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CAPACITY BUILDING FOR THE FATA DEVELOPMENT PROGRAM

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**CAPACITY BUILDING PROJECT
FATA SECRETARIAT AND
FATA DEVELOPMENT AUTHORITY**

Quarterly Report: January-March 2009

The authors' views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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EXECUTIVE SUMMARY

COMPONENT A: OPERATIONALIZE FATA SUSTAINABLE DEVELOPMENT PLANS

- ◆ CBP organized and conducted a ROZ Workshop in the Marriott Hotel Islamabad on 11th February 2009. The main purpose of the workshop was to deliberate issues related to ROZ. The workshop report was developed and shared among the key stakeholders.
- ◆ In collaboration with key stakeholders, CBP drafted a proposal to create a “Special Economic Zone Cell” at Sarhad Development Agency (SDA).
- ◆ The project team developed a Concept Note (CN) on the ‘Establishment of Investment Promotion Board’. Based on this CN, CBP worked on developing and fine-tuning an institutional framework for investment promotion in NWFP and FATA.

COMPONENT B: MONITORING AND REPORTING

- ◆ FATA CBP GIS Unit completed the first version of a GIS tracking system titled “Online GIS Enabled Database Interface for FATA USAID Projects”.
- ◆ The project organized four orientation training workshops for six selected FATA USAID projects. The purpose of these workshops was to brief participants about the objectives for developing the FATA USAID GIS system, various segments of the Online GIS Enabled Database Interface, user privileges, data security measures, help facilities, and reporting and search options.
- ◆ CBP carried out data collection of the 65 schools which were rehabilitated or constructed under the USAID supported “FATA Schools Rehabilitation and Construction Project”. Based on data synthesis and analyses, summary of findings was shared with USAID. A comprehensive draft evaluation report will be submitted to USAID in April. The report is being prepared by Social Impact.
- ◆ A comprehensive report of the Water and Environmental Sanitation (WES) project completed by UNICEF, funded by USAID, was returned to USAID. The report included field documentation, thorough analysis and responses to comments made by both USAID and UNICEF. The final report will be submitted in April, 2009.

COMPONENT C: IMPROVE CAPACITY OF FATA PUBLIC SECTOR INSTITUTIONS

- ◆ In close coordination with FATA Secretariat, CBP developed a training calendar for the year 2009. During the reporting period, CBP facilitated 16 training courses, training a total of 299 people from FATA Secretariat. The trainings focused on building and strengthening project management, development planning, financial management and information technology capabilities of staff.
- ◆ During the first quarter of 2009, a meeting was held with the Deputy Director Projects of FATA Secretariat related to different issues of the Information Management. The meeting included finalization of the MOU for IT strategy implementation, computerization of PC-Is of Education and Forestry sectors

of FATA ADP, verification of the lists of FATA Tehsils/Villages, and organization of FATA Bureau of Statistics (BOS) within FATA P&D Department.

- ◆ A MOU regarding “IT Strategy for FDA” was signed between FDA and Pakistan FATA-CBP. CBP handed over fifty equipment including thirty desktops, twenty laptops, switch installations and UPS to FDA.
- ◆ An implementation plan was approved and Purchase Order was issued for FS networking. Authorization for the networking to start is pending and will be resolved through a meeting with the DoP.
- ◆ The project made concerted efforts in transforming PC-1 (Planning Commission-1) documents being prepared by FATA Education Department and Forestry Department into state-of-the-art automated Annual Development Plan (ADPs). A total of 64 PC-Is (hard copies) against an annual target of 371 were collected from the FATA Education and Forestry Departments for scanning and computerization purposes. This activity will help in synchronizing software support base used for the preparation of ADPs by FATA Secretariat and NWFP P&D Departments.
- ◆ Two STTA from DAI home office visited the project reviewing CBP strategy for IT operations in the FATA Secretariat and FDA. Through the review it was determined that automation of the FS and FDA was not an achievable or realistic target for CBP to undertake. As the FS and FDA do not even have computers currently it would be very difficult to implement a paperless office. This was ground truthed with the FS and they stated they would not be able to implement or support such an imitative. Due to these factors this component will not be completed under the 2009 workplan.

COMPONENT D: IMPROVE CAPACITY OF CIVIL SOCIETY ORGANIZATIONS

- ◆ Based on the comments from USAID, the “Strategy for CSOs Development” was revised and finalized during the reporting period. This strategy outlines the approach, implementation arrangements, monitoring and evaluation, and sustainability of CSO capacity building efforts.
- ◆ CBP processed twenty-nine grants and forwarded ten to the CTO for approval. Eighteen grants were approved during the reporting period. During the reporting period, a pre-award training and an agreement signing ceremony for twenty CSO grant recipients were held at the Khyber Agency Office.
- ◆ In order to build the capacities of nascent Civil Society Organization (CSOs) of FATA, the project facilitated an internship program. During the reporting period, FATA-CBP facilitated 25 CSO interns from 5 indigenous CSOs of FATA by placing them with the Institute of Rural Management (IRM), Islamabad.

COMPONENT E: IMPROVE COORDINATION AND INTEGRATION OF CIVILIAN AND MILITARY ACTIVITIES

- ◆ In an effort to improve CMC a concept paper, including a staff recruitment plan and an action plan, were approved. An external advisor for CMC as well as the CMC Coordinator at FATA Secretariat, were engaged in the process of creating a recruitment and action plan. A detailed scope of work (SOW) was prepared regarding activities included in the implementation plan.
- ◆ A memorandum of understanding (MOU) regarding Civil Military Stakeholders was approved by the FATA Secretariat, the 11th Corps and the Frontier Corps (FC) and was then sent to USAID for approval. Adequate support obtained from civil-military working group for CMC.
- ◆ A steering committee under the FS was established which was composed of donor agencies. It was decided that CBP will act as Secretariat. At the FS level, Additional Chief Secretary (ACS) will chair the meetings, which are likely to be held twice a month. At the agency level, Political Agent (PA) will chair the meeting, which will be held on a weekly basis.

- ◆ The Project facilitated a workshop to initiate a strategy on facilitating and accelerating the return of IDPs. A working group was formed to finalize a strategy paper and a reform matrix on interim strategy for IDPs was circulated among stakeholders and finally presented in the CMC meeting for approval.

COMPONENT F: COMMUNICATIONS STRATEGY

- ◆ During March, the Media Cell became fully operational. Seven key staff were hired and put in place. The project team developed the work plan for the Media Cell and submitted to USAID on March 23.
- ◆ During the reporting period, the Media Cell generated press releases on key issues in FATA. The Media Cell published over 100 advertisements about development interventions in newspapers including tender notices, vacancies, and Requests for Proposal (RFP). On the directives of Governor NWFP, Media Cell developed and issued handouts to motivate IDPs from Bajaur to return to their homes.
- ◆ During the reporting period, the documentary on FATA, ‘Cries of Anguish’ was completed. The film was shared with the CBP’s staff, ACS, USAID and US Embassy for final changes and approval.
- ◆ The radio program ‘Voices of People’ and ‘Kadam Pa Kadam’ was launched and 96 and 25 programs were broadcast. The main themes of these programs related to art and culture, civic sense, religion, environment and tourism, livelihoods, sports, media, and contemporary issues.

SECURITY ARRANGEMENTS IN CBP

- ◆ In response to the heightened security situation, DAI mobilized a Security Director to oversee the implementation of improved security procedures. The Security Directory has vastly improved the security of the project and has made major improvements to both the Peshawar and Islamabad offices.
- ◆ Security training of guards, drivers and staff were carried out. Guards were drilled regularly and given full support from CBP to ensure loyalty and morale. Security of the office premises was further enhanced by installation of CCTV cameras.
- ◆ A meeting was held with the RSO, USAID and CBP to review DAI’s security procedures. The Consulate RSO inspected CBP Compound and showed his consent with the overall standard of “physical improvements”, carried out and CBP security policies and procedures.

PROJECT MANAGEMENT

- ◆ During the reporting period, forty two staff members joined the CBP team. By the end of March, the total strength of CBP was 103 including 77 LTTA and 26 CCN STTA. This number includes 11 staff members with the FS Media cell, eight with the FS, four with PBC, and three with the FDA.
- ◆ A draft version of Year 2 Work Plan was submitted to USAID in February. Based on the feedback from USAID, CBP worked on fine-tuning of Annual Work Plan 2009.
- ◆ Islamabad staff house and the Media Center in Peshawar office are now fully functional. The project recruited agency staff for Bajaur Agency and acquired its field office in Civil Colony, Khar-Bajaur Agency. The project also hired an Agency coordinator for North Waziristan and FR Bannu/Lakki but due to the security situation, the Bannu office could not be opened.
- ◆ CBP generated reports and updates on a regular basis and shared them with the concerned quarters.

