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Bangladesh: Promoting Governance, Accountability, Transparency and Integrity (PROGATI)

Semi-Annual Report – 1 April to 30 September 2009

1 December 2009

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Bangladesh: Promoting Governance, Accountability, Transparency and Integrity (PROGATI)

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USAID Contract No. DFD-I-00-05-00220-00
Order No. DFD-I-04-05-00220-00
USAID Contractor: Development Alternatives, Inc. (DAI)

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ACRONYMS

AED	Academy for Educational Development
BAMU	Budget Analysis and Monitoring Unit
BRDG	Building Recovery and Reform through Democratic Governance
COP	Chief of Party
CSO	Civil Society Organization
DCOP	Deputy Chief of Party
DAI	Development Alternatives, Inc.
IQC	Indefinite Quantity Contract
IREX	International Research and Exchanges Board
PMP	Performance Monitoring Plan
PROGATI	Promoting Governance, Accountability, Transparency and Integrity
PAC	Public Accounts Committee
STTA	Short-Term Technical Assistance
USAID	U.S. Agency for International Development

LOCAL PARTNERS

The Parliament Secretariat
The Office of the Comptroller and Auditor General (CAG)
Ministry of Food and Disaster Management
Ministry of Local Government, Rural Development and Cooperatives
Municipal Association of Bangladesh (MAB)
Bangladesh Union Parishad Forum (BUPF)
Democracywatch
Bangladesh Enterprise Institute (BEI)
Institute for Governance Studies, BRAC University (IGS/BRAC U.)
Journalism Training and Research Initiative (JATRI)
Management and Resources Development Initiative (MRDI)
Khan Foundation
Unnayan Shamunnay
Rupantar
Doorbar Network
Steps Towards Development
International Business Forum of Bangladesh (IBFB)
Bangladesh Women Chamber of Commerce and Industry (BWCCI)

1. INTRODUCTION

The Promoting Governance, Accountability, Transparency and Integrity (PROGATI) program is funded by the United States Agency for International Development (USAID) and implemented by Development Alternatives, Inc. (DAI), with the Academy for Educational Development (AED) and the International Research and Exchanges Board (IREX). The PROGATI program collaborates with local organizations through competitive grants and sub-contracts.

The USAID/Bangladesh Office of Democracy & Governance initiated the PROGATI task order under the Building Recovery and Reform through Democratic Governance (BRDG) Indefinite Quantity Contract (IQC). The PROGATI program began in October 2007; it is currently planned to conclude in September 2011. Its objective is to *promote principles of accountability, transparency, and responsiveness to decrease the level of corruption in Bangladesh.*

This report presents a brief narrative of program highlights, administrative activities and challenges faced during the current reporting period. A detailed presentation on work plan activities is given in the Appendix, Year 2 Tasks and Progress Against Planned Achievements. The report concludes with the Semi-Annual Expenditure Report.

2. HIGHLIGHTS

Media

The Journalism Training and Research Initiative (JATRI) officially launched its center at Kawran Bazar on 7 May with Ms. Denise Rollins, USAID Mission Director, and the Honorable Abul Kalam Azad, the Minister of Information and Cultural Affairs, in attendance. Following their brief opening remarks, the Minister presented certificates to participants of the Techniques of Investigative Reporting for Broadcast Journalists training, led by PROGATI STTA Barbara Dury.

This event marked the beginning of the JATRI training program for 2009. During the period April to September, they conducted training courses on investigative reporting, ethics and standards and training techniques. On August 10, H.E. James F. Moriarty, U.S. Ambassador to Bangladesh, opened JATRI's first in-house training course on ethics and standards. JATRI also worked with STTA Barbara Dury and Ralph Frammolino to design training modules on developing sources, interviewing techniques and story telling. JATRI will use these modules to train local journalists in the last quarter of 2009. During Contract Year 2, a total of 73 persons participated in JATRI training events.

In addition to training, JATRI also conducted research on ethics and standards of conduct as perceived by local journalists and media houses. In the course of this project, JATRI surveyed 335 journalists and conducted key informant interviews and a focus group discussion with senior journalists of Dhaka media houses.

A majority of the journalists surveyed gave a poor rating for local journalism in terms of ethical standards, mainly because media houses hold no written code of conduct. In addition, the survey revealed that many journalists do not follow any ethical standards: 46 percent believe that accepting gifts from a source is not a problem; nearly 30 percent stated that they had accepted a gift from a source; and some 27 percent stated that journalists accept money from sources. Furthermore, most journalists seemed unaware of personal conflicts of interest: 84 percent said they would investigate allegations of corruption by a close friend if asked to do so by their editor and 41 percent said they would pretend to be someone else if it were the only way to get accurate information for an important story.

JATRI presented research results at a roundtable discussion at their offices on 17 September. They will use the findings to develop an ethics and standards guidebook, and in the design and implementation of ethics training programs.

Training for Journalists on the Right to Information Act continued during the reporting period. With PROGATI support, MRDI and Mass-Line Media Centre (MMC) trained 319 persons affiliated with more than 80 non-state news outlets in Contract Year 2 in locations throughout the country. Experience gained in conducting these training courses will be used in Contract Year 3 as work expands to include training of civil society representatives and government officials.

Civil Society

Training events and anti-corruption campaigns dominated the schedule during the reporting period. Led by Khan Foundation, Rupantar and Democracywatch, PROGATI Partners conducted 19 training courses with over 2,700 total person-days of instruction. For the contract year, 479 individual persons affiliated with more than 150 non-governmental organizations participated in PROGATI-sponsored training, receiving a total of more than 3,200 person-days of instruction—nearly 7 days of training per person. Training topics included management, communications and planning; monitoring, analyzing and publicizing corruption; and budget oversight.

Following training events, participants used their new skills to plan and conduct anti-corruption campaign events. During the contract year, PROGATI supported 98 advocacy campaigns in 21 districts with themes like "No tolerance for corruption" and "Getting public service is a citizen's right—not an opportunity." An estimated 42,000 persons participated in these events.

TABLE 1. CIVIL SOCIETY TRAINING AND CAMPAIGN HIGHLIGHTS

Task	Planned Output	Actual Output
Training on Management, Communications and Planning	72 persons 24 organizations	161 persons 62 organizations
Anti-corruption Advocacy Campaigns	36 campaigns	48 campaigns
Training on Monitoring, Analyzing and Publicizing Corruption	420 persons 84 organizations	347 persons 133 organizations
Monitoring Campaigns	42 campaigns	48 campaigns

Public Institutions

Public events with the CAG during the reporting period accelerated PROGATI efforts to expand public knowledge of the role, responsibilities and challenges facing this important oversight institution. PROGATI Partner BEI hosted three events, presenting findings of their research with the CAG on costs of not utilizing audit reports, transparency and accountability challenges facing public institutions, and the role of audits in utilizing foreign assistance. PROGATI finalized plans for important events on CAG, media and civil society cooperation in overseeing government action and expenditure (scheduled for October and December, respectively). These events represent important steps in PROGATI efforts to expand support for and increase advocacy efforts to promote government response to audit findings and recommendations.

Analyses of CAG systems and procedures were completed by BEI and STTA Jeanne Wehlau. They investigated current use and impact of audit reports and findings, CAG functions and reporting channels, CAG-PAC relationships and flow of work, and compared CAG functions and reporting authority with international practices. The specialists also provided recommendations to strengthen CAG capacity and expand the impact of their work. To date, ministries have been largely unresponsive to CAG findings and reports, and thus PROGATI will support efforts to help the CAG to interact with and release its findings to the media and the general public so that they, in turn, might advocate for ministry response to audit recommendations. PROGATI also plans to support skills development and the use of oversight tools developed by other projects but not yet put into wide use.

Work with Ministry Partners formally began on 30 August when USAID and PROGATI met with the Ministry of Food and Disaster Management to discuss the program framework and initial thoughts on a working relationship between the Ministry and PROGATI. A similar meeting was held with the Ministry of Local Government, Rural Development and Cooperatives, Local Government Division, on 1 September. PROGATI scheduled follow-up meetings with both ministries to give them a more complete presentation of program objectives, strategy and planned activities.

Program Leadership

Participatory formulation of the Year 3 Work Plan. PROGATI held more than 19 meetings in August and September with senior and mid-level Partner staff to design Component specific plans, discuss opportunities for cross-Component collaboration, estimate resource requirements and make activity schedules for the coming year. Two meetings were held that brought together all Partners: first on 2 August to present the schedule and requirements for work plan development, and on 2 September to review and discuss draft plans for each Component. From the outset of the process PROGATI gave Partners responsibility for developing a clear and common logic for why and how the various PROGATI Components will work together to achieve common goals in the coming year.

PROGATI gathered together all Partners on 2 September at the Lakeshore Hotel to review initial draft plans. Following a brief introduction by the COP, Component Managers presented information on "where we are now, where we are going," risks and challenges, and main activities for their Component. The DCOP presented the same information for cross-Component areas of work. Plans were also presented for Partner organizational strengthening activities. Discussion followed each presentation. Following this meeting, Component Managers revised drafts of the work plans and delivered them to the COP on 10 September for consolidation into the plan delivered to USAID on 26 October.

Participation was very active throughout the process, leading to a strong and well-conceived work plan for the coming year. Partners showed great understanding and ownership of the program in the process, introducing many new ideas and activities that were incorporated into the final work plan. As a result, Partners have a clear understanding of what is in the work plan, the purpose of each activity and how they come together to form a holistic plan of action.

Partner organization strengthening continued during the period, rounding out a full Year 2 schedule of training for Partner management staff. During the year, PROGATI supported training on accounting, budget development and management, human resource management and presentation techniques.

Surveys

The Media Sustainability Index panel discussion was held on 25 April. The panel reported that despite facing many challenges, the Bangladeshi media sector remains vibrant, including a quickly-developing television industry. The panel gave media development in Bangladesh an overall score of 2.22 (on a scale of 0 to 4), which shows a clear improvement in comparison with the 2007 score of

1.97. This indicates Bangladesh's slow but steady progress towards a free and independent media sector. Mr. Manjurul Ahsan Bulbu, Editor, News and Current Affairs, ATN Bangla, moderated the discussion.

A national survey on citizens perceptions of the media was completed during the period. The survey combined both quantitative and qualitative methods in an investigation of citizens' perceptions of media. The survey sample included more than 2,100 respondents from 40 upazilas throughout Bangladesh. The investigation also included 12 focus group discussions in six divisions and 40 key informant interviews. The Bangladesh Centre for Development, Journalism and Communication (BCDJC) developed the survey instrument and conducted the field work.

Noteworthy among the results, more than 72 percent of respondents considered television as the most credible source of news, mainly because it presents news with video footage. Only 17 percent believed newspapers to be a credible source of news. Some 88 percent stated that media reports were objective in their reporting; but, in a seeming contradiction, more than 70 percent responded that the media was influenced or biased by political or government influences. Focus group discussion and key informant interviews revealed a perception that the media is gradually becoming more credible and objective in its coverage and that this change is being driven by competition, new technology and public awareness. As an indicator of this, more than 80 percent of respondents stated that journalists are committed to their profession and believe them to be honest and guided by ethics.

An Assessment of Government Oversight Capacity was conducted on 30 September. The assessment was done by a panel of experts representing government, academic, professional and civil society. The group deliberated over a set of questions with indicators and associated rating system grouped under specific objectives to explore government capacity to audit and oversee budget expenditure.

The panel awarded the highest score (2.30; on a scale of 0 to 4) to CAG legal and financial independence from the executive and the comprehensiveness of the mandate. The independence and the mandate of the CAG are established constitutionally, although he is considered to lack the financial autonomy necessary for carrying out audits. Scores on other objectives show that the government does not yet have the necessary institutional foundation for strong oversight. For example, the panel awarded a score of 1.62 for the manner and the standards of the execution of government audit, and 1.20 for the use of informal channels to control government expenditure. That is, engaging the general public, media and CSOs to advocate for government responsiveness and expenditure control has not yet taken any formal shape in Bangladesh.

