

**Achievement of Market-Friendly Initiatives and Results Program
(AMIR 2.0 Program)**

Funded By U.S. Agency for International Development

**Results and Indicators Monitoring
and Other Research Assistance**

Final Report

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This report was prepared by Nicole Rhind, in collaboration with Chemonics International Inc., prime contractor to the U.S. Agency for International Development for the AMIR Program in Jordan.

Data Page

Name of Component: Financial Markets Development

Author: Nicole M. Rhind

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Service Offering: Capital Market Development

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Amman Stock Exchange (ASE)

Anti-Money Laundering

Capital Markets

Certified Financial Analyst (CFA)

Corporate Governance

Financial Advisor

Investment Manager

Jordan Securities Commission (JSC)

National Association of Securities Dealers (NASD)

Securities and Exchange Commission (SEC)

Securities Market Risk Management

Social Security Investment Unit (SSIU)

Abstract

The report summarizes the work completed by the consultant from July 9, 2003 through October 15, 2003. Work for various FMD projects was completed and general research assistance provided to assist the Initiative Leader in monitoring and reporting the progress of the FMD Initiative and its counterparts. The work can be categorized into three sections: organizational assistance in the establishment of an Investment Manager and Financial Advisor Training and Certification Program with technical assistance from the National Association of Security Dealers (NASD), management of the SEC Regional Capital Markets Training Program to be held in Amman, Jordan in December 2003, and drafting of press releases and other internal and external communication pieces.

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Executive Summary

The work completed by the consultant from July 9, 2003 through October 15, 2003 can be categorized into three sections: organizational assistance in the establishment of an Investment Manager and Financial Advisor Training and Certification Program with technical assistance from the National Association of Security Dealers (NASD), management of the SEC Regional Capital Markets Training Program to be held in Amman, Jordan in December 2003, and drafting of press releases and other internal and external communication pieces.

The NASD is working with the Jordan Securities Commission (JSC) to develop an Investment Manager and Financial Advisor Certification and Examination Program to provide Jordan's securities professionals with the extensive knowledge and market expertise they need to properly advise their retail and institutional clients. The consultant arranged for and accompanied the NASD executives to more than 15 meetings. These meetings gave the NASD consultants the opportunity to meet with more than 40 financial professionals and learn first-hand about the capital market environment in Jordan in order to tailor the certification program to the specific needs of Jordan's investment community.

During this time, the consultant began work on the management of the SEC Regional Capital Markets Training Program. This five-day training program will provide participants with an opportunity to draw upon the expertise and experience of the SEC. Topics will range from market oversight to disclosure and regulation issues to broker-dealer compliance issues, investor education and securities enforcement. The SEC has conducted this training program for the past four years in the Middle East. Last year's event, also held in Amman, attracted more than 90 participants from 12 countries. Work completed on this project include drafting a formal invitation, developing website content, producing a marketing brochure and writing an advertisement which was published in a regional business magazine.

The consultant drafted and finalized three press releases which were distributed to and published in the local media in order to educate about and generate interest in Jordan's capital markets. These press releases described the AMIR Program activities with Jordan's Social Security Investment Unit, the NASD and the Chartered Financial Analyst Program.

NASD and the Investment Manager and Financial Advisor Training and Certification Program

The consultant contacted more than 20 members of Jordan's financial community and informed them of the NASD and its role in helping establish an Investment Manager and Financial Advisor Training and Certification Program. The consultant arranged for and accompanied two NASD executives to more than 15 meetings. These meetings gave the NASD consultants the opportunity to meet with more than 40 financial professionals and learn first-hand about the capital market environment in Jordan in order to tailor the certification program to the specific needs of Jordan's investment community. Please see the Appendix for the complete meeting schedule.

SEC Regional Capital Markets Training Program

The consultant has worked closely with the SEC, the Jordan Securities Commission and the local design and printing firm in order to manage the upcoming regional training program. More than 150 participants from 12 countries are expected to attend this five-day training program. Various marketing and training materials have been developed including a promotional brochure, an advertisement printed in the Al Iktisad Wal A'mal (Business and Economy) magazine, a formal invitation, a registration form and website content. Samples of these items follow.

ADVERTISEMENT TEXT

**SEC Regional
Capital Markets Training Program**

Jordan Securities Commission in cooperation with the
United States Securities and Exchange Commission,
announces the

***SEC Regional Capital Markets Training Program
Amman, Jordan
December 7-11, 2003***

Join private and public sector financial leaders during this comprehensive training on developing and reforming capital markets, securities commissions, and other regulatory bodies in the Middle East.

