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CENTRAL ASIAN REPUBLICS

BUSINESS ENVIRONMENT IMPROVEMENT PROJECT

QUARTERLY REPORT
OCTOBER – DECEMBER 2009

January 14, 2010

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The Business Environment Improvement Project (BEI) is pleased to submit its quarterly report to USAID detailing progress and achievements for the quarter October – December 2009.

REPUBLIC OF KAZAKHSTAN

GENERAL

After release of the World Bank Doing Business 2010 Report, the Government of Kazakhstan resumed in October 2009 its work on improving Doing Business rankings and outlined a joint plan with the WB and USAID projects. In addition to the indicators covered by BEI Year 4 work of Starting a Business, Dealing with Construction Permits, Registering Property, and Protecting Investors this plan calls for improvement to the “Employing Workers”, “Enforcing Contracts” and “Paying Taxes” indicators as well as advance work on the new “Infrastructure” indicator being introduced for the next WBDB report. BEI Project also continued during this quarter its joint, ongoing work with the Government on improvement of the permitting and licensing system, risk management systems for inspections, and participation in the Prime Minister’s Commission for Administrative Barrier Removal and the GoKZ Anticrisis Council under PM Massimov, through BEI Country Manager and Special Advisor to the PM Sergey Pizikov.

During November the Government rotated personnel: Vice Prime Minister Akhmetov, previously responsible for issues of entrepreneurship development, was appointed Akim of Karaganda Oblast. Mr. Akhmetov’s responsibilities have not yet been transferred to other Vice PMs, which has slowed consideration of many issues, including WBDB-related improvements.

Work Plan Tasks Oct. 2009 – Dec. 2009 Quarter			Work Plan Tasks Oct. 2009 – Sept. 2010 Contract Year		
Total Planned	Completed	In Progress	Total Planned	Completed	In Progress
41	34	7	41	34	7
Percent Completed		Variance	Percent Completed		Variance
82.9%		17.1%	82.9%		17.1%

TECHNICAL

WORLD BANK DOING BUSINESS ACTIVITY

National Activity

- During the past period the Ministry of Justice requested BEI assist in monitoring implementation of PSC reforms to business and property registration procedures in the cities and regions of Astana, Almaty, West Kazakhstan, East Kazakhstan, South Kazakhstan and Pavlodar Oblasts. Monitoring showed improved PSC work, but in its recommendations to the Moj BEI highlighted additional needs for:
 - informational-training courses for PSC employees,

- a continuous and comprehensive PSC training program, and
- enhanced information resources regarding amendments to procedures, such as via electronic akimat and PSC web sites, printed materials, and display screens in the centers.

These recommendations were presented to the MoJ, PSC directors, and heads of oblast Justice Departments on December 14, 2009, which resulted in GoK plans for regional informational seminars with PSC representatives, akimats, and media during January-March of 2010, to present the monitoring results to the public. – **KZ 01, 04**

- The draft law on business registration amendments, developed by the MoJ and the Starting a Business working group, with BEI assistance, successfully passed Parliament review on December 23, 2009, and was submitted for signing by the President. This draft law “On amendments and changes to some legislative acts on simplification of registration of the legal entities processes” incorporates BEI recommendations to:
 - Reduce Department of Justice processing time for registrations of legal entities using the Model Charter from 3 to 1 working days,
 - Reduce processing times for other legal entity registrations from 10 to 5 working days, and
 - Eliminate the requirement for minimum charter capital during registration.

BEI and the MoJ expect the draft law to be signed and adopted during January, 2010. – **KZ 01**

- Due to the decision by the Government to transfer PSC jurisdiction from the Ministry of Justice to local executive bodies, activities regarding assistance to PSCs for development of computerized training courses was suspended. The core problem at this time is the lack of allocated Government funding for development of these courses. This delays work plan activities under KZ 01.3. – **KZ 01**
- During the past period the Government adopted three decrees based on recommendations from BEI, the Expert Group and Construction Agency:
 - Decree #1467 of September 29 improves procedures for obtaining construction permits, and is expected to remove 4 procedures, 27 days, 891 KZT in construction costs from the WBDB model process. This change saves entrepreneurs almost \$3 million USD per year.
 - Decree #1468 of September 29 improves procedures for accepting buildings into operation, that will save building owners an estimated over \$23 million in costs and time per year.
 - Decree #1656 of October 23 improves procedures for project document expertise (review), and is expected to remove at least 15 days from the WBDB model process. This change saves entrepreneurs almost \$8 million per year.

BEI informed the World Bank regarding these adopted changes and continues to facilitate implementation and assessment of reforms. – **KZ 02**

- During the past period the Government approved its action plan for 2010 for implementation of construction reforms based on BEI, WG and Construction Agency recommendations. This action plan focuses reform implementation at the local level through facilitation and development of local rules in each of the 16 administrative regions based on national changes, with adaptation to special situations in each region. – **KZ 02**
- BEI presented best international practice regarding priority of secured creditors at the Forum of Secured Issuers in Almaty on October 21, for the Agency for Financial Supervision (AFS), Association of Financiers (AF), and representatives from banks and interested ministries and

organizations. Amendments to legislation regarding secured creditor priority have been hotly debated due to the banking sector crisis and related tightening of credit issuance regulations. As a result, the AFS and AF have chosen to postpone further work on secured creditor priority amendments until January or February 2010. This delays completion of work plan activities KZ 03.1.1 and 03.1.2. – **KZ 03**

- During December BEI completed monitoring of Getting Credit changes with the Agency for Financial Supervision and 1st Credit Bureau. Results from this monitoring, any recommendations and the data are expected to be presented to the AFS in February. – **KZ 03**
- During the past period the AFS developed a draft law based BEI recommendations to introduce fiduciary responsibility for directors and other steps to improving the WBDB “Protecting Investors” indicator, and submitted the draft to the GoK working group. BEI supported this draft law further via December presentations for the WG of best practice legislation from Germany and New Zealand, as the top performers for this indicator, and through a series of media articles on the reforms published during October and November. The working group now expects to submit a completed draft Law on Director Responsibility to the Government by February for consideration and adoption. – **KZ 08**
- During the past period BEI, in conjunction with the Department of Accounting and Audit of the Ministry of Finance, completed the first phase of monitoring for implementation of the July 2009 improvements to the Protecting Investors indicator. Initial results indicate that companies are not fully complying with regulations on when to disclose transactions, nor were they fully disclosing information in full accordance with the regulations—either in media or in the Depository of Financial Reporting. BEI recommended that the AFS be involved in further supervision of implementation of legislation on related-parties transactions disclosures. Further monitoring is scheduled during January-February 2010 and, following release of corporate annual reports in April-May, final presentation of results and recommendations will be made to the working group and media. – **KZ 08**

Sub-National Activity

- BEI subcontractor the Fund for Informational Support and Development of Society (FIPRO), in cooperation with PSCs, presented monitoring results for changes to business and property registration processes through a series of October round tables in Oskemen, Ridder, and Zyrjanovsk. Results show quality improvements to PSC services and successful local implementation. – **KZ 01**
- BEI’s partner in Pavlodar, individual entrepreneur Zhanna Aleksandrova, prepared a process map for registration and re-registration of legal entities at the local level, which was reviewed in a series of public meetings in October and December, resulting in recommendations to:
 - post process information to Department of Justice and bank web sites, and
 - post budget classification codes used in registration and re-registration of legal entities.BEI will pass these recommendations to relevant state bodies during January 2010. – **KZ 01**
- On November 20, 2009, FIPRO conducted a focus group in Oskemen on construction reforms for representatives from local state bodies, business associations and entrepreneurs. Participants recommended several changes to oblast NLAs that would, in summary:

- Eliminate duplicate document requirements of the Land and Land Resources Departments,
- Simplify land plot surveying and condominium rights registration,
- Limit commission participation by local state safety departments to final building acceptance, and
- Simplify architectural design acceptance.

FIPRO is now working with the EKO expert group on construction to finalize recommendations for presentation to the EKO Akimat during the next period. – **KZ 02**

- During October, FIPRO and SodBI from Oskemen and Shymkent, with BEI's Almaty partners, completed monitoring of the improved Dealing with Construction Permits processes. Monitoring results and recommendations were submitted to the Construction Agency and included in Government Degree #1656 of October 23, 2009, with results as cited above. – **KZ 02**
- Based on BEI recommendations, the working group under the Akimat of Almaty city developed draft amendments to local construction permitting regulations. In addition to implementing national changes in construction permitting, BEI's recommendations cover areas not included in the WBDB measurement, such as:
 - cancelling several orders regarding specific technical construction procedures, and
 - eliminating mandatory approval from the Architecture Department for project documentation not needed to obtain construction permits.

These draft regulation revisions are expected to be approved by the Akim and Almaty state bodies, and passed to the Majilis of Almaty in January for approval. Once approved, they are estimated to save Almaty entrepreneurs up to 10 days when complying with construction procedures, but may not be reflected in the WBDB DwCP indicator. – **KZ 02**

- During October BEI and its subcontractors conducted a series of informational round tables on recent amendments to the registration of property procedure. These took place with representatives from state bodies and local business communities in the cities of Almaty, Shymkent, Oskemen, Aktau, Oral, and Pavlodar. As part of this informational campaign BEI assisted FIPRO and SodBI to develop brochures on the revised process, and the amendments to property registration legislation were posted on the sites of the BEI Project, FIPRO, and SodBI. – **KZ 04**

NON-WORLD BANK DOING BUSINESS ACTIVITY

National Activity

- BEI, jointly with private-sector partners, completed monitoring in December of changes to the process of voluntary liquidation made by the Tax Code of 2009. Monitoring included Almaty, Astana, Shymkent, Kyzyl-Orda, Aktau, Oskemen, Karaganda, and Oral. Results showed new procedures to be fully in compliance with legislation, but identified gaps in legislation that hinder the process. BEI submitted new recommendations to the MoJ and MoF to:
 - apply the “one-stop-shop” principle to procedures for liquidation of legal entities,
 - eliminate requirements for a certificate confirming absence of tax indebtedness, and
 - to extend the list of printed publications notifying the public of a company liquidation.