3. ADMINISTRATIVE TASKS AND OUTPUTS

Performance Monitoring Plan (PMP). PROGATI reviewed its PMP in August and September with the assistance of STTA Rick Gold. A number of meetings were held with PROGATI staff and Partners to assess the relevance and appropriateness of all performance indicators and to discuss changes in targets for each indicator for the remaining two years of the program. PROGATI will present the resulting changes to USAID for review and approval before the end of 2009.

Short-term Technical Assistance. In support of on-going technical and operational activities, PROGATI employed a number of specialists on short-term assignments during the reporting period (see Table 2).

TABLE 2. SHORT-TERM ASSIGNMENTS, APRIL TO SEPTEMBER 2009

Name	Title	General Scope of Work	Period in Bangladesh
Paul Goodman	IRM Specialist	Work with Components 1, 3, 4 and the program office to draft the necessary reports for the USAID Office of Information Resources Management for proposed IT expenditures over the life-cycle of the program.	April 5 - 16
Mark Gallagher	Public Finance Economist	Provide training to BAMU and its Community of Practice, and guidance to PROGATI on the design of BAMU products.	April 6 - 20
Barbara Dury	Investigative Journalism Training Specialist	Support the launch of JATRI, including development and delivery of a training module on investigative reporting, review training plans, and assist in developing draft module outlines for future use by JATRI.	April 23 – May 15
Sani Daher	Association and Business Strategic Management Expert	Work with IBFB board, members and other stakeholders to define a business strategy that serves the interest of its members. Introduce to the IBFB executive team a tool to write a comprehensive annual work plan based on the strategy developed at the retreat.	May 25 – June 5
Ralph Frammolino	Journalism Training Specialist	Develop final curriculum and training materials for courses on Investigative Techniques for Print Media; Ethics and Standards for Journalists; Interviewing and Story Telling Techniques; and Developing Sources for Investigative Journalism. Conduct one training course using curriculum and materials developed during the consultancy.	May 30 – June 19
Darcy Ashman	Civil Society Specialist	Assess progress within the Civil Society Component and facilitate thinking about how to build upon the skills and experience of Year 2 activities in advance of preparation of the Year 3 work plan.	July 7 – 28
Barbara Dury	Investigative Journalism Training Specialist	Assist JATRI in conducting a research project on Ethics and Standards. Work with the JATRI to design a strategy for disseminating resulting information to the general public. Conduct a training course for JATRI staff on research and information dissemination methods, and provide recommendations on research projects for JATRI to pursue over the next 12 months.	July 31 – Aug 21
Mark Gallagher	Public Finance Economist	Assess progress to date in budget research and associated reporting and provide recommendations for an approach for the review and quality control of future research and reporting efforts. Develop a list of budget research topics for PROGATI to pursue in the coming six month period. Assess the appropriateness of current training topics and provide recommendations for a revised 12 month plan for training (1) new BAMU staff and (2) Community of Practice members. Provide recommendations on expanding the scope and skill set of the Community of Practice.	Aug 1 – 14
Rick Gold	Project Management Specialist	Assess PROGATI progress against contract deliverables. Review the PROGATI PMP and provide recommendations for changes to ensure its contents and targets remain appropriate and relevant in the current work environment. Help draft the PROGATI Year 3 Work Plan.	Aug 22 – Sept 17

4. CHALLENGES

As is the case with any complex program, PROGATI faced a number of challenges during the reporting period. The most significant of these challenges are presented below.

A. Independent Center for Investigative Journalism—maintaining an optimal development pace.
Despite having hired staff to fill most of its posts, JATRI was unable to complete planned training and research tasks on schedule during the year. Delays were due in part to a focus on center rehabilitation efforts and on the launch ceremony. They were also a result of continued discussions on "what JATRI should do" and lack of confidence in carrying out planned tasks. The situation showed signs of improvement in regards to training, where Ms. Dury and Mr. Frammolino were successful in generating some momentum and in building confidence among training staff that they could indeed implement their activities as planned. On the other hand, research tasks were very

slow to get started and remained behind schedule at the end of the reporting period. The announced departure of the Senior Research Manager at the end of the period will not help the situation.

Adjustments to implementation plan: JATRI and PROGATI continue to meet regularly to monitor progress and ensure efficient and full communication on key issues. PROGATI continues to monitor recruitment and staff retention issues closely. Revised plans for training and research programs have been made, scaling back activities as necessary to better match actual capacity. The PROGATI Component Manager will monitor progress on all planned tasks closely to minimize the risk of further delays.

B. Parliament Component—Re-establishing relations and generating momentum.
Following the December 2008 elections, work on BAMU slowed as the new Parliament was formed and conducted its inaugural session. In early 2009, as Parliament established its internal priorities, its leaders expressed confusion and lack of understanding of the various aims of the PROGATI program within the context of Parliament. During the reporting period, PROGATI worked closely with USAID to address this issue, developing a project proposal that presents its objective, activities and expected results. USAID assumed the lead role in subsequent discussions and negotiations with Parliament. While discussions continued, PROGATI had to stop all technical activities with Parliament. This unfortunate situation persisted throughout the reporting period. While some clarity and agreement had been achieved by the end of the reporting period, uncertainty remained as to when activities with BAMU might resume.

Adjustments to implementation plan: PROGATI will work with USAID to build understanding within the new parliament and Parliament Secretariat about PROGATI objectives and of the importance of BAMU. PROGATI will also look to implement budget analysis related activities when it can, working with Partner organizations to generate demand for analysis among parliamentarians and government officials.

C. Building relations with public institution counterparts (i.e., government ministry partners).
PROGATI received formal approvals and agreement to work with the Ministry of Food and Disaster Management and the Local Government Division, Ministry of Local Government, Rural Development and Cooperatives, on 24 June. USAID arranged introductory meetings with these Ministries for 30 August and 1 September, respectively. PROGATI scheduled further meetings with these Ministries on 6 October and 30 September, respectively (both Ministries requested that the meetings be held after the Eid-ul-Fitr holidays). As a result, PROGATI has just begun the process of building relations with them, and to gain understanding of their policies, processes and procedures. This delayed implementation of many tasks presented in the work plan for Component 3.

Adjustments to implementation plan: As necessary, activities planned for Year 2 that could not be implemented but which remain useful and appropriate will be moved to the Year 3 Work Plan.

D. Ensuring grantees and subcontractors submit accurate and regular invoices.
While the situation improved during the reporting period, PROGATI management continues to work with all grantees and subcontractors to ensure that invoicing proceeds according to planned schedules. Some PROGATI grantees and subcontractors continue to submit incomplete and inaccurate invoices, making it difficult for PROGATI to process payments quickly. Slow and inaccurate invoicing result from several factors, including limited accounting capacity and lack of understanding of required information and format of invoices.

Adjustments to implementation plan: As PROGATI activities expand and increase in pace, it is critical that all grantees and subcontractors understand the importance of invoicing and how it is

linked to deliverable schedules, and how to invoice accurately and with complete information. To increase Partner capacity in this regard, PROGATI held regular briefings with Partner staff on the importance of invoicing and provided them training on finance and accounting topics. PROGATI also provided training for Partner staff on budget development and monitoring to further strengthen their capacity. In addition, PROGATI senior managers and technical staff met regularly to ensure that internal processes are as efficient as possible, and to increase awareness of the importance of regular billing. A strong focus on invoicing helped to improve the flow of invoices from Partners to PROGATI in the reporting period.

5. FINANCIAL SUMMARY

The PROGATI contract budget ceiling is $18.19 million. Approximately $8.55 million is for local sub-contracts and grant activities. A total $11.46 million had been obligated to the contract as of March 2009; $4.68 million of this amount were expended as of the end of the reporting period (41 percent of the obligated amount). Average monthly expenditures during the period April to September 2009 were $335,853 representing a dramatic increase from the previous reporing period monthly average of $160,210. At the end of the reporting period, the ratio of expenses for workdays ordered to other costs was about 46:54.

The overall financial "burn rate" has been an issue of concern during the contract year. Expenditures were below expectations during October 2008 to January 2009 as work slowed during the holiday season and in the run-up to the election of late-December. Work on the contract modiciation during this period also resulted in low expenditures as all STTA approvals were on hold pending completion of the modification exercise. Expenses gathered pace in February as the work environment normalized.

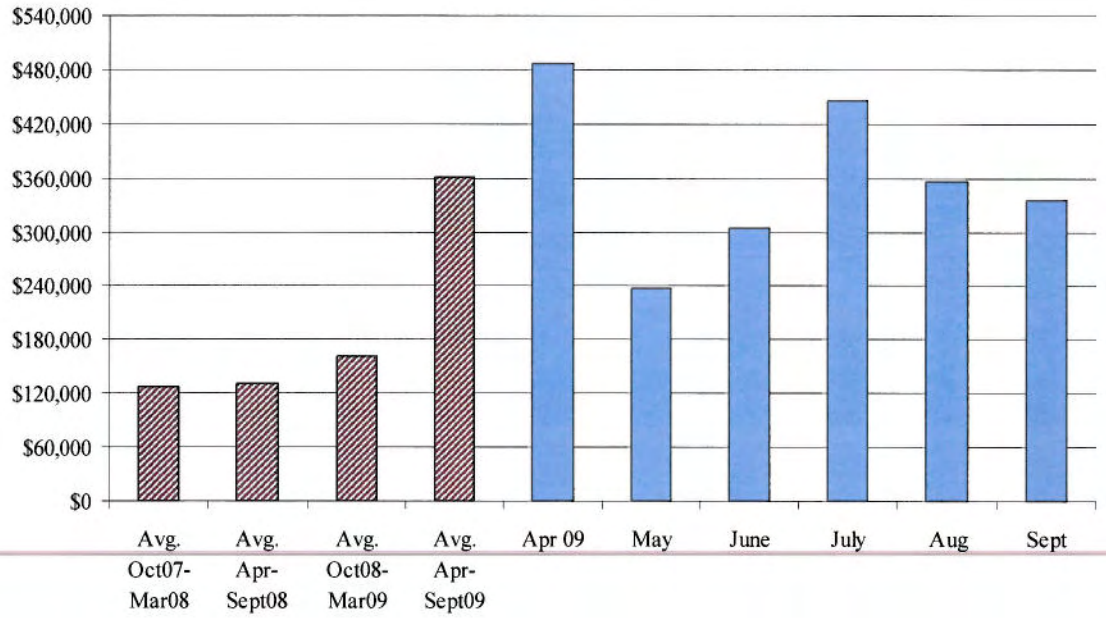
As noted above, the average monthly expenditure during the period was $335,853, more than 220 percent above the average of the preceding period. Several factors indicate continued expenditure growth in the coming period:

- An aggressive work plan for Contract Year 3, including significant increases in targets for training courses and events across all Components.
- An expanded workload has increased the grant/subcontract portfolio. Including active agreements and proposals in the pipeline, total portfolio value as grown significantly since January 2009, from $1.8 million to a current value of $5.5 million. The current portfolio value is expected to be spent by October 2010, leaving approximately 25 percent of available funds for grants and subcontracts in the last year of the contract.
- Increased capacity to make effective use of STTA. In the early months of the program, activities and Partner relationships were not mature enough to absorb planned levels of STTA. As PROGATI activities gathered pace and its relationships with local agencies expanded, it is now able to better utilize STTA.
- STTA mobilization, halted during the 6 month budget modification process, has picked up pace significantly. Since March (after the signature of the modification), PROGATI mobilized 11 consultants, with a further 15 assignment identified though March 2010. PROGATI has increased STTA mobilization to levels above expectations set late in 2008, and at a level that will exhause current STTA budgets in the last year of the program.
- A strong focus on local Partner invoicing, through regular meetings and formal training courses for Partner staff on finances and accounting and budget preparation, is helping PROGATI achieve regular billing on grants and subcontracts. As noted earlier, PROGATI senior managers

are working with staff and Partners to ensure our processes are as effective and efficient as possible.

