



**USAID**  
FROM THE AMERICAN PEOPLE

**CENTRAL ASIAN REPUBLICS**

# BUSINESS ENVIRONMENT IMPROVEMENT PROJECT

QUARTERLY REPORT  
APRIL 2010 – JUNE 2010

**July 12, 2010**

This report is made possible by the support of the American people through the United States Agency for International Development (USAID). The contents are the responsibility of The Pragma Corporation and do not necessarily reflect the views of USAID or the United States Government.

**BUSINESS ENVIRONMENT IMPROVEMENT PROJECT**  
**QUARTERLY REPORT #3**  
**APRIL 2010 – JUNE 2010**

Contract Number: 176-C-00-06-00007

CTO/USAID/CAR: Lora Kudaibergenova  
Erin Cole  
PROJECT MANAGER: Mohammad Fatoorechie  
Chief of Party: Terence Slywka

**DISCLAIMER**

The author's views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.



# TABLE OF CONTENTS

<b>REPUBLIC OF KAZAKHSTAN</b> .....	1
GENERAL .....	1
TECHNICAL .....	1
DOING BUSINESS.....	1
NON-DOING BUSINESS .....	3
UPCOMING EVENTS.....	5
<b>KYRGYZ REPUBLIC</b> .....	5
GENERAL .....	5
TECHNICAL .....	5
DOING BUSINESS.....	6
NON-DOING BUSINESS .....	6
UPCOMING EVENTS.....	8
<b>REPUBLIC OF TAJIKISTAN</b> .....	9
GENERAL .....	9
TECHNICAL .....	9
DOING BUSINESS.....	9
NON-DOING BUSINESS .....	12
UPCOMING EVENTS.....	13
WORK PLAN STATUS REPORT .....	14
BEI PARTICIPANT TRAINING REPORT (OCTOBER 2009 – JUNE 2010) .....	40

The Business Environment Improvement Project (BEI) is pleased to submit its quarterly report to USAID detailing progress and achievements for the period April 2010 – June 2010.

## REPUBLIC OF KAZAKHSTAN

### GENERAL

At the direction of the President, the Government created on April 14, 2010, through Decree #308, a Joint Coordination Council (JCC) under the Prime Minister on business issues. The basic purposes of the JCC are: development of recommendations on the elimination of administrative barriers and the improvement of the business environment for SMEs, and effective implementation of the “Strategic Plan for Development of Kazakhstan Until 2020”, “Program for the Industrial-innovative Development of Kazakhstan” and the “Road Map of Business 2020”. The JCC incorporates the functions of the Anti-crisis Council, the Commission on Elimination of Administrative Barriers, and the Working Group on Business Dealing.

Work Plan Tasks April 2010 – June 2010 Quarter			Work Plan Tasks Oct. 2009 – Sept. 2010 Contract Year		
Total Planned	Completed	In Progress	Total Planned	Completed	In Progress
36	29	29	92	85	29
Percent Completed		Variance	Percent Completed		Variance
80.5%		19.5%	92.3%		7.7%

### TECHNICAL

In accordance with the President’s instructions, during April the Government and local administrations began review and optimization of all local-level permitting documents and procedures. Local and national governments have been charged with reducing costs to businesses for registration and operation by 30% by 2011. BEI provides technical support for this local-level initiative and continues to support the national expert group.

### DOING BUSINESS

#### National Activity

- On June 4, 2010, a video-conference was held between representatives from the World Bank (Washington) and the Ministries of Health, Transport, Industry, Economic Development and Trade, and Justice, the Construction Agency, Agency for Financial Supervision, and BEI and RTLC projects to clarify for the WB DB Evaluation Team reforms during the past year on all indicators for Doing Business. BEI assisted the Ministry of Justice to draft additional written explanations to the World Bank on the Starting a Business and Registering Property processes. – **KZ 01, 02, 03, 04, 08**
- In April 2010, the Government approved its “Comprehensive Plan of Measures on Improvement of ‘Doing Business Indicators for 2010’”, developed with BEI assistance. For Starting a Business, BEI is assisting the MoJ to develop NLAs providing for alternatives to a seal for legal persons, and elimination of the requirement for notarization of registration certificates and other post-

registration documents while opening bank accounts. Amended NLAs will be submitted to the Government in July, 2010. For Registering Property, BEI is assisting the Committee for Registration Service under the MoJ to prepare for further monitoring during the next quarter. – **KZ 01, 04**

- Effective April 16, 2010, new Laws #257-IV and #258-IV of March 19, 2010, "On state statistics" and "On modification and additions in some acts of Republic Kazakhstan concerning state statistics and taxation", streamline MoJ processing of business registrations and eliminate the requirement to submit a statistics card. These improvements save one step and at least one day, for an estimated \$232,000 savings per year for over 10,300 business registrants. – **KZ 01**
- At the request of the World Bank, BEI assisted WB evaluation expert Igor Artemiev in clarification of the processes for the DB "Dealing with Construction Permits" (DwCP) indicator in Kazakhstan. The final report on DwCP, which identifies several processes erroneously included by the WB in previous years, was prepared by Mr. Artemiev and presented to the WB in June 2010 for consideration in the DB 2011 Report. – **KZ 02**
- On May 18, 2010, the Construction Agency published new construction process rules for local administrations, developed with BEI assistance and approved in March (#92). These rules require all local regulations to be amended for compliance with the new process, which eliminates several documents from those needed for issuing permits for constructing-and-mounting works, including:
  - an approved, specific agreement form signed by the construction contractor and property owner, and
  - the notarized certificate of "Seismologic and Geodesy in Construction", required in geologically active regions of Kazakhstan.

Combined economic impact for eliminating both documents is estimated to be over \$520,000 per year for about 10,000 construction projects. – **KZ 02**

- Following a request from the Construction Agency, BEI presented recommendations in May for improving the construction licensing system and qualification requirements. BEI's recommendations include:
  - to reduce the number of construction licensing types from 5 to 3, and
  - to develop a unified Construction Code for Kazakhstan.

The Construction Agency accepted BEI's recommendations, which will be incorporated into the Agency's plan of action for legal drafting during 2010-2011, requiring Government approval. This approval process will delay completion of work plan activity KZ 02.2.4. – **KZ 02**

- During the past period BEI facilitated discussions between the WB and Government on improvements to the Getting Credit indicator. The Government working group and the AFS have begun preparation for a new draft law on bankruptcy to incorporate creditor protections in line with best practice according to the WBDB. The amended law is expected to be submitted to the Government by September, for adoption in time for DB 2012. – **KZ 03**
- During the June 4 videoconference with the World Bank, BEI and the Expert Group under the AFS briefed the Doing Business team on the progress of the draft Law "On joint stock companies" and relevant legal acts that are designed to improve the "Protecting Investors" indicator. The draft law is undergoing its second hearing in Parliament, and is expected to be adopted in September. The draft law includes recommendations from BEI and the World Bank regarding the fiduciary

responsibility of directors and preliminary appraisals of related-party transactions. The late review by Parliament delays completion of work plan activities KZ 08.1.2 and 08.1.3. – **KZ 08**

### **Sub-National Activity**

- During May, BEI presented monitoring results of changes to legislation regulating registration of legal entities for Ministry of Justice (MoJ) in regional seminars in Karaganda and Almaty for Public Service Center (PSCs) employees. Attendees included 90 participants from oblast and city akimats, oblast departments of Justice, tax and statistic departments, and private sector partners. Monitoring shows improvements in PSC work on providing information and reducing the number of processes, but also problems in high turnover and a lack of professionalism and professional training in the skills of PSC staff. BEI presented recommendations, including:
  - open specialized educational institutions for PSC staff,
  - train PSC employees on ethics and communication,
  - develop electronic training manuals,
  - create electronic document archives, and
  - increase the number of regular PSC employees.

Monitoring results were submitted to oblast akimats, PSC heads, the NurOtan party, and mass media during May. BEI also presented the results to the May 28 Government meeting, which included the Prime Minister. As a result of these round tables and presentations, the MoJ will develop, with BEI assistance, implementation guidance for PSCs during July and August. – **KZ 01, 04**

- During May 2010, BEI completed monitoring of implementation of amendments and changes to the construction process in the cities of Almaty, Shymkent and Pavlodar, and presented a draft report to the Construction Agency in June. As a result, BEI will assist the Agency in extended monitoring for construction legislation changes in all regions during 2010, to provide more information on the current situation on construction processes and procedures. – **KZ 02**
- During April – June 2010, BEI and the Construction Agency held 8 seminars in the cities of Astana, Almaty, Taldy-Korgan, Atyrau, Kokshetau, Taraz, Aktobe and Shymkent, for local construction authorities and businesses on recent changes in construction legislation. Following these presentations, oblasts began harmonizing local construction rules with national reforms. During the next period BEI and the Construction Agency plan a further eight seminars in the remaining regions of Kazakhstan. – **KZ 02**

### **NON-DOING BUSINESS**

#### **National Activity**

- In April, BEI completed its monitoring report on the implementation of changes to the process of voluntary liquidation of legal entities and presented it to MoJ and Ministry of Finance (MoF). Monitoring showed several points where additional tax administration streamlining may speed the liquidation process, and BEI's recommendations are being considered by the MoJ and MoF. A companion brochure "How to Close a Business" was developed and published in printed and electronic forms for public and private partners in Almaty, Aktau and Atyrau with the Forum of Entrepreneurs of Kazakhstan (FEK), and posted on the BEI website. BEI plans to present the monitoring results and brochure in other oblasts and cities during July and August. – **KZ 05**

- During June, the Government approved and passed to Parliament the draft law amending the Law “On licenses and permits” based on the licensing guillotine work of the Expert Group, BEI and other USAID projects. The draft law calls for changes that reduce the types and subtypes of licenses and permits by 315, from 1051 to 736, or about 30%. These include permissions in tourism, agriculture, customs, fire protection, and many other areas. BEI will continue to facilitate the passage of the draft law, which is expected by September 2010, and advocate with Parliament for elimination of additional unnecessary licenses and permits as previously identified by the EG in its report. The late review of the law by Parliament delays completion of work plan activity KZ 07.2.3. – **KZ 07**
- During May 3-7, 2010, BEI sponsored a study tour to Rome, Italy, for two GoKZ representatives, with BEI Country Director Sergey Pizikov, to attend a training conference on international practice in implementation of Regulatory Impact Analysis. Representatives from the MEDT and Ministry of Industry and Innovation were trained during sessions provided by internationally recognized RIA experts Mr. Scott Jacobs, Dr. Andrea Renda and MR. Cesar Cordova from Jacobs & Associates, and Mr. Wim Jansen from the Ministry of Finance of the Netherlands. – **KZ 09**
- On June 24, 2010, the draft Law “On improving entrepreneurship regulation transparency by restricting rule-making by state bodies under the subordination of Government (ministries, committees and agencies)”, developed with BEI assistance, was approved by the Government and sent to Parliament. This law will limit the power of Government ministries to develop legal acts regulating entrepreneurship themselves, without the approval of the Government or Parliament. Adoption by Parliament is expected during September, which delays completion of work plan activity KZ 09.4.4. – **KZ 09**

### **Sub-National Activity**

- BEI and the FEK completed monitoring in April 2010, of changes to the Law “On private entrepreneurship” regarding inspections for businessmen, in Akmola, Almaty, East, South and West Kazakhstan oblasts. BEI’s monitoring report was presented to the Ministry of Economic Development and Trade, and to the Committee on Legal Statistics and Special Accounts of the Public Prosecutor Office, in June. Results show that businesses are widely unfamiliar with recent changes requiring inspections to be conducted according to risk-management categories and using check lists. In response, in June, BEI developed and published a brochure “About the order of carrying out of inspections by the state bodies based on RMS” to inform the public regarding inspections reforms. This brochure was distributed to BEI’s public and private partners, presented to the media with the FEK, and posted on BEI’s website. – **KZ 06**
- BEI and the MEDT presented in national training seminars on May 4 and 12, 2010, permissive system guillotine review methodological training materials developed by international expert Igor Gutan, and a presentation for oblast administrations. These training seminars in Astana included representatives from all oblast administrations and instructed them on the process for permissive system review using the national model. BEI also assisted in the creation of oblast Expert Groups, based on the national EG, and in the development of oblast EG work schedules. At the request of MEDT, BEI directed assisted expert groups in Atyrau and Mangistau oblasts with their review. This local-level review and revision began in May and is now expected to complete in August, delaying completion of work plan activities KZ 07.3.3 and 07.3.4. Next steps are to assist drafting of template amendments limiting oblast permissive powers to defined areas, in preparation for Government finalization following the oblast document review. – **KZ 07**

## UPCOMING EVENTS

- BEI and the Construction Agency will organize a series of seminars on construction reforms in the cities of Oskemen, Aktau, Oral, and Kostanai during July 2010

## KYRGYZ REPUBLIC

### GENERAL

At the start of the quarter, former President Bakiev resigned and was replaced on April 8 by an interim Government of the Kyrgyz Republic (GoKR) headed by Head of the Executive Committee of the People's Assembly, Roza Otunbaeva. The interim GoKR planned to operate for six months, allowing for adoption of a new constitution and arrangement of presidential and parliamentary elections. The GoKR is headed by Roza Otunbaeva, with Almazbek Atambaev as her first deputy and responsible for the economic sector. Other deputies are: Temir Sariiev as Minister of Finance, responsible for finance and credit; Omurbek Tekebaev, responsible for reforms; Azimbek Beknazarov, coordinator of prosecution bodies and courts; Ismail Isakov as Minister of Defense and coordinator of enforcement agencies; and Elmira Ibraimova as Publicity and Media Coordinator.

