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ADAM QUARTERLY PERFORMANCE MONITORING REPORT 10th Quarter: April – June 2008



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Cover Photo: Children learning to play basketball in Puerto Asis. This photo is part of ADAM's Communications Campaign in Putumayo.

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DISCLAIMER

The author's views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

PREFACE

"It's not so important who starts the game but who finishes it."

John Wooden
Basketball Hall of Fame
Former Coach at UCLA (1948 – 1975)

Colombia is one of the world's largest producers of illicit crops and exporter of drugs, mainly cocaine. This not only weakens the Colombian state and hurts Colombians, but also harms the rest of the world. Colombia has made important strides in halting the spread of narcotics-related activities, but it still has much to do. Plan Colombia has three end goals: (i) order, to enforce laws and penalize illegal activity; (ii) **opportunities**, to provide viable economic alternatives to illicit activities; and (iii) **governance**, to effectively respond to the needs of its citizens. The United States, via the U.S. Agency for International Development (USAID) has been a long-standing partner of the Government of Colombia in the promotion of alternative development (AD) that focuses on the latter two goals. AD responds to a key learning: people in isolated communities, with little or no state presence and limited economic options are more likely to cultivate illicit crops. The USAID-financed Municipal-Level Alternative Development (ADAM) Program funds activities that provide incentives for Colombian citizens—in some of the most marginalized areas of the country—to remain part of, or rejoin, a legal culture. This report presents the recent achievements of ADAM and how USAID's innovative AD model can work in practice.

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ACRONYMS AND ABBREVIATIONS

AD	Alternative Development
ADAM	Areas for Municipal-level Alternative Development <i>Áreas de Desarrollo Alternativo a Nivel Municipal</i>
APROCASUR	<i>Asociación de Productores de Cocoa del Sur de Bolívar</i>
ARD	ARD Inc.
APAC	<i>Asociación de Productores Agropecuarios del Cuembi</i>
ASOPACA	<i>Asociación de Productores Agropecuarios de Caicedo</i>
ASOPRAO	<i>Asociación de Productores Agropecuarios de Orito</i>
ASOPRAVG	<i>Asociación de Productores Agropecuarios del Valle del Guamuez</i>
ASPROAGES	<i>Asociación de Productores Agropecuarios de la Esperanza</i>
BIOANDES	Biodiversity Conservation in the Andes
CCI	<i>Corporación Colombia Internacional</i>
COMFAMILIAR	<i>Caja de Compensación Familiar del Putumayo</i>
CONFECOMUNAL	Confederación Nacional de Acción Comunal
COOAGROPAN	<i>Cooperativa de Productores Agropecuarios del Urabá Norte</i>
CPGA	<i>Centros Provinciales de Gestión Agroempresarial</i> Agribusiness Management Regional Centers
CSR	Corporate Social Responsibility
DANSOCIAL	Departamento Administrativo Nacional de Economía Solidaria
DIAN	<i>Departamento de Impuestos y Aduanas Nacionales</i>
DMS	<i>Programa Departamentos y Municipios Seguros</i>
DNP	National Planning Department <i>Departamento Nacional de Planeación</i>
ECAS	Farmer Field Schools <i>Escuelas Calificadas de Agricultura Sostenible</i>
ECOPETROL	<i>Empresa Colombiana de Petróleos</i>
ELN	<i>Ejército de Liberación Nacional</i> National Liberation Army
ESAP	<i>Escuela Superior de Administración Pública</i>
FAO	Food and Agriculture Organization
FARC	Colombian Revolutionary Armed Forces <i>Fuerzas Armadas Revolucionarias de Colombia</i>
FEDECAP	<i>Federación Departamental de Comunidades Afropurumayense de Putumayo</i>
FEDECOCOA	<i>Fondo Nacional del Cacao</i>
FENACON	<i>Federación Nacional de Concejos Municipales</i>
FESCOL	<i>Fundación Friedrich Ebert de Colombia</i>
FINAGRO	<i>Fondo para el Financiamiento del Sector Agropecuario</i>
FRUPAT	<i>Frutas del Patía</i>
GIS	Geographic Information System
GoC	Government of Colombia
GPS	Global Positioning System
GTZ	<i>Gesellschaft für Technische Zusammenarbeit</i> German Agency for Technical Cooperation
ICO	<i>Índice de Capacidad Organizacional</i> Organizational Capacity Index
IDP	Internally Displaced Person
IDP2 Program	<i>Programa de Atención a Desplazados y Grupos Vulnerables,</i>

	PADF-IOM Alliance, formerly known as the PILAS Program
IGAC	<i>Instituto Geográfico Agustín Codazzi</i>
IICA	Inter-American Institute for Cooperation on Agriculture <i>Instituto Interamericano de Cooperación para la Agricultura</i>
INCODER	<i>Instituto Colombiano de Desarrollo Rural</i>
IQC	Indefinite Quantity Subcontracts
JAA	J.E. Austin & Associates
JICA	Japanese International Cooperation Agency
LG	Local Governance
MAVDT	Ministerio de Ambiente, Vivienda y Desarrollo Territorial
M&E	Monitoring & Evaluation
MIDAS	<i>Más Inversión para el Desarrollo Alternativo Sostenible</i>
MEHTD	Ministry of the Environment, Housing and Territorial Development
MERA	Monitoring, Evaluation, Reporting and Analysis
MMPDP	Magdalena Medio Peace and Development Program
MOU	Memorandum of Understanding
NDP	National Planning Department <i>Departamento Nacional de Planeación</i>
NDI	National Democratic Institute
NGO	Non-Governmental Organization
PADF	Pan American Development Foundation
PTAR	Sewage Water Treatment Plant <i>Planta de Tratamiento de Aguas Residuales</i>
Q9, Q10	Ninth Quarter, Tenth Quarter
RFA	Requests for Application
SAGAN	<i>Sociedad de Agricultores y Ganaderos de Nariño</i>
SENA	Servicio Nacional de Aprendizaje
SIF	Social Infrastructure Fund
SIMA	<i>Sistema de Información y Monitoreo ADAM</i>
SSPD	<i>Superintendencia de Servicios Públicos Domiciliarios</i>
TOR	Terms of Reference
TSG	The Services Group
UN	United Nations
UNDP	United Nations Development Program
UNICEF	The United Nations Children's Fund
UNIFEM	United Nations Development Fund for Women
UNIOM	United Nations International Office for Migration
UNODC	United Nations Office on Drugs and Crime
UMATA	Unidad Municipal de Asistencia Técnica Agropecuaria
USAID	U.S. Agency for International Development

I. OVERVIEW

A. HALF TIME

As anyone familiar with team sports will testify, the halfway point is an important time to assess progress and plan for the rest of the game. At half time during a basketball game, the coach reviews the game's statistics in detail to determine how well his team performed, how effective they were on offense and defense, and which plays worked well and which didn't. The coach then develops a strategy for the second half. In many respects, development programs are little different.

This past quarter (Q10) marked halftime for the ADAM Program. The ADAM contract was signed in October 2005, thus April 2008 marked the mid-point of the five-year program. At this point, half way through the Program, ADAM has achieved all major technical objectives with a significant cost savings as compared to the original technical budget. As we look forward to the second half, it is difficult to develop a strategy with uncertainties in funding and time horizon. This is ADAM's greatest challenge for the rest of 2008.

A reflection of ADAM's first-half performance follows:

Acceptance by the Government of Colombia (GoC): Since the beginning of the Program, coordination with ADAM's primary counterpart in the GoC, *Acción Social*, has been very positive. As initially agreed between USAID and Acción Social, ADAM successfully designed strategies in 71 of Colombia's most vulnerable areas and is currently implementing agricultural, local governance, and infrastructure activities in each municipality. Through June 2008, *Acción Social* had committed US\$1.3 million to 24 ADAM productive activities in Antioquia/Córdoba, Magdalena Medio, Cauca, Tolima, Nariño, and Putumayo, further demonstrating the GoC's buy-in at the national level.

Relationships with Participating Governors and Mayors: Since the elections of late 2007, ADAM has had to establish new working relationships with governors and mayors in 10 departments and 71 municipalities. A key piece of this process was providing assistance to municipal and departmental administrations in formulating their development plans. ADAM directed its efforts in two ways: first, providing technical assistance and training to municipalities in financial strengthening and public service provision, and second, in implementing projects that are consistent with national and departmental programs and frameworks. \$1.3 million of ADAM's 2008 budget was specifically set aside to assist the new administrations. Through June, it is safe to say that ADAM has excellent relationships with the majority of its participating mayors and governors.

Acceptance by Participating Communities: A key aspect of ADAM from the outset was a commitment to genuine participation and a willingness to invest time and resources in including a wide array of stakeholders. More than just a sensible implementation methodology (which it no doubt is), it has become a key tenet of ADAM's personality and a vital pillar of the Program that is passionately defended by all. In multiple visits throughout Colombia, the same message is heard: although things are not always perfect, and although not everybody is always satisfied, ADAM relates to its beneficiaries and partners with honesty, openness, and respect. This constitutes invaluable social capital for both the U.S. and Colombian governments. Drawing on the words of the consultant Sergio Rivas, in a recent evaluation of ADAM's work in Putumayo, he emphasized "the transparency and authentic participation" that is keenly recognized by Putumayo citizens in its dealings with ADAM.

Indicator Results: Through December 2007, ADAM achieved or surpassed its goals in 9 of 11 key indicators, averaging 287% achievement of the 11 goals. In 2008, ADAM added two key indicators (to better reflect the work of the Local Governance Component) and through June 2008, ADAM is on-track to achieve its cumulative 2008 goals in all 13 indicators. By any standard, a single program benefiting 34,000 families, supporting 55,000 hectares, creating 26,000 jobs, and generating \$33 million sales through just the first half of the contract is impressive.

Economic Alternatives: Through June 2008, 104 productive activities are underway within the ADAM Program, including 23 cacao projects, 22 coffee projects, 12 rubber projects, and 11 fruits projects. In cacao alone, nearly 5,000 families and 12,000 hectares are supported in eight different departments. Fruits activities are a priority of the GoC and ADAM is currently supporting more than 2,000 families and nearly 2,000 hectares.

Cost Effectiveness: By October 2008, ADAM will have saved \$6.8 million in operating costs and increased funds available for contracts and grants. ADAM estimates savings of \$3 million in Personnel and Benefits and nearly \$5 million in indirect costs. Furthermore, the original technical proposal for ADAM projected 67% of expenditures in contracts and grants and only 12% in personnel. By October 2008, ADAM will meet the 12% standard in personnel and surpass the percentage in contracts and grants with 69%.

With this positive assessment of the first two and a half years of the Program, senior management is ready to take decisions to guide ADAM through its second half. A first strategic question is how many new ADAM Municipal Initiatives will be developed in 2008? A related question is how many new productive activities will be funded in 2008 and 2009?

Both of these questions and all key planning decisions directly relate to unresolved issues on the budget and timeframe of the Program. In June 2008, ADAM completed a mid-program budget review that evaluated the cost effectiveness of the Program to date, but more importantly, projected monthly expenditures to implement all of the activities agreed upon in the 2008 Annual Work Plan. Depending on various exchange rate assumptions, ADAM can calculate how much it will cost to implement all agreed upon activities. While USAID is committed to fund all agreed-upon activities, the amount of available funds for additional Municipal Initiatives and activities are still uncertain.

As of the end of the quarter, ADAM does not know how much money it will receive through the life of the program and thus how long the program will continue into 2010. Without clarity on these issues, it is very difficult for senior management to make decisions on additional Municipal Initiatives, productive activities, or define a timeframe for closeout evaluations. Returning to the basketball metaphor and at the risk of exaggerating somewhat for dramatic effect, it is difficult for a coach and his team to make sensible decisions for the second half of the game if there is uncertainty that there will indeed be a 4th quarter or how many players are available on the bench!

ADAM hopes that USAID will be able to provide guidance on FY2009 funds in terms of both obligation levels and schedules before the end of September to allow senior management to properly plan the second half of the ADAM Program. At the same time, ARD is committed to bring the same level of energy and commitment to the task that have characterized the significant turnaround in Program fortunes over the last eighteen months.

B. THE NUMBERS

ADAM's tenth quarter was marked by a steady increase in all of its key indicators, reflecting the current stage of implementation in which only a few new activities are starting. The following chart presents progress achieved through June 2008 as compared to the revised cumulative 2008 goals, as well as the progress made during the quarter. The most striking increase in a single indicator was in sales, which increased by 70% from the previous quarter. Total sales increased from approximately \$19 million at the end of Q9 to \$32 million through June 2008, reflecting the rigorous pace of implementation, particularly in ADAM's coffee and dairy activities. The number of infrastructure projects completed has now reached 57, benefiting more than 7,600 families. ADAM's intensive work over the first semester in helping local officials formulate their municipal development plans for the 2008-2012 electoral period had a direct impact on the number of municipalities strengthened. To date, ADAM has strengthened a total of 29 municipalities. Another indicator associated with the Local Governance component, the number of people benefited by National Programs, also showed a significant increase of 45% during the quarter.

Table I: ADAM Progress toward Indicator Goals

Indicator	Achievement through Q9	Progress during Q10	Percentage increase during Q10	Achievement through Q10	Cumulative goal through 2008	Achievement of 2008 Cumulative Goal
Families Benefited	30,436	3,428	11%	33,864	40,540	84%
Hectares Free of Illicit Crops	183,925	19,844	11%	203,769	264,017	77%
Hectares of Licit Crops Supported	51,121	4,019	8%	55,140	69,993	79%
Social and Productive Infrastructure Projects Completed	44	13	30%	57	84	68%
Municipalities Strengthened	0	29	>100%	29	48	60%
Social Organizations Strengthened	266	33	12%	299	415	72%
People Benefited by National Programs	7,108	3,198	45%	10,306	16,326	63%
Public Sector Funds Leveraged (US\$)	\$4,580,159	\$1,381,202	30%	\$5,961,361	\$6,713,501	89%
Private Sector Funds Leveraged (US\$)	\$46,342,190	\$8,245,710	18%	\$54,587,900	\$77,637,883	70%
Communities/Producer Associations Signing Illicit-Free Agreements	972	230	24%	1,202	952	126%
Families under Illicit-Free Agreements	78,552	11,787	15%	90,339	94,379	96%
Full Time Equivalent Jobs Created	23,953	1,968	8%	25,921	52,940	49%
Sales or GMV of Licit Production (US\$)	\$19,256,500	\$13,467,410	70%	\$32,723,910	\$58,836,126	56%

A more detailed discussion of the performance in each of the key indicators is provided below.

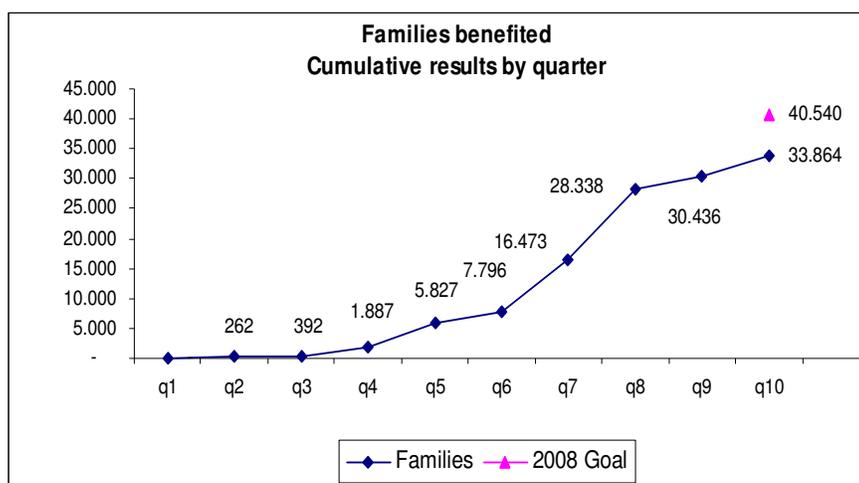
I. Families Benefited

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
40,540	33,864	11%	84%

In Q10, ADAM experienced an 11% increase in the number of families benefited. Through June 2008, ADAM has benefited 33,864 families, achieving 84% of the 2008 cumulative goal. To date, 63% of the families benefited are linked to productive activities and 34% are to infrastructure activities, while 3% are beneficiaries of both.

The geographic distribution of beneficiary families is as follows: Cauca (23%), Huila (17%), Magdalena Medio (14%), Putumayo (12%), Nariño (12%), Antioquia and Córdoba (13%), Tolima (9%). Men make

up 63% of family heads of households, while 37% are women. The majority of beneficiaries are *mestizo* (78%), followed by Indigenous (16%), and Afro-Colombian (6%). A total of 3,423 displaced families are included in the total.



2. Hectares Free of Illicit Crops

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
264,017	203,769	11%	77%

All beneficiaries sign illicit free agreements in which they commit to maintaining their farms free of illicit crops. To date, the total hectares free of illicit crops in ADAM's beneficiary farms is 203,769, which represents 77% achievement of the 2008 cumulative target for this indicator. Percentage growth during the quarter was 11%, similar to the families' benefited indicator. Geographically the indicator breaks down as follows: Magdalena Medio (34%); Antioquia and Córdoba (21%); Putumayo (12%); Tolima (11%); Huila (10%); Cauca (8%); and Nariño (4%).

