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**Integrated Assessment of  
Supply and Efficiency Resources  
for the District Heating System,  
City of Handlova,  
Republic of Slovakia**

Prepared by  
Pacific Northwest National Laboratory  
EGU Bratislava  
Tecogen

Prepared: May 1994  
Printed: June 1996



Pacific Northwest National Laboratory  
Advanced International Studies

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Washington, DC 20024

## Summary

The City of Handlova, Slovakia, needs to replace its district heating system, which is old, unreliable, and expensive to maintain. The current plant is owned by a state-run utility, the Slovensky Energeticky Podnik (SEP). The plant is scheduled to be privatized, and the City is examining options for its upgrade.

There has been substantial analysis and preparation for this activity, which is documented in demand-side and supply-side technical and economic analyses and in this integrated demand/supply report. A preliminary business plan was also prepared. The business plan investigated ownership, management, and technology alternatives; the market value of existing assets and investment requirements; and forecasted future cash flows. In this activity, cash flows required to operate the system and pay interest and principal on borrowed money were used as the basis for estimating the price that would have to be charged for the proposed heating plant company to be a viable operation. This document compares the economics of the three supply alternatives (centralized coal/gas cogeneration, centralized coal cogeneration, and distributed natural gas boilers), with and without building efficiency (no building efficiency measures are evaluated with the decentralized system). Given uncertainties in the future inflation rate, all analyses were done on a real basis, with estimated escalation rates for fuel, labor, and other factors of production.

These preliminary projections were developed to indicate that the cost of heating from a cost per unit of energy basis (Slovakian Krowns/gigajoule [SK/GJ]) and from the perspective of an apartment dweller in Handlova on a total cost per year basis. The centralized coal cogeneration option is the least expensive on a levelized energy cost both with and without energy efficiency. The centralized coal/gas dual-fuel cogeneration is a close second, and the decentralized gas natural gas boilers is significantly more expensive. When the effect of building efficiency measures is evaluated, we find that on a levelized energy cost basis (SK/GJ), efficiency always increases the cost. However, on a levelized cost per flat basis, both of the centralized systems with buildings efficiency are less expensive than without buildings efficiency. The results are presented below.

Scenario Description	Levelized Energy Cost	Levelized Cost per Flat
Coal/Gas Cogeneration with efficiency	258.35 SK/GJ	10,597 SK/year
Coal/Gas Cogeneration without efficiency	187.73 SK/GJ	11,755 SK/year
Coal Cogeneration with Efficiency	236.72 SK/GJ	9,697 SK/year
Coal Cogeneration without Efficiency	164.64 SK/GJ	10,309 SK//year
Decentralized Gas Boilers	241.19 SK/GJ	15,103 SK/year

This work has been funded by the U.S. Agency for International Development (USAID) through the U.S. Department of Energy (DOE). The effort has been managed by Pacific Northwest National Laboratory (a DOE national laboratory), with significant support from Tecogen (a U.S.-based manufacturer of thermal equipment), and from EGU, the Slovakian national energy laboratory. Much individual effort and support was required from the officials and citizens of Handlova. Revitalization of the city heating system is a very high priority for Handlova, and the Mayor and his staff have given this effort responsive and effective support.

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## 1.0 Introduction

The City of Handlova in the Slovakian Republic is examining options for meeting the thermal energy requirements of its citizens. The major issues facing the city are the following:

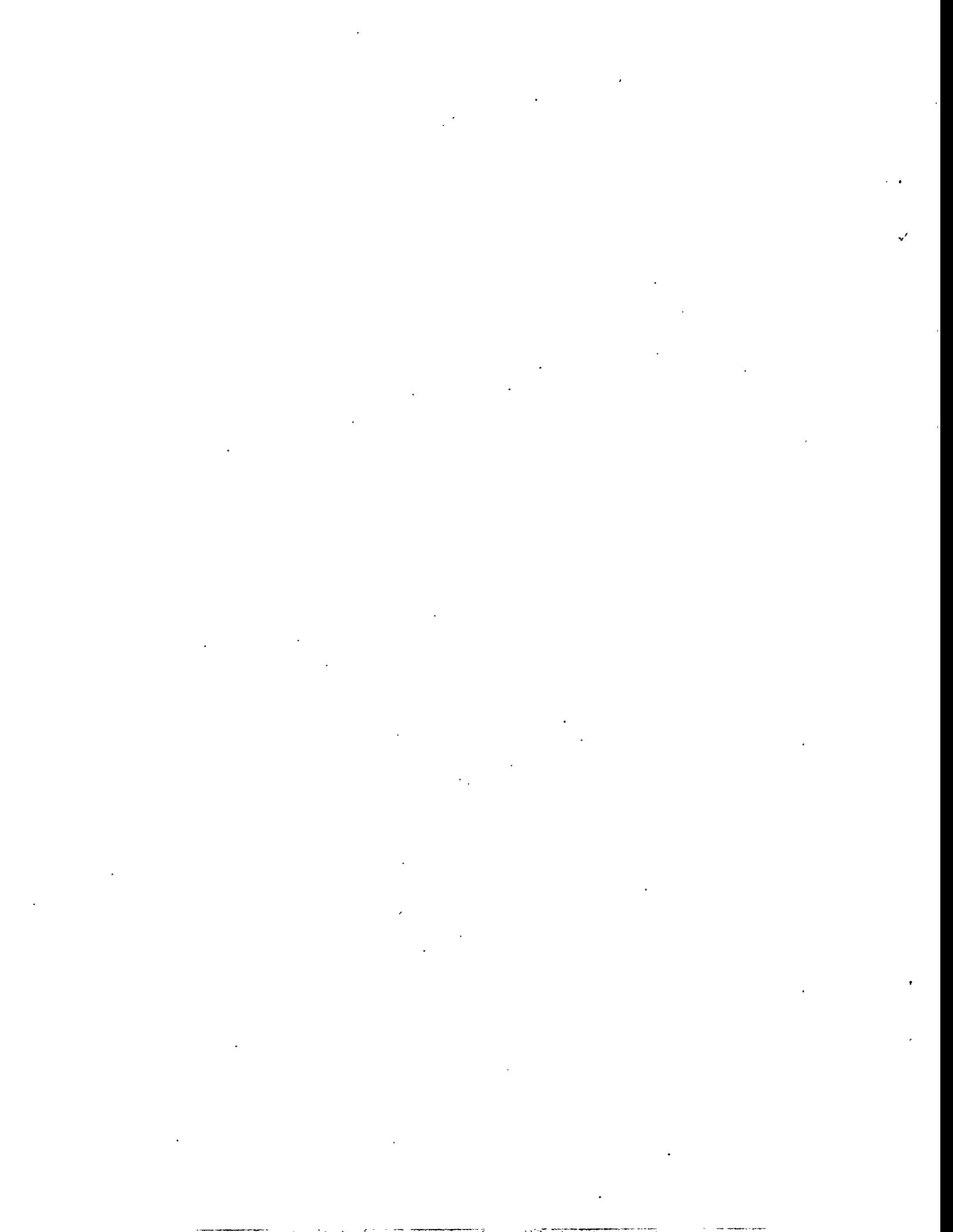
- The need to replace and/or implement a major rehabilitation of the central heating plant and the transmission and distribution systems that supply the consumers
- The need to reduce emissions in order to improve air quality around the City and to comply with more stringent environmental regulations.
- The need to maintain heating energy prices that are affordable for the City's residential, non-residential, and industrial customers, considering the upcoming decontrol of energy prices, escalating of fuel prices, and elimination of heating subsidies.

The U.S. Agency for International Development (USAID) is providing technical assistance to the City of Handlova through the U.S. Department of Energy, Office of Energy Efficiency and Renewable Energy (DOE/EE). DOE assigned management and technical direction of the work to its Pacific Northwest National Laboratory (PNNL). PNNL has, in turn, engaged Tecogen (a U.S. engineering firm) and EGU Bratislava (a Slovakian energy research institute) as team members.

The assistance comprises four major elements:

1. Analysis of heat generation (supply) alternatives available to the City, including centralized coal generation of heating and electricity, centralized dual-fuel (coal/gas) generation of heating and electricity, and decentralized gas heat generation.
2. Analysis of energy efficiency (demand management) alternatives available to the City, including building modification and equipment upgrade alternatives for the space and water heat uses in residential and non-residential buildings.
3. Integration of the supply and demand alternatives to develop a least-cost approach for supplying heat to the City (this report).
4. Limited implementation support, including preparation of a preliminary business plan for acquiring financing.

The intent of this project and this report is to present an analysis of options available to the City for meeting its heating needs, not to provide specific recommendations for City implementation.



## 2.0 Survey of the Existing System

The Handlova Central Heating System includes a heat generating plant, a distribution system, and heat exchanging stations. Figure 2.1 depicts the layout of the system. In general, the system is old and inefficient and needs to be replaced.

### 2.1 The Generation and Delivery System

The central heating system covers 80% of the current energy demand for space heating and water heating in the city of Handlova. The Heating Plant was built from 1937 to 1940 and was originally designed as a power plant with a condensing steam turbine, which supplied the electricity for the coal mine Handlova. The last major capacity addition to the plant was in 1954, when the boiler K6 (45 tons/hour, 432°C, 3.8 MPa) was built. The power plant was converted to a heating plant in 1965-68 and upgraded with addition of a closed loop condenser cooling system, natural circulation boilers, a closed loop coal preparation and delivery system, and mechanical ash collectors.

The steam distribution system was built in 1965 and heat distribution began in 1968. In 1982, due to equipment age and economically ineffective production of electricity, the cogeneration plant was converted to heat production only. Boiler K1 was retrofitted in 1982, and boiler K5 was retrofitted for dual-fuel (coal and natural gas) operation and a pre-combustion reactor in 1990. Boiler K6, which was installed in 1954, was upgraded in 1989 and was converted to dual-fuel operation. Currently the distribution network consists of 31 heat exchanger stations, 5,300 meters of pipes installed in non-accessible channels, and 2,735 meters of pipes on the surface. Steam is supplied through the non-regulated heat transfer station TG2 at 3.0/0.9 MPa and 250°C. Maximum pipe dimension is DN 400 for the steam distribution lines and DN 150 for the condensate return lines.

The heat generating plant uses industrial grade coal (brown powdered coal) with a heating value of 10.5-11.0 MJ/kg and natural gas with a heating value of 33.4 MJ/m<sup>3</sup>. Boilers with natural circulation are equipped with closed-loop coal feed and electrostatic filters. Boiler K1 is equipped with a pre-combustion reactor; boilers K5 and K6 are equipped with gas burners with capacity equal to 50% of the boiler total output. Total output of all boilers is 100 ton/hr (60 MW). The plant employs 120 workers and 24 administrative staff members.

The new 115-meter concrete stack was built in 1983; in 1984 and 1985 the flue exhaust system was equipped with electrostatic filters. The old generators have been removed from the building. Ash produced by the heating plant is deposited to a refuse depository outside of the city.

#### 2.1.1 System Thermal Balance

The Handlova heating system thermal balance is provided in Table 2.1, with separate breakout for total Handlova heating consumption and that provided by the Handlova district heating system.