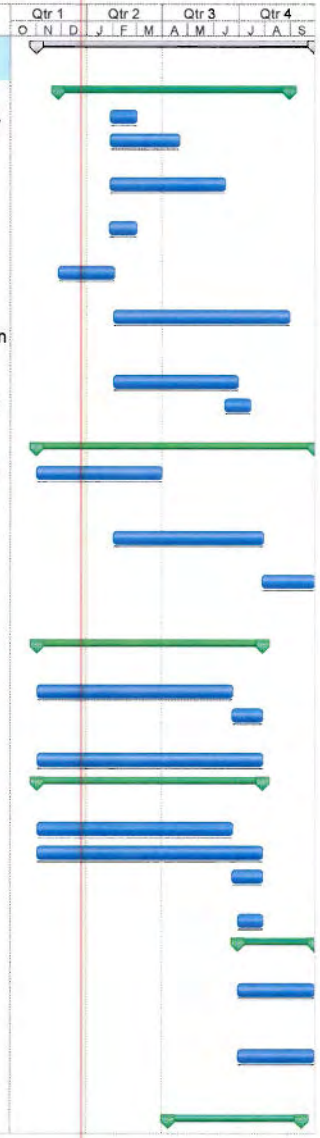
PROGATI will continue to focus on achieving its objectives, on producing high quality results and on implementing activities according to schedules presented in its annual work plans. These factors will largely determine the success of the program, and success in these areas will, in turn, lead to increasing expenditure over the remaining life of the contract.

FIGURE 1. MONTHLY AVERAGE AND TOTAL EXPENDITURES



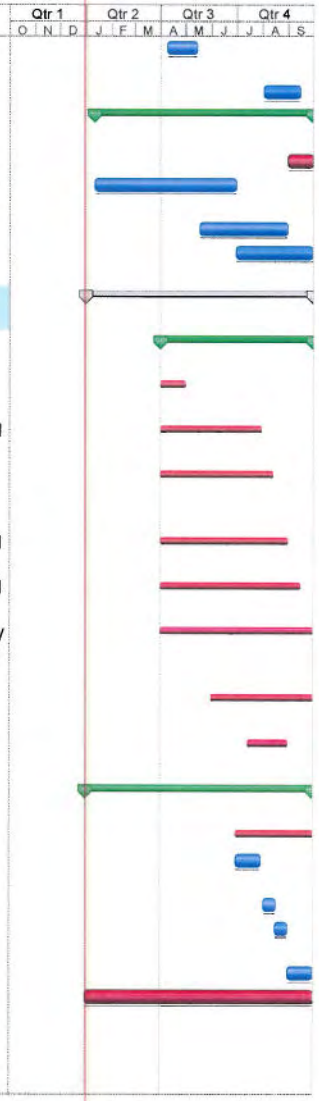
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009, Component 1: Media [Revised 30 May 2009] – Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
1	**ER 1.1. Establish a functioning Independent CIJ (hereafter: Center)**		**Sun 11/2/08**	**Wed 9/30/09**	
2	**1.1.1. Establish the Center Facility**	**1 organization**	**Fri 11/28/08**	**Mon 8/31/09**	
3	Finalize vision, mission, principles of center	Approved statements	Thu 1/29/09	Sun 3/1/09	Complete. See Concept Paper (1 Mar 09).
4	Finalize name of center	Name	Thu 1/29/09	Tue 4/21/09	Complete. Approved by USAID on 21 Apr 09 (COTR to COP).
5	Design Center logo and branding/marking guidelines	Logo and guidelines	Thu 1/29/09	Mon 6/15/09	Complete.
6	Finalize Calendar Year 2009 budget, draft indicative annual budget	2009 Budget; Indiciative annual budget	Wed 1/28/09	Sun 3/1/09	Complete. See second and third Center grants.
7	Search for and lease Center facility	Signed lease	Fri 11/28/08	Mon 2/2/09	Complete. 12th floor, T.K. Bahban, Kawran Bazar.
8	Procure equipment	Inventory list	Mon 2/2/09	Mon 8/31/09	On-going. Furniture procured as part of rehabilitation; IT equipment procurement in process.
9	Rehabilitate facility	Facility prepared for use	Mon 2/2/09	Tue 6/30/09	Complete.
10	Move into facility	Facility occupied	Mon 6/15/09	Wed 7/15/09	Complete. Center launched 7 May 09 with USAID Mission Director.
11	**1.1.2. Constitute the Center Advisory Board**	**9 persons**	**Sun 11/2/08**	**Wed 9/30/09**	
12	Formulate Advisory Board member selection criteria	Criteria	Sun 11/2/08	Tue 3/31/09	Complete. See Concept Paper (1 Mar 09) and note on Advisory Board Status (30 Mar 09).
13	Constitute Advisory Board	Advisory Board (9 persons)	Mon 2/2/09	Fri 7/31/09	A seven person board formed. Additional members may be added in 2010.
14	Facilitate quarterly Advisory Board meetings	1 meeting	Thu 7/30/09	Wed 9/30/09	Due to late formation of board, no meetings held in work plan period. First meeting scheduled for Nov 2009.
15	**1.1.3. Establish Center Management Staffing Profile**	**8 persons**	**Mon 11/3/08**	**Thu 7/30/09**	
16	Recruit and hire managent staff, first phase	4 persons	Mon 11/3/08	Wed 6/24/09	Complete.
17	Recruit and hire management staff, second phase	4 persons	Wed 6/24/09	Thu 7/30/09	Complete.
18	Orientation of management staff	1 orientation	Mon 11/3/08	Thu 7/30/09	Complete.
19	**1.1.4. Establish Center Technical Staffing Profile**	**10 persons**	**Mon 11/3/08**	**Thu 7/30/09**	
20	Recruit and hire technical staff, first phase	5 persons	Mon 11/3/08	Wed 6/24/09	Complete.
21	Orientation of first phase hires	1 orientation	Mon 11/3/08	Thu 7/30/09	Complete.
22	Recruit and hire technical staff, second phase	5 persons	Wed 6/24/09	Thu 7/30/09	Recruitment on-going for three research posts. Expected hire before end 2009.
23	Orientation of second phase hires	1 orientation	Wed 7/1/09	Thu 7/30/09	On-going.
24	**1.1.5. Establish Center Management and Operations Procedures and Policies**	**2 mechanisms**	**Wed 7/1/09**	**Wed 9/30/09**	
25	Develop and establish management policies and procedures	Manual	Wed 7/1/09	Wed 9/30/09	BRAC U. determined that their policies and procedures would be used by JATRI. Task cancelled.
26	Develop and establish operational policies	Manual	Wed 7/1/09	Wed 9/30/09	BRAC U. determined that their policies and procedures would be used by JATRI. Task cancelled.
27	**1.1.6. Launch and Promote the Center**		**Thu 4/9/09**	**Tue 9/15/09**	



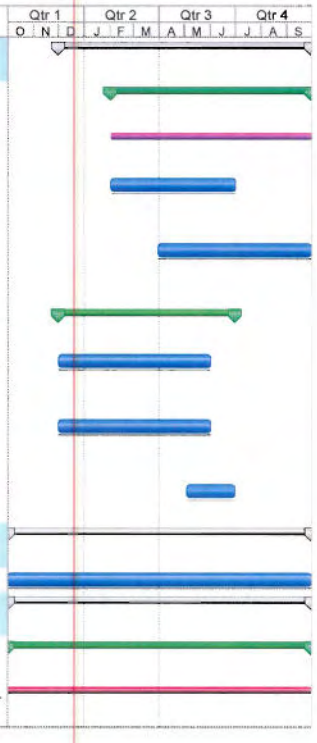
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009, Component 1: Media [Revised 30 May 2009] – Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
28	Publicise Center opening in newspapers, magazines, TV	Press Kit	Thu 4/9/09	Thu 5/14/09	Complete. See Press Release and JATRI Briefer (7 May 09).
29	Conduct conference on ethics and standards	Conference	Mon 8/3/09	Tue 9/15/09	Complete. Held on 17 Sept 09.
30	**1.1.7. Initiate Center Training and Reseach Efforts**		**Mon 1/12/09**	**Wed 9/30/09**	
31	Study Tour: Philippines	Trip report, 5 persons participate	Tue 9/1/09	Wed 9/30/09	Moved to Year 3 Work Plan.
32	Formulate core training schedule and draft modules	Schedule, module outlines	Mon 1/12/09	Tue 6/30/09	Complete. See modules by R. Fammolino and B. Dury.
33	Analysis of ethics and standards in the media	Brief	Mon 5/18/09	Mon 8/31/09	Complete. See JATRI report.
34	Design and build website	Website	Wed 7/1/09	Wed 9/30/09	JATRI link to IGS website complete. Will be expanded in Year 3.
35	**ER 1.2. Increase media capacity to report on transparency and corruption issues**		**Thu 1/1/09**	**Wed 9/30/09**	
36	**1.2.1. Train journalists on investigative techniques**	**105 persons**	**Wed 4/1/09**	**Wed 9/30/09**	
37	**Training: Investigative Techniques for Broadcast Journalists**	**1 course, 30 persons trained**	**Wed 4/1/09**	**Thu 4/30/09**	Completed by B. Dury in April 09; 30 persons trained.
40	**Training: Investigative Techniques for print journalists**	**1 course, 15 persons trained**	**Wed 4/1/09**	**Thu 7/30/09**	Module developed. Course to be delivered in Year 3.
43	**Training: Ethics and Standards**	**1 course, 15 persons trained**	**Wed 4/1/09**	**Thu 8/13/09**	Complete. Two courses held, one in June (by R. Frammolino) another in August; 32 persons trained.
46	**Training: Interviewing and Story Telling**	**1 course, 15 persons trained**	**Wed 4/1/09**	**Mon 8/31/09**	Module developed. Course to be delivered in Year 3 (2 sessions planned for Oct 09).
49	**Training: Developing Sources**	**1 course, 15 persons trained**	**Wed 4/1/09**	**Tue 9/15/09**	Module developed. Course to be delivered in Year 3.
52	**Training: Training of Trainers**	**1 course, 15 persons trained**	**Wed 4/1/09**	**Wed 9/30/09**	Preliminary discussion and training held by B. Dury; 11 persons participate. Follow-up course scheduled for Year 3.
55	**Training: Upazilla Parishad Budget and Implementation**	**1 course, 15 persons trained**	**Mon 6/1/09**	**Wed 9/30/09**	Moved to Year 3 Work Plan.
58	**Training: Community Radio, Course 1**	**Module outline**	**Wed 7/15/09**	**Mon 8/31/09**	Completed. Will be refined and expanded in Year 3.
60	**1.2.2. Award and implement Investigative Journalism Fellowships**	**5 persons**	**Thu 1/1/09**	**Wed 9/30/09**	
61	**Establish Center Fellowship Program**	**5 fellowships awarded**	**Wed 7/1/09**	**Wed 9/30/09**	
62	Formulate Selection Committee membership criteria	Criteria	Wed 7/1/09	Thu 7/30/09	Moved to Year 3 Work Plan.
63	Constitute Selection Committee	Committee (5 persons)	Mon 8/3/09	Mon 8/17/09	Moved to Year 3 Work Plan.
64	Establish Fellow selection criteria, application format, funding levels	Criteria	Mon 8/17/09	Mon 8/31/09	Moved to Year 3 Work Plan.
65	Advertise candidates	Advertisement	Tue 9/1/09	Wed 9/30/09	Moved to Year 3 Work Plan.
66	Award fellowship for entry-level women journalists	5 fellowships awarded to women	Thu 1/1/09	Wed 9/30/09	On-going grant award with NewsNetwork, will support fellowships for 40 women journalists in 2009-2010.