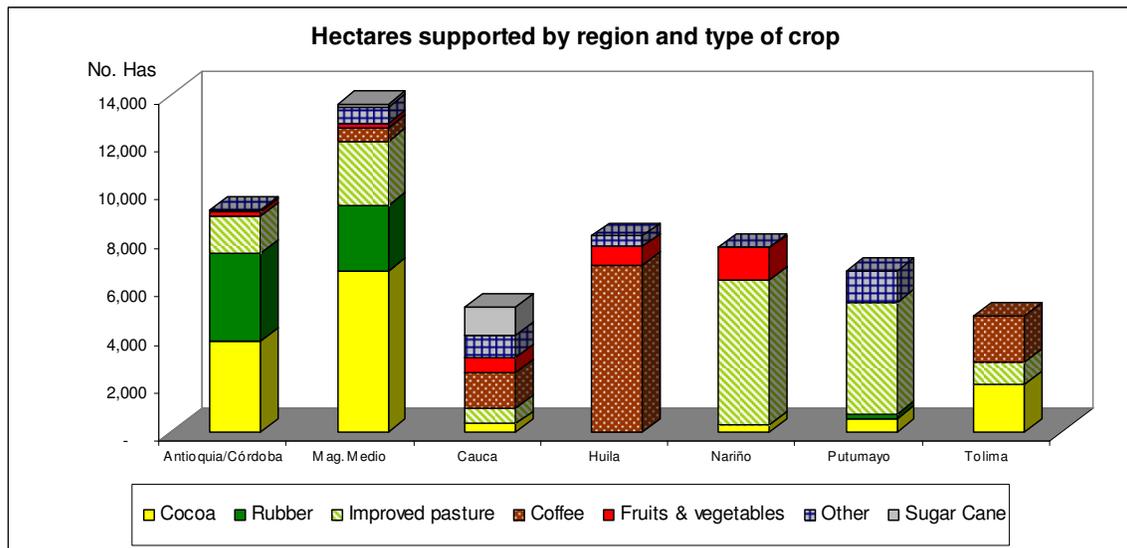
3. Hectares of Licit Crops Supported

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
69,993	55,140	8%	79%

During the quarter, ADAM generated an 8% increase in the total number of hectares supported, bringing the cumulative total to 55,140 and achieving 79% of the 2008 cumulative goal.

Regional distribution of hectares supported is as follows: Magdalena Medio (25%), Antioquia and Cordoba (17%), Huila (15%), Nariño (14%), Putumayo (12%), Cauca (9%), and Tolima (9%). Eighty percent of farms where licit hectares are being supported are located in regions traditionally influenced by coca crops, while 20% are located in areas at risk from poppy cultivation.

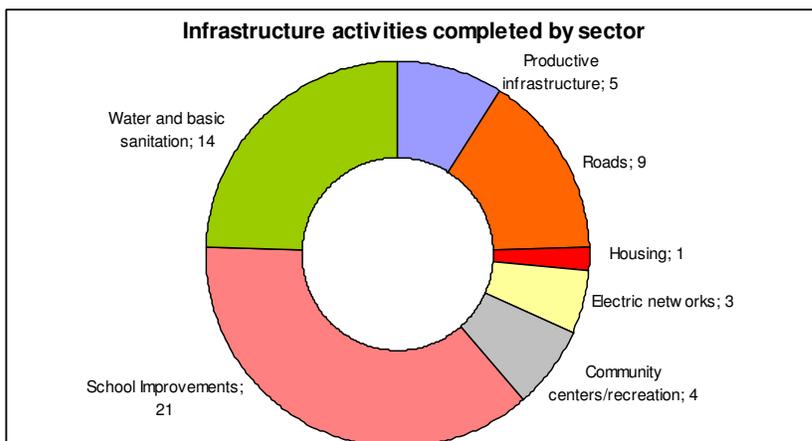
The graph below presents the breakdown of hectares supported by type of crop and region. Cacao and rubber are predominant in the Magdalena Medio and Northwestern Antioquia regions; coffee is largest in Huila, Cauca, and Tolima. Improved pasture is present in all 7 regions, although most is in Nariño and Putumayo. Miscellaneous activities include flowers, apiculture, fish-raising, aromatics, spices, wood, cuy raising, vanilla and silk production. Cauca is clearly the department with the most diversified set of productive activities.



4. Social and Productive Infrastructure Projects Completed

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
84	57	30%	68%

ADAM has undertaken a total of 73 infrastructure activities to date, of which 57 have been completed as of the end of June 2008. The number of projects completed increased by 30% during the quarter.



Of the 57 infrastructure activities completed to date, 28 are social infrastructure projects, 18 are infrastructure activities that benefit displaced communities, and 11 are productive infrastructure activities.

The 57 completed projects have benefited 7,615 families in the following departments and municipalities: Huila (Neiva, Pitalito, Isnos, La Plata, Nátaga, Rivera, El Pital, Tarquí), Cauca (Totoró, Patía, El Tambo, Popayán, Silvia, Caldonó), Putumayo (Mocoa, Puerto Caicedo, Villagarzón, Valle del Guamuez), Bolívar (San Pablo, Simití, Santa Rosa del Sur), Nariño (Iles, Cuaspud, Potosí), Antioquia (Arboletes, Nechí, San Juan de Urabá, Zaragoza), Santander (El Carmen, Puerto Parra, San Vicente), and Tolima (Ibagué, Ortega). Distribution by sector is presented in the graph on the previous page.

5. Municipalities Strengthened

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
48	29	>100%	60%

The number of municipalities strengthened is a key indicator that reflects the integrated intervention of the Local Governance component in any given municipality. The idea is to support municipalities through a series of actions that improve the local administration's capacity to operate and respond to citizen's needs.

The definition for this indicator was updated in ADAM's 2008 Performance and Monitoring Plan (PMP). Under the revised definition, for an ADAM municipality to be counted as "strengthened", it must meet the following three criteria: (i) improved public services, (ii) enhanced fiscal capacity and (iii) have, via ADAM assistance, improved municipal planning capacities. To date, 29 municipalities have been strengthened, accounting for 67% of the 2008 cumulative goal for this indicator.

For example, the municipality of Santa Rosa has received support from USAID to improve delivery of public services (using a 1,000 scale to evaluate Santa Rosa's provision of public service, the municipalities rating improved from 610 to 849), update its municipal cadastre and tax code, and formulate the municipal development plan for the 2009-2011 period. The table presents the 29 municipalities strengthened through June 2008:

Municipalities Strengthened	
Bolívar	Santa Rosa and Simití
Cauca	Cajibío, Caldonó, El Tambo, La Sierra, La Vega, Morales, Patía, Piendamó, Rosas, and Silvia
Huila	Algeciras, Isnos, La Plata, Nátaga, and Pitalito
Nariño	Aldana, Funes, Pupiales, and Tumaco
Putumayo	Puerto Asís, Puerto Caicedo, San Miguel, and Valle del Gumauéz
Tolima	Chaparral, Plandas, Rioblanco, and San Antonio

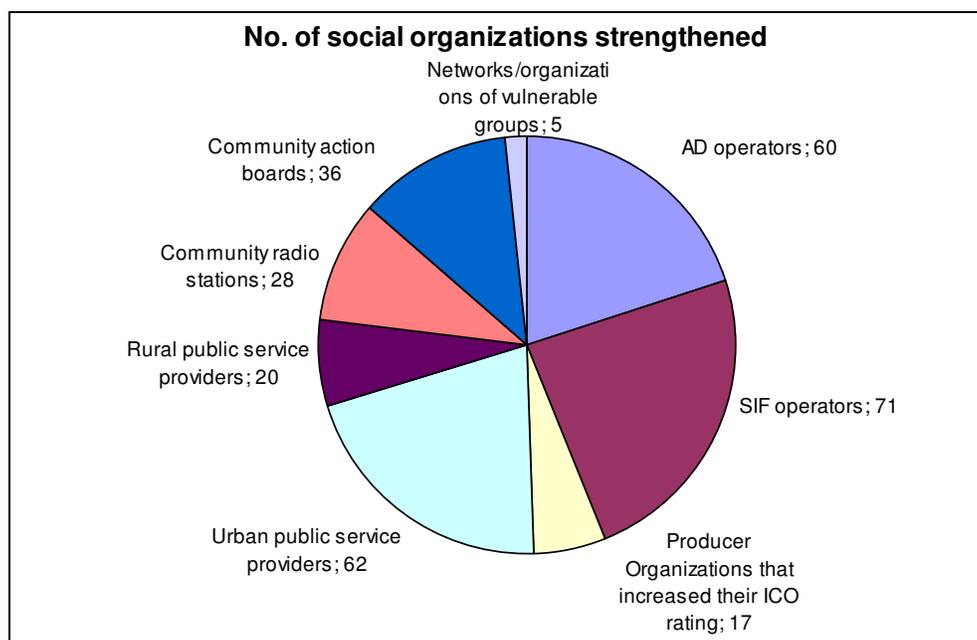
6. Social Organizations Strengthened

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
415	299	12%	72%

The number of social organizations strengthened increased by 12% from last quarter. Currently, ADAM has strengthened a total of 299 social organizations, representing 72% of the 2008 cumulative goal. This indicator intends to capture the extent of institutional strengthening that

ADAM conducts among a wide range of social organizations to build local capacity and enhance long term sustainability. Assistance varies depending on the type of organization. For example, producer organizations that are usually weak and recently created, receive a comprehensive cycle of social and entrepreneurial trainings to improve their management capacities as well as their legal compliance. Another example is the assistance given to public service providers on business management practices to improve their delivery of water and waste management services at the municipal level.

The various types of organizations that have been strengthened through ADAM's support are illustrated in the following graph.



7. People Benefited by National Programs

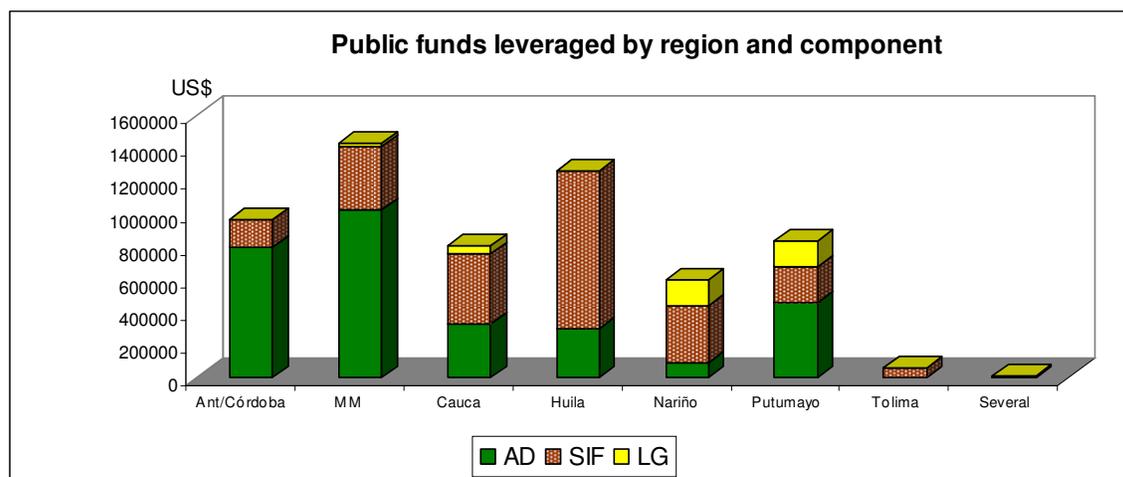
2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
16,326	10,306	45%	63%

The indicator of people benefited by National Programs captures the close collaboration between ADAM's LG component and various ministries and national-level programs. ADAM aims to expand the coverage of programs in areas such as literacy, education, family health, the political empowerment of women, democracy, and municipal councils. This indicator increased by 45% from the previous quarter, now standing at 10,306 total people benefited. Beneficiaries of the *Viernes del Concejal* and *Alfabetización* programs, represent 98% of the total. The remaining 2% consists of people benefited by *El Valor de la Palabra*, *Juegos Campesinos*, and *Más Mujeres más Política* programs.

8. Public Sector Funds Leveraged

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
US\$6,713,501	US\$5,961,361	30%	89%

Public sector funds leveraged correspond to resources from public agents like municipalities, public-funded projects, departmental offices, etc., that are invested directly in ADAM's productive activities, local governance activities, or social infrastructure projects as counterpart funding. During Q10, ADAM increased the public sector funds leveraged by 30%, reaching a cumulative total of \$5.9 million, an 89% achievement of the 2008 cumulative target for this indicator. Fifty percent of the public funds leveraged correspond to AD activities, 43% to SIF activities, and 7% to LG activities. The graph below shows the breakdown by region and component.



9. Private Sector Funds Leveraged

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
US\$77,637,883	US\$54,587,900	18%	70%

ADAM also leverages private funds to co-finance its activities in all components. Private sources of funding usually include credit, local communities, producers, businesses, and other private organizations. Private sector contributions to ADAM activities increased by 18% during the quarter, totaling US\$54,587,900 through June 2008. Of the total amount, \$36.8 million corresponds to investment by entities receiving technical assistance from ADAM's Microfinance Program led by TSG. The remaining \$17.8 million, 93% co-fund alternative development activities, 5% co-fund SIF activities, and 2% co-fund local governance activities.

10. Number of Communities or Producer Organizations Signing Illicit Free Agreements

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
952	1,202	24%	126%

ADAM continued the process of signing illicit free agreements in the *veredas* where its productive nuclei are located. Usually a given productive activity may expand to cover an area averaging between 10 to 30 *veredas*, in some cases even more. Agreements are signed by the *Juntas de Acción Comunal* and/or community representatives who commit to keep the area free of illicit crops. An increase of 24% during the quarter brought the cumulative total to 1,202 agreements signed. Although both the 2008 and LOP goals for this indicator were increased substantially in the Annual

Work Plan for year three, ADAM has already surpassed the 2008 goal for the indicator. The table below illustrates the regional distribution of the agreements signed as well as the number of families under those agreements (which correspond to indicator No. 11 below). Cauca and Magdalena Medio are the regions with the greatest number of agreements signed.

Department	Agreements Signed	Families Under Signed Agreements
Cauca	289	26,007
Magdalena Medio	270	15,802
Huila	182	11,937
Antioquia/Córdoba	152	10,618
Tolima	149	8,224
Nariño	117	1,866
Putumayo	43	1,885
Total	1,202	90,339

11. Number of Families under Illicit-Free Agreements

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
94,379	90,339	15%	96%

The number of families under illicit crop free agreements increased by 15% during Q10 bringing the total to 90,339, or 96 % achievement of the 2008 cumulative goal. The families correspond to those living in *veredas* where the *Junta de Acción Comunal* or community representatives signed illicit-free agreements referred to in the previous indicator.

12. Full Time Equivalent Jobs Created

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
52,940	25,921	8%	49%

During Q10, ADAM's number of full time equivalent jobs created increased by 8% bringing the total to 25,921 or 49% of the 2008 cumulative goal. This indicators moves rather slowly as the total number of activities under implementation has not grown significantly over the past two quarters. It takes 176 workdays to account for 1 full time equivalent job (FTEJ) in the agriculture sector, and 260 workdays to account for 1 FTEJ in the non agricultural sector.

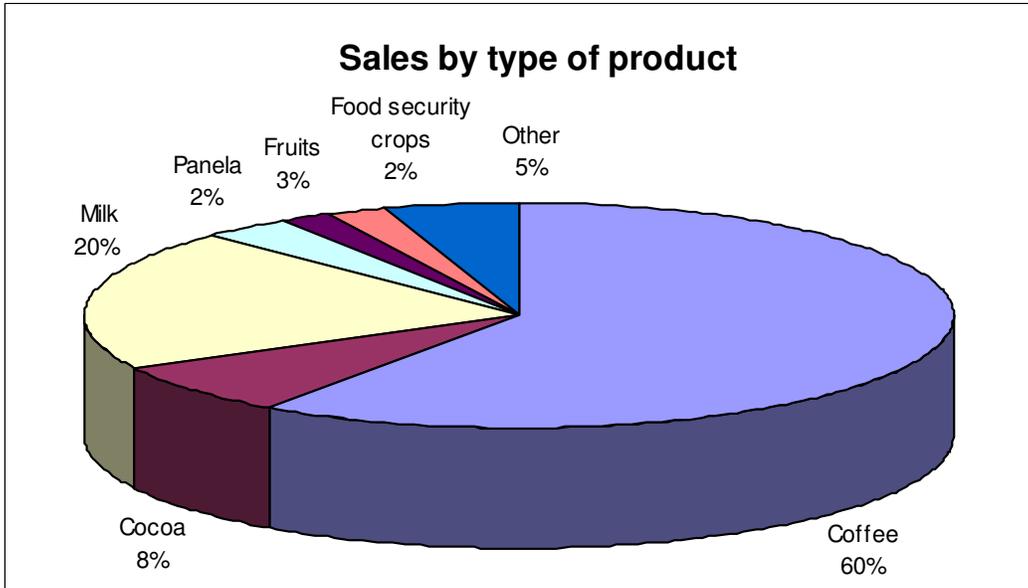
Of the total full-time equivalent jobs created, 98% of these jobs are linked to productive activities, while 2% corresponds to non-agricultural jobs created through infrastructure activities.

13. Sales or GMV of Licit Production through AD

2008 Cumulative Goal	Achievement through Q10	Percentage increase during Q10	Achievement of 2008 cumulative goal
US\$58,836,126	US\$32,723,910	70%	56%

Sales or gross market value (GMV) of licit crops had an outstanding 70% increase since the end of March. The total sales or GMV has now reached US\$32,723,910, equivalent to 56% of the 2008 cumulative goal for this indicator. Currently, a total of 65 productive activities in seven departments

have reported sales. The graph below presents the sales breakdown by type of product. Coffee remains as the main product with 60% of the total sales, followed by milk with 20%. It is also noteworthy that over US\$1.4 million in sales correspond to security crops like plantain, yucca and ñame representing a short-term source of income for beneficiary families.