Work Plan Deliverables Matrix (January – March, 2009)								
Activity No.	Activity	Deliverable(s)	Unit	Jan-March		Calendar Year 2009		Remarks
				Targets	Achievements	Targets	Achievements	
Component A - Operationalize the FATA Sustainable Development Plans								
2	Facilitate ROZ Workshop and Consultative Group	Workshops conducted	Workshops	1	1	2	1	ROZ Workshop held and report shared
Component B - Monitoring and Reporting								
1	Complete the building blocks for a M&R system for USAID	FATA GIS system developed	Systems		Ongoing	1	Ongoing	“Online GIS Enabled Database Interface for FATA USAID Projects” completed
2	Develop USAID Results Framework for FATA	Provide monitoring support to other USAID partners	Projects	NB	Ongoing	NB	Ongoing	Meetings were held with FATA Livelihood Development Programs, North / South
		Evaluation for USAID projects facilitated	Projects	NB	2	NB	2	Water and Environmental Sanitation (WES) Evaluation, FATA Schools Rehabilitation and Construction Project
Component C - Improve the Capacity of FATA Public Sector Institutions								
1	Capacity Building through focused training	Development planning capacity enhanced	Training	5	5	14	5	Benefiting 97 staff members of FS
		Financial management capacity enhanced	Training	2	2	11	2	Benefiting 27 staff members of FS
		Project management capacity enhanced	Training	3	5	14	5	Benefiting 90 staff members of FS
2	Develop technical assistance and training for core areas of assistance; deliver technical assistance and on-the-job training	Memorandum of Understanding (MOU) signed	MOU	1	1	2	1	“IT Strategy for FDA” was signed between FDA and Pakistan FATA-CBP
		Training on IT conducted	Training	2	4	12	4	85 staff of FATA Secretariat benefitted
		Network installation completed	Sites	1	Ongoing	2	Ongoing	One block of FDA Main Building completed
		IT equipment provided	Equipment	50	50	1272	50	Thirty desktops, twenty laptops, switch installations/configurations and UPS to FDA

		FATA GIS system developed	Systems		Ongoing	1	Ongoing	Project acquired and plotted GIS data related to telecom data, education data, civil society organizations, civil military coordination project data, and land sat TM image
		Capacity building workshops conducted	Training		Ongoing	3	Ongoing	Request for Proposal (RFP) was finalized for the three capacity building courses
3	Improve availability of baseline information for FATA Sustainable Development Plan	Database developed for capturing PC-1s	Database		Ongoing	1	Ongoing	A total of 64 PC-Is (hard copies) against the yearly target of 371 for 2009 were collected for scanning and computerization purposes in the automated Annual Development Plan (ADPs)
		Sectors covered in Database	Sectors	2	4	2		Education and Forestry
		Capacity building workshops conducted	Training		Ongoing	2	Ongoing	Request for Proposal (RFP) was finalized for the two capacity building courses
Component D - Improve the Capacity of Civil Society Organizations (CSOs)								
1	Develop and implement CSOs Strategy	Robust strategy for CSO development published	Strategy	1	1	1	1	“Strategy for CSOs Development” was revised and finalized in February 2009
2	Establish and Maintain e-based CSO Database	A fully functional and operational CSO e-database developed	Database	1	Ongoing	1	Ongoing	CBP worked on defining parameters for the database on CSOs
3	Provide institutional support to indigenous CSOs	CSOs supported	CSOs	10	20	40	20	All indigenous CSOs
		Seed grants processed	Grants	10	20	40	20	As part of institutional support
		Development grants processed	Grants	1	Ongoing	6	Ongoing	Proposal in process
		Advanced grants processed	Grants	1	Ongoing	4	Ongoing	Proposal in process
4	Build and strengthen capacities of CSOs	Training delivered	Training	2	2	10	2	Proposal writing and first batch of interns
		Sets of interns placed	Sets	40	25	160	25	25 CSO interns from 5 indigenous CSOs of FATA were placed with the Institute of Rural Management (IRM), Islamabad
		Strategic plans developed by CSOs	Plans	10	Ongoing	50	Ongoing	Identification of potential resource persons and negotiations carried out for facilitating the strategic planning exercises of partner CSOs

Component E - Improve the Coordination and Integration of Civilian and Military Activities

1	Approval of concept, staff plan, action and implementation plan	Concept paper developed and approved	Concept Paper	1	1	1	1	The concept paper including a staff recruitment plan and an action plan discussed and approved
2	Approval by Civ-Mil Stakeholders and MOU	Support gained and proposal piloted	MOU	1	1	1	1	Final draft of MOU was approved by FS Corps and Frontier Corps and sent for approval of USAID
3	Integrate USAID partners and pooling resources	Steering committee established	Committee	1	1	1	1	A steering committee under FS was established composed of donor agencies
4	Establishing CMC Field Units	Field Units established	Units	1	Ongoing	2	Ongoing	PA Bajaur Agency made a commitment to provide accommodation and support for the establishment of CMC unit
5	Hiring of staff finalized	Staff hired with clear roles and responsibilities	MOU		Ongoing	1	Ongoing	Two staff members were put in place while recruitment of another five was finalized
11	Define media strategy and outreach	Media strategy developed and shared	Strategy	1	Ongoing	1	Ongoing	Draft strategy is being prepared by FATA Media Cell

Component F - Communications Strategy

1	Develop Strategic Communications Unit (SCU)	Media Cell made functional	Media Cell	1	1	1	1	Building acquired, staff hired, logistics provided
		Work Plan for Media Cell finalized	Plan	1	1	1	1	
2	Develop and implement FS Strategic Communications Plan	Briefings held to gain support	Briefings	1	1	5	1	Independent Film Producers
3	Develop broadcast content	"Voices of the people" content developed and broadcast	Programs	75	96	300	96	Da Ulas Ghag, 15 minutes field based radio program
		"Step by Step" content developed and broadcast	Programs	75	25	300	25	Qadam ba Qadam, 30 minutes studio based program
		Video documentary developed and shared	Documentary	1	1	1	1	"Cries of Anguish"
		TV documentary screened and distributed	Documentary	1	1	4	1	"Cries of Anguish"
		Conferences on media communications and policy organized	Conferences	2	2	10	2	FS-ISPR-PBC Technical Working Group workshops organized

COMPONENT A: OPERATIONALIZE FATA SUSTAINABLE DEVELOPMENT PLANS

Activity 2: Facilitate ROZ Workshop and Consultative Group

Work Plan Deliverable(s): One Workshop Conducted

- ◆ CBP organized and conducted a ROZ Workshop in Marriott Hotel Islamabad on 11th February 2009. The workshop report was developed and shared amongst the key stakeholders. As a follow-up to the ROZ workshop, the project staff held various meetings with the concerned stakeholders in Islamabad.
- ◆ Project staff held meetings with Sarhad Development Authority and identified two broad areas where CBP could provide assistance. It was agreed that the project could facilitate the establishment of a ROZ Cell and deliver technical assistance, through a study, to assess and analyze challenges and opportunities associated with establishing a viable investment promotion strategy, focusing on ROZs.
- ◆ In collaboration with key stakeholders, CBP drafted a proposal to create a “Special Economic Zone Cell” at Sarhad Development Agency (SDA).

Additional Deliverable(s):

- ◆ FATA CBP finalized the Concept Note and Workplan for the Economic Growth Component and developed the SOW for the Economic Sector Coordinator. The interviews of candidates took place and it is expected that the selected staff would join the project in April.
- ◆ The project team developed a Concept Note (CN) on the ‘Establishment of Investment Promotion Board’. Based on this CN, CBP worked on developing and fine-tuning an institutional framework for investment promotion in NWFP and FATA.
- ◆ Work has also been initiated on developing a coordination and collaboration mechanism with the Economic Growth team at the US Embassy.

Recommendations of ROZ Workshop held on February 11, 2009

- 1 Ministry of Commerce**
 - Take leadership and coordinate as there are gaps in information and knowledge
 - The steering committee should play an active role in removal of obstacles, unification of approach and impact studies about policy reforms
 - Ratify Free Trade Agreement (FTA) with US.
- 2 Provincial Government**
 - Set up a committee to examine and initiate regional investment.
 - Establish a matching one window investor facilitation facility at the provincial level which contains a mandatory grievance system.
- 3 USAID/US Government**
 - Accelerate ROZ development
 - Continue dialogue and discussions on key aspects of ROZ development
 - Incentives for textiles
- 4 FATA CBP**
 - Deliver technical assistance support to further assess and analyze critical ROZ-related issues
 - Establish a technical working group that will be responsible for advising on a range of ROZ related issues.
 - Provide assistance to SDA



ROZ workshop held at Marriot Islamabad

COMPONENT B: MONITORING AND REPORTING

Activity 1: Complete the ‘Building Blocks’ for a M&R System for USAID

Work Plan Deliverable(s): One GIS System Developed

- ◆ During the first quarter of 2009, FATA CBP GIS Unit completed the first version of the tracking system titled “Online GIS Enabled Database Interface for FATA USAID Projects”. This FATA USAID GIS is a USAID-Pakistan initiative to capture and display inputs and outputs of all USAID projects operational in the FATA region. The purpose is to aid in the decision making process of US policy makers and political leadership about FATA, and assist USAID partner projects in verification and self-monitoring through periodic examination of their geographical and thematic coverage.