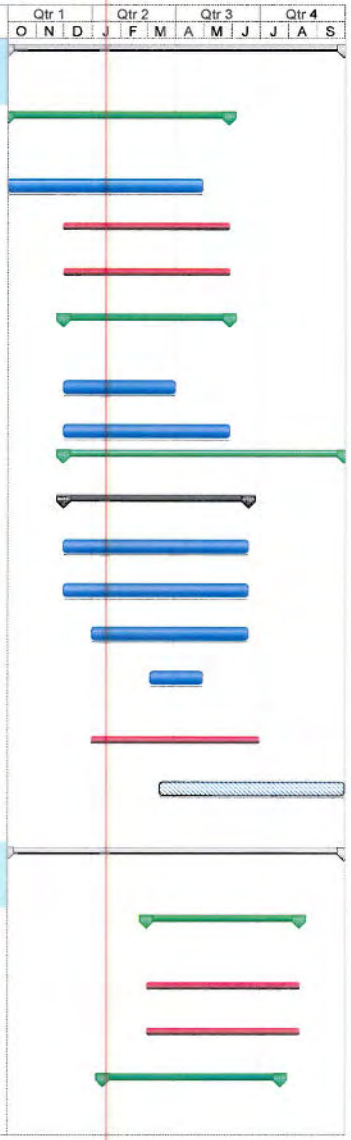
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009, Component 1: Media [Revised 30 May 2009] – Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
67	**ER 1.3. Increase media capacity to advocate for legal reform and freedom of information laws**		**Mon 12/1/08**	**Wed 9/30/09**	
68	**1.3.1. Train media CSOs on advocacy and legal reforms**	**3 organizations**	**Mon 2/2/09**	**Wed 9/30/09**	
69	**Analyze legal issues confronting journalists and the media**	**Report, recommendations**	**Mon 2/2/09**	**Wed 9/30/09**	
70	Select organization(s) and/or individual(s) to conduct analysis	Sub-contract	Mon 2/2/09	Wed 7/1/09	Following discussion with local media-based NGOs, deemed unnecessary. Task cancelled.
71	Implement grant or subcontract	Report	Tue 3/31/09	Wed 9/30/09	Following discussion with local media-based NGOs, deemed unnecessary. Task cancelled.
72	**1.3.2. Train journalists on advocacy and legal reforms**	**200 persons**	**Mon 12/1/08**	**Tue 6/30/09**	
73	Training: Investigative Reporting on Corruption and Use of RTI Ordinance, National Journalists	5 courses, 20 persons trained per course	Mon 12/1/08	Mon 6/1/09	Completed by MRDI; 219 persons trained.
74	Training: Investigative Reporting on Corruption and Use of RTI Ordinance, District Jounalists	5 courses, 20 persons trained per course	Mon 12/1/08	Mon 6/1/09	Completed by MMC; 100 persons trained.
75	Conduct conference on Right to Information and press freedom	Conference	Mon 5/4/09	Tue 6/30/09	Completed by MRDI. Held on 30 May 09.
76	**ER 1.4. Improve citizen access to improved government information**		**Wed 10/1/08**	**Wed 9/30/09**	
77	Implemented through Component 2 Activities		Wed 10/1/08	Wed 9/30/09	On-going. Will continue through Year 3.
78	**ER 1.5. Improve dissemination of information by selected institutions at national and local levels**		**Wed 10/1/08**	**Wed 9/30/09**	
79	**1.5.1. Train government officials on information dissemination**	**15 persons**	**Wed 10/1/08**	**Wed 9/30/09**	
80	**Training: Government Communications Training**	**2 courses, 15 persons trained**	**Wed 10/1/08**	**Wed 9/30/09**	Completed by BCDJC; 28 persons trained.



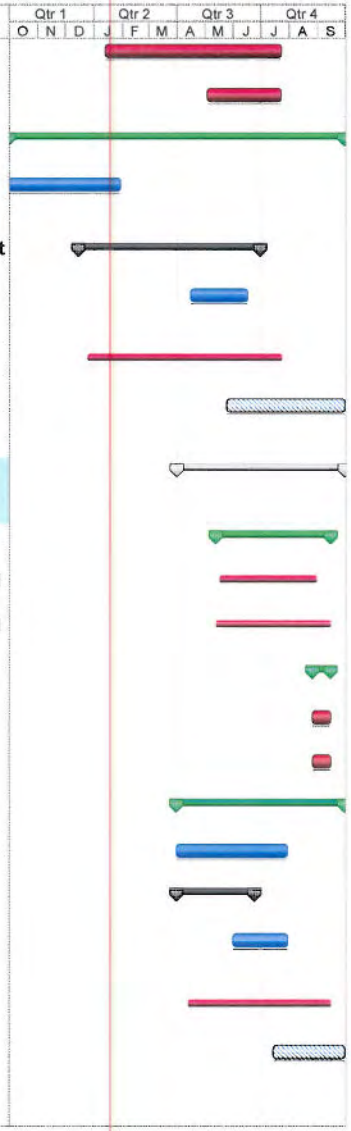
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009, Component 2. Civil Society [Revised 30 May 2009] -- Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
1	**ER 2.1. Build and strengthen existing civil society coalitions, networks, public-private partnerships**		**Wed 10/1/08**	**Wed 9/30/09**	
2	**2.1.1. + 2.1.2. Train civil society coalitions/organizations in management, communications and planning**	**2 Coalitions, 24 organizations**	**Wed 10/1/08**	**Fri 5/29/09**	
3	Finalize selection of coalition partners	2 coalitions, Brief	Wed 10/1/08	Thu 4/30/09	Complete. See justification memos of 20 Nov 08 and 7 Mar 09.
4	**Training: Preparing and Planning for Campaigns**	**2 coalitions + 8 Partners (24 organizations)**	**Mon 12/1/08**	**Fri 5/29/09**	**Completed; 62 organizations participated.**
7	**Training: Managing Campaigns**	**2 coalitions + 8 Partners (24 organizations)**	**Mon 12/1/08**	**Fri 5/29/09**	**Completed; 62 organizations participated.**
10	**2.1.3. Train civil society organization members in management, communications and planning**	**72 persons**	**Mon 12/1/08**	**Fri 5/29/09**	
11	Training: Preparing and Planning for Campaigns (see ID4)	1 course, 72 persons trained	Mon 12/1/08	Tue 3/31/09	Completed; 161 persons trained.
12	Training: Managing Campaigns (see ID 7)	1 course, 72 persons trained	Mon 12/1/08	Fri 5/29/09	Completed; 161 persons trained.
13	**2.1.4. Conduct anti-corruption awareness campaigns**	**36 campaigns**	**Mon 12/1/08**	**Wed 9/30/09**	
14	**Develop campaign strategies and approaches**	**Guidebook**	**Mon 12/1/08**	**Thu 6/18/09**	
15	Formulate and test campaign messages	Guidebook	Mon 12/1/08	Thu 6/18/09	Complete.
16	Design campaign approaches and materials	Guidebook	Mon 12/1/08	Thu 6/18/09	Complete.
17	Design feedback mechanism to measure success of campaigns	Guidebook	Thu 1/1/09	Thu 6/18/09	Complete.
18	Award grants to partner coalitions for campaigns	Grant awards	Wed 3/4/09	Thu 4/30/09	Grants awarded to Rupantar, Khan Foundation and Democracywatch; 48 campaigns completed.
19	**Training: Use of Materials and Methods (for coalition partners)**	**1 course**	**Thu 1/1/09**	**Tue 6/30/09**	
22	Implement campaigns (by coalition organizations)	Grant awards for 36 campaigns	Sun 3/15/09	Wed 9/30/09	Grants awarded to Rupantar, Khan Foundation and Democracywatch; 48 campaigns completed.
23	**ER 2.2. Build specialized CSO watchdog expertise to monitor, analyze and publicize corruption**		**Wed 10/1/08**	**Wed 9/30/09**	
24	**2.2.1. Train civil society organizations in monitoring, analyzing and publicizing corruption**	**84 organizations**	**Mon 3/2/09**	**Thu 8/13/09**	
25	**Training: Monitoring and Analysis of Key Issues**	**2 coalitions + 8 partners + 60 CSOs (84 organizations)**	**Mon 3/2/09**	**Thu 8/13/09**	**Completed; 133 organizations participated.**
28	**Training: Publicity of Key Issues**	**2 coalitions + 8 partners + 60 CSOs (84 organizations)**	**Mon 3/2/09**	**Thu 8/13/09**	**Completed; 133 organizations participated.**
31	**2.2.2. Train civil society organization members in monitoring, analyzing and publicizing corruption**	**420 persons**	**Tue 1/13/09**	**Thu 7/23/09**	



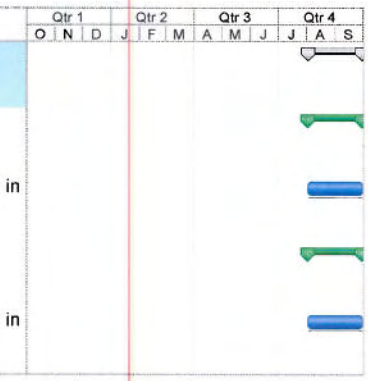
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009, Component 2. Civil Society [Revised 30 May 2009] -- Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
32	Training: Monitoring and Analysis of Key Issues (see ID 27)	1 course, 420 persons trained	Tue 1/13/09	Thu 7/23/09	On-going; 347 persons trained to date. Target will be met in Oct 09.
33	Training: Publicity of Key Issues (see ID 30)	1 course, 420 persons trained	Mon 5/4/09	Thu 7/23/09	On-going; 347 persons trained to date. Target will be met in Oct 09.
34	**2.2.3. Conduct anti-corruption monitoring, analysis and publicity campaigns**	**42 Campaigns**	**Wed 10/1/08**	**Wed 9/30/09**	
35	Determine key issues for monitoring, analysis and publicity efforts (through Division Consultations, workshops)	Brief	Wed 10/1/08	Thu 1/29/09	Key issues determined through the use of community score cards. See STTA (D. Ashman) report pp 7-12 (8 Apr 09).
36	**Develop strategies and approach**	**Guidebook**	**Mon 12/15/08**	**Tue 6/30/09**	**Complete. See STTA (D. Ashman) report pp. 7-12 (8 Apr 09).**
40	Award grants to partner CSOs for activities	Grant awards for 42 campaigns	Thu 4/16/09	Tue 6/16/09	Grants awarded to Rupantar, Khan Foundation and Democracywatch; 48 campaigns completed.
41	**Training: Use of Materials and Methods (for coalition partners)**	**420 persons**	**Thu 12/25/08**	**Thu 7/23/09**	
44	Implement activities	42 Campaigns	Mon 5/25/09	Wed 9/30/09	Grants awarded to Rupantar, Khan Foundation and Democracywatch; 48 campaigns completed.
45	**ER 2.3. Increase citizen understanding of and participation in developing and overseeing GoB budgets**		**Wed 4/1/09**	**Wed 9/30/09**	
46	**2.3.1. Train civil society organizations in issues of budget oversight**	**2 coalitions + 8 partners + 60 CSOs (84 organizations)**	**Wed 5/13/09**	**Tue 9/15/09**	
47	**Training: Budget Development and Decision Making**	**2 coalitions + 8 partners + 60 CSOs (84 organizations)**	**Mon 5/18/09**	**Mon 8/31/09**	**On-going; 38 organizations participated to date. Target will be met in Oct 09.**
50	**Training: Budget Implementation as Service Delivery**	**2 coalitions + 8 partners + 60 CSOs (84 organizations)**	**Wed 5/13/09**	**Tue 9/15/09**	**On-going; 38 organizations participated to date. Target will be met in Oct 09.**
53	**2.3.2. Train civil society organization members in issues of budget oversight**	**420 persons**	**Thu 8/27/09**	**Tue 9/15/09**	
54	Training: Budget Development and Decision Making (see ID 47)	1 course, 420 persons trained	Thu 8/27/09	Tue 9/15/09	On-going; 99 persons trained to date. Target will be met in Oct 09.
55	Training: Budget Implementation as Service Delivery (see ID 50)	1 course, 420 persons trained	Thu 8/27/09	Tue 9/15/09	On-going; 99 persons trained to date. Target will be met in Oct 09.
56	**2.3.3. Conduct budget oversight awareness raising campaigns**	**42 Campaigns**	**Wed 4/1/09**	**Wed 9/30/09**	
57	Identify target groups, themes and locations; and partner CSOs	Brief	Wed 4/1/09	Thu 7/30/09	Complete.
58	**Develop strategy for citizen education activities**	**Guidebook**	**Wed 4/1/09**	**Wed 6/24/09**	**Complete.**
62	Award grants to partner CSOs for activities	Grant awards	Mon 6/1/09	Thu 7/30/09	Grants awarded to Rupantar, Khan Foundation and Democracywatch for 48 campaigns.
63	**Training: Use of Materials and Methods (for coalition partners)**	**420 persons**	**Tue 4/14/09**	**Tue 9/15/09**	
66	Implement activities	42 Campaigns	Wed 7/15/09	Wed 9/30/09	Grants awarded to Rupantar, Khan Foundation and Democracywatch; 2 campaigns completed to date. Target will be met in Oct 09.



