



West Bank and Gaza

NETHAM

Rule of Law Program

Justice and Enforcement

DFD-I-01-04-00173-00

Implemented by DPK Consulting, a division of ARD, Inc.

Twentieth Quarterly Report

July 1 – September 30, 2010

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EXECUTIVE SUMMARY

All programmatic activities of the five-year Netham Rule of Law program came to a close this quarter. The project which was originally scheduled to conclude on September 30, 2010 was extended to October 31, 2010 in order to guarantee a smooth close-out and transfer of project equipment and property. Programmatic activities took place over the first two months of the quarter while the last month of this quarter was dedicated to implementation of the project close-out plan. The close-out plan, which was approved by USAID, addresses staffing issues, closing project activities, sub-contract/grant activities, as well as disposal of non-expendable property, building/facilities, and records and pipeline analysis.

In cross-cutting activities, this quarter the Justice Sector Strategy 2011-2013 was printed and distributed across justice sector institutions including PA institutions, civil society organizations, and donor agencies. The strategy was developed and finalized with technical assistance from the Netham program.

In the project's Component 1, professionalizing the formal justice sector institutions through targeted assistance to the High Judicial Council (HJC), Ministry of Justice (MOJ), and other court bodies, several key activities were supported this quarter to strengthen judicial institutions.

Netham assisted the Ministry of Justice in holding their first staff retreat in Bethlehem, August 7-9, 2010. Under the patronage of the Minister of Justice, the retreat was held over a three-day period and addressed several issues such as: the Ministry of Justice: past, present, and future; donor support to MOJ; achievements of key departments; strategic planning; challenges and obstacles; and vision for the future of the Ministry. The participants included 40 MOJ staff



members as well as the PA President's Legal Advisor, the Minister of Justice, the Deputy Minister, as well as MOJ donors.

Over the course of the three-day period, several sessions were held and participants had the opportunity to address and discuss various developments at the Ministry in addition to the performance of MOJ departments and donor support to the Ministry. As a result of these

sessions, the Ministry formulated various recommendations for the future. Opening session speeches included remarks by the President's Legal Advisor, Hassan al Oury, Minister of Justice, Ali Khashan, and Netham's Chief of Party, Nabil Isifan.

With legislative policy assistance being a key area of support identified by the MOJ, this quarter Netham also assisted the Ministry to hold a one-day workshop



on July 4th, 2010 in Ramallah to address this issue in depth. The Minister of Justice and Deputy Minister both attended the workshop in addition to local and international legal experts. The workshop aimed to review international and local experiences in the field of legislation and to introduce the concept of legislative policy, its importance, and how it should be prepared. Over 85 individuals attended the workshop representing various Palestinian Authority ministries including the Ministry of Justice, universities, the Bar Association, the Legislative Council, and civil society organizations.

Speaking during the opening session, the Minister of Justice confirmed the importance of legislative policy and the philosophy of legislation, while the Deputy Minister addressed the importance of comparative experiences and stated the willingness of the MOJ to develop the legislative process and legislative policies in Palestine. Meanwhile Netham emphasized the importance of the workshop that is within the framework of continuous support provided to the MOJ and strengthening the Ministry's ability to review the legislation in the state.

In activities to support the High Judicial Council, this quarter the Third Annual Judicial Conference was conducted in Bethlehem July 29th and July 31, 2010. The conference was conducted under the patronage of his President Mahmoud Abbas and Chief Justice Farid Jallad. The President's General Secretariat Tayeb Abdelraheem represented the President in inaugurating the conference. Other attendees included donors, the media, and invited guests. The conference addressed the topic of "Independent and Sovereign Judiciary." The conference discussed issues related to affairs of the Judicial Authority and its independence.



Training took place this quarter for 11 Chief Diwans (court administrators) from West Bank courts facilitated by the Jordanian Judicial Institute (JII) July 17 - 27, 2010 as part of activities to build the capacity of the Court Administration Department and the newly appointed 11 Chief Diwans. Training addressed key court topics including organizing administrative functions using available resources; the relationship between the Chief Diwan (head court administrator) and the Chief Judge; and management of information and the decision-making process in order to assist the Chief Diwan to make the right decisions. The trainees also learned more about performance measures in terms of work load, age of cases, and relations between staff and Chief Diwan in addition to covering the importance of report writing and methods of presenting data in Chief Diwan reports.



In Component 2, Strengthening Citizen Engagement of Rule of Law Issues minimal activities took place this quarter, as most project activities came to a close at the end of last quarter.

In the legal education component, the Netham program completed renovation work at the Al Quds University law school building in Ramallah. A USAID dedication plaque was delivered to the Ramallah Al Quds University Law School site in July, 2010. Two modern classrooms, professors' office, and a Dean's office have been completely renovated with new infrastructure. This new renovated building will host the evening law school classes.



The university extension building in Ramallah will serve as a branch office for evening law school students as well as students in the Ramallah area.

In overall project administration activities, USAID approved Netham's request for a no cost 30-day extension of the project until October 31st, 2010, to facilitate the transfer of property and equipment to the new USAID rule of law project or other USAID projects/NGOs. A detailed list of remaining project inventory was submitted to USAID to facilitate the disposal and transfer of title of all remaining project equipment. Project counterparts including Al Quds University, the MOJ, and the HJC were notified of project inventory awards and provided written acceptance of project provided equipment.

On August 31, 2010 the majority of technical staff concluded their work contracts and concluded administration separation tasks including final technical reporting and returning all project equipment and USAID ID cards. At the close of the quarter, the Netham Program was finalizing the project's Final Report based on USAID feedback. This report will be printed and distributed at a project close-out event that is scheduled to take place October 28, 2010.

COMPONENT 1: PROFESSIONALIZE THE FORMAL JUSTICE SECTOR THROUGH TARGETED ASSISTANCE TO JUSTICE SECTOR INSTITUTIONS AND OTHER BODIES

MILESTONE ACHIEVEMENTS

- Justice Sector Strategic Plan for 2011-2013 printed and distributed
- Ministry of Justice staff retreat held August 7-9, 2010
- Two embedded advisors at the Office of the Deputy Minister of Justice conclude assignment
- 3rd Annual Judicial Conference held July 29-31, 2010
- Training held in Jordan for Palestinian judges
- Project interns serving in the courts conclude assignment

ACTIVITIES AND RESULTS

This section provides updates, progress, and challenges of the key project activities set forth in Netham's work plan.

SUPPORTING JUSTICE SECTOR STRATEGIC PLANNING 2011-2013

This quarter Netham printed 500 copies of the Justice Sector Strategy for 2011-2013 in Arabic and English. Justice sector institutions will distribute the strategy to relevant institutions, civil society organizations, and donors. Leading up to the publication of the strategy, Netham provided technical assistance to the Justice Sector Strategy Team, headed by the Ministry of Justice in formulating the strategy including legal and institutional analysis of the sector institutions, developing methodology and strategic objectives and related policy interventions. Netham also assisted in developing the indicators to measure strategy performance according to Ministry of Planning guidelines.

SUPPORTING DEVELOPMENT OF THE PALESTINIAN JUDICIAL INSTITUTE (PJI)

Developing the PJI's Financial and Administrative Capacities

Netham's PJI consultants continued to provide administrative support for training activities taking place at the Institute and in particular training conducted this quarter by the Canadian Karamah Project for judges on civil case management training, and another training program conducted by the EU Seyada Project which focuses on initial training for public prosecutors. The PJI consultant also managed the PJI on behalf of the PJI Director, Judge Mubarak, while he was traveling abroad.

Project consultants assisted the PJI in preparing a detailed semi-annual report about the PJI to be integrated in the MOJ semi-annual report for the year 2010. In addition, Netham developed a number of forms related to the administrative systems applied at the PJI.

ENGAGE AND BUILD CAPACITY OF THE MINISTRY OF JUSTICE

Strengthening Financial and Administrative Capacities

This quarter, Netham assisted the MOJ Finance Department in completing an inventory of their fixed assets. The inventory also included labeling of assets with serial numbers.

In addition, the Netham Program provided assistance to a newly formed committee to develop the Ministry's annual budget as requested by the Ministry of Finance (MOF). Netham assisted the

financial team to review purchasing procedures in order to ensure compatibility with new MOF regulations. Netham also modified the financial procedures in accordance with the new Financial Procedures Manual developed by the MOF. The modifications included the purchase request procedures, the annual budget preparation procedures as well as the fixed assets procedures. The financial procedures manual was submitted to the MOF.

Netham also assisted the financial staff in developing a computer system to follow-up and track portions of phone bill payments for staff as per financial regulations, and provided assistance to the MOJ financial staff in developing financial reports including income reports for the period of January – July 2010.

Supporting MOJ Staff Retreat

This quarter Netham assisted the MOJ to hold their first staff retreat in Bethlehem August 7-9, 2010. Under the patronage of the Minister of Justice the retreat was held over a three-day period and addressed several issues critical to the MOJ including: MOJ - past, present, and future; donor support to the MOJ; achievements of key departments; strategic planning; challenges and obstacles, and the vision for the future of the Ministry. The participants included 40 MOJ staff members as well as the PA President's Legal Advisor, the Minister of Justice, the Deputy Minister, as well as MOJ donors.