II. ADAM MUNICIPAL INITIATIVES & ACTIVITIES

This chapter offers information and analysis on activities underway in ADAM's 71 municipalities during Q10. It is organized by department, divided across USAID's four strategic regions. These are:

1. **Southwest Colombia** (Nariño, Cauca, and Valle de Cauca),
2. **Macizo/Putumayo** (northern Putumayo, Huila, and Tolima),
3. **Magdalena Medio** (parts of Santander, Bolívar, and Cesar), and
4. **Urabá/Northwestern Antioquia** (which includes the Bajo Cauca sub-region, most of Urabá, Cordoba, portions of northwestern Antioquia).

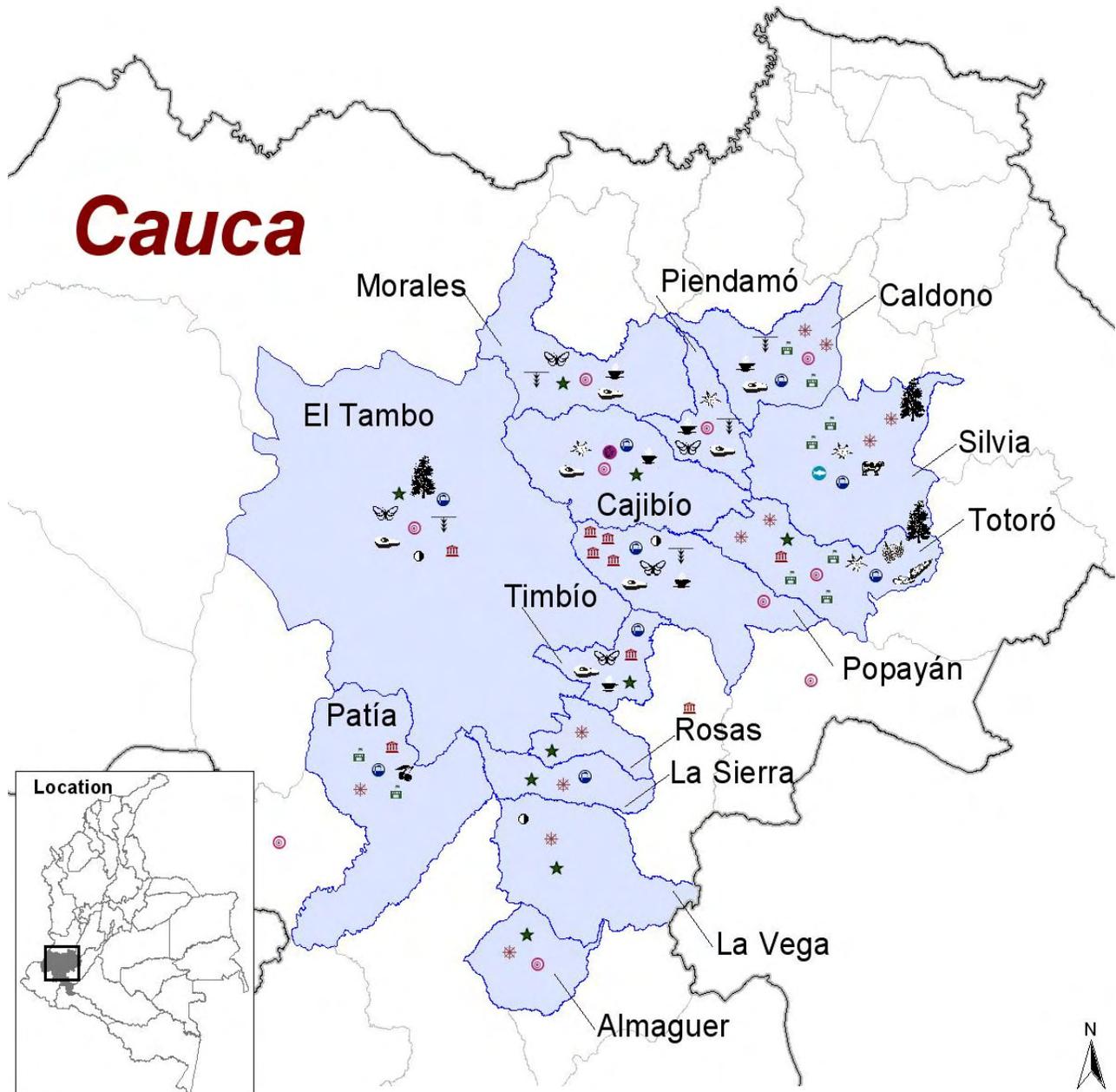
ADAM has seven regional offices across these four regions: Pasto, Nariño and Popayán, Cauca in the first region; Puerto Asís, Putumayo; Ibagué, Tolima; and Neiva, Huila in the second region, and Bucaramanga, Santander and Caucasia, Antioquia in the third and fourth regions, respectively. ADAM has established a decentralized operational structure. Regional staff leads program implementation, manages regional and local institutional relationships, and works directly with program stakeholders in the field. With 71 Municipal Initiatives finalized and dozens of activities underway, the regional offices ensure that activities—many undertaken by local operators—are being properly implemented in order to meet their goals.

The sections that follow provide a summary of progress to date by each ADAM regional office. Each regional section begins with a map that indicates the location of all ADAM activities in implementation. Text describing the activities and progress of each regional office follows, including a table summarizing each office's progress towards key indicator goals (including projects currently implemented and those in the pipeline). The key indicators are: families benefited, hectares supported, municipalities strengthened, sales generated, jobs created, and infrastructure activities completed.

Given the impossibility of including comprehensive descriptions of all activities undertaken in this document, the accompanying text highlights notable achievements during the quarter, as well as identifying any outstanding challenges. Annex C provides detailed financial information, including the total cost, amount obligated, and amount committed on each ADAM activity.

A. SOUTHWEST COLOMBIA REGION

Map I: Cauca -- ADAM Municipal Initiatives and Activities in Implementation



Key:

■ Municipal Initiatives (14)

AD ACTIVITIES

- 🍌 Fruits
- 🌿 Silvopastoral
- 🌲 Forestry
- 🥬 Vegetables
- 🦋 Silk Handicrafts
- 🌸 Flowers
- 🌾 Sugar Cane
- 🍵 Herbal teas
- 🐟 Fish Farming
- ☕ Specialty Coffee
- 🍷 Blackberry

LG ACTIVITIES

- ✳️ Citizen Participation / Vulnerable Groups
- 👩 Women in Coffee
- 📻 National Citizens Radio Program
- 🏠 Public Services
- ★ Municipal Finance and Revenue
- 🏠 SIF / ADAM

IDP ACTIVITIES

- 🏠 SIF / IDP

CAUCA Regional Office

Overview

During the second quarter of 2008, the Cauca Regional Office made significant progress in supporting the formulation of Municipal Development Plans, achieving 100% of the planned target. ADAM provided technical assistance in a number of areas to improve municipal administration: financial control, administering costs and revenue, and cash flow analysis in basic areas of waste water and sanitation, clean water supply, rural plumbing, and others. Implementation continued for three youth projects as well as the building of key social infrastructure for displaced populations to improve the lives of many indigenous and rural-mestizo populations. Formulation advanced of 15 new productive activities in the Macizo, La Meseta, and in the southern part of the department. There was significant progress in all 23¹ Alternative Development activities and various productive infrastructure activities. Additional resources from *Accion Social* were leveraged for these activities, particularly in the productive lines for panela, cacao, and dual-purpose cattle raising activities. Around many of the productive activities, business transactions were facilitated between ADAM's producer associations and buyers, mainly in panela sugar cane, fish farming, and coffee. During Q10, two activities were initiated in the Macizo region (dual purpose cattle and apiculture). The Cauca Regional Office is fully staffed and running smoothly.

Table 2: Status of Key Indicator Results in Cauca

Indicator	Achievement through 2007	Cumulative Goal through 2008	Achievement through Q10	Achievement of 2008 Cumulative Goal
Families benefited	7,780	11,326	8,359	74%
Hectares supported	4,688	8,936	5,198	58%
Municipalities strengthened	7	10	10	100%
Sales generated (US\$)	\$194,996	\$3,522,610	\$1,680,441	48%
Jobs created	3,809	9,499	4,632	49%
Infrastructure activities completed	9	16	14	87%

Alternative Development

Forestry (Totoró): The Forestal Cauca S.A. Company was closed temporarily during this quarter. A refinancing proposal, formulated and implemented by J.E. Austin, was presented to the Governing Board and the associated *cabildos* during the quarter. The *cabildos'* proposals to resume company activities were also considered. See the Agribusiness Section of Chapter III for more details.

Specialty Coffee: To improve the quality of coffee and thus price received, ADAM provided technical assistance and equipment to improve washing and proper drying and bagging of the coffee harvest. Small businesses were created on selected farms to produce and sell organic fertilizer. Technical assistance was also provided in many areas of the pruning, fertilization, and disease control. Renovation of farmers' coffee stands began and technical guidance was provided to farmers on overall land use and certification procedures.

¹ Specialty and organic coffees (7), *panela* sugar cane (5), blackberry-beans (2), cacao (1), fruit and vegetable basket (1), flowers (1) aromatics (2) cattle raising (1), silk (1), forestry (1) silk manufacturing (1) food safety for indigenous populations (1) and pisciculture (1).

Cacao: The establishment of 50,000 high-quality clones continued demonstrating vigor and good health. Producers are following agronomic guidelines well. Plans were finalized for *vereda* site visits and construction of 30,000 cacao nurseries. ADAM technical assistance continues to provide timely assistance during the calendar year and producers are starting to take over and teach their neighboring farmers.

Sugar cane: Diagnosis of *panela* sugar cane mills was completed in compliance with Ordinance 779, in order to plan construction and/or improvement activities, accordingly. High-value genetic varieties were selected and planted to improve the production, yield, and quality of the *panela*. In addition, an environmental training process was developed to address issues like soil management, safe food handling, and the use of pomace as fuel for the furnaces.

Blackberry & Beans: ADAM continues to provide alternative livelihood approaches to many farmers in this region, consistent with producers' land use and economies of scale. One significant crop that has good market value is a blackberry, which is being planted with beans or peas. ADAM continues to provide technical assistance in trimming, fertilization, and safe handling of pesticides, as well as the appropriate post harvest handling of blackberries for the market.

Fruits and Vegetables (Implemented by CCI): Excellent progress was made in the establishment of avocado, greenhouse tomato, and blackberry crops. Trainings were carried out on topics including good agricultural and manufacturing practices, safe handling of pesticides, and appropriate irrigation system. Two tomato marketing agreements were signed and contacts were also established for blackberries. Also, loan processing and disbursement for the three productive lines were advanced through the Incentive for Rural Capitalization (*Incentivo a la Capitalización Rural*).

Aromatics: In Cajibío, seedling procedures for broccoli, lettuce, arugula, spinach, and marigold were initiated. Soil preparation was undertaken with families organized in 8 work groups. In Totoró, planting lots have been defined and 16% of the greenhouses have been built. Workshops were held on greenhouse design and construction, planting of short-term crops, soil conservation, safe handling of pesticides, and pesticide containers.

Flowers: Grafting of 3,200 *in vitro* flowers began in earnest, as well as training in correct soil and pesticide management and renting a cold room. Alternative flower markets were identified and a new model for bouquet sales to Spain was elaborated.

Dual Purpose Cattle: There was good progress in the renovation of meadowlands, establishment of feeding pastures, food security crops, and stables. Some difficulties in technical assistance occurred due to non-fulfillment of the project's co-financing agreements by the Pitayó *cabildo* (the implementer) and the mayor's office of Silvia. This is being resolved.

Pisciculture: Excellent progress was achieved in the organization and design of a Marketing Action Plan and in product promotion at the regional and national levels. These actions are important since market product prices have decreased significantly. A process was initiated with AGROPESCA to promote the producers' appropriation of the franchise business model.

Strengthening of the Silk Handcrafts Chain: Soil was prepared with ADAM's new beneficiaries, including work on layout, drilling, and soil chemical balance. Assistance was provided to all beneficiaries on appropriate organic production. The diagnosis for the organic certification seal process was completed, including an internal inspection on each farm. Project extensions were proposed until December 2008 to meet the agreed upon investments of each component.

Food Safety: Beneficiaries of this activity were identified. Farm baseline diagnosis began and specific family investment plans were formulated

Activities in the Macizo region: During the quarter, two activities (dual purpose cattle and apiculture) were approved and initiated. Technical assistance for the coffee activities was contracted

and presented to organizations in the Rosas, La Sierra, and La Vega municipalities. Formulation of activities for tomato, *lulo*, and *panela* continue to be development. Illicit-free *veredas* are being identified in the Almaguer municipality, to subsequently determine a coffee productive nucleus.

During Q10, progress continued in analyzing business opportunities, organizational structure, legal structuring of assembly and governing boards, project management, and accountability. There was also advancement in the integration with other organizations in the region, in order to create business alliances and the sharing and promotion of appropriate technologies. Additionally, a training plan was designed and launched covering topics such as organization, accounting, administration, and roles and responsibilities. This plan has contributed to the knowledge base and the implementation of organizing services like rotary funds, marketing, and production of planting material. With the *panela* organizations, awareness and support for credit access was carried out, in order to improve financial and technical knowledge of the beneficiaries.

Regarding marketing strategies, a thorough diagnosis and highly participatory workshops were provided to each organization with the objective of prioritizing products. In this specific geographical area, blackberry and *panela* markets were deemed optimal. Simultaneously, adjustments were made to marketing strategies for dairy and pisciculture.

Local Governance

Municipal Finance: Agreements were signed with the municipalities of Timbío, Totoró, El Tambo, Morales, Cajibío, Rosas, La Sierra, La Vega, and Almaguer to begin support on fiscal tax and budget issues over the next two quarters (Q11 and Q12). The objective will be to update the legal instruments and improve administrative procedures that will strengthen municipal financial capabilities. During Q11, technical support will also begin for the governor's office of Cauca to significantly strengthen capabilities of its financial officers.

Public Services: The need to support the management of rural water service providers was identified in the municipalities of Timbío, El Tambo, Cajibío, and Popayán. Training and targeted technical assistance will be conducted on costs and rates, administration and control, and building the skill levels in rural plumbing. Support for the Cajibío municipal aqueduct is expected to begin in Q11.

Municipal Councils: Support for the *Viernes del Concejal* training program continued. Three training sessions were organized on planning, fiscal issues, and territorial organization, which were attended by council members from all 42 municipalities in the department.

Insitutional Development: The National Citizens Radio Program continued in 10 municipalities in Cauca, through production and broadcasting of local



ADAM in the “panela” forum in Cauca

On April 17, ADAM attended the First Departmental Forum of the *Panela* agricultural industry in Popayán, organized by the Cauca Governor's office, to participate in defining the regional strategy for the department's second most important agricultural product. The *Panela* Action Plan prioritized topics including the sector's organization through a regional committee, improvement to the infrastructure, and social and business strengthening. More than 300 producers from 27 municipalities attended the event, in addition to staff members from regional public and private entities. ADAM supports 1,207 hectares of sugar cane and supports the improvement and supply of 32 productive infrastructure projects, supporting nearly 900 *panela* producing families in nine Cauca municipalities.

programming. Additionally, support for the implementation of a Standard Internal Control Model (*Modelo Estándar de Control Interno*) activity was initiated in the municipalities of Rosas, La Sierra, La Vega, Almaguer, and Piendamó.

Municipal Planning: ADAM continued to provide technical assistance on the design of development plans in six municipalities in the Meseta region, four in the Macizo, and two in the Patía municipality as well as specific training on applying the Monitor software. ADAM also supported the municipalities of Caldono, Silvia, and Totoró by integrating their municipal plans with indigenous life plans.

Citizen Participation and Vulnerable Groups: Specific “empowerment” and family focused activities continued for 17 indigenous *cabildos* and two youth activities in Caldono, Silvia, and Totoró through training workshops, zoning conferences, and follow-up activities. In the Macizo region, workshops and youth group gatherings were carried out as well as the continued strengthening of the Patía Valley Afro-Colombian community councils. Technical assistance was provided to women’s coffee growers organizations in La Vega, Cajibío, El Tambo, and Popayán, to create a woman’s network, empower them to make wise business decisions, and help them guarantee their own financial sustainability. Community communication plans and activities were agreed upon in the municipalities of Silvia, Caldono, and Totoró. During Q11, “empowerment” activities for youth organizations and community councils are planned for municipalities in the Meseta region. In addition, ADAM will support the recovery of indigenous values for the Guachicóno community of the La Vega municipality.

Infrastructure

During Q10, two infrastructure activities were completed in Silvia and Patía, and another one is near completion. One infrastructure activity targeting the displaced population was completed in Popayán and another is in implementation. Six activities targeting displaced populations, four SIF/ADAM activities for the Macizo region, and five for the Popayán Meseta were formulated during Q10, as well as engineering designs for productive infrastructure

NARIÑO Regional Office

Overview

During Q10, 5 productive activities, 12 local governance activities, and two SIF projects, including one targeting IDPs were in implementation. Two classroom construction projects in the *Ciudadela de la Paz* and *Ciudadela de Pasto* educational institutes are under review in the regional office. During Q10, the Nariño Regional Office continued implementing milk activities across 12 municipalities, benefitting 1,698 small producers. These projects are on schedule. The participatory processes of building social capital through community roundtables for identifying and prioritizing SIF activities was carried out in the municipalities of Tablón de Gómez and San José de Albán. Similarly, planned alternative development activities for these two municipalities are being refined to satisfy technical and financial standards from the headquarters.