As its first acts, the GoKR dissolved the previous Government, Parliament and the President's bodies of the Central Agency for Development, Investments and Innovations, President's Secretariat and Office, and suspended the Central Elections Committee. Government and Parliament authorities are exercised by the GoKR itself; however local and state administrations are not affected, barring other, specific orders.

By decree of the GoKR of April 27, a new constitution was drafted and adopted by referendum on June 27.

NOTE: The Kyrgyz Republic work plan update is included below in its March 31, 2010 form reflecting its status prior to the issuance of the April 13 notice to proceed and suspension of all BEI KR work plan activities. KR Activities previously planned during the April-June quarter are updated for status, due to the USAID-directed reallocation of BEI resources to issues under the NTP.

Work Plan Tasks April 2010 – June 2010 Quarter			Work Plan Tasks Oct. 2009 – March 2010 Contract Year		
Total Planned	Completed	In Progress	Total Planned	Completed	In Progress
n/a	n/a	n/a	10	10	n/a
Percent completed		Variance	Percent completed		Variance
100%		0%	100%		0%

### TECHNICAL

On April 13, 2010, USAID/CAR issued a Notice to Proceed (NTP) instructing BEI to immediately cease implementation of its approved work plan in the Kyrgyz Republic, and during the period of KR political transition, exercise the priorities of USAID assistance to the authorities in Kyrgyzstan in meeting the immediate needs of the population and providing for the stability and adequacy of KR's governance structures. The NTP was extended on May 6 and June 11.

BEI's activities in KR, approved by USAID, are detailed below regarding completed and ongoing assistance to the GoKR as of June 30, 2010.

## DOING BUSINESS

### National Activities

- In June, BEI reviewed the government plan to transfer property registration functions from the State Register Service to the Ministry of Justice, and the creation of a State Agency on Land Planning. BEI submitted its comments to the Government on June 14, regarding the legal and macroeconomic implications for this change, and the GoKR is reviewing them for any modifications to its plan.
- During the quarter, BEI continued in-house activities related to Doing Business reforms initiated prior to April 7, to avoid losing previously invested USAID resources and prepare for future implementation under BEI or other USAID projects. These in-house activities are subject to resource demands by other, approved, GoKR priorities and as such their completion dates are uncertain. Ongoing internal activities include cooperation with the World Bank Doing Business team on support for the ongoing Protecting Investors indicator survey, to verify data. Completed internal activities, includes final review of documents on construction approval processes and construction permissions.

### Sub-National Activities

- During the quarter, BEI assisted the Mayor's Office of Bishkek City regarding reforms to the structure of the Mayor's Office, including continuing facilitation begun prior to April 7 for the delegation of architecture and construction permitting functions from Gosstroï to the Mayor's Office. Consultations in these areas are now ongoing, and are expected to complete during the next period.

## NON-DOING BUSINESS

### National Activity

- During April, the interim KR Government announced decree GoKR #12 "On Declaring a moratorium relating to the protection of private, public, municipal and other forms of property", which declared a moratorium on the functions of registration of real estate and movable property throughout KR. The GoKR requested BEI analyze and comment on the moratorium regarding its expected impact on the business environment. This moratorium was at least in part an attempt to reign in widespread looting and attempts at business and property takeovers that plagued the KR following the events of April 7. BEI provided its comments on April 22, in which it objected to the sweeping, undifferentiated nature of the registration ban, and the moratorium itself was repealed by decree of the Government on April 30, 2010.
- During April, BEI assisted in finalizing the draft "Rules of the Provisional Government of the Kyrgyz Republic" (the interim Government reglament), which was approved in Resolution #8 of April 10, 2010. BEI assisted the GoKR specifically with advice on establishing the Presidium, amendments to draft rules of the GoKR, and the decision-making procedures for the interim Government. These recommendations were partially incorporated into the final reglament.
- During April, BEI began advising the GoKR regarding the situation of KR migrants in Kazakhstan and Russia, and on legal claims by deported KR migrants for compensation from the IG. BEI provided a series of consultations on existing KR legislation in these areas to the Department of International

Relations of the GoKR, ending May 10. Based on BEI advice the GoKR negotiated with the Government of Kazakhstan and addressed each case individually, with a variety of outcomes.

- During May, BEI began assisting the GoKR to craft and implement a media campaign to inform the public of the macroeconomic strategy of the IG, encourage input, and build confidence in KR macroeconomic plans to stabilize the business environment. The media campaign, defined in cooperation with the Ministry of Economic Regulation and implemented in partnership with the Marketing Communications Agency, covers economic reforms undertaken and proposed by the Interim Government, including the GoKR economic measures, moratorium on inspections, tourism, and future economic reforms. This media campaign has completed three of four major events for participants from government, business and the media, and is expected to conclude in July 2010.
- In May, BEI began a review of the legal and macroeconomic implications for elimination of the KR Development Fund. BEI will provide verbal comments in July, in coordination with USAID/Bishkek and the IMF, on the legal and macroeconomic implications for elimination of the KR Development Fund.
- During June, following GoKR request, BEI is assisting the IG's new Commission on Streamlining the Government Regulation System, and expects this work to build as appropriate on comments and recommendations on Government structure provided by BEI international STTA Mr. Christian Filipov during 2008. Due to the volume of documents in need of review, this activity is expected to complete during the next period.
- During June, BEI assisted the Ministry of Economic Regulation and the Kyrgyz Association of Tour Operators with technical assistance for a media campaign on traveler safety, which is designed to stabilize the critical KR tourism sector. This activity is expected to conclude next quarter.
- BEI continued in-house activities not related to Doing Business reform work initiated prior to April 7, to avoid losing previously invested USAID resources and to prepare for future implementation under BEI or other USAID projects. These activities are subject to resource demands by other, approved, GoKR priorities and as such their completion dates are uncertain. Ongoing activities include:
  - revising NLAs associated with the shift of responsibility for social taxes collection from the Social Fund to the Tax Administration; and
  - updating of the Concept on Permissions and Licenses, begun the week of April 5.
- In April, BEI resumed inspections-related reform work previously undertaken with the Ministry of Economic Regulation, including revision of documents for the KR inspections risk-management systems and the list of KR controlling (inspecting) bodies. BEI assisted in preparation of GoKR Decree #35 of May 13 "On limitation of the inspections conducted by the law enforcement, tax and other authorized bodies entitled to conduct inspections of businesses," which is expected to decrease inspections by 70%, however other technical assistance will complete during the next period.
- On April 15, the GoKR requested BEI provide urgent assistance to develop the KR Plan for Macroeconomic Stabilization, and to provide associated macroeconomic and policy advice. BEI dedicated local expert, Mr. Ulan Sarbanov, to lead efforts to assist the GoKR Economic Department working groups and coordinate other, related specific GoKR requests. The resulting combined plan "On priority measures of the Interim Government of the Kyrgyz Republic on stabilization of the socio-economic situation in the country until 2011", and its associated GoKR resolution and reference document were approved by the Chairman of the GoKR on April 15. This plan

represents steps toward the gradual stabilization of the economic situation in KR and the restoration of key macroeconomic indicators, and was prepared with input from Government agencies, private sector and donor projects, in close cooperation with USAID. BEI economic experts will continue to assist the GoKR with implementing resolutions and an associated information campaign during the next period.

Specific areas within this Plan to which BEI contributed additional experts and technical advice include:

- Assistance to GoKR budget and revenue planning and to anti-corruption measures for customs administration rules. At the specific request of the GoKR on April 26, BEI facilitated this section of the Plan in coordination with the RTLC project, Customs Department, and Apparel Association “Legprom”, and provided additional expert advice through international STTA Mr. Aleksi Aleksishvili. The USAID RTLC Project is continuing assistance to the GoKR in Customs and trade areas.
- Assistance to the GoKR Economic Development office for planning regarding natural gas and fuel import duties, costs and distribution issues as they relate to macroeconomic stability and broader energy security. BEI facilitated these sections of the Plan in cooperation with PA Consulting and the USAID Kyrgyz Energy Advisory Services Project.
- Assistance to the GoKR in planning priority actions for migration, labor migration and social policy in the areas of physical security, healthcare and employment, as they relate to macroeconomic stability.
- Assistance to the GoKR in areas relating to municipal and regional actions, government regulation issues, and development of assessment and monitoring plans following implementation of the Macroeconomic Stabilization Plan.

Work on the Macroeconomic Stabilization Plan was expanded in May with BEI facilitation of a cross-cutting economic planning expert group to advise the IG. This group consists of experts from the former Central Agency for Development, Investment and Innovations and previous working groups under ministries and the GoKR itself. The combined group is designed to limit appearances of undue influence by one or another internal GoKR personality, which is an important aspect to the long-term stability of economic governance planning by the IG.

### **Sub-National Activity**

- During June, BEI began providing expert consultation on macroeconomic and legal policy for the Ministry of Economic Regulation to stabilize and support economic growth in Southern Kyrgyzstan. The BEI Osh office in particular is facilitating active participation by the business communities in the Management Board in charge of Osh and Jalal-abad rehabilitation. Consultations in this area are ongoing with the GoKR and business community, and will complete during the next period.

## **UPCOMING EVENTS**

BEI, in cooperation with the Marketing Communications Agency, expects to hold a press event on “Future Economic Reforms” as part of the stabilization campaign, during July.

# REPUBLIC OF TAJIKISTAN

## GENERAL

During the April 28, 2010, session of the President's Consultative Council on Improving Investment Climate the Chairman of the State Committee on Investments and State Property Management (SCISPM) presented his report on implementation of the "200 Days of Reforms" program. Most items in the reform program were completed, and remaining items were transferred into a new Government "Plan of further measures of the Government of the Republic of Tajikistan on improving investment climate and indicators of the Republic of Tajikistan in international ratings", which was drafted with the participation of the public and private sector and international organizations. The Council approved the Action Plan and the President ordered all involved ministries and agencies to implement measures on time and report on their implementation.

As per the close-out plan, activities in Khujand were concluded at the end of June. Anticipating downsizing of the Dushanbe office and eventual closure in September, BEI is identifying suggested follow-on activities for donor and counterparts support to continue reforms in progress.