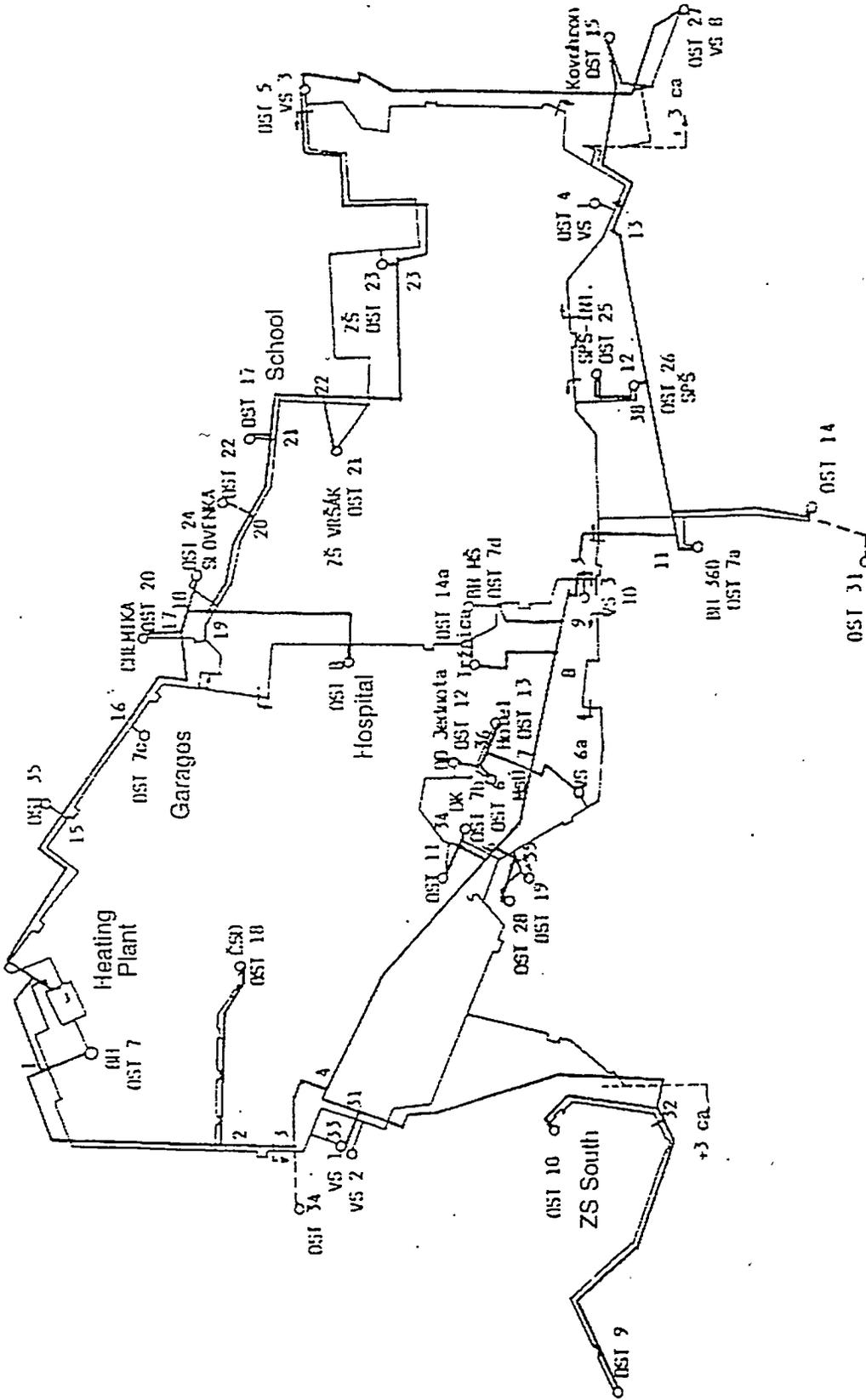


Figure 2.1. Layout of the Handlova District Heating System

Table 2.1. Heat Balance Summary for Handlova Heating System

Energy Use Category	Total Handlova Consumption (GJ/year)		District Heating System Only (GJ/year)	
Space and Water Heating				
Residential	331,340	35.5%	251,033	30.7%
Non-Residential	107,225	11.5%	92,054	11.3%
Industrial	107,671	11.5%	107,671	13.1%
District Heating Losses				
Heating Plant	275,778	29.5%	0	-
Distribution System	91,744	9.8%	0	-
Other System Losses				
Residential	17,442	1.9%	0	-
Non-Residential	2,380	0.3%	0	-
<b>Total</b>	<b>933,610</b>	<b>100%</b>	<b>818,310</b>	<b>100%</b>

About 30.7% of the energy supplied by the district heating system is for space and water heating in the residential sector, with 11% to 13% each in the non-residential and industrial sectors. System losses account for almost 45% of the coal energy provided to the plant.

### 2.1.2 Fuel Availability

In its letter of August 14, 1993, to SEP Bratislava, the parent company to Sub Bana Handlova, the State Upper Nitra Coal Mines (Hornonitrianske Bane) with headquarters in Prievidza, Slovakia, has guaranteed supply of standard quality coal up to the year 2020. The following coal quality was guaranteed:

Heating value	Qa = 10.5 MJ/kg
Ash content	A = 36.38%
Water	W = 21.46%
Sulfur	S = 1.55%
Carbon	C = 66.51%
Hydrogen	H = 5.4%
Nitrogen	N = 1.28
Oxygen	O = 25.49%

Handlova is a coal mining community. The coal mine is the largest local employer and has a major impact upon the local social environment. The coal used in the heating plant (~70,000 tons/year) is approximately 16% of the industrial grade coal from the mine. If it were not used in the Handlova heating plant, it could likely be sold in another market, but at reduced price. Coal is currently sold to

the heating plant under annual contracts. In the interest of maintaining a long-term customer, the Handlova Coal Mine is interested in entering into a long-term supply contract with the owners of the new heating plant.

The Slovak Gas Company (Slovensky Plynarensky Podnik), the local gas utility, with headquarters in Prievidza, Slovakia, is capable and willing to provide a sufficient gas supply to satisfy the needs of the City of Handlova. Currently, the low pressure gas distribution network in Handlova is in use and serves only small users (residences). A decentralized heating system would require installation of a new piping system.

## 2.2 The Energy Consumption System

For the purpose of this study, the city was divided into three energy consumption sectors: residential, non-residential and industrial. These sectors were then further subdivided, and the specific parameters needed to support the energy efficiency analyses were identified. Energy consumption in Handlova for space heating, water heating and for industrial processes in 1992 is summarized in Table 2.2 by fuel type.

Table 2.2. City Energy Consumption [GJ/year]

Energy Source	Sectors			Total Energy	
	Residential	Non-Residential	Industrial	GJ/Year	%
Local					
Coal	29,559	0	0	29,599	5
Gas	66,950	50	0	67,000	12
Electricity	1,200	1,684	0	2,884	1
Boiler Houses					
Coal	0	11,080	0	11,080	2
Gas	0	4,737	0	4,737	1
District Heat	251,033	92,054	107,671	450,758	80
Total	348,782 62%	109,605 19%	107,671 19%	556,058 100%	100

### 2.2.1 The Residential Sector

Residential building data were acquired from the Building Management Company in Handlova (Bytovy podnik Mesta Handlova), from the Administration Office of the City Hall, and from AGS Atelier Company which was involved in city development studies. The residential sector was divided into 7 representative residential building types, as follows:

Res-1	Apartment buildings 2 to 3 floors	[1951-1952]
Res-2	Apartment buildings 3 to 7 floors	[1954-1957]
Res-3	Pre-fab buildings T 06 B	[1968-1984]
Res-4	Pre-fab buildings	[1962-1965]
Res-5	Pre-fab buildings PI-I5-NKS	[1982-1991]
Res-6	Two-family detached houses	
Res-7	Single-family detached houses	

For building types Res-1 through Res-5, the years in which these buildings were constructed is provided in brackets.

Energy use for these buildings is summarized in Table 2.3. The data indicate that approximately 27% of residential heated floor space is in brick-built apartment buildings from the 1950s (Res 1-2), 49% in the pre-fab multifamily housing (Res 3-5), and the remaining 24% in detached single- and two-family houses.

### 2.2.2 The Non-Residential Sector

Non-residential buildings are classified into 7 sectors (see Table 2.4). In general, these buildings were not characterized to the same degree as the residential building stock because resources were limited, and each of the non-residential building types represents a very small fraction of the total energy consumption (maximum 3.5%). All non-residential buildings together represent less than 20% of total energy consumption.

### 2.2.3 The Industrial Sector

The industrial sector in Handlova is represented by the following firms: Coal Mine Handlova including garages, Slovenka, Lahke Universalne Konstrukcie, AMK, Chemika, CSD station, and State Agricultural Farm. At each of these sites, thermal energy is used only for space and water heating; industrial use of thermal energy is negligible. Except for the Coal Mine (see Table 2.5), this energy demand sector is relatively small and was not characterized in detail because of the time and budget limitations of the project.

**Table 2.3. Residential Building Thermal Energy Consumption Summary**

<b>Number of Buildings by Energy Source</b>					
<b>Building Group</b>	<b>District Heat</b>	<b>Coal</b>	<b>Gas</b>	<b>Electric</b>	<b>Total</b>
#1 Apt Bldg, 2-3 floors	0	0	22	0	22
#2 Apt Bldg, 3-7 floors	40	1	6	0	47
#3 Pre-Fab Apt (68-84)	29	0	0	0	29
#4 Pre-Fab Apt (62-65)	10	0	0	0	10
#5 Pre-Fab Apt (82-91)	16	0	0	0	16
#6 Duplexes (2 family)	0	5	128	0	133
#7 Single-Family House	0	256	284	20	560
<b>Total</b>	<b>95</b>	<b>262</b>	<b>440</b>	<b>20</b>	<b>817</b>
<b>Number of Apartments by Energy Source</b>					
<b>Building Group</b>	<b>District Heat</b>	<b>Coal</b>	<b>Gas</b>	<b>Electric</b>	<b>Total</b>
#1 Apt Bldg, 2-3 floors	0	0	232	0	232
#2 Apt Bldg, 3-7 floors	1,198	12	114	0	1,324
#3 Pre-Fab Apt (68-84)	1,567	0	0	0	1,567
#4 Pre-Fab Apt (62-65)	376	0	0	0	376
#5 Pre-Fab Apt (82-91)	868	0	0	0	868
#6 Duplexes (2 family)	0	10	256	0	266
#7 Single-Family House	0	256	284	20	560
<b>Total</b>	<b>4,009</b>	<b>278</b>	<b>886</b>	<b>20</b>	<b>5,193</b>
<b>Heated Area by Energy Source (m<sup>2</sup>)</b>					
<b>Building Group</b>	<b>District Heat</b>	<b>Coal</b>	<b>Gas</b>	<b>Electric</b>	<b>Total</b>
#1 Apt Bldg, 2-3 floors	0	0	12,517	0	12,517
#2 Apt Bldg, 3-7 floors	70,471	632	7,943	0	79,046
#3 Pre-Fab Apt (68-84)	89,719	0	0	0	89,719
#4 Pre-Fab Apt (62-65)	20,639	0	0	0	20,639
#5 Pre-Fab Apt (82-91)	54,947	0	0	0	54,947
#6 Duplexes (2 family)	0	69	18,412	0	19,106
#7 Single-Family House	0	24,421	34,069	2,511	61,001
<b>Total</b>	<b>235,776</b>	<b>25,747</b>	<b>72,941</b>	<b>2,511</b>	<b>336,975</b>