The Government will consider these recommendations as part of the Bankruptcy Working Group activities due to begin in January, 2010, for preparation of amendments to legislation on the bankruptcy procedure. This work is estimated to last till December, 2010. – **KZ 05**

- During the past period the BEI, in cooperation with USAID EREC and RTLC Projects, provided technical assistance to the Government in developing and introducing a comprehensive, modern Risk Management System (RSM) for inspections activities by state bodies. Sample activities and results include:
 - BEI consultant Igor Gutan presented to the Government international experience with RMS for government regulation of entrepreneurship;
 - based on BEI recommendations the GoK began in October a high-level coordinating Expert Group on RMS headed by Vice PM Serik Akhmetov, with BEI consultants included;
 - in November BEI expert Khaled Masri presented his approved, final report on RMS in inspections for the Construction Agency and Department of Entrepreneurship Development, with recommendations based on the international practices;
 - BEI assisted the GoK to select a set of 47 inspection body ministerial working groups to develop individual draft RMS for each body;
 - BEI assisted in developing model RMS criteria and presented them to 33 working groups, with the remaining 14 groups supported by the RTLC and EREC Projects, who subsequently developed and presented during October to December 2009 specific criteria to be used to assess risk levels for entities and activities in their areas of competence; and
 - the EG approved the RMS criteria developed by all 47 state bodies, posted draft regulations to the MEBP web site for private-sector feedback, and submitted the package of draft NLAs to the Government for approval.

The adoption of the modernized RMS is expected during January, after which BEI will support GoK and private-sector media campaigns on the changes, and monitor implementation during the upcoming period. – **KZ 06**

- From October to December BEI assisted Government inspecting bodies in drafting their NLAs on RMS, incorporating risk-level assessment criteria and facilitating public-private discussions on draft NLAs. Seminars and discussions on these NLAs were conducted from November to December in Astana, Almaty, Shymkent, Oskemen, Taldy- Korgan, Taraz, Karaganda, and Pavlodar by the MIT, MEBP, Ministry of Health and other state bodies with BEI assistance. These draft NLAs were revised based on feedback, approved by the EG in December and submitted to the Government. – **KZ 06**
- During October BEI prepared and presented to the Government international experience regarding the use of check-lists in inspections. At the request of MEBP, Igor Gutan developed an instruction on the elaboration and use of check-lists and check-list models, and based on this instruction the state inspection bodies developed their own check-lists, presented them to the EG, conducted public discussions, and submitted final draft check-lists in December to the Government for approval. BEI assisted the processes of drafting, discussions and revision of check-lists drafts for 47 inspecting state bodies and coordinated parallel assistance by the EREC and RTLC Projects. The Government is expected to approve all NLAs regarding inspections RMS criteria and check-lists during January 2010. – **KZ 06**

- BEI, in cooperation with the MEBP, organized a national media campaign to inform the business community about changes to legislation regarding inspections and measures undertaken by the Government to improve legislation on inspections. The inspections reform processes and joint work by BEI and the Government was widely covered in mass media and TV programs, including:
 - BEI press conferences on inspection reforms in Almaty, Oskemen, Shymkent, Astana, and Oral;
 - interviews with BEI consultant Igor Gutan on inspections and permission system reform for national TV programs “Habar” in October, and on “Keys from Crisis” in December; and
 - multiple newspaper, business magazine articles, and local TV spots in Almaty, Astana, Oskement, Almaty, Shymkent, and Oral. – **KZ 06**
- PM Masimov, during the October 23, 2009, Anti-Crisis Council meeting, instructed MEBP to begin the legal drafting process to formalize elimination, and extend the time-frame for work on improvement of the permitting system until February 2010. Based on the work of the licensing expert group with BEI, the GoK enlarged the scope of the permitting document review to a total of 1009 licensing types, subtypes and sub-subtypes from 22 state bodies, with 349 included by the PM for elimination (35%) in his final instructions, after all ministerial discussions. – **KZ 07**
- The Interdepartmental Commission on Legislative Activity approved on December 8 the concept developed by MEBP and BEI for a draft law amending the permit system. The concept includes the work of the licensing expert group and initiates the legal drafting process. BEI is now assisting MEBP to develop the draft law, which is expected to pass all stages of adoption by March 2010. – **KZ 07**
- The Government adopted decrees #1919 of November 24 and #2020 of December 5, 2009, incorporating recommendations from the licensing Expert Group for optimizing import-export and pre-school education licensing. BEI assisted in drafting the recommended import-export changes in conjunction with the RTLC Project. The improvements simplify and cut the time required to obtain the about 1,700 import-export permits issued per year in half, and enable pre-schools to rent their buildings rather than being required to purchase facilities. Economic impact estimates for these reforms is pending. – **KZ 07**
- During the past period MEBP and BEI coordinated an informational campaign on permitting system improvements. Government results reflecting work completed by the EG in reducing permitting documents were read on TV by the President, Prime Minister, the Minister of Economics and Budget Planning, the and the Forum of Entrepreneurs of Kazakhstan, were posted on the sites of the BEI Project and www.zakon.kz, and published in business magazine articles. – **KZ 07**
- The GoK placed great emphasis on amending and improving legislation to stabilize the financial and economic situation in Kazakhstan, but did so to the exclusion of plans to develop and implement RIA methodology in legislative drafting from the Government Plan for 2009 as well as 2010. BEI has also not received requests from the MEBP or Moj to assist with RIA methodology for expert counsels. BEI now expects work on RIA to be delayed due to the Government’s lack of support at this time. This delays work plan section KZ 09.I. – **KZ 09**
- In October the Ministry of Economy and Budget Planning (MEBP) requested BEI assistance in developing a draft concept regarding restrictions on rights of GoK state bodies to independently adopt NLAs regulating entrepreneurship activity. The concept was completed and is now under review by other ministries, with the final draft concept expected to be presented for approval to the Government by February 2010. – **KZ 09**

Sub-National Activity

- BEI's subcontractor, individual entrepreneur Zhanna Aleksandrova, prepared a process map for liquidation of the legal entities at the local level in Pavlodar and reviewed it with entrepreneurs in an October 30 focus group and December 2 round table. Participants recommended that:
 - the Department of Customs Control canceled their extra-legal requirement for a certificate of absence of customs payment debt on outstanding foreign trade transactions; and
 - the procedure for issuing a certificate on destruction of the seal of the legal entity be amended to ensure issue of this certificate after verification of submitted documents.

These recommendations were presented to the state bodies involved in the process of registration and a re-registration of legal entities in December, and are expected to be approved during January 2010. – **KZ 05**

- As part of local risk management system development, BEI partner FIPRO, with the Department of Internal Affairs of EKO, presented to the public the RMS for traffic safety inspections on November 9. Business community participants recommended additional items for the inspections check list relating to driver's license details. A similar presentation on labor inspections was held on November 20 for the Akimat of Semei, without additional recommendations. – **KZ 06**
- As part of the inspections reform campaign, on October 12 BEI partner SODBI presented amendments to inspections legislation and the development of RMS to local inspection bodies and the media in Shymkent. It also provided later follow-up presentations on private entrepreneurship inspections in Taraz city for associations of Zhambyl Oblast and a broader round table on inspections reform and RMS in Shymkent. – **KZ 06**
- The Akim of EKO created an expert group and working group to reduce the number of permits and licenses following an October 23 round table with FIPRO. Local state bodies presented 43 permitting procedures for review during the past period, and the EG identified 4 for elimination. During the next period the EG will consider permits from the departments of Employment and Social Programs, Education, Housing and Utilities, Internal Affairs, and Agriculture of EKO. – **KZ 07**
- Following recommendations from BEI's partner in Oral, the association "Center of Small Business" on licensing of alcohol products developed from an October 15 round table, the Entrepreneurship and Industry Department of WKO streamlined the license process, saving 2 days and an estimated over \$18,400 per year for entrepreneurs. – **KZ 07**
- During October to December 2009 BEI partners and local akimats in Shymkent, Oral, and Oskemen pursued implementation of the "one-stop-shop window" principle for the locally-issued licenses in retail alcohol trade, based on the experience of Almaty city in this system, as presented to regional akimats on April 2009. These improvements have been implemented to date in Kokshetau, Karaganda, Pavlodar, Petropavlosk, and Aktobe, with impact pending estimation. – **KZ 07**
- SodBI developed with the Akimat of SKO an implementation plan for permitting system reform at the local level with participation from local state bodies. This program began in December with the establishment of expert group membership based on the existing expert council, round tables on licensing with training on the methodology involved, development of the list of SKO state bodies with permitting functions and their respective working groups. The involved state bodies are expected to present their permitting inventory results with recommendations for eliminations, in January 2010. – **KZ 07**
- During the past period SodBI and the SKO Akimat began work on improving the expert council under the Akimat. With SodBI's assistance a new working group was formed that recommended creating an electronic forum on the web site of the Akim for the EG to consider regulatory legal

acts developed at the local level and business questions. SodBI is presently developing a study among EG participants and state bodies of the viability of this idea, to be conducted during January 2010. – **KZ 09**

UPCOMING EVENTS

- A BEI seminar "Inspections based on RMS and the Concept on Optimization of the Permission System" is scheduled for January 20, 2010, in Almaty for Almaty city inspecting bodies, MEBP, the Forum of Entrepreneurs of Kazakhstan, and local associations, entrepreneurs, and media
- A seminar with state and non-governmental organizations on risk assessment is planned to be organized by BEI in January 2010, in Shymkent
- During January-March 2010, a series of events on inspections in private entrepreneurship are planned in cooperation with the Akimat of West Kazakhstan Oblast, in Oral
- During January-February 2010 a focus group and round table are planned in Pavlodar on barriers and recommendations for improving local construction permitting procedures
- A seminar on Improvement of Permissive System of Kazakhstan is planned for February 2010, in Astana, in coordination with the MEBP and Forum of Entrepreneurs of Kazakhstan
- During February and March 2010, in Shymkent, BEI plans a series of events in cooperation with the Department of Justice and South Kazakhstan Akimat on changes to local permitting, property and business registration, and construction permitting processes

KYRGYZ REPUBLIC

GENERAL

During the first quarter of BEI Year 4 in KR, the most significant event was the announcement and first implementations of changes to the public administration system, in a speech of President Bakiev on October 20, 2009, which will serve as a base for other reforms. These changes revolve around the following components:

- *Country Administration System Reform*, with transformation of the Presidential Institute, structures and functions of the Government, and law enforcement and judicial bodies, and with establishment of a new military doctrine. These changes are focused on establishing an effective administration/management model for KR government;
- *Economic Reforms*, with clarified procedures for budget preparation and its contents, enhanced favorable conditions for business, and effective management of public resources; and
- *Culture and Human Resources Rehabilitation Reforms*, revolving around culture, education and social protection issues, including state employee training and job qualifications.