The Speakers

Foremost experts from the United States Securities and Exchange Commission (SEC).

The Program

This five-day, intensive, technical program covers international best practices on issues including market oversight, corporate governance, insider trading, investor education, and securities enforcement.

Who Should Attend

The program is specifically tailored for officials and associates from Middle Eastern securities commissions, stock exchanges, capital market intermediaries, and financial institutions.

For more information, please contact:

Jordan Securities Commission

Taroub@jsc.gov.jo

www.jsc.gov.jo

The program is presented by the Jordan Securities Commission and the Securities and Exchange Commission, with support from the United States Agency for International Development/Jordan.

PROMOTIONAL BROCHURE TEXT

**SEC Regional
Capital Markets Training Program
December 7-11, 2003
Amman, Jordan**

COVER---3 logos across top, same design as other communications pieces for event

Take advantage of this unique opportunity to meet with the world's leading securities regulation experts and contribute to the success of capital market institutions in the Middle Eastern region.

PANEL 1

The Jordan Securities Commission and the U.S. Securities and Exchange Commission (SEC), with support from USAID/Jordan, are teaming up again to present a five-day comprehensive training program on developing, reforming, and securing the success of regional capital markets, securities commissions, and other regulatory bodies.

The SEC has conducted this training program for the past four years in the Middle East. Last year's event, also held in Amman, attracted more than 90 participants from 12 countries. This year's program has been expanded and will present both U.S. and IOSCO standards for securities regulation and will benefit both new and returning participants.

INSIDE SPREAD

Learn effective and efficient ways to implement globally accepted best practices in your institution from one of the world's most respected securities regulatory institutions.

New topics for 2003:

**Securities Market Risk Management
Corporate Governance
Anti-Money Laundering
Insider Trading**

Other key topics for 2003:

**SEC Organization
The U.S. Disclosure and Reporting Process
SEC Financial Reporting Standards
Registration, Regulation and Oversight of Stock Exchanges
Securities Industry Arbitration
SEC and Self-Regulatory Organization (SRO) Inspections of Market Participants**

**Investor Education
Securities Enforcement**

Who Should Attend

Chairmen, senior executives and officials from securities commissions, stock exchanges, and securities depositories, as well as officials from central banks, monetary authorities and financial services institutions.

U.S. Securities and Exchange Commission Overview

Established in 1934, the SEC is a civil law enforcement agency. Its primary mission is to protect investors and maintain the integrity of the U.S. securities markets. The SEC oversees key participants and institutions in the securities markets, including stock exchanges, broker-dealers, mutual funds, and investment advisors and is concerned primarily with promoting information disclosure, enforcing securities laws, and protecting investors. For more information about the SEC, please visit, www.sec.gov.

Speakers

Robert D. Strahota, Assistant Director, Office of International Affairs, Securities and Exchange Commission

Mr. Strahota has more than 30 years of experience in securities regulation. He served as SEC senior adviser to the Polish Securities Commission and was awarded an Officer's Cross for meritorious service. Mr. Strahota is also an adjunct professor at the Georgetown University Law Center where he teaches a graduate course on global securities markets.

Ester Saverson, Jr., Assistant Director, Office of International Affairs, Securities and Exchange Commission

Mr. Saverson has more than 20 years of experience with the SEC. During the past eight years, he has provided technical assistance and training to developing markets around the world including the former Soviet Union, Central and Eastern Europe, South America, Africa, and the Caribbean. Prior to this current position, Mr. Saverson worked in the SEC's Division of Market Regulation.

Participants will have the opportunity to meet individually with these and other visiting SEC professionals.

BACK PANEL

REGISTRATION

Please complete the registration form as soon as possible to ensure a space at this year's event.