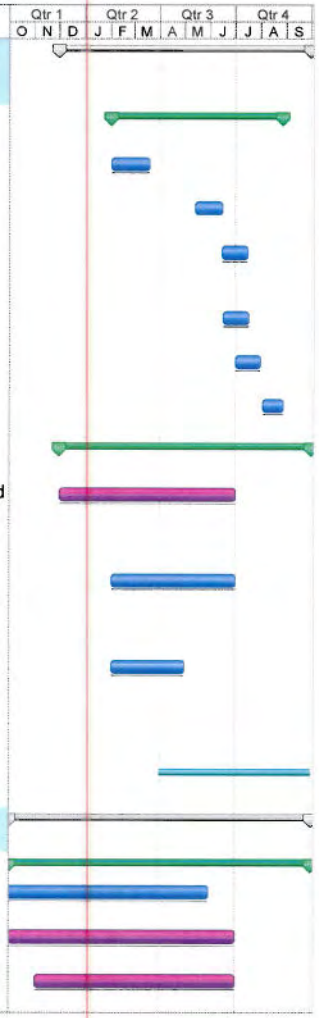
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009, Component 2. Civil Society [Revised 30 May 2009] -- Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
67	**ER 2.4. Increase opportunities for citizen participation in and oversight of national government decision making**		**Mon 8/3/09**	**Wed 9/30/09**	
68	**2.4.1. Facilitate community-public institution consultations on local development issues and priorities**	**3 measures**	**Mon 8/3/09**	**Wed 9/30/09**	
69	See tasks listed under Component 3, ER 3.3 (public-private partnerships)	3 measures	Mon 8/3/09	Wed 9/30/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.
70	**2.4.2. Facilitate community-led initiatives to improve government budget transparency and accountability**	**2 measures**	**Mon 8/3/09**	**Wed 9/30/09**	
71	See tasks listed under Component 3, ER 3.3 (public-private partnerships)	2 measures	Mon 8/3/09	Wed 9/30/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.



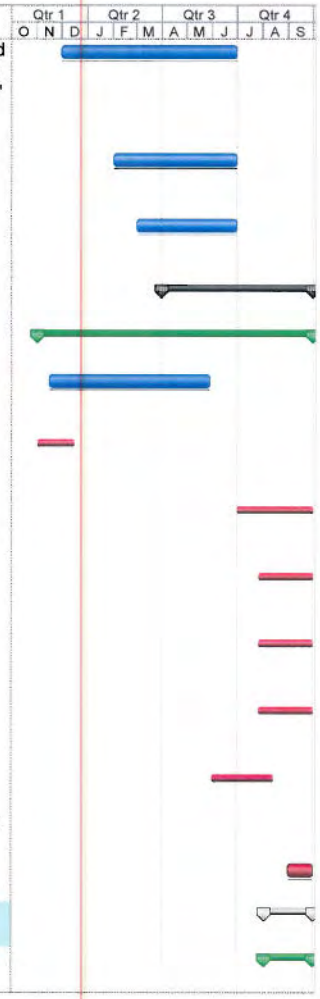
USAID PROGATI Work Plan Year 2, October 2008 to September 2009, Component 3: Public Institutions [Revised 30 May 2009] -- Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
1	**ER 3.1 Expand reporting authority of Office of the Comptroller and Auditor General beyond Parliament and Public Accounts Committee**		**Mon 12/1/08**	**Wed 9/30/09**	
2	**3.1.1. Conduct public institution oversight awareness raising events**	**3 measures**	**Mon 2/2/09**	**Thu 8/27/09**	
3	Conduct panel: Role of SAI in Preventing Corruption (part of Anti-Corruption Week)	Workshop	Mon 2/2/09	Thu 3/19/09	Complete. Held 18 Mar 09.
4	Conduct roundtable: Costs of not utilizing audit reports	Roundtable	Thu 5/14/09	Mon 6/15/09	Completed by BEI, 4 June 09.
5	Conduct roundtable: Transparency and accountability challenges facing public institutions	Roundtable	Mon 6/15/09	Wed 7/15/09	Completed by BEI, 14 July 09.
6	Conduct roundtable: CAG and Media	Roundtable	Tue 6/16/09	Thu 7/16/09	Moved to Year 3 Work Plan (planned for Oct 09).
7	Conduct roundtable: Role of audits in utilizing foreign assistance	Roundtable	Wed 7/1/09	Thu 7/30/09	Completed by BEI, 4 July 09.
8	Conduct roundtable: CAG and Civil Society	Roundtable	Mon 8/3/09	Thu 8/27/09	Moved to Year 3 Work Plan (planned for Dec 09).
9	**3.1.2. Expand recipients and users of C&AG audit reports**	**30 persons**	**Mon 12/1/08**	**Wed 9/30/09**	
10	Analyze users and impact of audit reports and findings	Brief, potential new user groups	Mon 12/1/08	Tue 6/30/09	Complete. See BEI Report "The Users and Impact of Audit Reports and Findings." Also see STTA (J. Wehlau) Report "Six Month Plan to Strengthen … " (Apr 09).
11	Write draft recommendations for expanding users and impact of C&AG audit reports, submit to C&AG and USAID	Brief, recommendations	Mon 2/2/09	Tue 6/30/09	Complete. See BEI executive summary report. Also see STTA (J. Wehlau) Report "Six Month Plan to Strengthen … " (Apr 09).
12	Design action plan for expanding reporting authority of CAG	Action plan (at least 30 new report users)	Mon 2/2/09	Thu 4/30/09	Complete. STTA (J. Wehlau) Report "Six Month Plan to Strengthen the Oversight Capacity of the Office of the Comptroller and auditor General in Bangladesh" (Apr 09).
13	**Implement action plan**	**Brief, Outputs of activities**	**Wed 4/1/09**	**Wed 9/30/09**	**On-going. See recent agreement with BEI and STTA SOW (M. Alix).**
17	**ER 3.2. Increase effectiveness of C&AG procedures for oversight and operating systems**		**Wed 10/1/08**	**Wed 9/30/09**	
18	**3.2.1. Revise procedures and systems**	**2 mechanisms**	**Wed 10/1/08**	**Wed 9/30/09**	
19	Consultations with donors, counterparts, champions	Brief	Wed 10/1/08	Fri 5/29/09	Complete.
20	Map C&AG functions and reporting channels	Brief, areas of inefficiencies	Wed 10/1/08	Tue 6/30/09	Complete. See BEI report "Mapping CAG Functions and Reporting."
21	Map C&AG-PAC relationship, flow of work	Brief, areas of inefficiencies	Sun 11/2/08	Tue 6/30/09	Complete. See BEI report "Mapping C&AG-PAC Relationship."



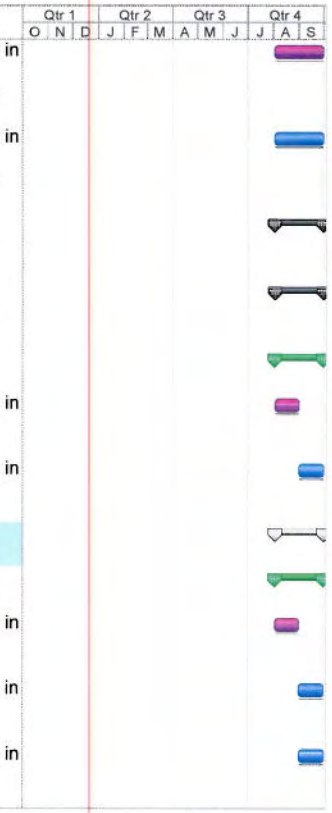
USAID PROGATI Work Plan Year 2, October 2008 to September 2009, Component 3: Public Institutions [Revised 30 May 2009] -- Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
22	Compare and contrast CAG functions and reporting authority with international best practice.	Brief, areas for improvement	Mon 12/1/08	Tue 6/30/09	Complete. See BEI report "Comparing and contrasting CAG's functions and reporting authority with international best practices." Also see STTA (J. Wehlau) Report "Six Month Plan to Strengthen … " (Apr 09).
23	Write draft recommendations for addressing inefficiencies, submit to C&AG and USAID	Brief, clarify target measures	Mon 2/2/09	Tue 6/30/09	Complete. See BEI reports and STTA (J. Wehlau) Report "Six Month Plan to Strengthen … " (Apr 09).
24	Design action plan for strengthening C&AG procedures and systems	Action plan (at least 2 new mechanisms)	Mon 3/2/09	Tue 6/30/09	Complete. See BEI reports and STTA (J. Wehlau) Report "Six Month Plan to Strengthen … " (Apr 09).
25	**Implement action plan**	**Brief, outputs of activities**	**Wed 4/1/09**	**Wed 9/30/09**	**On-going. See recent agreement with BEI and STTA SOW (M. Alix).**
29	**3.2.2 Train C&AG staff members in transparency and accountability issues**	**12 persons**	**Sun 11/2/08**	**Wed 9/30/09**	
30	Assess needs for staff capacity strengthening	Brief	Sun 11/16/08	Thu 5/28/09	Complete. See STTA (J. Wehlau) Report "Six Month Plan to Strengthen … " (Apr 09).
31	**Training: Understanding MoF Reports (with Parliament Component)**	**1 course, 5 persons trained**	**Sun 11/2/08**	**Mon 12/15/08**	**Complete. 6 CAG staff members participated (with Parliament Component).**
34	**Training: Technical Report Writing**	**1 course, 12 persons trained**	**Wed 7/1/09**	**Wed 9/30/09**	**On-going subcontract with M.I. Chowdhury (estimated 100 persons to be trained).**
37	**Training: Budget Adoption (with Parliament Component)**	**1 course, 5 persons trained**	**Mon 7/27/09**	**Wed 9/30/09**	**Moved to Year 3 Work Plan due to delays in implementing Parliament Component activities.**
40	**Training: Budget Implementation (with Parliament Component)**	**1 course, 5 persons trained**	**Mon 7/27/09**	**Wed 9/30/09**	**Moved to Year 3 Work Plan due to delays in implementing Parliament Component activities.**
43	**Training: Budget Oversight (with Parliament Component)**	**1 course, 5 persons trained**	**Mon 7/27/09**	**Wed 9/30/09**	**Moved to Year 3 Work Plan due to delays in implementing Parliament Component activities.**
46	**Training: Fraud and Corruption**	**1 course, 12 persons trained**	**Mon 6/1/09**	**Thu 8/13/09**	**Planning complete. STTA (M. Alix) scheduled for Oct 09. Course will be repeated through Nov 09 (estimated 80 persons to be trained).**
49	Study Tour: Audit institution in Commonwealth country TBD	Trip Report, 5 persons participate	Tue 9/1/09	Wed 9/30/09	Moved to Year 3 Work Plan.
50	**ER 3.3. Strengthen policy formulation and implementation capacities**		**Mon 8/3/09**	**Wed 9/30/09**	
51	**3.3.1. Train public institutions staff members in policy formulation and implementation**	**12 persons**	**Mon 8/3/09**	**Wed 9/30/09**	