Work Plan Tasks April 2010 – June 2010 Quarter			Work Plan Tasks Oct. 2009 – Sept. 2010 Contract Year		
Total Planned	Completed	In Progress	Total Planned	Completed	In Progress
11	9	17	30	28	17
Percent completed		Variance	Percent completed		Variance
81.8%		18.2%	93.3%		6.7%

## TECHNICAL

A draft action plan and Government decree for implementing the new investment climate improvement plan was adopted by the Government on May 29, 2010, in Decree #276, launching implementation. This action plan consists of nine items, and includes work to improve the World Bank Doing Business indicators of "Starting a Business", "Dealing with Construction Permits", "Getting Credit", "Paying Taxes" and "Trading Across Borders".

## DOING BUSINESS

From June 14 to 18, 2010, a World Bank mission headed by Andrea Dall'olio visited Tajikistan to review Doing Business-related reforms and observe progress since the previous, February 2010, visit. The mission submitted a response letter from the Doing Business Team to the Prime Minister's January 8, 2010, letter on reform work. The DB Team notes significant improvements in Starting a Business, Dealing with Construction Permits, Protecting Investors, Paying Taxes and Trading Across Borders, but is searching for new data on bankruptcy cases (Closing a Business) that reflect practice in Tajikistan. The SCISPM is drafting a new letter for the WB with BEI assistance, to be submitted by the beginning of July, in time for a DB Team data verification mission expected in early July to confirm changes for the DB 2011 Report.

BEI presented a session on Tajikistan in the Doing Business 2010 Report and reforms underway for the 2011 Report, during the June 22, 2010, conference on “Effective Employers Organization” arranged by the International Labor Organization and International Trade Center/UNCTAD.

### **National Activities**

- During the quarter, BEI provided the DB team with additional data on reforms relating to the Protecting Investors indicator and amended law implementation. BEI also submitted to the SCISPM a May 2010 draft analysis on protections for the rights of minority shareholders under existing law and its implementation, which is now being used in the new letter to the WB on changes. According to preliminary negotiations with the WB team during their June mission to Tajikistan, improvements in legislation regulating disclosure of information and increasing the liability of directors will be considered in the WBDB 2011 Report. – **TJ 01**
- Based on BEI-facilitated legislative reforms to access to credit information, on April 19, 2010, the first credit bureau in Tajikistan was registered and began work installing hardware and software. The bureau is expected to start collecting and disseminating credit information in January 2011. This and any other credit bureaus are expected to provide sufficient records to be reflected in the DB 2012 Report. – **TJ 01**
- BEI is providing advice to the working group for the new July 2010 action plan and to the WB team on the introduction of amendments to the Law “On pledge of moveable property”, as called for by the new Government Plan for improving the investment climate. According to this Plan, work should be completed by September 2010 and submitted to the Government for approval in time for the DB 2012 Report. The Government intends to strengthen protections for lender and borrower rights by permitting general descriptions of pledged property and the use of revenues from pledged property in agreements. These measures, when implemented, will further increase the legal index rights of the Getting Credit indicator. – **TJ 01**
- During the quarter, BEI assisted the Agency on Construction and Architecture to develop amendments and documents implementing construction permitting streamlined processes according to Government’s Decree # 282 of May 6, 2009. These include:
  - tariffs for developing architecture tasks (APZ) and technical conditions, approved on April 14, 2010;
  - changes in SNIPS (construction norms and rules), section “Structure and procedure for development, negotiations and approval of project documentation for construction of enterprises, buildings” of November 1, 2005, now under review;
  - changes in SNIPS, section “Regulation of author supervision on construction of buildings” of December 1, 2006, now under review; and,
  - changes in SNIPS, section “Acceptance for exploitation of completed construction objects” of December 1, 2007, now under review.

Pending improvements are expected to be adopted in September 2010. – **TJ 01, 02**

- On May 6, 2010, the World Bank, Agency on Construction and Architecture and SCISPM held a seminar “Obtaining Construction Permits in Tajikistan”, with the support and assistance of BEI. This seminar presented a draft World Bank report on the results of the February mission to Tajikistan, which assessed DB reforms and streamlined processes in the area of construction as reducing procedures from 32 to 18, and cost and time by about 50%. Forty-nine representatives participated

from public and private sectors, international organizations and the media, who further submitted comments and recommendations to the WBDB team with BEI assistance. **-TJ 02**

- During the quarter, BEI supported adoption of a series of construction-related normative legal acts, including:
  - draft law "On amendments to the Law of RT 'On atmosphere air protection'", which was approved by the Lower Chamber of Parliament on April 14, 2010, with final adoption expected by November 2010;
  - draft Government regulation "On Cancelling Government Regulation 'On Use of Electric and Thermal Energy'" to be reviewed during the next Government session in September 2010; and,
  - draft Government regulation "On Amendments to the Government Regulation 'On Rules for Parceling Lands for Physical and Legal Entities'" expected to be adopted by September 2010.

BEI also continues to assist the Governmental working group supported by the USAID/Land Reform Project in promoting amendments to the Land Code of RT, specifically to simplify the provision of land plots as part of the construction process. **-TJ 02**

- During May 2010, a draft City Planning Code was submitted to the ministries and agencies by the Government working group under the Agency of Construction and Architecture, developed with BEI assistance. This draft Code will be updated based on feedback and submitted for Government approval in July, with adoption expected by the end of 2010. **- TJ 02**
- During April 2010, an analysis and plan for improving RT's Paying Taxes indicator was submitted by the National Association of Small and Medium Business (NASMB) to the Ministry of Economic Development and Trade working group on tax influence on the business environment, and to the Thematic Group under the Tax Committee. These documents were completed by BEI in collaboration with the SCISPM, Tax Committee, WB, and private sector partners, and in coordination with the IMF and IFC. BEI's recommendations include simplification of tax administration by reducing number of tax reports and payments, and decreased tax rates for the social tax, income tax, and others, which will improve the WBDB "Paying Taxes" indicator. These recommendations are under consideration by the working groups and are expected to be submitted to the Government in early July 2010. **- TJ 03**
- During the quarter, 28 amended normative legal acts developed with BEI assistance were sent to the Government for review and approval. These amended NLAs were harmonized with the new Law "On state registration of legal entities and individual entrepreneurs" and streamline one-stop-shop business registration within tax authority offices. BEI now expects adoption of the NLAs by the end of the year. This delays completion of TJ 04 work plan items 1.2 through 1.4. **- TJ 04**
- According WB evaluations from its recent missions, fees for domestic business registration adopted in Law #586 of January 12, 2010, "On amendments to the Law of RT 'On state fees'" were increased through harmonization with fees for international business registration, limiting gains in Starting a Business derived from other legal changes. BEI, in cooperation with the EU project, will assist the President's Consultative Council with recommendations to lower fees for business registration during its next session, in July. **- TJ 04**
- BEI, in collaboration with the SCISPM, provided the WB DB team with data from a number of bankruptcy cases completed and in implementation following recent reforms and past bankruptcy practice in Tajikistan. These data are expected to justify reflection of the improved Closing a Business practice in Tajikistan for the DB 2011 Report. **- TJ 04**

## Sub-National Activities

- BEI completed monitoring in the cities of Dushanbe, Khujand, Kulyab, Khorog and Kurgan-Tube of the implementation of the Law “On state registration of legal entities and individual entrepreneurs”, conducted in partnership with the Dushanbe Center for Support and Development of Entrepreneurship and with the SCISPM. Monitoring results were submitted to the SCISPM, and demonstrate improvements in the form of reduced procedures, time and indirect costs required for business registration, while also showing greater need for public information on the new law’s requirements. – **TJ 01, 04**

## NON-DOING BUSINESS

### National Activities

- During the quarter, BEI and IFC assisted the Governmental working group on reforming the permitting system to develop a new draft Law “On permits”, which will also affect licensing. This draft law was developed in light of construction permitting systems simplifications and the completed review by the Governmental working group of permitting documents from ministries and agencies. Final recommendations are expected in July. – **TJ 01**
- The SCISPM is still considering the draft Law “On amendments into the Law of RT ‘On licensing of separate types of activities’”, developed with BEI assistance, which will eliminate licenses for 11 types of activities. The SCISPM will submit the draft law and final justifications to the Government in July 2010 in conjunction with the draft Law “On permits”. – **TJ 05**
- A new version of the draft Law “On free economic zones in the Republic of Tajikistan” was submitted to the Ministry of Economic Development and Trade (MEDT) and presented to the Coordination Council on Free Economic Zones on April 27, 2010, and is now under review by the Government. This draft law was developed by the MEDT working group with support from the BEI and RTLC projects, and includes expanded tax and customs privileges for SEZ participants, simplified processes for registration, permitting, and reviewing investment plans, and provides for creation of public councils observing SEZ transparency. The draft law is expected to be adopted by the end of 2010, which will delay completion of TJ 06 work plan items 1.2, 1.3 and 1.4. – **TJ 06**
- BEI, in collaboration OSCE experts, developed the “Plan of Initial Measurements to Improve SEZ ‘Sughd’ Activities for years 2010-2011”, which was approved by the SEZ administration on April 8, submitted to the MEDT and presented to the April 27, 2010, session of the Coordination Council on Free Economic Zones. In accordance with this Plan, international organizations, including the World Bank, DFID, Eurasia Foundation, GTZ and OSCE, have begun to review and support several of the 25 areas needing assistance, such as the development of ecological assessment and a general plan of SEZ “Sughd”, introduction of information technologies and internet access, creation of a transport and logistics center in SEZ “Sughd” and others. The Plan serves as a publicly available document for the SEZ “Sughd” Administration to coordinate support from interested donors. – **TJ 06**

### Sub-National Activities

- During the quarter, the Agribusiness Association of Tajikistan completed the final version of its analysis of the implication for removal of the value added tax (VAT) on agricultural inputs. This analysis was developed with the support of BEI, ACTED and CECII, and was submitted to the President’s Consultative Council on Improving Investment Climate for consideration, in July, along with official responses from eight relevant ministries and agencies, who have tentatively responded

positively. The analysis recommends cancellation of VAT on importing agricultural inputs such as seeds, fertilizers, crop protection products, spare parts for the agricultural machineries and etc, to increase agricultural industry effectiveness, VAT removal for which is tentatively estimated to save farmers over \$6 million USD annually.

- During the quarter, the Union of Business Associations of Sughd Oblast completed the draft Business Agenda “State Program on Support of Development of Entrepreneurship in Sughd Oblast for 2010-2012 years”, in according with its grant from BEI and the OSCE. The Business Agenda includes analysis of the situation regarding support and development of entrepreneurship in Sughd Oblast, constraints, measures to improve entrepreneurship development and an action plan. The draft plan includes data from surveys covering 18 districts and over 300 entrepreneurs of Sughd Oblast, business associations and expert opinions. The Business Agenda was presented June 14 and 17 to BEI, the OSCE and the Department on Investments and State Property Management of Sughd Oblast for comments. The final version will be completed in early July and submitted to the Chairman of Sughd Oblast for approval. – **TJ 07**

## UPCOMING EVENTS

- BEI plans a joint seminar during July in Khorog with the GTZ/SME Project for construction companies and the Association of Builders of Tajikistan to explain recent construction industry reforms

## WORK PLAN STATUS REPORT

NOTE: The Kyrgyz Republic work plan is included below in its March 31, 2010, form reflecting its status prior to the issuance of the April 13 notice to proceed and suspension of all BEI KR work plan activities. KR Activities previously planned during the April-June quarter are not marked for status, due to the USAID-directed reallocation of BEI resources to issues under the NTP.