FOR MORE INFORMATION

Please contact the Jordan Securities Commission

Taroub@jsc.gov.jo

www.jsc.gov.jo

3 LOGOS and Information—similar to back of last year’s program but different order and AID logo not AMIR

1. USAID LOGO and address underneath

2. JSC LOGO

P.O. Box 8802 Amman 11121 Jordan

Tel. (962-6) 5607171

Fax. (962-6) 5682615

www.jsc.gov.jo

3. SEC LOGO

450 Fifth Street, NW

Washington, D.C. 20549

Tel. (202) 942-7040

www.sec.gov

FORMAL INVITATION LETTER TEXT

**SEC Regional
Capital Markets Training Program**

Mr. XXXXXX
Title
Institution
Address
Address
Country

**SUBJECT: SEC Regional Capital Markets Training Program
December 7-11, 2003 Amman, Jordan**

Your Excellency or Dear Sir/Madam,

It gives me great pleasure to inform you of the second SEC Regional Capital Markets Training Program to be held December 7-11, 2003 in Amman, Jordan. The Jordan Securities Commission (JSC) and the United States Securities and Exchange Commission (SEC), with support from the United States Agency for International Development (USAID), are reuniting to host this prestigious training event.

This five-day training program will provide participants with an extraordinary opportunity to draw upon the expertise and experience of the SEC. Topics will range from market oversight to disclosure and regulation issues to broker-dealer compliance issues, investor education and securities enforcement.

Across our region, securities commissions officials, capital market executives, market participants and institutional investors are striving to increase efficiency, upgrade regulatory standards and training requirements and incorporate globally accepted best practices. The SEC program will be specifically tailored to the needs and requirements of officials and associates from Middle Eastern securities commissions, stock exchanges, capital market intermediaries and financial institutions. This would include officials from securities jurisdictions, Central Banks, investment banking firms, brokerages, accounting firms and other financial services companies. Attendance in this program will greatly assist in the development, reform and ultimate success of regional capital markets as well as securities commissions and other regulatory bodies.

Last year's event, also supported by USAID/Jordan, drew over 90 participants from more than 12 countries. The 2003 program intends to build upon the success of last year's event and will be beneficial for both new and returning participants. The program has been expanded to encompass sessions on risk management, corporate governance, insider trading and enforcement strategies. Participants will also have the opportunity to meet individually with the four visiting SEC professionals.

In addition, each country will be requested to provide a short country presentation highlighting their capital market development, risk management policies, and recent achievements. These presentations will give participants first-hand knowledge of the capital markets across the region and the opportunity to learn how to incorporate best practices. We will provide guidelines on the short country presentation following registration.

The 2003 SEC Regional Capital Market Training Program provides a unique opportunity for you and members of your country's institutions to participate in interactive, high-level discussions about securities regulatory policy and standards.

Please complete the attached registration form as soon as possible to ensure a space at this year's event. Should you have any questions, please do not hesitate to contact Ms. Taroub Daoud, Director, at the Jordan Securities Commission.

I look forward to welcoming you in Amman.

With kind regards,

Yours sincerely,

Dr. Bassam Saket
Executive Chairman

PRE-NOTIFICATION EMAIL TEXT

SEC Regional Capital Markets Training Program

The Jordan Securities Commission and the United States Securities and Exchange Commission (SEC), with support from the United States Agency for International Development (USAID), would like to inform you of the forthcoming SEC Regional Capital Markets Training Program to be held in Amman, Jordan, December 7-11, 2003. We anticipate a more extensive program that will benefit both new participants and those that have attended in previous years.

Four representatives from the SEC will conduct the comprehensive training program which is tailored to the specific needs and requirements of Middle Eastern securities commissions, stock exchanges and financial institutions

and will focus on implementing and adhering to globally-accepted best practices in order to further develop and reform regional capital markets, securities commissions and other regulatory bodies.

You will receive a formal invitation within the coming weeks. We look forward to your institution's participation in this special event.

For more information, please contact Ms. Taroub Daoud, Director, at the Jordan Securities Commission at 962-6-566-7400 or go to www.jsc.gov.jo.

WEBSITE INFORMATION TEXT

**SEC Regional Capital Markets Training
Program**

**SEC Regional Capital Markets Training Program
December 7-11, 2003
Amman, Jordan**

Join public and private financial sector leaders during this comprehensive training on developing, reforming and securing the success of regional capital markets, securities commissions and other regulatory bodies.

The Speakers

The Jordan Securities Commission, with support from the United States Agency for International Development (USAID), will welcome foremost experts from the United States Securities and Exchange Commission (SEC) to conduct this distinguished training program. Established in 1934, the SEC is a civil law enforcement agency. It's primary mission is to protect investors and maintain the integrity of the United States securities markets. The SEC oversees key participants and institutions in the securities markets, including stock exchanges, broker-dealers, mutual funds, and investment advisors and is concerned primarily with promoting information disclosure, enforcing securities laws, and protecting investors. For more information about the SEC, please visit, www.sec.gov.