- ◆ The project organized four orientation training workshops for six selected FATA USAID project, which included Livelihood Development Program Upper FATA, Livelihood Development Program Lower FATA, Pakistan FATA Capacity Building Project, Pakistan Safe Drinking Water and Hygiene Promotion Project, Save the Children-US, and Pakistan Initiative for Mothers and Newborns [PAIMAN-FATA]. The purpose of these workshops was to brief participants about the objectives for developing the FATA USAID GIS system, various segments of Online GIS Enabled Database Interface (entry form, edit form, update form and reporting form), user privileges, data security measures, help facilities, reporting and search options. These workshops also served as a forum for training relevant project staff in using Online GIS Enabled Database Interface for dummy/real data entries using testing and production servers.
- ◆ A comprehensive database system was thus designed together with a web based data entry form. So far, 107 records have been entered by five USAID projects, the projects included were LDP-Upper FATA, Pakistan FATA CBP, Pakistan Safe Drinking Water and Hygiene Promotion Project, Save the Children-US, PAIMAN-FATA and one is still pending. There has been a shift from MySQL database system to PostgreSQL. The front end interface was upgraded for a more comfortable and user friendly interface.
- ◆ In addition, CBP completed mapping of USAID priority projects of FATA Bajaur Agency on Google Earth covering three workplan periods (i.e. six months, twelve months and eighteen months). Data included nine development sectors including communications, irrigation and hydel power, health, housing, education, public health engineering, power (TESCO), forest and agriculture. Data was given to USAID-Pakistan for further use.

Activity 2: Develop USAID Results Framework for FATA

Work Plan Deliverable(s): Monitoring support provided to other USAID partners

- ◆ During March, meetings were held with FATA Livelihood Development Programs, North / South to share the capacity building program prepared for infrastructure related departments. The Project also followed up with USAID project partners to obtain essential data and information for evidence based field monitoring.

Work Plan Deliverable(s): Assessment for USAID projects facilitated

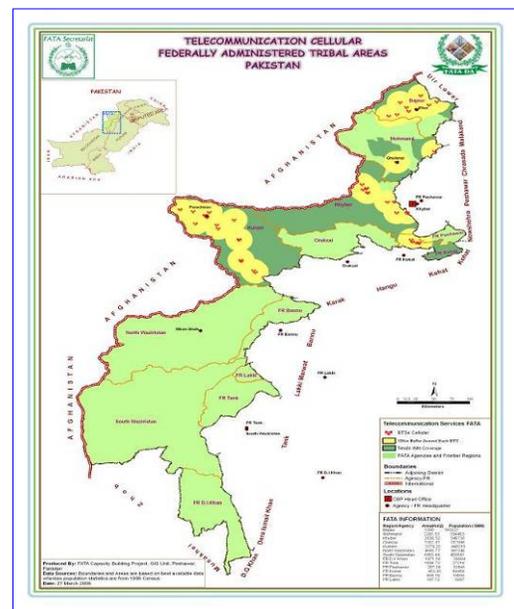
- ◆ CBP gave a detailed orientation to its agency coordinators regarding data collection of the 65 schools rehabilitated or constructed under the USAID supported “FATA Schools Rehabilitation and Construction Project”. The field work was compiled and after thorough analysis a report was submitted to USAID in April.
- ◆ The Water and Environmental Sanitation (WES) Final Report was submitted, after receiving questions from both questions from both UNICEF and USAID.

Additional Deliverable(s):

- ◆ A two-day training on Performance Management Plan (PMP) for USAID-FATA partners was held in January. Ms. Heather McHugh facilitated this workshop and participants were made aware of the PMP process and systems.



Map showing of Tehsils in FATA

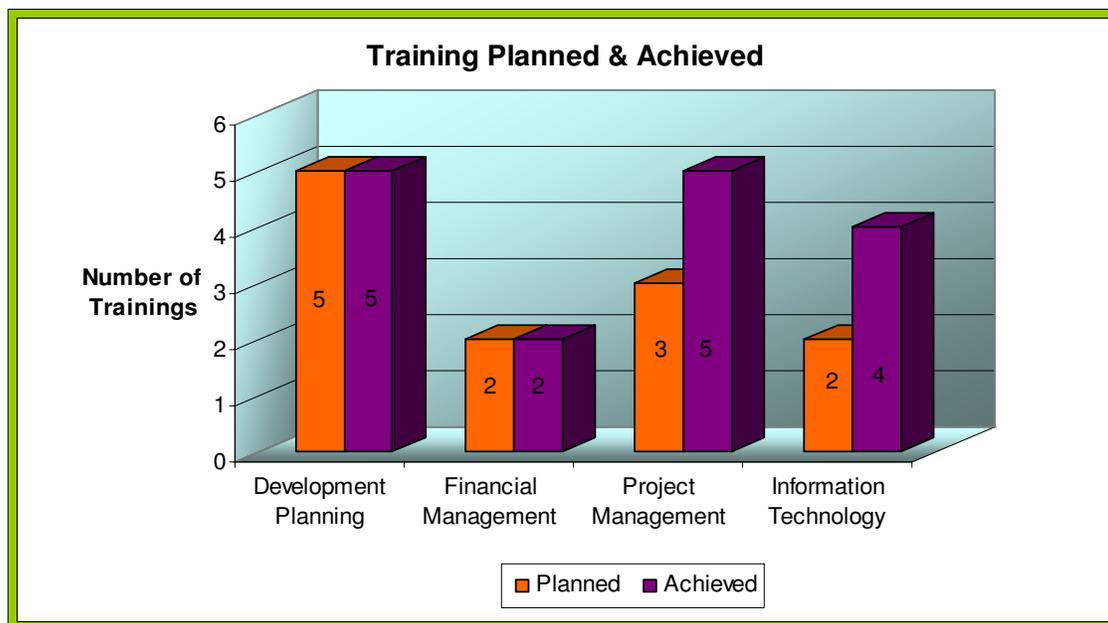


Map showing Telecommunication coverage in FATA

COMPONENT C: IMPROVE CAPACITY OF FATA PUBLIC SECTOR INSTITUTIONS

Activity 1: Capacity Building Through Focused Training

- ◆ In close coordination with the FATA Secretariat, the project team developed a training calendar for 2009. In line with the workplan, CBP continued to feed data and update three training related data bases including Train Net, TAMIS and MS Access.
- ◆ During the reporting period, CBP facilitated sixteen training courses, training a total of 299 people from FATA Secretariat. Highlights from trainings this period are displayed in the chart below.



Work Plan Deliverable(s): Project management capacity enhanced – 5 training imparted, 3 planned

- ◆ CBP facilitated five training courses on project management from reputed training institutes of Pakistan. Ninety staff working at the FATA Secretariat, Agency or FRs level was trained. The main purpose of the training was to enhance participant skills in planning, managing and monitoring of projects; improve their knowledge in establishing and managing project teams; and comprehend better management processes to manage their projects. The training course improved the project management skills of construction managers and executives involved in the oversight and administration of construction in FATA. In consequence to these trainings, staff could better manage ADP programs and donor projects that will improve basic services to the FATA population.



Training on Project Management held in Peshawar

Work Plan Deliverable(s): Financial management capacity enhanced - 2 training imparted, 2 planned

- ◆ Two training courses were organized for 27 staff members of the FS. The trainings included a five-day “Basic Course on Financial Management” at the Audit and Accounts Training Institute, Islamabad and a three-day training course on “Public Procurement Rules and Procedure” held at the Training Institute of the Public Procurement Regulatory Authority, Islamabad. Training participants are now more acquainted to public procurement rules and procedures and better equipped to prepare and monitor PC-1s, budgets, and ADPs.