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
<b>REPUBLIC OF KAZAKHSTAN</b>														
<b>KZ 01: Implementation and Monitoring for WB "Starting Business" Reforms</b>														
<b>1 Monitor and assist in implementation of regional changes to the Law on State Registration of Legal Entities, according to Law #54-IV of 2009</b>														
1 With partners, monitor implementation of Law #54-IV and develop a resulting report with roadmaps of process for registering legal entities in practice	PSP, Moj			P										X
2 Present monitoring report and recommendations to a Moj Seminar for PSC directors, akimat chiefs, and DoJ registering department heads	BEI, Moj													X
3 Inform media and business community of monitoring results and recommendations	BEI, Moj		X											X
4 With PSPs, develop a "Guide to Starting Your Business in Kazakhstan" including updated procedures, and distribute	BEI, PSP		X											X
<b>2 Further improve and implement legislation governing registration of a legal entity</b>														
1 Draft legal amendment and NLA package is adopted by Parliament, and President	Gov, Parl, Pres													X
2 Assist Moj to develop a package of implementing NLAs and new state standards and regulations in accordance with amended law	BEI, Moj													X
3 Facilitate Government adoption of revised, implementing NLAs as needed	BEI													X

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
4 Inform WB about the changes and respond as needed to WB request and questions	BEI													X
5 Inform media and business community of reforms in starting a business through roundtables and publications	BEI													X
4 Monitor implementation of further changes to legislation and NLAs for registration of a legal entity														
1 Prepare joint implementation monitoring plan with MoJ and PSPs and educate PSP participants as needed	BEI, MoJ, PSP													
2 Coach PSPs and develop monitoring survey	BEI, PSP													
3 Conduct monitoring of changes to legislation, update process roadmap, and report on the registering legal entities procedure according to practice	BEI, PSP													
4 Present results of monitoring to Government and public at round-table	BEI													
KZ 02: Improve Procedures for Construction Permitting and Monitor Implementation														
I Further reform construction permitting legislation influencing WB DWL														
1 Assist the Construction Agency to develop and implement optimized NLA for amendments to the law "On architectural and Building Activity" (# 242-II signed July 16, 2001) and "On licensing" (#214-III signed January 11, 2007)	BEI, Gov													X
2 Government reviews and approves amendments and changes to NLA on construction	Gov													X
3 Monitor and present changes to WBDB DwCP process by WB in DB 2010 (2009 data) to the GOK	BEI													X
4 Develop new process map on construction permits based on amendments and changes to laws and regulations and disseminate	BEI, Gov													X
5 Inform WB and DB respondents about changes	BEI													X
6 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI, Gov													X

	Responsibility	Resources				2009			2010				Status					
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep
7 Based on the Construction Agency analysis, assist in developing standard construction rules for the oblasts and amendments and changes to NLA on construction	BEI, Gov																	X
8 Inform the business community, media about changes	BEI, PSP			X														X
<b>2 Facilitate implementation of construction-related licensing system reforms</b>																		
1 With Construction Agency, analyze current construction-related licensing system in KZ	BEI, Gov																	X
2 Identify licenses to be eliminated and develop new qualifying requirements for Construction Licenses	BEI, Gov																	X
3 Submit recommendations and new requirements to the MEBP and the Expert Group on Licensing	BEI, Gov																	X
4 Government reviews and approves amendments and changes to NLA on licensing	Gov																	D
5 Inform the business community, media about changes	BEI, PSP																	
<b>3 Facilitate implementation at the local level of amendments and changes to the construction permitting system</b>																		
1 If requested along with PSP to support local authorities to develop local construction rules based on new national legislation	BEI, local Gov, PSP																	X
2 With PSP develop new process map on construction permits based on new construction rules and disseminate	BEI, PSP																	X
3 Inform the local business community, media about changes	BEI, PSP																	
<b>4 Monitor implementation of amendments and changes to the construction permitting system</b>																		
1 Develop monitoring questionnaire for the new process map on construction permitting in cooperation with the Construction Agency	BEI																	X
2 Conduct monitoring on amendments and changes on construction process in cities (Almaty, Shymkent, Oskemen, Uralsk, Pavlodar)	BEI																	X

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
3 Analysis of results of the surveys and prepare report	BEI													X
4 Present monitoring report to Construction Agency	BEI													O
5 Present report to the business community through round tables in cities (Almaty, Shymkent, Oskemen, Uralsk, Pavlodar)	BEI													O
<b>KZ 03: Improve Credit Bureau Information, Access, and Data Quality (Getting Credit)</b>														
<b>1 Develop improvements to legislation affecting the Depth of Credit Information Index</b>														
1 Working group reviews NLAs affected by amendments on laws on loans, collateral, and bankruptcy, drafts amended NLA package and accompanying regulations, and submits to Government	BEI, WG													X
2 Facilitate as needed Government approval of draft NLA package and regulation	BEI													X
3 Inform WB and DB respondents about changes	BEI													
4 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI													
5 If AFS requested BEI develop and publish guide how to use the credit information	BEI													
<b>2 Monitor the enforcement of legislation on lending, collateral, and bankruptcy, and the draft Law on protection of data</b>														
1 Prepare participating PSPs as needed with BIP monitoring and survey methodology	BEI	X												X
2 Survey and evaluate the compliance with legislation in 5-6 regions of Kazakhstan	BEI, PSP													X
3 Develop and publish a report on monitoring findings	BEI													X
4 Present research findings to Government and Parliament and lobby for resolution of unresolved issues	BEI, PSP													X
<b>KZ 04: Monitor Improvements to Property Registration and PSC Processes</b>														

	Responsibility	Resources				2009			2010			Status						
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar		Apr	May	Jun	Jul	Aug	Sep
<b>1 Publicize reforms to the process for registering real estate rights and transactions</b>																		
1 Inform media and business community about WB DB rating results report	BEI				X	■												X
2 Conduct info-campaign on property registration and recommended improvements according to developed plan for print, radio, TV	BEI, MoJ				X	■	■	■	■	■	■	■	■	■	■	■		X
3 Assist PSP to develop, update and publish brochures on property registration in Kazakhstan	BEI, PSP				X		■	■	■	■	■	■	■	■	■	■		X
<b>2 Monitor implementation of changes to the process for Registration of Real Property</b>																		
1 Develop property registration monitoring plan and survey questionnaires, and prepare PSP participants as needed	BEI, PSP					■	■	■	■	■	■	■	■	■	■	■		X
2 Conduct private- and public-sector monitoring survey of reform implementation in at least 5 major cities	BEI, PSP				X		■	■	■	■	■	■	■	■	■	■		X
3 Monitor implementation of new procedures in registering departments of the Ministry of Justice in regional cities and PSCs	BEI, GoK						■	■	■	■	■	■	■	■	■	■		X
4 Develop monitoring report with recommendations for further improvements and present to public and MoJ	BEI, PSP				X							■	■	■	■	■		X
5 Develop roadmap guide to the reformed procedure for registering real-estate and distribute through partners	PSP, BEI												■	■	■	■		
6 In cooperation with the MoJ, develop an action plan for implementing monitoring recommendations	BEI, MoJ													■	■	■		
7 Publish monitoring results and roadmap in mass media, websites of Ministries and business associations	BEI, MoJ				X											■	■	
<b>3 Monitor implementation of BEI recommendations for PSCs operations and support continued improvements to PSCs</b>																		
1 Develop joint PSC monitoring plan with the MoJ	BEI, MoJ					■	■	■	■	■	■	■	■	■	■	■		X
2 With the MoJ, monitor PSC reform implementation in the cities of Almaty, Astana, Oskemen, Shymkent, and Uralsk	BEI, MoJ					■	■	■	■	■	■	■	■	■	■	■		X

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
<b>3 Prepare report and recommendations based on the results of monitoring</b>	BEI, MoJ													X
<b>4 Present monitoring results and recommendations at a seminar for the MoJ and PSC directors</b>	BEI, MoJ													X
<b>5 Present monitoring results and recommendations at regional round tables with PSPs</b>	BEI, MoJ	X												X
<b>KZ 05: Improve Procedures for Voluntary Administrative Liquidation of Legal Entities</b>														
<b>1 Monitor improvements to the Tax Code on liquidation of legal entities</b>														
<b>1 Summarize monitoring results for the process of voluntary liquidation of legal entities and prepare final monitoring report</b>	BEI, C													X
<b>2 Present monitoring report and facilitate acceptance of process recommendations by the Ministry of Finance and Ministry of Justice, and Government</b>	BEI, PSP													X
<b>2 Develop NLAs and rules to simplify the voluntary liquidation process</b>														
<b>1 Facilitate reconciliation and approval process in the Government of recommended changes to NLAs and rules for the voluntary liquidation process between the MoJ and MoF</b>	BEI, PSP													X
<b>2 Inform WB and DB respondents about changes</b>	BEI													X
<b>3 Respond as needed to WB requests and questions to clarify issue for future DB process assessment</b>	BEI													X
<b>4 Disseminate information on final changes to NLAs and rules for voluntary liquidation to public and media</b>	BEI, Gov, PSP													X
<b>3 Develop and distribute methodological guide to the process of voluntary liquidation of legal entities</b>														
<b>1 Develop with PSP a draft methodological guide to the current process of voluntary liquidation</b>	BEI, PSP													X
<b>2 Present and facilitate final approval of the draft methodological guide with the Ministry of Justice and Ministry of Finance</b>	BEI, Gov, PSP													X

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status					
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep	
<p>3 Disseminate the final methodological guide through private and Government partners</p> <p>4 Monitor implementation of changes to the process of voluntary liquidation of a legal entity between MoJ and MoF</p> <p>1 Develop with ministries and PSPs monitoring plan for voluntary liquidation process changes</p> <p>2 Monitor implementation of changes to the process of voluntary liquidation of a legal entity and develop report on results</p> <p>3 Present monitoring report and any recommendations as needed to the Government, public, and media</p>	BEI, PSP, Gov													X		
	BEI, Gov, PSP														X	
	BEI, PSP														O	
	BEI	X														
<b>KZ 06: Implement the Amended Law on Private Entrepreneurship in its Part that Relates to Inspections</b>																
<p>1 Support the Government of Kazakhstan's introduction of Risk Management Principles (RMP) into the process of inspections by state bodies and coordinate EREC and RTLC project assistance in parallel assistance</p> <p>1 Prepare presentation on international experience with RMS for government regulation of entrepreneurship</p> <p>2 With GoKZ, identify priority inspecting bodies grouped by technical commonality requiring assistance to develop their inspections planning based on RMP</p> <p>3 Facilitate Government conference and follow-on media communication on Risk Management Systems to encourage development and incorporation of RMP into the work practice of inspecting bodies and raise public knowledge of reform efforts</p> <p>4 Facilitate the creation of working groups on the development and incorporation of RMP into the work of inspecting bodies</p> <p>5 As needed, advise selected ministerial inspecting body WGs on the development of criteria to be used to assess the risk level for entities and/or activities in their areas of competence</p>	BEI														X	
	BEI, MEBP															X
	BEI, MIT															X
	BEI, EREC, RTLC															X
	BEI, MIT, EREC, RTLC															X



	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
introduction and check-list development	PSP													
<b>4 Monitor implementation and strengthen private-sector knowledge of improvements following the Law on Private Entrepreneurship and other inspections regulations</b>														
1 In cooperation with MEBP and PSPs, develop inspections assessment surveys	BEI, MEBP, PSP													X
2 Conduct inspections monitoring survey, analyze the data and develop joint recommendations with the MEBP	BEI, MEBP, PSP													X
3 Present monitoring results and recommendations to the public and media	BEI, MEBP, PSP	X												O
4 Facilitate the education of businesses on the application of the regulations on inspections through round tables, seminars, information campaigns, press conferences, and brochures	BEI, PSP													X
<b>KZ 07: Improve Licensing and Permitting Systems</b>														
<b>1 Implement Licensing Guillotine reforms</b>														
1 Facilitate as needed Government approval of the licensing Expert Group guillotine results	BEI													X
2 Assist the Government to develop and adopt implementing regulations for changes and amendments to Laws and NLAs based on the Expert Group's guillotine results	BEI, Gov													X
<b>2 Develop refined Law on Licenses and Permits, and new Concept of Regulation (licensing, permissions, and etc.)</b>														
1 With MEBP and WG, develop a draft Law on Licenses and Permits (or amendments to existing Law on Licensing) and submit to Government	BEI, WG, MEBP	X												X
2 Present and facilitate public discussions of the draft Law on Licenses and Permits (or Concept of Regulation)	BEI, MEBP													X