In accordance with the KR Constitution, the Government of PM Chudinov resigned on October 20 and Mr. Daniyar Usenov was appointed PM. The President signed Law #283 "On Structure of the Government of the Kyrgyz Republic" on October 22, 2009, which in conjunction with Presidential

Decree #443 of October 26, includes 14 ministries, 7 state agencies, 6 state services and 2 funds in the Government structure, compared to old structure of 14 ministries, 14 state agencies, 5 state services, 5 committees, and 2 commissions. All heads of ministries and agencies have been already appointed.

With the success the Kyrgyz Government has had to date in Doing Business reforms, it is increasingly interested in additional activities not captured in DB measures. BEI is therefore in the process of identifying and responding to changing Government priorities, which are expected to result in proposed work plan revisions in the coming quarter.

Work Plan Tasks Oct. 2009 – Dec. 2009 Quarter			Work Plan Tasks Oct. 2009 – Sept. 2010 Contract Year		
Total Planned	Completed	In Progress	Total Planned	Completed	In Progress
18	6	12	18	6	12
Percent completed 33.3%		Variance 66.6%	Percent completed 33.3%		Variance 66.6%

TECHNICAL

By Presidential Decree #443 of October 26 the following structures were established under the President’s Administration: the Office of the President, Secretariat and the Central Agency for Development, Investments and Innovations, which makes up the new KR President’s Institute. A Presidential Council and Development Council were also created as advisory bodies, along with new positions of State Adviser to the KR President on Defense, Security and Law Enforcement Issues and State Minister of the Interior.

The KR President’s Institute represents a system of coordinating bodies with clearly defined competencies, focused on effective implementation of the President’s authority, and functioning as a unified decision making center. The Presidential Council will render opinions on all strategic decisions by the President and on external and internal policy issues.

The Office of the President carries out organizational and administrative support for the President’s activities. The Secretariat provides information, expert, and analytical support for the President’s activities, and serves as an intermediary between the President and interest groups.

The Central Agency for Development, Investments and Innovations (CADII) is enabled with all necessary functions and authority to perform its set of objectives, focused around economic and budgetary matters, including:

- coordination of all government bodies and organization implementing economic policy, national programs and projects;
- formation of KR economic restructuring strategy;
- establishment and promotion of a favorable business and investment environment;
- research of HR, Technological and Mineral capacities of Kyrgyz oblasts; and
- general development coordination and preparation of budgets.

Mr. Maksim Bakiev was appointed as Head of CADII by the President’s Decree #479 of October 29. CADII serves to concentrate government resources with the intent to effectively manage them, and as one of its first tasks will perform a country resource assessment and investment projects analysis.

Going forward it will serve as the unified center of coordination and preparation for development programs, inclusive of regional development, with regard to the investment climate. CADII will, therefore, be a key partner and gatekeeper for BEI's reform efforts during 2009-2010.

The main instrument of managing government resources will be the KR Development Fund, which is established as a closed joint stock company with CADII as the sole shareholder, and intended to be a special-purpose financial and credit institution for saving and multiplying state assets. Corporate governance is provided by four bodies: the high, supervisory, executive and control councils. State-owned enterprise shares were transferred to the trust management of the fund, which is directed to carry out shared and debt financing of priority economic sectors based on corporate principles, but may not finance the Government, state bodies, local authorities, or projects by individuals. The list of projects to be financed by the Development Fund will be directed by CADII, and the fund will assign managerial personnel for state-owned enterprises. Corresponding changes as needed for this structure and set of powers were incorporated into the KR Law #292 "On the Development Fund of the Kyrgyz Republic" of November 5, 2009, which also set the Board of Directors to include the Head of CADII as Chairman, the Prime Minister, and other ministers. Igor Chudinov, the former Prime Minister and close partner of BEI, was appointed as Chairman of the Management Board of the KR Development Fund.

The new Government structure is designed to streamline management processes and eliminating overlapping procedures. Functions of policy, oversight and economic activity are disaggregated, with policy assigned to ministries, oversight to service departments, and economic activity to state enterprises. Ministries and agencies lose their registration functions, which are transferred to the State Registration Service along with those of the State Agency for Registering Rights on Immovable Property (Gosregistr). The State Registration Service thereby becomes the unified information database of the country. The Office of Government is re-ordered based on principles of function rather than sector. The new structure of Parliament, approved during their November 6 plenary meeting, reduces the number of committees from 12 to 9.

Because of these public administration reforms, the KR President's Institute and Government will reduce personnel by 40%, estimated to save over 500 million Kyrgyz som per year (about \$11.3 million USD). The Office of Parliament is expected shed 25% its employees, or about 200 persons.

Altogether, the new administration system is focused on improving the quality of decision-making, reduce extensive interference in business by government, and ensure effective public private dialogue. The next stage of structural reforms will concentrate on streamlining public administration structures, the territorial authorities and their administrative boundaries.

The new Government and its structure takes into partial consideration BEI proposals prepared during 2008 by expert STTA Mr. Christian Filipov, at the request of former Prime Minister Chudinov, which included several alternate structures for the KR Government. The main principles in BEI's proposals were to differentiate the activities of ministries and agencies by their functions (policy, regulation and oversight), and to switch from a sectoral to functional approach. The working group reviewed BEI alternate proposals and partially included them into the final version of Government changes, in the form of the elimination of overlapping procedures between the President's Administration and the Office of Government, changes to the functions of 9 ministries and 3 state committees, and reorganization of several ministries into agencies.

As BEI's work plan intersects the activities of the new CADII organization, the Project began immediately to build communications with CADII as its main strategic partner. Initial working meetings between BEI and CADII were held in November 2009, and its key personnel expressed their interest in close partnership. BEI has since:

- prepared a Note on Issues for keeping the policy sequence in state regulation of entrepreneurial activity; and
- reached agreement to concentrate coordination of efforts to streamline the licensing and permitting system via an Interagency Commission under the guidance of the CADII Deputy Head, however CADII has postponed this activity until March at the earliest.

WORLD BANK DOING BUSINESS ACTIVITY

National Activities

- Following publication of the World Bank Doing Business Report 2010, the expert group on DB reforms began preparation for 3rd-phase reforms, the planning of which continued with BEI assistance during the reporting period. The EG submitted its draft plan in November, with the goal of maintain the KR position of 41st through continued work on all 10 indicators, with priority toward trade, taxation, and closing a business. The full Action Plan is expected to be adopted by February 2010. – **KR 01**
- Beginning in October, negotiations resumed between the GoKR and World Bank specialists, with BEI facilitation, on data corrections for Starting a Business, Registering Property, Dealing with Construction Permits, Protecting Investors, and Getting Credit. The Doing Business Reform Team in Washington has requested an official letter asking for support from the new KR Government, in accordance with their rules. Due to the recent changes in the Government administration, this letter is expected to be sent during the next quarter after consultation with CADII, and on receipt the WB will provide methodological support for 2010-2011. – **KR 01**
- During October to December BEI, at the request of the GoKR and USAID, provided consulting support to analyze the Global Competitiveness Index (GCI) published by the World Economic Forum. BEI provided possible conceptual approaches and key areas for reform that may lead to a gradual improvement in the GCI for KR, with priorities in reform of state power, basic infrastructure, primary education, health and innovation development, plus those areas included in the WBDB report, which is incorporated into the GCI. Based on this analysis BEI assisted the Ministry of Economic Management to develop a draft plan of organizational measures and priority actions to improve the GCI, which is expected to be adopted by the Government in January 2010. – **KR 01**
- Parliament approved and sent to the President the Law "On the Security of Buildings and Structures" on December 10, 2009, which was developed by the construction working group with BEI assistance. BEI also reviewed and commented on a number of additional working group draft laws concerning the construction sector, including the draft City Planning Code, and the draft technical regulation laws "On Fire" and "On the Safety of Construction Materials sent to the Gosstroï, MED and Ministry of Emergency Situations." These draft laws make various changes to procedural issues within construction permitting and streamline the building acceptance commissions required prior to structure use. They have all been submitted to their respective Parliament committees in preparation for full review and adoption during January and February 2010. – **KR 02**
- In November 2009 BEI STTA Paul Myers studied the possibility of introducing international construction code standards to Kyrgyzstan. On December 7 and 8 Mr. Myers presented

recommendations to state bodies and construction companies on the implementation of best international practice in construction codes, adapted to Kyrgyzstan. The recommendations:

- include introduction of international construction norms,
- call for the use of the Performance Code of the ICC as a required document, but
- use the remaining ICC as standards for KR code development.

These recommendations are under consideration by the State Building Committee, MED and the Government. – **KR 02**

- During the past period the Interagency Commission on Entrepreneur Social Insurance Tariff Rate Improvement, with BEI participation, completed development of draft amendments to social insurance legislation designed to harmonize them with the Tax Code and other laws, and to reduce social tax accounting burdens on entrepreneurs. The draft amendments have been forwarded for consideration by CADII and the Government, expected to complete by February 2010. – **KR 03**
- In accordance with Presidential Decree #425 of October 26, 2009, the State Tax Service and the Social Fund established a commission including BEI and the ADB project to develop a plan for the phased transfer of functions from the Social Fund to the Tax Service. Beginning January 1, 2010, in accordance with this plan and previous amendments to tax and social insurance legislation, the Tax Service assumes administration for:
 - individual entrepreneurs paying social insurance taxes on the basis of voluntary tax patents,
 - farmers and peasant farms paying social insurance taxes on the basis of land taxes, and
 - all inspections of social insurance taxpayers.