Work Plan Deliverable(s): Development planning capacity enhanced - 5 training conducted, 5 planned



Training on PC-1 conducted in Peshawar

- ◆ In order to build and strengthen development planning capabilities of the FS, five trainings were facilitated from the institutes of Peshawar and Islamabad. During these training, 97 staff members from the Health Department, Education Department, Forestry, Mineral, Local Government and Rural Development, Works and Services Department, Irrigation Department, Administration & Coordination, and Planning and Development Departments was trained. The purpose of these training was to increase the practical knowledge and understanding about development planning approaches including PC-1 preparation and Project appraisal. The major content of the training included planning

processes in Pakistan, introduction to project cycle, project identification and planning, PC-I preparation according to their respective departments and project appraisal. At end of these training, the participants were more confident about the concepts and terminologies related to the subject. They also successfully completed the exercise of PC-1 and project appraisal preparation on their computers.

Work Plan Deliverable(s): Four trainings on IT imparted, two planned

- ◆ CBP organized four Basic IT training for 85 members of the FATA Secretariat staff. These training courses were organized in the Institute of Management Sciences (IMS) and Iqra University, Peshawar. These courses focused on grooming IT related skills of the participants enabling them to take advantage of the IT infrastructure which is being installed by FATA CBP.

Activity 2: Develop Technical Assistance and Training for Core Areas of Assistance; Deliver Technical Assistance and On-The-Job Training

Work Plan Deliverable(s): 1 MOU Signed

- ◆ An MOU regarding “IT Strategy for FDA” was signed between FDA and Pakistan FATA-CBP. During the reporting period, Local Area Network (LAN) cabling was completed in FDA main office.

Work Plan Deliverable(s): Network installation completed on one site

- ◆ A Purchase Order (PO) for FS networking was issued and an implementation plan was discussed, which included, permission (letter from the FS) for network installation, working hours, store room so that they could keep their stuff (network cable roles, PVC conduits etc).

Work Plan Deliverable(s): Network installation completed on one site

- ◆ A Purchase Order (PO) for FS networking was issued and an implementation plan was discussed, which included permission (letter from the FS) for network installation, working hours, store room so that they could keep their equipment (network cable roles, PVC conduits etc).
- ◆ A meeting was held on March 26 between representatives from Pakistan FATA CBP and FDA. From FATA CBP side Lawrence Campbell (DAI VP Information Management and Technology), Sanjin Sahadzic (DAI Director Operations IT), Arif Khan (FATA CBP Director Information Management) and Ikram Mohammad (FATA CBP Network Specialist) participated in the meeting. From FDA Attaullah Khan (CEO) and Mr. Arshad (Manager IT) took part. Both parties shared their views on FDA IT setup. The FDA CEO was pleased with the progress Pakistan FATA-CBP had made.



Training on Basic IT in Peshawar

- ◆ After reviewing the CBP strategy for IT operations in the FATA Secretariat and FDA, it was determined that automation of the FS and FDA was not an achievable or realistic target for CBP to undertake. The FS and FDA do not even currently have computers and it would therefore additional support would be required. This was ground truthed with the FS, who would not be able to implement or support such an imitative. Therefore, CBP is unable to complete the automation of the FS and FDA, as stated in the 2009 workplan.
- ◆ During the reporting period, the CBP Project acquired GIS data from various sources for the FATA region and processed and plotted for other users. This included telecom data, education data, Civil Society Organizations, Civil Military Coordination Project Data, and Landsat TM Image. In this manner, data cleansing of the fundamental layers of Bajaur and Mohmand Agencies were completed and subsequently plotted on maps to be used as base maps for activities planning and decision making purposes. Currently, Civil Military Coordination Unit of the CBP is using these base maps.
- ◆ In order to enhance and improve coordination and linkages with other development projects in the FATA area and assess their GIS capacity regarding data and information sharing, the CBP Project held various meetings with implementing organizations. Meetings were held with GTZ funded Education Sector Development Project, FATA Rural Development Project, and Support to Health Sector Reforms-GTZ, Old Bara, Peshawar. As a result from these meetings, all of the projects shared their data and information with the concerned authorities.

Work Plan Deliverable(s): 50 IT equipment provided

- ◆ CBP procured IT equipment for the FDA, which included thirty desktops, twenty laptops, and handed over related material including switch installations/ configurations and UPS to FDA.

Activity 3: Improve availability of Baseline Information for FATA Sustainable Development Plan

Work Plan Deliverable(s): One Database developed for capturing PC-1s

- ◆ In order to address the anomalies, annual development planning in particular, that exist in the Planning and Development (P&D) Department, the Project made concerted efforts in transforming PC-1 (Planning Commission-1) documents being prepared by FATA Education Department and Forestry Department into state-of-the-art automated Annual Development Plan (ADPs). This helped in synchronizing software support base used for the preparation of ADPs by FATA Secretariat and NWFP P&D Departments. A total of 64 PC-Is (hard copies) against the yearly target of 371 for 2009 were collected from the FATA Education and Forestry Departments for scanning and computerization purposes. The overall objective was to automate planning processes of the FATA Secretariat for creating an electronic information management system for development practitioners and policy makers of FATA.

Work Plan Deliverable(s): Four sectors covered in database

- ◆ During the reporting period, a meeting was held with the Deputy Director Projects of FATA Secretariat related to different issues of the Information Management Directorate. These included finalization of the MOU for IT strategy implementation, computerization of PC-Is of Education and Forestry sectors of FATA ADP 2008-2009, verification of the lists of FATA Tehsils/Villages, and organization of FATA Bureau of Statistics (BoS) within FATA P&D Department. Follow-up meetings were organized with the Director Education, Deputy Director Education (P&M) and Conservator of Forests on the issue of collection of PC-Is and nomination of data entry persons for the computerization of PC-Is of Education and Forestry sectors of FATA ADP 2008-2009. Pilot testing was carried out of FileMaker Pro 9 Advanced software for uploading of project PC-Is of Education and Forestry sectors of FATA ADP 2008-2009. Relevant areas needing improvement in the software were identified.
- ◆ During March 2009, another meeting was held with the Deputy Secretary P&D FATA on operationalization and strengthening of FATA Bureau of Statistics (BoS). During this meeting, FATA CBP learned that P&D Department-FATA was planning to establish a FATA Data Resource Centre (DRC) with a FATA Secretariat-based main office and three Zonal Offices covering North, Centre and South FATA. FATA Data Resource Centre is an upgraded version of FATA Bureau of Statistics. FATA Secretariat has requested FATA CBP to support the provision of ad hoc staff (till the time PC-I is approved and permanent staff is placed), equipments/software and capacity building.

Additional Deliverable(s):

- ◆ In line with Annual Work Plan 2009, a Request for Proposal (RFP) was finalized for the five capacity building courses planned for the select staff of FATA Secretariat and FATA Development Authority.
- ◆ Three capacity building courses for FATA Additional Political Agents (APAs) and other relevant staff of the FATA institutions (FATA Secretariat and FATA Development Authority) in development planning (PC-I concepts, preparations etc), community-based participatory monitoring, and output-oriented multi-sector reporting, and two capacity building sessions for FATA institutions (FATA Secretariat and FATA Development Authority) in data compilation and monitoring and reporting of FATA tehsil-based development status.
- ◆ The RFP was sent to five short-listed national-level training service providers, of which three submitted their technical and financial tenders. CBP Procurement Committee is currently in the process of selection of one training institute for imparting training courses to FATA Secretariat and FATA Development Authority. It is expected that training will commence in the next quarter.

- ◆ Another Request for Proposal was prepared for the outsourced seven training courses aiming at building capacity of FATA Secretariat, FATA Development Authority and Agency/FR level staff of line departments in the areas of planning, M&E and project cycle management (PC-I to PC-V).

COMPONENT D: IMPROVE CAPACITY OF CIVIL SOCIETY ORGANIZATIONS

Activity 1: Develop, Fine tune and Implement CSOs Strategy

Work Plan Deliverable(s): One CSO Development Strategy published

- ◆ Based on the comments from USAID, the “Strategy for CSOs Development” was revised and finalized in February 2009. This strategy outlines the approach, implementation arrangements, monitoring and evaluation, and sustainability of CSO capacity building efforts.

Activity 2: Establish and Maintain e-based CSO Database

Work Plan Deliverable(s): One e-database developed

- ◆ During the first quarter of 2009, CBP worked on defining parameters for the database on CSOs. These mainly include categorization of CSOs in terms of geographical location (agency-wise) and sectoral (education, health, advocacy). Project helped in identification of a resource person for developing this database. The database will be fine-tuned in next quarter and efforts and it is likely to be online accessible.

Activity 3: Provide Institutional Support to Indigenous CSOs

Work Plan Deliverable(s): 18 grants processed and approved, 12 planned

- ◆ During the first quarter of 2009, CBP processed twenty-nine grants and forwarded ten to the CTO for approval. Eighteen grants, eight carried over from previous quarter, were approved during the reporting period. A pre-award training and an agreement signing ceremony for twenty, ten carried over from previous quarter, CSO grant recipients were held at the Khyber Agency Office.