	Responsibility	Resources				2009			2010					Status				
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep
3 Facilitate as needed Government, Parliament, and Presidential approval for the final draft Law on Licenses and Permits (or new Concept of Regulation)	BEI			X														D
4 Monitor implementation of the new Law on Licenses and Permits and develop report for presentation to MEBP	BEI, PSP																	
<b>3 Organize oblast-level permissive system guillotine review</b>																		
1 Develop permissive system guillotine review methodological training materials, examples, and presentation for oblast administrations	BEI, MEBP																	X
2 Organize and provide a national training seminar in Astana for oblast administrations on the process for permissive system review using the national model	BEI, MEBP, Gov																	X
3 Facilitate as needed development of permissive document inventories for all KZ oblast-level administrative regions	BEI, MEBP, Gov																	D
4 Support creation of oblast-level Expert Groups for permissive system review, based on the national EG, and assist development of oblast EG work schedules as needed	BEI, Gov																	D
5 With the national EG, monitor the review and implementation process of the oblast EGs, and facilitate as needed	BEI, Gov, EG																	O
6 With EG and WG on permissive reform, assist in drafting template amendments limiting oblast-level permissive powers to defined areas, in preparation for government finalization following the oblast-level document review	BEI, EG, WG, Gov																	O
<b>Conduct informational campaign on the new Law on licenses and permits</b>																		
1 Develop public-private information campaign with MEBP and PSP	BEI, PSP, MEBP																	X
2 Conduct national seminar for all stakeholders on the draft Law on Licenses and Permits, (base Concept), and international experiences in this area, to support parliamentary passage of the Law	BEI, MEBP, PSP	X	X															X
3 Conduct informational campaign to advocate for adoption of new Law on Licensing through roundtables, articles and legal publications, and advertisement	BEI, MEBP			X														X

	Responsibility	Resources				2009			2010				Status					
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep
4 Celebrate and publicize success of new amendments to Law and regulations	BEI, PSP, MEBP			X														
<b>KZ 08: Enhance Investor Protections</b>																		
<b>1 Analyze the Law "On Joint Stock Companies" and relevant legal acts with investor protection in mind and recommend amendments as needed</b>																		
1 Jointly with AFS and expert group prepare draft recommendations legislative amendments on the fiduciary duties and liabilities of directors of JSCs, and submit to Government	BEI, AFS, EG					P												X
2 Facilitate as needed Government, Parliament, and Presidential approval of draft amendments to the Law on JSCs and related legal acts	BEI, AFS, Gov																	D
3 Conduct media advocacy campaign to highlight changes and support adoption of amendments to the Law on Joint Stock Companies and relevant legal acts	BEI, PSP			X														D
4 Organize and conduct post-reform information media campaign	BEI, PSP, AFS, BEI			X														D
5 Inform WB of changes and respond as needed to WB follow-up requests	BEI																	D
6 Validate improvements for WBDB indicator impact and review for further implementation assistance	BEI																	D
<b>2 Monitor implementation of changes to the Law "On Joint Stock Companies"</b>																		
1 Jointly with AFS and the expert group, organize monitoring surveys on the implementation of the changes for the Law on JSCs	BEI																	X
2 Prepare recommendations based on the results of the surveys and present to AFS and expert group	BEI																	O
3 Incorporate recommendations as feasible into revisions of the amended Law on JSC and related legal acts, or otherwise facilitate implementation	BEI																	O
<b>KZ 09: Improve Government Legal Drafting and Rule Making Regulating Entrepreneurship</b>																		

	Responsibility	Resources		2009			2010					Status				
		RTA (IG)	RTA (OM)	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep
		STTA	Media													
<p><b>1 Support the Government of Kazakhstan to develop a RIA Methodology based on BIP</b></p> <p>1 Facilitate as needed Government discussions on RIA to encourage development and incorporation of RIA into the work practice of state body expert councils in drafting their NLAs</p> <p>2 Develop joint recommendation with the MoJ for updating the KZ RIA methodology</p> <p>3 As needed, recruit expert and provide drafts and recommendations on the RIA methodology to the MoJ, ministries and PSP, and finalize documents based on discussions with all partners</p> <p>4 Present the revised GoK RIA Methodology and facilitate Government adoption as needed</p>	BEI			■	■	■	■	■	■	■	■	■	■	○		
	BEI, MoJ			■	■	■	■	■	■	■	■	■	■	○		
	BEI, MoJ, C			■	■	■	■	■	■	■	■	■	■	○		
	BEI, MoJ			■	■	■	■	■	■	■	■	■	■	○		
<p><b>2 Implement the GoK RIA Methodology in drafting processes</b></p> <p>1 As needed, provide assistance to the development of NLAs incorporating the new RIA Methodology</p> <p>2 Facilitate public discussions and consultations with the private sector and government stakeholders on draft NLAs</p> <p>3 If feasible, facilitate study tour for 2 government employees to Rome for an international seminar on RIA use and implementation</p> <p>4 Facilitate Government finalization of draft NLAs, and MoJ review and approval process, as needed</p> <p>5 Organize a media campaign to present the results of NLA development and RIA implementation</p> <p>6 In cooperation with the MoJ, develop trainings on RIA for state bodies and private sector organizations</p> <p>7 Educate PSPs and members of Expert Councils on RIA methodology in the regions</p>	BEI, MoJ							■	■	■	■	■	○			
	BEI, Gov, MoJ, PSP							■	■	■	■	■	■	○		
	BEI, MoJ, MEBP							■	■	■	■	■	■	○		
	BEI, Gov							■	■	■	■	■	■	○		
	BEI, MoJ, PSP							■	■	■	■	■	■	○		
	BEI, MoJ, PSP							■	■	■	■	■	■	○		
	BEI, MoJ, PSP							■	■	■	■	■	■	○		
<p><b>3 Monitor implementation of RIA methodology</b></p> <p>1 Organize and conduct a monitoring survey on RIA implementation, analyze data and present to MoJ and PSPs, and develop joint recommendations with</p>	BEI, PSP, MoJ											■	■	D		

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
the Moj														
2 Present monitoring results and draft recommendations to the public and media	BEI													D
3 Facilitate the education of private businesses on the application of RIA through round tables, seminars, information campaigns, and press conferences, as needed	BEI													D
4 Improve entrepreneurship regulation transparency by restricting independent rule-making by state bodies														
1 Assist MEBP to develop a draft concept regarding restriction of the rights of the state bodies under the GoK to independently adopt NLA regulating entrepreneurship activity, and present to Government	BEI, MEBP	X												X
2 Facilitate as needed Governmental approval of the concept for the draft law	BEI, MEBP													X
3 Assists MEBP to develop the draft law restricting the rights of state bodies under the GoK to independently adopt NLA regulating entrepreneurship activity, and submit to Government	BEI, MEBP													X
4 Facilitate as needed Government, Parliament, and Presidential approval of the draft Law	BEI, MEBP	X												D
5 Organize media and disseminate information to publicize the changes	BEI, MEBP, PSP													X
<b>KYRGYZ REPUBLIC</b>														
KR 01: Implement and Monitor WBDB-Related Reforms														
1 Improve legislation on collateral, bankruptcy to improve Getting Credit ranking														
1 Provide recommendations for the GoKR action plan on improvement of "Getting Credit" in the DB 2011 Report, to improve access to credit and market development of credit information	BEI, PSP													X
2 Assist as needed WB consultations to the GoKR on the methodology for the	BEI, PSP													

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010						Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		Jul	Aug	Sep
<p><b>“Getting Credit” indicator</b></p> <p><b>3 Consult as needed with KR Credit Bureau on legal and methodological issues of the WBDB and submission and confidentiality of credit information data</b></p>	BEI, PSP														
<p><b>2 Improve legislation on investor protections</b></p> <p><b>1 Provide recommendations for the GoKR action plan on improvement of "Protecting Investors" in the DB 2011 Report</b></p>	BEI, WB														X
<p><b>2 Assist as needed WB consultations to the GoKR on the methodology for the “Protecting Investors” indicator and improvement of investors' rights protections during court processes</b></p>	BEI, WB														
<p><b>3 Consult as needed with GoKR on legal and methodological issues of the WBDB</b></p>	BEI, WB														
<p><b>4 Develop amendments to legislation in coordination with WBDB experts to address shortfalls as needed in collateral, bankruptcy regulation of legal rights (pledge)</b></p>	BEI, WG, WB														X
<p><b>5 Facilitate adoption of amendments related to simplification of procedures for claiming pledged property based on court orders</b></p>	BEI, WG, WB														
<p><b>3 Implement reforms for the Starting a Business WBDB indicator</b></p> <p><b>1 Provide consultancy services and monitor operation of the State Registering Service “Starting Business”-related WBDB reforms</b></p>	BEI, WB														X
<p><b>2 Assist the State Registering Service to prepare information on registry practice for analysis in the WBDB 2011 Report</b></p>	BEI, WG, WB														
<p><b>3 Facilitate transfer of business registry state functions from the MoJ to the State Registering Service</b></p>	BEI, WB														
<p><b>4 Provide consultancy to the State Registering Service on the methodology and current procedures for registering business in compliance to the WBDB methodology</b></p>	BEI, WG, WB														
<p><b>4 Facilitate and monitor GoKR plan for improving country ranking in WBDB 2011 Report</b></p>															

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
1 Develop and submit recommendations for the Plan of the Government of the Kyrgyz Republic to Improve the International Ranking of the World Bank "Doing Business-2011" Report (all relevant indicators)	BEI		9											X
<b>KR 02: Improve Procedures for Construction Permitting, Oversight, and Planning</b>														
1 Provide continuity of reforms in the construction industry in adopting new regulatory legal acts in the construction industry.														
1 Provide recommendations and assist in development of draft NLA on implementation of construction reforms and further improvements to the permitting system, including oversight, expertise, and technical regulation of construction	BEI													
2 Transfer to PSPs via workshops the skills, methodologies and concepts needed for further construction permitting system reform to enable continued work by private sector partners	BEI													
3 Assist Government to develop and adopt its program for implementing the International Construction Norms and Rules (ICC)	BEI													
2 Assist the Government in development of a City Planning Code and Concept														
1 Develop the City Planning Code Concept with best international practice and BEI recommendations to enhance previous, successful construction reforms	BEI, WG, PSP		9											X
3 Transfer to PSPs during workshops the skills, methodologies and concepts for further City Planning Code development to enable continued work by private sector partners	BEI													
3 Assist working group to develop the KR City Planning Code based on best international practice and Concept	BEI, WG, PSP													
4 Facilitate as needed adoption of the City Planning Code by the Government, Parliament, and President	BEI													

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
<p><b>3 If Government pursues administrative decentralization initiative, facilitate implementation of pilot “One Stop Shop” in construction within the Bishkek Mayor's office</b></p> <p>1 Provide technical (consulting, methodical) assistance as needed to local Bishkek City authorities for the implementation of delegated authority for issuing construction permits, via Presidential orders and adoption of the future Law on the Delegation of Authority</p>	BEI													
<b>KR 03: Optimize Permitting and Rule-Making Systems</b>														
<p>1 Continue optimization of the licensing and permitting system with the Law "On the optimization of the legal and regulatory framework governing business activities" (Law on NLAs)</p> <p>1 Jointly with the Interagency Commission on Optimization, conduct the 3rd stage of NLA optimization</p> <p>2 Develop conclusions with the Interagency Commission on compliance with the Law #55 of April 5, 2008, "On the optimization of the legal and regulatory framework governing business activities", and submit to Government</p> <p>3 Assist the GoKR to develop decisions for action based on compliance or non-compliance of normative legal acts to Law #55 of April 5, 2008</p> <p>4 Facilitate as needed work by executive authorities to bring NLAs into compliance based on based on the decision of the GoKR</p> <p>5 Develop a compliant draft Government resolution on other sub-normative legal acts to repeal or amend that are not represented in the executive branches or local government</p> <p>6 Prepare MED and facilitate cooperation as needed to continue future stages of reforms beyond the close of USAID/BEI assistance</p> <p>2 Develop the Code on Licenses and Permits</p> <p>1 Develop the draft Code on Licenses and Permits, and submit to Government</p>	BEI, IC BEI, IC BEI, Gov BEI, Gov BEI, MEDT BEI													

