

CLASSIFICATION  
**PROJECT EVALUATION SUMMARY (PES) -- PART I**

Report Symbol U-44

1. PROJECT TITLE <b>Health Systems Vitalization</b>			2. PROJECT NUMBER <b>519-0291</b>	3. MISSION/AID/W OFFICE <b>El Salvador</b>
4. EVALUATION NUMBER (Enter the number maintained by the reporting unit e.g., Country or AID/W Administrative Code, Fiscal Year, Serial No. beginning with No. 1 each FY) <b>85-5</b>			<input checked="" type="checkbox"/> REGULAR EVALUATION <input type="checkbox"/> SPECIAL EVALUATION	
5. KEY PROJECT IMPLEMENTATION DATES		6. ESTIMATED PROJECT FUNDING		7. PERIOD COVERED BY EVALUATION
A. First PRO-AG or Equivalent FY <b>83</b>	B. Final Obligation Expected FY <b>85</b>	C. Final Input Delivery FY <b>86</b>	A. Total <b>55.9 million</b>	From (month/yr.) <b>July 1984</b>
			B. U.S. <b>35.6 million</b>	To (month/yr.) <b>June 1985</b>
Date of Evaluation Review: <b>September 1985</b>				

8. ACTION DECISIONS APPROVED BY MISSION OR AID/W OFFICE DIRECTOR		
A. List decisions and/or unresolved issues; cite those items needing further study. (NOTE: Mission decisions which anticipate AID/W or regional office action should specify type of document, e.g., program, SPAR, PIO, which will present detailed request.)	B. NAME OF OFFICER RESPONSIBLE FOR ACTION	C. DATE ACTION TO BE COMPLETED
<p>1. Technical Assistance is needed to continue the revitalization of the Salvadoran health infrastructure.</p> <p><u>Action:</u> Continue TA under Project Amendment.</p>	Proj. Manager, Mission Mgmt.	Sept. 85
<p>2. Primary care and prevention should become a major focus of future programs.</p> <p><u>Action:</u> 1) Include these elements in the new project. 2) Begin health policy dialogue with MOH/COES.</p>	Proj. Manager, Proj. Office, Mission Mgmt., MOH/COES	Sept. 86 completed
<p>3. Develop a national program in trauma management based on the recommendations of the national trauma study.</p> <p><u>Action:</u> Outside the scope of the current project. The National Trauma study review of trauma data, completed in October, does not support additional AID assistance in this area and no further AID activity is planned.</p>		
<p>4. Procurement emphasis should continue on those drugs, supplies and equipment that are absolutely essential.</p> <p><u>Action:</u> Continue to develop and refine criteria for selecting essential drugs and supplies.</p>	Proj. Manager Mission Mgmt., TA Team	Dec. 86

9. INVENTORY OF DOCUMENTS TO BE REVIEWED PER ABOVE DECISIONS			10. ALTERNATIVE DECISIONS ON FUTURE OF PROJECT		
<input type="checkbox"/> Project Paper	<input type="checkbox"/> Implementation Plan (e.g., CPI Network)	<input type="checkbox"/> Other (Specify) _____	A. <input type="checkbox"/> Continue Project Without Change		
<input checked="" type="checkbox"/> Financial Plan	<input type="checkbox"/> PIO/T	_____	B. <input type="checkbox"/> Change Project Design and/or		
<input type="checkbox"/> Logical Framework	<input type="checkbox"/> PIO/C	<input type="checkbox"/> Other (Specify) _____	<input checked="" type="checkbox"/> Change Implementation Plan		
<input checked="" type="checkbox"/> Project Agreement	<input type="checkbox"/> PIO/P	_____	C. <input type="checkbox"/> Discontinue Project		

11. PROJECT OFFICER AND HOST COUNTRY OR OTHER PARTNERING PARTICIPANTS AS APPROPRIATE (Name and Title)	12. Mission/AID/W Office Director Approval
<p>Patricia S. Gibson, DDIR HIRMA <i>Patricia S. Gibson</i></p> <p>R. L. de Vivero, DPRO</p> <p>D. Boyd, PR <i>D. Boyd</i></p>	<p>Signature: <i>R. Schuch</i></p> <p>Type Name: <b>Robin Gomez, Director</b></p> <p>Date: <b>9/16/86</b></p>

A. <u>Recommendation/Action</u>	B. <u>Name of Officer Responsible for Action</u>	C. <u>Date Action to be completed</u>
<p>5. Technical assistance should be provided to ensure that the management information systems are developed and implemented.</p> <p><u>Action:</u> MIS sub-programs for supply managements and health statistics are being developed and additional TA will be included in follow-on Health Project to complete the MIS.</p>	Proj. Manager TA Team, MOH counterparts, PAHO contributions	Dec. 86
<p>6. The MOH should prioritize pharmaceutical products to reflect first, second, third and fourth priorities.</p> <p><u>Action:</u> Completed. A Basic Drug list was officially submitted by the MOH on December 20, 1985 which prioritizes pharmaceutical products.</p>	Proj. Manager, TA, MOH counter- parts and PAHO inputs.	Dec. 85
<p>7. The MOH should implement an automated system to determine the quantities of drugs to be procured based on morbidity, average quantity per treatment and patients served.</p> <p><u>Action:</u> Project TA will develop this automated system.</p>	Proj. Manager TA Team, MOH	Dec.31/86
<p>8. The MOH should place adequately trained individuals in charge of warehouses, storage depots and pharmacies.</p> <p><u>Action:</u> TA Team to train supply management personnel at all levels. MOH has appointed 5 Regional Supply Managers to spearhead improvements.</p>	MOH, TA Team Proj. Manager	June 86
<p>9. The MOH should develop policies for the central warehouse and depots in regard to ordering and reordering pharmaceuticals.</p> <p><u>Action:</u> MOH and TA Team to develop systems and policies which maintain drug flow and availability within system.</p>	The MOH, Techni- cal Assistance, Proj. Manager	June 86
<p>10. Physician education should continue to place more emphasis on primary health care, prevention, outpatient care, nutrition, community education and trauma management.</p> <p><u>Action:</u> Largely outside the scope of current and planned projects, but will urge other donors to address this issue. Trauma training will be provided under the current project to physicians already in the health system.</p>		