Over the course of the three-day period, several sessions were held and participants had the opportunity to discuss various developments at the Ministry in addition to the performance of MOJ departments and donor support to the Ministry. As a result of these sessions, the Ministry formulated various recommendations for the future.

Specifically the first day of the retreat included an opening session with speeches by the President's Legal Advisor, Hassan al Oury, Minister of Justice,

Ali Khashan, and Netham's Chief of Party, Nabil Isifan. The President's Legal Advisor indicated that the retreat was a great opportunity for him to meet with Ministry staff and also to conduct a proper analysis of the Palestinian legal experience in developing and building the Palestinian state. He also emphasized the role of the President in supporting the Justice Sector, judicial independence and enhancing the Rule of Law in Palestine. In his turn, the Minister of Justice noted that the meeting was important to brainstorm regarding developing the Ministry's work. He also raised many issues related to human rights, corruption, judicial cooperation, and Ministry services. Netham's COP indicated that the meeting comes within the context of the MOJ strategic plans and that the project is very proud of the significant progress made at the ministry on various fronts, especially developing and supporting E-Government at the Ministry. He also noted that there is still a need to develop complementary relations among the justice sector institutions that requires presidential intervention.



On the second day of the retreat, sessions included a display of the MOJ units' work, achievements, plans, problems, and recommendations, and a session discussing the problems and amendments of the MOJ structure. On the final day, a session was held to compile suggestions, conclusions, and recommendations into final closing remarks presented by the Deputy Minister. Some of the recommendations included:

First: On the justice sector level

To enforce the recommendations of the committee formed by the President Abbas and adopt the MOJ Deputy Minister's suggestion to hold a justice sector meeting to discuss interim and long term arrangements for the justice sector that is compatible with the vision of building the state's institutions. There is also a need to prioritize the justice sector needs and build a map to fulfill needs and to restructure the sector to enable better connection and compatibility among its institutions.

Second: On the internal level of the Ministry of Justice

The recommendations addressed continuing to build on efforts inside the Ministry to emphasize its role as per the current legislation and work on future developments. According to the recommendations under this pillar there is also a need to institutionalize the internal work mechanisms among the different units as well as to enhance the executive council functions formed to supervise and follow up on the Ministry's work. There is also a need to develop a coherent and comprehensive training program for the Ministry's legal and administrative staff and to enhance the internal monitoring and supervision as well as efficient use of the Ministry's financial allocations.

Third: On the external level

On this level the recommendations focused on the need to build relations with the other ministries, stakeholders in the Justice Sector and civil society organizations through the Sectorial Consulting Council formed by the MOJ and the need to establish a Media Center at the Ministry of Justice.

Fourth: On the legislative and human rights level

There is need to review all legislation related to the MOJ and all the Palestinian legislation in reference to its compatibility with the international standards for human rights and to upgrade the legislative policies in this directive.

Fifth: Justice and public services

It is important in this regard to develop a comprehensive work vision on several issues most importantly on the forensic medicine, arbitration, the role of the Ministry regarding the public and civil society organizations and translation licensing and translation quality supervision.

Sixth: On the governmental level

Enhance MOJ participation in cabinet meetings by putting issues for discussion on the cabinet meeting agenda and to avoid the cabinet secretariat's negative interventions in this regard. There is also a need to work on reviewing and developing the MOJ's current organizational structure and the necessity to add a central archiving unit "DIWAN" to this structure, an international judicial cooperation unit for criminal matters, a legal assistance unit and work on institutionalization of joint internal and external committees.

The USAID COTR and ACOTR attended the last day of the workshop and participated in a ceremony honoring Netham's embedded MOJ advisor who concluded his consultancy as an assistant to the Deputy Minister in planning and legal issues.

In the days leading up to the retreat Netham carried out the necessary logistics with the MOJ including finalizing the lists of participants, hotel accommodations, preparing bags, badges, a banner, roll- ups, agenda design, and other printed materials.

Legislative Policy Support to the Ministry of Justice

With legislative policy assistance being a key area of support identified by the Ministry of Justice, this quarter Netham assisted the Ministry to hold a one-day workshop on July 4th, 2010 in Ramallah to address this issue in depth. The Minister of Justice and Deputy Minister both attended the workshop in addition to local and international legal experts. The workshop aimed to review international and local experiences in the field of legislation and to introduce the concept of legislative policy, its importance and how it should be prepared. Over 85 individuals attended the workshop representing various Palestinian Authority ministries including the MOJ, universities, the Bar Association, the Legislative Council, and civil society organizations.



Speaking during the opening session, the Minister of Justice confirmed the importance of legislative policy and the philosophy of legislation, while the Deputy Minister addressed the importance of comparative experiences and stated the willingness of the Ministry of Justice to develop the legislative process and legislative policies in Palestine. Meanwhile Netham emphasized the importance of the workshop that comes in the framework of continuous support provided to the Ministry of Justice and strengthening the Ministry's ability to review the legislation in the state.

The first session of the workshop exposed attendees to the Latin and Common Law systems as well as the local system's experience in setting legislative policies. Presenters included experts from the EUPOLCOPPS and the Palestinian Legislative Council. These speakers addressed the experience of the Latin and the Anglo-Saxon systems as well as the Palestinian Legislative Council's experiences in the development of legislative policy. Netham's legislative consultant elaborated on the prospects for legislative policy development mechanisms. The second session addressed sector policies and participants were divided into four working groups representing the government, economic, infrastructure, and social sector. The groups discussed the sectors legislative priorities and methods and presented their findings and results during a final session that included wrap-up and final conclusions and recommendations.

As follow-up to the workshop, Netham's legislative policy consultant continued to work with the Ministry of Justice to review sample legislation and led discussions related to draft laws and provided technical advice in terms of legal writing, legal reasoning, and developing legal opinions. The consultant also assisted MOJ staff and the Deputy Minister in developing the general and sectorial legislative policies, and assisted the legal staff at the MOJ and the Deputy Minister to coordinate activities and partnership in order to build synergies on key issues in legislative policy development

On July 15, Netham's Legislative Policy Consultant concluded her consultancy at the Ministry of Justice and the Deputy Minister of Justice arranged for an appreciation ceremony for the consultant in the presence of Netham COP's and the USAID Acting COTR. The ceremony took

place at the MOJ and included the participation of MOJ legal staff that was targeted during her consultancy. The MOJ staff expressed their gratitude to the consultant and her high quality input.

Support to the Office of the Deputy Minister

Project Embedded Advisors at the MOJ

The Netham program embedded Advisor for MOJ concluded his consultancy this quarter. The advisor provided support to the Deputy Ministry in various aspects of planning, management, and donor coordination. The advisor's efforts were highly appreciated by the MOJ and during the MOJ retreat he was provided a commemorative plaque in appreciation for his efforts to assist the Ministry.



As a result of this consultancy, the advisor drafted several position papers including one on affiliation of the Public Prosecution administrative staff; a proposal on MOJ needs which was submitted to the EC and a proposal on infrastructure and IT needs which was submitted to the Ministry of Planning and Development. The advisor also prepared a short assessment report on the recent developments in the MOJ, indicating achievements at the Ministry which was sent to USAID. He also assisted the MOJ Planning and Technical Support Unit staff to provide their knowledge and expertise in areas of technical support, project management, and planning. As a result of his interventions, the staff began actively participating in the unit activities.

Throughout this quarter, and with the assistance of embedded advisors, Netham continued to lead donor technical assistance coordination and participated in meetings on legislative drafting. The Netham program provided the Deputy Minister with advice regarding the proper approach to reach out to other justice sector institutions, institutional process redesign, and relations with the donor community. In this regard the Deputy continued to lead donor technical assistance coordination and participated in coordination meetings.

ENHANCE MOJ PUBLIC SERVICES

Assist in Developing the National Justice Records System (NJRS) at the MOJ

Project support continued this quarter to the General Directorate of the National Justice Records System in facilitating and accelerating the data compilation process for the NJRS system. Netham-supported interns entered new records into the system and continued confirming data and archiving the applications for the non-conviction certificates. In addition, interns reviewed and audited records on the system. The work of project interns concluded in August, 2010.

Supporting the Document Management System (DMS) at the MOJ

During this quarter, ITLAQ, the project's DMS vendor, in coordination with the Netham program and the MOJ, carried out the following activities pertaining to the finalization of the DMS system:

- Installation of the DMS application was completed and thorough testing of the system conducted. The vendor finalized the delivery of the application to the MOJ along with a one-year guarantee.
- User manuals and all licenses were delivered in addition to a training manual.
- The vendor carried out a four-day training session for five MOJ IT personnel that covered the basic principles of Microsoft SharePoint server, including server administration.

- The vendor carried out initial on-the-job training of the DMS application for five department and key staff.
- During this quarter, a meeting was carried out with the Deputy Minister on the full DMS application.

The Netham-hired MCSE consultant finalized the installation of the Active Directory server and the exchange server at the MOJ which will facilitate the DMS application. All users were defined and given their access rights and privileges as necessary. In addition, the consultant provided a two-day training for network administrator at the MOJ IT department which will help him better manage network resources.