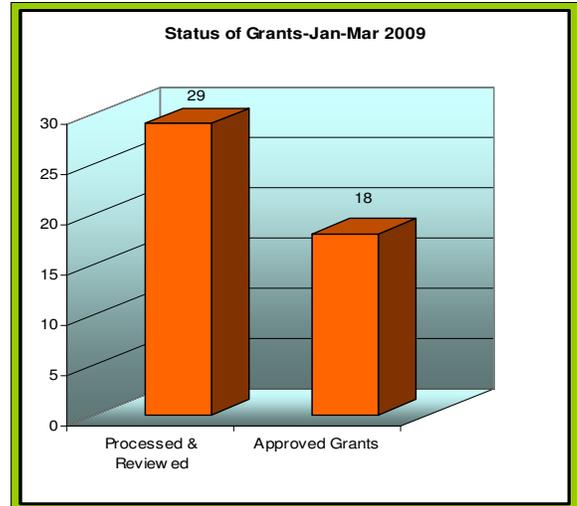


Activity 4: Build and Strengthen Capacities of CSOs

Work Plan Deliverable(s): Two training delivered

Work Plan Deliverable(s): One set of interns placed

- ◆ In line with building resource mobilization skills among the local CSOs, a training course on “Proposal Writing” was held from January 13-16, 2009. This training was imparted by the Institute of Rural Management (IRM), Islamabad and 22 community representatives from 21 local FATA based CSOs attended this course.
- ◆ In order to build the capacities and competences of nascent Civil Society Organization (CSOs) of FATA, the project has facilitated an internship program. During the reporting period, FATA-CBP facilitated 25 CSO interns from 5 indigenous CSOs of FATA by placing them with the Institute of Rural Management (IRM), Islamabad. This eight week program entails one week conceptual understanding about community mobilization and participatory development approaches followed by seven week exposure in field offices. The grant proposal for placement of another 25 CSO interns in Sungi Development Foundation was processed and being sent to CTO for approval.



Work Plan Deliverable(s): Ten Strategic Plans prepared

- ◆ CBP worked on refining the Participatory Organizational Capacity Assessment Tool (POCAT) & indicators for the strategic planning were framed. Indicators were developed related to the governance; management; human resources; financial management; networking and external relations; program development and effectiveness; and organizational sustainability of the partner CSOs.
- ◆ During the reporting period, project helped in the identification of potential resource persons and carried out negotiations for facilitating the strategic planning exercises of partner CSOs. It is expected that this process will commence in the next quarter.



Training on participatory development to the FATA CSOs



Training on proposal writing to the FATA CSOs

COMPONENT E: IMPROVE COORDINATION AND INTEGRATION OF CIVILIAN AND MILITARY ACTIVITIES

Activity 1: Approval of Concept, Staff Plan, Action & Implementation Plan

Work Plan Deliverable(s): One concept paper developed and approved

- ◆ The concept paper including a staff recruitment plan and an action plan including time lines were discussed and approved. A detailed organogram and budget was also finalized.
- ◆ The External Advisor for CMC and CMC Coordinator at FATA Secretariat has been engaged. Staff for CMCC Bajaur was selected. The Political Agent (PA) will act as director for this CMCC.
- ◆ Detailed Scope of Work (SOW) was prepared regarding activities enshrined in the implementation plan.
- ◆ CBP worked closely with the Frontier Corps, 11th corps and the FS to continue progress on Civil-Military Coordination initiative. All meeting on CMC and liaison visits were regularly held and representation from all concerned quarters remained high.



Meeting with Corp Commander 11 Corps

Activity 2: Approval by Civ-Mil Stakeholders & MOU

Work Plan Deliverable(s): One MOU signed for gaining support



Meeting with IG FC, on 6th Civil Military Coordination Committee

discussed.

- ◆ The fifth meeting of Principals on CMC Bajaur was organized on 19 Feb 09. This meeting was held at 11 Corps Headquarters and chaired by Commander 11 Corps. The proposal was discussed among top leaders of Civ-Mil. Adequate support for CMC was obtained from civ-mil working group. Final draft of MoU was approved by FATA Secretariat, 11 Corps and Frontier Core (FC) and sent for approval of USAID.
- ◆ CBP staff held a meeting with the Inspector General Frontier Corps (IGFC) on 19 March. CBP was represented by Director ICB, Civ-Mil Affairs Specialist and Advisor CMCC (External). During the meeting, the overall situation in FATA, activities of CMCC Bajaur, CVSP and other issues of mutual interest were

Activity 3: Integrate USAID partners and pooling of resources

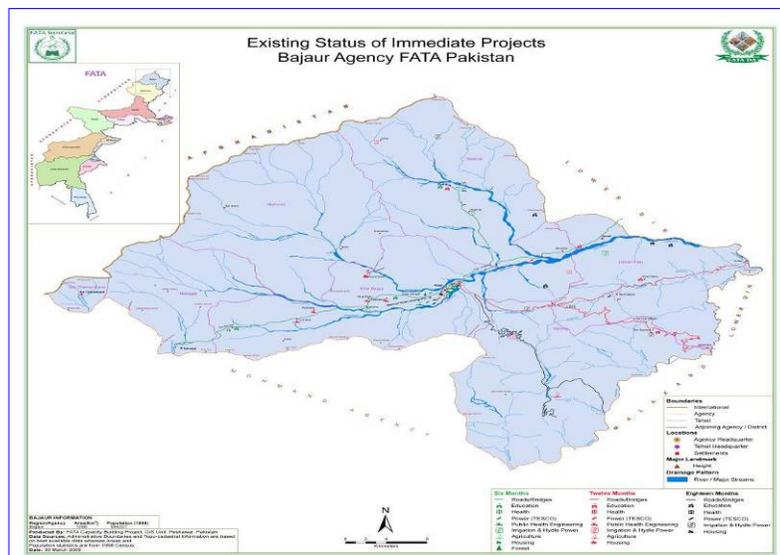
Work Plan Deliverable(s): One Steering Committee established

- ◆ A steering committee under FS was established composed of donor agencies. It was decided that CBP will act as Secretariat.
- ◆ It was decided that at FS level, Additional Chief Secretary (ACS) will chair this meeting likely to be held twice a month. At agency level, Political Agent (PA) will chair this meeting on a weekly basis.
- ◆ Project portfolio for Bajaur based on six, 12 & 18 months timeframe was also approved.
- ◆ AID partners' commitment was obtained to support these projects.

Activity 4: Establishing CMC Field Units

Work Plan Deliverable(s): One Field Unit Established

- ◆ It was decided that the CMC office establishment at divisional level would be postponed until the plan could be reviewed by the PA. In this regard, PA Bajaur Agency made his commitment to provide accommodation and support for the establishment of CMC unit.
- ◆ The recruitment process for the CMC and the CMC Bajaur was undertaken. Mr. Suleman joined as CMC Coordinator and Mr. Abdul Nasir as Civ-Mil Programme Assistant for CBP. Candidates for CMCC Bajaur (Project Manager, Managers Technical, Planning, Monitoring and GIS (for CMC Bajaur) and GIS/CVSP indicators analyst) were interviewed on 20 and 26 March '09. Selections against different slots were finalized and forwarded to the Chief of Party for confirmation.



Map showing location of potential projects for CMC in Bajaur Agency

Activity 5: Hiring of staff finalized

Work Plan Deliverable(s): Staff hired with clear roles and responsibilities

- ◆ Detailed SOW and TORs for all staff were established. Two staff members were put in place while recruitment of another five was finalized and are pending PA Bajaur inputs for requirement of the field team.

Activity 11: Define Media Strategy and Outreach

Work Plan Deliverable(s): One Media Strategy developed and shared

- ◆ The draft strategy is being prepared by FATA Media Cell in liaison with Media Specialist, CBP. It is hopeful that this strategy will be presented and approved in the next quarter.