The Tax Service will assume administration in July, 2010, for the remaining categories of social insurance taxpayers. This change is expected to reduce the time and cost (filing fees) for paying social insurance by an estimated 30% for all payers administered by the Tax Service, streamline inspections activities, and eliminate duplicative functions between the two state bodies. – **KR03**

- On December 7 the Government approved draft amendments to the Tax Code including significant relief from real-estate taxes. This followed a November 24 presentation by BEI and the State Tax Service, along with the EREC and IFC/BEE Projects, of the amendments to Parliament deputies and representatives of ministries, state departments, the business sector, and media. The draft law was introduced to Parliament for consideration during January 2010. – **KR 03**

Sub-National Activities

- During October BEI and GTZ organized a joint round table in Jalal-Abad for 42 participants from local government representatives and departments of architecture on the new technical regulation of "One Stop Shops" and the issuance construction permits. A follow-up, comprehensive training seminar on the one-stop-shop implementation for construction permits was held in Bishkek on October 15 for 70 participants from architectural, engineering and technical services, fire inspection, sanitary inspection, and environmental protection state service departments, and the business community. – **KR 02**
- During the reporting period, with the support of the IFC/BEE, BEI and EREC Projects, the State Tax Service conducted a series of explanatory seminars on the 2009 amendments to the Tax Code and

the draft amendments to the real-estate tax. These seminars were held in Cholpon-Ata, Osh, Jalal-Abad and Bishkek for 593 employees of the Tax Service territorial bodies and representatives from local authorities and the business community. – **KR 03**

NON- WORLD BANK DOING BUSINESS ACTIVITY

National Activity

- During a joint meeting of CADII, Parliament deputies and ministerial representatives, an expert group was assigned to amend the concept of Law #254 “On legalizing property, undeclared tax and customs obligations” of July 27, 2009, and focus instead on legalizing the property of individuals prior to introducing the mandatory declaration in 2010. BEI was requested to provide support to the expert group preparing a new draft of this Law.
- Due to the change in the Government and modifications to its structure during this period, the draft law on introducing amendments to the Law of the Kyrgyz Republic “On Inspections” must be re-agreed by all ministries and agencies before it may be submitted to the Government. This draft law was designed by BEI in April 2009 and provides for implementing risk criteria and the reduction of inspection lengths from 30 to 15 days for large and medium businesses and down to 5 days for small businesses. In addition, the draft law provides for registration of inspections through the Prosecutor’s Office. After second approval the draft law will be forwarded for consideration by the Office of KR Government and with agreement from CADII. This delays work plan activities KR 05.1. – **KR05**
- Adoption of a risk assessment system by the State Tax Service is guided by an ADB project (with assistance from USAID BEI and EREC Projects), and pursuant to the action plan approved in February 2009 between the projects, the ADB was scheduled to design a demo-version of the program by November and to prepare guidelines for the program with assistance from BEI. This action plan activity, and BEI’s work plan activity KR 05.2, is delayed due to the ADB lacking an expert for this activity. – **KR 05**
- The Ministry of Justice established a State Roster of KR Normative Legal Acts via Government Decree #743 “On the Order of the State Register of NLAs” of December 8, 2009. Normative legal acts not included in the roster were automatically repealed under the guillotine method and are no longer effective. BEI assisted in creation of State Roster and development of the guillotine application in KR through the Law “On Normative Legal Acts” passed earlier in the year. – **KR 06**
- KR Government Resolution #589 of October 12 approved a 3-day Qualification Upgrade Course on RIA of normative legal acts for mid-level staff from ministries, agencies, local governments and local self-governing bodies. BEI assisted the President’s Management Academy to conducting courses from October 15-18 in Osh and November 18-20 in Bishkek for a total of 156 participants. – **KR 06**

Sub-National Activity

- In November BEI facilitated a Memorandum of Cooperation between the Administration of Jalal-abad City and the business community as represented by the local foundation “Public Foundation”, regarding enterprise development and support issues. The Public Foundation is an agent of the

Public Expert Assessment Council in Jalalabad, which enables the foundation to serve as a dialogue platform and receive administrative support from the city to resolve issues related to regulation and SMEs. The first meetings under the memorandum are scheduled for January or February 2010.

- On November 26 the Advisory Council under the Osh Prosecutor’s General Office (ACPGO) held its first scheduled meeting with participation from BEI, the Government of Osh Region, officers of Prosecutor’s Office from Osh, Jalal-Abad, and Batken Oblasts, representatives from local self-governing bodies and 20 private companies and business unions. Participants were introduced to the ACPGO and discussed issues related to business inspections by controlling bodies as identified by previous BEI focus groups. Entrepreneurs complained that inspecting bodies impose high sanctions and do not comply with Para. 2, Article 11 of KR Law “On Manner of Conducting Inspections of Businesses”, to which the PGO promised to investigate and take appropriate steps. – **KR 05**

UPCOMING EVENTS

- BEI is planning a series of Bishkek round-tables on problems in RIA for ministries, departments, and business associations, in January
- The next meeting of the President’s Investment Council, with BEI participation, will be held during the next period (date not yet issued)

REPUBLIC OF TAJIKISTAN

GENERAL

During November, the Chairman of the State Committee on Investments and State Property Management (SCISPM) Mr. Hamraliev was reassigned as Minister of Economic Development and Trade and former Ambassador of Tajikistan in Japan Mr. Saidov became Chairman of the SCISPM. BEI is closely working with both government bodies, and does not expect the changes to impact work schedules.

On December 8 the President held the next session of his Consultative Council on Improving the Investment Climate, at which nine ministries and agencies reported their progress in implementing the “200 Days of Reform” Program. According to the SCISPM, which is coordinating the “200 Days of Reform” Program, only 25% of the plan is complete and most legal and normative acts are awaiting adoption. For example 28 NLAs should be harmonized with the new law to implement business registration using streamlined “one-stop-shops”, but none of them were adopted by the date of the Council meeting. In response the President gave clear orders to all ministries to speed up the process and complete all tasks by the end of 2009. As all tasks were not completed by the close of December, the SCISPM is preparing a revised action plan and a general review of the “200 Days of Reform” Program will be arranged during a Governmental session in January 2010.

Work Plan Tasks Oct. 2009 – Dec. 2010 Quarter			Work Plan Tasks Oct. 2009 – Sept. 2010 Contract Year		
Total Planned	Completed	In Progress	Total Planned	Completed	In Progress
23	14	9	23	14	9

Percent completed 60.9%	Variance 39.1%	Percent completed 60.9%	Variance 39.1%
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TECHNICAL

- From October 12 to October 16, 2009 the World Bank Doing Business team visited RT, including Mrs. Stefka Slavova, Mrs. Cemile Hacibeyoglu and Mr. Andrea Dallolio, to meet with counterparts and BEI and facilitate the start of a joint, 2-3 year World Bank/DFID project to advance Tajikistan's development in the indicators of Starting a Business, Dealing with Construction Permits, Registering Property, Getting Credit and Trading Across Borders. This project is due to begin by February 2010, and is designed to continue WBDB work initiated under BEI.
- BEI assisted the SCISPM to prepare an official letter to the WB Doing Business team regarding the September WBDB 2010 Report results for RT. The letter highlights Tajik improvements that were not considered and points in the report needing correction relating to indicators of Starting a Business, Protecting Investors, Dealing with Construction Permits and Closing a Business. This official letter will be submitted to the WB Doing Business team in January 2010.

WORLD BANK DOING BUSINESS ACTIVITY

National Activities

- On December 2 the lower chamber of Parliament approved the draft law "Amendments to Law of RT 'On Joint Stock companies'" and submitted it for Upper Chamber consideration, with adoption and Presidential signing expected by February 2010. The draft law was developed with BEI assistance to further improve the law "On Joint Stock Companies" regarding corporate governance and the rights of minority shareholders. The draft law will require disclosure in quarterly and annual reports of all important facts concerning the nature and extent of interests shown in a transaction, and joint-stock companies are obliged to provide shareholders with access to company documents in case a manager has an interest in a transaction. – **TJ 01**
- BEI and the IFC Corporate Governance Project jointly developed an article on changes to the law "On Joint Stock Companies", which was published on October 22, 2009, in the *Business and Politics* newspaper. A second BEI newsletter on the amendments was disseminated through the BEI information network to an estimated over 14,000 end-users. – **TJ 01**
- During the past period BEI and IFC assisted in developing amendments to the Government Regulation "On Regulation of Licensing of Separate Types of Activities", which was submitted to the Government and is expected to be adopted in January 2010. This amended regulation will, as part of the "200 Days of Reform" Program, amends licensing legislation regulating credit bureaus to ease their creation. The creation of private credit bureaus is expected to improve RT's Getting Credit indicator ranking to place within the top 100 countries. – **TJ 01**
- During October-December 2009 BEI assisted the Agency on Construction and Architecture and SCISPM to promote construction reforms and develop and advocate for several legal and normative acts, which will simplify the procedures of obtaining construction permits. Those either adopted or nearing adoption include:

- Government Regulation #531 “On the connection rules to engineering networks and use of public services”, approved by the Government on October 1, 2009;
- Draft Law of RT “On Amendments to the Law of RT ‘On Ecological Expertise’”, approved by Parliament Lower Chamber on December 2 2009; and
- Draft Law of RT “On Amendments to the Administrative Code of RT”, approved by Parliament Lower Chamber on December 2 2009.

BEI also assisted development of further construction-related legal and normative acts under the consideration by the Government, including:

- Draft Law “On Amendments to the Law of RT ‘On Atmosphere Air Protection’”, revising construction dust provisions;
- Draft Government Regulation “On cancelling Government Regulation ‘On use of electric and thermal energy’”;
- Draft Government Regulation “On amendments to the Government Regulation ‘On Rules of parceling of lands for physical and legal entities’”;
- Draft Law “On Amendments to the Land Code of RT” relating to the construction process; and
- Draft Government Regulation “On amendments to the following Government regulations:
 - ‘On preparation, registration, transfer, replacement and about cancellation of the Certificate of the land usage rights and certificate of the land share’,
 - ‘On preparation, registration and transfer of the sanitary and epidemiologic conclusion’, and
 - ‘On the state fire inspection in RT’”, each with streamlining changes to areas governing aspects of construction permitting and construction activity.