In other IT support, the Netham program facilitated the delivery and installation of the hardware firewall at the MOJ Ramallah headquarters and at each of Nablus and Hebron branches. One-day training was given to the network administrator at each location so they can better manage network security. The Netham program also finalized the delivery of software licenses for the Ministry. These included Windows Server and SQL Server. 50 licenses per application in total were supplied.

ENGAGE AND BUILD CAPACITY OF THE HIGH JUDICIAL COUNCIL (HJC) AND COURTS

Support the Third Annual Palestine Judicial Conference

This quarter the Third Annual Judicial Conference was conducted in Bethlehem on July 29-31, 2010. The conference was conducted under the patronage of President Mahmoud Abbas and Chief Justice Farid Jallad with the theme: "Independent and Sovereign Judiciary". The PA President's General Secretariat Tayeb Abdelraheem represented the President in inaugurating the conference. Mr. Abdelraheem confirmed the President's commitment to the separation of powers and respect of legislation and laws on the judiciary.



He also conveyed the President's interest in providing all facilities and capabilities to enhance and develop the Judicial Authority.

The Chief Justice addressed achievements undertaken in the HJC Strategic Plan 2008-2010 due to the efforts of judges, judicial staff, and Judicial Authority institutions. The Chief Justice indicated that the backlog of cases is no longer a problem in the courts and incoming cases to the courts are being disposed in moderate duration. First Instance and Conciliation courts disposed approximately 74,303 cases in the last six months of 2009, which is considered the biggest achieved percentage since the establishment of the Palestinian courts. The Chief Justice also praised the work of the Judicial Inspection Department and its monitoring role on the courts, in



addition to the Judicial Training Department and its developmental trainings programs.

In the second day of the conference, several topics were discussed by judges including the independence and effectiveness of the judiciary, transparency, and accountability, institutionalization, the role of the technical office, and judicial training. In addition, several working papers were presented on the HJC 2011-2013 strategy, compliance regulations, and media policy of the HJC. Also during the course of the second day, a discussion took place regarding the follow up survey on public perceptions of the judiciary facilitated by the Netham program



At the third day of the conference, three retiring judges were awarded plaques of appreciation including Salah Manaa', Farid Musleh, and Judge Abushahla. At the end of the conference, the Chief Justice noted that the conference was very distinguished due to its professionalism and transparency.

The conference final statement proposed the follow recommendations:

- 1- Formulating precise and clear indicators for judges' selection.
- 2- Fulfilling judges' economical security by increasing their salaries to suit the capacity of their responsibilities on the occupational and social fields in a way to ensure their dignity.
- 3- Addressing judge's respect for the code of conduct of the judiciary in terms of dealing with judges, the supportive members from public prosecution, and lawyers.
- 4- Publicizing the culture of judicial independence and the rule of law through a curriculum in the educational institutions.
- 5- Providing infrastructure for the courts that ensures a suitable and efficient judicial environment for judicial work.
- 6- Activating the principle of separation of powers in a way not to allow interference in court work.
- 7- Providing physical and human support for HJC departments including the judicial Inspection Department, which by recruiting qualified judicial resources ensures the capability of these departments to do work.
- 8- Defining the authorities of the HJC departments in particular the CAD and the general secretariat.
- 9- Recruiting required administrative and legal resources in the Chief Justice's office.
- 10- Allocating a financial budget that enables the Technical Office to continue issuing the legal principles newsletters issued by the Supreme Court.
- 11- Establishing defined and clear indicators to select trainers and participating trainees in the internal and external training courses.
- 12- Continuing basic and continuous training programs to ensure enhancement of judges' capabilities.
- 13- Ensuring the fulfillment of all objectives in the strategic plan 2011-2013, in particular the courts buildings in the Palestinian districts, as the buildings that are not suitable for courts.
- 14- Developing the administrative and financial system.
- 15- Providing the human resources needed for the Judicial Media Center and the Public Information Department.
- 16- Establishing a statistical unit for analyzing the judicial data and judicial information to assist the HJC in taking the proper decisions.

Prior and during the conference, the Netham program facilitated logistics for the conference. The agenda was printed and distributed to participants. Netham facilitated hotel and travel logistics for participants including judges and court staff in addition to preparing a documentary film on the HJC that was displayed during the conference opening ceremony.

ASSIST IN INITIATING THE COURT ADMINISTRATION DEPARTMENT (CAD)

Strengthening CAD Capacity

This quarter, the Netham supported intern serving in the CAD continued to assist the Head of the CAD in writing and following-up on official correspondence. In addition, the intern assisted in following up and coordinating tasks related to the CAD conference, the Settlement Pilot Courts Project, the Court Administration Guidelines Manual, the Third Annual Judicial Conference, the HJC Fifth Annual Report, and the Post Survey to the Perception Survey of the Palestinian Judiciary. The intern concluded her duties this quarter.

Support the CAD Director's Office

Based on the HJC request, Netham has supported this quarter the CAD Director's Office with provision of needed furniture which includes a desk, a meeting table that accommodates 14 persons, and furnishing of three employees' offices and the needed chairs.

Assisting the CAD in Developing Court Administration Guideline Manual

This quarter the Netham Program translated the tools and mechanisms for the Chief Diwan (court administrators) that were finalized last quarter. The tools and mechanisms include checklists for Chiefs Diwan to assess the orderliness, readiness, suitability, and maintenance of the court facilities, a complete set of Quality Assurance mechanisms based upon the unified procedures and procedures checklists, general instructions and scoring documents for court administrative operational reviews, mechanisms for the representative sampling of cases to evaluate compliance with required procedures, including the development of a sampling spreadsheet used to input case review information, and analyze the aggregate data. Netham submitted these deliverables to the CAD for implementation of these tools and mechanisms by the Chief Diwan and the Quality Assurance.

Support the Office of the Chief Justice

This quarter, the Netham program supported editor serving in the Office of the Chief Justice continued assisting the Chief Justice in editing all documents issued by the Chief Justice. He concluded his tasks this quarter.

HJC Fifth Annual Report

The HJC Fifth Annual Report which was developed last quarter was sent to print after it was approved by the CAD Director and Chief Justice. 1,000 copies of the HJC Fifth Annual Report were printed and submitted to the HJC. Copies of the report were distributed during the HJC Third Annual Conference. This report is an annual publication that the HJC issues to the public to provide highlights on the developments of the judiciary and HJC achievements. Netham assisted in producing and printing the HJC's Third and Fourth Annual Reports.

Post Survey to the Perception Survey of the Palestinian Judiciary

This quarter the post-perception survey of the Palestinian Judiciary report was printed and distributed. 500 copies of the post-perception survey of the Palestinian Judiciary report, which includes analysis and results of the national, court users, court staff, and judges' surveys, including the English summary of the report, were printed. This post survey report aims to assess the impact of services provided to the public and compare the results to a pre-survey that was conducted a year ago.



SUPPORT THE CHIEF OF DIWAN IN COURSE IN JORDAN

This quarter, 11 Chief Diwans from West Bank courts travelled to Jordan and took part in a training course facilitated by the Jordanian Judicial Institute (JJI) from July 17 - 27, 2010. The training addressed the following topics:

- Purpose and role of courts, including access to justice, court organization, and court culture.
- Establishing credibility and building relationships in the courts.
- Principles and fundamentals of case flow management, civil and criminal case processing, court support departments, supreme courts, and other judicial departments.
- Data and information for decision-making.
- Principles of management, including establishing goals, managing others, and getting results.
- Human resource basics, rules of employment, staffing and work environment, employee performance, and performance development.
- Executive planning including performance planning and outcomes.



The Jordanian judges who facilitated the training also addressed the importance of the civil judgment department and the Civil Judgment Law and made a comparative study between the Jordanian and Palestinian laws. The trainees also took part in a tour to the Jordanian Justice Palace and its departments and divisions, and learned more about the role of the court administrators. The Chiefs Diwan met with the Amman First Instance Court Administrator to learn more about his role in the court and how he manages the administrative affairs with the staff and the chief judge.

At the end of training, the participants received training certificates from the director of the JJI. A training report was submitted to the Chief Justice, the CAD Director, the Training Department Director, the Planning Unit Director, and the PJI Director.

ASSESS POTENTIAL ESTABLISHMENT OF SPECIALIZED JUDICIAL FUNCTIONS

Assist in Developing and Implementing a Settlement Court Pilot Project

As part of the Netham program's support to the initiation of the settlement court pilot in Ramallah, Jenin, and Bethlehem, a brochure regarding the court's role in settling judicial conflicts was developed in cooperation with the CAD team. The Netham program printed 5,000 copies of the judicial settlement brochure. This brochure aims to introduce the settlement courts and provide the public with the required information about the settlement courts work and mandate was disseminated to the lawyers and the public. A number of copies were also distributed to the participants in the July 29-31, 2010 Annual Judicial Conference.



SUPPORT IMPROVED CASE MANAGEMENT IN THE COURTS

Improving the Filing System and Upgrading Case Files in Courts Identifying and Recording Criminal Files at First Instance Court in Bethlehem

This quarter the Netham program completed the review and data entry of the criminal file cases at the First Instance Court of Bethlehem. The information was recorded on Excel spread sheets and submitted to the Planning and Development Unit at the HJC. Interns also classified and recorded data regarding Hebron's criminal Conciliation Court in which interns classified and recorded 281 juvenile cases out of 2,696 files that had been reviewed.