	Responsibility	Resources				2009			2010				Status					
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep
2 Facilitate as needed Government, Parliament, and Presidential adoption of the Code on Licenses and Permits	BEI, PSP					[Blue shaded area covering Oct 2009 to Sep 2010]												
3 Inform media	BEI, PSP			X														
<b>3 Bring sectoral-specialized laws into compliance with the Code on Licenses and Permits</b>																		
1 Inventory sectoral-specialized legislation for the compliance with the Code on Licenses and Permits	BEI, WG																	
2 Inventory subordinate legislation of the Local Government Bodies for the compliance with the Code on Licenses and Permits	BEI, PSP																	
3 Prepare Government partners and facilitate cooperation as needed to continue future stages of reforms beyond the close of USAID/BEI assistance	BEI																	
<b>4 Improve procedures for optimization, development and adoption of NLAs</b>																		
1 Improve the methodology for regulatory impact analysis (RIA) of Normative Legal Acts on the activities of businesses, according to GoKR Decree #603 of December 20, 2007	BEI, Gov																	
2 Develop a regulation on the order and procedures for analysis of the regulatory impact of state regulations of entrepreneurship and on monitoring of the effectiveness of the regulatory process, and submit to Government	BEI, Gov																	
<b>5 Jointly with MoJ create a state NLA register</b>																		
1 Develop regulations on the State Register of KR NLAs, and submit to Government	BEI, MoJ																	X
2 Facilitate as needed Government adoption of the regulation on the State Register of NLAs	BEI, MoJ																	X
3 Assist in formation of the State Register of KR NLAs	BEI																	X
<b>KR 04: Implement New Procedures for Inspections of Businesses</b>																		
<b>1 Improve legislation regulating the procedure for conducting inspections</b>																		

	Responsibility	Resources				2009			2010				Status					
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep
<b>1 Facilitate as needed Parliament and Presidential adoption of amendments in appropriate normative legal acts</b>	BEI, PSP				X	█	█	█	█	█	█	█	█	█	█	█	█	
<b>2 Present and promote amendments to representatives of the KR Government office</b>	BEI							█	█	█	█	█	█	█	█	█	█	X
<b>3 Through discussion with parliament committees, facilitate final adoption of amendments</b>	BEI, PSP							█	█	█	█	█	█	█	█	█	█	
<b>2 Pilot Project I: Facilitate transfer of the administration of insurance premiums from the Social Fund to the KR State Tax Service</b>																		
<b>1 Assist in the development and implementation of common approaches and mechanisms of taxes administration and insurance premiums.</b>	BEI, Gov					█	█	█	█	█	█	█	█	█	█	█	█	
<b>2 Facilitate simplification and harmonization of reporting forms for insurance premiums with the reporting on income taxes</b>	BEI, Gov					█	█	█	█	█	█	█	█	█	█	█	█	
<b>3 Develop and facilitate introduction, with the Interagency Commission on transfer of Administration of Insurance Premiums, of amendments and additions to tax legislation and legislation on social state insurance as required for the transfer</b>	BEI, Gov					█	█	█	█	█	█	█	█	█	█	█	█	
<b>3 Pilot Project II: Streamlining of sanitary inspections</b>																		
<b>1 Facilitate as feasible development of recommendations for and transition to system of industry-based food safety regulation and establishment of a State Food Agency</b>	BEI									█	█	█	█	█	█	█	█	
<b>2 Assist in development of supporting acts for establishment of a single state inspections body for food transport, storage and production safety</b>	BEI											█	█	█	█	█	█	
<b>KR 05: Support the KR National Development Council</b>																		
<b>1 Provide assistance to the initial operation of the KR President's institutes</b>																		
<b>1 Define the interaction format of the CADII and Business community</b>	BEI, Gov																	

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status					
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep	
<p>2 As needed, Assist CADII and PSPs to prepare documents on BEI related issues for further discussions</p> <p>3 Assist, with the Institute of Strategic Analysis, to develop a “Strategy for Economic Development of KR”</p>	<p>BEI, Gov, PSP</p> <p>BEI, Gov</p>															
<b>REPUBLIC OF TAJIKISTAN</b>																
<b>TJ 01: Facilitate Implementation of Investor Protection Reforms</b>																
<b>1 Support PSP and SCISPM implementation and monitoring of "200 Days of Reforms" program</b>																
1 With properly prepared PSPs, conduct monitoring of 200 Days of Reforms program implementation and develop summary report	BEI, PSP															X
2 Present monitoring summary report to SCISPM	BEI															X
3 Formalize media campaign plans with PSP and SCISPM to inform private sector about results of 200 Days of Reform program	BEI, PSP, SCISPM	X														X
4 Support SCISPM and PSP in conducting media campaign	BEI, PSP, SCISPM															X
5 Inform WBDB team regarding changes	BEI															X
6 Monitor and evaluate effectiveness of media campaign	BEI, PSP, SCISPM	X														X
<b>2 Facilitate implementation of other various reforms given in "200 Days of Reforms" program</b>																
1 Support the working group on reforming the permitting system in Tajikistan created by SCISPM with the IFC	BEI, WG, SCISPM															O
2 Support the working group on implementing reforms to the Starting a Business indicator called for by the “200 Days of Reforms” campaign (further details in section TJ04)	BEI, WG, SCISPM															X

	Responsibility	Resources				2009			2010				Status					
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep
<b>3 Support the working group on implementing reforms to the Getting Credit indicator called for by the “200 Days of Reforms” campaign</b>	BEI, WG, SCISPM					P												X
<b>4 Inform the media and WBDB team on the results of the WG activities</b>	BEI																	X
<b>3 Improve legislation regulating investor activities</b>																		
<b>1 Inventory legislation regulating investor activities</b>	BEI, SCISPM					P												X
<b>2 Develop and present to SCISPM an analysis on improving the Law "On Investments"</b>	BEI, EG, SCISPM					P												X
<b>3 Working group under the SCISPM reviews and approves analysis with recommendations</b>	SCISPM																	X
<b>4 BEI and WG develop amendment package based on the analysis to improve regulation of investor activities and submit to SCISPM for approval</b>	BEI, WG																	X
<b>5 Facilitate as needed SCISPM, Government, Parliament, and Presidential approval and revisions process for amendment package</b>	SCISPM																	O
<b>6 Inform the WBDB team regarding changes</b>	BEI																	
<b>7 Inform through Media about changes in legislation</b>	BEI																X	
<b>TJ 02: Improve Construction Regulation Legislation</b>																		
<b>I Develop improved City Planning Code based on best international practice</b>																		
<b>1 With assistance of experts, working group develops City Planning Code and submits to Government for review</b>	WG, C																	X
<b>2 Facilitate as needed Governmental review of draft Code and any WG revisions</b>	BEI, WG																	O
<b>3 Facilitate as needed Government, Parliament, Presidential approval of final CPC version</b>	BEI																	
<b>4 Inform WBDB team regarding changes</b>	BEI																	
<b>5 Respond as needed to WB requests and questions to clarify issue for future</b>	BEI																	

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status				
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep
<b>DB process assessment</b> <b>6 Inform through media</b>	BEI, PSP														
<b>TJ 03: Reduce Time and Cost Required to Pay Taxes</b>															
<b>I Improve tax legislation to reduce tax burden</b>															
<b>1 Based on previously developed analysis, develop draft Law of RT "On amendments to Tax Code of RT", and submit to SCISPM</b>	WG		P												X
<b>2 Based on received feedback update Draft and submit to Government for consideration</b>	WG														
<b>3 Facilitate as needed Government, Parliament, and Presidential approval of draft amendments to Tax Code</b>	BEI														
<b>4 Inform WBDB team and media about changes</b>	BEI	X													
<b>5 Respond as needed to WB requests and questions to clarify issue for future DB process assessment</b>	BEI														
<b>TJ 04: Reduce Cost and Time Required to Register or Close a Business</b>															
<b>I Conclude implementation of amendments in accordance with the Law "On State registration of legal entities and individual entrepreneurs"</b>															
<b>1 Develop draft packages of amended implementing NLAs and submit to Government</b>	BEI, WG, TC		P												X
<b>2 Facilitate as needed Government, Parliament, and Presidential approval of package of drafts</b>	Gov														D
<b>3 Conduct an inventory review of ministry and agency internal NLAs to identify those requiring harmonization with adopted amendments, and submit to Government</b>	BEI, WG														D
<b>4 Facilitate harmonization of appropriate ministerial and agency internal NLAs in accordance with adopted amendments</b>	BEI, WG, Gov														D
<b>2 Monitor implementation of the Law "On State registration of legal</b>															

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
<b>entities and individual entrepreneurs"</b>														
1 Conduct educational seminars, and other high-impact information promotion activities, in the regions and introduce the private sector to the reforms	BEI, SCISPM, PSP													X
2 Develop and distribute among registration points in RT wall posters with all necessary information with regard to registration	BEI, PSP, SCISPM													X
3 Conduct monitoring of the implementation of the Law in registration bodies and draft report on findings with recommendations for improvements, submit to SCISPM	BEI, PSP													X
4 Facilitate SCISPM acceptance of recommendations and further implementation as needed	BEI													
5 Inform media with regard to the Law's implementation	BEI, PSP	X												
3 Conduct monitoring of implementation of the Law "On Insolvency (Bankruptcy)" within the "200 days of reforms" program implementation														
1 In close collaboration with PSP, conduct implementation monitoring of the Law "On insolvency (bankruptcy)", develop monitoring report, and submit to SCISPM	BEI, PSP		P											X
2 Conduct media campaign and inform PSPs and public sector about results	BEI, PSP		P											X
<b>TJ 05: Support Implementation of the Licensing Law and Regulations</b>														
<b>I Amend legislation to reducing number of licensing activities</b>														
1 Assist existing working group under the SCISPM to develop an analysis with recommendations for further reducing the number of licensing activities, and submit to SCISPM	BEI, SCISPM													X
2 SCISPM reviews and accepts recommendations	SCISPM													X
3 Develop draft amendments to existing licensing legislation (Law ) and submit to SCISPM for review	WG													X
4 Facilitate as needed SCISPM, Government, Parliament, and Presidential	BEI													O

	Responsibility	Resources				2009			2010				Status						
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep	
approval of draft amendment package 5 Inform media	BEI			X															
<b>TJ 06: Improve Current Legislation Regarding Special Economic Zones</b>																			
<b>1 Develop draft amendments to the Law on Special Economic Zones</b>																			
1 WG under the MEDT develops draft amendments to the Law "On Special Economic Zones" based on previously developed legal analysis, BEI encourages WG to consult with and involve appropriate experts and donor projects on international environmental and labor norms for SEZ operation, and sends to Government for review	WG					P													X
2 Government reviews draft law on amendments, WG revises as needed, and resubmits	Gov, WG					P													X
3 Facilitate Government, Parliament, and Presidential review and acceptance processes as needed	WG, BEI																		
4 Inform media	BEI			X															
<b>2 Provide assistance to improve local SEZ administration</b>																			
1 Develop a "Plan of Initial Measures to Improving SEZ 'Sughd' Activities"	BEI					P													X
2 In collaboration with OSCE and based on Plan, assist SEZ Sughd administration to conduct educational seminars for its executive staff in improving their skills and knowledge, encourage as consultation with and inclusion of material from appropriate experts and donor projects on international environmental and labor norms for SEZ operation	BEI, SEZ, OSCE					P													X
3 Facilitate contacts as needed between SEZ "Sughd" administration and private sector and international organizations capable of providing ongoing advice, including regarding relevant environmental and labor issues	BEI																		O
4 Monitor and develop evaluation report on improvements in the administration of the SEZ	BEI																		O
5 Submit draft monitoring evaluation report to Government and SEZ administration, including recommendations for future improvements	BEI																		O