The changes in these documents, when adopted, are expected to improve the RT’s WBDB Dealing with Construction Permits indicator by reducing the number of procedures from 32 to 24, time from 250 to 153 days, and cost from TJS 25,680 to TJS 9,502, saving 97 days and TJS 16,178 from the process as measured by the WB, in addition to other economic impacts. – **TJ 02**

- During the past period BEI, in collaboration with the SCISPM, Tax Committee, WB, SOFRECO and private sector partners, developed a plan and analysis for improving RT’s Paying Taxes indicator, and submitted to Government for consideration, which has asked for an update by the SCISPM and is expected to approve the working group’s final version by February 2010. BEI’s recommendations in this plan and analysis include reducing the number of tax filings, tax payments, and tax rates for small and medium enterprises, with concurrent efficiency improvements to tax administration. – **TJ 03**
- During the past period BEI assisted the Tax Committee and the working group on business registration to developed draft amendments to 28 implementing NLAs needed to be harmonized with the new Law “On State Registration of Legal Entities and Individual Entrepreneurs” of July 1, 2009, that established streamlined, one-stop-shop business registration within tax authority offices. All of these NLAs have been submitted to the MoJ and are in various stages of Government adoption, expected during early next period according to the President’s order for an accelerated schedule. – **TJ 04**
- During the past period BEI began monitoring, in collaboration with the SCISPM and Trustees Association, of implementation of the amended Law “On insolvency (bankruptcy)” of May 19, 2009. BEI is developing an analysis of data obtained from the High Economic Courts and Trustees

Association on bankruptcy procedure effectiveness, and will submit a final version to the SCISPM in January 2010. – **TJ 04**

- BEI is planning a media awareness campaign on the recent changes to bankruptcy procedures, in collaboration with the GTZ/SME Development Project and Trustees Association, however GTZ will only begin financing in January 2010, and the media campaign has been postponed until that time. This delays work plan activity TJ 04.3.2. – **TJ 04**

Sub-National Activities

- On October 21 BEI organized a seminar in Kurgan-Tube to explain Government Regulation “On order of passing through administrative procedures dealing with implementation of construction activity in RT.” The seminar was supported by the Agency on Construction and Architecture and the Association of Builders of Tajikistan, and included materials developed by BEI for participants detailing changes and explanations. Similar seminars are planned in Khujand and Khorog with the support of the GTZ/SME Development Project in January 2010, and all are organized as part of “200 Days of Reform” Program implementation. – **TJ 01**
- During October and November BEI conducted a series of regional seminars to increase public knowledge of new business registration processes. These seminars were held in Dushanbe, Khujand, Tursunzade, Istaravshan, Isfara, Kulyab, Kurgantube and Khorog for more than 423 participants from public and private sectors, and were conducted with the support of the President’s Office, Tax Committee, National Association of Small and Medium Business, and the European Commission Project on OSS Introduction for Business Registration. During the seminars BEI provided both a manual on business registration and plain language guide developed by the project. – **TJ 04**

NON- WORLD BANK DOING BUSINESS ACTIVITY

National Activities

- On November 18 BEI and the SCISPM submitted to the Government an analysis with recommendations and a draft package of amendments to improve investment legislation and the Law “On Investments.” The draft amendments introduce investment contracts for use with foreign investors, which will then be the basis for obtaining licenses, permits, tax privileges and other investment benefits. The Government is expected to submit the drafts to Parliament for adoption during March. – **TJ 01**
- During the past period the Government formed the working group on permitting documents of government structures, supported by BEI and the IFC, to identify and exclude unnecessary and unjustified permits from different government structures. Though the working group is active, the ministries and agencies have been slow to submit permits for review, and the working group requested the Government prolong this activity until June 2010. This will delay completion of work plan activity TJ 05.1.3., originally scheduled for February 2010. – **TJ 05**
- Over the past period BEI assisted the SCISPM to review and developing justifications for eliminating 11 types of licensed activities from licensing legislation. These notably include unnecessary licenses for providing evaluation and audit services, tourism, patent attorneys, and production of audio and

visual products, among other. The SCISPM is finalizing recommendations and will submit to the Government by January 2010. – **TJ 05**

- During the past period the SEZ working group developed in close collaboration with the BEI and RTLC Projects a draft Law “On Free Economic Zones in the Republic of Tajikistan”. This draft law includes expanded tax and customs privileges for SEZ participants, simplified processes for registration, permitting, and reviewing investment plans, and provides for creation of public councils observing SEZ transparency. The draft law has been reviewed initially by the Government, and the working group is expected to update and finalize the law and resubmit by January 2010. – **TJ 06**
- BEI, in collaboration OSCE experts, developed a “Plan of Initial Measurements to Improving SEZ ‘Sughd’ activities”, which will be finalized by January 2010 and approved by the MEDT. This internal administrative plan includes initial steps for full SEZ operations, such as registration of SEZ subjects. During December BEI and the OSCE conducted a series of educational seminars for the SEZ “Sughd” administration on issues such as: strategic planning and management, investment projects development and review, and specific management issues in SEZ’s. – **TJ 06**

Sub-National Activities

- During the BEI-facilitated sessions of the Consultative Council of Business Associations and Public Unions with the Department of Investments and State Property Management of Sughd Oblast the issue of improving export quality certificates for canned-goods producers was raised as part of “200 Days” campaign. Unlike in previous attempts the Center for Standardization, Certification, Metrology and Trade Inspection of Sughd Oblast responded positively to BEI’s analysis, coordinated with the RTLC Project, and in official letter #1/589 of December 3, 2009, lengthened the time-period of validity for export quality certificates from 3 months to 1 year. This change will enable the 12 canned-goods exporters in Sughd Oblast to compete in foreign markets and save them an estimated over \$13.2 million USD per year. – **TJ 01**

UPCOMING EVENTS

- A series of joint seminars on RT bankruptcy procedures are planned with the GTZ/SME Project during January 2010 for private sector and government bodies, including:
 - Khujand on January 8,
 - Khorog on January 18,
 - Kulyab on January 20,
 - Kurgan-Tube on January 22, and
 - Dushanbe on January 25
- During January 2010 BEI and the GTZ/SME Project are planning a series of seminars in Khujand and Korog for construction companies and the Association of Builders of Tajikistan to explain recent construction industry reforms

WORK PLAN PROGRESS SUMMARY

	Responsibility	Resources				2009		2010					Status					
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep
REPUBLIC OF KAZAKHSTAN																		
KZ 01: Implementation and Monitoring for WB "Starting Business" Reforms																		
1 Monitor and assist in implementation of regional changes to the Law on State Registration of Legal Entities, according to Law #54-IV of 2009																		
1 With partners, monitor implementation of Law #54-IV and develop a resulting report with roadmaps of process for registering legal entities in practice	PSP, MoJ																	X
2 Present monitoring report and recommendations to a MoJ Seminar for PSC directors, akimat chiefs, and DoJ registering department heads	BEI, MoJ																	X
3 Inform media and business community of monitoring results and recommendations	BEI, MoJ			X														X
4 With PSPs, develop a "Guide to Starting Your Business in Kazakhstan" including updated procedures, and distribute	BEI, PSP			X														O
2 Further improve and implement legislation governing registration of a legal entity																		
1 Draft legal amendment and NLA package is adopted by Parliament, and President	Gov, Parl, Pres																	D
2 Assist MoJ to develop a package of implementing NLAs and new state standards and regulations in accordance with amended law	BEI, MoJ																	D
3 Facilitate Government adoption of revised, implementing NLAs as needed	BEI																	O
4 Inform WB about the changes and respond as needed to WB request and questions	BEI																	O
5 Inform media and business community of reforms in starting a business through roundtables and publications	BEI																	O
3 As requested by GoK, facilitate computerized course of study for PSC employees																		
1 If GoK requests, arrange a conference with participation of PSC directors and services provider to present draft course and identify pilot PSCs	BEI, MoJ			X														D
2 If GoK requests, test course of study in pilot PSCs and develop recommendations for revision based on feedback	BEI, MoJ																	D

	Responsibility	Resources				2009			2010					Status						
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep		
<p>3 If GoK requests, finalize course of study based on pilot, MoJ feedback, and submit to MoJ for full roll-out</p> <p>4 Monitor implementation of further changes to legislation and NLAs for registration of a legal entity</p> <p>1 Prepare joint implementation monitoring plan with MoJ and PSPs and educate PSP participants as needed</p> <p>2 Coach PSPs and develop monitoring survey</p> <p>3 Conduct monitoring of changes to legislation, update process roadmap, and report on the registering legal entities procedure according to practice</p> <p>4 Present results of monitoring to Government and public at round-table</p>	C																		D	
KZ 02: Improve Procedures for Construction Permitting and Monitor Implementation																				
<p>1 Further reform construction permitting legislation influencing WB DWL</p> <p>1 Assist the Construction Agency to develop and implement optimized NLA for amendments to the law "On architectural and Building Activity" (# 242-II signed July 16, 2001) and "On licensing" (#214-III signed January 11, 2007)</p> <p>2 Government reviews and approves amendments and changes to NLA on construction</p> <p>3 Monitor and present changes to WBDB DwCP process by WB in DB 2010 (2009 data) to the GOK</p> <p>4 Develop new process map on construction permits based on amendments and changes to laws and regulations and disseminate</p> <p>5 Inform WB and DB respondents about changes</p> <p>6 Respond as needed to WB requests and questions to clarify issue for future DB process assessment</p> <p>7 Inform the business community, media about changes</p> <p>2 Facilitate implementation at the local level of amendments and changes to the construction permitting system</p> <p>1 If requested along with PSP to support local authorities to develop local construction rules based on new national legislation</p> <p>2 With PSP develop new process map on construction permits based on new construction rules and disseminate</p> <p>3 Inform the local business community, media about changes</p>	BEI, Gov					P													X	
	Gov																			X
	BEI																			X
	BEI, Gov																			O
	BEI																			
	BEI, Gov																			
	BEI, PSP																	X		
	BEI, local Gov, PSP																			N
	BEI, PSP																			O
	BEI, PSP																	X		

	Responsibility	Resources				2009												2010												Status						
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep							
KZ 04: Monitor Improvements to Property Registration and PSC Processes																																				
1 Publicize reforms to the process for registering real estate rights and transactions																																				
1 Inform media and business community about WB DB rating results report	BEI				X																															X
2 Conduct info-campaign on property registration and recommended improvements according to developed plan for print, radio, TV	BEI, MoJ				X																															O
3 Assist PSP to develop, update and publish brochures on property registration in Kazakhstan	BEI, PSP				X																															O
2 Monitor implementation of changes to the process for Registration of Real Property																																				
1 Develop property registration monitoring plan and survey questionnaires, and prepare PSP participants as needed	BEI, PSP																																			X
2 Conduct private- and public-sector monitoring survey of reform implementation in at least 5 major cities	BEI, PSP				X																															
3 Monitor implementation of new procedures in registering departments of the Ministry of Justice in regional cities and PSCs	BEI, GoK																																			
4 Develop monitoring report with recommendations for further improvements and present to public and MoJ	BEI, PSP				X																															
5 Develop roadmap guide to the reformed procedure for registering real-estate and distribute through partners	PSP, BEI																																			
6 In cooperation with the MoJ, develop an action plan for implementing monitoring recommendations	BEI, MoJ																																			
7 Publish monitoring results and roadmap in mass media, websites of Ministries and business associations	BEI, MoJ				X																															
3 Monitor implementation of BEI recommendations for PSCs operations and support continued improvements to PSCs																																				
1 Develop joint PSC monitoring plan with the MoJ	BEI, MoJ																																			
2 With the MoJ, monitor PSC reform implementation in the cities of Almaty, Astana, Oskemen, Shymkent, and Uralsk	BEI, MoJ																																			
3 Prepare report and recommendations based on the results of monitoring	BEI, MoJ																																			
4 Present monitoring results and recommendations at a seminar for the MoJ and PSC directors	BEI, MoJ																																			
5 Present monitoring results and recommendations at regional round tables	BEI, MoJ				X																															