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<p>11. El Salvador should develop a Rural Health Promotor Program (Promotores de Salud Rural) to be composed of volunteer health workers selected by their communities, trained and supported by the MOH and other cooperating agencies.</p> <p><u>Action:</u> The MOH already has developed a proposal for such a program, but it is outside the Scope of this project. Appropriate AID assistance to this program will be considered in the follow-on project 519-0308.</p> <p>12. An aggressive program of eliminating mosquito breeding areas should be continued and expanded in an effort to reduce the incidence of malaria in El Salvador.</p> <p><u>Action:</u> With PI480 funding, the first large source reduction project will begin in CY85; Regional Plans for further source reduction to be developed.</p>	<p>MOH, Proj. Manager Proj. Office, Mission Mgmt. Other donors</p> <p>MOH, TA Team. Proj. Manager, DPPO and Mission Management.</p>	<p>Dec. 86</p> <p>Sept. 86</p>
<p>PART II.</p> <p><u>SUMMARY COMMENT</u></p> <p>The overall quality of the individual evaluation reports was good to excellent and followed the Contract Scopes of Work very closely. The evaluation team made a series of recommendations throughout the lengthy report, but 12 key recommendations were made in an Executive Summary. In general, these recommendations and findings have been useful to project and Mission Management. However, four recommendations went beyond the scope of the Health Systems Vitalization Project. These were Recommendations No. 2, 3, 10 and 11 of the Project Evaluation Summary Report. Recommendations No. 2 and 11 will be carefully explored in the development of, and to the extent feasible adapted into the design of, the Health Systems Management project (519-0308) which is scheduled for authorization and funding in FY 1986. Recommendation No. 3 calling for a national program in trauma management was not supported by data from the Trauma Survey; since this activity is outside the scope of the project and has less relative importance and priority in health sector development, no further AID action on this recommendation is warranted. Recommendation No. 10 referred to emphasis within El Salvador's programs of basic physician education, which is clearly outside the scope of both the current and planned AID assistance to El Salvador. While important, physician education is peripheral to the key problems impeding both the delivery of primary health care services and improvements in health status which are weak management and inadequate resources to ensure necessary availability of drugs, vehicles, medical supplies, replacement equipment and spare parts to support health care delivery.</p>		

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<p>For these reasons the Mission does not accept this recommendation within the <del>Actions-to-be-Taken</del> framework.</p> <p>USAID, incorporating key recommendations and using data generated by the evaluation, developed a project amendment in August 1985 extending the life of the project by one year (to December 31, 1986) and providing additional funding for technical consultants, pharmaceuticals, medical supplies and equipment. This is aimed at more fully achieving the project purposes. A follow-up project, Health Systems Management, 519-0303, is being developed for FY1986 funding to further strengthen the supply management and services support systems developed under the 519-0291 project.</p> <p><u>LESSONS LEARNED</u></p> <p>The evaluation reports prepared by the Consultants have underscored the difficulty of assessing project impact on sector goal indicators within a two to three year period of project implementation.</p>		

EVALUATION COST DATA

USAID/El Salvador or Bureau/Officer \_\_\_\_\_

Form completed by J.A.Massey HR/HA 2/10/86  
Typed Name Office Date

1. No. and Title of Project/Activity: 519-0291 Health Systems Vitalization  
(or Title of Evaluation Report) Health Systems Vitalization Evaluation

2. Date of Evaluation Report: August 1985  
Date of PES (if different): September 1985

3. Mission Staff Person Days involved in this Evaluation (estimated):  
- Professional Staff 15 Person Days  
- Support Staff 30 Person Days

4. AID/W Direct-Hire or IPA TDY support funded by Mission (or office) for this evaluation:

<u>Name</u>	<u>Period of TDY (Person-Days)</u>	<u>Dollar Cost: (Travel, Per Diem, etc)</u>	<u>Source of Funds*</u>
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None

5. Contractor Support, if any, for this evaluation:\*\*

<u>Name of Contractor</u>	<u>Contract #</u>	<u>Dollar Amount of Contract</u>	<u>Source of Funds*</u>
University Research Corp. (IQC)	PDC-1406-I-08-4063-00	\$ 67,737	0291

\*Indicate Project Budget, PD&S, Mission O.E. or Central/Regional Bureau funds

\*\*IQC, RSSA, PASA, PSC, Purchase Order, Institutional Contract, Cooperative Agreement, etc.

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