Major accomplishments were attained across all indicators in Narino. Most significantly, Nariño has achieved 90% of its goal in the number of families benefited and 64% of its goals in hectares supported. With respect to activities of the Tumaco satellite office, special work was carried out to optimize performance of all operators by means of administrative training, operational restructuring, and a new implementation strategy for the Montebravo project. In local governance, five activities were completed, and two new activities will begin in Q11, including a municipal finance and revenues activity, and support for national programs, particularly, the ICBF Program. Another technical assistance activity to strengthen public service providers is presently in the contracting stage. Support was also given to the governor's office of Nariño in formulating a Departmental Development Plan that is consistent and complements the various municipality plans. Finally, and in conjunction with municipal administrations and producers' organizations from the dairy activity in Aldana, Cumbal, El Contadero, Guachucal, and Ipiales, a co-financing agreement for the milk collection centers (*Centros de Recolección de Leche*) is being finalized.

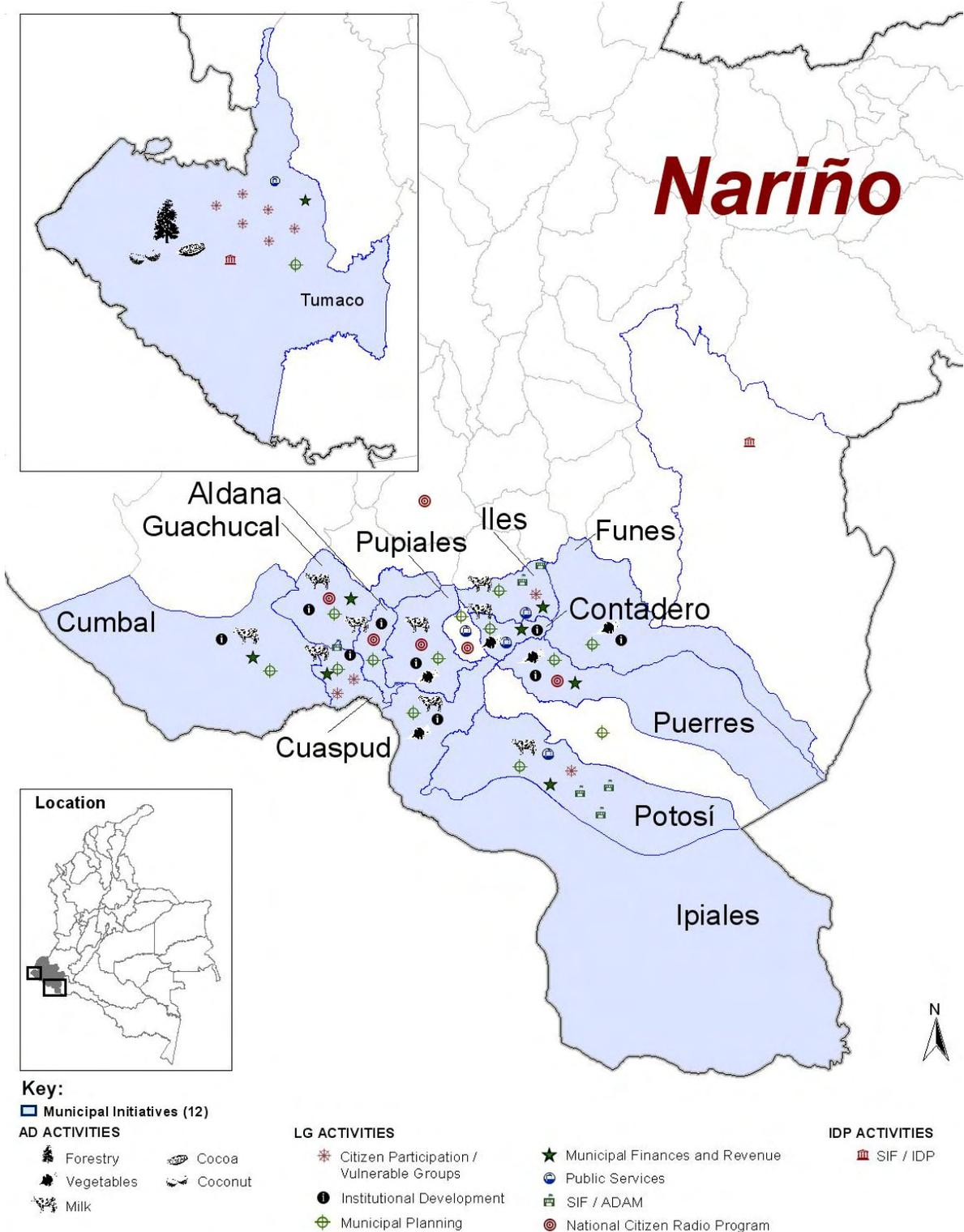
Table 3: Status of Key Indicator Results in Nariño

Indicator	Achievement through 2007	Cumulative Goal through 2008	Achievement through Q10	Achievement of 2008 Cumulative Goal
Families benefited	3,512	4,939	4,466	90%
Hectares supported	7,334	11,926	7,640	64%
Municipalities strengthened	2	9	4	44%
Sales generated (US\$)	\$2,548,463	\$11,104,942	6,260,996	56%
Jobs created	2,460	6,297	2,795	44%
Infrastructure activities completed	4	8	5	63%

Challenges for the next quarter include the adjustment and approval of Municipal Initiatives for Tablón de Gómez and San José de Albán, and formulating additional Initiatives in the coastal foothill (*pie de monte costero*) municipalities, in association with ECOPETROL. Local governance priorities include support for the implementation of youth policies at municipal and regional levels, helping new municipal mayors follow up and evaluate their municipal development plans, and carrying out the municipal finances and public services activities in the Obando region, in coordination with the governor's office of Nariño. Regarding the SIF component, ADAM completed the water and sewer networks for the Juan Pablo II housing activity, as well as the initiation of four milk storage centers in Nariño's southern municipalities. In addition, the SIF/IDP Imbilí phases I and II housing activities and classroom construction projects in Tumaco and Pasto are underway and expected to be completed in Q11. Community roundtables to identify SIF activities will be held in the coastal

foothills and the Pacific coast. In addition, an orphanage activity is planned for Tumaco in conjunction with the ICBF. Teams are working together to support the Afro-Colombian earmark design work as well.

Map 2: Nariño -- ADAM Municipal Initiatives and Activities in Implementation



Alternative Development

Dairy (Cuaspud, Iles and Potosi): During this quarter, lessons learned and consolidating the gains made after one year of solid performance is well under way. Q10 activities were based on deepening the technical assistance and improving financial skills and planning access to credit, cash flow, and repayment responsibilities. Work continues on business, organizational, and financial strengthening.

Dairy (Aldana, Cumbal, El Contadero, Guachucal and Ipiales): On-farm investment and financial strengthening activities led by SAGAN are well advanced. A considerable amount of improved pasture and tree planting along prairies was established (65% achieved to planned target), which has added a great deal to the members' self worth, feeling of empowerment, and ability to make their own decisions. These groups are making great gains in assigning responsibilities and sticking to business plans. Oversight committees are actively participating in the implementation of productive activities.

Dairy (Pupiales): Work to establish pastureland has achieved 59% of the goal established. There has also been improvement in the sanitary quality of milk, thanks to the timely technical assistance and the producers' adoption of ADAM's best practices in all aspects of the milking enterprise. A social and business strategy is being developed, intended to emphasize the importance of association and teamwork, and for this purpose an associative model for producers is being defined.

Fruit and Vegetables (Contadero, Puerres, Funes, Ipiales and Pupiales) and Cuy farming (Aldana, Puerres, and Pupiales): ADAM provided technical assistance to better manage the technical and environmental information systems and the geo-referencing of beneficiary farms. The production calendar and operational plans and timeliness to carry out technical activities were slightly adjusted. A SWOT diagnosis of each of the organizations was carried out to refine their business strategies and create appropriate market-oriented oversight committees.

Montebravo (Tumaco): During Q10, the Tumaco Operative Technical Unit completed processes of administrative and operational restructuring, including the development of a procedures manual to improve the implementation of the project. Together with the Afro-Colombian community councils' Governing Boards, agreement memoranda were signed and business promoters and qualified farmers were selected. Technical and oversight committee meetings were held in May in which the guidelines for the 2008 implementation procedures were validated. Also, oversight and audit committees were created for the Rosario River Community Council. Responsibilities were assigned and activities defined for qualified farmers rehabilitating and establishing cacao. Seventy-seven hectares were rehabilitated using agronomic best practices, and 20 new hectares were established in the Chagüí productive area. Progress was made in areas such as on-farm investment for 55,25 hectares of coconut in the productive nuclei of Chagüí and Mejicano rivers. Examples include eight meetings on social cartography and mapping, twelve verification visits for illicit crops, and 118 technical assistance visits. On credit issues, support was provided to producers' associations in procedures and disbursements. Currently 63 individual loans have been approved, totaling \$320 million pesos, of which 19 disbursements worth over \$100 million have been made. These loans are intended for management of new hectares of cacao.

Other Regional Productive Activities: During this quarter, briefings on the ADAM Program were conducted with public officials from the coastal foothill municipalities, and the first identification of productive and local governance activities was carried out with ECOPETROL.

Local Governance

Participation of Vulnerable Groups – Strengthening of the Indigenous Community of Los Pastos: ADAM worked closely in a participatory manner with the Shaquíñán Association to design guidelines for indigenous productive and social activities in the Carlosama and Mueses reservations of the Iles indigenous *cabildo*. Workshops were organized for indigenous populations in the Nariño and

Putumayo and Ecuador to strengthen ancestral values, as well as actions to support a consistent vision and developmental strategy with municipal authorities.

Participation of Vulnerable Groups - Youth: Much progress was made in the inclusion of youth-oriented policies and initiatives in the 2008-2011 Department Development Plan. Youth groups in the municipalities of Cuaspud, Iles, and Potosí are now stronger and more institutionalized. A sustainability plan that includes youth culture, recreation, and sports committees was formulated, as well as one for communication strategies in the Chagüí, Mejicano, and Rosario rivers.

Participation – Strengthening of Community Councils in Tumaco: Work on final stages of rules and bylaws is well underway for the community councils in the Chagüí, Mejicano, Rosario rivers, and Bajo Mira and Frontera, specifically with regard to the environment and sustainability of natural resources. There is ongoing work on community communication strategies for this area, set within the framework of strengthening ancestral values.

Public Services – Studies for Waste-Water Treatment and Aqueduct: With the community, CINARA formulated a pilot project for water supply and plumbing in the community councils of the Chagüí, Mejicano, and Rosario. Results and information analysis gathered in the process allowed for the proposal of a technological alternative in the San José del Guayabo *vereda*, and negotiations are underway for the implementation of this activity.

Participation – Strengthening of Clam Collector Women’s Groups (piangua): As a result of technical assistance provided through this activity, there is currently one organized community of women clam collectors in each river: Chagüí, Mejicano, and Rosario. The organizations are formally established and have been strengthened in the social, technical, environmental, and marketing aspects. A second phase is under way to strengthen the business and financial sustainability of this productive activity.

Participative Planning: ADAM supported the design of municipal development plans in Aldana, Contadero, Córdoba, Cuaspud, Cumbal, Funes, Guachucal, Ipiales, Puerres, and Pupiales, in the Obando region, in a process that is consistent with Nariño’s 2008-2011 Departmental Development Plan. In coordination with all the local communities, the Territorial and Planning Councils (*Consejos Territoriales y de Planeación*) were elected and strategies were formulated to strengthen the municipal planning offices. Staff from the municipal administrations was trained in the “MONITOR” software application, a tool that allows for evaluation and follow-up of municipal development plans.

Support for National Programs: Support was initiated for the ICBF – Family Teacher program (*Educador Familiar*) through which children and their families will learn about exercising their rights.



Increase of milk production in Nariño

The ADAM Program has been working in Nariño since 2006, collaborating with 1,698 small livestock producers in the municipalities of Aldana, El Contadero, Guachucal, Iles, Cuaspud, Potosí and Pupiales. During the implementation of activities, work has been carried out on good livestock practices and animal nutrition, management of adequate milking routines, and the collection of milk in distribution centers to undergo the chilling process. With support from ADAM, 14 departmental centers managed directly by small producers’ organizations are currently collecting approximately 932,372 liters of milk per month. Gradually, producers have started applying the basic tests to raw milk to verify the quality of processing.

This activity includes the municipalities of Aldana, Contadero, Cumbal, Guachucal, Funes, Ipiales, Puerres and Pupiales, helping the ICBF expand its coverage and results in the southern part of Nariño.

Municipal Finance and Regulations: ADAM provided technical assistance and training to strengthen municipal finances in the Contadero, Cumbal, Guachucal, Iles, Potosí, Puerres, and Tumaco municipalities. This work has received significant support from the governor's office. The Albán and Tablón de Gómez municipalities in the North of Narino will also benefit from this activity.

Municipal Councils (Viernes del Concejal Training Program): Municipal council members continue participating in the *Viernes del Concejal* training sessions leading to the diploma in public management. Trainings are being held in the following six municipalities: Pasto, Ipiales, Túquerres, Sibundoy, San Pablo, and Remolino. New learning tools are needed to improve job performance of community representatives and council members that allow all parties to better participate in the planning and territorial processes in their respective municipalities.

Infrastructure

Low-cost Housing for Displaced and Vulnerable Populations in Pasto: Work in providing water provision and constructing sewer systems for 203 dwellings is 90% completed. The primary water provision network has been finished and final individual connections are being installed in 120 of 230 houses. Complementary activities such as the improvement of roads and sidewalks will be the responsibility of the Pasto municipality. The regional office will contribute to the creation of a *Junta de Acción Comunal* for the Juan Pablo II locality.

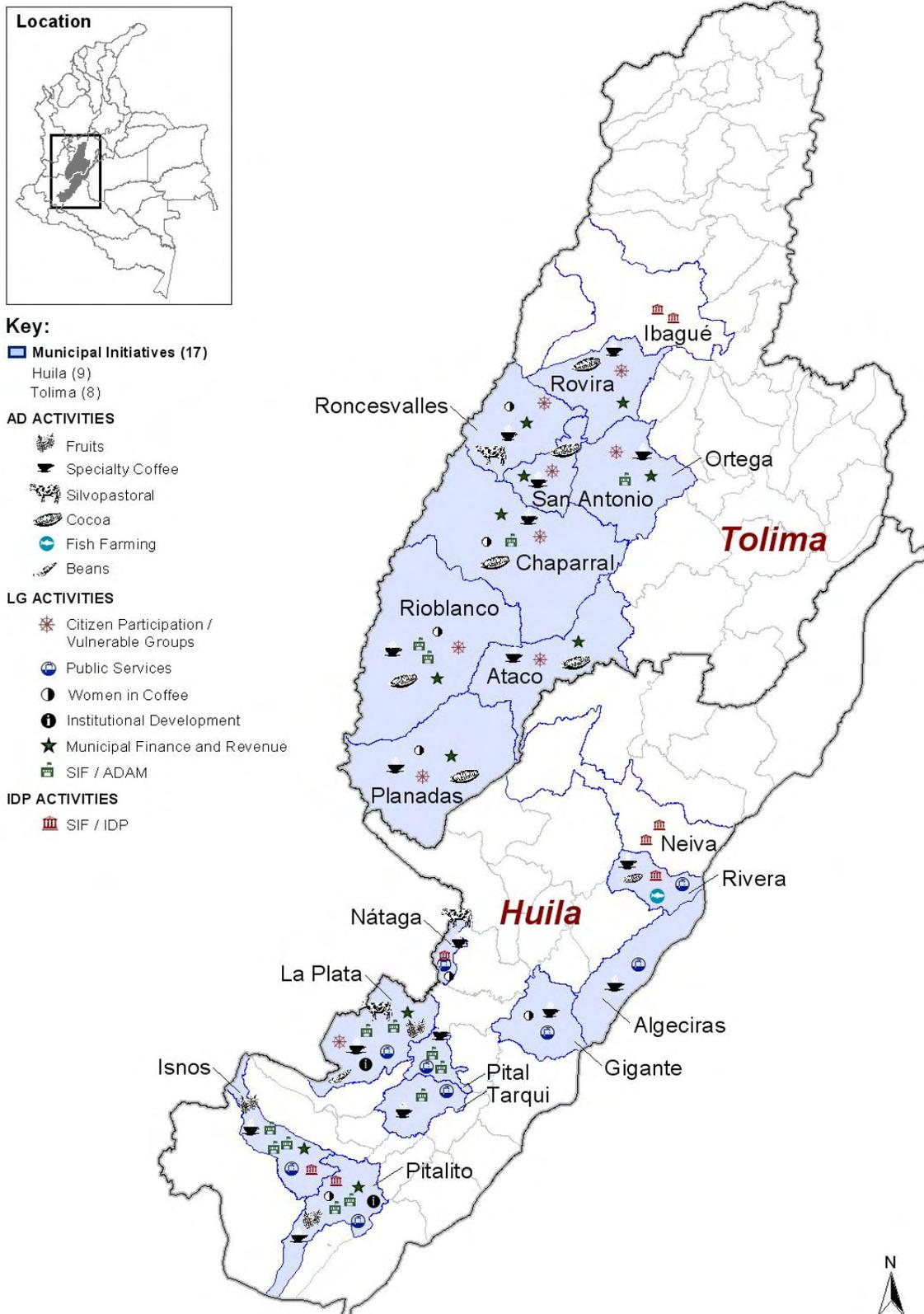
Construction of Water and Sewer Systems in the Imbilí I and II Housing Activity (Tumaco): The funding instrument was signed together with the *Asociación Comunitaria de Vivienda para Población Desplazada Cristo Rey*. Construction will begin once the municipality constructs internal access roads, which is currently underway.