SUPPORT AND BUILD CAPACITY OF THE NOTARY PUBLIC

Improve File Archiving

Netham-supported interns continued to provide data entry and filing assistance to Notary Public Departments. This quarter interns entered into the Al-Mizan software 11,320 documents in Tulkarem and 7,962 documents in Dora. This activity aims to improve services, processes, and procedures in Notary Public Departments in order to enhance effectiveness of the services for the public and facilitates the access to required documents for staff.

COMPONENT 2: SUPPORT PUBLIC OUTREACH, NETWORKING, AND CITIZEN ENGAGEMENT ON RULE OF LAW ISSUES

MILESTONE ACHIEVEMENTS

- Renovation of the Al Quds University Law School Ramallah branch is completed
- Law School Guide is translated

Enhancing Legal Education at Law Schools

Al-Quds University Ramallah Branch Renovations

This quarter, the Netham program completed renovation of the Al-Quds University Law School Facility in Ramallah that hosts the evening legal education studies. The renovations were carried out upon a special request from the law School Dean and upon receiving USAID approval. Two

modern classrooms, professors' office, and a Dean's office have been completely renovated with new infrastructure. This renovated building will host the evening legal studies at the university.

Translating the law School Guide

This quarter, upon the Dean's request, the Netham Program translated the Al Quds University Law School Guide that was prepared by Netham into English in order to assist the law school in publishing the Guide on the law school website and using it for building external relations with western universities. The guide contains the law school curricula, course descriptions, and a list of the university facilities.

PROJECT ADMINISTRATION: QUARTERLY PROJECT ADMINISTRATION

PROJECT CLOSE-OUT

This quarter, USAID approved Netham's request for a no cost 30-day extension of the project until October 31st, 2010 to facilitate the transfer of property and equipment to the new USAID rule of law project or other USAID projects/NGOs. In this regard, a detailed list of remaining project inventory was submitted to USAID to facilitate the disposal and transfer of title of all remaining project equipment which will be completed by October 31st, 2010. This quarter notice was provided to the landlord of Netham's office space that DPK intends on vacating the premises by October 31st, 2010. All counterparts (Al Quds University, Ministry of Justice, High Judicial Council) were notified of project inventory awards and provided written acceptance of project provided equipment. In addition this quarter USAID approved remaining project reports which were subsequently uploaded to the USAID DEC database.

On August 31, 2010 the majority of technical staff concluded their work contracts and concluded administration separation tasks including final technical reporting and returning all project equipment and USAID ID cards. USAID ID cards from former employees were returned to USAID office in Tel Aviv and all final employee medical and severance payments were processed. All project related financial documents were boxed and prepared for storage.

At the close of the quarter, the Netham Program was finalizing the project's Final Report based on USAID feedback. This report will be printed and distributed at a project close-out event that is scheduled to take place October 28, 2010.

In other administrative activities, a compliance audit debriefing meeting was held with the Netham Chief of Party, Operations Manager, and Finance Manager with representatives of Ernst & Young, the firm contracted by USAID to conduct a compliance review of all subcontracts conducted from October 1st, 2009 until March 31st, 2010.

QUARTERLY MONITORING AND EVALUATION REPORT

Introduction

Netham's Performance Management Plan (PMP) was amended and approved by USAID in the third quarter of fiscal year 2010, and includes 14 results and 26 performance monitoring indicators designed to measure how well the project is achieving its two major objectives including Component One: *Professionalize the formal justice sector through targeted assistance to justice sector institutions and other bodies* and Component Two: *Support public outreach, networking, and citizen engagement on rule of law issues.*

Netham Performance Summary

The tables below summarize Netham's performance in Fiscal Year 2010 according to the actual value of indicators whether "Below Target," "On Target" or "Exceeded Target."

Result (according to numbering in PMP)	Indicator	FY2010 Q4		FY10 Target	FY10 Actual	Performance Rating
		Target	Actual			
1. Improved inter-institutional cooperation and consensus building among justice sector stakeholders	% of Justice Sector Strategy activities addressed			60%	60%	On Target
	USAID Operational Indicator: No of strategic plans for justice sector reform adopted with USG	3	3	3	3	On Target
2. Increased capacity of the Palestinian Judicial Institute to train justice sector personnel, both judges and others	No. of participants utilizing PJI facilities	0	66	200	502	Exceeded Target
3. Improved staff capacities of the MOJ	3.1 No. of individual MOJ staff trained with USAID support	0	27	35	67	Exceeded Target
	3.2 No. of MOJ participants trained with USAID	0	67	125	200	Exceeded Target

	support					
5. Improved HJC capacity	5.1 No. of individual HJC staff trained (excluding judges) with USAID support	0	8	235	333	Exceeded Target
	5.2 No. of HJC participants (excluding judges) taking part in USAID supported training activities	0	20	400	557	Exceeded Target
	5.3 No. of individual HJC judges trained with USAID support	0	105	30	142	Exceeded Target
	5.4 No. of HJC participants who are judges taking part in USAID supported training	0	135	35	179	Exceeded Target
7. Improved efficiency of Notification Department services in pilot courts	No of Notification Departments upgraded			1	2	Exceeded Target
	% increase in user satisfaction with user satisfaction services			50% Ramallah	96.08%	Exceeded Target
8. Improved efficiency of Civil Judgment Department services in pilot courts	No of civil judgment departments upgraded			1	1	On Target
	% decrease in judgment department pending case load			45%	74%	Exceeded Target
9. Improved efficiency in Notary Public Department Services	% increase in user satisfaction with notary public department			40% Qalqilia	527.06%	Exceeded Target

	services					
	No of Notary Public Departments facilities improved			1	1	On Target
10. Increased Human resources capacity in the Justice Sector	USAID Operational Indicator: No of Justice Sector Personnel that received USG Training			300	542	Exceeded Target
11. Increased court efficiency	USAID Operational Indicator: No of USG-assisted courts with improved case management			5	7	Exceeded Target

This Monitoring & Evaluation Report provides details of the quarterly, annual and operational plan indicators for FY 2010. The information gathered for this report was completed by collecting data from weekly and monthly project reporting forms and justice sector reports as well as Netham data entered in the USAID GEO-MIS database system and collected from activity reporting forms.

Table: Component Objective 2: Increase public knowledge and citizen engagement of rule of law issues by supporting public outreach and networking

Result	Indicator	FY2010 Q4		FY10 Target	FY10 Actual	Performance Rating
		Target	Actual			
1. Improved Civil Society Organization advocacy	No. of organizations / schools/ associations benefited			9	9	On Target
2 Increased awareness of the rule of law among school students	No of students receiving rule of law awareness information			100000	1585	Below Target

Performance Details

The following sections provide more detail about each of the results and performance monitoring indicators measured under Component 1 and Component 2. Included are the indicator definitions,

FY2010 targets, and actual achievements disaggregated by relevant categories followed by a narrative description of activities and results.

Component 1: Professionalize the formal justice sector by increasing efficiency and effectiveness through targeted assistance to justice sector institutions and other bodies

Result # 1: Improved inter- institutional cooperation and consensus building among justice sector stakeholders.

Indicator 1.1: % of Justice Sector activities addressed

Definition: % of activities addressed with USAID support as listed in “Justice Sector Strategy May 2008,” disaggregated by sector. “Addressing” includes formal meetings, workshops, training, and documents produced dealing with the activity specified.

Table: Improved inter- institutional cooperation and consensus building among justice sector stakeholders / % of Justice Sector activities addressed

SECTOR	FY 2010 # Activities Addressed	To Date Target	To Date Actual
MOJ	13	60%	60%
HJC	11		

During FY 2010 Netham met the target for this indicator by addressing 60% of the Justice Sector Strategy (the other 40% were to be supported by other donors). These are primarily activities that began in FY2009 and continued until FY 2010 as noted in the 2008-2010 Justice Sector Strategy including contributing to “Developing of the Legislative Plan of the Justice Sector” and “Reviewing Legislation Related to Citizens’ Rights.” Netham accomplished these activities through meetings, training programs and workshops with multiple members of the MOJ including the Deputy Minister and Minister. Netham also assisted the High Judicial Council (HJC) to “Strengthen accountability and oversight systems and reduce corruption by creating a mechanism to identify expired financial deposits, developing Uniform Financial Procedures to increase transparency, and training enforcement officers.” Appendix 1 contains a complete list of the activities listed in the 2008-10 Justice Sector Strategy by Objective and Justice Sector Institution addressed with Netham’s assistance, and details on the type of assistance.

Indicator 1.2: USAID Operational Indicator: No. of strategic plans for justice sector reform adopted with USG assistance

Definition: No. of strategic plans for Justice Sector developed with USG assistance

NUMBER OF STRATEGIC PLANS DEVELOPED FOR JUSTICE SECTOR WITH USG ASSISTANCE	
FY 2010 TARGET	FY 2010 ACTUAL
3	3

Netham assisted in the development of the Justice Sector Strategic Plans to meet the target for FY2010. The plans developed consisted of the Strategic Framework for Governing the Justice Sector, the Strategy for Developing the Palestinian Judiciary, and the Strategy for the Development of the Ministry of Justice. The 2010 strategic plans developed are part of the three-year, 2011-2013 Justice Sector National Plan which was officially adopted by the Justice Sector Institutions. Netham is on target for FY 2010 in assisting with the developments of three plans for the justice sector reform.