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status		
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul
<b>TJ 07: Introduction of Business Agenda to Public and Private Sectors</b>													
<b>1 Facilitate creation of a working group for developing the Regional Business Agenda for Sughd Region</b>													
1 Assess with PSPs, Department on Investments and State Property Management of Sughd region and other regional government authorities needs for private-sector support strategic programs under the Expert Council on Economic Development of Sughd Region	BEI, DISPM, PSP		P										X
2 Facilitate creation and training of a working group on developing the Regional Business Agenda under the Expert Council's 'Expert Group on Private Sector Development, Market Infrastructures and Investments' and the Department on Investments and State Property Management of Sughd Region	BEI, EC, DISPM												X
<b>2 Develop the Regional Business Agenda</b>													
1 Organize focus groups in selected geographic areas and identify existing obstacles in business development	WG												X
2 Conduct surveys on existing data, collect and gather new information from local authorities, international organizations and private sector and coordinate joint activities with other organizations involved in Sughd, such as the OSCE and other USAID and CIDA projects as appropriate	WG												X
3 Analyze collected information and draft Regional Business Agenda	BEI, WG												X
4 Present draft Regional Business Agenda to Consultative Council of Business Associations, Public organizations and Department on Investments and State Property Management of Sughd region, and update based on feedback	WG												X
5 Submit draft Regional Business Agenda to the Expert Council on Economic Development under the Chairman of Sughd region, which approves Agenda	EC												X
<b>3 Prepare PSP for implementation monitoring of the Regional Business Agenda</b>													

	Responsibility	Resources RTA (IG) RTA (OM) STTA Media	2009			2010					Status			
			Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug
<b>1 Distribute approved Regional Business Agenda among private sector partners and appropriate local authorities by districts</b>	BEI, PSP													
<b>2 Conduct a media and information distribution campaign on the Agenda</b>	BEI, PSP													
<b>3 Facilitate development of a PSP implementation-monitoring campaign covering the period of the Agenda</b>	BEI, PSP	X												

## BEI 2009 – 2010 WORK PLAN TABLE OF ABBREVIATIONS

Within the BEI Work Plan abbreviations are used extensively to identify actors within the listed activities. The “Resource” column identifies the initials of BEI’s long-term expert Regional Technical Advisors: Igor Gutan (IG) and Olga Moreva (OM). The “resp” (responsibility) column identifies the primary actors required to fulfill each activity (BEI, Government, specific ministry or agency, other counterpart, local consultant / expert / subcontractor, and etc.). The STTA column identifies use of international experts (short term).

Common abbreviations are:

**X** – Completed activity (Status)

**O** – Ongoing activity (Status)

**N** – Not-completed activity scheduled this period (Status)

**AFC** – Association of Financial Consultants (KZ)

**AIC** – Agency for Informatization and Connection (KZ)

**AkA** – Almaty akimat (KZ)

**AoT** – Association of Taxpayers (KZ)

**BA** – Business associations

**BIP** - Best international practice

**C** – Contracted expert consultant (local or international, individual or company)

**CDS** – Country Development Strategy (KR)

**DB** - Doing Business

**DSSEO** – Department of State Sanitary and Epidemiological Oversight (KR)

**FEK** – Forum of Entrepreneurs of Kazakhstan

**GoK** – Government of Kazakhstan

**Gov** – Government (Office of the Government)

**KR** – Kyrgyz Republic

**KZ** – Kazakhstan

**LGRP** – USAID Local Governance Reform Project/Urban

**LRP** – USAID Land Reform Project/Chemomics

**LK** – Local Khukumat (RT)

**MEBP** – Ministry of Economy and Budget Planning

**MEDT** – Ministry of Economic Development and Trade (KR)

**MIT** – Ministry of Industry and Trade

**MoJ** – Ministry of Justice

**D** – Delayed activity in need of rescheduling (Status)

**P** – Activity begun during Previous project year (Gantt)

**#** -- (number) estimated completion month (Gantt)

**NASMB** – National Association of Small and Medium Businesses (RT)

**NLA** – normative legal act

**NSC** – National Statistical Committee (KR)

**Parl** – Parliament

**PCC** – Presidents Consultative Council (RT)

**PO** – Prosecutor’s Office

**PM** – Prime Minister

**Pres** – President

**PSA** – public service announcement

**PSC** - public service center

**PSP** - private sector partner

**RIA** – Regulatory Impact Assessment

**RT** – Republic of Tajikistan

**SACA** – State Agency for Construction and Architecture (KR)

**SCISPM** – State Committee on Investment and State Property Management (RT)

**SCTC** – State Committee on Taxes and Charges (KR)

**SEZ** – Special Economic Zone (RT)

**SOW** – scope of work

**TC** – Tax Committee

**TOT** – training-of-trainers

**WB** - World Bank

**WG** – working group

## BEI PARTICIPANT TRAINING REPORT (October 2009 – June 2010)

Training Program Data	
Training Program Name:	Business Environment Improvement Project
USAID Managing Activity (Funding Contract):	176-C-00-06-00007
USAID Strategic Objective:	Strategic Objective 1.3, Improved Environment for the Growth of Small and Medium-sized Enterprises, and specifically Intermediate Result 1.3.3, Improved Implementation of Laws and Regulations
Field of Study:	Business Legal and Regulatory Simplification/Reform
Training Type:	Multiple
Training Location:	Multiple
Program Start Date:	10/01/2006
Program End Date:	09/31/2010
Program Status:	Ongoing
Training Provider (Name, City, State, & Country):	Multiple
Name of the Prime Contractor for the Activity.	Business Environment Improvement Project, implemented by the Pragma Corporation
Street Address and country of the contractor.	17 Nauryzbai Batyr, Office 211, Almaty 050004, Kazakhstan

### TRAINING COMPONENTS: If the Training Program has multiple events, Please list all components:

Component Name	Training Type	Training Provider (Name, City, State, & Country)	Start Date	End Date	Full-Time Equiv.
Round table "Changes and Amendments to the Law on Private Entrepreneurship"	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	10/2/09	10/2/09	2.5 hours
Round table "Monitoring PSC Property and Business Registration"	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	10/14/09	10/14/09	.5 hour
Round table "Monitoring PSC Property and Business Registration"	Training presentation	Samoilov A.G., Ridder, Kazakhstan	10/20/09	10/20/09	1 hour
Round table "Monitoring PSC Property and Business Registration"	Training presentation	Samoilov A.G., Ziryansk, Kazakhstan	10/23/09	10/23/09	1 hour
Round table "Local Level Permitting Document Reduction"	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	10/23/09	10/23/09	1 hour
Presentation "Risk Management System in Traffic Safety"	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	11/09/09	11/09/09	1.5 hours

Sphere”					
Training "Guillotine Methodology for Optimizing Permitting Procedures"	Classroom	Samoilov A.G., Oskemen, Kazakhstan	11/10/09	11/10/09	1 hour
Focus Group on Construction Reforms	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	11/20/09	11/20/09	2 hours
Round table on final recommendations in construction	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	12/20/09	12/20/09	2 hours
Round table on permissive system reform	Training presentation	Shpuling T., Shymkent, Kazakhstan	10/12/09	10/12/09	1.5 hours
Seminar on explanation of Tax Code	Training Seminar	Shpuling T., Shymkent, Kazakhstan	10/15/09	10/15/09	2 hours
Seminar on informational systems of Tax Code	Training Seminar	Shpuling T., Shymkent, Kazakhstan	11/5/09	11/5/09	2 hours
Seminar on tax collection enforcement changes	Training Seminar	Shpuling T., Shymkent, Kazakhstan	12/3/09	12/3/09	2 hours
Presentation of monitoring results on business registration and liquidation practice	Training presentation	Shpuling T., Shymkent, Kazakhstan	12/10/09	12/10/09	1 hour
Round Table on business registration and liquidation practice	Training presentation	Shpuling T., Shymkent, Kazakhstan	12/10/09	12/10/09	1 hour
Round Table on reforming permitting system	Training presentation	Shpuling T., Shymkent, Kazakhstan	12/23/09	12/23/09	1 hour
Seminar on applied methods for permitting documents reduction	Training Seminar	Shpuling T., Shymkent, Kazakhstan	12/23/09	12/23/09	2 hours
Round Table on Risk Management System	Training presentation	Prodedovich V., Almaty, Kazakhstan	10/22/09	10/22/09	2 hours
Focus Group on (re-)registration and voluntary liquidation of legal entities processes	Training presentation	Alexandrova Zh., Pavlodar, Kazakhstan	10/30/09	10/30/09	1.5 hours
Round Table on (re-)registration and liquidation of legal entities	Training presentation	Alexandrova Zh., Pavlodar, Kazakhstan	12/2/09	12/2/09	1.5 hours
Round Table on retail of alcohol production licensing results	Training presentation	Makhmudova Sh., Oral, Kazakhstan	10/15/09	10/15/09	2 hours
Focus Group on risk management system in traffic safety sphere	Training presentation	Makhmudova Sh., Oral, Kazakhstan	11/12/09	11/12/09	2 hours
Seminar on tax policy: "Informational systems of Tax Code of RK"	Training Seminar	Makhmudova Sh., Oral, Kazakhstan	11/19/09	11/19/09	2 hours
Round Table on risk management in labor legislation	Training presentation	Makhmudova Sh., Oral, Kazakhstan	11/24/09	11/24/09	2 hours
Round table on risk management in technical regulation	Training presentation	Makhmudova Sh., Oral, Kazakhstan	11/25/09	11/25/09	2.5 hours
Round Table on the introduction of risk management assessment in the control of legal narcotic drugs, psychotropic substances and precursors	Training presentation	Makhmudova Sh., Oral, Kazakhstan	12/1/09	12/1/09	2 hours

"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Dushanbe, Republic of Tajikistan	10/15/09	10/15/09	4 hours
Reforms of construction legislation	Training Seminar	BEI, Kurgantube, Republic of Tajikistan	10/21/09	21 October 2009	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Tursunzade, Republic of Tajikistan	10/23/09	10/23/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Khujand, Republic of Tajikistan	10/27/09	10/27/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Isfara, Republic of Tajikistan	10/28/09	10/28/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Istaravshan, Republic of Tajikistan	10/29/09	10/29/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Kurgan-Tube, Republic of Tajikistan	11/9/09	11/9/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Kulyab, Republic of Tajikistan	11/10/09	11/10/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Khorog, Republic of Tajikistan	11/18/09	11/18/09	4 hours
Strategic planning and management	Training Seminar	BEI, Khujand, Republic of Tajikistan	12/21/09	12/23/09	24 hours
Workshop on the New Tax Code amendments	Training Seminar	BEI, EREC, BEE, and STS, Cholpon-Ata, Kyrgyz Republic	10/19/09	10/20/09	10 hours
Workshop on the New Tax Code amendments	Training Seminar	BEI, EREC, and SCTC, Osh, Kyrgyz Republic	10/26/09	10/27/09	10 hours
Workshop on the New Tax Code amendments	Training Seminar	BEI, EREC, SCTC, Jalal-Abad, Kyrgyz Republic	10/28/09	10/29/09	10 hours
Workshop on the New Tax Code amendments	Training Seminar	BEI, EREC, SCTC, Bishkek, Kyrgyz Republic	11/12/09	11/12/09	5 hours
Round table on the New Tax Code amendments	Training presentation	BEI, EREC, SCTC, Bishkek, Kyrgyz Republic	11/17/09	11/17/09	5 hours
Round table on normative legal acts, rule making techniques, issues of systematization, codification and incorporation, the State Register of NLA's, and RIA.	Training presentation	Office of the President KR, Government office, Bishkek, Kyrgyz Republic	10/08/09	10/08/09	8 hours
Regulatory impact analysis of the regulatory legal acts	Training Seminar	BEI, Management Academy under the KR President, Osh, Kyrgyz Republic	10/15/09	10/17/09	24 hours
Regulatory Impact Analysis of the regulatory legal acts	Training Seminar	BEI, Management Academy under the KR President, Bishkek, Kyrgyz Republic	11/18/09	11/20/09	24 hours
Seminar on implementing the principle of "One Stop Shop" for issuing construction permits	Training Seminar	BEI, Gosstroy, Bishkek, Kyrgyz Republic	10/15/09	10/15/09	5 hours