Additionally, regarding the FIS component:

1. The prototype for a milk collection and refrigeration center was designed and budgeted. This model will be built in the municipalities of Ipiales, Contadero, Cumbal, Guachucal, and Aldana.
2. The lot pre-selected for the construction of an orphanage in Tumaco was visited. Once the land title and permits are settled, ADAM will start construction.
3. Currently, two SIF activities are under review, including the construction of classrooms and workshops in *Ciudadela de la Paz* and *Ciudadela de Pasto* educational institutes.
4. Community roundtables for the identification and prioritization of social infrastructure activities were held in the municipalities of Tablón de Gómez and San José de Albán and project formulation has begun.

B. MACIZO / PUTUMAYO REGION

Map 3: Huila & Tolima -- ADAM Municipal Initiatives and Activities in Implementation



HUILA Regional Office

Overview

Through May and June 2008, the Huila Regional Office made steady progress on achieving all targeted goals, and began implementing 2 AD and 5 LG (2 for TA&T, 2 for National Programs, and 1 for FIS/IDP) activities.

The Office continues to stress coordination between ADAM activities and projects from: 1) *Acción Social*, such as the Silvopastoral Project for Specialty Coffee in the La Plata municipality; and 2) the Department of Huila in order to compliment specialty coffee projects and secure additional resources. The total complementary resources are estimated at around 2 billion pesos.

Table 4: Status of Key Indicator Results in Huila

Indicator	Achievement through 2007	Cumulative Goal through 2008	Achievement through Q10	Achievement of 2008 Cumulative Goal
Families benefited	5,156	6,823	6,226	91%
Hectares supported	7,636	10,425	8,108	77%
Municipalities strengthened	3	9	5	55%
Sales generated (US\$)	10,014,125	29,394,969	18,875,273	64%
Jobs created	4,002	8,802	4,153	47%
Infrastructure activities completed	8	18	14	77%

In addition, it has been strategically important to maintain communication with priority municipalities, and institutions such as ICBF, INDERHUILA, producer's associations, and Community Action Councils. One notable outcome that illustrates the necessity of such communications was the inclusion of guidelines and programs related to ADAM objectives in the Territorial Development Plans, which will improve the sustainability of ADAM activities. Lastly, the greatest challenge for the quarter is to meet expectations regarding cooperation with, and support of, government directed strategies for rural development.

Alternative Development

AD actions in Q10 focused on the following: 1) follow up on productive activities currently in implementation, which have thus far produced superior results; 2) overseeing the implementation and administration of donations and contracts, to ensure efficient and transparent financial results; 3) monitoring producers and operators to guarantee compliance with environment guidelines and secure the auditor's approval; 4) consultation and start-up of the "Installation and Rehabilitation of Cacao, Rivera-Algeciras" and the "Silvopastoral and Familias Guardabosques, La Plata –Nátaga" projects and the addition of 650 families to the "Specialty Coffee – La Plata" project. One of the challenges for this quarter is to secure approval for fruit production projects in the Tarquí and Gigante municipalities, and to guarantee product marketing.

Credit: Activities under the ADAM – BANAGRARIO agreement are already 90% complete. During Q10, 500 credit applications were processed, with 450 approved, and 430 families receiving disbursements. Also, work continued on the topic of Micro-financing by increasing the amount available for micro-credits through the Credit Institution COMPARTIR, with the support of TSG and the World Council of Credit Unions (WOCCU).

Business Strengthening: In Q10, the Regional Office facilitated contacts between mid-size companies (PANA ltd. and Country Fruits) and associated fruit producing groups. In Coffee production, ADAM has involved external buyers such as RACAFE and CARCAFE in project

implementation; they provide technicians to certify the farms of ADAM beneficiaries. In addition to the action plans in progress, field visits and Farmer Field Schools (ECAs) are important tools that ADAM uses to augment the transfer of technology, strengthen producer organizations, and promote family integration. As a result, ICO scores are between 10 and 20 points higher, reflecting better services and capabilities.

Technical: The Regional Office's technical team was bolstered by the addition of another agronomist and the support of National technicians. This allowed for an expansion in field visits and the establishment of universally accepted technical procedures. The expanded team has also helped to solve problems presented by weather changes, which have at times delayed planting, and to provide consultation in the construction of productive infrastructure, which is currently 65% complete. In addition, the Clean Fields strategy was implemented in three municipalities during the quarter. See the Agribusiness Section of Chapter III for more information on APROFRUSA's fruits activity in the southern part of Huila.

Local Governance

Local governance work in Q10 focused on consolidating institutional relations in order to *colombianize* ADAM's activities and initiatives. This was primarily done by ratifying agreements and commitments previously agreed upon. Good communication with the departmental government ensured their participation in, and financing of, technical assistance, national and departmental programs, and infrastructure projects, all specified in the Departmental² and Municipal Development Plans.

Technical Assistance and Training: The focus of this quarter was honoring the commitments reached with producers, their organizations, the municipal and departmental governments, ICBF, INDERHUILA, SENA and other community organizations, as well as satisfying requests to participate in the management of local and alternative development such as Youth Municipal Councils, youth clubs and school governments. Lastly, strengthening municipal finances and municipal planning units; promoting gender issues, and assisting with Departmental and National Programs were also key initiatives.

The project to strengthen women organizations in La Plata is nearly complete, having created a Women's Council that successfully acts as an advisor to the municipal government on women's issues. By working to the build capacity of CPGAs, the development plan drafting process was greatly energized and now includes alternative development, with due emphasis given to follow up, evaluation, and public accounting.

Planning and Finances: Q10 was a key quarter for supporting the local management planning cycle. A concerted effort to strengthen institutional capacity in local administrations using the newly-delivered software MONITOR was discussed and agreed upon by several parties. The current support given to the municipalities of La Plata, Pitalito and Isnos is a significant advancement towards the goal of strengthening 9 municipalities.

Organizational Strengthening: Programs to strengthen public service providers in five municipalities began in Q10. The Centers for Agro-business Management in the South and West designed strategic and agricultural plans for the municipalities of Pitalito, Isnos, La Plata and Nátaga. Similarly, the Association of Western Municipalities established an action plan and developed workshops to improve communication and strategic decision making.

National Programs: In association with the department, municipalities, Profamilia, and the National Registry Service, initiatives have begun aimed at improving peaceful coexistence and

² The Departmental Development Plan for 2008-2011, "Huila Naturaleza Productiva", was adopted in Ordinance N° 015 of 2008. In all ADAM supported municipalities, development plans were adopted through Municipal Council Agreements.

ensuring that ADAM's interventions are fully integrated in the different production centers. The Campesino Games, cédula renewal, and rural health services are program that will benefit a minimum of 2,000 people. The Value of Words project and literacy programs for adults and teenagers have been adopted by local institutions and the department.

Infrastructure

Following plans for Q10, 5 activities were completed in the municipalities of Rivera, Nátaga, Isnos, Pitalito and El Pital. 2 more will be delivered in Q11, and construction will continue on 4 project sites to be finished later in the year. During Q10, the Regional Office spoke with various Mayor's offices regarding implementing 11 more infrastructure projects, 6 IDP initiatives and 5 for FIS in the municipalities of Gigante, Algeciras, Rivera and Nátaga.

Additionally in Q10, the Tarqui project realized significant savings due to the community driven methodology of purchasing materials; 10 additional sanitary units will be constructed. Likewise, the benefiting population and veeduría have worked hard to conserve the local environment through appropriate management of the septic system.

Monitoring and Evaluation - SIMA

The Regional Office views SIMA as strategy and resource that meaningfully supports ADAM's work. During Q10, the reports generated by SIMA were the main source of information for operational and technical committee meetings. Likewise, the geo-referencing process in the Regional Office is now 70% complete due to entering information from second year specialty-coffee projects and FIS projects into SIMA. The current challenge is to train program implementers to perform this function internally, and to that end ADAM will organize seminars for civil servants from different regional offices.

Finally, it is important to emphasize the continuous improvement in accounting and administrative processes made by recipient organizations, which have provided timely advances and disbursements as a result of ongoing technical assistance from the Regional Office.



Pilot recycling program in Huila

As part of the agreement with the ANDI's *Campo Limpio* program, ADAM began a recycling program for pesticide containers in all its projects in Huila. 200 producers were trained and 12 recycling centers were established in the production cores of Pitalito, Isnos and La Plata. This event made it possible to formalize the commitments with the parties in the pesticide distribution and use chain, in compliance with the national regulations and the precepts of shared responsibility. The experience will be duplicated in other departments throughout the country, fulfilling the agreements established in the environmental reviews of other ADAM projects.

TOLIMA Regional Office

Overview

During Q10, the Tolima Regional Office continued implementing the cacao rehabilitation regional activity, supporting 890 beneficiary families. Productive activities for specialty coffee, implemented by the Tolima Coffee Growers Departmental Committee and CORPOAGRO, and dairy farming, began in the municipality of Roncesvalles. In local governance, assistance has continued in the areas of planning, utilities and public services, municipal councils, institutional development, and support for various national-level programs. Four municipalities have been strengthened through June 2008, one-half of Tolima's goal of eight for the year. With regard to infrastructure projects, a fixed price grant agreement for two activities were signed, which will benefit 138 families in the municipalities of Ibagué and Ortega. Construction is underway for two other activities, one in Ibagué and another in Chaparral, which will benefit more than 1,100 families. The additional families benefited from the new infrastructure and productive activities allowed the office to achieve 114% of its target in families benefited.

During the next quarter, objectives of the Regional Office include: geo-referencing all productive activities, continuing the effective implementation of all infrastructure activities, and strengthening municipal administrations and social and community organizations.

Table 5: Status of Key Indicator Results in Tolima

Indicator	Achievement through 2007	Cumulative Goal through 2008	Achievement through Q10	Achievement of 2008 Cumulative Goal
Families benefited	1,450	2,686	3,063	114%
Hectares supported	3,874	6,045	4,807	80%
Municipalities strengthened	3	8	4	50%
Sales generated (US\$)	0	4,543,806	0	0%
Jobs created	2,158	5,429	2,771	51%
Infrastructure activities completed	0	4	2	50%

Alternative Development

During Q10, implementation of the regional cacao rehabilitation activity continued, including the validation of 890 beneficiaries. Regional dairy and coffee activities are also underway.

Cacao Rehabilitation (Regional): ADAM made a second disbursement for this activity during Q10, totaling COLP\$787,762,280. Major achievements during the quarter were:

1. Credit management support was provided to 200 producers.
2. Hiring and purchase of supplies for the production of 603,000 high-quality cacao clones as well as the installation of 8 nursery sites and hiring of nursery experts.
3. 890 families selected and verified, of which 888 are included in SIMA and 875 are geo-referenced. Six evaluations were performed on producers associations in each of the municipalities and six general assemblies were held to apply each strengthening plan.
4. 72 social (Associative Forms and Management and Services) and technical (Environmental Plans and Plague and Disease Control) ECAs were organized, which included approximately 2,312 people.
5. Infrastructure establishment of 8 nurseries for 6 municipalities.

6. Operator training in credit and management of SIGA.

Livestock (Roncesvalles): Implementation is underway and an initial disbursement of COLP\$62,817,374 was made during the quarter. The following specific actions were taken during the quarter:

1. Hired necessary personnel to develop the activity.
2. Created a work plan and a guide on “how to do the work” with an activity timeline and reviewed the advances in each component, in coordination with the Technical Officer in charge.
3. Meetings held with program beneficiaries and the presidents of the participating JACs to jointly schedule activities with the implementer.
4. Technical visits to the pre-selected beneficiaries and validation of each location using geo-referencing.

Specialty Coffee (Regional): The implementation of two regional activities began with an initial disbursement of COLP\$148,990,459 to the Tolima Coffee Growers Departmental Committee. A request for disbursement by CORPOAGRO was made for COLP\$230,308,286. Additionally, the following actions were taken during Q10:

1. Hiring of designated technical and administrative personnel to develop activities.
2. Created a work methodology and activity timeline and reviewed the advances in each component, in coordination with the Technical Officer in charge.
3. Technical visits to the pre-selected beneficiaries and validation of each location using geo-referencing.

Local Governance

The local governance team in Tolima has continued implementing activities in the areas of planning, utilities and public services, municipal finances, municipal councils, institutional development as well as supporting national-level programs, by hiring professionals and implementing organizations and monitoring on-going implementation. All of the activities underway have the support of local leadership.

Utilities and Public Services: In this area, 44 leaders from 12 rural providers of utilities and public services have been trained in Business Management and Rural Plumbing. A municipal finance consultant was hired to provide assistance to and fiscally strengthen 8 municipalities. The Viernes de Concejal program continues with the active participation of municipal councils from 8 municipalities.

National Programs: Implementation of “*The Value of Words*” program began benefiting 1,675 4th and 5th grades from urban and rural areas of three municipalities. Support for Youth and Adult Literacy Program of the Ministry of National Education continued during the quarter.

Institutional Development: For the Institutional development and vulnerable populations component, the Zurumba Temporary Union was hired to implement the “Strengthening of the Community Action Councils, ASOJUNTAS, and Youth and Women Organizations from Ataco, Chaparral, Ortega, Planadas, Rioblanco, Roncevalles, Rovira and San Antonio” activity, with the objective of providing technical assistance to 160 grass-roots and community organizations.

Planning: In this component, support was given to the formulation of development plans, strengthening of municipal planning systems, and creation of Territorial Planning Councils in seven municipalities through various training workshops. Assistance was given to 333 people, including community leaders, councilors, and municipal public servants. Three municipalities used a Standard Internal Control Model, contracted through the implementer, Creamos Colombia.

Infrastructure

During Q10, the following fixed-price grant agreements were signed to benefited displaced communities in Tolima: Los Guayabos Pueblo Nuevo sewer system in Ortega and a sewer system in the Nueva Esperanza *vereda* of Ibagué. Two activities began during the quarter: 1) construction of a water treatment and micro-measurement plant for the aqueduct in the Modelia I and II neighborhoods of displaced and vulnerable populations in Ibagué and 2) construction of the water inlet, pipe network and fragments of the water distribution system in the Vista Hermosa *vereda* of Chaparral. The second activity had an initial disbursement of COLP\$163,126,280.

ADAM and USAID approved the construction of the Mular Bridge in the San Miguel – La Conquista *vereda* of Rioblanco during the quarter. ADAM was approved the construction of school classrooms in the El Quebradón *vereda* of Rioblanco and a water treatment and micro-measurement plant for the aqueduct in the Gaitania *vereda* of Planadas, but both are pending USAID approval.

Currently, ADAM has several construction activities in formulation for a solid waste disposal plant in the municipality of San Antonio, as well as construction of schools in the San Nicolás *vereda* of Ortega.



890 cacao grower families in Tolima

Between April 8 and 11, cacao activities began in six ADAM municipalities in Tolima, establishing a direct link with the growers through the Farmer Field Schools (*Escuelas de Campo para Agricultores*). Their purpose is to strengthen the culture of cacao growing in the region and significantly increase yields. The high attendance of beneficiaries, totaling 1,312, reflects the acceptance and enthusiasm of the 890 families that will work together with the ADAM Program in the restoration of 2,225 hectares of cacao. ADAM's partner, IICA, manages this important activity in Tolima.

PUTUMAYO Regional Office

Overview

During Q10, work continued on 7 productive activities that benefit 1,405 families of small producers on 512.5 hectares. A project developing and maintaining specialty coffees with 172 families, and one starting fish farming with 181 families, began during the quarter. Investments in land have been complimented by technical assistance and training for beneficiaries, as well as capacity building for the implementing organizations. In accordance with an agreement with Banco Agrario, 16 training sessions were organized for 301 producers and directors of implementing organizations. 194 loan applications were processed for cacao, rubber and pepper activities, and 33 loans for pepper have been approved totaling 293 million pesos. Training, monitoring and supervision in environmental management of activities intensified during the quarter, reaching 55% of the goal established by the Regional Office.

It is now clear that the department's prior refusal to develop initiatives together with ADAM was due to their desire to be the sole implementer on internationally funded projects. However, our relationships with departmental and community leaders grew stronger over the quarter and agreements are now discussed openly and with confidence and common purpose. An agreement was signed in June between the Mayor's Offices of Mocoa, Puerto Asís and Villagarzón to construct two classrooms and one sanitary unit in Mocoa. The project will benefit 180 displaced families. Construction of four classrooms has begun in the *vereda* Canangucho in Villagarzón, and there was considerable progress in building cafeterias for two schools with vulnerable and displaced populations. A municipal finances project also began in June, providing technical assistance and training in 7 ADAM municipalities.