Result #2: Increased capacity of the Palestinian Judicial Institute (PJI) to train justice sector personnel, both judges and others

Indicator: No. of participants utilizing PJI facilities

Definition: Justice sector participants both judges and others trained in workshops, formal training or continuing education sessions at PJI (including those supported by USAID and those not supported by USAID – an individual may be counted more than once if he / she participates in more than one training at the PJI).

Table: Increased capacity of the Palestinian Judicial Institute to train judicial officials/No. of judiciary officials trained through PJI programs

TOTAL NUMBER OF TRAININGS THROUGH THE PJI			
FY 2010 Q4 Target	FY 2010 Q4 Actual	FY 2010 Target	FY 2010 Actual
0	66	200	502

During FY 2008 the Netham program renovated and upgraded space to house the PJI facility in an effort to provide up-to-date and continuing judicial education for various justice sector employees including judges. The space contains offices, a lecture hall, classrooms, computer lab, reception area, restrooms, kitchen, and store room. Netham also assisted in providing furniture, computers, and audio-visual training equipment. In addition, the project developed and installed a software application which tracks registration and continuing education for applicants and students taking PJI courses. The software is an automated registration system that is currently being used at the PJI. As a result of Netham's assistance, the PJI opened its doors for a number of training events for HJC judges, Ministry of Justice staff, prosecutors and other justice sector staff.

In FY 2010 Q4 a total of 66 judicial officials were trained at the PJI, exceeding the total number of 0 targeted for Q4, and which increases the actual total # for FY 2010 to 502 exceeding the target number of 200. On July 6, 2010 a Training of Trainers on civil case management for 10 trainer judges was held at the PJI. Two workshops on dealing with scientific evidence were held from July 25 – 28, 2010 with the participation of 45 judges who were trained under the EU POLCOPPS. In addition training was held at the PJI on corruption and money laundry from August 30 – September 1, 2010 with the participation of 11 judges also under the EU POLCOPPS.

Result #3: Improved staff capacities of the MOJ

Indicator 3.1: No. of individual MOJ staff trained with USAID support

Definition: MOJ individual staff trained in workshops, formal training or continuing education sessions with USAID support. Disaggregated by gender, type of workshop, type of staff and location (no double counting)

Table: Improved staff capacities of the MOJ/No. of individual MOJ staff trained

# OF MINISTRY OF JUSTICE INDIVIDUAL STAFF TRAINED FY2010 Q4								
Topic	# Trained	#Female Trained	# Male Trained	Location	2010 Q4 Target	2010 Q4 Actual	FY 2010 Target	FY 2010 Actual
Third Annual Judicial Conference, July 29 – 31, 2010	0	0	0	Bethlehem	0	27	35	67
Legislative Drafting Workshop July 4, 2010	5	0	5	Ramallah				
MOJ Workshop August 7 – 9, 2010.	22	11	11	Bethlehem				
Total	27	11	16					

Indicator 3.2: No. of MOJ participants trained with USAID support

Definition: MOJ participants in USAID supported training. Disaggregated by gender, type of workshop, type of staff and location (an individual maybe counted more than once if he/she participates in more than one training).

Table: Improved staff capacities of the MOJ/No. of MOJ participants trained

# OF MINISTRY OF JUSTICE PARTICIPANTS TRAINED FY2010 Q4								
Topic	# Trained	#Female Trained	# Male Trained	Location	2010 Q4 Target	2010 Q4 Actual	FY 2010 Target	FY 2010 Actual
Third Annual Judicial Conference, July 29 – 31, 2010	1	0	1	Bethlehem	0	67	125	200
Legislative Drafting Workshop July 4, 2010	19	8	11	Ramallah				
MOJ Workshop August 7 – 9, 2010.	47	21	26	Bethlehem				
Total	67	29	38					

The table above shows the number of Ministry of Justice staff trained in FY 2010 Q4 by topic, gender, and location.

Result # 5: Improved HJC capacity

Indicator 5.1: No. of individual HJC staff trained (excluding judges) with USAID support

Definition: HJC individual staff (excluding judges) trained in workshops, formal training or continuing education with USAID support. Disaggregated by gender, type of workshop, type of staff and location, (no double counting).

Table: Improved HJC Capacity /No. of Individual HJC staff trained (excluding judges) taking part in USAID supported training activities

# of HJC INDIVIDUAL STAFF TRAINED Q4													
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total
Legislative Drafting Workshop July 4, 2010	1	0	0	0	0	0	0	0	0	0	0	1	1
Chiefs of Diwan Training in Jordan, July 17 – 28, 2010	1	0	0	0	0	0	0	0	0	0	0	1	1
Third Annual Judicial Conference , July 29 – 31, 2010	6	0	0	0	0	0	0	0	0	0	1	5	6
Total	8	0	0	0	0	0	0	0	0	0	1	7	8

# HJC INDIVIDUAL STAFF TRAINED			
FY 2010 Q4 Target	FY 2010 Q4 Actual	FY 2010 Target	FY 2010 Actual
0	8	235	333

Indicator 5.2: No. of HJC participants (excluding judges) taking part in USAID supported training activities

Definition: HJC participants (excluding judges) taking part in USAID supported training. Disaggregated by gender, type of workshop, type of staff and location (an individual maybe counted more than once if he/she participates in more than one training)

Table: Improved HJC Capacity/No. of HJC participants (excluding judges) taking part in USAID supported training activities

# of HJC PARTICIPANTS TRAINED Q4													
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total
Legislative Drafting Workshop July 4, 2010	1	0	0	0	0	0	0	0	0	0	0	1	1
Chiefs of Diwan Training in Jordan, July 17 – 28, 2010	4	1	1	1	1	0	1	1	1	1	0	12	12
Third Annual Judicial Conference, July 29 – 31, 2010	7	0	0	0	0	0	0	0	0	0	1	6	7
Total	12	1	1	1	1	0	1	1	1	1	1	19	20

# HJC PARTICIPANTS TRAINED			
FY 2010 Q4 Target	FY 2010 Q4 Actual	FY 2010 Target	FY 2010 Actual
0	20	400	557

Indicator 5.3: No. of individual HJC judges trained with USAID support

Definition: HJC individual judges trained in workshops, formal training, or continuing education, sessions with USAID support. Disaggregated by gender, type of workshop, type

of staff, and location (No double counting).

# of HJC INDIVIDUAL JUDGES TRAINED Q4													
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total
Third Annual Judicial Conference, July 29 – 31, 2010	43	14	10	9	8	4	4	2	6	6	13	93	106
Total	42	14	10	9	8	4	4	2	6	6	13	92	105

# HJC INDIVIDUAL JUDGES TRAINED			
FY 2010 Q4 Target	FY 2010 Q4 Actual	FY 2010 Target	FY 2010 Actual
0	105	30	142

Indicator 5.4: No. of HJC participants who are judges taking part in USAID supported training.

Definition: HJC participants who are judges taking part in USAID – supported training. Disaggregated by gender, type of workshop, type of staff, and location (an individual judge maybe counted more than once or he / she takes part in more than one training/s)

Table: Improved HJC Capacity: No. of HJC participants who are judges taking part in USAID supported training.

# of HJC PARTICIPANT JUDGES TRAINED Q4													
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total
Third Annual Judicial Conference, July	53	18	12	12	10	4	6	2	7	11	13	122	135

# of HJC PARTICIPANT JUDGES TRAINED Q4													
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total
29 – 31, 2010													
Total	53	18	12	12	10	4	6	2	7	11	13	122	135

# HJC PARTICIPANT JUDGES TRAINED			
FY 2010 Q4 Target	FY 2010 Q4 Actual	FY 2010 Target	FY 2010 Actual
0	135	35	179

Result # 7: Improved efficiency of Notification Department services in pilot courts

Indicator 7.1: No of Notification Departments upgraded

Definition: Number of Notification Department facilities improved with paint, furniture, remodeling, and repairs.

During FY 2010 Netham upgraded 2 notification departments-- one in Ramallah and the other in Qalqilya which exceeds the target number of 1. In the Ramallah Notification Department, reorganizing the department and the filing system as well as layout and redesigning was carried out, while in Qalqilya, renovation included partitioning, electricity works and carpentry, in addition to shelving, filing of all old cases according to the filing year.

Indicator 7.2: % increase in user satisfaction with Notification Department services

Definition: % increase in people rating Notification Department services “moderately satisfactory” or higher. Disaggregated by location

USER SATISFACTION WITH NOTIFICATION DEPARTMENT SERVICES			
Ramallah Notification Department			
User Satisfaction		% Change in User Satisfaction	FY 2009 Target
Before Upgrading	After Upgrading		
51%	100%	96.08%	50%

In Q4 2010, Netham exceeded the target for the percentage increase in the user rating of the Notification Department in Ramallah Court following upgrading of services and location. On a scale of 1-10, the percentage of users who were at least “moderately satisfied” (rating services 7 or higher) with Notification services increased from 51% before renovation to 100% following renovation, a total increase of 96.08%. This exceeds the target of a 50% increase in user satisfaction. The Notification Department works in coordination with all courts and departments and its services are a vital part of the court system.