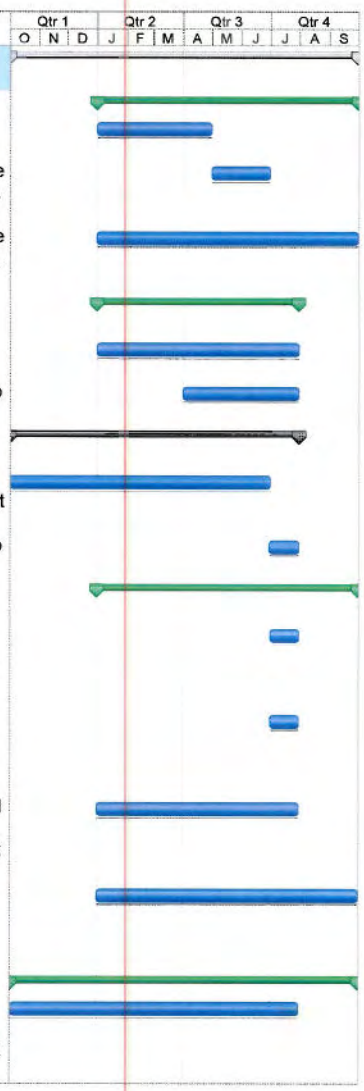
USAID PROGATI Work Plan Year 2, October 2008 to September 2009, Component 3: Public Institutions [Revised 30 May 2009] -- Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
52	Assess monitoring and control bodies of partner ministries	Brief, areas for improvement	Mon 8/3/09	Wed 9/30/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries. Planned STTA (D. Rudisuhle) for Oct 09.
53	Assess needs for staff capacity strengthening	Brief	Mon 8/3/09	Wed 9/30/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries. Planned STTA (D. Rudisuhle) for Oct 09.
54	**Training: Policy development**	**2 courses, 12 persons/course**	**Mon 8/3/09**	**Wed 9/30/09**	**Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.**
57	**Training: Policy implementation**	**2 courses, 12 persons/course**	**Mon 8/3/09**	**Wed 9/30/09**	**Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.**
60	**3.3.2. Form public-private partnerships for policy formulation**	**2 measures**	**Mon 8/3/09**	**Wed 9/30/09**	
61	Conduct functional review of partner ministries	Report	Mon 8/3/09	Mon 8/31/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.
62	Identify policy issues for partnership	Brief, recommendations	Tue 9/1/09	Wed 9/30/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.
63	**ER 3.4. Improve intra-governmental consultation and information**		**Mon 8/3/09**	**Wed 9/30/09**	
64	**3.4.1. Facilitate intra-government consultation groups**	**3 measures**	**Mon 8/3/09**	**Wed 9/30/09**	
65	Assess C&AG-Public Institution working relations	Brief, recommendations	Mon 8/3/09	Mon 8/31/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.
66	Identify opportunities for C&AG-Public Institution consultation on key issues	Brief, recommendations	Tue 9/1/09	Wed 9/30/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.
67	Write draft recommendations on strengthening C&AG-Public Institutions working relations and submit to C&AG and	Brief, recommendations	Tue 9/1/09	Wed 9/30/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.



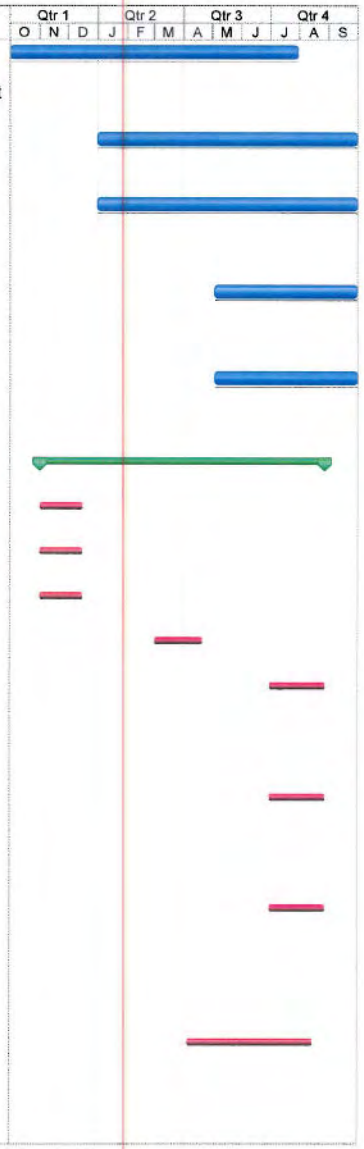
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009, Component 4: Parliament [Revised 30 May 2009] – Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
1	**ER 4.1. Establish a functioning BAMU in Parliament Secretariat**	**1 organization**	**Wed 10/1/08**	**Wed 9/30/09**	
2	**4.1.1. Establish BAMU facilities**	**1 organization**	**Thu 1/1/09**	**Wed 9/30/09**	
3	Secure office space in Parliament Secretariat		Thu 1/1/09	Thu 4/30/09	Complete.
4	Renovate office		Fri 5/1/09	Tue 6/30/09	Completed at original site. Will need to be done again with change in office location.
5	Procure and install equipment		Thu 1/1/09	Wed 9/30/09	Completed at original site. Will need to be done again with change in office location. IT procurement on-going.
6	**4.1.2. Establish BAMU management and technical staffing profile**	**9 persons**	**Thu 1/1/09**	**Thu 7/30/09**	
7	Formalize assignment of 10 persons from Secretariat to BAMU	10 persons	Thu 1/1/09	Thu 7/30/09	Staff assigned as planned. Expect new staff to be assigned in Year 3.
8	Orient staff with BAMU vision, mission and work plan	1 orientation	Wed 4/1/09	Thu 7/30/09	Completed with original staff. Will need to be done again with new staff.
9	**4.1.3. Establish PROGATI-hired experts in BAMU**	**2 persons**	**Wed 10/1/08**	**Thu 7/30/09**	
10	Recruit and hire Budget Analysts	2 persons	Wed 10/1/08	Tue 6/30/09	One analyst hired. Recruitment for second on-hold until work with Parliament starts again.
11	Orient Budget Analysts with BAMU vision, mission and work plan	1 orientation	Tue 6/30/09	Thu 7/30/09	Completed with original staff. Will need to be done again with new staff.
12	**4.1.4. Develop organizational materials and tools**	**1 mechanism**	**Thu 1/1/09**	**Wed 9/30/09**	
13	Conduct strategic planning workshop	1 workshop	Wed 7/1/09	Thu 7/30/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
14	Write and gain approval for BAMU Handbook	Handbook	Wed 7/1/09	Thu 7/30/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
15	Compile budget compendium	Compendium	Thu 1/1/09	Thu 7/30/09	Complete. Under final internal review and being formatted for printing. Final approval to be sought from BAMU once it is operational.
16	Design and establish BAMU database	Database	Thu 1/1/09	Wed 9/30/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
17	**4.1.5. Develop start-up products**		**Thu 10/2/08**	**Wed 9/30/09**	
18	Prepare notes on budget oversight & the economy	10 briefs	Thu 10/2/08	Thu 7/30/09	10 briefs drafted. Translations and formating for printing on-going. Final approval to be sought from BAMU once it is operational.



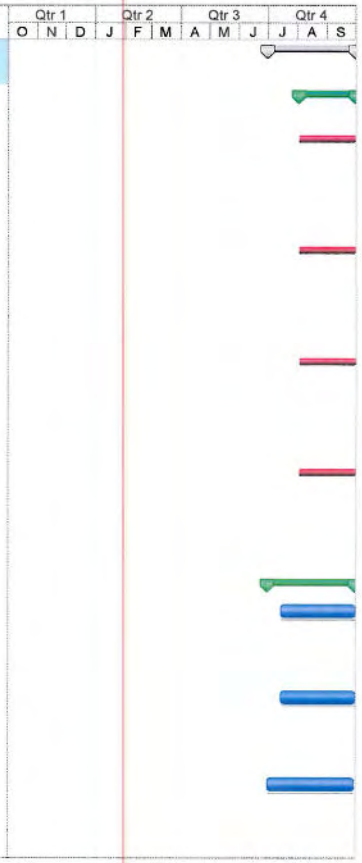
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009, Component 4: Parliament [Revised 30 May 2009] – Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
19	Condense Work Plan 1 Papers to Briefing Notes	5 briefs	Thu 10/2/08	Thu 7/30/09	5 briefs drafted. Translations and formating for printing on-going. Final approval to be sought from BAMU once it is operational.
20	Assess budget divergence	Brief	Thu 1/1/09	Wed 9/30/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in
21	Assess tax system	Brief	Thu 1/1/09	Wed 9/30/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
22	Assess current state of economy	Brief	Mon 5/4/09	Wed 9/30/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
23	Assess poverty situation against PRSP	Brief	Mon 5/4/09	Wed 9/30/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
24	**4.1.6. Develop Capacity of BAMU and Community of Practice**	**41 persons trained**	**Sun 11/2/08**	**Thu 8/27/09**	
25	**Training: Linking Budgets & Policy**	**1 course, 25 persons trained**	**Sun 11/2/08**	**Mon 12/15/08**	**Complete; 18 Parliament staff trained (with Public Institutions Component)**
28	**Training: Understanding MoF Reports**	**1 course, 25 persons trained**	**Sun 11/2/08**	**Mon 12/15/08**	**Complete; 18 Parliament staff trained (with Public Institutions Component)**
31	**Training: Gender Sensitive Budgeting**	**1 course, 25 persons trained**	**Sun 11/2/08**	**Mon 12/15/08**	**Complete; 18 Parliament staff trained (with Public Institutions Component)**
34	**Training: Macro-economy**	**1 course, 25 persons trained**	**Mon 3/2/09**	**Mon 4/20/09**	**Complete; 11 Parliament staff trained (with Public Institutions Component)**
37	**Training: Budget Classification**	**1 course, 25 persons trained**	**Wed 7/1/09**	**Thu 8/27/09**	**Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).**
40	**Training: Taxation**	**1 course, 41 persons trained**	**Wed 7/1/09**	**Thu 8/27/09**	**Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).**
43	**Training: Revenue Projection**	**1 course, 41 persons trained**	**Wed 7/1/09**	**Thu 8/27/09**	**Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).**
46	**Training: Program & Capital Budget**	**1 course, 41 persons trained**	**Mon 4/6/09**	**Fri 8/14/09**	**Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).**



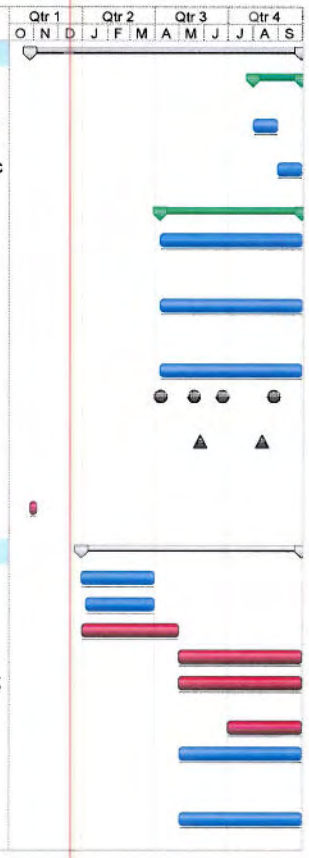
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009, Component 4: Parliament [Revised 30 May 2009] – Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
49	**ER 4.2 Increase Parliament capacity to inflence the budget**	**2 mechanisms**	**Wed 7/1/09**	**Wed 9/30/09**	
50	**4.2.1. Train MPs & Secretariat staff in budget transparency and accountability**	**66 persons**	**Mon 8/3/09**	**Wed 9/30/09**	
51	**Training: Budget Adoption**	**1 course, 66 persons trained**	**Mon 8/3/09**	**Wed 9/30/09**	**Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).**
54	**Training: Budget Implimentation**	**1 course, 66 persons trained**	**Mon 8/3/09**	**Wed 9/30/09**	**Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).**
57	**Training: Budget Oversight**	**1 course, 66 persons trained**	**Mon 8/3/09**	**Wed 9/30/09**	**Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).**
60	**Training: Fiscal Oversight**	**1 course, 66 persons trained**	**Mon 8/3/09**	**Wed 9/30/09**	**Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).**
63	**4.2.2. Market BAMU to MPs**	**50 persons**	**Wed 7/1/09**	**Wed 9/30/09**	
64	Awareness raising events with MPs	3 Events	Wed 7/15/09	Wed 9/30/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
65	Disseminate BAMU products to MPs	17 Products to 50 Persons	Wed 7/15/09	Wed 9/30/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
66	Assess MP needs regarding Budget Analysis	Brief, recommendations	Wed 7/1/09	Tue 9/29/09	Moved to Year 3 Work Plan to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).