**Table 2.4. Non-Residential Building Energy Consumption Summary**

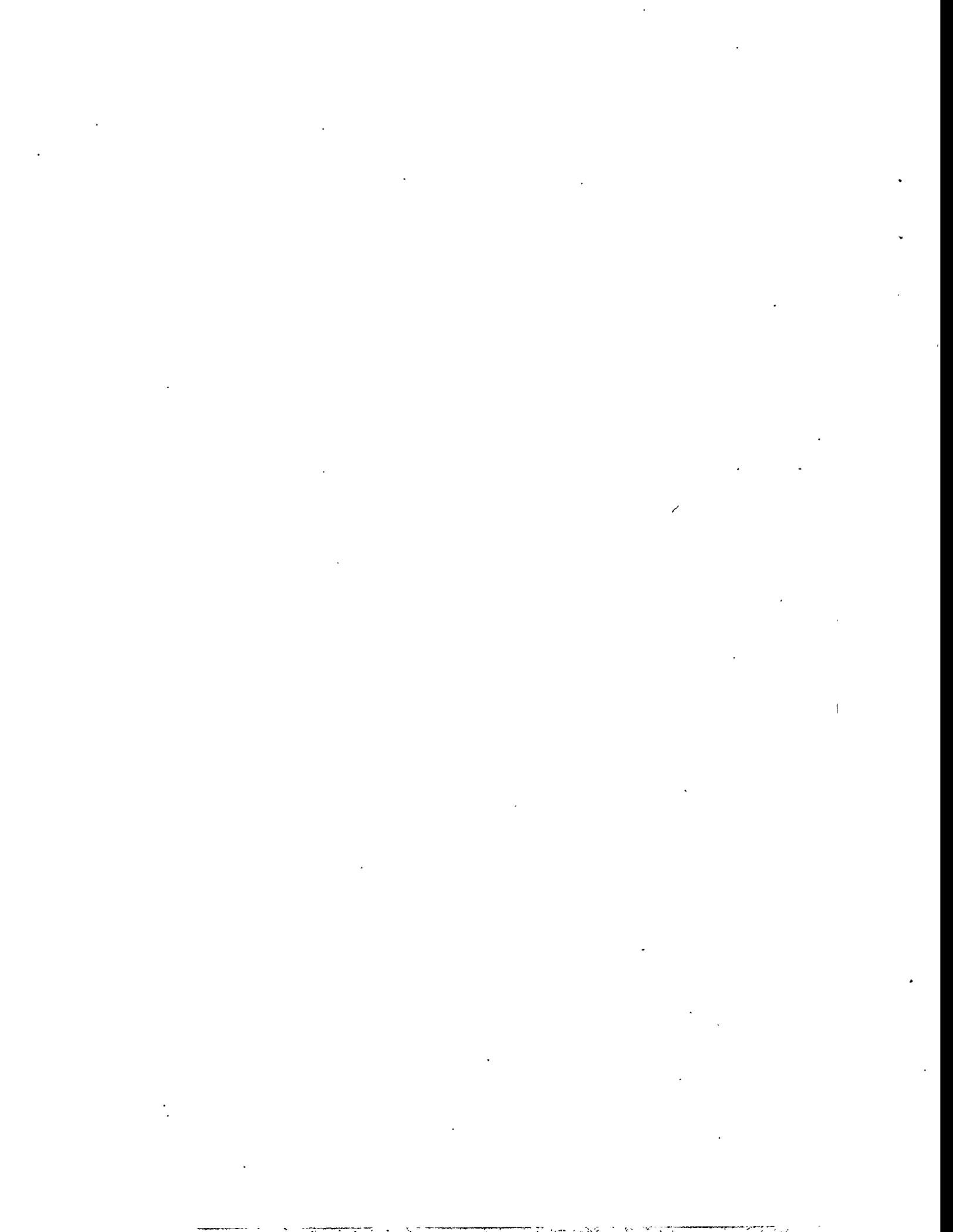
Commercial Sector	Local			Boiler House		District	Total	
	Coal	Gas	Electric	Coal	Gas	Heat	GJ/Year	%
Education	0	0	1,097	5,000	0	45,565	51,662	47.1
Culture	0	0	0	0	0	5,312	5,312	4.8
Health	0	0	200	0	0	19,531	19,7231	18.0
Sports	0	0	0	6,080	0	5,850	11,930	10.9
Office	0	0	0	0	0	928	928	0.8
Service	0	50	387	0	4,737	9,687	14,861	13.7
Hotels	0	0	0	0	0	5,181	5,181	4.7
Total	0 0%	50 .1%	1,684 1.5%	11,080 101%	4,737 4.3%	92,054 84%	109,605 100%	100

### 2.3 Forecast for Load Growth

The load growth projections for the system are based upon the Urban Development Plan for the City of Handlova that AGS Atelier performed in 1993. The report predicted that the city population would increase from 18,332 in 1992 to 19,500 by the year 2010. Extrapolating the growth curve at a conservative rate produces an estimate that the city population will reach 19,750 by 2022—a population increase of approximately 1,400 people, or 5.22%. Industrial activity in this scenario was assumed to stay at the 1992 level with no increase in thermal energy demand. Under these assumptions, energy demand for space heating and water heating would increase by 18,206 GJ, or 3.22% of 1992 demand levels. The comparable increase in district heating demand is estimated at 11,268 GJ, or 4.5%.

**Table 2.5. Industrial Sector Users**

Industrial Users	Heating (GJ/yr)	%	Industry Category
Sub Bana Handlova	76,736	71	Handlova Coal Mine
Chemika	5,684	5	Small Chemical Plant
Lahke Konstrukcie	19,177	18	Light Steel Fabrication
Slovenka	2,114	2	Textile Factory
AMK	188	0	Automobile Repair
CSD Station	2,079	2	Railroad Station
State Farm	1,693	2	Farm
Total	107,671	100	



## 3.0 Description of the Proposed Supply-Side Upgrade

This chapter presents a technical and economic evaluation of three heating source alternatives considered by the town of Handlova: a centralized coal-fired heat/electricity generation system, a centralized dual fuel (coal/gas) heat/electricity generation system, and a distributed gas-fired heat-only system. These systems are briefly described below and are then compared. Note that each of the former two systems requires the replacement of the existing distribution network with a buried, pre-insulated, two-pipe system with pressure independent heat exchanger stations, a central pumping station located in the central heating plant building, and a system temperature gradient of 130/70°C. The new system would be installed parallel to the existing one, as recommended by the study *Transition from Steam to Hot Water Distribution System in Town of Handlova*, which was performed by Energoprojekt Kosice in March 1992. The replacement of heat exchangers in all stations is assumed to be performed in the summer season.

### 3.1 Supply Alternative #1: Centralized Dual Fuel Generation System

This alternative assumes reconstruction of existing boilers KS and K6, fuel supply equipment, ash removal equipment, and hot water manifolds; completion of a new chemical plant for water treatment; installation of new gas-fired hot water boilers including gas piping, new 6.2-kW electrical distribution center, new mechanical room, new hot water heat exchanger station, and limestone preparation equipment; and a new ash dump site.

#### 3.1.1 Equipment Specification

**Boiler K1** - steam boiler made by "Prvni Brnenska Syrojirna," retrofitted in 1982 (up-stream combustion reactor addition.). No major rehabilitation required.

Max. boiler output	30 MW <sub>t</sub>
Max. mass flow	35 t/hr
Nominal steam pressure	3.6 MPa
Nominal steam temperature	425°C
Nominal water temperature	110°C
Thermal efficiency	77%
Fuel	brown coal

**Boiler K5** - steam boiler made by "Pani Brnenska Strojirna." Recommended reconstruction and installation of up-stream combustion reactor in 1995, including installation of up-stream combustion reactor.

Max. boiler output	30 MW
Max. mass flow	35 t/hr
Nominal steam pressure	3.6 MPa
Nominal steam temperature	425°C
Nominal water temperature	110°C
Thermal efficiency	77%
Fuel	brown coal

**Boiler HK1** - gas-fired hot water boiler to be built in 1996, manufacturer SES Tlmace or DjDj-Wanson. The gas burner for inlet gas pressure of 0.1-0.3 MPa, recirculation pump, M&R system, EGA analyzer, and all electrical equipment will be included with the boiler.

Max. boiler output	20 MW <sub>t</sub>
Nominal water pressure	3.2 MPa
Nominal inlet water temperature	70°C
Nominal outlet water temperature	130°C
Thermal efficiency	94%
Fuel	Natural gas, 33.4 MJ/m <sup>3</sup>

**Boiler HK2** - gas-fired hot water boiler to be built in 1997, manufacturer SES Tlmace or DjDj-Wanson. The gas burner for inlet gas pressure 0.1-0.3 MPa, recirculation pump, M&R system, EGA analyzer, and all electrical equipment will be included with the boiler.

Max. boiler output	20 MW <sub>t</sub>
Nominal water pressure	3.2 MPa
Nominal inlet water temperature	70°C
Nominal outlet water temperature	130°C
Thermal efficiency	94%
Fuel	Natural gas, 33.4 MJ/m <sup>3</sup>

**TG1** - 4.8 MW<sub>e</sub> back-pressure steam turbine made by "Prvni Brnenska Strojirna." The turbine package includes control and safety equipment, lubrication package, leakage steam condensation package, and piping.

Nominal electrical output	4.8 MW <sub>e</sub>
Nominal steam throughput	40 t/hr
Nominal steam parameters:	
• pressure	3.2 MPa
• temperature	420°C
Back-pressure turndown	0.035 - 0.35MPa
Generator:	
• Nominal RPM	3,000 1/min
• Nominal Power Output	6,000 kVA
• Voltage	6.3 kV
• Frequency	50 Hz

**Heat Transfer Station** - including circulation pumps, piping, a supporting steel structure and electrical installation package.

**1 piece of tube and shell steam-to-water heat exchanger**

Nominal thermal output	25,0 MW <sub>t</sub>
Nominal water parameters	60/94°C
Nominal steam parameters	
• pressure	12 MPa
• temperature	105°C
Design pressure	PN 25

**1 piece of tube and shell steam-to-water heat exchanger**

Nominal thermal output	20,0 MW <sub>t</sub>
Nominal water parameters	60/130°C
Nominal steam parameters	
• pressure	0.35 MPa
• temperature	140°C
Design pressure	PN 25

The Central Management System (CMS) already exists. It is assumed that the CMS will be expanded to the distribution system and to all heat exchanger stations. The 6.2-kV electrical distribution system will be reconstructed, as will the steam line inside the heating plant. Additional elements to be established include limestone and coal preparation equipment, and an ash dump site.

### 3.1.2 Supply Alternative #1 Investment Requirements

The investment required for reconstruction of the heating plant in this alternative, based on quoted prices is given in Table 3.1.

**Table 3.1.** Investment Required for Supply Alternative #1

<b>Alternative #1 Investment Category</b>	<b>1000 SK</b>
K5 Combustion Reactors, Materials and Installation	8,000
HK1 & HK2 Hot Water Boilers, Materials and Installation	50,000
Tg1 Turbine, Materials, and Installation	30,000
Heat Transfer Station, Circulating Pumps	20,000
Extension to Central Management System, Materials, and Installation	16,000
6.2-kV Electrical Distribution System	9,500
Steam Piping, Materials, and Installation	6,000
Coal and Limestone Preparation Equipment	25,000
Ash Disposal Site	16,000
Replacement of the Transmission and Distribution System	66,000
Replacement of Existing Heat Exchanger Systems	54,000
<b>Total Investment Required</b>	<b>300,500</b>

### 3.2 Supply Alternative #2: Centralized Coal-Fired Generation System

This alternative assumes reconstruction of existing boilers K5 and K6, fuel supply equipment, ash removal equipment, and hot water manifolds; completion of a new chemical plant for water treatment, a new 6.2-kV electrical distribution center, new mechanical room, new hot water heat exchanger station, and limestone preparation equipment; and a new ash dump site.

### 3.2.1 Equipment Specification

**Boiler K1** - steam boiler made by "Prvni Brnenska Strojirna," retrofitted in 1982 (up-stream combustion reactor addition.). No major rehabilitation required.

Max. boiler output	30 MW <sub>t</sub>
Max. mass flow	35 t/hr
Nominal steam pressure	3.6 MPa
Nominal steam temperature	425°C
Nominal water temperature	110°C
Thermal efficiency	77%
Fuel	brown coal

**Boiler K5** - steam boiler made by "Prvni Brnenska Strojirna." Recommended reconstruction and installation of up-stream combustion reactor in 1995, including installation of up-stream combustion reactor.

Max. boiler output	30 MW <sub>t</sub>
Max. mass flow	35 t/hr
Nominal steam pressure	3.6 MPa
Nominal steam temperature	425°C
Nominal water temperature	110°C
Thermal efficiency	77%
Fuel	brown coal

**Boiler K6** - steam boiler made by "Prvni Brnenska Strojirna." Recommended reconstruction and installation of up-stream combustion reactor in 1995, including installation of up-stream combustion reactor.