The Program

This five-day training program, jointly hosted by the Jordan Securities Commission and United States Agency for International Development (USAID), will provide participants with an extraordinary opportunity to draw upon the expertise and experience of the SEC. Topics will range from market oversight to disclosure and regulation issues to broker-dealer compliance issues, investor education and securities enforcement.

Across the Middle Eastern region, commission officials, capital market executives, market participants and institutional investors are striving to increase efficiency, upgrade regulatory standards and training requirements and incorporate globally accepted best

practices. The SEC program will be specifically tailored to the needs and requirements of officials and associates from Middle Eastern securities commissions, stock exchanges, capital market intermediaries and financial institutions. This would include officials from securities jurisdictions, Central Banks, investment banking firms, brokerages, accounting

firms and other financial services companies. Attendance in this program will greatly assist in the development, reform and ultimate success of regional capital markets as well as securities commissions and other regulatory bodies.

Last year's SEC Capital Markets Training Program, also supported by USAID/Jordan, drew over 90 participants from more than 12 countries. The 2003 program intends to build upon the success of last year's event and will be beneficial for both new and returning participants. The program has been expanded to encompass sessions on risk management, corporate governance, insider trading and enforcement strategies. Participants will also have the opportunity to meet individually with the four visiting SEC professionals.

Course Fees

US \$250.00 for registration and program documentation.

To Register

Please complete the Registration Form and return it before Tuesday, November 4, 2003.

Press Releases

The consultant completed the following three press releases which were released to and printed in the local media.

MEDIA RELEASE

Date: September 14, 2003

Jordan Securities Commission and U.S.-based National Association of Securities Dealers Teaming Up to Certify Jordan's Investment Professionals with USAID Support

Jordan is taking steps to improve the integrity of its financial markets with the development of a training and certification program for their financial professionals. The JSC along with U.S.-based partner, National Association of Securities Dealers (NASD), is working this week to develop an Investment Manager and Financial Advisor Certification and Examination Program to provide Jordan's securities professionals with the extensive knowledge and market expertise they need to properly advise their retail and institutional clients.

The certification program, under development, will be tailored to the needs of Jordan's investment professionals and financial institutions focusing on international best practices. Once established, all financial professionals working in Jordan, including investment trustees and advisors and financial managers, will be required to attend the training and certification program.

"The Jordan Securities Commission is honored to work with the NASD to help advance the professional standards of Jordan's investment managers and advisors," said Dr. Bassam Saket, Executive Chairman of the JSC. "An investment manager and financial advisor training program in the Kingdom will ensure that all investment professionals have the experience and knowledge to properly manage investments and provide investment advice to their clients."

Overseen by the U.S. Securities and Exchange Commission (SEC), the NASD is the leading private-sector provider of financial regulatory services, dedicated to bringing integrity to markets and confidence to investors through effective and efficient regulation. The NASD sets the standard for financial services industry education, training and exam delivery in the United States. NASD members include more than 678,000 registered representatives (stockbrokers) and more than 5,500 member firms.

“Drawing on the expertise of the NASD will be invaluable to the continued development, reform, and ultimate success of Jordan’s capital markets, securities commission and other financial services institutions,” said Dr. Saket.

The JSC was established as an autonomous public institution in 1997 to develop, regulate and monitor Jordan’s securities market and capital market institutions and provide a sound and transparent market to protect securities holders, investors and the public from fraud and deceptive practices. JSC regulates, monitors and supervises the business operations of the Amman Stock Exchange, the Securities Depository Center, financial services companies, public shareholding companies, investment funds and certified financial professionals.

This certification program is being developed with support of the USAID-funded AMIR Program.

For more information, please contact:

Ms. Taroub Daoud

Jordan Securities Commission

P.O. Box 8802 Amman

11121 Jordan

Tel: 962-6-566-7400

Fax: 962-6-568-2615

Email: Taroub@jsc.gov.jo

MEDIA RELEASE

Date: July 5, 2003

**Social Security Investment Unit Launches
World-Class Portfolio Management System**

***The Axys System Replaces Spreadsheets and Ledgers
with Speed and Accuracy***

(AMMAN, JORDAN) The Social Security Investment Unit (SSIU) and the USAID-funded AMIR Program today announced it has completed its integration of Advent Software, Inc.'s Axys, an industry-leading portfolio management, accounting and reporting software platform. Advent technology is used in more than 55 countries to manage investments totaling more than US \$8 trillion. The installation of this new system highlights the SSIU's technological transformation from cumbersome spreadsheets and ledgers to reliable efficient electronic portfolio management.