The *Volvamos a la Vida* communication campaign was started in April to promote a culture of legality in the department via billboards, radio advertisements, a soap opera, postcards, etc. The campaign intends to reinforce values that have been challenged by drug trafficking for decades and for the first time starting to project a positive image of the effective aid that USAID and the national government provides to the region.

Table 6: Status of Key Indicator Results in Putumayo

Indicator	Achievement through 2007	Cumulative Goal through 2008	Achievement through Q10	Achievement of 2008 Cumulative Goal
Families benefited	3,505	5,941	4,399	74%
Hectares supported	2,809	6,235	6,643	107%
Municipalities strengthened	3	7	4	57%
Sales generated (US\$)	797,910	4,444,485	1,028,554	23%
Jobs created	679	1,885	1,098	58%
Infrastructure activities completed	3	11	4	36%

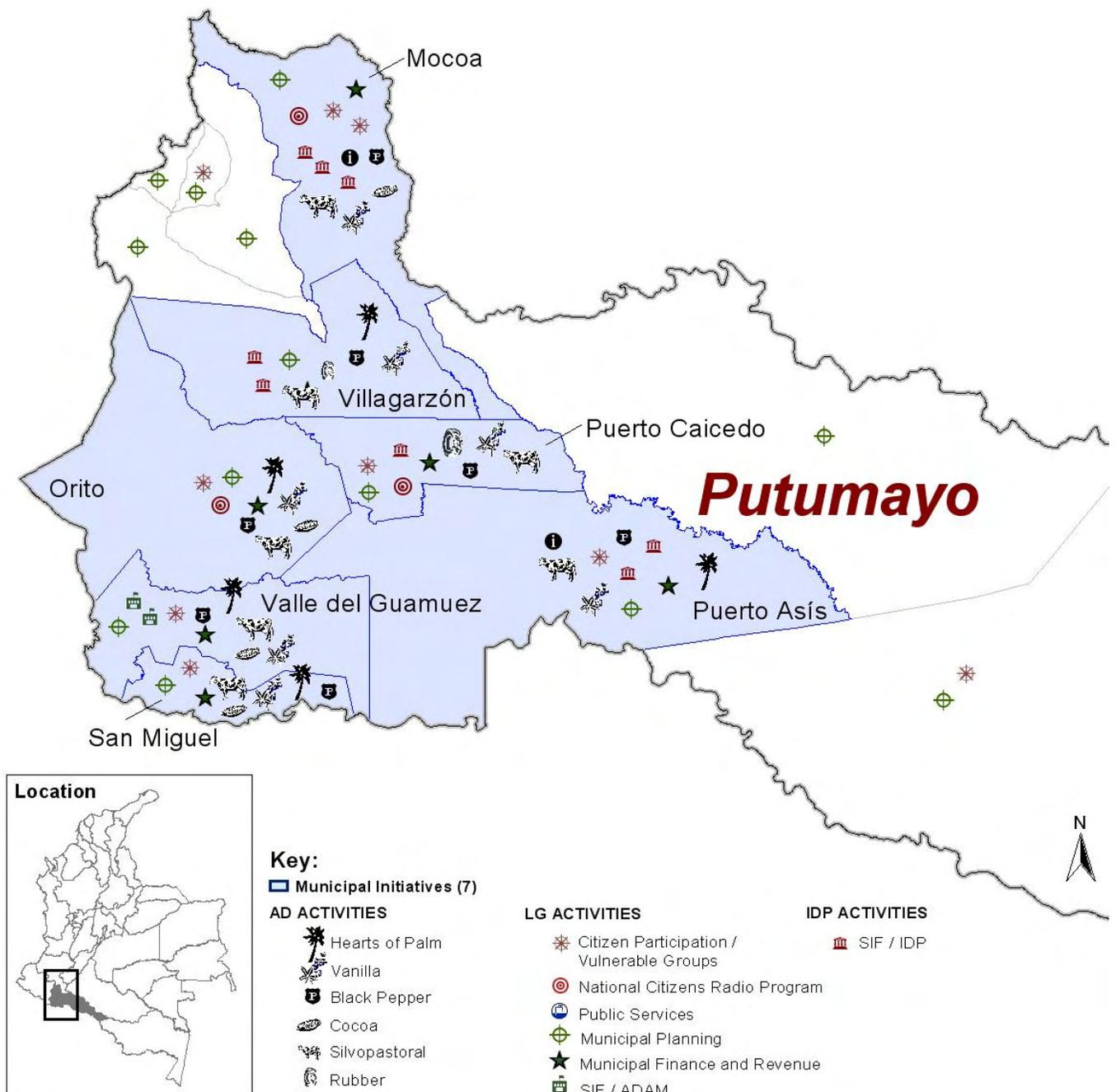
Alternative Development

Pepper (Orito, Puerto Asís, Puerto Caicedo, San Miguel, Valle del Guamuez, Mocoa, and Villagarzón): During Q10, 30 hectares of pepper were planted. The project, run by the Condimentos Putumayo S.A., aims to plant 300 hectares and benefit 300 families. The first 100 families have entered the program and the following 200 have been selected. 5,536 kilograms of peppercorns were purchased at a cost of \$22.1 million pesos. Sales to different entities were valued at \$46.3 million. See the Agribusiness Section of Chapter III for more information.

Hearts of Palm (Orito, Puerto Asís, San Miguel, and Valle del Guamuez): The Regional Office has established 20 *vereda* nurseries for production of 220,000 seedlings to develop 40 hectares. Fertilizer and lime have been applied to 80 hectares already developed. 50 families were selected for the introduction of 100 new hectares and they received training and technical assistance.

Agroamazonía: During the quarter, 309,000 *chontaduro* bulbs were processed, already nearing the 360,000 goal. 153,240 boxes of hearts of palm were produced, exceeding the estimate of 148,000. Sales on the national market totaled 62,480 boxes, worth \$158,374,185, but below the projected 475 million pesos. On June 26, Carrefour began consultations to adapt the plant to meet quality standards for export to France. See the Agribusiness Section of Chapter III for more information.

Map 4: Putumayo -- ADAM Municipal Initiatives and Activities in Implementation



Cacao (Mocoa, Orito, Valle del Guamuez, and San Miguel): This project benefits 279 farmers; currently 66 farmers have planted 77 hectares, already whitewashed and fertilized. 17 training sessions on orchard layout, trimming, and phytosanitary control have taken place, as well as 791 technical visits. Two *vereda* nurseries were established for the production of 150,000 seedlings, destined to develop 180 hectares. Measures to reduce environmental impact have also been implemented.

Rubber (Villagarzón, Mocoa, Puerto Caicedo, Valle del Guamuez, Orito, and San Miguel): The project planted 70 hectares in Q10 and selected 26 families for the introduction of 78 new hectares in Valle del Guamuez. 36,900 seedlings have been grafted to develop the 78 hectares. 30 soil samples from Valle del Guamuez and Villagarzón were sent to the lab for analysis, and 70 families were trained in agricultural techniques and environmental management plans. **Fish Farming (Villagarzón, Mocoa, and Puerto Caicedo):** The project implementer, COOFORTALEZA, adapted 64 fish to benefit 64 families, and stocked them with 150,000 fry. Additionally, 72 hectares of *yucca* and *bore* were planted to compliment the fish feed.

Fish Farming (Puerto Asís, Orito, Valle del Guamuez, and San Miguel): ADAM signed an agreement with ASOPEZ in April to implement a project in three municipalities. During Q10, 97 beneficiaries were selected, and 45 fish ponds were reinforced and stocked with 75,000 fry.

Silvopastoral (Villagarzón, Mocoa, and Puerto Caicedo): In Q10, the Regional Office identified 438 hectares of ranchland, corresponding to 26% of the goal. Supplies were delivered to 41% of beneficiaries for the establishment of pastures and grazing lands. Beneficiaries received 2,271 technical visits in Q10, 28% of the goal, as well as 27 training sessions.

Coffee (Mocoa): This project aims to renovate 172 hectares, and support 53 hectares, of specialty coffees was approved in June; the initiative will benefit 182 *Familias Guardabosques*.

Local Governance

Organization of Indigenous Areas in Putumayo (OZIP): As part of the regional communication strategy, a web page was created for the organization (www.ozip.org.co), providing them with ten-minutes of daily airtime on the Waira radio station to address indigenous issues.

Departmental Federation of Afro-Putumayense Communities in Putumayo (FEDECAP): The departmental ethno-development plan was drafted via a series of consultations with communities including four roundtables with departmental Afro leaders. The plan will be delivered to the Departmental Assembly for approval in Q11.

Support and Reinforcement of the Aguas del Putumayo Cooperative: The Regional Office surveyed the current state of water services and infrastructure in 13 municipalities. Technical



“Volvamos a la vida” in Putumayo

On April 25 the *Volvamos a la vida* campaign was launched in Putumayo. It is an inter-institutional initiative that includes the ADAM Program, Acción Social and the departmental authorities and institutions. The objective is to develop individual responsibility in the people of Putumayo in order to build, within a legal economy, a better Putumayo, and to present and promote a valued and more positive way of life. The duration of the campaign is one year, during which the people of Putumayo will be exposed to positive expressions of life in the department by means of a radio soap opera, billboards and postcards, songs, radio advertising, opinion shows, posters, and cultural and sports events, among others.

assistance and training was offered to treatment plant staff and water technicians in all 13 municipalities.

Development plans: Development plans in 13 municipalities in Putumayo were drafted using ADAM supported participatory methods. In addition, Territorial Planning Councils (CTPs) were formed, or reformed in some cases, to serve as civil society representatives.

Infrastructure

Construction began on a classroom expansion in the María Auxiliadora Educational Institute in Canangucho, Villagarzón, which benefits 130 displaced families. The work is currently 30% complete.

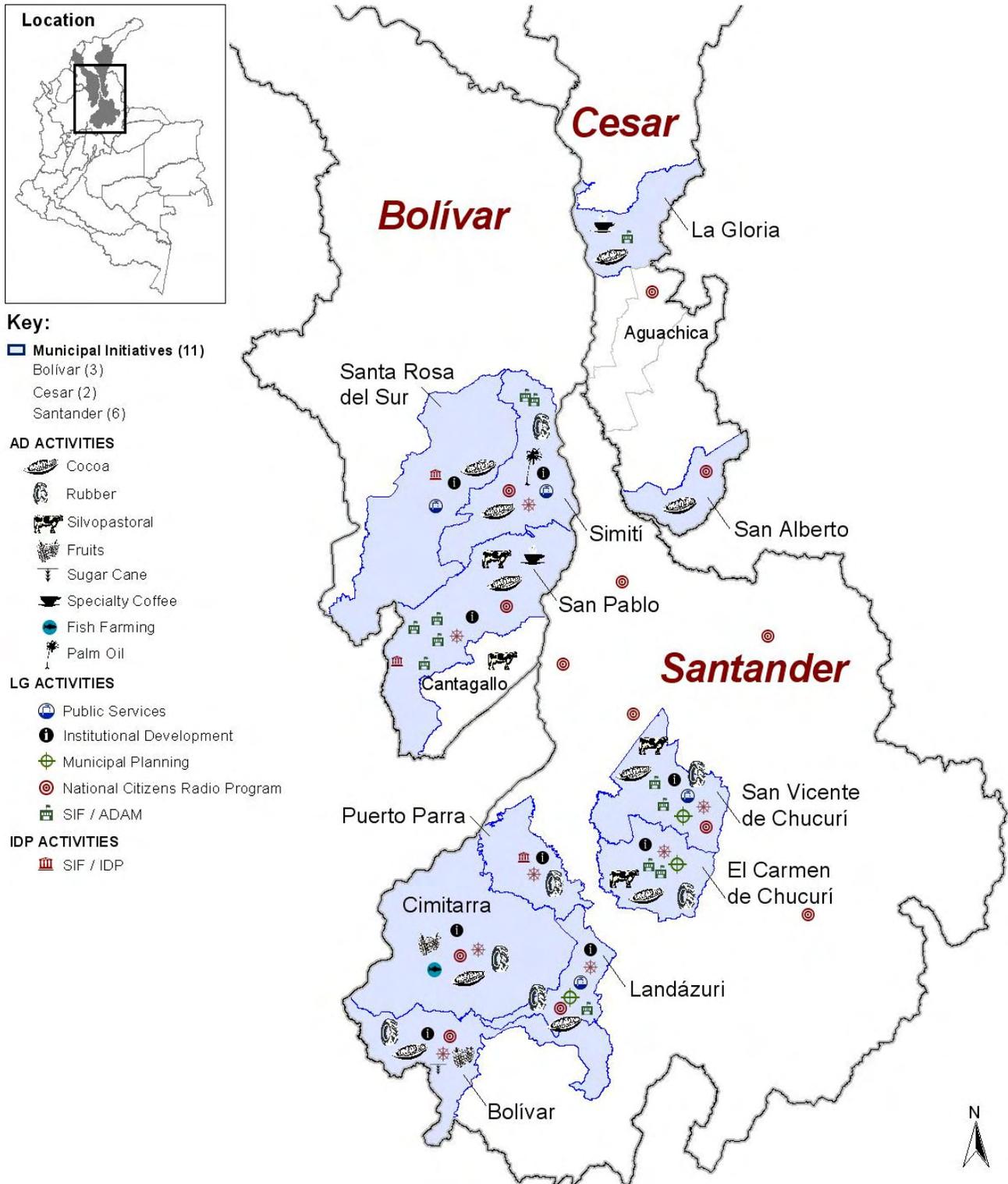
Q10 saw progress in the following ongoing infrastructure projects:

- 15% advancement in a school cafeteria in the San Francisco de Asís Technical-Industrial Institute in Puerto Asís, which benefits 413 displaced families
- 27% advancement in a classroom expansion in the Fray Plácido Educational Institute in Los Sauces, Mocoa, which benefits 500 displaced families.
- 73% advancement in a school cafeteria in the Santa Teresa Educational Institute in Puerto Asís, which benefits 500 displaced families.

On April 5, ADAM inaugurated an electrification project for 107 rural dwellings in the *vereda* Los Ángeles, Valle del Guamuez. The total cost was 438 million pesos, with ADAM contributing 208 million.

C. MAGDALENA MEDIO REGION

Map 5: ADAM Municipal Initiatives and Activities in Implementation



MAGDALENA MEDIO Regional Office

Overview

In the Magdalena Medio Regional Office, Q10 was dedicated to consolidating ADAM policies in the region. Negotiations carried out with grassroots organizations, public and private institutions, and local and departmental governments improved governability and adherence to legal and institutional norms in all of ADAM's components. Local Governance activities, which aid in drafting development plans and support electoral procedures for Community Action Councils (JAC), were key in identifying essential infrastructure projects in ADAM municipalities.

During Q10, ADAM held several meetings between grassroots organizations and national, departmental, and municipal authorities. Highlights include the US Ambassador's visit to Santa Rosa del Sur in Bolívar, the Governor of Santander's visit to Puerto Parra, and the visits carried out by officials from the Santander Governor's Office and USAID personnel to San Vicente de Chucurí.

Actions that illustrate ADAM's progress in Magdalena Medio include: improving municipal and department planning procedures, joint activities between JACs and public service companies, building infrastructure for displaced populations in San Pablo, and starting electrification in La Gloria. Likewise, continuing ongoing infrastructure works, renewing crops, creating funds to support producers' organizations, and training in credit management and awareness have been equally important in promoting development in the region.

Table 7: Status of Key Indicator Results in Magdalena Medio

Indicator	Achievement through 2007	Cumulative Goal through 2008	Achievement through Q10	Achievement of 2008 Cumulative Goal
Families benefited	4,453	5,182	4,945	95%
Hectares supported	11,424	15,168	13,572	89%
Municipalities strengthened	2	5	2	40%
Sales generated (US\$)	2,005,790	4,976,233	3,600,348	72%
Jobs created	5,701	12,267	5,989	48%
Infrastructure activities completed	5	17	11	65%

The indicators Sales generated and Infrastructure activities completed exhibited the greatest improvement, increasing from 45% to 72% and from 41% to 65% respectively. Efforts to market cacao and the inauguration of four infrastructure projects are primarily responsible for the growth. Families benefited and Hectares supported also increased over the quarter, but less substantially. Three productive activities (cacao, coffee and rubber) are currently being reviewed by the contracts department; they will benefit 430 families and develop 730 hectares.

Alternative Development

During Q10, the Regional Office organized 20 operational committees, 3 purchase committees, 82 technical follow up visits, and 16 training sessions on technical and credit issues. Constant consultation and strict follow up have produced significant advances in strengthening financial and accounting processes among implementing organizations, which now exhibit well defined administrative procedures.

Regarding marketing, 4 organizations in charge of implementing cacao projects in Cesar, Bolívar and Santander established commercial alliances as part of their services for associates. These alliances

ensure that each organization's purchase activities remain independent, yet they increase access to working capital for grain purchases.

ADAM's efforts to build social-entrepreneurial capacity among 5 organizations were bolstered by the creation of micro-credit funds for entrepreneurs and small farmers, which promote the services provided by the organizations.

In Santander, Cesar, and Bolívar, all the productive activities being developed by ADAM are included within their respective departmental and municipal development plans, thus guaranteeing their sustainability once ADAM withdraws.

Local Governance

Participatory Planning: In Q10, ADAM aided in drafting departmental and municipal development plans in the 3 departments and 11 municipalities covered by the Regional Office. The development plans were written with active participation from communities in each territory and all have already been approved.

Public Services: ADAM and the Mayor's Office jointly defined the scope and operating mechanisms of a new local public utility company in Landázuri. Also, an agreement was reached with the Mayor's Offices and municipal councils of Cimitarra and Puerto Parra to create their own public companies or transform existing ones. These activities will be carried out in Q11.