Result # 8: Improved efficiency of Civil Judgment Department services in pilot courts

Indicator 8.1: No of Civil Judgment Departments upgraded

Definition: Number of Civil Judgment Department facilities improved with paint, furniture, remodeling, and repairs.

Netham met the target of upgrading 1 Civil Judgment Department in Qalqilya, upgrading included renovations of the facility, introducing and installing a queuing system, electricity works and carpentry. In addition to record keeping, case filing and data entry by Netham interns.

Indicator 8.2: % Decrease in Judgment Department pending case load

Definition: Percentage decrease in the number of cases pending in the Civil Judgment Department from baseline to NETHAM project activity completion. Disaggregated by court.

% DECREASE IN JUDGMENT DEPARTMENT PENDING CASE LOAD	
Qalqilya Civil Judgment Department	
% Decrease in caseload	FY 2010 Target
74%	45%

CIVIL JUDGMENT COURT ACTIVE PENDING CASE LOAD					
Courts: Qalqilya Civil Judgment Courts					
Court	#Active Pending Cases prior to Netham Activity	#Active Pending Cases after Netham Activity	% Change in #Active Pending Cases	Q4 Target	Q4 Actual
Qalqilya	1902	480	74%	45%	74%

In Q4, 2010, the Chief Justice declared that Civil Judgment cases identified as “inactive,” by law, could be removed from the active pending caseload. As a result, the Qalqilya Civil Judgment Courts recorded substantial reductions in pending caseloads as a result of Netham’s assistance. During Q4, Netham-supported interns reviewed all Civil Judgment pending cases in Qalqilya and according to law, classified them as active or inactive cases. As a result Netham was able to exceed its target of active pending case for this quarter.

Result #9: Improved efficiency in Notary Public Department services

Indicator 9.1: % increase in user satisfaction with Notary Public Department services

Definition: % increase in people rating Notary Public Department services “moderately satisfactory” or higher in: Qalqilya

USER SATISFACTION WITH NOTARY DEPARTMENT SERVICES			
Qalqilya Notary Public Department			
User Satisfaction		% Change in User Satisfaction	FY 2010 Target
Before Renovation	After Renovation		
9%	56.44%	527.06%	40%

In Q4 2010, Netham exceeded the target for the percentage increase in the public rating of the Notary Public Department in Qalqilya Court following upgrading. On a scale of 1-10, the percentage of users who were at least “moderately satisfied” (rating services 7 or higher) with Notary Public Department services increased from 9% before renovation to 56.44% following renovation, a total increase of 527.06%. This exceeds the target of a 50% increase in user satisfaction.

Indicator 9.2: No. of Notary Public Departments facilities improved

Definition: Number of Notary Public Department facilities improved with paint, furniture, remodeling, and repairs.

The Qalqilya Notary Public Department was upgraded during FY 2010, which meets the target number of 1. Upgrading included introducing and installing a queuing system, counters, shelving which contributed towards creating a better working and service environment for both employees and the public.

Result # 10: Increased human resource capacity in the Justice Sector

Indicator: USAID Operational Indicator: No. of Justice Sector Personnel that received USG training

Definition: Total number of individual Justice Sector personnel trained in workshops, formal training, or continuing education sessions with USAID assistance. Disaggregated by gender, type of workshop, type of personnel and location. (This is the total of indicators 3.1, 5.1, and 5.3 above – no double counting).

Table: Number of Justice Sector Personnel Receiving USG training

# OF MINISTRY OF JUSTICE INDIVIDUAL STAFF TRAINED FY2010						
Topic	# Trained	#Female Trained	# Male Trained	Location	FY 2010 Target	FY 2010 Actual
Legislative Policy October 4-7, 2009	18	9	9	Ramallah	35	67
Strategic Planning October 18-22, 2009	3	2	1			
Change Management November 8-16, 2009	1	0	1			
MOJ Working Group Workshop November 19- December 26, 2009	4	1	3			
National Justice Record Training December 6, 2009	0	0	0			
Financial Impact Analysis Training January 27-28, 2010	2	1	1			
National Justice Record Training February 1, 2010	8	4	4			
Draft Law Training February 17, 2010	0	0	0			
Nomo-techniques Draft Legislative Training February 21-25, 2010	0	0	0			
CAD Conference May 20-22, 2010	4	0	4			
Legislative Drafting Workshop July 4, 2010	5	0	5	Bethlehem		
Third Annual Judicial Conference, July 29 – 31, 2010	0	0	0			
MOJ Workshop August 7 – 9, 2010.	22	11	11			
Total	67	28	39			

# of HJC INDIVIDUAL STAFF TRAINED FY 2010														
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Tubas	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total
Turkey-International Association for Court Administration November 2-4, 2009	1	0	0	0	0	0		0	0	0	0	0	1	1
Notification Management Systems November 4, 2009	0	0	0	0	0	8		0	0	0	0	1	7	8
Notification Management Systems December 6, 2009	14	0	0	0	0	0		0	0	0	0	0	14	14
Notification Staff training-Communication and Customer Relation skills December 12, 2009	0	13	0	0	0	1		2	5	0	0	3	18	21
Notification Staff training-Communication and Customer Relation skills December 19, 2009	1	0	6	19	0	0		0	0	5	6	1	36	37
Notification Management Systems December 20, 2009	0	12	0	0	0	0		0	0	0	0	0	12	12
Notary Public staff training January 9, 2010	6	3	1	2	3	1	4	3	2	1	2	9	19	28
Civil Judgment staff training January 16, 2010	6	5	2	3	5	0	1	0	0	4	4	11	19	30
Court Clerks training January 23, 2010	4	4	3	2	4	1	2	1	2	3	7	6	27	33
Notary Public and Civil Judgment staff training January 30, 2010	0	0	0	1	1	0	1	0	0	4	0	1	6	7

# of HJC INDIVIDUAL STAFF TRAINED FY 2010														
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Tubas	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total
First Instance and Conciliation Chief and Deputy Clerks Training February 13, 2010	0	0	3	0	1	0	1	1	2	0	0	1	7	8
Notification's Clerks training February 20, 2010	3	1	0	0	0	1	0	0	4	0	0	0	9	9
Notification's Clerks training February 27, 2010	0	0	3	1	0	0	4	0	0	3	2	0	13	13
Chief Diwan training March 11-13, 2010	8	2	2	2	2	0	0	1	1	2	1	0	21	21
First CAD Conference May 20-22, 2010	29	8	14	8	4	0	3	3	3	3	8	40	43	83
Legislative Drafting Workshop July 4, 2010	1	0	0	0	0	0	0	0	0	0	0	0	1	1
Chiefs of Diwan Training in Jordan, July 17 – 28, 2010	1	0	0	0	0	0	0	0	0	0	0	0	1	1
Third Annual Judicial Conference, July 29 – 31, 2010	6	0	0	0	0	0	0	0	0	0	0	1	5	6
Total	80	48	34	38	20	12	16	11	19	25	30	74	259	333

# of HJC INDIVIDUAL JUDGES TRAINED FY 2010													
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total

# of HJC INDIVIDUAL JUDGES TRAINED FY 2010													
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total
Turkey-International Association for Court Administration November 2, 2009	4	0	0	0	0	0	0	0	1	1	1	6	7
Newly appointed Judges Training in Amman, Jordan Oct 16, 2009	2	1	0	1	2	0	0	0	0	2	0	7	7
Mediation Settlement Training January 24-February 3, 2010	3	0	1	1	0	0	0	0	1	1	1	6	7
Civil case management training March 15 – April 1, 2010.	2	2	0	1	0	0	0	0	0	2	0	7	7
Chief Diwan training March 11-13, 2010	1	0	0	0	0	0	0	0	0	0	0	1	1
TOT Skill in Management and Civil Procedures - Ramallah May 14-16, 2010	2	1	1	0	1	0	0	0	1	1	0	7	7
CAD Conference, Bethlehem May 20-22, 2010	0	0	0	0	0	0	0	0	0	0	0	0	0
Third Annual	42	14	10	9	8	4	4	2	6	6	13	92	105

# of HJC INDIVIDUAL JUDGES TRAINED FY 2010													
Type of Training and Date	Ramallah	Nablus	Bethlehem	Hebron	Jenin	Dura	Jericho	Salfeet	Qalqilia	Tulkarem	#Female Trained	# Male Trained	Total
Judicial Conference, July 29 – 31, 2010													
Total	56	18	12	12	11	4	4	4	9	12	15	127	142

# OF JUSTICE SECTOR PERSONNEL THAT RECEIVED USG TRAINING FY 2010	
FY 2010 Target	FY 2010 Actual
300	542

During FY 2010 the Netham program assisted the Justice Sector increase its human resources by implementing a number of training courses for High Judicial Council staff and judges as well as Ministry of Justice staff. The target number of Justice Sector personnel who received USG training for FY 2010 was 300 and Netham well exceeded this number by providing training for 542 Justice Sector personnel. The above tables list the specific training provided for the Ministry of Justice and High Judicial Council staff and judges.

Result # 11: Increased Court Efficiency

Indicator: USAID Operational Indicator: No. of USG-assisted courts with improved case management

Definition: Number of courts implementing improved case management practices including enhanced filing, archiving and closing processes, and improved automated systems, disaggregated by department and location.