	Responsibility	Resources				2009			2010					Status				
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep
KZ 06: Implement the Amended Law on Private Entrepreneurship in its Part that Relates to Inspections																		
1 Support the Government of Kazakhstan's introduction of Risk Management Principles (RMP) into the process of inspections by state bodies and coordinate EREC and RTLC project assistance in parallel assistance																		
1 Prepare presentation on international experience with RMS for government regulation of entrepreneurship	BEI					P												X
2 With GoKZ, identify priority inspecting bodies grouped by technical commonality requiring assistance to develop their inspections planning based on RMP	BEI, MEBP					P												X
3 Facilitate Government conference and follow-on media communication on Risk Management Systems to encourage development and incorporation of RMP into the work practice of inspecting bodies and raise public knowledge of reform efforts	BEI, EDP					P												X
4 Facilitate the creation of working groups on the development and incorporation of RMP into the work of inspecting bodies	BEI, EREC, RTLC					P												X
5 As needed, advise selected ministerial inspecting body WGs on the development of criteria to be used to assess the risk level for entities and/or activities in their areas of competence	BEI, EDP, EREC, RTLC					P												X
6 Assist government bodies to group types of entities and/or activities into three major risk groups according to the risk type using developed risk level assessment criteria	BEI, EDP, EREC, RTLC					P												X
2 With EREC and RTLC projects, Implement RMP-based approach to inspections planning through the approval of NLAs																		
1 As needed, provide assistance to development of NLAs incorporating developed risk-level assessment criteria and implementing RMP in inspections bodies, and coordinate parallel assistance for RMS revision by EREC and RTLC	BEI, EREC, RTLC																	X
2 Assist the GoKZ in facilitating public discussions and consultations with the private sector and government stakeholders on draft NLAs	BEI, PSP																	X
3 Facilitate final revision of draft NLAs based on feedback, submission to MEBP for assessment	BEI, Gov																	X
4 Facilitate MEBP, Government approval of draft NLA implementing RMP in	BEI																	X

	Responsibility	Resources				2009			2010					Status				
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep
inspecting bodies																		
3 Assist government inspecting bodies to develop and introduce check-lists for the process of inspection																		
1 Prepare and present international experience regarding the use of check-lists in inspections	BEI					P											X	
2 Develop instructions on the elaboration of check-lists and a draft check-list model and present to government inspecting bodies	Gov, BEI					P											X	
3 As needed, assist inspecting bodies in developing their check-lists, and coordinate parallel assistance by EREC and RTALC	BEI, EREC, RTALC					P											X	
4 Facilitate as needed public discussion and review of inspecting body draft check-lists	BEI, MEBP																X	
5 As needed, assist the Entrepreneurship Development Department of the Ministry of Economy and Budget Planning, to review the check-lists developed by inspecting bodies, and inspecting bodies to revise and approve final versions based on feedback	BEI																X	
6 With GoKZ and PSP, organize media campaign to inform on results of RMP introduction and check-list development	BEI, Gov, PSP																	
4 Monitor implementation and strengthen private-sector knowledge of improvements following the Law on Private Entrepreneurship and other inspections regulations																		
1 In cooperation with MEBP and PSPs, develop inspections assessment surveys	BEI, MEBP, PSP																	
2 Conduct inspections monitoring survey, analyze the data and develop joint recommendations with the MEBP	BEI, MEBP, PSP																	
3 Present monitoring results and recommendations to the public and media	BEI, MEBP, PSP				X													
4 Facilitate the education of businesses on the application of the regulations on inspections through round tables, seminars, information campaigns, press conferences, and brochures	BEI, PSP																	
KZ 07: Improve Licensing and Permitting Systems																		
1 Implement Licensing Guillotine reforms																		
1 Facilitate as needed Government approval of the licensing Expert Group guillotine results	BEI																X	
2 Assist the Government to develop and adopt implementing regulations for	BEI, Gov																X	

	Responsibility	Resources				2009			2010			Status						
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar		Apr	May	Jun	Jul	Aug	Sep
community's issues with tax administration																		
3 Conduct ongoing media campaign to update public continuously on the process and results of work of the CC and the progress of implementation of provisions of the new version of the TC, including updated to the brochure on TC provisions	BEI, PSP				X	■	■	■	■	■								O
3 With EREC Project, ADB, and IFC, Introduce Risk Assessment Principles to the Activities of Tax Committee Bodies																		
1 Assist implementation of the "Action Plan to Introduce Mechanisms for Assessing Risks of Non-Payment of Taxes"	BEI, Gov, PSP					■	■	■	■	■	■							O
2 With EREC, ADB, and IFC, monitor implementation of the introduction of risk assessment principles and develop a report with recommendations for further improvements	BEI, EREC, ADB, IFC											■	■	■	■			
3 With EREC, ADB, and IFC, present monitoring report to the Government and Tax Committee	BEI, EREC, ADB, IFC															■	■	
4 Monitor compliance with, and enforcement of, provisions of the new version of the TC																		
1 Develop TC compliance monitoring plan and conduct monitoring	BEI, PSP, MEDT	X			X	■	■	■	■	■	■							O
2 Prepare a report on monitoring findings and submit it to Government	BEI, MEDT											■	■	■				
3 Inform media and public via round tables, press conferences, and articles on monitoring findings	BEI																	
4 If needed, draft normative legal acts of Government and President to address shortfalls in implementation of new TC and eliminating contradictions identified during TC implementation, and submit to Government	BEI																	
5 Facilitate as needed Government, Parliament, and Presidential approval of draft NLAs	BEI																	
KR 04: Improve Licensing and Permitting Systems																		
1 Continue optimization of the licensing and permitting system with the Law "On the optimization of the legal and regulatory framework governing business activities" (Law on NLAs)																		
1 Jointly with the Interagency Commission on Optimization, conduct the 3rd stage of NLA optimization	BEI, IC					■	■	■										O
2 Assist MEDT to prepare conclusions on compliance of submitted subordinate	BEI, MEDT																	O

	Responsibility	Resources				2009			2010					Status					
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep	
<p>NLAs to the Law "On the optimization of the regulatory framework of business regulation" and to develop compliant draft Government resolutions</p> <p>3 Assist MEDT to develop compliant draft Government resolutions on submitted subordinate NLAs</p> <p>4 Develop a list of other sub-normative legal acts to repeal or amend that are not represented in the executive branches or local government, with compliant justifications, and develop the compliant draft Government resolution</p> <p>5 Develop a compliant draft Government resolution on other sub-normative legal acts to repeal or amend that are not represented in the executive branches or local government</p> <p>6 Prepare MEDT and facilitate cooperation as needed to continue future stages of reforms beyond the close of USAID/BEI assistance</p> <p>2 Develop the Code on Licenses and Permits</p> <p>1 Develop the draft Code on Licenses and Permits, and submit to Government</p> <p>2 Facilitate as needed Government, Parliament, and Presidential adoption of the Code on Licenses and Permits</p> <p>3 Inform media</p> <p>3 Bring sectoral-specialized laws into compliance with the Code on Licenses and Permits</p> <p>1 Inventory sectoral-specialized legislation and review its compliance with the Code on Licenses and Permits, and develop and submit to Government a draft package of implementing amendments for the final version of the Code on Licenses and Permits</p> <p>2 Facilitate as needed Government, Parliament, and Presidential adoption of the implementing package for the Code on Licenses and Permits</p> <p>3 Prepare Government partners and facilitate cooperation as needed to continue future stages of reforms beyond the close of USAID/BEI assistance</p>	BEI, MEDT																	O	
	BEI, MEDT																11		O
	BEI, MEDT																11		O
	BEI																		O
	BEI, WG BEI, PSP					P													N
	BEI, PSP								X										
	BEI, WG																		O
	BEI, PSP																		12
	BEI																		
	KR 05: Implement New Procedures for Inspections of Businesses																		
<p>1 Improve legislation regulating the procedure for conducting inspections</p> <p>1 Facilitate as needed Parliament and Presidential adoption of amendments in appropriate normative legal acts</p> <p>2 Pilot Project 1: Streamlining of tax inspections</p>	BEI																		N

	Responsibility	Resources				2009			2010						Status			
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		Jul	Aug	Sep
1 Assist in the development and implementation of risk assessment procedures in the SCTC	BEI, SCTC					P												N
2 Present study findings to regional administrations and public	BEI, PSP				X	P												N
3 Pilot Project II: Streamlining of sanitary inspections																		
1 Collect and analyze statistical data regarding sanitary inspections to enable separation of inspection objects into categories of risks, coordinate with USAID health projects/specialists where appropriate	BEI, IFC	X																D
2 Develop draft resolution on the specification of sanitary inspections for objects with high, medium and low risks, and submit to Government, coordinate with USAID health projects/specialists where appropriate	BEI, IFC, Gov	X																
3 Study sanitary requirements in legislation and assist DSSEO in the preparation of its inspection checklists, coordinate with USAID health projects/specialists where appropriate	BEI, IFC, Gov																	
4 Reconcile checklists for conducting sanitary inspections with MEDT, and submit to Government	BEI, IFC																	
5 Facilitate as needed Government adoption and DSSEO implementation of revised risk-management system in sanitary inspections	BEI																	
6 Develop and submit to DSSEO and MEDT an initial lessons-learned and monitoring report on streamlining of sanitary inspections, coordinate with USAID health projects/specialists where appropriate	BEI				X													
4 Replicate experience of pilot projects in other State Controlling Bodies																		
1 With PSP's, disseminate training materials and brochures dedicated to inspections among and via other state controlling bodies and business associations	BEI	X	X			P												N
KR 06: Improve the Legal Drafting Process and Legal Hierarchy																		
1 Bring to compliance subordinate regulatory acts with the new Law on NLAs																		
1 Prepare amendments to the Order of Procedure (Reglament) of Government and submit to Government	BEI																	O
2 Prepare amendments to the KR Law on "Parliament Order of Procedure" and submit for Parliament approval	BEI																	O
3 Facilitate as needed Government and Parliament approval of new Order of Procedure (Reglament) of Government and Parliament	BEI																	