Municipal Councils: During Q10, sessions of *Viernes de Concejal* were held in Barrancabermeja, Aguachica, Vélez, Cimitarra and Santa Rosa del Sur. As in the previous quarter, sessions in Vélez and Santa Rosa del Sur had the largest attendance. It is important to highlight attendance by municipal and departmental *concejales* that are not part of the ADAM Program (example: Chimichagua and Tamalameque from Magdalena and Puerto Boyacá from Boyacá).

Institutional Development: Activities with JACs showed significant progress during Q10. In southern Bolívar and Santander, the JAC election process was supported through planning and training activities. These activities enabled ASOJUNTAS to be strengthened in Santa Rosa del Sur, Simití and San Pablo, Bolívar. Capacity building activities for the Association of Municipalities from Magdalena Medio in Bolívar also took place. Additionally, the Regional Office began supporting youth and women's groups in Santander and several municipalities in southern Bolívar.

National Programs: The Regional Office continues to support *cedula* renewal and health promotion programs.



The Ambassador inaugurates works in the Magdalena Medio region

On April 11 William R. Brownfield, the US ambassador, inaugurated the Villa Esperanza development in the Santa Rosa municipality in the south of Bolívar. The cost of the 120 unit project, which benefits 88 displaced and 32 vulnerable families, was \$1,496,384,671 with contributions by the ADAM Program (\$504,361,893); Acción Social/CHF (\$203,184,000); the municipality (\$125,650,852); the IDP FUPAD Program (\$355,320,000); The Magdalena Medio Development and Peace Program (El Programa de Desarrollo y Paz del Magdalena Medio - PDPMM) (\$202,000,000), and the Association of Displaced Miners (Asociación de Mineros Desplazados - ASOMIND) (\$105,867,926).

Infrastructure

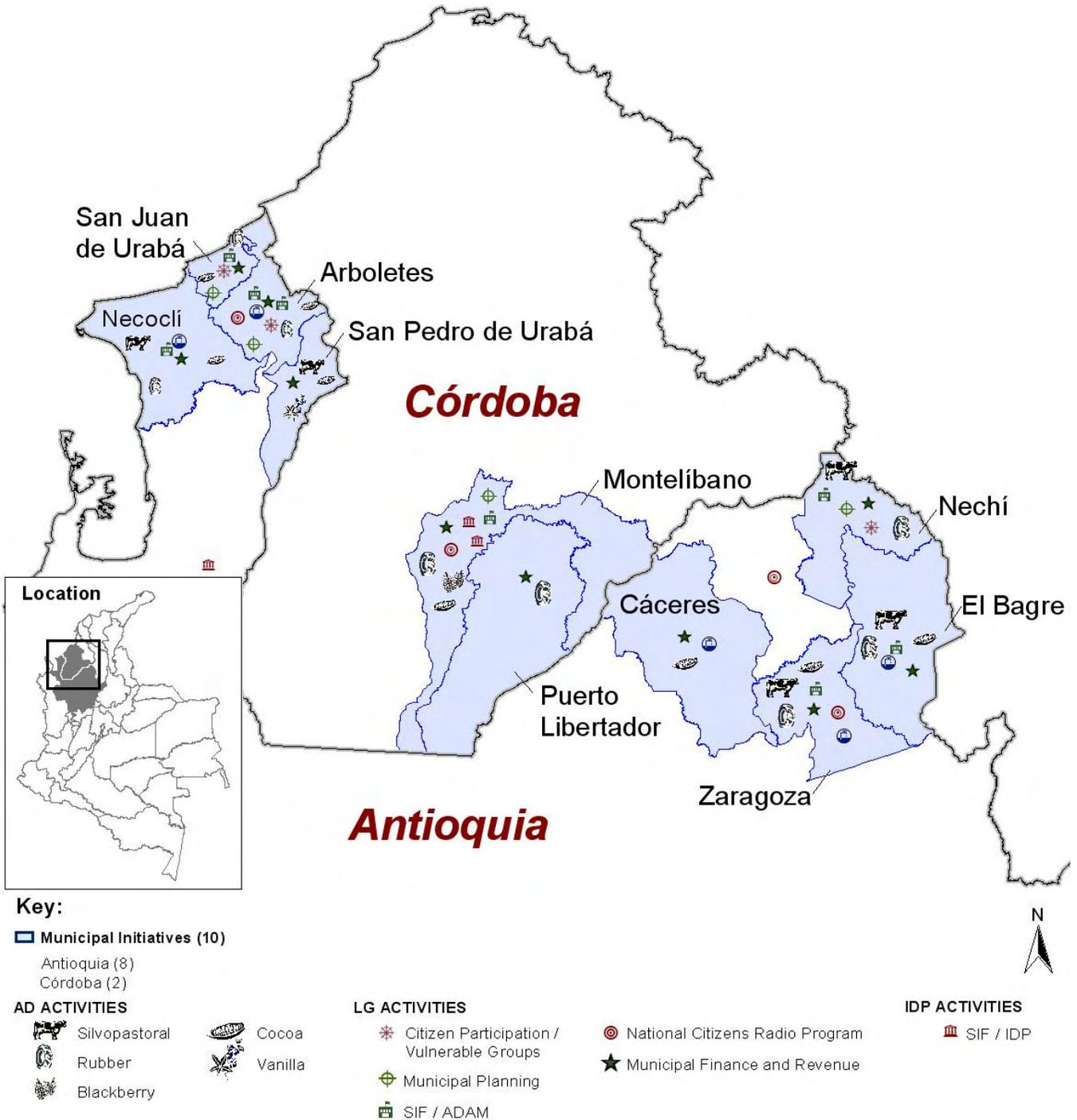
Four activities were completed in Q10: two school cafeterias in Patio Bonito and Cañabral, San Pablo; road maintenance in the *vereda* Honduras, El Carmen; and the construction of a classroom in El Garzal, Simití, thus completing 11 out of 17 planned construction activities for the region.

Work began on 100 housing units benefiting displaced peoples in the *Enraizar* community of San Pablo (Bolívar), and on electrification in the *veredas* Agua Dulce and Cuare Bajo in La Gloria (Cesar). Projects building sanitation units in the municipalities of San Vicente, Landázuri and El Carmen, that will enable the socio-environmental certification of local cacao plantations, were delayed due to late contributions from the Governor's and Mayor's Offices. During Q10, contributions from the government of Santander were defined for each of the projects. Completion of these projects is expected during Q11. Sewer projects in the *corregimiento* Los Canelos in Santa Rosa del Sur, and sanitation units for a school in a *corregimiento* in Berbeo, Bolívar, are currently under technical evaluation.

Finally, roundtable discussions with the community were held in productive centers in the municipalities of San Alberto, La Gloria and Aguachica. Talks with various entities have taken place to establish co-financing amounts for each of the projects being discussed.

D. URABÁ / NORTHWESTERN ANTIOQUIA REGION

Map 6: ADAM Municipal Initiatives and Activities in Implementation



ANTIOQUIA Regional Office

Overview

The regional office currently has 17 productive activities, 13 in Antioquia and 4 in Córdoba covering a total of 10 municipalities. All but 3 activities are being implemented directly by FUPAD. There are 15 local governance activities, including work in municipal planning, women and youth networks, public services, institutional strengthening of municipal associations and JACs, and strengthening community radio stations. Several national programs are also starting in the region. Infrastructure activities include a total of 9 projects, most consisting of constructing and/or improving rural schools in Antioquia and a two-phase basic sanitation project in Montelíbano (Córdoba).

Table 8: Status of Key Indicator Results in Antioquia/Córdoba

Indicator	Achievement through 2007	Cumulative Goal through 2008	Achievement through Q10	Achievement of 2008 Cumulative Goal
Families benefited	3,828	4,909	4,704	96%
Hectares supported	6,916	11,136	9,173	82%
Municipalities strengthened	0	0	0	0
Sales generated (US\$)	437,283	843,798	1,278,294	93%
Jobs created	4,201	8,761	4,483	151%
Infrastructure activities completed	2	10	7	70%

During Q10, the Antioquia/Córdoba Regional office achieved the following progress: a) percentage of families benefited increased by 12%, and b) hectares of licit crops supported rose from 68% to 82%, for a total increase of 14%. Additionally, the number of hectares with seedlings currently in “transitory nurseries” went from 824 to 1,889 hectares. Of these, 1,735.7 are rubber to be introduced in the municipalities of Montelíbano, Puerto Libertador, Nechí, Bagre, and Zaragoza, 84 are passion fruit for an activity in Montelíbano, and 68.93 are cacao for activities located in Cáceres, (San Pedro de Uraba and Necoclí). These seedlings will be established in their selected sites by Q11. For rubber plantations, a total of 768,580 sprouts were delivered (441,620 in Montelíbano, 207,960 in Puerto Libertador, 92,000 in Nechí, and 27,000 in Bagre and Zaragoza) with which, 505 transitory nurseries were established. Regarding cacao plantations, 286,483 high-yield clones have been delivered to beneficiary families, as part of 5 supply contracts with 5 private nurseries, and intended for 6 productive activities.

Regarding the illicit-free *vereda* agreements, community leaders in 67% of the *veredas* that are part of productive nuclei in Antioquia and Córdoba have already signed agreements. On Local Governance, emphasis is being placed on starting activities that will contribute to the results of municipalities strengthened, particularly by improving the delivery of municipal public services, and to the indicator of people benefited by National Programs. Regarding FIS, 7 activities have been completed, accounting for 70% of the goal. These activities are helping improve the school environment for children with better classrooms, cafeterias and bathrooms (1,829 students from 1,036 families have benefited).

The challenge for the regional office continues to be consolidating local institutional capacities for the long term sustainability of high impact social and economic projects, while at the same time, assuring the comprehensiveness of the ADAM Program. Other challenges are securing the approval of the Turbo Municipal Initiative, seeking approval to expand current activities to include additional beneficiary families, and drafting a proposal for sustainability.

Alternative Development

During the quarter between April and June 2008, there was a 123% increase in planting various alternative crops, from 308 to 686 hectares (416 of cacao in Arboletes - San Juan de Uraba, San Pedro de Uraba, Necocli, and Cáceres; 99 of rubber in Montelíbano, Puerto Libertador, Nechi and Arboletes – San Juan de Uraba; 129 hectares of improved pasture in San Pedro de Uraba – Necocli, Bagre, Zaragoza, and Nechí; 17.41 hectares of vanilla in San Pedro Uraba; and 25 of passion fruit in Montelíbano).

Regarding the environmental component, 22 trainings were carried out in the area, spanning 650 cacao *beneficiarios*. Also, three field educational activities were conducted where layout and sowing based on field topography was demonstrated. The implementation of environmental measures is developing adequately and in accordance to each activity's environmental management plan.

As part of the strategy to strengthen producer organizations, in social and entrepreneurial areas, the following activities were carried out: workshops and *conversatorios* (discussions) on democratic and participative management, administrative and management capabilities, strengthening of human development, services offered to the community and its associates, and economic and financial management of organizations.

Local Governance

During the quarter, an activity to strengthen local public service providers (mainly sewage and aqueduct providers) was initiated in five municipalities (Cáceres, El Bagre, Zaragoza, Arboletes, Necocli), as well as an activity to support 10 municipalities to improve their financial position through improved public budget management (Cáceres, El Bagre, Zaragoza, Nechi, Arboletes, Necocli, San Pedro, San Juan, Puerto Libertador and Montelíbano).

Also, the regional office took steps to collaborate on National Programs. Specifically:

Literacy Program: The Córdoba department implemented an education program where 400 beneficiaries are starting to learn reading fundamentals for the first time in their lives. In Antioquia, 250 beneficiaries will have participated by the end of Q11.

ICBF Family Teacher Program (Educador Familiar): In Córdoba, 960 families will have participated, totaling 4800 people; in Antioquia 2,000 families are anticipated, totaling 10,000 people.

Registration Campaign (cedulación): In collaboration with Antioquia's first lady and the *Registraduría Nacional*, approximately 10,000 people in Antioquia and Córdoba will be able to officially register and get their ID number (*cédula*).

National Citizens Radio Program (Caucasia Zaragoza, Montelíbano, Arboletes): This activity, operated by the University of Antioquia, is currently in its third stage of implementation. During



Cacao growers in Antioquia improve their know-how

More than 100 producers implementing productive activities in the municipalities of Arboletes, San Pedro de Urabá, Necoclí, San Juan de Urabá, and Turbo, received training in cacao productivity enhancing technologies. During Farmer Field Schools, the topics discussed included appropriate planting density, promising clones, pruning, nutrition, and disease control. The attendees strengthened their knowledge with field practice. The ADAM Program is investing \$2,156,496,000 to develop cacao plantation projects in 1,895 hectares, benefiting 716 families.

Q10, emphasis was made on promoting community participation in the formulation of municipal development plans.

Strengthening of Women's Networks: The *Unión de Ciudadanas de Colombia* is carrying out a technical assistance activity to support organizational strengthening and promote coordination among women's networks in the Nechi, Arboletes and San Juan de Uraba municipalities. "Local development agendas" for women were created in the Arboletes and San Juan municipalities, which were presented to the Mayors to be included in the development plans.

Participative Planning and Institutional Development: The *Fundación Arcoiris* is currently carrying out an activity to promote participatory planning processes in the Nechi, Arboletes and San Juan de Uraba municipalities. During this quarter, support was provided for the formulation of Municipal Development Plans, the creation of the Territorial Planning Council and Community Assemblies, and strengthening of *Juntas de Acción Comunal*.

Participative Planning: The CODESARROLLO Foundation is working on institutional strengthening and participative planning processes to improve territorial integration in Montelíbano.

The process of institutional strengthening for ASOCOMUNAL and ten *Juntas de Acción Comunal* (JACs) is in progress. Ten *vereda*-level plans have been formulated and support provided for the formulation of the 2008-2011 Municipal Development Plan. Additionally, training is being given to civil servants in topics such as state contracting and project evaluation.

Municipal Planning: Technical and logistic support for the formulation and elaboration of the Municipal Development Plans in the following municipalities was provided: Cáceres, El Bagre, Zaragoza, Puerto Libertador, San Pedro de Uraba and Necocli. This intervention contributes to the results in the indicator of number of municipalities strengthened.

Community Communication: The PALCO Association is carrying out a planning and technical assistance activity for the development of community communication projects with vulnerable groups on the municipalities of Nechí, San Juan and Arboletes, in Antioquia. A workshop took place in each municipality under the banner *Itinerant Communication School*; additionally, 15 leaders of these schools shared their experiences of organizational work with their peers in the Eastern Antioquia.

Citizen Participation and Vulnerable Groups: The *Asociación Cristiana de Jóvenes* is carrying out the activity of strengthening Local Youth Agents Schools (Cáceres, El Bagre Zaragoza Nechi, San Pedro, San Juan Arboletes and Necocli). The operator organized the first three workshops on social and political education, as well as the process of accompanying and consulting with the local youth agents.

Infrastructure:

During Q10, the following activities were completed: school improvements in three rural schools (*Trinidad, Escarralao* and *7 Vueltas*) located in Arboletes, Zaragoza, and San Juan de Urabá and a basic sanitation project in San Rafael (Montelíbano). Construction of bathrooms in the school of Puerto Claver (El Bagre) is in progress, as well as the second stage of the basic sanitation project in San Rafael (Montelíbano).

Two activities were approved: one IDP/ADAM for the expansion of the *20 de Enero* branch of the *La Paz* educational institution (Apartadó), and another SIF/ADAM for the expansion of the *El Palmar* rural educational institution (Montelíbano). The following four activities have been formulated and are currently being studied: one IDP/ADAM in Montelíbano (educational), and three SIF/ADAM in Cáceres (educational), Puerto Libertador (educational), and San Pedro de Uraba (educational). Three SIF/IDP activities are currently in formulation: two in Turbo (educational and basic sanitation) and one in Apartadó (educational).

III. CROSS-CUTTING ACTIVITIES

The ADAM program is made up of a large number of integrated activities implemented at the municipal level. However, there are a number of common issues (finance, agribusiness, training for municipal councils, etc.) that cut across regions. These are presented below:

A. FINANCIAL SERVICES

The ADAM Microfinance Program (AMP) continued to expand its presence and coverage across ADAM regions and municipalities during Q10. In March 2007, when The Services Group (TSG) launched the AMP, only four financial institutions were operating in ADAM municipalities. In the past 15 months, the AMP has assisted eight other financial institutions in expanding their presence to ADAM municipalities and aided all twelve participating institutions in diversifying their portfolio of financial services to beneficiaries.

During Q10, AMP participating institutions disbursed 13,049 loans increasing the total number of loans disbursed to 79,265 from March 2007 to June 2008.³ The AMP has more than tripled its initial goals of 24,600 goals. Likewise, the total amount disbursed of COLP\$120.006 million (US\$67 million) represents 488% of the initial goal. The average loan size, COLP\$1.488.442 (USD\$835), demonstrates that the AMP is reaching small entrepreneurs and producers. In addition, negotiation is underway with *Banco Caja Social* to support ADAM's productive activities in Santander. The approval process for credits for 160 cacao producers in the municipalities of San Vicente de Chucurí and El Carmen de Chucurí, are well on their way.