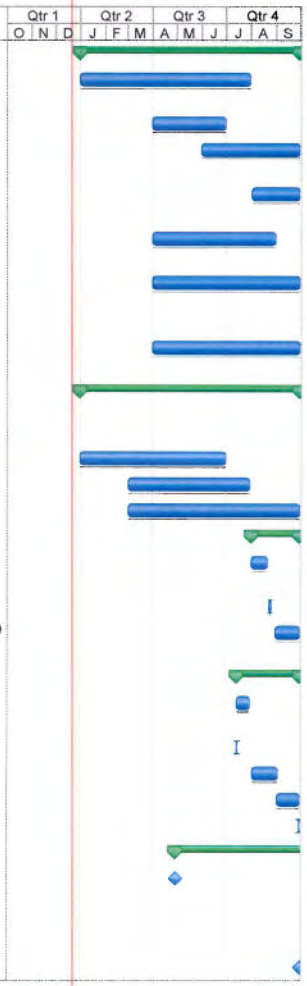
USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009: Leadership and Organization Capacity Building [Revised 30 May 2009]
Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
1	**Leadership and Relationship Strengthening**		**Tue 10/28/08**	**Wed 9/30/09**	
2	**Strengthen Executive Leadership (themes under discussion)**		**Sun 8/2/09**	**Wed 9/30/09**	
3	Workshop: Creating and Managing Strategic Alliances	Workshop	Sun 8/2/09	Mon 8/31/09	Cancelled and replaced in Year 3 Work Plan with session on internal communications.
4	Workshop: Leading Organizational Change	Workshop	Tue 9/1/09	Wed 9/30/09	Moved to Year 3 Work Plan (planned for Dec 09).
5	**Strengthen Mid-level Manager Skills**		**Wed 4/8/09**	**Wed 9/30/09**	
6	Workshop: Monitoring and Assessing Progress	Short Course (2 events)	Wed 4/8/09	Wed 9/30/09	Informal discussions held in Management Group Meetings, formal sessions to be held in Year 3.
7	Workshop: Gender and Corruption	Short Course (2 events)	Wed 4/8/09	Wed 9/30/09	Formal event held on 24 June; informal discussions held in Management Group Meetings.
8	Workshop: Public Presentation Skills	Short Course (2 events)	Wed 4/8/09	Wed 9/30/09	Complete. Held on 8 April and 20 May 09.
9	**Conduct Quarterly Management Group Meetings**	**4 Meetings**	**Wed 4/8/09**	**Thu 8/27/09**	**Complete: 8 April, 20 May, 24 June, 14 Sept 09.**
14	**Conduct Semi-Annual Advisory Group Meetings**	**2 Meetings**	**Wed 5/27/09**	**Wed 8/12/09**	**Complete: 27 May, 28 July (part of all partner meeting), 2 Sept 09 (part of all partner meeting).**
17	Study Tour: IACC (Athens, Greece)	Follow-up Presentation and Papers, 10 persons participate	Tue 10/28/08	Tue 11/4/08	Complete. See Anti-Corruption Week presentation and accompanying documents.
18	**Strengthen Partner Organization Capacity**		**Wed 12/31/08**	**Wed 9/30/09**	
19	Assess partner organizations	8 assessments	Wed 12/31/08	Tue 3/31/09	Complete.
20	Analyze assessment data	Brief	Mon 1/5/09	Tue 3/31/09	Complete.
21	Training: Financial Accounting-1	1 course, 12 persons trained	Thu 1/1/09	Thu 4/30/09	Completed by NUFUS; 17 persons trained.
22	Training: Financial Accounting-2	1 course, 12 persons trained	Fri 5/1/09	Wed 9/30/09	Completed by NUFUS; 17 persons trained.
23	Training: Budget Formulation and Management	1 course, 12 persons trained	Fri 5/1/09	Wed 9/30/09	Completed by Business Consulting Services; 23 persons trained.
24	Training: Human Resource Management	1 course, 12 persons trained	Wed 7/1/09	Wed 9/30/09	Complete; 21 persons trained.
25	Develop Financial and Administrative Manuals	4 Partner Finance and Administrative Manuals improved	Sat 5/2/09	Wed 9/30/09	Vendor selected, work to be completed in Year 3.
26	Develop Operations Manuals	4 Partner Operations Manuals improved	Sat 5/2/09	Wed 9/30/09	Vendor selected, work to be completed in Year 3.



USAID PROGATI Project Work Plan Year 2, October 2008 to September 2009: Project Management [Revised 30 May 2009] -- Status Report, Sept 2009

ID	Task Name	Output	Start	Finish	Status (Sept 2009)
1	**1. Conduct PMP surveys and interviews**		**Thu 1/1/09**	**Wed 9/30/09**	
2	Consumer perception of media (1.6.2.)	Brief	Thu 1/1/09	Fri 7/31/09	Completed by BCDJC; report and data under final review.
3	Media Sustainability Index (1.6.3.)	Brief	Wed 4/1/09	Tue 6/30/09	Complete; conducted 25 Apr 09.
4	Public perception of partner CSOs, coalitions, networks and alliances (2.5.1.)	Brief	Mon 6/1/09	Wed 9/30/09	Moved to Year 3 Work Plan.
5	Depth of partnership within partner civil society coalitions, networks and alliances (2.5.2.)	Brief	Mon 8/3/09	Wed 9/30/09	Moved to Year 3 Work Plan.
6	Expert Panel: Public Expenditure Management (3.5.1.)	Brief	Wed 4/1/09	Mon 8/31/09	Complete.
7	Survey on CAG audit skills (3.5.2.)	Brief	Wed 4/1/09	Wed 9/30/09	Moved to Year 3 Work Plan due to delay in formalizing relationship with partner ministries.
8	Expert Panel: Parliament Oversight Capacity (4.3.1.)	Brief	Wed 4/1/09	Wed 9/30/09	Moved to Year 3 Work Plan, first quarter.
9	**2. Build secondary data source database (e.g., Freedom House, World Bank, Transparency International)**	**Database**	**Thu 1/1/09**	**Wed 9/30/09**	
10	Review and select sources of information	Memo	Thu 1/1/09	Tue 6/30/09	Complete (see R. Gold report, Sept 09).
11	Design database	Database	Mon 3/2/09	Thu 7/30/09	Complete (see R. Gold report, Sept 09).
12	Collect and enter data (periodically, as available)	Database	Mon 3/2/09	Wed 9/30/09	On-going.
13	**3. Review and update PMP**		**Sun 8/2/09**	**Wed 9/30/09**	
14	Analyze PMP indicator appropriateness, usefulness	Brief	Sun 8/2/09	Fri 8/21/09	Complete.
15	Conduct Partner workshop to discuss indicators	Workshop, recommendations	Mon 8/24/09	Thu 8/27/09	Complete.
16	Revise PMP as appropriate, submit to USAID	Revised PMP	Tue 9/1/09	Wed 9/30/09	Revisions being made, will submit to USAID in Year 3, first quarter.
17	**4. Develop Work Plan Year 3**	**Work Plan Year 3**	**Wed 7/15/09**	**Wed 9/30/09**	
18	Develop schedule and materials, delegate responsibilities	Memo	Wed 7/15/09	Thu 7/30/09	Complete.
19	All Partner meeting	Meeting	Wed 7/15/09	Wed 7/15/09	Complete: 28 July, 2 Sept 2009.
20	Component meetings	Draft Plans	Mon 8/3/09	Thu 9/3/09	Complete; 19 meetings held.
21	Consolidate final drafts, write narrative	Draft Plan	Thu 9/3/09	Wed 9/30/09	Complete.
22	Deliver to USAID	Approved Plan	Wed 9/30/09	Wed 9/30/09	Complete; delivered 26 Oct 2009.
23	**5. Reporting**		**Thu 4/30/09**	**Thu 10/29/09**	
24	Deliver Semi-Annual Report, October 2008 to March 2009	Report	Thu 4/30/09	Thu 4/30/09	Complete; delivered 13 May 2009.
25	Deliver Semi-Annual Report, April to September 2009	Report	Thu 10/29/09	Thu 10/29/09	Complete.
26	Deliver Annual Inventory Report	Report	Thu 10/1/09	Thu 10/1/09	Complete; delivered 4 Oct 2009.



USAID PROGATI Targets and Achievements -- USAID Indicators (1 October 2008 to 30 September 2009)

	Indicators	2009 Targets			2009 Actuals			Explanation Why Target Exceeded or Not Met
		2009 Target Total	2009 Target Women	2009 Target Men	2009 Actual Total	2009 Actual Women	2009 Actual Men	
1	Number of Government Officials Receiving USG-Supported Anti-corruption Training	106	36	70	30	8	22	FY09 actual is less than planned due to a stop of work with parliament beginning in April 2009. As a result, only 18 of a planned 94 persons affiliated with Parliament received training. The project will adjust in 2010 by accelerated planned training to Parliament staff associated with the project. In order to avoid double-counting of beneficiaries, targets in 2010 and 2011 are not adjusted because of the deviation. The project already planned to provide training to these individuals in 2010 and 2011.
2	Number of mechanisms for external oversight of public resource use supported by USG assistance implemented	6	N/A	N/A	1	N/A	N/A	FY09 actual is less than planned due to a stop of work with parliament beginning in April 2009. As a result, only 1 of a planned 4 parliament mechanisms were supported. In addition, approval to address of 1 CAG mechanism did not come in time to allow work to proceed. In 2010, the project will support 2 CAG mechanisms targeted in 2009. The project will support 2 and remove 2 parliament mechanisms targeted in 2009 (the 2 to be removed focus on changes in parliament rules and procedures; it is unlikely changes would be accepted and thus they will not be pursued). The 2011 targets are not affected by this deviation as mechanisms are only supported and counted once in the project timeframe.
3	Number of People affiliated with non-Governmental Organizations receiving USG supported Anti-corruption Training	492	246	246	479	169	310	Within 3% of target
4	Number of USG-Supported Anti-corruption Measures Implemented	13	N/A	N/A	4	N/A	N/A	FY09 actual is less than planned as the project received approvals for its public institution partners late in the work period (24 June) and first meetings were held on 30 August and 2 September. As a result, only 2 of a planned 8 public institutions measures were supported. In addition, due to a delayed start of field activities by NGO partners, only 2 of a planned 5 civil society measures were supported. This is mainly the result of the long time it took for NGO partners to receive GoB approval to receive project funds (more than 6 months elapsed between the date USAID approval and NGO Bureau approval for one partner). In 2010 the project will support 7 measures previously planned for 2009. Two measures targeted for support in 2009 will be removed (the 2009 work plan classified these as "to be identified" with partners; subsequent assessments and discussions with partners did not highlight additional measures to support). In 2011 the project will support the 11 measures it will support in 2010.