Previously the SSIU account management functions involved excessive manual data input, multiple spreadsheets and were slow and error-prone. Using Advent's Axys, the SSIU now has access to sophisticated accounting and performance measurement technology and the ability to track, analyze, and manage a wide array of investments as well as access to customizable reporting and graphics in English and Arabic. In addition, Axys allows the SSIU to tailor the system according to their requirements and can divide its accounts into actively or passively managed portfolios.

All SSIU investment data has been transferred to the new platform and all testing and user training completed. Real-time equity and bond prices are now fed automatically into the system and all future data will be downloaded and managed entirely electronically. In addition, broker interfaces are being developed in order to further automate the SSIU operational activities and thus provide increased productivity, reduce errors, and provide better investment management to Jordan's citizens.

"We are leaving behind an era of multiple spreadsheets and moving to an integrated portfolio management system. We are now able to manage the funds of the Jordanian citizens with modern and sophisticated tools which will contribute to the reliability of these funds." said Mr. Jawaz Hadid, Chairman of the Social Securities Investment Commission.

The USAID-funded AMIR Program provided technical and financial assistance in the integration of this new technology at the SSIU and will continue to support the Social Security Investment Commission in its efforts to better manage Jordan's social security fund in a manner consistent with best international practices.

MEDIA RELEASE

Date: October 5, 2003

Jordan's CFA Program Test Scores Exceed Worldwide Average

Jordan's Certified Financial Analysts (CFA) outscored most of its world wide counterparts in this year's CFA exams, according to the Association for Investment Management and Research.

The Chartered Financial Analyst Program is globally recognized for measuring the competence and integrity of financial analysts, portfolio managers, and other investment professionals. The CFA exam is administered annually in more than 70 nations.

During the past four years, more than 100 financial executives in Jordan completed the courses and passed the exams for the CFA training. Year after year, Jordan's pass rates have exceeded worldwide averages and this year is no exception. In 2003, Jordan's CFA Level I participants earned an 47 percent passing rate average compared to the world-wide average of 42 percent and Jordan's Level III pass rate average was 75 percent versus the world-wide average rate of 68 percent

To raise the professional standards of Jordan's financial community, several CFA program participants have recently received a charter from the Association for Investment Management and Research to establish the Chapter of Financial Analysts – Jordan. This business association is focused on becoming a public policy advocate for Jordan's financial sector and promoting integrity through an effective code of ethics for the nation's financial industry professionals.

Both projects, the CFA course and the association development, demonstrate Jordan's commitment to raising the professional standards of its financial industry and improving the integrity of its financial markets, which will attract additional investment to Jordan's financial markets and create a more liquid, fair and efficient investment environment. Both of these projects are receiving support from the USAID-funded AMIR Program.

The Association for Investment Management and Research's members in 112 countries and territories include the world's 50,000 Certified Financial Analysts as well as 127 professional societies. The association's mission is to "lead the investment profession globally by setting the highest standards of education, integrity and professional excellence."

For more information, please contact:

Rasheed Roussan
Public Relations Writer and Media Specialist

AMIR Program
Salem Center, Sequleyah Street, Al- Rabiyeh
P.O. Box 940503 Amman 11194 Jordan
Tel: (962-6) 550-3050 Fax: (962-6) 550-3065
Email: rroussan@amir-jordan.org
Website: www.amir-jordan.org

Appendix A

NASD MEETING SCHEDULE

Day 1: Sunday, Sept. 14 Capital Markets Management

Name	Title	Institution	E-Mail Address	Tel. No.	Time
H.E. Dr. Bassam Saket H.E. Dr. Tayseer Abdel Jaber Mr. Bassam Asfour	Executive Chairman Deputy Chairman JSC Commissioner	Jordan Securities Commission	chairman@jsc.index.com.jo	566 7400	10:30 am
Mr. Jalil Tarif	Executive Manager	Amman Stock Exchange	jtarif@ase.com.jo	566 4062	11:00 am
Mr. Samir Jaradat	Executive Manager	Securities Depository Center	ceo@sdcc.com.jo	567 2550	12:00 pm
Ms. Amal Abu Zaid Mr. Abd Ra'ouf Rababa'a Mr. Mazen Watha'ifi	Head of Licensing and Inspection Division Head of Disclosure and Issuance Dept. Head of Research Dept.			560 7171	01:00 pm
Ms. Lana Gharaybeh Mr. Khalil Naser	Legal Department Assistant CEO	Securities Depository Center		567 2788	02:00 pm

