Hujatullah Mukhis, Abdul Wali Zahin, and Mohammad Gul
27-JUN-14	Bost, Hilmand	Interviews after Live Performance-I in Babai Melat Park	RTA, Sabawoon and Bost Radio	Mohammad Daud, businessman; Agha Khan, university student; and Abdul Wali, shopkeeper.

Media Activities Implemented this Quarter – Poster Designs

Date	Province	Poster Design Message	Distribution
09-APR-14	Nimroz	“Development plans are based on local priorities and citizen input”	Districts and Directorates
09-APR-14	Zabul	“MRRD includes citizens in the development process”	Districts and Directorates
12-APR-14	Kandahar	“Local citizens need to take responsibility to improve their communities”	Districts and Directorates
10-JUN-14	Kandahar	“Stability and development will be achieved through good governance and project transparency”	Districts and Directorates
10-JUN-14	Nimroz	“MRRD includes the citizens in the development process”	Districts and Directorates
17-JUN-14	Zabul	“Local citizens need to support the development in their local communities and be accountable of the projects operating in their areas”	Districts and Directorates

Media Activities Implemented this Quarter – Photo News/Press Releases/Web News

Date	Province	Press Release Title	Media Outlet
20-APR-14	Kandahar	Masonry Wall Community Project Completed in Daman	KMIC
30-APR-14	Kandahar	Community Projects Completed in Daman	Gardab Daily
30-APR-14	Kandahar	Community Projects Completed in Daman	RTA Website
08-MAY-14	Kandahar	12 Community Projects Completed in Arghandab	Gardab Daily
08-MAY-14	Kandahar	12 Community Projects Completed in Arghandab	RTA Website

Media Activities Implemented this Quarter – Radio Program

Date	Show No.	Theme/Radio Drama	Panelists	No of Calls Received
18-JUN-14 Live Broadcast 20-JUN-14 Repeat Broadcast	1	PRRD – what it does and why its work is important What can I do to participate in rural development?	Farid Ahmad, PRRD Program Manager; Haji Khudai Dad, DDA Chairman; Qadi Gul, WAC Member; and, Asaif Rasuli, NSP Officer	0
25-JUN-14 Live Broadcast 27-JUN-14 Repeat Broadcast	2	What is NSP doing in my community? What is the difference between CDCs and DDAs?	Farid Ahmad, PRRD Program Manager; and, Mohammad Nader, NSP beneficiary.	4

Media Activities Implemented this Quarter – Mobile Theater Live Performance

Date	Province/District	Performance No.	Location	Audience
26-JUN-14	Qalat, Zabul	1	Sheikmati High School, Qalat	Teachers and students
27-JUN-14	Bost, Hilmand	1	Babai Melat Public Park	Male adults, children, families

ANNEX F: STATUS TRACKER FOR KEY PROGRAM TASKS

Task	Kandahar							Hilmand				Uruzgan			Zabul			Nimroz					
	Daman	Arghandab	Ghorak	Panjwayl	Shah Wali Kot	Zhari	Kandahar Provi	Bost	Garmser	Nad Ali	Nahrt Sarraj	Hilmand Provi	Tirin Kot	Chora	Dihrawud	Uruzgan Provi	Qalat	Shahjoy	Tamak Wa Jak	Zabul Province	Zaranj	Kang	Nimroz Provi
Governance and Stability Project Cycle	Program Orientation	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Governance and Stability Community Forums	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Governance and Stability Community Forums (Women)		✓					✓					✓				✓						
	Stability Technical Assistance Sessions (STAS)	✓	✓					✓	✓	✓	○		✓	✓	✓		✓	✓	✓		✓	✓	
	Workshop: Grantee Training	✓	✓					✓	✓	✓	○		✓	✓	✓		✓	✓	✓		○	○	
	Governance and Stability Grant Projects	✓	✓					✓	✓	✓	○		✓	✓	○		✓	✓	✓		○	○	
Access to GIROA Services	Workshop: Service Reporting for Provincial Directorates						✓					✓				✓				✓		✓	
	Service Report Publication: Booklet or Poster						✓					✓				✓				✓		✓	
	Workshop: Access to GIROA Services for District Entities	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Service Directorates Contact List Prepared and Distributed	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Women's Service Information Fairs						✓					✓				○				○			○
	District Services Information Fair	✓	✓					○	○	○	○		○	○	○		○	○	○		○	○	
Publicity, Communications and Outreach	Communications and Outreach Strategy	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Radio Call-in Program "Our Village, Our Hopes"						✓					✓				✓				✓		✓	
	Community Theater Performance											✓								✓			○
	Radio Drama Broadcast						✓					✓			✓	✓		✓	✓	✓			○
	Workshop: Communications and Outreach	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Radio or TV News and Interviews	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	District Town Hall Meetings	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	PRRD Posters Distributed	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Capacity Building Initiative	Capacity Assessment and Report	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Capacity Building Plan	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Workshop: DDA Skills (various topics)	✓	✓	✓	✓	✓	✓	✓	○	○	✓		✓	✓	✓		✓	✓	✓		○	○	
	Workshop: DGO Skills (various topics)	✓	✓						○	○	○		✓	✓	✓			✓	✓		○	○	
	Workshop: Provincial Entities Skills (various topics)						✓					✓				✓				✓			○
	PRRD District Social Worker Hired	✓						✓		✓	✓		✓	✓	✓		✓	✓	✓			✓	
	Workshop: Training for PRRD District Social Workers	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
M&E	Perception Survey: Baseline	✓	✓					✓	✓	○	○		✓	✓	○		✓	✓	✓		✓	✓	
	Perception Survey: Follow-up	✓	✓					✓	✓	○	○		✓	✓	✓		✓	✓	✓		○	○	