	Responsibility	Resources				2009			2010					Status						
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep		
<p>4 Inform the media and the business community</p> <p>2 Introduce RIA (Regulatory Impact Analysis) into activities of state bodies</p> <p>1 Under Interagency Commission on Optimization, develop a new edition of the methodology for conducting RIA, incorporating lessons learned, facilitate Government approval of new RIA principles, and disseminate completed documents via Government, BEI, Investment Council, and business associations' web-sites</p> <p>2 Promote use of RIA in practice of business associations as stakeholders in the legal drafting process via workshops and consultation to BA</p> <p>3 Arrange public-private dialog on the improving of the drafting and adoption of NLAs</p> <p>1 Arrange, and participate in, national and regional forums on the improvement of procedures for drafting and adopting NLA's</p> <p>4 Jointly with MoJ create a state NLA register</p> <p>1 Develop regulations on the State Register of KR NLAs, and submit to Government</p> <p>2 Facilitate as needed Government adoption of the regulation on the State Register of NLAs</p> <p>3 Assist in formation of the State Register of KR NLAs</p> <p>5 With PSPs, introduce RIA as a required procedure according to the Law on NLAs via a new, public-private National Council on Business Communities and State Structures under the President</p> <p>1 Facilitate selection of a leading Business Association to champion the National Council public-private dialog platform</p> <p>2 Assist PSP in the development of the meetings agendas of the National Council</p> <p>3 Consultant on the development and adoption of NLAs for the purpose of compliance with RIA procedures and the Law on NLA</p> <p>6 Provide education on RIA jointly with Academy of Management under the President of Kyrgyzstan</p> <p>1 Develop syllabus and program definition for, and facilitate Government certification of, the RIA academic program</p>	BEI				X															
	BEI, Gov, WB																			
	BEI																			
	BEI																			O
	WG, BEI, MoJ						P													X
	BEI																			X
	BEI						P													X
	BEI																			N
	BEI						P													
	BEI																			
	BEI																			
	BEI, AoM																			

	Responsibility	Resources				2009			2010					Status				
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep
<p>2 Based on best international practice, develop specific teaching methods for the RIA training programs</p> <p>3 Facilitate development of lectures and practical courses on RIA as an academic course of study</p>	BEI, AoM BEI																	
REPUBLIC OF TAJIKISTAN																		
TJ 01: Facilitate Implementation of Investor Protection Reforms																		
1 Support PSP and SCISPM implementation and monitoring of "200 Days of Reforms" program																		
1 With properly prepared PSPs, conduct monitoring of 200 Days of Reforms program implementation and develop summary report	BEI, PSP																	N
2 Present monitoring summary report to SCISPM	BEI																	N
3 Formalize media campaign plans with PSP and SCISPM to inform private sector about results of 200 Days of Reform program	BEI, PSP, SCISPM			X														O
4 Support SCISPM and PSP in conducting media campaign	BEI, PSP, SCISPM																	O
5 Inform WBDB team regarding changes	BEI																	
6 Monitor and evaluate effectiveness of media campaign	BEI, PSP, SCISPM			X														
2 Facilitate implementation of other various reforms given in "200 Days of Reforms" program																		
1 Support the working group on reforming the permitting system in Tajikistan created by SCISPM with the IFC	BEI, WG, SCISPM					P												N
2 Support the working group on implementing reforms to the Starting a Business indicator called for by the "200 Days of Reforms" campaign (further details in section TJ04)	BEI, WG, SCISPM					P												X
3 Support the working group on implementing reforms to the Getting Credit indicator called for by the "200 Days of Reforms" campaign	BEI, WG, SCISPM					P												X
4 Inform the media and WBDB team on the results of the WG activities	BEI																	
3 Improve legislation regulating investor activities																		
1 Inventory legislation regulating investor activities	BEI, SCISPM					P												X
2 Develop and present to SCISPM an analysis on improving the Law "On Investments"	BEI, EG,					P												X
3 Working group under the SCISPM reviews and approves analysis with	SCISPM																	X

	Responsibility	Resources				2009			2010			Status						
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar		Apr	May	Jun	Jul	Aug	Sep
7 Inform through media	BEI, PSP				X													
TJ 03: Reduce Time and Cost Required to Pay Taxes																		
I Improve tax legislation to reduce tax burden																		
1 Based on previously developed analysis, develop draft Law of RT "On amendments to Tax Code of RT", and submit to SCISPM	WG					P												Z
2 Based on received feedback update Draft and submit to Government for consideration	WG																	Z
3 Facilitate as needed Government, Parliament, and Presidential approval of draft amendments to Tax Code	BEI																	O
4 Inform WBDB team and media about changes	BEI				X													
5 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI																	
TJ 04: Reduce Cost and Time Required to Register or Close a Business																		
I Conclude implementation of amendments in accordance with the Law "On State registration of legal entities and individual entrepreneurs"																		
1 Develop draft packages of amended implementing NLAs and submit to Government	BEI, WG, TC					P												X
2 Facilitate as needed Government, Parliament, and Presidential approval of package of drafts	Gov																	O
3 Conduct an inventory review of ministry and agency internal NLAs to identify those requiring harmonization with adopted amendments, and submit to Government	BEI, WG																	
4 Facilitate harmonization of appropriate ministerial and agency internal NLAs in accordance with adopted amendments	BEI, WG, Gov																	
2 Monitor implementation of the Law "On State registration of legal entities and individual entrepreneurs"																		
1 Conduct educational seminars, and other high-impact information promotion activities, in the regions and introduce the private sector to the reforms	BEI, SCISPM, PSP																	X
2 Develop and distribute among registration points in RT wall posters with all necessary information with regard to registration	BEI, PSP, SCISPM																	
3 Conduct monitoring of the implementation of the Law in registration bodies and draft report on findings with recommendations for improvements, submit to SCISPM	BEI, PSP																	

	Responsibility	Resources				2009			2010					Status					
		RTA (IG)	RTA (OM)	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May		Jun	Jul	Aug	Sep	
<p>the Department on Investments and State Property Management of Sughd Region</p> <p>2 Develop the Regional Business Agenda</p> <p>1 Organize focus groups in selected geographic areas and identify existing obstacles in business development</p> <p>2 Conduct surveys on existing data, collect and gather new information from local authorities, international organizations and private sector and coordinate joint activities with other organizations involved in Sughd, such as the OSCE and other USAID and CIDA projects as appropriate</p> <p>3 Analyze collected information and draft Regional Business Agenda</p> <p>4 Present draft Regional Business Agenda to Consultative Council of Business Associations, Public organizations and Department on Investments and State Property Management of Sughd region, and update based on feedback</p> <p>5 Submit draft Regional Business Agenda to the Expert Council on Economic Development under the Chairman of Sughd region, which approves Agenda</p> <p>3 Prepare PSP for implementation monitoring of the Regional Business Agenda</p> <p>1 Distribute approved Regional Business Agenda among private sector partners and appropriate local authorities by districts</p> <p>2 Conduct a media and information distribution campaign on the Agenda</p> <p>3 Facilitate development of a PSP implementation-monitoring campaign covering the period of the Agenda</p>																			
	WG																		
	WG																		
	BEI, WG																		
	WG																		
	EC																		
	BEI, PSP																		
	BEI, PSP																		
	BEI, PSP																		

BEI 2009 – 2010 WORK PLAN TABLE OF ABBREVIATIONS

Within the BEI Work Plan abbreviations are used extensively to identify actors within the listed activities. The “Resource” column identifies the initials of BEI’s long-term expert Regional Technical Advisors: Ed Beaman (EB), Olga Moreva (OM), and Krassen Stanchev (KS). The “resp” (responsibility) column identifies the primary actors required to fulfill each activity (BEI, Government, specific ministry or agency, other counterpart, local consultant / expert / subcontractor, and etc.). The STTA column identifies use of international experts (short term).

Common abbreviations are:

X – Completed activity (Status)

O – Ongoing activity (Status)

AFC – Association of Financial Consultants (KZ)

AIC – Agency for Informatization and Connection (KZ)

AkA – Almaty akimat (KZ)

AoT – Association of Taxpayers (KZ)

BA – business associations

BIP - best international practice

C – contracted expert consultant (local or international, individual or company)

CDS – Country Development Strategy (KR)

DB - Doing Business

DSSEO – Department of State Sanitary and Epidemiological Oversight (KR)

FEK – Forum of Entrepreneurs of Kazakhstan

GoK – Government of Kazakhstan

Gov – Government (Office of the Government)

KR – Kyrgyz Republic

KZ – Kazakhstan

LGRP – USAID Local Governance Reform Project/Urban

LRP – USAID Land Reform Project/Chemomics

LK – Local Khukumat (RT)

MEBP – Ministry of Economy and Budget Planning

MEDT – Ministry of Economic Development and Trade (KR)

MIT – Ministry of Industry and Trade

MoJ – Ministry of Justice

N – Not-completed activity scheduled this period (Status)

D – Delayed activity in need of rescheduling (Status)

NASMB – National Association of Small and Medium Businesses (RT)

NLA – normative legal act

NSC – National Statistical Committee (KR)

Parl – Parliament

PCC – Presidents Consultative Council (RT)

PO – Prosecutor’s Office

PM – Prime Minister

Pres – President

PSA – public service announcement

PSC - public service center

PSP - private sector partner

RIA – Regulatory Impact Assessment

RT – Republic of Tajikistan

SACA – State Agency for Construction and Architecture (KR)

SCISPM – State Committee on Investment and State Property Management (RT)

SCTC – State Committee on Taxes and Charges (KR)

SEZ – Special Economic Zone (RT)