Additional Deliverable(s):

- ◆ During the Fifth Meeting of Principals on CMC Bajaur held on February 19, 2009, issues relating to IDPs were discussed and it was decided to hold a workshop on IDPs on February 25, 2009 in order to finalize a strategy aimed at accelerating their return. A workshop on IDPs was held to chalk out a strategy on facilitating/accelerating return of IDPs. A working group was formed to finalize a strategy paper on this important issue and present the findings in the third week of March 2009.
- ◆ During the first week of March, a reform matrix on interim strategy for IDPs was circulated to stakeholders to seek their comments/suggestions. Based on their feedback, draft of the IDPs strategy was prepared and circulated to all stakeholders in the second week of March. This strategy was then presented in the CMC meeting on March 19, 2009 and got approved. The final paper on the subject was shared with all concerned on March 22, 2009.
- ◆ The Director Agency Level Operations and Civ-Mil Affairs Specialist held a meeting with Deputy Inspector General – Frontier Corps (DIG FC) on March 27, 2009. Besides other issues, DIG was requested to facilitate a visit to Bajaur by CBP team on April 6, 2009.
- ◆ Drafted concept note for a civil-military study on ‘Crisis of State Institutional Challenges and Responses’.
- ◆ Director ICB gave an interview to DAWN TV on ‘Security situation in FATA/NWFP’ on March 9, 2009.
- ◆ Attended the ‘Sports in FATA’ meeting with the Governor NWFP on March 11, 2009.
- ◆ CBP team member delivered an interview to BBC on ‘Terrorism and FATA’ on March 17, 2009.



Workshop on IDPs Return Strategy held in FATA Secretariat Peshawar

COMPONENT F: COMMUNICATIONS STRATEGY

Activity 1: Develop Strategic Communications Unit (SCU)

Work Plan Deliverable(s): One Media Cell made functional

- ◆ During March 2009, Media Cell was made fully operational. The TORs for the Media Cell staff were prepared and forwarded for approval to the ACS FATA after formal approval from Director Institutional Capacity Building (ICB), CBP. Five important staff positions were filled in addition to the already engaged Director, Deputy Director Publicity and In-charge Media Monitoring.
- ◆ During the reporting period, Media Cell remained active in generating press releases on key burning issues in FATA. These pertained to highlighting the development initiatives of GoP; general law and order, status of education, agriculture, governance in FATA, refutation of military operations in Khyber Agency, and denunciation of drones attacks in North Waziristan.
- ◆ On the directives of Governor NWFP, Media Cell developed and issued handouts to motivate IDPs from Bajaur to return to their homes. In addition, the GoP initiatives to support and facilitate IDPs were photographed and developed into a report. This report was shared with USAID and PAS.
- ◆ A three member team of Media Cell visited Kacha Gari IDPs Camp in Peshawar to ascertain the issues and problems being confronted by the IDPs in returning back to their home. In the light of this, a “media strategy discussion paper for return of IDPs to their homes” was prepared and submitted. Media Cell also facilitated in preparing a short film on IDPs. This film ‘The Road Home’ was produced and delivered in this respect.
- ◆ In addition, the Media Cell published more than 100 advertisements about development interventions in newspapers including tender notices; vacancies; and Requests for Proposal (RFPs) such as production of audio/video documentaries/features and fictional dramas, and capacity building of Media Cell FS on behalf of FS line departments.
- ◆ The Publicity team of Media Cell paid regular visits to the newspapers and TV channel offices for increasing public relations. The team also worked on hosting a working lunch for the senior Peshawar based journalists.

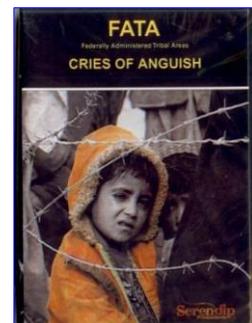
Work Plan Deliverable(s): One Work Plan for Media Cell finalized

- ◆ The project team based in Media Cell developed their work plan and submitted to USAID for approval on March 23, 2009.
- ◆ Daily media monitoring reports were generated from media monitoring section and submitted to ACS FS for information and action.

Activity 2: Develop and Implement FS Strategic Communications Plan

Work Plan Deliverable(s): One Briefing Held to gain support

- ◆ During the reporting period, the documentary on FATA, ‘Cries of Anguish’ was completed. The film was shared with the CBP’s staff, ACS, USAID and US Embassy for final changes and approval.



DVD of the Film “Cries of Anguish”

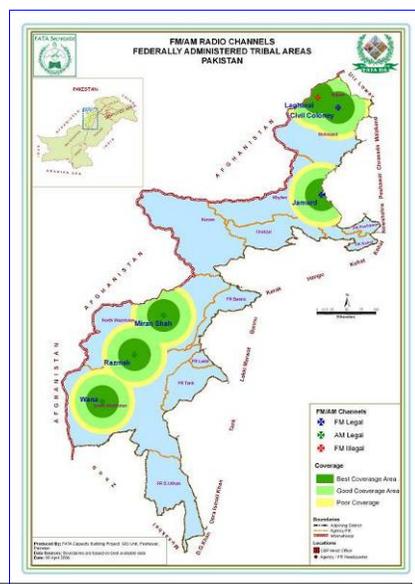
This documentary was screened at Marriot Islamabad to Independent Film Producers, including, Indian Film Producer/Director Mahesh Butt. Some spade work done for screening of, 'Cries of Anguish' in Islamabad and Karachi was also carried out. Project requested Serendip Pvt. Limited to translate the documentary 'Cries of Anguish' into Pashto.

- ◆ FATA CBP held meetings with private media groups for producing docu-dramas on the current situation in FATA and radio content development for FATA listeners. Through these meetings, proposals for radio/TV program production were developed and received CBP. CBP is currently reviewing these proposals for appropriateness and will consider funding ones which complement and assist the communications strategy.

Activity 3: Develop Broadcast Content

- ◆ Radio programs were broadcast from four radio channels in FATA & PBC highlighting GoP efforts for bringing peace to Bajaur and clearing the area from militants so that IDPs could return to their homes without fear.
- ◆ Distribution of the radio sets provided by FDP-GC among the winners of the children's quiz program on Radio Khyber was also carried out.

Work Plan Deliverable(s): 75 programs on "Voices of the People" developed and broadcast

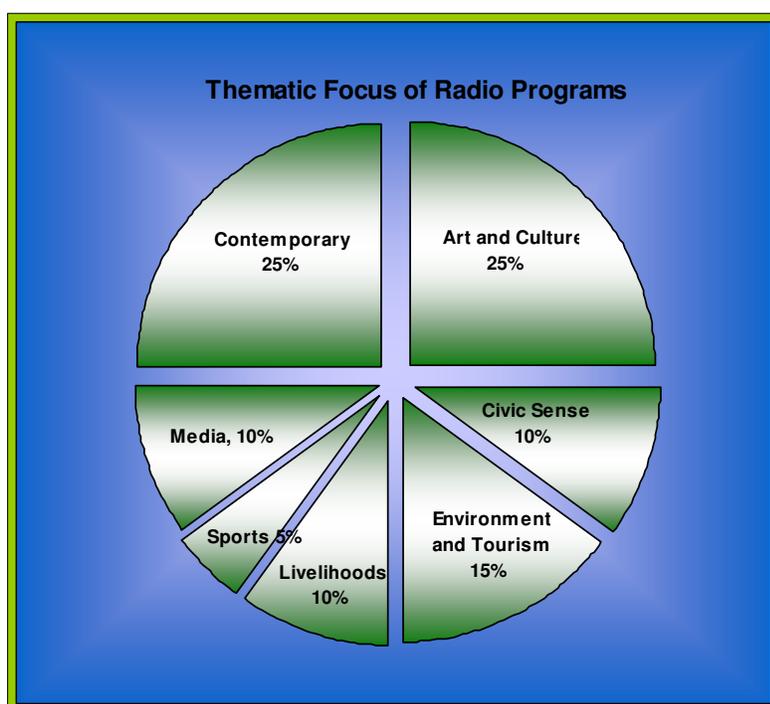


Map showing radio coverage in

- ◆ Content of the radio program 'Da Ulas Ghag' 'Voices of People' was reviewed for re-broadcast from FATA Radio Stations. Ninety-six programs were broadcast, These programs reflected on the following themes:
 - Art and Culture – Tribute to the role of local jirga; tying the turban as conferring knighthood – of sorts – in the tribal society; Attan dance; profiling of literary figures in Khyber Agency, the concept of Nunawaty (forgiveness) etc.
 - Civic Sense – Understanding the role and responsibilities of a mature society; promoting female education in FATA, etc.
 - Environment and Tourism – Promoting reforestation; unleashing prospects of tourism in FATA agencies, Kurram and Bajaur Agency in particular.
 - Livelihoods – Enhancing income through advanced agriculture practices and probing marble industry in FATA.
- Sports – Capturing PA Gold Cricket Tournament in Khyber Agency with 42 teams competing.
- Media – Highlighting better role of a responsive media in FATA.
- Contemporary – Identifying glaring issues of IDP camps in Jalozai, combating terrorism, drinking water shortage in Mohmand, FATA's expectations of the Government of Pakistan etc.