ANNEX G: GRANT PIPELINE SUMMARY

Grants Pipeline Summary Report-JUN 14

Pre-Award Cycle													
DISTRICT	Under Development		GRC Process				USAID Approval to Award				USAID Vetting Process		TOTALS
	No. of Grants	Project Contribution	Pending GRC Approval		Approved by GRC		Pending USAID Approval		Fully Approved		Pending Vetting		No. of Grants
			No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	
Daman	15	\$683,798	0	\$0	1	\$2,310	0	\$0	0	\$0	3	\$136,074	19
Arghandab	10	\$256,836	0	\$0	3	\$67,457	0	\$0	4	\$143,827	1	\$27,833	18
Qalat	4	\$134,499	0	\$0	7	\$263,024	0	\$0	1	\$22,800	0	\$0	12
Tarnak Wa Jaldak	3	\$86,287	0	\$0	2	\$40,810	0	\$0	1	\$7,737	1	\$30,363	7
Shahjoy	7	\$199,134	0	\$0	4	\$106,145	0	\$0	2	\$106,800	0	\$0	13
Tirin Kot	9	\$264,854	0	\$0	6	\$270,613	0	\$0	9	\$607,253	7	\$486,480	31
Chora	5	\$193,410	0	\$0	3	\$40,822	0	\$0	3	\$92,707	11	\$346,475	22
Dihrawud	16	\$906,355	0	\$0	8	\$224,645	0	\$0	0	\$0	7	\$247,225	31
Bost	7	\$112,855	0	\$0	1	\$18,595	0	\$0	4	\$67,166	5	\$133,677	17
Garmser	3	\$82,764	0	\$0	3	\$170,224	0	\$0	19	\$804,649	3	\$40,676	28
Nahri Sarraj	9	\$111,513	0	\$0	12	\$290,563	0	\$0	4	\$45,539	6	\$111,636	31
Nad Ali	0	\$0	0	\$0	3	\$103,536	0	\$0	3	\$78,597	15	\$400,919	21
Zaranj	2	\$30,027	0	\$0	3	\$103,548	0	\$0	1	\$47,146	13	\$768,826	19
Kang	1	\$9,711	0	\$0	6	\$125,847	0	\$0	2	\$28,897	6	\$250,661	15
Grand Total	91	\$3,072,043	0	\$0	62	\$1,828,140	0	\$0	53	\$2,052,118	78	\$2,980,845	284

*dollar amount should reflect SIKAsouth project contribution only

Post Award Implementation Cycle													
DISTRICT	Award and Implementation					TOTALS			DISTRICT	Total			
	Awarded	Ongoing	Completed	Closed				No. of Grants		Project Contribution			
Daman	2	\$89,312	10	\$451,012	1	\$54,798	5	\$229,412	16	\$824,535	Daman	35	\$1,646,716
Arghandab	3	\$127,176	6	\$218,763	13	\$309,845	10	\$166,199	29	\$821,982	Arghandab	47	\$1,317,934
Qalat	3	\$124,330	5	\$135,540	4	\$0	0	\$0	9	\$259,870	Qalat	21	\$680,193
Tarnak Wa Jaldak	5	\$79,133	3	\$62,443	5	\$69,230	0	\$0	8	\$210,807	Tarnak Wa Jaldak	15	\$376,004
Shahjoy	7	\$275,115	0	\$0	0	\$0	0	\$0	0	\$275,115	Shahjoy	13	\$686,194
Tirin Kot	6	\$345,274	3	\$143,285	0	\$0	0	\$0	3	\$488,559	Tirin Kot	34	\$2,117,759
Chora	5	\$91,884	10	\$165,128	1	\$0	0	\$0	11	\$257,012	Chora	33	\$930,426
Dihrawud	0	\$0	2	\$37,579	0	\$0	0	\$0	2	\$37,579	Dihrawud	33	\$1,415,803
Bost	1	\$16,442	14	\$238,355	0	\$0	0	\$0	14	\$254,797	Bost	31	\$587,090
Garmser	5	\$196,316	1	\$202,517	0	\$0	0	\$0	1	\$398,833	Garmser	29	\$1,497,147
Nahri Sarraj	3	\$33,938	0	\$0	0	\$0	0	\$0	0	\$33,938	Nahri Sarraj	31	\$593,190
Nad Ali	3	\$37,753	0	\$0	0	\$0	0	\$0	0	\$37,753	Nad Ali	21	\$620,805
Zaranj	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	Zaranj	19	\$949,547
Kang	1	\$20,409	0	\$0	0	\$0	0	\$0	0	\$20,409	Kang	15	\$435,525
Grand Total	44	\$1,437,082	54	\$1,654,622	24	\$433,873	15	\$395,612	93	\$3,921,189	Grand Total	377	\$13,854,334