Max. boiler output	30 MW <sub>t</sub>
Max. mass flow	35 t/hr
Nominal steam pressure	3.6 MPa
Nominal steam temperature	425°C
Nominal water temperature	110°C
Thermal efficiency	77%
Fuel	brown coal

**TG1** - 4.8 MW<sub>e</sub> back-pressure steam turbine made by "Prvni Brnenska Strojirna." The turbine package includes control and safety equipment, lubrication package, leakage steam condensation package, and piping.

Nominal electrical output	4.8 MW <sub>e</sub>
Nominal steam throughput	40 t/hr
Nominal steam parameters:	
• pressure	3.2 MPa
• temperature	420°C
Back-pressure turndown	0.035 - 0.35 MPa
Generator:	
• Nominal RPM	3,000 1/min
• Nominal Power Output	6,000 kVA
• Voltage	6.3 kV
• Frequency	50 Hz

**Heat Transfer Station**, including circulation pumps, piping, a supporting steel structure, and electrical installation package.

**1 piece of tube and shell steam-to-water heat exchanger**

Nominal thermal output	25,0 MW <sub>t</sub>
Nominal water parameters	60/94°C
Nominal steam parameters	
• pressure	12 MPa
• temperature	105°C
Design pressure	PN 25

**1 piece of tube and shell steam-to-water heat exchanger**

Nominal thermal output	20,0 MW <sub>t</sub>
Nominal water parameters	60/130°C
Nominal steam parameters	
• pressure	0.35 MPa
• temperature	140°C
Design pressure	PN 25

The Central Management System (CMS) already exists. It is assumed that the CMS will be expanded to the distribution system and to all heat exchanger stations. The 6.2-kV electrical distribution system will be reconstructed, as will the steam line inside the heating plant. Additional elements to be established include limestone and coal preparation equipment and an ash dump site.

### 3.2.2 Supply Alternative #2 Investment Requirements

The investment required for reconstruction of the heating plant in this alternative, based on quoted prices, is given in Table 3.2.

Table 3.2. Investment Required for Supply Alternative #2

Alternative #2 Investment Category	1000 SK
KS & K6 Combustion Reactors, Materials and Installation	16,000
Tg1 Turbine, Materials, and Installation	30,000
Heat Transfer Station, Circulating Pumps	23,000
Extension to Central Management System	16,000
6.2kV-Electrical Distribution System	9,500
Steam Piping, Materials and Installation	6,000
Coal and Limestone Preparation Equipment	25,000
Ash Deposition Site	16,000
Replacement of the Transmission and Distribution System	66,000
Replacement of Existing Heat Exchanger Systems	54,000
<b>Total Investment Required</b>	<b>262,500</b>

### 3.3 Supply Alternative #3: Distributed Gas-Fired Heat Generation System

The analysis presented in this section was performed by Stavimex, the Slovak contractor. The analysis of the decentralized heat supply was performed for gas fuel only because previous studies have shown that the high cost of flue-cleaning equipment means small coal-fired environmentally friendly heat sources (small boilers) cannot compete with gas-fired boilers. Electric boilers were not considered because of the high cost of electric energy.

The analysis assumes that the decentralized heat supply system will provide heat only to residential and non-residential sectors and will not provide heat to industrial customers. The total installed capacity of all boilers amounts to 42.2 MW<sub>t</sub> with annual delivery of 377.28 TJ. The assumed total delivered

thermal energy is smaller than in previous alternatives; however, this should not have any impact on cost of delivered energy. In the case of this system, an increase in the required capacity will increase the investment on a pro-rated basis.

### 3.3.1 Equipment Specification

The specifications for each boiler and associated equipment were based on the required heat delivery in a given location with respect to code CSN 06 0310, Section 58b. Equipment specifications were duplicated in as many locations as possible to simplify maintenance and reduce parts inventory requirements. The installation of boilers was assumed (where possible) to be in existing heat exchanger station buildings and boiler houses to minimize installation cost. Boiler rooms were designed to comply with code CSN 07 0703.

Following is a listing of characteristics of the proposed boiler room equipment.

#### Boiler room type #1

Boiler	2x SR plus 602
Condensing units	2x TCR 800
Total installed output	0.7 to 1.24 MW <sub>t</sub>
Number of boiler rooms	23

#### Boiler room type #2

Boiler	2x UnoLyt UL 279
Condensing unit	2x TCR 280
Total installed output	0.56 MW <sub>t</sub>
Number of boiler rooms	18

#### Boiler room type #3

Boiler	2x AtmoGas 66
Total installed output	0.132 MW <sub>t</sub>
Number of boiler rooms	1

#### Boiler room type #4

Boiler	2x ST plus 800
Condensing unit	2x TCR 800
Total installed output	1.86 MW <sub>t</sub>
Number of boiler rooms	3

### Boiler room type #5

Boiler	3x ST plus 800
Condensing unit	3x TCR 800
Total installed output	2.79 MW <sub>t</sub>
Number of boiler rooms	3

### Boiler room type #6 (hospital boiler room)

Boiler	3x ST plus 800
Condensing unit	3x TCR 800
Installed output	2.79 MW <sub>t</sub>
Steam mini-boiler	2xTDH PU 400
Steam output	800 kg/hr
Cogeneration unit	
• Broadkrown-Dorman	BCHP 6.1 N
• Electric output	200-300 kW
Number of boiler rooms	1

The total number of Hoval boilers to be installed in all boiler rooms:

Hoval SR plus 620	46 pcs
Hoval ST plus 800	18 pcs
HovalUnoLytUL279	36 pcs
Hoval AtmoGas 66	2 pcs
Hoval THD PU 400	2 pcs

### Cogeneration unit

Broadkrown BCHP 280	1 pc
---------------------	------

### Condensing units

Hoval TRC 280	36 pcs
Hoval TRC 800	60 pcs

The distribution system external to the boiler rooms will utilize the existing secondary distribution system. Hot water will be distributed at 110/70°C in the winter and at 70/40°C during the summer. Domestic hot water heating and space heating water temperature control will be done in individual residential buildings based upon outside air temperature. Buildings will be equipped with GJ meters and water flow meters.

Domestic water heating systems (DWHS) will be designed in one of two modes, depending upon building type:

- Buildings with inside (basement) boiler rooms will have a DWHS with the storage tank installed in the boiler room. The water heating system will use the boiler flue gas condensing heat for preheating cold water.
- Buildings with external boiler rooms (old heat exchanger stations) will have the DWHS installed in the external boiler room.

### 3.3.2 Supply Alternative #3 Investment Requirements

The investment required to replace the centralized heating system with a distributed gas boiler system is given in Table 3.3.

**Table 3.3. Investment Required to Replace Centralized Heating System**

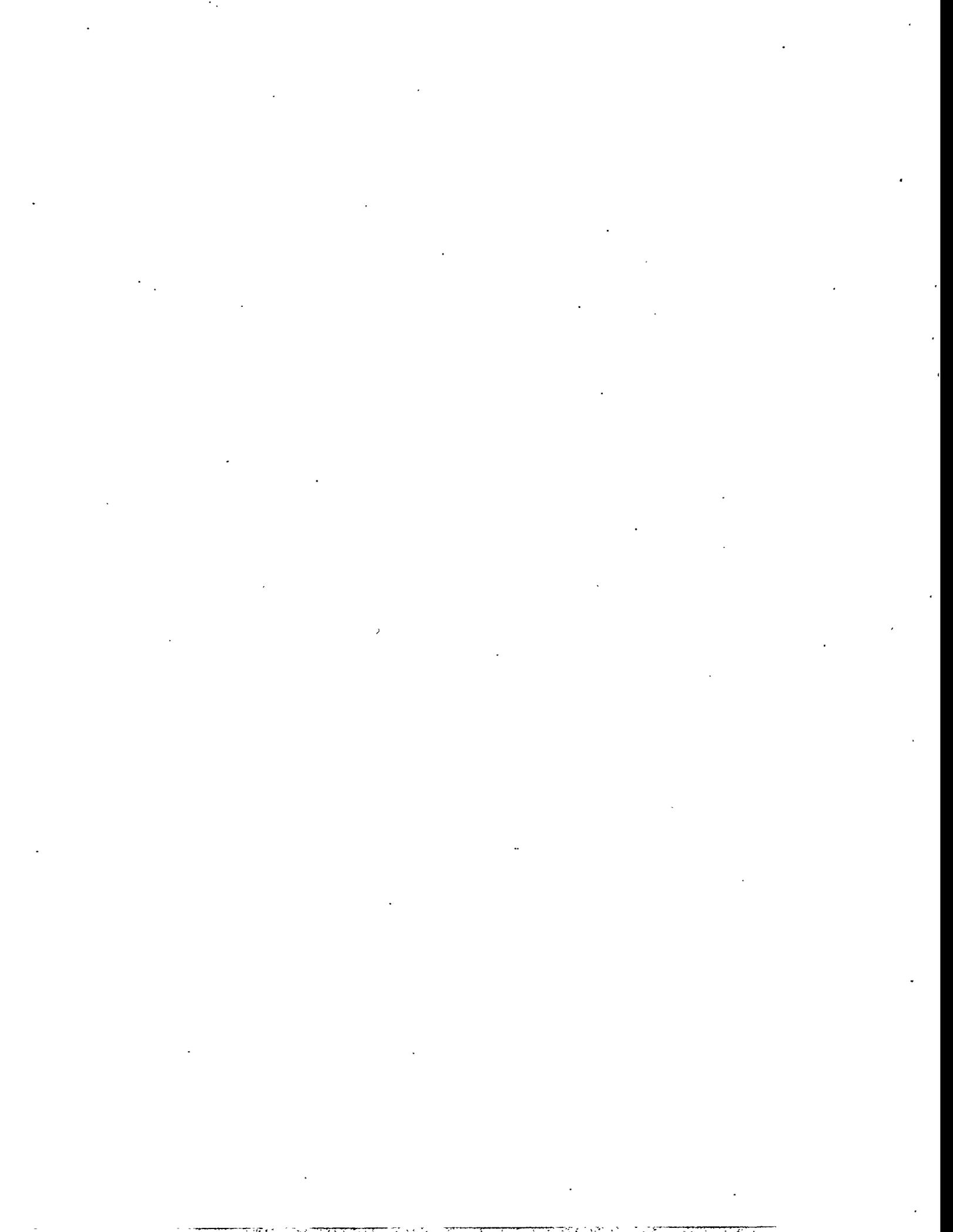
<b>Alternative #3 Investment Category</b>	<b>1000 SK</b>
New Equipment, Piping, and Building Structures	203,014
Energy Management System	14,570
Gas Distribution Systems for All Boiler Rooms	11,970
<b>Total Installed Cost</b>	<b>229,554</b>

### 3.4 Comparison of Supply-Side Alternatives

A comparison of the characteristics of the three supply-side alternatives is provided below in Table 3.4.

Table 3.4. Comparison of Supply Alternatives

	Alternative #1 Coal/Gas Cogeneration	Alternative #2 Coal Cogeneration	Alternative #3 Distributed Natural Gas
<b>System Capacity</b>			
<b>Boiler Capacity</b>			
Steam MW <sub>t</sub>	60	90	1.5
Hot Water MW <sub>t</sub>	40	--	55.5
Expected System Peak MW <sub>t</sub>	70	70	42.5
Electrical Capacity MW <sub>e</sub>	4.8	4.8	0.2-0.3
<b>Operational Parameters</b>			
<b>Fuel Consumption</b>			
Coal tons/yr	69,307	93,013	--
Gas mcf/yr	3,947	--	11,074
<b>Internal Consumption</b>			
Electricity MWh/yr	1,790	2,180	500
Thermal Energy GJ/yr	110,234	94,209	--
<b>Delivered Energy</b>			
Thermal Energy GJ/yr	530,086	530,086	377,280
Electricity MWh/yr	20,610	25,020	--
<b>Emissions Produced</b>			
SO <sub>2</sub> tons/yr	1,073	1,518.1	--
NO <sub>x</sub> tons/yr	256.4	344.1	14.58
Particulates tons/yr	25,218	47,334	--
Total Investment 1000 SK	300,500	261,500	229,554
Jobs created/maintained	55	55	7



## 4.0 Building Sector Efficiency Assessment

This section presents the estimated efficiency resource in residential and non-residential buildings and the industrial sectors.