Table: Increased court efficiency/No. of USG-assisted courts with improved case management

IMPROVED CASE MANAGEMENT FY2010							
BY LOCATION							
Type of Department	Tulkarem	Qalqilya	Salfit	Tubas	Halhool	Dura	Jericho
Civil Judgment Department	1	1	1	1	1	1	1

IMPROVED CASE MANAGEMENT FY2010							
BY LOCATION							
Notary Public Department	1	1	1	1	1	1	1
Notification Department	1	1	1	1	1	1	1
Conciliation Court	1	1	1	1	1	1	1
First Instance Court	1	1	1	1	1	1	1
Total (35)	5	5	5	5	5	5	5

Netham has improved the case management in 35 courts and departments, exceeding the target number of 5 for FY 2010. The above table shows the number of USG-assisted courts and departments with improved case management disaggregated by department and location. Netham-supported interns assisted the court and department personnel in implementing a new case filing system, classifying case types, improving computer system case information, categorizing and disposing cases, implementing a new Notification System and identifying accumulated financial deposits in the courts.

Component Objective 2: Increase public knowledge and citizen engagement of rule of law issues by supporting public outreach and networking

Result # 1: Improved Civil Society Organization Advocacy

Indicator: No. of Organizations/Schools/Associations benefited

Definition: Number of Civil Society Organization receiving grants to increase public awareness of the Justice Sector

The Netham program met this target by issuing 9 grants to civil society organizations in FY 2010. These West Bank civil society organizations include:

- AMIN Internews,
- Human Rights and Democratic Participation Centre “SHAMS”,
- Young Artist Forum Ramallah (YAF),
- Arab Thought Forum Jerusalem (ATF), and
- Al-Hares Association for Democracy & Media Bethlehem.

Gaza CSOs include:

- Palestinian Commission for Human Development (CHD),
- Center for Women’s Legal Research and Consulting (CWLRC),
- The Palestinian Commission for Refugees (PCR), and
- National Society for Democracy and Law (NSDL).

# OF ORGANIZATIONS / SCHOOLS / ASSOCIATIONS BENEFITTED FY 2010	
FY 2010 Target	FY 2010 Actual
9	9

Result #2: Increased awareness of the rule of law among school students

Indicator: No of students receiving rule of law awareness information

Definition: Number of school students grades 1-9 receiving ROL awareness information through mock court programs, school visits to court houses, Trained Civic Ed Teachers, and distribution of education material. Disaggregated by location.

Table: Increased awareness of the rule of law among school students/No. of students receiving rule of law awareness information

Students Receiving Rule of Law Awareness Information			
Location	# Students	FY 2010 Target	FY2010 Actual
Ramallah	91	100,000	1585

Students Receiving Rule of Law Awareness Information			
Location	# Students	FY 2010 Target	FY2010 Actual
Nablus			
South Nablus			
Bethlehem	85		
Hebron			
North Hebron			
South Hebron			
Jenin			
Jericho			
Salfeet			
Qalqilia	20		
Tulkarem			
Jerusalem Suburbs			
Jerusalem			
Qabatya			
Gaza	1389		
TOTAL	1585		

In FY 2010, Netham worked with students on improving their knowledge of rule of law issues in the West Bank and in Gaza Strip through Netham's phase two of the Grants program and civic education activities. Due to the fact that the civic education component concluded at the beginning of FY 2010, Netham did not meet its target on this indicator. However, Netham exceeded its target in FY 2009 reaching 1,047,109 where only 100,000 were targeted. In addition, it should be noted that thousands of brochures, posters and other informational material were distributed to students through the grants program but since after modification of the PMP Netham is not recognizing that i.e. 1000 posters distributed equal 1000 individuals reached. The Netham program in this actual number of 1585 is only counting students that have participated in training, workshops, and other events through the grants program.

Indicator 2.1: No. of individual primary and secondary teachers receiving training on ROL awareness for students.

Definition: Number of individual 1-9 grade teachers receiving training in workshops, formal training, and continuing education sessions on ROL awareness with USAID assistance. Disaggregated by gender, type of workshop, type of staff and location

# OF INDIVIDUAL TEACHERS TRAINED FY2010													
Type of Training and Date	Ramallah	Tulkarem	Jenin	Salfeet	Qalqilia	Nablus	Hebron	Jericho	Tubas	Bethlehem	#Female Trained	# Male Trained	Total
Quarter 1 Civic Education Training November 18-19, November 21-22, December 5-6	25	0	0	0	0	25	25	0	0	0	38	37	75

# OF INDIVIDUAL TEACHERS TRAINED FY2010													
Type of Training and Date	Ramallah	Tulkarem	Jenin	Salfeet	Qalqilia	Nablus	Hebron	Jericho	Tubas	Bethlehem	#Female Trained	# Male Trained	Total
Quarter 2 Training of Trainers Session September 30-October 3	7	2	5	2	3	7	10	1	2	3	15	27	42
Total	32	20	5	2	3	32	35	1	2	3	53	64	117

# OF INDIVIDUAL TEACHERS TRAINED FY 2010	
FY 2010 Target	FY 2010 Actual
100	117

During FY 2010 Q1 Netham trained 75 civic education teachers from Nablus, Ramallah and Hebron. The two-day training for 75 teachers aimed to improve the teaching methodology in civic education for teachers in the West Bank. The training workshop was conducted by two trainers who took part in Netham's Training of Trainer sessions. Training addressed the Civic Education Reference Manual that was developed with Netham support which will assist West Bank teachers in teaching civic education in a more interactive and effective manner.

In FY 2010 Q2 Netham conducted "Trainers of Training" session for 42 civic teachers. Training for the 42 teachers addressed the Civic Education Reference Manual that was developed with Netham's support which will assist West Bank teachers in teaching civic education in a more interactive and effective manner. The civic education program came to a close in Q2 and thus no additional activities were held in Q3 and 4. Netham exceeded its target of 100 teachers WITH 117 teachers actually trained.

Result # 3: Increased awareness of rule of law among university students

Indicator 3.1: No. of Individual faculty members receiving training supported by USAID

Definition: Number of individual university faculty members receiving training in ROL awareness with USAID assistance. Disaggregated by gender and location (No double counting)

# OF INDIVIDUAL UNIVERSITY FACULTY MEMBERS TRAINED FY2010						
Topic	# Trained	#Female Trained	# Male Trained	Location	Target 2010	Actual 2010
Legal Writing Training October 16, 2009 - June 15, 2010 (continued two semesters)	1	0	1	Abu Dis	10	7
Legal Technology Training October 16, 2009 – June 15, 2010 (continued two semesters)	1	0	1	Abu Dis		
US Study Tour Training October 8- October 23	4	1	3	United States		
Moot Court Training September 9 - October 14, 2009	1	0	1	Abu Dis		
Total	7	1	6	Abu Dis & United States		

During FY 2010 Q1 Netham conducted training for a number of Al Quds University (AQU) faculty members. Training addressed the courses of legal writing, legal technology and moot court. The training for the legal writing and legal technology was conducted for AQU faculty who in turn will teach the newly developed courses at AQU.

In addition Netham supported the travel and training of five AQU faculty members including the Dean of AQU Law School. The five Al Quds University faculty members participated in a U.S. study tour to the Lewis and Clark School of Law in Portland, Oregon in addition to a week-long program arranged by the State Department in New York and Washington, DC (only four are counted for this indicator as no double counting can occur). The aim of the tour was to assist in building the capacity of the AQU Law School faculty and improving course curriculum and teaching methodology.

Netham contracted two consultants who also participated in co-teaching the Legal Information Technology and Legal Writing courses that were developed with Netham's assistance. The courses were taught in the fall and spring semesters. Netham is slightly below target on this indicator as additional legal ethics training planned at the university was later canceled as this topic was addressed in depth during U.S. study tour. In addition, Netham completed most of its programmatic activities at AQU earlier than planned in the fiscal year.

APPENDIX 1

Table: 2008 Justice Sector Strategy activities addressed with Netham's Assistance

The following table contains a complete list of the activities listed in the 2008-10 Justice Sector Strategy by Objective and Justice Sector Institution that were addressed with Netham's assistance. The table specifies Netham's activities being conducted during the FY 2010. The quarter being allocated means the start of the activity conducted by Netham. The table also specifies the activities Netham will not address that are being addressed by other donors.