Work Plan Deliverable(s): 75 programs on “Step by Step” developed and broadcast

- ◆ The radio program, ‘Kadam Pa Kadam’ was launched from Pakistan Broadcasting (PBC) Peshawar on March 2, 2009. These six days a week 30 minutes interactive talk show focused on mainstreaming development and social issues of FATA. During the reporting period, twenty five (25) programs were broadcast. The main themes of these programs related to religion, agriculture and promotion of cottage industry in the FATA region. Owing to the holy month of Rabi-ul-Awal, the main focus in the first ten days remained on religious programs. The Drama serial “Namar Pa Chinaronoo” was produced focusing on promoting female education, keeping in view the cultural sensitivity of the area. In addition, agriculture specialists were invited from different areas to discuss the agriculture issues related to FATA and promote innovative agriculture practices to boost the livelihoods of the rural community. In another program, local industrialists were also invited to foster establishment of cottage industry in the FATA region.



Work Plan Deliverable(s): Two conferences organized on media communications and policy

- ◆ During the quarter, two FS-PBC-FS Technical Working Group workshops were held.
- ◆ Director ICB, CBP held meetings with Geo, Dawn, News One and other Media Houses to work together for effective implementation of the Communication Strategy for FATA. He also participated and gave a briefing to ‘Strategic Communication Coordination Meeting’ at the US Embassy on March 20, 2009.
- ◆ FATA CBP facilitated a briefing by Governor NWFP to religious scholars on the ‘Security Situation in FATA’ to bridge the communication gap between the Government of Pakistan and the public. The briefing was a very active event where the Governor interacted closely with the participants to give them a greater understanding of what the government is doing and bring them on side.

Report of PMP Indicators Achievement Matrix (Jan-March, 2009)

USAID FATA CBP Capacity Building Program

Program Area	Phoenix Code	Program Element	BASELINE DATA		2009 (10/01/08 - 09/30/09)			Component	
			(FY)		Cumulative Achievements To Date				
			Baseline Year	Baseline Value	Target 2009	Actual Ach during reporting period	Target Total		Actual Total
2.2 Good Governance	A036	2.2.3 Local Government and Decentralization	F indicator: # of Sub-national Government entities receiving USG assistance to improve their performance						Component-C
			2008	0	36	36	36	36	
			F indicator: # of individuals who received USG-assisted training, including management skills and fiscal management, to strengthen local government and/or decentralization (W/M)						Component-C
			2008	0	1477	842	2192	1097	
			Custom indicator: Average score on the skills/knowledge/ability post-test of training participants						Component-C
2008	TBD	20	0	20	0				
2.4.Civil Society	A044	2.4.1 Civic Participation	F indicator: # of CSOs using USG assistance to improve internal organizational capacity						Component-D
			2008	0	50	29	80	29	
			Custom indicator: Organizational Capacity Assessment Tool Score						Component-D
	2008	TBD	20	0	20	0			
	A045	2.4.2 Media Freedom	F indicator: # of government media relations staff trained with USG assistance						Component-F
			2008	0	25	0	50	0	
Custom Indicator: # of TV and Radio programs produced						Component-F			
2008	0	450	132	1050	132				
2.5 Security Sector Governance	A04	2.5.2 Civilian Management and Oversight	Custom indicator: # of development projects implemented as result of CMC working group efforts						Component-E
			2008	TBD	10	0	10	0	

SECURITY AND PROJECT MANAGEMENT

Security Arrangements

The overall security situation in Peshawar and the contiguous areas remained tense, though considerably more stable compared to the last quarter of 2008. Military operations continued in FR Kohat, Khyber Agency, Bajaur Agency and Mohmand Agency. US missile strikes in the area also inflicted fatalities to the civilian and militant population. In the southern districts of NWFP, security incidents continued to increase as militant and criminal groups became active in Dera Ismail Khan, Tank, Lakki Marwat, Bannu, Kohat and Hangu areas. In Peshawar, the criminal activity remained high and Taliban activity very low. Security remained turbulent in the rest of NWFP, particularly Swat. The introduction of Sharia Law in Swat after the ceasefire indicated a fragile environment. The unilateral announcement of a ceasefire by the militants in Bajaur followed by a peace agreement between security forces, Mohmand Tribes and the local administration has temporarily improved the security situation in this area. It is expected that the militants will try to impose their writ over the area and dictate terms to the government. As a consequence, there is no indication of absolute peace in Swat or Bajaur.

- ◆ In response to the heightened security situation, DAI mobilized a Country Security Director to oversee the implementation of improved security procedures. CBP security support team provided regular support to the program and support staff.
- ◆ The team focused on all incidents that impact CBP Projects right across Pakistan as intelligence and situation reports continued to flow in from CBP Agency Coordinators and other sources.
- ◆ Security training of guards, driver and staff were carried out. Guards were drilled regularly and given full support from CBP to ensure loyalty and morale. As CBP has opened its Islamabad Office and Guest House and local guards were recruited and trained.
- ◆ Security of the office premises was further enhanced by installation of CCTV cameras. The new Guard Room in Peshawar was completed and the guard force monitored all activities outside the compound walls 24/7.
- ◆ Security assessment for Bajaur was carried out and handed over to ACOP. Security team also worked with GIS team to produce security risk maps for CBP Project areas.
- ◆ A meeting was held with the RSO, USAID and CBP to review DAI's security procedures. The Consulate RSO inspected CBP Compound and showed his consent with the overall standard of "physical improvements", carried out and CBP security policies and procedures.
- ◆ During the reporting period, CBP continued to work with DAI Home Office in procuring Armored Vehicles as well as sourcing UHF Communication Packages, Body Armor and Trauma kits to support the Project.



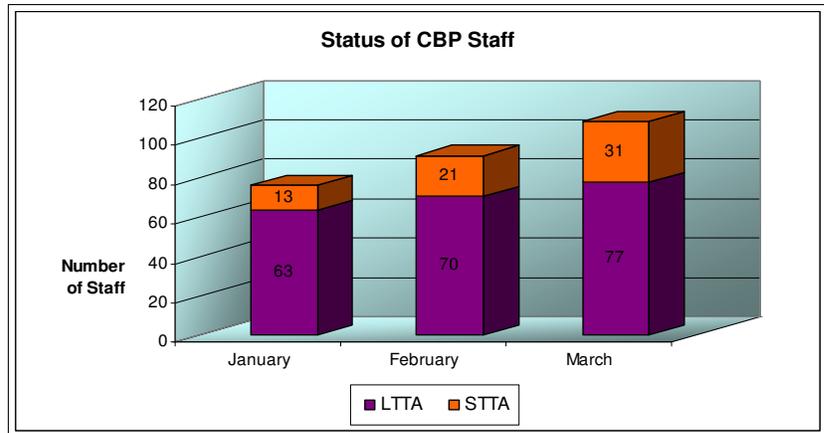
Guards are being given drill by security staff



Security Staff briefing at CBP Office

Project Management

- ◆ During the reporting period, 42 staff members joined the CBP team. By the end of March'09, the total strength of CBP was 103 including 77 LTTA and 31 STTA, which includes 11 FS Media Cell, eight FS, four PBC, and three FDA.
- ◆ Eight international consultants supported the project on Work Planning, Project Management Planning (PMP), Geographic Information Systems (GIS), Security, Media, Information Technology (IT), Information Management (IM) and TAMIS.
- ◆ Draft version of Year 2 Workplan was submitted in February'09. Based on the feedback from USAID, CBP worked on fine-tuning of Annual Work Plan 2009. It is expected that the Annual Work Plan and Annual Budget will be approved in April'09.
- ◆ CBP generated progress reports and updates on a regular basis and shared them with the concerned quarters.
- ◆ Islamabad staff house and the Media Center in Peshawar office got fully functional. The project recruited agency staff for Bajaur Agency and acquired its field office in Civil Colony, Khar-Bajaur Agency. The project also hired an Agency Coordinator for North Waziristan and FR Bannu/Lakki but due to the security situation, the Bannu office could not be opened.
- ◆ The internet connection of Pakistan FATA CBP office was changed and upgraded to 6MB bandwidth. Moreover, mail files of all Pakistan FATA CBP staff were shifted to the Peshawar server.