SOW – scope of work

TC – Tax Committee

TOT – training-of-trainers

WB - World Bank

WG – working group

BEI PARTICIPANT TRAINING REPORT

Training Program Data					
Training Program Name:	Business Environment Improvement Project				
USAID Managing Activity (Funding Contract):	176-C-00-06-00007				
USAID Strategic Objective:	Strategic Objective 1.3, Improved Environment for the Growth of Small and Medium-sized Enterprises, and specifically Intermediate Result 1.3.3, Improved Implementation of Laws and Regulations				
Field of Study:	Business Legal and Regulatory Simplification/Reform				
Training Type:	Multiple				
Training Location:	Multiple				
Program Start Date:	10/01/2006				
Program End Date:	09/31/2010				
Program Status:	Ongoing				
Training Provider (Name, City, State, & Country):	Multiple				
Name of the Prime Contractor for the Activity:	Business Environment Improvement Project, implemented by the Pragma Corporation				
Street Address and country of the contractor:	17 Nauryzbai Batyr, Office 211, Almaty 050004, Kazakhstan				
TRAINING COMPONENTS: If the Training Program has multiple events, Please list all components:					
Component Name	Training Type	Training Provider (Name, City, State, & Country)	Start Date	End Date	Full-Time Equiv.
Round table "Changes and Amendments to the Law on Private Entrepreneurship"	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	10/2/09	10/2/09	2.5 hours
Round table "Monitoring PSC Property and Business Registration"	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	10/14/09	10/14/09	.5 hour
Round table "Monitoring PSC Property and Business Registration"	Training presentation	Samoilov A.G., Ridder, Kazakhstan	10/20/09	10/20/09	1 hour
Round table "Monitoring PSC Property and Business Registration"	Training presentation	Samoilov A.G., Ziryansk, Kazakhstan	10/23/09	10/23/09	1 hour

Round table "Local Level Permitting Document Reduction"	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	10/23/09	10/23/09	1 hour
Presentation "Risk Management System in Traffic Safety Sphere"	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	11/09/09	11/09/09	1.5 hours
Training "Guillotine Methodology for Optimizing Permitting Procedures"	Classroom	Samoilov A.G., Oskemen, Kazakhstan	11/10/09	11/10/09	1 hour
Focus Group on Construction Reforms	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	11/20/09	11/20/09	2 hours
Round table on final recommendations in construction	Training presentation	Samoilov A.G., Oskemen, Kazakhstan	12/20/09	12/20/09	2 hours
Round table on permissive system reform	Training presentation	Shpuling T., Shymkent, Kazakhstan	10/12/09	10/12/09	1.5 hours
Seminar on explanation of Tax Code	Training Seminar	Shpuling T., Shymkent, Kazakhstan	10/15/09	10/15/09	2 hours
Seminar on informational systems of Tax Code	Training Seminar	Shpuling T., Shymkent, Kazakhstan	11/5/09	11/5/09	2 hours
Seminar on tax collection enforcement changes	Training Seminar	Shpuling T., Shymkent, Kazakhstan	12/3/09	12/3/09	2 hours
Presentation of monitoring results on business registration and liquidation practice	Training presentation	Shpuling T., Shymkent, Kazakhstan	12/10/09	12/10/09	1 hour
Round Table on business registration and liquidation practice	Training presentation	Shpuling T., Shymkent, Kazakhstan	12/10/09	12/10/09	1 hour
Round Table on reforming permitting system	Training presentation	Shpuling T., Shymkent, Kazakhstan	12/23/09	12/23/09	1 hour
Seminar on applied methods for permitting documents reduction	Training Seminar	Shpuling T., Shymkent, Kazakhstan	12/23/09	12/23/09	2 hours
Round Table on Risk Management System	Training presentation	Prodedovich V., Almaty, Kazakhstan	10/22/09	10/22/09	2 hours
Focus Group on (re-)registration and voluntary liquidation of legal entities processes	Training presentation	Alexandrova Zh., Pavlodar, Kazakhstan	10/30/09	10/30/09	1.5 hours
Round Table on (re-)registration and liquidation of legal entities	Training presentation	Alexandrova Zh., Pavlodar, Kazakhstan	12/2/09	12/2/09	1.5 hours
Round Table on retail of alcohol production licensing results	Training presentation	Makhmudova Sh., Oral, Kazakhstan	10/15/09	10/15/09	2 hours
Focus Group on risk management system in traffic safety sphere	Training presentation	Makhmudova Sh., Oral, Kazakhstan	11/12/09	11/12/09	2 hours
Seminar on tax policy: "Informational systems of Tax Code of RK"	Training Seminar	Makhmudova Sh., Oral, Kazakhstan	11/19/09	11/19/09	2 hours
Round Table on risk management in labor legislation	Training presentation	Makhmudova Sh., Oral, Kazakhstan	11/24/09	11/24/09	2 hours
Round table on risk management in technical regulation	Training presentation	Makhmudova Sh., Oral, Kazakhstan	11/25/09	11/25/09	2.5 hours

Round Table on the introduction of risk management assessment in the control of legal narcotic drugs, psychotropic substances and precursors	Training presentation	Makhmudova Sh., Oral, Kazakhstan	12/1/09	12/1/09	2 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Dushanbe, Republic of Tajikistan	10/15/09	10/15/09	4 hours
Reforms of construction legislation	Training Seminar	BEI, Kurgantube, Republic of Tajikistan	10/21/09	21 October 2009	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Tursunzade, Republic of Tajikistan	10/23/09	10/23/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Khujand, Republic of Tajikistan	10/27/09	10/27/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Isfara, Republic of Tajikistan	10/28/09	10/28/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Istaravshan, Republic of Tajikistan	10/29/09	10/29/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Kurgan-Tube, Republic of Tajikistan	11/9/09	11/9/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Kulyab, Republic of Tajikistan	11/10/09	11/10/09	4 hours
"New System of State Registration of Legal Entities and Individual Entrepreneurs"	Training Seminar	BEI, Khorog, Republic of Tajikistan	11/18/09	11/18/09	4 hours
Strategic planning and management	Training Seminar	BEI, Khujand, Republic of Tajikistan	12/21/09	12/23/09	24 hours
Workshop on the New Tax Code amendments	Training Seminar	BEI, EREC, BEE, and STS, Cholpon-Ata, Kyrgyz Republic	10/19/09	10/20/09	10 hours
Workshop on the New Tax Code amendments	Training Seminar	BEI, EREC, and SCTC, Osh, Kyrgyz Republic	10/26/09	10/27/09	10 hours
Workshop on the New Tax Code amendments	Training Seminar	BEI, EREC, SCTC, Jalal-Abad, Kyrgyz Republic	10/28/09	10/29/09	10 hours
Workshop on the New Tax Code amendments	Training Seminar	BEI, EREC, SCTC, Bishkek, Kyrgyz Republic	11/12/09	11/12/09	5 hours
Round table on the New Tax Code amendments	Training presentation	BEI, EREC, SCTC, Bishkek, Kyrgyz Republic	11/17/09	11/17/09	5 hours
Round table on normative legal acts, rule making techniques, issues of systematization, codification and incorporation, the State Register of NLA's, and RIA.	Training presentation	Office of the President KR, Government office, Bishkek, Kyrgyz Republic	10/08/09	10/08/09	8 hours
Regulatory impact analysis of the regulatory legal acts	Training Seminar	BEI, Management Academy under the KR President, Osh, Kyrgyz Republic	10/15/09	10/17/09	24 hours
Regulatory Impact Analysis of the regulatory legal acts	Training Seminar	BEI, Management Academy under the KR President, Bishkek, Kyrgyz	11/18/09	11/20/09	24 hours

		Republic			
Seminar on implementing the principle of "One Stop Shop" for issuing construction permits	Training Seminar	BEI, Gosstroy, Bishkek, Kyrgyz Republic	10/15/09	10/15/09	5 hours
"International building code. Applicability to Kyrgyzstan"	Training Seminar	BEI, Gosstroy KR, MER, Bishkek, Kyrgyz Republic	12/7/09	12/7/09	11 hours
Round Table on construction "One stop shop"	Training presentation	BEI and GTZ, Jalal-Abad, Kyrgyz Republic	9/29/09	9/29/09	3 hours

FUNDING DATA: (Line-1: Amount Budgeted; Line-2: Amount Spent)											
USAID			Host Country Government			Provider			Private		
Instruction	Trainee	Travel	Instruction	Trainee	Travel	Instruction	Trainee	Travel	Instruction	Trainee	Travel
<i>(All trainings not listed below have no separate, budgeted cost elements, and were provided as part of other work.)</i>											
	\$0			\$0			\$0			\$0	
	\$0			\$0			\$0			\$0	
Round table on final recommendations in construction											
	\$133.33										
	\$133.33										
Press briefing on permissive system reform											
	\$133.33										
	\$133.33										
Presentation of monitoring results on Business Registration and Liquidation Practices											
	\$100										
	\$100										
Round Table on reforming permitting system											
	\$133.33										
	\$133.33										
Seminar on applied methods for permitting documents reduction											
	\$233.33										

\$233.33												
Focus Group on (re-)registration and voluntary liquidation of legal entities processes												
\$100												
\$100												
Round Table on (re-)registration and liquidation of legal entities												
\$100												
\$100												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Dushanbe												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Tursunzade												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Khujand												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Isfara												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Istaravshan												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Kurgan-Tube												
\$228.20												
\$228.20												

Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Kulyab												
\$228.20												
\$228.20												
Seminar "New System of State Registration of Legal Entities and Individual Entrepreneurs" in Khorog												
\$228.20												
\$228.20												
Workshop on the new Tax Code amendments in Cholpon-Ata												
\$ 9.62												
\$ 9.62												
Workshop on the new Tax Code amendments in Osh												
\$1004.03												
\$1004.03												
Workshop on the new Tax Code amendments in Jalal-Abad												
\$1004.03												
\$1004.03												
Workshop on the New Tax Code amendments in Bishkek												
\$156.56												
\$156.56												
Round table on the New Tax Code amendments												
\$156.56												
\$156.56												
Round table on normative legal acts, rule making techniques, issues of systematization, codification and incorporation, the State Register of NLA's, and RIA.												
\$2,700.00												
\$2,700.00												
Seminar on "Implementing the principle of "One Stop Shop" for issuing construction permits												

\$1,322.17												
\$1,322.17												
"International building code. Applicability to Kyrgyzstan"												
\$1,361.60												
\$1,361.60												

For In-Country Programs Only	
# of Males Attended	# of Females Attended
1390	729

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