USAID PROGATI Targets and Achievements -- USAID Indicators (1 October 2008 to 30 September 2009)

	Indicators	2009 Targets			2009 Actuals			Explanation Why Target Exceeded or Not Met
		2009 Target Total	2009 Target Women	2009 Target Men	2009 Actual Total	2009 Actual Women	2009 Actual Men	
5	Number of CSO Advocacy Campaigns Supported by USG	120	N/A	N/A	98	N/A	N/A	FY09 actual less than planned due to delayed start of field activities. This is mainly the result of the long time it took for NGO partners to receive GoB approval to receive project funds (more than 6 months elapsed between the date USAID approval and NGO Bureau approval for one partner). Despite this, the target will be achieved in late October 2009 (within 10% of the target on 14 October). The project is working closely with partners to ensure approvals are received more quickly in 2010. As a result, 2010 targets are higher than planned in part due to the inclusion of 46 campaigns funded in 2009 but implemented in 2010. Targets for 2011 are not affected by this deviation as the 2009-funded campaigns will end in 2010.
6	Number of USG Assisted Civil Society Organizations that engage in advocacy and watchdog functions	84	N/A	N/A	156	N/A	N/A	FY09 actual exceeded planned target because the project needed to engage more organizations than planned in order to achieve desired impact (i.e., planned persons trained and campaigns implemented). Planned target was calculated using an estimate of persons per organization that proved to be higher than what was found in the field. The 2010 and 2011 targets have been adjusted to correspond with knowledge of likely partner CSOs for those years.
7	Number of Government Media Relations Staff Trained with USG Assistance	15	5	10	28	4	24	FY09 actual exceeded planned target because the project took advantage of partner interest and vendor capacity to train additional persons. 2010 and 2011 targets have been increased because of demand from government partners and capacity of vendors.
8	Number of Journalists Trained with USG Assistance	310	103	207	380	50	330	FY09 actual exceeded planned target because the project took advantage of partner interest and vendor capacity to train additional persons. 2010 and 2011 targets have been increased because of demand from journalists and media houses and capacity of vendors. Also, the project will train more journalists outside of Dhaka than originally planned (again, responding to demand and taking advantage of vendor capacity).
9	Number of Media Civil Society Organizations and/or Support Institutions Assisted by USG	4	N/A	N/A	7	N/A	N/A	FY09 actual exceeded planned target because the project was able to support more organizations than planned, leading to greater project impact. 2010 and 2011 targets have been adjusted to correspond with knowledge of likely organizations to be supported in those years.
10	Number of Positive Modifications to Enabling Legislation/Regulation for Civil Society accomplished with USG Assistance	N/A	N/A	N/A	N/A	N/A	N/A	N/A
11	Number of Non-state News Outlets Assisted By USG	0	N/A	N/A	99	N/A	N/A	There was no planned target for FY09. 2010 and 2011 targets have been calculated using knowledge of likely outlets to be supported in those years.

USAID PROGATI Indicator Target and Achievement Summary Sheet (1 October 2008 to 30 September 2009)

ID	Indicator	Type	Unit	Disaggregate	Yr2 Planned M	Yr2 Planned F	Yr2 Planned T	Actual M	Actual F	Actual T	% of Traget	Notes
111	Center for Investigative Journalism facilities	Organization Count, Media	Organization	Type (CSO, media, government)			1			1	0%	Facility launched 7 May 2009.
112	Center for Investigative Journalism Advisory Board	Beneficiary Count	Person	Gender (M/F)	5	4	9	4	3	7	-22%	Additional members may be added in early 2010, depending upon JATRI decisions on necessary number of board members.
113	Center for Investigative Journalism management staffing profile	Beneficiary Count	Person	Gender (M/F)	5	3	8	5	2	7	-13%	Recruiting as necessary. Normal for staff profile to change over time.
114	Center for Investigative Journalism technical staffing profile	Beneficiary Count	Person	Gender (M/F)	6	4	10	6	2	8	-20%	Recruiting as necessary. Normal for staff profile to change over time.
115	Center for Investigative Journalism standard management and operations procedures and policies	Mechanism Count	Mechanism	N/A			2			0	-100%	BRAC U. determined that their policies and procedures would be used by JATRI. Indicator dropped in Y3.
121	Journalists trained on investigative techniques	Training Participant Count, Media	Person	Gender (M/F)	70	35	105	42	19	61	-42%	Delayed due to slow start of JATRI training courses.
122	Fellowships completed	Training Participant Count, Media	Person	Gender (M/F)			5			0	-100%	On-going grant award with NewsNetwork, will support fellowships for 40 women journalists in 2009-2010.
123a	Media CSOs working on advocacy and legal reforms assisted	Organization Count, Media	Organization	Type (CSO, media, government)						3	N/A	New indicator for Y3; JATRI, BCDJC and NewsNetwork supported in Y2.
123b	Non-state news outlets assisted on transparency and corruption issues	Organization Count, Media	Organization	Type (CSO, media, government)						30	N/A	New indicator for Y3.
131a	Media CSOs working on advocacy and legal reform assisted	Organization Count, Media	Organization	Type (CSO, media, government)			3			4	33%	MRDI, MMC, Media Watch and BNNRC supported in Y2.
131b	Non-state news outlets assisted on advocacyand legal reforms issues	Organization Count, Media	Organization	Type (CSO, media, government)						69	N/A	New indicator for Y3.
132	Journalists trained on advocacy, legal reform and freedom of information laws	Training Participant Count, Media	Person	Gender (M/F)	134	66	200	288	31	319	60%	
141	CSO representatives trained in accessing government information	Training Participant Count, CSO	Person	Gender (M/F); Age (youth/adult)							N/A	New indicator for Y3.
151	Government officials trained on information dissemination	Training Participant Count, Govt	Person	Gender (M/F)	10	5	15	24	4	28	87%	
211	Civil society coalitions, networks and partnerships trained in management, communications and planning	Organization Count, CSO	Organization	Type (CSO, media, government)			2			4	100%	Doorbar, Steps Towards Development, BWCCI and PROGATI CWN.
212	Civil society organizations trained in management, communications and planning	Organization Count, CSO	Organization	Type (CSO, media, government)			24			58	142%	

USAID PROGATI Indicator Target and Achievement Summary Sheet (1 October 2008 to 30 September 2009)

ID	Indicator	Type	Unit	Disaggregate	Yr2 Planned M	Yr2 Planned F	Yr2 Planned T	Actual M	Actual F	Actual T	% of Traget	Notes
213	Civil society organization staff members trained in management, communications and planning	Training Participant Count, CSO	Person	Gender (M/F); Age (youth/adult)	36	36	72	80	81	161	124%	
214	Anti-corruption awareness campaigns	Campaign Count	Campaign	Event (number)			36			48	33%	
221	Civil society organizations trained in monitoring, analyzing and publicizing corruption	Organization Count, CSO	Organization	Type (CSO, media, government)			84			133	58%	
222	Civil society organization staff members trained in monitoring, analyzing and publicizing corruption	Training Participant Count, CSO	Person	Gender (M/F); Age (youth/adult)	210	210	420	225	122	347	-17%	Unforeseen delay in receiving NGO Bureau approval for partner grants; target will be reached in October 2009.
223	Anti-corruption monitoring, analysis and publicity campaigns	Campaign Count	Campaign	Event (number)			42			48	14%	
231	Civil society organizations trained in issues of budget oversight	Organization Count, CSO	Organization	Type (CSO, media, government)			84			38	-55%	Unforeseen delay in receiving NGO Bureau approval for partner grants; target will be reached in October 2009.
232	Civil society organization staff members trained in issues of budget oversight	Training Participant Count, CSO	Person	Gender (M/F); Age (youth/adult)	210	210	420	69	30	99	-76%	Unforeseen delay in receiving NGO Bureau approval for partner grants; target will be reached in October 2009.
233	Budget oversight awareness raising campaigns	Campaign Count	Campaign	Event (number)			42			2	-95%	Unforeseen delay in receiving NGO Bureau approval for partner grants; target will be reached in October 2009.
234	Persons participating in budget oversight awareness raising campaigns	Beneficiary Count	Person	Gender (M/F)			2,100			570	-73%	Unforeseen delay in receiving NGO Bureau approval for partner grants; target will be reached in October 2009.
241	Community-public institution consultations on local development issues and priorities	Measure Count	Measure	Event (number)			3			1	-67%	Score card.
242	Community-led initiatives to improve government budget transparency and accountability	Measure Count	Measure	Event (number)			2			1	-50%	Budget dialogue.
243	Persons participating in community-led initiatives to improve government budget transparency and accountability	Beneficiary Count	Person	Gender (M/F)			800			570	-29%	Unforeseen delay in receiving NGO Bureau approval for partner grants; target will be reached in October 2009. Indicator definition to change in Y3.
311	Public institution oversight awareness raising initiatives	Measure Count	Measure	Event (number)			3			2	-33%	CAG with Civil Society and Media.

USAID PROGATI Indicator Target and Achievement Summary Sheet (1 October 2008 to 30 September 2009)

ID	Indicator	Type	Unit	Disaggregate	Yr2 Planned M	Yr2 Planned F	Yr2 Planned T	Actual M	Actual F	Actual T	% of Traget	Notes
312	Recipients and users of C&AG audit reports	Beneficiary Count	Person	Gender (M/F)			30			0	-100%	Plan was to target Public Institution partern staff. Initial meetings held with new public institution partners at end of reporting period. Activities could not start before relationships formed.
321	Revised procedures and systems (C&AG)	Mechanism Count	Mechanism	N/A			2			0	-100%	Plan for work with RIGA Checklist, Statistics Template complete. Estimated to the complete by January 2010.
322	C&AG staff members trained in transparency and accountability issues	Training Participant Count, Govt	Person	Gender (M/F)	8	4	12	8	4	12	0%	
331	Public institutions staff members trained in policy formulation and implementation	Training Participant Count, Govt	Person	Gender (M/F)	8	4	12	0	0	0	-100%	Initial meetings held with new public institution partners at end of reporting period. Activities could not start before relationships formed.
332	Public-private partnerships for policy formulation	Measure Count	Measure	N/A			2			0	-100%	Initial meetings held with new public institution partners at end of reporting period. Activities could not start before relationships formed.
341	Intra-government consultations groups	Measure Count	Measure	N/A			3			0	-100%	Initial meetings held with new public institution partners at end of reporting period. Activities could not start before relationships formed.
411	BAMU facilities	Mechanism Count	Mechanism	N/A			1			1	0%	Facility assigned to BAMU, will be moved in Y3.
412	BAMU management staffing profile	Beneficiary Count	Person	Gender (M/F)	3	1	4	3	2	5	25%	Management staff recruited; new assignments are expected in Y3. Indicator definition to change in Y3.
413	BAMU technical staffing profile	Beneficiary Count	Person	Gender (M/F)	3	2	5	5	0	5	0%	Technical staff recruited; new assignments are expected in Y3. Indicator definition to change in Y3.
414	BAMU standard management and operations procedures and policies	Mechanism Count	Mechanism	N/A			1			0	-100%	No action to date due to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
421	Revised rules and procedures (Parliament)	Mechanism Count	Mechanism	N/A			2			0	-100%	No action to date due to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament). Indicator will be dropped in Y3.

USAID PROGATI Indicator Target and Achievement Summary Sheet (1 October 2008 to 30 September 2009)

ID	Indicator	Type	Unit	Disaggregate	Yr2 Planned M	Yr2 Planned F	Yr2 Planned T	Actual M	Actual F	Actual T	% of Traget	Notes
422	Members of Parliament and Secretariat staff trained in budget transparency and accountability issues	Training Participant Count, Govt	Person	Gender (M/F)	62	32	94	14	4	18	-81%	Below target due to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament).
423	Members of Parliament using budget analysis services (BAMU and Community of Practice)	Beneficiary Count	Person	Gender (M/F)	40	10	50	0	0	0	-100%	Below target due to review of program by senior leaders in Parliament (USAID assumed leadership in relationship with Parliament). Indicator definition to change in Y3.
424	CSO members trained on budget analysis topics	Beneficiary Count	Person	Gender (M/F)							N/A	New indicator for Y3.