Day 2: Monday, Sept. 15 Brokerage Firms/Investment Banks? Arab Academy of Banking and Financial Services

Name	Title	Institution	E-Mail Address	Tel. No.	Time
Mr. Wajdi Makhamreh (Mr. Omar Masri, Managing Director is out of the country)	Head of Trading	Atlas Investment Group (next to AMIR)	omasri@atlasinvest.net	552 2239	8:30 am
Mr. Henry Azzam	CEO	Jordan Investment Trust Jordinvest (HSBC Bldg—4 th floor, 5 th cr.)	azzam@jordinvest.com.jo	556 0170	10:00 am
Mr. Ali Husari Mr. Mahmoud Alkhalidi and Mr. Haitham Khmhya (Mr. Mohammad Fayyad, Treasurer, will be out of country)	Chairman Head of Asset Management Group	Export & Finance Bank (shmeisani)	mohamadf@efbank.com.jo	569 4250	11:30 am
Mr. Rajai Kossous	Executive Manager Investment & Marketing	Jordan Investment & Finance Bank (JIF) (shmeisani)	rajaik@jifbank.com	569 2470	02:00 pm
Dr. Mustafa Hodieb—	President	Arab Academy of Banking & Financial Services	aabfs@aabfs.org	550/2900	4:00

Mr. Riyaad Taweel from the Housing Bank for Trade and Finance is a teacher for the Broker Certification Program. He will be in Qatar from September 13 through September 19. If possible, he would like to be contacted either through email or phone. Email: riyaad_taweel@hotmail.com

Day 3: Tuesday, Sept. 16

Name	Title	Institution	E-Mail Address	Tel. No.	Time
Steve Wade	Program Director	AMIR Program			9:30
Ron Copley	Consultant	AMIR Program			10:15
Mr. Waleed Al-Nassan (Mr. Hisham Yaseen is not available)	Department of Investment Management	Cairo-Amman Bank		881-4642 work 077/266602	11:00 am
Mr. Saqer Abdel- fatah	Head of Equity Investments	Housing Bank for Trade and Finance	5691193 fax	079/567-0178 work 079/6705050 cell	1:00 pm
Dr. Ghassan Omet	Dean of the Economic College	The Hashemite University, meeting at AMIR Offices	gomet@hu.edu. jo	53826600 work 077/402042 cell 5348662 home	3:00 pm

Day 4: Wednesday, Sept. 17 Institute of Banking Studies, SSIU

Name	Title	Institution	E-Mail Address	Tel. No.	Time
Mr. Mohammed Mouaget and Mr. Omar Al Sheshani and Mr. Hadod (Chairman) – and Don Richardson (USAID)	Assistant General Director	Institute of Banking Studies (on medina, near garden st.)		553-6395	9:30 am
Moh'd Al Khateeb		ASE Investor Gallery			11:30
Amal Abu Zaid	Head of Licensing and Inspection Division	Jordan Securities Commission			12:30
Dr. Bassam Saket	Executive Chairman	Jordan Securities Commission			1:30
Mithqal Obeidat	Legal Dept	ASE			2:30
Jawad Al Kharouf		Head of the Brokers Association			4:00

Day 5: Thursday, Sept. 18 University of Jordan and open for Additional Capital Market Meetings, follow-up meetings and/or rescheduling

Name	Title	Institution	E-Mail Address	Tel. No.	Time
Dr. Nedal Al-Fayoumi (out of country from 9/6-9/16), confirm 9/17.	Finance Department	University of Jordan		05355000 079/5822 161	10:30 am
Mr. Hatim El-Shahed	CEO	Social Security Corporation The Investment Unit, Crown Plaza Hotel, 6 th cr.	ceo@ssiu.gov.jo	550-1111	12:00 am
USAID, Jim Barnhart, Jamal Al-Jabiri, Donald Richardson, Steve Wade	Director of Economic Opportunities Office Program Manager Specialist Private Sector Advisor	USAID—meeting at US Embassy		592-0101 X2625	2:00 pm