### 4.1 Efficiency Measures

Fifty energy conservation opportunities (ECOs) were considered for evaluation for the residential and non-residential building stock in Handlova. Of these, 24 ECOs were determined to be applicable to more than one building group and were analyzed with respect to energy efficiency potential, cost, and availability on the Slovak market. A summary of their key economic characteristics is presented in Table 4.1.

### 4.2 Analysis Approach

The 24 measures were analyzed for the 11 residential building types by the six fuel and equipment types identified: on-site gas, on-site coal, boiler house gas, boiler house coal, district heat, and electricity (water heat only). The analysis did not consider the likelihood that base space and water heat use might increase because of improved living standards. Should base use increase, the efficiency potential will also increase.

The ECO economics were analyzed in a number of ways, including present value, net present value, simple payback, and levelized energy cost, using the economic assumptions described below:

Nominal Discount Rate	17.5%
Expected Inflation	8.0%
Real Discount Rate	9.5%
Analysis Period	30 years

### 4.3 Building Sector Efficiency Assessment Results

This section provides results of the efficiency assessment, based upon four steps: selection of those ECOs with a positive net present value (NPV); combination of the measures with interactive effects in order to avoid double-counting the efficiency potential; bundling measures for each residential building type to estimate residential sector efficiency potential; and extension to the non-residential buildings sector.

**Table 4.1. Efficiency Measures Considered and Estimated Per Unit Cost and Lifetime**

ECO Number	Energy Saving Option Description	Unit	Cost [SK/Unit]	Lifetime [Years]
<b>Building Envelope</b>				
1	Insulate Exterior Side Walls	m <sup>2</sup>	700-800	30
2	Insulate Top Floor Ceiling	m <sup>2</sup>	700	30
3	Insulate Attic	m <sup>2</sup>	385	30
4	Insulate Floor Above Basement	m <sup>2</sup>	650	30
5	Weatherstrip Elevator Penthouse, Stairway, Doors and Windows	m	40	10
6	Weatherstrip Doors and Windows	m	30	10
7	Install Revolving or Double Door in Building Vestibule	Unit	24,000	30
8	Install Triple Pane Windows	m <sup>2</sup>	5,409	30
9	Install Storm Windows	m <sup>2</sup>	600	30
10	Install Heat Reflectors Behind Each Radiator or Heater	m <sup>2</sup>	148	5
11	Remove Draperies from Radiator		0	NA
<b>Domestic Water Heating</b>				
12	Install Low-Flow Water Heads	Unit	400	10
13	Install Flow Restrictors in Faucets	Unit	70	5
14	Insulate Hot Water Pipes in Unconditioned Spaces	m	158	15
15	Install Hot Water Flow Meters	Unit	600	30
<b>Heating System</b>				
16	Balance Heating System Using Existing Valves	Flat	400	5
17	Install Balancing Valves on Each Radiator	Unit	350	15
18	a. Install Thermostatic Radiator Valves	Unit	380	15
	b. Install Heat Allocators/Meters	Unit	67	1
	c. Install Building-Level GJ Meter	Unit	24,000-46,000	30
19	a. Install Zone Valves on Each Radiator	Unit	330	15
	b. Install Central Thermostats with On-Time	Unit	2300	15
	c. Install Building-Level GJ Meter	Unit	24,000-46,000	30
20	a. Install Zone Valves on Each Radiator	Unit	330	15
	b. Install Central Programmable Thermostats	Unit	6,120	15
	c. Install Building-Level GJ Meter	Unit	24,000-46,000	30
21	Install Building Energy Management System (EMS)	Unit - Radiator	7,000	30
<b>Ventilation and Heat Recovery</b>				
22	a. Install Heat Recovery Vent System in Basements	Unit	7,600	10
	b. Weatherstrip Basement Windows and Doors	m	40	10
23	Install Waste Water Heat Recovery Heat Exchanger	Unit	10,200-12,6000	15
24	a. Install Bath/Kitchen Vent Heat Recovery Heat Exchanger	Unit	9,050	10
	b. Install Back-Flow Damper in Kitchen/Bath Vent Duct	Unit	350	15

The following seven measures having an interactive effect were selected for application:

- insulate building exterior side walls
- weatherstrip elevator penthouse, stairway, doors and windows
- weatherstrip windows and doors
- install revolving or double door in vestibule
- install storm windows
- install zone valves on each radiator and install central thermostats with on time counter in each apartment
- install heat recovery vent system in basements.

Depending upon the building type, a subset of these items was selected based upon their combined performance.

The following seven measures which do not exhibit interactive effects were also selected for possible application:

- install heat reflectors behind each radiator or heater
- remove draperies from radiator
- install low-flow shower heads
- install flow restrictors on faucets
- insulate hot water pipes in unconditioned spaces
- install hot water flow meters
- install waste water heat recovery heat exchanger.

#### **4.3.1 Residential Sector Baseline Efficiency**

Table 4.2 provides the economic analysis of the residential sector efficiency resource. The residential sector cost-effective efficiency resource of 147,381 GJ annually, is expected to cost about 131.8 Million SK and have a net present value of 198.3 Million SK. The cost of conserved energy (the annualized cost divided by the annual energy use reduction) works out to an average of 136 SK/GJ for all fuels. While high-rise apartment buildings (building types 2-5) supplied by district heat account for

**Table 4.2. Economic Analysis of Residential Sector Efficiency Resource**

<b>Assumptions</b>	<b>All Fuels All Building Groups</b>	<b>District Heating</b>
Annual Energy Use Reduction (GJ)	147,381.0	116,187.0
Value of Annual Savings (Million 1993 SK)	35.6	31.4
Present Value of Energy Savings (Million 1993 SK)	529.1	480.2
Total Installed Cost (Million 1993 SK)	131.8	114.2
PV of Installed Cost (Million 1993 SK)	198.3	4.0
Simple Payback Period (Years)	4.0	166.5
Net Present Value (Million 1993 SK)	330.8	313.7
Annualized Cost (Million 1993 SK/Year)	20.0	16.8
Cost of Conserved Energy (1993 SK/GJ)	135.8	144.6

about 77.8% of residential sector heat and hot water energy consumption, they account for over 80% of the cost-effective efficiency resource. The 135 SK/GJ estimated cost of this resource appears to be very cost-effective when compared with the current price of 210 SK/GJ for district heat.

The 147,381 GJ of cost-effective savings represents a 42% reduction in current residential sector energy consumption. Residential district heating energy use can be cost-effectively reduced by about 46%, which represents over 78.8% of all of the cost-effective savings. Residential natural gas consumption can be reduced by almost 32%, accounting for almost 15% of the efficiency potential, and coal consumption can be reduced by about 32%, which represents about 6% of the efficiency potential. Residential electricity use can be cost-effectively reduced by 3%, although this represents only 0.03% of total cost-effective savings.

#### **4.3.2 Non-Residential Sector Baseline Efficiency**

The non-residential, cost-effective efficiency resource was estimated by applying the percentage of cost-effective energy efficiency in residential buildings to the space and water heating energy use in the non-residential building sector. The estimated non-residential efficiency resource for 1993 using the base economic values and medium fuel prices is

Gas	15
On-site coal	0
On-site electric	84
BH Gas	1061
District Heat	36,822
Total	40,744

Keeping in mind that this is a very rough estimate, the cost-effective efficiency potential in the non-residential amounts to 40,774 GJ annually. This represents about a 37% reduction in non-residential energy consumption and over 90% of this resource is supplied by district heat.



## 5.0 Integrated Economic Analysis

This section integrates the findings of the demand-side and the supply-side analyses to determine the overall cost of the system. The centralized coal/gas generation alternative (#1) was analyzed with and without efficiency. The centralized coal generation alternative (#2) was also analyzed with and without efficiency. The distributed gas alternative (#3) was analyzed only without efficiency improvements since there were no available data upon which to analyze the combined scenario. Each of these five cases is analyzed according to two decision criteria. The first is the levelized cost of energy on an SK/GJ basis, as this is the price that will need to be paid by all consumers—residential, non-residential, and industrial. The second metric was the levelized cost of energy per flat. This metric measures the degree to which the system will provide the lowest cost of heat to the residential customer, which is one of the company design guidelines.

### 5.1 Cash Flow Projections

For this analysis, a more detailed economic analysis was conducted than for the separate demand-side and supply-side analyses done earlier. This was possible because more progress had been made on the overall project and more was known about the company structure, cost of financing, and other important variables.

The analyses were done through the development of 25-year cash flow projections for each of the scenarios. These projections are made on a *real basis*, with general inflation not included in the analysis. (The cash flow forecasts are shown in the tables at the end of this chapter.) The projections were made using the capital cost and performance information provided in the supply and demand reports. Funding for supply-side capital improvements was assumed to be provided by a 10% (real) loan with a 10-year term. Funding for demand-side improvements was likewise provided by a series of 10-year loans at 10% interest, one taken out during each of the first five years of operation.

In the cash-flow forecasts, the price charged for heat (SK/GJ) was set on an annual basis so that the resulting cash flows would just cover operating costs and loan repayment (principal plus interest). It was assumed that the company would be operated to deliver the lowest possible cost of heat for the citizens of Handlova—hence, there are no earnings to be retained by the company or returned to the stockholders as dividends. These assumptions can easily be modified to simulate other operating models.

The projections assume the following conditions:

- a 5-year tax holiday from 1997-2001 (tax rate = 0), followed by a 40% tax on earnings from 2002 through the remaining outyears
- real escalation rates as follows:

	1997-2005	2006-2021
Natural gas	2.85%	1.4%
Coal	2.7	2.7
Electricity (sales)	6.0	6.0
Labor	4.1	2.5
Repairs/supplies	3.0	2.0
General overheads	3.7	2.3

- growth rates as follows: electricity sales—the assumption is that all electricity that is generated can be sold. The rate of generation is a function of heat generated by the central system.
- heat sales—the population of Handlova is expected to increase by 5.22% (total) through 2022. It is assumed that this total increase would be covered by the heating plant. Further, it is assumed that 15% of the total energy consumption can be eliminated through strategic deployment of efficiency resources from 1997 through 2001.

## 5.2 Analysis Results and Discussion

The analysis results are summarized in Table 5.1 below. In all cases, the levelized cost of energy is greater with buildings energy efficiency implemented than is the case when only the supply-side system is retrofit. This occurs because substantially greater capital investment is required for demand-side implementation, and there is no accommodating supply-side capital reduction. Note that in heating systems with substantial growth, demand-side capital can reduce peaks and eliminate or delay needed growth in generation plants, thus providing a substantial benefit to the system. In Handlova, however, where growth is minimal and where the entire system must be retrofit immediately (because of the switch from steam delivery to a hot water delivery system), there is no opportunity for offsetting demand-side and supply-side capital costs, and so the entire burden of funding the efficiency investment is felt in the levelized cost of heat.

**Table 5.1. Results of Integrated Economic Analysis**

<b>Scenario Description</b>	<b>Levelized</b>	<b>Levelized Cost</b>
Coal/Gas Cogeneration with Efficiency	258.35 SK/GJ	10,597 SK/year
Coal/Gas Cogeneration Without Efficiency	187.73 SK/GJ	11,755 SK/year
Coal Cogeneration with Efficiency	236.72 SK/GJ	9,697 SK/year
Coal Cogeneration Without Efficiency	164.64 SK/GJ	10,309 SK//year
Decentralized Gas Boilers	241.19 SK/GJ	15,103 SK/year

Note, however, that the levelized annual cost of the apartment dweller is lower in each case with efficiency than for the same system without efficiency. This reflects two elements:

- the annual consumption of heat from each apartment is reduced by 46% from current consumption levels, and so while the cost per unit of heat is considerably more expensive, the average apartment dweller will end up spending less overall when the total cost (price/unit x # units) is calculated.
- while industrial users pay the increased incremental cost of heat due to efficiency investments, they are not targets of the demand-site retrofit program, and so are subsidizing the residential customers.