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
Objective 1: Organize and Develop Complementary Relations among the various Justice Sector Institutions	1 HJC: Activating the High Judicial Council and convening its meetings to ensure the proper administration of justice.	HJC	-	-	-
	2 HJC: Reaching understandings with the related institutions without creating any inconsistency with respect to the philosophy of judicial independence so as to determine the basis for work and communication with each of the following groups:	HJC	-	-	-
	• 1 MOJ: Completion of Agreements with Relevant Institutions	MOJ	2010	Q4	MOJ is working on updating MOU with Ministry of the Interior concerning upgrading connection with citizens database.
	• 2 MOJ: Developing the Legislative Plan of the Justice Sector	MOJ	2010	Q3	Training Plan and Trainings Completed
	• 1 AGO: Develop Understandings with Related Institutions	AGO			USAID has not approved assistance to AGO –Netham will not address this activity

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
	<ul style="list-style-type: none"> 2 AGO: Participate in Reviewing, Evaluating, and Proposing Criminal Legislative Policies 	AGO			USAID has not approved assistance to AGO –Netham will not address this activity
Objective 2: Ensure a Fair and Speedy Trial	1 HJC: Improving Case Management and Reducing Delay	HJC	2010	Q1 – Q4	Interns worked with First Instance Courts and Conciliation Courts, Notary Public Departments, and Civil Judgment Departments on filling system, classification of cases, improvement of computerized case management system, archiving and analyzing the archived data: Jenin, Nablus, Ramallah, Hebron, Bethlehem, Qalqilia, Tubas, Dora, Halhoul, Salfit, Jericho, and Tulkarem.
Objective 2: Ensure a Fair and Speedy Trial (Continued)	2 HJC: Upgrading the Skills and Capacities of Judges and Administrators	HJC	2010	Q1 – Q3	Implementing Phase III training of the court staff to assist them build their capacity on implementing and follow up administrative & financial system, new unified procedures, management and QA, and communication skills. Also, provide training for court processors on communication and

customer relations, the new unified procedures, the use of the new PDA tools.

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
					ToT.
	3 HJC: Strengthening Accountability and Oversight Systems	HJC	2010	Q1 – Q3	Netham continued assisting the HJC to strengthen accountability and oversight systems and reduce corruption by identifying the accumulated financial deposits in Bethlehem, Hebron, Tulkarem, and Qalqilia beside Ramallah, Nablus, and Jenin which was conducted before Q1 FY 2010, and enhanced implementation of the Uniform Financial Procedures through training the enforcement officers to increase transparency.
	4 HJC: Establishing a Special Quality Assurance Unit at the Court Administration Department	HJC	2010	Q2 – Q3	Netham assisted the CAD in introducing the Chief Diwan Concept and develop the Court Administration Guidelines Manual to guide them to conduct their works. Also conducted an awareness workshop in this respect and conducted a First Court Administration Conference, and developed tools and mechanism to use by Chief Diwan and QA personnel.
	5 HJC: Reviewing a Package of Judiciary-Related Legislation	HJC	-	-	-

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
	1 MOJ: Judicial Training Institute	MOJ	2010	Q1	Palestinian Judicial Institute Operating and providing services to the judiciary and the justice sector institutions. Continued education Software developed and PJI Bylaws Completed
	2 MOJ: Activation of the Institute of Forensic Medicine	MOJ			Other donors are working with HJC to address this issue. Netham will not address.
	3 MOJ: Establishment of the Criminal Lab	MOJ			Other donors are working with HJC to address this issue. Netham will not address.
	4 MOJ: Establish and Operate the Judicial Police	MOJ			Other donors are working with HJC to address this issue. Netham will not address.
	1 AGO: Improve Criminal Case Management	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.
	2 AGO: Enhance the Efficiency of Public Prosecutors	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.
Objective 2: Ensure a Fair and Speedy Trial (Continued)	3 AGO: Enhance Oversight, Accountability, and Inspection Systems in Cooperation with the Ministry of Justice per Judicial Authority Law for 2002.	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
Objective 3: Support and enable the justice sector institutions	1 HJC: Adopting an Integrated and Appropriate Organizational Structure for the Judiciary	HJC	2010	Q1- Q2	Implementation and Follow up of the developed Administrative and financial procedures manuals.
	2 HJC: Forming the General Secretariat of the High Judicial Council	HJC	-	-	Other donors are working with HJC to address this issue. Netham did not address.
	3 HJC: Establishing a Court Administration Department	HJC	2010	Q1 – Q3	Netham strengthened the CAD team capacity to carry out responsibilities related to the Chief Diwan concept and QA in which they participated in preparation for the Court Administration Guidelines Manual, the awareness workshop of the new Chief Diwan, the First Court Administration Conference, and participated in the development of the tools and mechanism of Chief Diwan and QA. In addition, Netham assisted the CAD in developing a work plan for 2010, assist CAD in development of Uniform Notification Procedures and publication of manual, support the publication of the HJC decision booklet, and Support the CAD to address the provision of identification tools to the processors with needed instruments to ease the notification process, such as training them on driving Motorcycles, providing uniforms and bags..

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
	4 HJC: Supporting and strengthening strategic planning at the High Judicial Council	HJC	2010	Q2 – Q4	Worked with Justice sector national team and the HJC to develop and complete 2011-2013 Strategic Plan. Also, support the 3rd Annual Palestine Judicial Conference
	5 HJC: Developing and establishing a Judicial Information Center	HJC	2010	Q2 – Q3	Renovated HJC media center, provided equipment. and upgraded Also, support the media through publication and distribution of 2009 annual report, HJC newsletter (Qadaona), and development and publication of the perceptions post survey.
	6 HJC: Automating Courts and Managing Case Files	HJC	2010	Q1- Q3	Netham assisted in the development and implementation of the New Notification System and support the development and installation of an Automated Central Notifications in Jenin, Nablus, Ramallah and Bethlehem Pilot Courts
	7 HJC: Creating an Adequate Litigation Environment	HJC	2010	Q1 – Q2	Renovated Qalqilia Notary Public, Civil Judgment Department, Notification department, and central archive. Also renovated Chief justice Office, CAD Offices, and installing Surveillance Cameras at the high court and the CJ offices.
Objective 3: Support and enable the justice sector institutions (Continued)	1 MOJ: Strengthen Strategic Planning within the Ministry	MOJ	2010	Q3	An embedded advisor at the MOJ assisted the ministry in operating a planning unit at the Ministry and provided technical advisory and

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
					consultancy to the newly appointed deputy. In addition to the completion of the Justice sector strategy 2011 – 2013.
	2 MOJ: Activation and Development of Administrative, Financial, and Technical Systems	MOJ	2010	Q4	Needs Assessment completed in Q2 2008, financial manual developed and implemented.
	3 MOJ: Provision of Needed Qualified Personnel	MOJ	2008	Q2	MOJ HR needs assessment completed
	4 MOJ: Upgrading and Developing the Capacities of the Human Resources	MOJ	2008	Q2	MOJ HR needs assessment completed
	5 MOJ: Provide Needed Buildings and Equipment	MOJ	2008	Q1	Established PJI in MOJ Building; Renovated MOJ building to accommodate additional staff.
	6 MOJ: Automation	MOJ	2010	Q4	Document management system Completed
	1 AGO: Strengthen Strategic Planning within the Public Prosecution in Cooperation with the Ministry of Justice.	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.
	2 AGO: Activation and Development of Administrative, Financial, and Technical Systems in Cooperation with the Ministry of Justice.	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.
	3 AGO: Provision of Needed Human Cadre in Cooperation with the Ministry of Justice.	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
					this activity.
	4 AGO: Upgrading the Skills and Capacities of the Human Cadre	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.
Objective 3: Support and enable the justice sector institutions (Continued)	5 AGO: Provide Necessary Buildings and Equipment in Cooperation with the Ministry of Justice.	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.
	6 AGO: Automation	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.
	7 AGO: Activate the Enforcement of Criminal Judgments	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.
Objective 4: Safeguard the citizens' rights and fundamental freedoms	1 HJC: Raise Public Awareness on the Importance of the Judiciary and its Role in Ensuring Rights and Justice	HJC	-	-	-
	2 HJC: Improve Public Judicial Services	HJC	2010	Q2	Upgraded Notary Public Departments, Civil Judgment Dept.,: Qalqilia
	1 MOJ: Improve Public Services	MOJ	2010	Q2	Public services area and systems modernized at MOJ including Justice record system and authentication department in Ramallah Nablus and Hebron.

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
	2 MOJ: Activation of the Complaints System	MOJ	2010	Q4	The MOJ Complaints Department is established and operating. Complaints Documents needs were included in the DMS.
	3 MOJ: Establishment of the Human Rights Unit	MOJ			Other donors are working with MOJ to address this issue. Netham will not address.
	4 MOJ: Establishment of a Gender Unit	MOJ			Other donors are working with MOJ to address this issue. Netham will not address.
	5 MOJ: Activation of the Ministry's Inspection of Reform and Rehabilitation Centers	MOJ			Other donors are working with MOJ to address this issue. Netham will not address.
Objective 4: Safeguard the citizens' rights and fundamental freedoms (Continued)	6 MOJ: Reviewing Legislation Related to Citizens' Rights				
	7 MOJ: Activate Means of Alternative Dispute Resolution	MOJ	2010	Q2	A legislative policy concerning mediation was developed and a draft law was submitted to the cabinet
	8 MOJ: Enable Citizens to Access Information	MOJ	2010	Q2	Justice record upgrade completed and operating
	1 AGO: Activate Inspection of Reform and Rehabilitation Centers in Cooperation and Coordination with the Ministry of Justice	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue. Netham will not address this activity.
	2 AGO: Enable Citizens' Access to Information	AGO			USAID has not approved assistance to AGO. Other donors are addressing this issue.

2008 JUSTICE SECTOR STRATEGY ACTIVITIES ADDRESSED WITH NETHAM'S ASSISTANCE					
Justice Sector Strategy Objective	Strategy Activity	Judicial Institution	Fiscal Year	Quarter	Netham Activities/ Comments
					Netham will not address this activity.