"International building code. Applicability to Kyrgyzstan"	Training Seminar	BEI, Gosstroy KR, MER, Bishkek, Kyrgyz Republic	12/7/09	12/7/09	11 hours
Round Table on construction "One stop shop"	Training presentation	BEI and GTZ, Jalal-Abad, Kyrgyz Republic	9/29/09	9/29/09	3 hours
Property registration problems in entrepreneurial activity	Training Presentation	Samoilov A.G., Oskemen, Kazakhstan	01/21/10	01/21/10	2 hours
Residential housing allocations for entrepreneurial activity	Training Presentation	Samoilov A.G., Oskemen, Kazakhstan	01/29/10	01/29/10	1 hour
Protection of entrepreneurs' rights during inspections	Training Presentation	Samoilov A.G., Oskemen, Kazakhstan	03/16/10	03/16/10	2 hours
Round table on permitting system inventory	Training Presentation	Samoilov A.G., Shymkent, Kazakhstan	01/13/10	01/13/10	2 hours
"Risk assessment and RIA"	Training Seminar	Shpuling T., Shymkent, Kazakhstan	02/03/10	02/03/10	2 hours
"Tax Code norms for vehicles and emissions"	Training Seminar	Shpuling T., Shymkent, Kazakhstan	02/12/10	02/12/10	2 hours
"Tax reporting for individual entrepreneurs and subsoil users"	Training Seminar	Shpuling T., Shymkent, Kazakhstan	02/19/10	02/19/10	2 hours
Business registration process changes in legislation of RoK	Training Presentation	Shpuling T., Shymkent, Kazakhstan	02/26/10	02/26/10	1 hour
Property registration process changes in legislation of RoK	Training Presentation	Shpuling T., Shymkent, Kazakhstan	02/26/10	02/26/10	1 hour
Liquidation procedure of individual proprietorships and juridical persons	Classroom	S. Kalmenov, Shymkent, Kazakhstan	03/03/10	03/03/10	2 hours
Changes in local permitting document use practice and inventory procedure	Training Presentation	Shpuling T., Shymkent, Kazakhstan	03/11/10	03/11/10	1 hour
Seminar on tax rates and periods, and tax declaration procedures	Training Seminar	S. Kalmenov, Shymkent, Kazakhstan	03/17/10	03/17/10	2 hours
Changes in construction permitting documents	Training Presentation	Shpuling T., Shymkent, Kazakhstan	03/29/10	03/29/10	2 hours
Seminar on construction regulatory changes	Training Seminar	Shpuling T., Shymkent, Kazakhstan	03/30/10	03/30/10	2 hours
"Inspections based on RMS and Concept on optimization of permission system"	Training Presentation	BEI, Almaty, Kazakhstan	01/20/10	01/20/10	5 hours
Administrative barriers reduction for obtaining construction permits and putting construction objects in operation	Training Presentation	Zh. Alexandrova, Pavlodar, Kazakhstan	02/16/10	02/16/10	2 hours
Technical regulation of metrology in the framework of customs union	Training Presentation	Sh. Makhmudova, Oral, Kazakhstan	02/11/10	02/11/10	2 hours
Industrial development of Uralsk and entrepreneurship	Training Presentation	Sh. Makhmudova, Oral, Kazakhstan	02/11/10	02/11/10	2 hours
Seminar on construction regulatory changes	Training Seminar	BEI, Petropavlovsk, Kazakhstan	03/18/10	03/18/10	2 hours
"Theory and practice of Regulatory Impact Analysis techniques with state regulation of business activities"	Training Seminar	BEI, Bishkek, Kyrgyz Republic	03/10/10	03/13/10	3 hours
"Theory and practice of Regulatory Impact Analysis techniques with state regulation of business activities"	Training Seminar	BEI, Bishkek, Kyrgyz Republic	03/17/10	03/20/10	4 hours

"Basics of use of Regulatory Impact Analysis techniques with state regulation of business"	Training Seminar	BEI, Bishkek, Kyrgyz Republic	03/16/10	03/16/10	2 hours
Training on explanation of reforms in insolvency (bankruptcy)	Training Seminar	BEI, Khujand, Republic of Tajikistan	01/08/10	01/08/10	8 hours
Training on explanation of reforms in insolvency (bankruptcy)	Training Seminar	BEI, Khorog, Republic of Tajikistan	01/18/10	01/18/10	8 hours
Training on explanation of reforms in insolvency (bankruptcy)	Training Seminar	BEI, Kulyab, Republic of Tajikistan	01/20/10	01/20/10	8 hours
Training on explanation of reforms in insolvency (bankruptcy)	Training Seminar	BEI, Kurgan-Tube, Republic of Tajikistan	01/22/10	01/22/10	8 hours
Training on explanation of reforms in insolvency (bankruptcy)	Training Seminar	BEI, Dushanbe, Republic of Tajikistan	01/25/10	01/25/10	8 hours
"Obtaining construction permits in the Republic of Tajikistan"	Training Seminar	BEI, Dushanbe, Republic of Tajikistan	5/6/2010	5/6/2010	4 hours
"Session on enacted inspections moratoria"	Training Presentation	Marketing Communications Agency, Bishkek, Kyrgyz Republic	5/13/2010	5/13/2010	2 hours
"Session on GoKR priority economic stabilization steps"	Training Presentation	Marketing Communications Agency, Bishkek, Kyrgyz Republic	5/28/2010	5/28/2010	1.5 hours
"Session on the KR travel season and security"	Training Presentation	Marketing Communications Agency, Bishkek, Kyrgyz Republic	6/4/2010	6/4/2010	1.5 hours
Seminar on optimization the permission system on local level	Training Seminar	BEI, Astana, Kazakhstan	5/4/2010	5/4/2010	4 hours
Seminar on optimization the permission system on local level	Training Seminar	BEI, Astana, Kazakhstan	5/12/2010	5/12/2010	4 hours
Seminar on optimization the permission system on local level	Training Seminar	BEI, Atyrau, Kazakhstan	5/20/2010	5/20/2010	2 hours
Seminar on optimization the permission system on local level	Training Seminar	BEI, Aktau, Kazakhstan	5/21/2010	5/21/2010	3 hours
Seminar on construction regulatory changes	Training Seminar	BEI, Astana, Kazakhstan	5/31/2010	5/31/2010	5 hours
Seminar on optimization the permission system on local level	Training Seminar	BEI, Almaty, Kazakhstan	6/10/2010	6/10/2010	2 hours
"Applied Regulatory Impact Analysis"	Study Tour Seminar	Jacobs Associates, Rome, Italy	5/2/2010	5/9/2010	40 hours
Regional Seminar on PSC Activity Improvement (Karagandy, Kostanay, Pavlodar, North Kazakhstan Oblast and Astana City)	Training Presentation	BEI, Karaganda, Kazakhstan	5/21/2010	5/21/2010	3.5 hours
Regional Seminar on PSC Activity Improvement (East Kazakhstan, South Kazakhstan, Almaty City)	Training Presentation	BEI, Almaty, Kazakhstan	6/18/2010	6/18/2010	3 hours

**FUNDING DATA: (Line-1: Amount Budgeted; Line-2: Amount Spent)**

USAID			Host Country Government			Provider			Private		
Instruction	Trainee	Travel	Instruction	Trainee	Travel	Instruction	Trainee	Travel	Instruction	Trainee	Travel
<i>(All trainings not listed below have no separate, budgeted cost elements, and were provided as part of other work.)</i>											
	\$0			\$0			\$0			\$0	
	\$0			\$0			\$0			\$0	
Round table on final recommendations in construction											
	\$133.33										
	\$133.33										
Press briefing on permissive system reform											
	\$133.33										
	\$133.33										
Presentation of monitoring results on Business Registration and Liquidation Practices											
	\$100										
	\$100										
Round Table on reforming permitting system											
	\$133.33										
	\$133.33										
Seminar on applied methods for permitting documents reduction											
	\$233.33										
	\$233.33										
Focus Group on (re-)registration and voluntary liquidation of legal entities processes											
	\$100										
	\$100										
Round Table on (re-)registration and liquidation of legal entities											

\$100												
\$100												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Dushanbe												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Tursunzade												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Khujand												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Isfara												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Istaravshan												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Kurgan-Tube												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Kulyab												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Khorog												
\$228.20												

\$228.20												
Workshop on the new Tax Code amendments in Cholpon-Ata												
\$ 9.62												
\$ 9.62												
Workshop on the new Tax Code amendments in Osh												
\$1004.03												
\$1004.03												
Workshop on the new Tax Code amendments in Jalal-Abad												
\$1004.03												
\$1004.03												
Workshop on the New Tax Code amendments in Bishkek												
\$156.56												
\$156.56												
Round table on the New Tax Code amendments												
\$156.56												
\$156.56												
Round table on normative legal acts, rule making techniques, issues of systematization, codification and incorporation, the State Register of NLA's, and RIA.												
\$2,700.00												
\$2,700.00												
Seminar on "Implementing the principle of "One Stop Shop" for issuing construction permits												
\$1,322.17												
\$1,322.17												
"International building code. Applicability to Kyrgyzstan"												
\$1,361.60												
\$1,361.60												

Property registration problems in entrepreneurial activity												
\$476.19												
\$476.19												
Residential housing allocations for entrepreneurial activity												
\$476.19												
\$476.19												
Seminar on risk assessment and RIA												
\$238.04												
\$238.04												
Business registration process changes in legislation of RoK												
\$102.04												
\$102.04												
Property registration process changes in legislation of RoK												
\$102.04												
\$102.04												
Changes in local permitting document use practice and inventory procedure												
\$102.04												
\$102.04												
Changes in construction permitting documents												
\$102.04												
\$102.04												
"Inspections based on RMS and Concept on optimization of permission system"												
\$725.48												
\$725.48												
Administrative barriers reduction for obtaining construction permits and putting construction objects in operation												

\$102.04												
\$102.04												
"Theory and practice of Regulatory Impact Analysis techniques with state regulation of business activities"												
\$675												
\$675												
"Theory and practice of Regulatory Impact Analysis techniques with state regulation of business activities"												
\$1023												
\$1023												
"Basics of use of Regulatory Impact Analysis techniques with state regulation of business"												
\$1464												
\$1464												
"Applied Regulatory Impact Analysis"												
\$14,300.00	\$950.00	\$5,700.00										
\$14,300.00	\$950.00	\$5,700.00										

For In-Country Programs Only	
# of Males Attended	# of Females Attended
2157	1208

### Trainee (Participant) Data

#### For U.S. and Third Country Trainings Only

First Name	Last Name	Organization	Title	City, Country of Residence	Gender M/F	Date of Birth (MM/DD/YY)	Trainee Status	Return Status	Return to Work Date
Sergey	Pizikov	Business Environment Improvement Project	Country Director	Oskemen, Kazakhstan	M	██████	Complete	Returned	May 10, 2010
Anzhelika	Parsegova	Ministry of Industry and New Technologies	Head of Legal Examinations Section of the Legal Department	Astana, Kazakhstan	F	██████	Complete	Returned	May 10, 2010
Erkin	Budenov	Ministry of Economy and Budget Planning	Chief Expert of the Justice Department	Astana, Kazakhstan	M	██████	Complete	Returned	May 10, 2010

**U.S. Agency for International Development**

Central Asia Regional Mission

41 Kazibek Bi Street

Almaty, Kazakhstan 050010

Tel: (+7 327) 250-76-12

Fax: (+7 327) 250-76-35

**<http://centralasia.usaid.gov>**