Needless to say, this scenario is one of an endless number of scenarios that could be modeled. For instance, it is not necessary for the industrial sector to subsidize the cost of heat to the residential sector—a differential pricing structure could be developed wherein all building retrofit costs are paid back only through the residential billing system. Likewise, a buildings retrofit program could be initiated for the industrial sector, with those costs included in the overall cost calculations or allocated only against industrial customers.

**Cash Flow Forecast: Price Set to Meet Loan Repayments**  
**Handlova Centralized Gas/Coal Cogeneration System**  
**with No Buildings Efficiency**

Financial Information	Real Escalation (1997-2005 and 2006-2024)																				
	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	
Electricity Quantity Sold (GWh)	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055
Electricity Price (\$/MWh)	1,389	1,472	1,561	1,654	1,754	1,859	1,970	2,089	2,214	2,347	2,487	2,637	2,797	2,969	3,140	3,329	3,529	3,740	3,963	4,200	4,450
Electricity Revenues (1,000 \$K)	28,265	29,978	31,794	33,720	35,763	37,930	40,228	42,665	45,249	47,991	50,899	53,982	57,252	60,721	64,400	68,301	72,439	76,828	81,483	86,433	91,693
Heat Demand before Efficiency (TJ)	518.6	519.3	519.8	520.2	520.7	521.2	521.7	522.2	522.7	523.2	523.6	524.1	524.6	525.1	525.6	526.1	526.6	527.1	527.6	528.1	528.6
Heat Quantity Sold (TJ)	518.6	519.3	519.8	520.2	520.7	521.2	521.7	522.2	522.7	523.2	523.6	524.1	524.6	525.1	525.6	526.1	526.6	527.1	527.6	528.1	528.6
Heat Quantity Generated (TJ)	548.7	549.3	549.9	550.4	551.0	551.6	552.1	552.7	553.3	553.8	554.4	555.0	555.6	556.2	556.8	557.4	558.0	558.6	559.2	559.8	560.4
Heat Price (\$/GJ)	202.97	203.12	203.27	203.42	203.57	203.72	203.87	204.02	204.17	204.32	204.47	204.62	204.77	204.92	205.07	205.22	205.37	205.52	205.67	205.82	205.97
Heat Sale Revenues (1,000 \$K)	105,303	105,475	105,647	105,819	105,991	106,163	106,335	106,507	106,679	106,851	107,023	107,195	107,367	107,539	107,711	107,883	108,055	108,227	108,399	108,571	108,743
Direct Subsidies (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenues (1,000 \$K)	133,568	135,453	137,338	139,223	141,108	142,993	144,878	146,763	148,648	150,533	152,418	154,303	156,188	158,073	159,958	161,843	163,728	165,613	167,498	169,383	171,268
Coal Consumption (tons/year)	68,509	68,543	68,577	68,612	68,646	68,680	68,715	68,749	68,784	68,818	68,853	68,887	68,922	68,956	68,991	69,026	69,060	69,095	69,130	69,164	69,199
Coal Price (\$/ton)	880	698	717	737	756	775	794	813	832	851	870	889	908	927	946	965	984	1,003	1,022	1,041	1,060
Coal Cost (1,000 \$K/year)	46,566	47,868	49,185	50,508	51,828	53,145	54,462	55,779	57,096	58,413	59,730	61,047	62,364	63,681	65,000	66,317	67,634	68,951	70,268	71,585	72,902
Gas Consumption (1000m3/year)	3,875	3,878	3,881	3,884	3,887	3,891	3,894	3,897	3,900	3,903	3,906	3,909	3,912	3,915	3,918	3,921	3,924	3,927	3,930	3,933	3,936
Gas Price (\$/1,000m3)	3,350	3,445	3,540	3,635	3,730	3,825	3,920	4,015	4,110	4,205	4,300	4,395	4,490	4,585	4,680	4,775	4,870	4,965	5,060	5,155	5,250
Gas Cost (1,000 \$K/year)	12,892	13,363	13,754	14,145	14,536	14,927	15,318	15,709	16,100	16,491	16,882	17,273	17,664	18,055	18,446	18,837	19,228	19,619	20,010	20,401	20,792
Total Fuel Cost (1,000 \$K/year)	59,458	61,231	62,939	64,638	66,337	68,036	69,735	71,434	73,133	74,832	76,531	78,230	79,929	81,628	83,327	85,026	86,725	88,424	90,123	91,822	93,521
Efficiency Expenditures (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Labor (1,000 \$K)	8,750	9,109	9,468	9,827	10,186	10,545	10,904	11,263	11,622	11,981	12,340	12,700	13,059	13,418	13,777	14,136	14,495	14,854	15,213	15,572	15,931
Overhead (1,000 \$K)	3,000	3,112	3,224	3,336	3,448	3,560	3,672	3,784	3,896	4,008	4,120	4,232	4,344	4,456	4,568	4,680	4,792	4,904	5,016	5,128	5,240
Maintenance & Repairs (1,000 \$K)	5,000	5,150	5,300	5,450	5,600	5,750	5,900	6,050	6,200	6,350	6,500	6,650	6,800	6,950	7,100	7,250	7,400	7,550	7,700	7,850	8,000
Depreciation (1,000 \$K)	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902
Environmental Fees (1,000 \$K)	2,359	2,409	2,459	2,509	2,559	2,609	2,659	2,709	2,759	2,809	2,859	2,909	2,959	3,009	3,059	3,109	3,159	3,209	3,259	3,309	3,359
Total Operating Costs (1,000 \$K)	93,578	95,812	98,046	100,280	102,514	104,748	106,982	109,216	111,450	113,684	115,918	118,152	120,386	122,620	124,854	127,088	129,322	131,556	133,790	136,024	138,258
Operating Profit - Before Tax (1,000 \$K)	39,989	39,641	39,293	38,945	38,597	38,249	37,901	37,553	37,205	36,857	36,509	36,161	35,813	35,465	35,117	34,769	34,421	34,073	33,725	33,377	33,029
Operating Margin, %	29.9%	29.2%	28.7%	28.2%	27.7%	27.2%	26.7%	26.2%	25.7%	25.2%	24.7%	24.2%	23.7%	23.2%	22.7%	22.2%	21.7%	21.2%	20.7%	20.2%	19.7%
Operating Profit - After Tax (1,000 \$K)	39,989	39,541	39,093	38,645	38,197	37,749	37,301	36,853	36,405	35,957	35,509	35,061	34,613	34,165	33,717	33,269	32,821	32,373	31,925	31,477	31,029
Cash Flow from Operations, After Tax	5,400	5,991	6,134	6,280	6,398	6,540	6,682	6,824	6,966	7,108	7,250	7,392	7,534	7,676	7,818	7,960	8,102	8,244	8,386	8,528	8,670
Working Capital (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Change in Working Capital (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Fixed Assets, Start of Year (1,000 \$K)	0	333,653	318,751	303,849	288,946	274,043	260,874	246,838	232,802	218,766	204,730	190,694	176,658	162,622	148,586	134,549	120,513	106,477	92,441	78,405	64,369
Capital Expenditures (1,000 \$K)	333,653	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation (1,000 \$K)	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902
Net Fixed Assets, End of Year (1,000 \$K)	333,653	318,751	303,849	288,946	274,043	260,874	246,838	232,802	218,766	204,730	190,694	176,658	162,622	148,586	134,549	120,513	106,477	92,441	78,405	64,369	50,333
Net Operating Assets (1,000 \$K)	324,742	309,833	295,228	281,286	267,414	253,014	238,110	224,211	210,315	196,424	182,529	168,634	154,739	140,844	126,949	113,054	99,159	85,264	71,369	57,474	43,579
Increase in Net Operating Assets (1,000 \$K)	324,742	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759	-14,759
Net Cash Flow from Operations After Tax	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300
Debt Source Information																					
New Funds Borrowed (1,000 \$K)	333,653	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Loan Balance @ Beginning of Year (1,000 \$K)	0	20,935	23,029	25,332	27,865	30,651	33,716	37,068	40,797	44,876	49,364	54,300	59,688	65,528	71,831	78,598	85,841	93,570	101,793	110,522	119,757
Principle Repaid	0	312,718	289,689	264,357	236,493	205,841	172,125	135,037	94,240	49,364	0	0	0	0	0	0	0	0	0	0	0
Loan Balance @ End of Year (1,000 \$K)	0	33,365	31,272	28,969	26,372	23,530	20,445	17,125	13,504	9,424	4,938	0	0	0	0	0	0	0	0	0	0
Total Interest Payments (1,000 \$K)	0	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300
Total After Tax Loan Repayments (1,000 \$K)	0	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300
Total Loan Repayments (1,000 \$K)	0	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300
Return to Equity Holders (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cumulative Retained Earnings (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Post-Efficiency Flat Consumption (G/year)	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6
Cost per Typical Flat (1 \$/Year)	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10
25 Year Levelized Energy Cost	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73	187.73
25 Year Levelized Energy Cost Per Flat	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755	11,755

## Cash Flow Forecast: Price Set to Meet Loan Repayments Handlova Centralized Gas/Coal Cogeneration System with Buildings Efficiency