FATA Capacity Building Project: Grants Status Chart as of March 31

S. No	Grant #	Proposal Title	Name of Grantee / Vendor	Contract Type	Grant Type	Proposed Start Date	Proposed End Date	Total Budget in US\$	Remarks
1	G-Pes-001	Training of Activists from Mohmand Agency	MCWO	FOG	Seed	13-Oct-08	31-Dec-08	\$4,715	Closed / Implemented
2	G-Pes-002	Disaster Risk Management Training	KAMORE	In-kind	Seed	28-Oct-08	31-Dec-08	\$6,370	Closed / Implemented
3	G-Pes-003	Financial Management Training	FRD-1	In-kind	Seed	27-Oct-08	31-Dec-08	\$6,370	Closed / Implemented
4	G-Pes-006	Proposal Writing Training	KKT-1	In-kind	Seed	21-Oct-08	31-Jan-08	\$6,370	Closed / Implemented
5	G-Pes-004	Institutional Support to Community Uplift Platform	CUP	In-kind	Seed	1-Nov-08	30-Jun-09	\$5,322	Approved / Implementation
6	G-Pes-005	Institutional Support to Foundation for Rural Development	FRD-2	In-kind	Seed	1-Nov-08	30-Jun-09	\$9,547	Approved / Implementation
7	G-Pes-007	Institutional Support to Kher Khagara Tanzeem	KKT-2	In-kind	Seed	1-Nov-08	30-Jun-09	\$9,991	Approved / Implementation
8	G-Pes-008	Institutional Support to Khyber Welfare Home	KWH	In-kind	Seed	1-Nov-08	30-Jun-09	\$9,572	Approved / Implementation
9	G-Pes-009	Institutional Support to Shaheen Qabail Permakh Tag	SQPT	In-kind	Seed	1-Nov-08	30-Jun-09	\$6,497	Approved / Implementation
10	G-Pes-010	Institutional Support to Organization for Community Development Program	OCDP	In-kind	Seed	1-Nov-08	30-Jun-09	\$5,156	Approved / Implementation
11	G-Pes-011	Institutional Support to Community Awareness and Dev. Org	CADO	In-kind	Seed	1-Nov-08	30-Jun-09	\$9,969	Approved / Implementation
12	G-Pes-012	Institutional Support to Tribal Reforms and Dev. Org.	TRDO	In-kind	Seed	1-Nov-08	30-Jun-09	\$9,572	Approved / Implementation

13	G-Pes-013	Enhancement of capacity of Kurram Rural Support Organization	KRSO	In-kind	Seed	1-Nov-08	30-Jun-09	\$9,857	Approved / Implementation
S. No	Grant #	Proposal Title	Name of Grantee / Vendor	Contract Type	Grant Type	Proposed Start Date	Proposed End Date	Total Budget in US\$	Remarks
14	G-Pes-014	Institutional Support to Khushal Welfare Organization	KWO	In-kind	Seed	1-Nov-08	30-Jun-09	\$8,299	Approved / Implementation
15	G-Pes-015	Institutional Support to Kyo Kushin Kai	KYOKUSHINK AI	In-kind	Seed	1-Dec-08	30-Jun-09	\$9,303	Approved / Implementation
16	G-Pes-016	Institutional Support to CAARD	CAARD	In-kind	Seed	1-Dec-08	30-Jun-09	\$8,658	Approved / Implementation
17	G-Pes-017	Institution Support	SAIBAAN	In-kind	Seed	1-Dec-08	30-Jun-09	\$7,703	Approved / Implementation
18	G-Pes-018	Institution Support	ZALAND	In-kind	Seed	1-Dec-08	30-Jun-09	\$6,258	Approved / Implementation
19	G-Pes-019	Institutional Support to KAMORE	KAMORE	In-kind	Seed	1-Nov-08	30-Jun-09	\$9,237	Approved / Implementation
20	G-Pes-020	Institutional Support to FATA Sustainable Dev Program	SDPC	In-kind	Seed	1-Nov-08	30-Jun-09	\$5,236	Approved / Implementation
21	G-Pes-021	Support for Human Resource Development of local CSOs under internship program.	CADO	In-kind	Seed	10-Mar-09	31-May-09	\$7,282	Approved / Implementation
22	G-Pes-022	Support for Human Resource Development of local CSOs under internship program.	KKT	In-kind	Seed	10-Mar-09	31-May-09	\$7,282	Approved / Implementation
23	G-Pes-023	Support for Human Resource Development of local CSOs under internship program.	OCDP	In-kind	Seed	10-Mar-09	31-May-09	\$7,282	Approved / Implementation
24	G-Pes-024	Support for Human Resource Development of	KAMORE	In-kind	Seed	10-Mar-09	31-May-09	\$7,282	Approved / Implementation

		local CSOs under internship program.							
25	G-Pes-025	Support for Human Resource Development of local CSOs under internship program.	KWH	In-kind	Seed	10-Mar-09	31-May-09	\$7,282	Approved / Implementation
S. No	Grant #	Proposal Title	Name of Grantee / Vendor	Contract Type	Grant Type	Proposed Start Date	Proposed End Date	Total Budget in US\$	Remarks
26	G-Pes-027	Institutional Support to South Development Organization	SDO	In-kind	Seed	15-Feb-09	30-Jun-09	\$9,195	Approved / Implementation
27	G-Pes-026	Institutional Support to Mohmand Community Welfare Organization	MCWO	In-kind	Seed	15-Feb-09	30-Jun-09	\$8,990	Approved / Implementation
28	G-Pes-028	Institutional Support to Community Empowerment	CE	In-kind	Seed	15-Feb-09	31-Jul-09	\$8,434	Approved / Implementation
29	G-Pes-029	Institutional Support to Al-khidmat Development Welfare Organization	Al-Khidmat	In-kind	Seed	15-Feb-09	31-Jul-09	\$8,434	Approved / Implementation
30	Pes-027	Institutional Support to KCDO	KCDO	In-kind	Seed	1-Dec-08	30-Jun-09	\$7,258	Approved / Implementation
31	Pes-028	Institutional Support to SADA	SADA	In-kind	Seed	1-Dec-08	30-Jun-09	\$7,258	Approved / Implementation
32	Pes-029	Institutional Support to SAWERA	SAWERA	In-kind	Seed	1-Dec-08	31-Jul-09	\$7,258	Approved / Implementation
33	Pes-030	Restorative Justice, conflict transformation for durable peace	JPI	In-kind	Seed	1-Dec-08	31-Jul-09	\$6,519	Approved / Implementation
34	P-Pes-40	Development of Local CSO under Internship Program	KCDO	In-kind	Seed	15-Feb-09	30-Jun-09	\$7,199	Approved / Implementation
35	P-Pes-41	Development of Local CSO under Internship Program	SAWERA	In-kind	Seed	15-Feb-09	30-Jun-09	\$7,199	Approved / Implementation
36	P-Pes-42	Development of Local CSO under Internship Program	TRDO	In-kind	Seed	15-Feb-09	30-Jun-09	\$7,199	Approved / Implementation

37	P-Pes-43	Development of Local CSO under Internship Program	CUP	In-kind	Seed	15-Feb-09	30-Jun-09	\$7,199	Approved / Implementation
38	P-Pes-44	Development of Local CSO under Internship Program	SDPC	In-kind	Seed	15-Feb-09	30-Jun-09	\$7,199	Approved / Implementation
39	P-Pes-045	Institutional Support	CAP	In-kind	Seed	15-Feb-09	30-Jun-09	\$9,018	Submitted to COP for further submission to CTO
S. No	Grant #	Proposal Title	Name of Grantee / Vendor	Contract Type	Grant Type	Proposed Start Date	Proposed End Date	Total Budget in US\$	Remarks
40	P-Pes-046	Institutional Support to Human Development and Welfare Organization	HDWO	In-kind	Seed	15-Feb-09	30-Jun-09	\$9,018	Submitted to COP for further submission to CTO
41	P-Pes-047	Institutional Support to Aghaz CSO	AGHAZ	In-kind	Seed	15-Feb-09	30-Jun-09	\$9,018	Submitted to COP for further submission to CTO
42	P-Pes-048	Institutional Support	FRSO	In-kind	Seed	24-Mar-09	31-Dec-09	\$9,018	Submitted to COP for further submission to CTO
43		Development of Conflict Mitigation Committees in FR Peshawar	SABAWON	Simp. Grant	Adv.	15-Nov-08	15-Nov-09	\$45,778	Under Review
44		Institution Support to FNF	FNF	In-kind	Seed	1-Dec-08	31-Jul-09	\$10,000	Needs Modification from Grantee
45		Investing in ourselves, KKT in Khyber agency	KKT	Simp. Grant	Dev.	1-Nov-08	31-Oct-09	\$24,606	Under Review
46		Development of Human and Social Capital in Mohmand Agency.	FRD	Simp. Grant	Adv.	1-Dec-08	31-Jul-09	\$45,352	Under Review
47		Youth Alliance for change and solidarity.	CAMP	Simp. Grant	Adv.	1-Dec-08	31-Dec-09	\$46,823	Under Review
48		Institutional Support	AICD	In-kind	Seed	1-Dec-08	31-Dec-09	\$8,402	Under Review
49		Basket bass tournament in FATA	BBA	In-kind	Seed	24-Mar-09	31-Dec-09	\$8,772	Under Review
								Sub-Total for under review:	\$515,562