Financial Information	Real Escalation (1997-2006 and 2006-2021)																			
	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Electricity Quantity Sold (GWh)	20,35	19,82	19,30	18,77	18,16	17,5	17,48	17,50	17,51	17,53	17,54	17,56	17,57	17,59	17,60	17,62	17,63	17,65	17,66	17,66
Electricity Price (\$/KWh)	1,389	1,472	1,561	1,654	1,754	1,859	1,970	2,089	2,214	2,347	2,487	2,637	2,795	2,963	3,140	3,329	3,529	3,740	3,965	4,205
Electricity Revenues (1,000 \$K)	28,266	29,185	30,115	31,051	31,879	32,464	34,442	36,540	38,766	41,128	43,634	46,292	49,112	52,105	55,279	58,647	62,220	66,010	70,032	74,399
Heat Demand before Efficiency (TJ)	518.8	519.3	519.8	520.2	521.2	521.7	522.2	522.7	523.2	523.6	524.1	524.6	525.1	525.6	526.1	526.6	527.1	527.6	528.1	528.6
Efficiency Potential (TJ)	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49	116.49
Heat Quantity Generated (TJ)	518.8	496.0	473.3	450.5	427.8	405.0	382.2	359.4	336.6	313.8	291.0	268.2	245.4	222.6	200.0	177.4	154.8	132.2	109.6	87.0
Heat Quantity Consumed (TJ)	548.7	522.2	495.7	469.2	442.7	416.2	389.7	363.2	336.7	310.2	283.7	257.2	230.7	204.2	177.7	151.2	124.7	98.2	71.7	45.2
Heat Price (\$/GJ)	20,37	21,928	23,235	24,542	25,849	27,156	28,463	29,770	31,077	32,384	33,691	35,000	36,309	37,618	38,927	40,236	41,545	42,854	44,163	45,472
Heat Sale Revenues (1,000 \$K)	105,303	108,771	112,763	116,812	121,096	125,624	130,399	135,426	140,705	146,236	152,022	158,064	164,364	170,922	177,738	184,814	192,150	199,748	207,600	215,708
Direct Subsidies (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenues (1,000 \$K)	133,568	137,937	142,878	147,863	152,975	158,284	163,816	169,565	175,533	181,720	188,136	194,770	201,622	208,694	215,985	223,496	231,226	239,174	247,332	255,708
Coal Consumption (ton/year)	68,598	66,894	65,280	63,665	62,050	60,435	58,820	57,205	55,590	53,975	52,360	50,745	49,130	47,515	45,900	44,285	42,670	41,055	39,440	37,825
Coal Price (\$/ton)	680	698	717	737	756	777	798	819	842	864	888	912	936	961	987	1,014	1,041	1,070	1,100	1,130
Coal Cost (1,000 \$K/year)	46,586	46,716	46,820	46,985	47,121	47,321	47,544	47,791	48,061	48,354	48,671	49,012	49,377	49,766	50,180	50,619	51,084	51,575	52,093	52,638
Gas Consumption (1000m <sup>3</sup> /year)	3,875	3,730	3,585	3,440	3,295	3,150	3,005	2,860	2,715	2,570	2,425	2,280	2,135	1,990	1,845	1,700	1,555	1,410	1,265	1,120
Gas Price (\$/1,000m <sup>3</sup> )	3,350	3,445	3,540	3,645	3,749	3,853	3,957	4,061	4,165	4,269	4,373	4,477	4,581	4,685	4,789	4,893	4,997	5,101	5,205	5,309
Gas Cost (1,000 \$K/year)	12,982	12,952	12,704	12,537	12,370	12,203	12,036	11,869	11,702	11,535	11,368	11,201	11,034	10,867	10,700	10,533	10,366	10,200	10,033	9,866
Total Fuel Cost (1,000 \$K/year)	59,568	59,568	59,523	59,431	59,293	59,109	58,889	58,632	58,337	58,014	57,662	57,281	56,871	56,431	55,961	55,461	54,931	54,371	53,781	53,161
Efficiency Expenditures (1,000 \$K)	28,260	27,048	25,836	24,624	23,412	22,200	21,000	19,800	18,600	17,400	16,200	15,000	13,800	12,600	11,400	10,200	9,000	7,800	6,600	5,400
Direct Labor (1,000 \$K)	8,750	8,109	7,468	6,827	6,186	5,545	4,904	4,263	3,622	2,981	2,340	1,700	1,059	495	154	103	52	1	0	0
Overhead (1,000 \$K)	3,000	3,112	3,228	3,349	3,474	3,600	3,729	3,859	3,990	4,121	4,252	4,383	4,514	4,645	4,776	4,907	5,038	5,169	5,300	5,431
Maintenance & Repair (1,000 \$K)	5,000	5,150	5,300	5,450	5,600	5,750	5,900	6,050	6,200	6,350	6,500	6,650	6,800	6,950	7,100	7,250	7,400	7,550	7,700	7,850
Depreciation (1,000 \$K)	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902
Environmental Fees (1,000 \$K)	2,359	2,301	2,217	2,132	2,048	1,964	1,880	1,796	1,712	1,628	1,544	1,460	1,376	1,292	1,208	1,124	1,040	956	872	788
Total Operating Costs (1,000 \$K)	119,839	121,150	122,517	123,878	125,233	126,588	127,943	129,298	130,653	132,008	133,363	134,718	136,073	137,428	138,783	140,138	141,493	142,848	144,203	145,558
Operating Profit - Before Tax (1,000 \$K)	13,729	16,787	20,361	24,805	29,742	35,181	41,120	47,559	54,500	61,941	69,882	78,323	87,264	96,705	106,646	117,087	128,028	139,469	151,410	163,851
Operating Margin, %	10.3%	12.2%	14.3%	16.8%	19.8%	23.4%	27.6%	32.5%	38.2%	44.8%	52.5%	61.4%	71.6%	83.2%	96.4%	111.3%	128.9%	149.4%	174.0%	203.7%
Operating Profit - After Tax (1,000 \$K)	13,729	16,787	20,361	24,805	29,742	35,181	41,120	47,559	54,500	61,941	69,882	78,323	87,264	96,705	106,646	117,087	128,028	139,469	151,410	163,851
Cash Flow from Operations, After Tax	28,431	31,689	35,283	39,281	43,720	48,649	54,118	60,277	67,156	74,805	83,284	92,643	102,922	114,171	126,440	139,769	154,208	169,807	186,606	204,645
Change in Working Capital (1,000 \$K)	5,400	5,891	6,134	6,280	6,388	6,450	6,478	6,462	6,402	6,296	6,144	5,946	5,700	5,406	5,064	4,675	4,239	3,756	3,225	2,646
Net Fixed Assets, Start of Year (1,000 \$K)	0	333,653	318,751	303,849	288,946	274,910	260,874	246,838	232,802	218,766	204,730	190,694	176,658	162,622	148,586	134,549	120,513	106,477	92,441	78,405
Capital Expenditures (1,000 \$K)	333,653	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation (1,000 \$K)	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902	14,902
Net Fixed Assets, End of Year (1,000 \$K)	333,653	318,751	303,849	288,946	274,910	260,874	246,838	232,802	218,766	204,730	190,694	176,658	162,622	148,586	134,549	120,513	106,477	92,441	78,405	64,369
Net Operating Assets (1,000 \$K)	324,742	309,983	295,226	281,296	267,414	253,014	238,110	222,710	206,810	190,410	173,510	156,110	138,210	119,810	100,410	80,010	58,610	36,210	13,810	1,410
Increase in Net Operating Assets (1,000 \$K)	324,742	-14,759	-14,759	-13,930	-13,882	-15,400	-13,904	-13,856	-13,808	-13,760	-13,712	-13,664	-13,616	-13,568	-13,520	-13,472	-13,424	-13,376	-13,328	-13,280
Net Cash Flow from Operations After Tax	28,431	31,689	35,117	38,815	42,924	48,012	54,099	61,287	69,576	79,064	89,852	102,040	115,728	130,916	148,604	168,892	191,780	217,268	245,456	276,444
Debt Source Information																				
New Funds Borrowed (1,000 \$K)	333,653	26,260	27,048	27,836	28,624	29,412	30,200	31,000	31,800	32,600	33,400	34,200	35,000	35,800	36,600	37,400	38,200	39,000	39,800	40,600
Loan Balance @ Beginning of Year (1,000 \$K)	0	333,653	339,978	341,349	342,720	344,091	345,462	346,833	348,204	349,575	350,946	352,317	353,688	355,059	356,430	357,801	359,172	360,543	361,914	363,285
Principle Repaid	0	20,935	24,678	28,041	33,473	38,905	44,337	49,769	55,201	60,633	66,065	71,497	76,929	82,361	87,793	93,225	98,657	104,089	109,521	114,953
Loan Balance @ End of Year (1,000 \$K)	0	312,718	314,301	315,884	317,467	319,050	320,633	322,216	323,799	325,382	326,965	328,548	330,131	331,714	333,297	334,880	336,463	338,046	339,629	341,212
Total Interest Payments (1,000 \$K)	0	33,365	33,898	34,135	34,372	34,609	34,846	35,083	35,320	35,557	35,794	36,031	36,268	36,505	36,742	36,979	37,216	37,453	37,690	37,927
Total Prior Tax Loan Repayments (1,000 \$K)	0	54,300	58,574	62,916	67,310	71,704	76,148	80,592	85,036	89,480	93,924	98,368	102,812	107,256	111,700	116,144	120,588	125,032	129,476	133,920
Total Loan Repayments (1,000 \$K)	0	54,300	58,574	62,916	67,310	71,704	76,148	80,592	85,036	89,480	93,924	98,368	102,812	107,256	111,700	116,144	120,588	125,032	129,476	133,920
Return to Equity Holders (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cumulative Retained Earnings (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Post-Efficiency Flat Consumption (GJ/year)	62.6	56.8	51.0	45.2	39.4	33.6	27.8	22.0	16.2	10.4	4.6	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cost per Typical Flat (1,000 \$K/year)	12,710	12,400	12,157	11,927	11,702	11,481	11,264	11,051	10,842	10,637	10,436	10,239	10,046	9,857	9,672	9,491	9,314	9,141	8,972	8,807
25 Year Levelized Energy Cost	268.35 \$/GJ																			
25 Year Levelized Energy Cost Per Flat	10,597 \$/GJ																			

Integrated Resource Report  
Handlova District Heating System  
May 1994

**Cash Flow Forecast: Price Set to Meet Loan Repayments**  
**Handlova Centralized Coal Cogeneration System**  
**with No Buildings Efficiency**

Real Escalation (1997-2005 and 2009-2021)

Natural Gas: 2.85% 1.4% Labor: 4.1% 2.5%  
 Coal: 2.7% 2.7% O&M/Supplies: 3.7% 2.0%  
 Electricity: 6.0% 6.0% Repairs/Supplies: 3.0% 2.0%

Financial Information	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Electricity Quantity Sold (GWh)	24.67	24.69	24.70	24.72	24.73	24.73	24.73	24.76	24.76	24.79	24.81	24.82	24.84	24.85	24.87	24.88	24.90	24.91	24.93	24.94	24.94
Electricity Price (\$/MWh)	1,309	1,472	1,561	1,654	1,754	1,859	1,970	2,089	2,214	2,347	2,487	2,637	2,795	2,963	3,140	3,329	3,529	3,740	3,973	4,230	4,506
Electricity Revenues (1,000 \$K)	34,270	36,348	39,552	40,890	43,700	46,000	48,780	51,748	54,886	59,214	61,744	65,489	69,460	73,673	78,140	82,879	87,905	93,236	98,980	105,156	111,786
Heat Demand before Efficiency (TJ)	518.6	519.3	519.8	520.2	520.7	521.2	521.7	522.2	522.7	523.2	523.6	524.1	524.6	525.1	525.6	526.1	526.6	527.1	527.6	528.1	528.6
Heat Quantity Sold (TJ)	518.6	519.3	519.8	520.2	520.7	521.2	521.7	522.2	522.7	523.2	523.6	524.1	524.6	525.1	525.6	526.1	526.6	527.1	527.6	528.1	528.6
Heat Quantity Generated (TJ)	548.7	549.3	549.8	550.4	551.0	551.6	552.1	552.7	553.3	553.8	554.4	555.0	555.5	556.1	556.7	557.2	557.8	558.4	559.0	559.6	560.2
Heat Price (\$/GJ)	183.63	183.11	183.20	183.48	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63	183.63
Heat Sale Revenues (1,000 \$K)	95,223	95,087	95,324	95,457	95,612	95,784	95,972	96,178	96,403	96,646	96,907	97,185	97,479	97,788	98,102	98,431	98,775	99,134	99,507	99,895	100,298
Direct Subsidies (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenues (1,000 \$K)	129,493	131,435	133,876	136,347	138,981	141,776	144,752	147,928	151,314	154,913	158,740	162,804	167,103	171,636	176,399	181,382	186,595	192,038	197,711	203,625	209,789
Coal Consumption (ton/year)	91,970	92,015	92,060	92,104	92,148	92,194	92,239	92,284	92,329	92,374	92,419	92,464	92,510	92,555	92,600	92,645	92,691	92,736	92,782	92,827	92,872
Coal Price (\$/ton)	680	698	717	737	756	777	798	819	842	868	898	932	968	1,006	1,046	1,088	1,132	1,178	1,226	1,276	1,328
Coal Cost (1,000 \$K/year)	62,540	64,259	66,027	67,842	69,708	71,625	73,595	75,619	77,698	79,835	82,031	84,297	86,635	89,046	91,530	94,098	96,751	99,489	102,313	105,224	108,222
Gas Consumption (1000m3/year)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Price (\$/1,000m3)	3,350	3,544	3,645	3,749	3,855	3,965	4,078	4,194	4,313	4,434	4,559	4,685	4,813	4,944	5,078	5,215	5,355	5,497	5,642	5,790	5,941
Gas Cost (1,000 \$K/year)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Fuel Cost (1,000 \$K/year)	62,540	64,259	66,027	67,842	69,708	71,625	73,595	75,619	77,698	79,835	82,031	84,297	86,635	89,046	91,530	94,098	96,751	99,489	102,313	105,224	
Efficiency Expenditures (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Labor (1,000 \$K)	8,750	9,109	9,462	9,871	10,276	10,687	11,136	11,592	12,067	12,562	12,876	13,198	13,528	13,865	14,213	14,568	14,932	15,306	15,688	16,080	16,480
Maintenance & Repairs (1,000 \$K)	3,000	3,112	3,228	3,349	3,474	3,604	3,739	3,878	4,023	4,174	4,271	4,371	4,473	4,578	4,684	4,794	4,906	5,020	5,137	5,256	5,377
Depreciation (1,000 \$K)	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524	6,719	6,919	7,124	7,334	7,548	7,767	7,990	8,218	8,451	8,689	8,932
Environmental Fees (1,000 \$K)	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170
Total Operating Costs (1,000 \$K)	84,819	87,209	89,847	92,732	95,878	99,281	102,942	106,842	110,978	115,453	120,276	125,453	130,992	136,913	143,234	149,971	157,141	164,762	172,953	181,634	190,836
Operating Profit - Before Tax (1,000 \$K)	34,674	34,226	34,229	35,055	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103	35,103
Operating Profit - After Tax (1,000 \$K)	26,876	26,076	25,674	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776	25,776
Change in Working Capital (1,000 \$K)	47,844	47,398	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359	47,359
Net Cash Flow from Operations After Tax	5,400	5,691	6,134	6,280	6,398	6,410	6,410	6,410	6,410	6,410	6,410	6,410	6,410	6,410	6,410	6,410	6,410	6,410	6,410	6,410	6,410
Capital Expenditures (1,000 \$K)	290,350	277,160	264,010	250,840	238,595	226,332	215,928	206,420	197,800	189,960	182,400	175,120	168,120	161,400	154,960	148,720	142,680	136,840	131,200	125,760	120,520
Net Cash Flow from Operations	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170	13,170
Net Fixed Assets, Start of Year (1,000 \$K)	290,350	277,160	264,010	250,840	238,595	226,332	215,928	206,420	197,800	189,960	182,400	175,120	168,120	161,400	154,960	148,720	142,680	136,840	131,200	125,760	120,520
Net Fixed Assets, End of Year (1,000 \$K)	290,350	277,160	264,010	250,840	238,595	226,332	215,928	206,420	197,800	189,960	182,400	175,120	168,120	161,400	154,960	148,720	142,680	136,840	131,200	125,760	120,520
Net Operating Assets (1,000 \$K)	283,171	270,144	257,120	244,922	232,772	221,004	209,752	198,932	188,544	178,592	169,072	159,984	151,328	143,104	135,312	127,952	121,024	114,528	108,464	102,736	97,344
Increase in Net Operating Assets (1,000 \$K)	283,171	-13,027	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024	-13,024
Net Cash Flow from Operations After Tax	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253	47,253
New Funds Borrowed (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Loan Balance @ Beginning of Year (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Principle Repaid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Loan Balance @ End of Year (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Interest Payments (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total After Tax Loan Repayments (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Loan Repayments (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Return to Equity Holders (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cumulative Retained Earnings (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Post-Efficiency Flat Consumption (GJ/year)	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6
Cost per Typical Flat (1,000 \$K/year)	11,493	11,466	11,484	11,489	11,497	11,500	11,503	11,506	11,509	11,512	11,515	11,518	11,521	11,524	11,527	11,530	11,533	11,536	11,539	11,542	11,545

25 Year Levelized Energy Cost: 164.66 \$/GJ

25 Year Levelized Energy Cost For Flat: 10.309 \$/GJ



**Cash Flow Forecast: Price Set to Meet Loan Repayments**  
**Handlova Decentralized Gas Boiler System**  
**with No Buildings Efficiency**

Financial Information	Real Escalation (1997-2005 and 2006-2021)																			
	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Electricity Quantity Sold (GWh)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Electricity Price (\$/KWh)	1,389	1,472	1,561	1,654	1,754	1,859	1,970	2,089	2,214	2,347	2,487	2,637	2,795	2,963	3,140	3,329	3,529	3,740	3,965	4,205
Electricity Revenues (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Heat Demand before Efficiency (TJ)	377.3	377.6	378.0	378.3	378.7	379.0	379.4	379.7	380.1	380.4	380.8	381.2	381.5	381.9	382.2	382.6	382.9	383.3	383.6	383.6
Heat Quantity Sold (TJ)	377.3	377.6	378.0	378.3	378.7	379.0	379.4	379.7	380.1	380.4	380.8	381.2	381.5	381.9	382.2	382.6	382.9	383.3	383.6	383.6
Heat Quantity Generated (TJ)	377.3	377.6	378.0	378.3	378.7	379.0	379.4	379.7	380.1	380.4	380.8	381.2	381.5	381.9	382.2	382.6	382.9	383.3	383.6	383.6
Heat Price (\$/GJ)	225.80	231.88	238.57	246.84	255.73	265.33	275.67	286.68	298.37	310.76	323.86	337.68	352.24	367.59	383.68	400.54	418.19	436.64	455.90	476.00
Heat Sale Revenues (1,000 \$K)	85,605	87,966	89,966	90,361	91,069	91,365	91,448	91,365	91,148	90,805	90,336	89,754	89,061	88,267	87,374	86,384	85,299	84,121	82,851	81,490
Direct Subsidies (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenues (1,000 \$K)	85,605	87,966	89,966	90,361	91,069	91,365	91,448	91,365	91,148	90,805	90,336	89,754	89,061	88,267	87,374	86,384	85,299	84,121	82,851	81,490
Coal Consumption (ton/year)	680	698	717	737	756	777	798	819	842	864	888	912	936	961	987	1,014	1,041	1,070	1,098	1,126
Coal Cost (1,000 \$K/year)	11,074	11,084	11,095	11,105	11,115	11,126	11,136	11,146	11,157	11,167	11,177	11,188	11,198	11,209	11,219	11,229	11,239	11,249	11,259	11,261
Gas Consumption (1000m3/year)	3,350	3,544	3,645	3,748	3,855	3,965	4,078	4,194	4,313	4,433	4,554	4,678	4,804	4,932	5,062	5,194	5,328	5,464	5,602	5,741
Gas Price (\$/1,000m3)	37,099	39,278	40,438	41,628	42,852	44,117	45,416	46,752	48,127	49,543	51,004	52,511	54,064	55,714	57,461	59,305	61,247	63,287	65,425	67,661
Total Fuel Cost (1,000 \$K/year)	37,099	39,278	40,438	41,628	42,852	44,117	45,416	46,752	48,127	49,543	51,004	52,511	54,064	55,714	57,461	59,305	61,247	63,287	65,425	67,661
Efficiency Expenditures (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Labor (1,000 \$K)	1,800	1,874	1,951	2,031	2,114	2,201	2,291	2,385	2,482	2,584	2,691	2,793	2,899	2,999	3,094	3,184	3,269	3,349	3,424	3,494
Overhead (1,000 \$K)	2,300	2,386	2,475	2,568	2,664	2,763	2,866	2,973	3,085	3,200	3,317	3,436	3,558	3,682	3,808	3,936	4,066	4,198	4,332	4,467
Maintenance & Repairs (1,000 \$K)	2,300	2,369	2,440	2,513	2,589	2,668	2,746	2,829	2,914	3,001	3,091	3,182	3,274	3,368	3,463	3,559	3,656	3,754	3,853	3,953
Depreciation (1,000 \$K)	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195
Environmental Fees (1,000 \$K)	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35
Total Operating Costs (1,000 \$K)	53,729	55,137	57,574	59,970	62,460	64,950	67,440	69,930	72,420	74,910	77,400	79,890	82,380	84,870	87,360	89,850	92,340	94,830	97,320	99,810
Operating Profit - Before Tax (1,000 \$K)	31,876	31,828	31,491	31,391	31,439	31,408	31,366	31,314	31,262	31,210	31,158	31,106	31,054	30,999	30,944	30,889	30,834	30,779	30,724	30,669
Operating Margin, %	37.2%	35.9%	35.3%	34.7%	34.2%	33.8%	33.4%	33.0%	32.6%	32.2%	31.8%	31.4%	31.0%	30.6%	30.2%	29.8%	29.4%	29.0%	28.6%	28.2%
Operating Profit - After Tax (1,000 \$K)	31,876	31,428	31,431	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391	31,391
Cash Flow from Operations, After Tax	42,071	41,623	41,628	41,634	41,640	41,646	41,652	41,658	41,664	41,670	41,676	41,682	41,688	41,694	41,700	41,706	41,712	41,718	41,724	41,730
Change in Working Capital (1,000 \$K)	5,400	5,991	6,134	6,280	6,396	6,540	6,684	6,828	6,972	7,116	7,260	7,404	7,548	7,692	7,836	7,980	8,124	8,268	8,412	8,556
Net Fixed Assets, Start of Year (1,000 \$K)	0	254,880	244,684	234,489	224,294	214,099	203,904	193,709	183,513	173,318	163,123	152,928	142,733	132,537	122,342	112,147	101,952	91,757	81,561	71,366
Capital Expenditures (1,000 \$K)	0	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195	10,195
Depreciation (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Fixed Assets, End of Year (1,000 \$K)	254,880	244,684	234,489	224,294	214,099	203,904	193,709	183,513	173,318	163,123	152,928	142,733	132,537	122,342	112,147	101,952	91,757	81,561	71,366	61,171
Net Operating Assets (1,000 \$K)	250,675	240,652	230,574	220,485	210,444	200,444	190,485	180,568	170,694	160,862	151,072	141,324	131,616	121,948	112,320	102,731	93,181	83,670	74,198	64,766
Increase in Net Operating Assets (1,000 \$K)	250,675	-10,052	-10,049	-10,089	-10,089	-10,041	-11,559	-10,063	-10,058	-10,055	-10,050	-10,044	-10,038	-10,032	-10,026	-10,020	-10,014	-10,008	-10,002	-9,996
Net Cash Flow from Operations After Tax	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480
Debt Source Information	Interest Rate on Efficiency Loans: 10%      Loan Term (years): 10 Interest Rate on Supply Loans: 10%      Loan Term (years): 10 Loan Amount: 254,880																			
New Funds Borrowed (1,000 \$K)	254,880	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Loan Balance @ Beginning of Year (1,000 \$K)	0	254,880	238,887	221,295	201,944	180,659	157,244	131,488	103,156	71,991	37,710	0	0	0	0	0	0	0	0	0
Principle Repaid	0	15,993	17,592	19,351	21,268	23,415	25,768	28,322	31,165	34,281	37,710	0	0	0	0	0	0	0	0	0
Loan Balance @ End of Year (1,000 \$K)	0	238,887	221,295	201,944	180,659	157,244	131,488	103,156	71,991	37,710	0	0	0	0	0	0	0	0	0	0
Total Interest Payments (1,000 \$K)	0	25,488	23,869	22,300	20,764	19,259	17,791	16,364	14,974	13,628	12,324	11,060	9,836	8,652	7,508	6,404	5,340	4,316	3,332	2,388
Total After Tax Loan Repayments (1,000 \$K)	0	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480
Total Loan Repayments (1,000 \$K)	0	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480	41,480
Return to Equity Holders (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cumulative Retained Earnings (1,000 \$K)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Post-Efficiency Flat Consumption (G/Year)	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6	62.6
Cost per Typical Flat (1,000 \$K)	14,208	14,520	14,738	14,956	15,194	15,448	15,718	16,004	16,306	16,624	16,958	17,308	17,674	18,056	18,454	18,868	19,298	19,744	20,206	20,684
25 Year Levelized Energy Cost	241.19 \$/GJ																			
25 Year Levelized Energy Cost Per Flat	15,103 \$/GJ																			

## 6.0 Related Publications

This report is one of four reports containing an energy assessment of options for upgrading the district heating system of the City of Handlova in the Republic of Slovakia:

*Assessment of Supply-Side Alternatives for the Handlova Heating System.*

*An Assessment of the Building Sector Efficiency Resource for the Town of Handlova*

*Integrated Assessment of Supply and Efficiency Resources for the District Heating System, City of Handlova, Republic of Slovakia*

*Preliminary Business Plan - District Heating Company for the City of Handlova, Slovakia*

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