The number and intensity of workshops, technical assistance, and on-the-job trainings remained at a high level as in previous quarters. This is mainly due to i) the increasingly large number of new loan officers hired by participating institutions (over 500 projected for this year alone), ii) a rapid expansion through new branches, iii) new pilots implemented (e.g. village banking and agricultural lending), and iv) reinforcement of the correct use of microcredit lending technologies in every step of the process: marketing, screening, monitoring, and collecting.

Key accomplishments of participating financial institutions included:

- **Bancolombia:** A tool to consult credit bureaus from the field via cell phones (Avantel) was implemented during Q10. The new tool will reduce loan screening process times and result in costs savings for both the institution and the client, particularly in rural areas. Moreover, the transaction period for the loan disbursement is expected to be reduced to four days. A pilot program in agricultural lending is taking place in three ADAM municipalities in Antioquia (Necocli, Taraza and Caceres). Additionally, new tools were developed to increase the loan officer's effectiveness, such as the loan officer risk profile, automatic loan renewal client list, and a monthly report of inactive clients.
- **Banco Agrario:** A strategy implemented last year to control Risk Portfolio remains in place and has proven to be effective. The strategy seeks to improve the administrative and monitoring capacity of regional coordinators and their loan officers. New loan officers of Non Banking Correspondents (NBCs) were assigned zones under a pilot program of mobile banking.

³ Data as of June 2008 is preliminary.

Banco Agrario launched a village banking pilot program in Tumaco (Nariño), using a grassroots-lending technology specifically designed to reach very poor, displaced, and/or isolated populations. Groups, or “*Núcleos Solidarios*”, are comprised of 20 to 35 people, mostly women. Each member of a group gets a first loan of COL\$300.000 (US\$168) that can be used to finance an existing activity or start a new one. The pilot has been well received and a total of 41 loans were disbursed in the first month. Loan recipients were typically poor Afro-Colombians and 90% were women. It was a real challenge to convince bank officials to introduce needed changes to bank policies and procedures that would allow for the implementation of village banking. Fortunately, they accepted and a total of five pilots are scheduled to open this year.

The picture below shows a meeting of a village bank in Tumaco, with the banner depicting the new product from Banco Agrario, named *Núcleos Solidarios*.

Photo 1: Banco Agrario’s Village Bank Program in Tumaco (Nariño)



- **Giros & Finanzas:** *GyF* invested in renovations, furniture, and computers for its Southwest Regional Branch. This investment was needed to launch its microcredit product with the AMP technical assistance. TV commercials, brochures, flyers, and other advertising tools were used. A commission from the World Bank’s International Finance Corporation visited the institution, which has requested a US\$6 million loan to invest in developing a management information system (MIS) for the Microcredit Unit.
- **Financiera Compartir:** On June 4 and July 13, *Financiera Compartir* renewed loans to 85 small coffee growers from the *OCCICAFE*, an ADAM producer association in Huila. These second loans will finance grain collection and drying processes and enable the growers to get higher prices for their crops. Furthermore, access to credit allows them to build a credit history, an intangible asset that in the long run could become very valuable. The average loan size was COP \$2,100,000 (US\$1,180). Loan maturity remained the same (150 days), with monthly interest

payments and a lump-sum capital payment at the end of the credit. Appliances and livestock were accepted as collateral.

This experience with coffee growers from *OCCICAFE* has been very successful. This is a rewarding result when considering that until the AMP, *Financiera Compartir* had been reluctant to get involved in agricultural lending due to misperceptions of high risk. The AMP, however, was able to persuade both the president and the board of directors to implement a pilot in agricultural lending. The high repayment rates (100%) obtained so far with the pilot demonstrate that the use of appropriate lending products is key to reduce/manage risks and, therefore, successful repayment. *Financiera Compartir* made the decision to renew and increase the amount of these loans.

The implication of this pilot program is profound as it is one of the most successful experiences in the provision of agricultural microcredit by a regulated financial institution in Colombia, which may lead to a rapid expansion in the provision of this product.

- **Cooperatives:** The number of disbursements made by Utrahuilca, Comultrasan, and Coopcentral continued to increase in ADAM municipalities, including Aguachica, San Alberto, Cimitarra, Puerto Wilches, Sabana de Torres, San Vicente de Chucuri, La Plata, Pitalito, and Neiva.
- **NGOs/Associations:** *CONTACTAR*'s board of directors (Pasto) agreed to implement a pilot program for providing loans to Accion Social's *Familias Guardabosques* program in the departments of Narino and Putumayo. Under this initiative, *CONTACTAR* will provide small loans to families involved in productive activities.
- **Non-Bank Correspondents (NBCs):**

The reach of NBCs in ADAM municipalities more than doubled during Q10. In February, there were 13 NBCs in 13 municipalities. By May, there were 31 NBCs in 29 municipalities. *Bancocolombia* was the leader in this expansion process as its NBC network grew from 9 to 24. *Banco Agrario* also added to 2 more NBCs to its existing 4. Furthermore, *HSBC* launched a new NBC in Ibague. As of May 2008, 7 NBCs have been opened in municipalities without financial branches⁴ and 17 in municipalities where *Banco Agrario* was the only financial service provider.

Far more important is the fact that new NBCs are being opened in municipalities with a high level of rural, Afro-colombian, and indigenous populations. Out of 29 NBCs opened in ADAM municipalities, 21 are located in municipalities with over 50% of rural population; 6 in municipalities with over 25% Afro-colombian population⁵; and 1 municipality where more than 25% of the population is indigenous.⁶

B. AGRIBUSINESS

The development of economic opportunities through productive projects in agriculture and agribusiness are complex. The agribusiness challenge is to succeed, not only in technical parameters of agronomy and environmental protection, but also to do so in a way that empowers farmers and creates a sense of responsibility. The range of technical, institutional, and business challenges to be addressed varies widely between regions and projects. Action Plans that establish principals of

⁴ San Juan, Cáceres (Antioquia); Cantagallo (Bolívar); Puerto Caicedo y San Miquel (Putumayo), San Pedro de Cartago (Nariño) y Puerto Parra (Santander).

⁵ Arboletes, Necoclí, San Juan de Urabá y Cáceres (Antioquia); Patía (Cauca) and Buenaventura (Valle).

⁶ Cumbal (Nariño).

disciplined management based on a business based approach to the specific challenges of production, finance, organization, processing, and/or marketing are developed and implemented by the Agribusiness Unit.

Through June 2008, 6 enterprises in 3 departments are being supported by ADAM, in coordination with the J.E. Austin and Associates: 1) Agroamazonia, 2) Condimentos Putumayo S.A., 3) Amazon Flowers S.A., 4) Flores y Follajes Putumayo S.A., 5) Aprofrusa, and 6) Forestal Cauca. These enterprises are engaged in value-added processing, packaging, and/or assembly activities. They are important to the success of the AD program in the regions where they exist in that they provide an essential link in the value chain between the production of the raw material and the final consumer of the product.

1. Agroamazonia (Hearts of Palm) -- Putumayo

Overview: Specific target objectives that make up the Action Plan for Agroamazonia are proceeding above expectations while others are pending compliance as set forth in the plan. Significant progress has been made in the heart of palm processing facility increasing efficiencies and quality through improved procedures and employee training. The plant is within 72% of reaching production goals, producing an average of 80,000 palm shoots per month. Quality of the shoots is above projected yields for this period reaching 96 grams per shoot vs. the projected 80 grams.

Highlights:

- Amendments were made to company statutes, providing for better leadership and representation with the newly elected board of directors.
- 50% liquidation of past payables to employees.
- 10% liquidation of past payables to member producers.
- 60% liquidation of past payables to suppliers.
- Successful negotiation of extended payment terms for accumulated social tax obligations (Dian)
- Improvements in quality assurance and compliance of certification protocols increasing classification from 4 to 6.5. The certification process continues with the search to secure a group or company to assist with compliance of all export certification requirements.
- A new accountant was hired and the accounting staff was reorganized resulting in significant progress in general accounting procedures. Financial statements and reporting are being brought up to date.
- Significant advancements have been made in grower motivation to properly maintain and manage their palm plantations.
- Agroamazonia is receiving shoots from 250 hectares with improved field coordination for harvest and delivery of raw material.
- Successful renegotiation with customers for price increases and forms of payments.
- 100% compliance in filling customer orders and approximately 50% compliance with overall sales objectives. Negotiations with new customers are in process (Casino, Alfa, Olimpica, Alkosto, Colsubsidio, Makro, etc.)
- Advancements in the developments of new packaging types for an expanded market placement.

2. Condimentos Putumayo, S.A. (Pepper & Spices)

Overview: The Action Plan for Condimentos Putumayo is finished and pending approval. The Action Plan projects a cost of COL\$251,796,060 to bring the enterprise to its break-even point.

Highlights:

- Condimentos Putumayo is projected to have an operating profit of 18% in their first year after reaching breakeven.
- 170 families located in 5 municipalities benefit from the first stage of the project.
- 80 families located in 7 municipalities benefit from the second stage of 100 new hectares.
- 200 additional families in the 7 municipalities benefit from the third stage of 200 new hectares.
- The enterprise is projected to have a steady and increasing flow of raw materials from both current growers and 300 hectares of newly established areas.

3. Amazon Flowers, S.A. and

4. Flores Putumayo, S.A. (Tropical Flowers & Foliage)

Overview: The Action Plan for Amazon Flowers S.A. and Flores Putumayo S.A. is finished and pending approval. Both enterprises are currently inactive. Due to situations that date back to the inception of Flores Putumayo S.A., the Action Plan calls for that enterprise to be abandoned. All grower production will be handled through a single post-harvest handling, processing, packing, and marketing plan that will be managed by Amazon Flowers S.A. The Action Plan reformulates the field production towards a minimum of 70% cultivation of specified foliage plants with a maximum of 30% cultivation in specified tropical flowers. The Action Plan projects a cost of COL\$422,830,862 to bring Amazon Flowers to its break-even point.

Highlights:

- Amazon Flowers is projected to have an operating profit of 12% in their first year after reaching breakeven.
- The enterprise provides a new model of production for the area, manageable within the constraints of the territory, encouraging the abandonment of illicit activities.
- The model is based on ½ hectares of production.
- 62 families located in the Department (State) of Putumayo directly benefit from the project.
- Over 100 additional families have the land requirements to benefit from this model.

5. Aprofrusa (Blackberries) -- Huila

Overview: Once the basic analysis of the APROFRUSA blackberry project was completed, the acquired information was organized and studied to develop the Action Plan for the enterprise. As a result of the analysis, constraints were discovered, postponing the development of a concise Action Plan.

- The APROFRUSA project located in the Department (State) of Huila is one of three similar blackberry projects located in Pitalito, Isnos and La Plata. All of the projects should be taken into consideration in the Action Plan to avoid overwhelming the national market with production that exceeds demand.
- The three projects require infrastructure that provides post-harvest handling and possible pre-cooling allowing for long-distance transportation.
- The Associations of Producers are not well organized and the placement of logistically strategic collection center(s) remains undetermined.
- Random propagation of production areas occurred and consequently the harvest data information is imprecise; affecting market planning.
- The international market is accustomed to the standard blackberry varieties of Cherokee, Evergreen, Marion, and Tupi. The supported projects are producing the local Castillo variety which is not common in the international market.

Highlights:

- A blackberry marketing committee was formed in ADAM to coordinate all efforts related to the blackberry projects.
- Harvest data information is being updated with a list of harvest dates and corresponding volumes scheduled to be completed by July 28th.
- Post harvest training seminars to improve quality will begin July 22nd.
- Cost structures based on different marketing and processing requirements are being developed to facilitate cost analysis once these variables have been determined.
- Discovery meetings with various processing companies will continue to explore market opportunities by forging direct buyer-seller relationships where the processors would receive the raw product from the grower without middle-man involvement, process it, and handle the marketing of the finished product.

6. Forestal Cauca (Saw Mill) -- Cauca

Overview: The Action Plan for Forestal Cauca was approved by ADAM and is awaiting approval and acceptance by the enterprise owners (indigenous groups). The plant has been idle since November 2007. The Action Plan projects a cost of COL\$452,280,475 to bring the enterprise to its break-even point.

Highlights:

- Forestal Cauca is projected to have an operating profit of 15% in their first year after reaching breakeven.
- The enterprise is projected to have a steady and increasing flow of lumber from both the indigenous owners and other non-owner indigenous groups.
- 700 families from 7 indigenous communities located in the Department (State) of Cauca directly benefit from the project.

C. INTER-INSTITUTIONAL COMMITTEES

In a development context, the word “committee” is almost synonymous with “ineffective” or “bureaucratic.” However, committees, for all their real or apparent defects, are important mechanisms for establishing broad institutionalization in a program like ADAM. They are a clear reflection of the seriousness with which “Colombianization” is addressed within the program.

In this context, ADAM has established alliances with a variety of state entities and other international organizations to coordinate various efforts, such as programs to support Afro-Colombians or improve public services. Eight inter-institutional committees have been established to share information, define areas of intervention, and implement activities in several areas.

1. Municipal Councils: The Municipal Council Member Committee was established in April 2006 in coordination with *Acción Social*, the Office of Municipalities and Regions, the Ministry of Interior and Justice, the *Escuela Superior de Administración Pública* (ESAP) and *Federación Nacional de Concejos* (FENACON) to provide training to the 4,500 municipal council members on key subjects related to their daily responsibilities. Thus, the committee aims to broaden the knowledge and skill sets of municipal council members. In Q10, the program *Diploma in Public Management and Rule of Law 2008-2009*, also known as *Viernes del Concejal*, continued to expand, holding inter-institutional committee meetings for the preparation and evaluation of the following conferences:

April Seminar: Planning, human rights, and development plans.

May Seminar: Medium-term fiscal frameworks and general system of participation.

June Seminar: Zoning and land registry.

In relation to the previous year, when 918 town council members graduated, current attendance indicates an increase of approximately 260%. Average attendance for the three conferences was 3,300 trained council members. In 2007, average attendance per epicenter was 17; this year it is 50. The course covers 666 municipalities, including all ADAM municipalities. In Q11, the 18th edition of the *Concejos en Contacto* magazine focusing on Municipal Development Plans will be printed and distributed to council members, mayors, universities, and public libraries throughout the country.

2. Culture, Citizen Security, and Convivencia: In conjunction with the President's office through *Acción Social*, the Ministry of Interior and Justice, the Ministry of Education, the National Planning Department, the National Police, the Colombian Institute for Family Welfare (ICBF), and the *Departamentos Mas Seguros* Program (DMS), ADAM established the Culture, Citizen Security, and Convivencia (CCSC) Committee in April 2006. The committee aims to improve communication and information flow on CCSC issues in rural areas, extend coverage of National Programs to ADAM municipalities, and increase overall awareness on CCSC issues in rural areas.

Recent meetings of the CCSC Committee focused on fulfilling agreements/commitments established between USAID and the Colombian National Police. Toward this end, ADAM has provided logistical and financial support for two conferences. The first conference aimed to unify the methodology for drafting comprehensive *convivencia* and citizen security plans; the second, to train new personnel in charge of coordinating the *Departamentos Mas Seguros* (DMS) program.

3. Municipal Finance: Established in March 2007, the Municipal Finances Committee includes the National Planning Department (DNP), *Procuraduría General de la Nación*, *Contraloría General de la Nación*, *Contaduría General de la Nación*, *Dirección General de Presupuesto*, FCM, FENECON, and ADAM. The Committee aims to build cooperation agreements for designing national public policies on municipal finance and disseminate the DNP's accountability policies.

In Q10, ADAM designed a strategy of direct consultation at both the regional and national levels to aid new municipal administrations with finance requirements. The work will be implemented through 16 task orders and focus on improving fiscal, financial, and administrative management, in order to reduce the dependence on national transfers and promote proper financial planning and effective internal revenue collection.

Based on a preliminary assessment, municipalities lack adequate knowledge of the legal frameworks that regulate fiscal and budgetary activities. Many of their procedures are based on habit and lack proper legal backing. As a result, ADAM will focus on improving financial management in 58 municipalities⁷ during 2008. ADAM will provide training and technical assistance to municipal employees responsible for local public finances. The program aims to generate the capacity and knowledge necessary for local financial sustainability, the proper application of statutes, and improvements in tax and budgetary procedures.

4. Public Services: The Public Services Committee was established in September 2006 to better coordinate the efforts of various international and government entities to improve municipal level public services (especially in rural areas) and public policy on water and health. The committee consists of the Ministry of the Environment, Housing and Land Development (MAVDT), the

⁷ Almaguer, Cajibío, El Tambo, La Sierra, La Vega, Morales, Rosas, Timbio, Totoró in Cauca; Aldana, Contadero, Cuaspud, Cumbal, Funes, Guachucal, Iles, Ipiales, Potosí, Puerres, Pupiales, Tumaco in Nariño; Algeciras, Gigante, Nataga, Pital, Rivera, Tarqui, Teruel in Huila; El Carmen, Landazuri, San Vicente, Bolívar, Cimitarra, Puerto Parra in Santander; Arboletes, Cáceres, El Bagre, Nechí, Necoclí, San Juan de Urabá, San Pedro de Urabá, Zaragoza, Puerto Libertador, Montelibano in Antioquia and Córdoba; Ataco, Chaparral, Planadas, Río Blanco, Roncesvalles, Rovira, San Antonio in Tolima; Mocoa, Orito, Puerto Asís, Puerto Caicedo, San Miguel, Valle del Guamez, Villagarzón in Putumayo.

Regulatory Commission for Drinking Water and Basic Sanitation (CRA), Acción Social, the Superintendent of Public Services (SSPD), DANSOCIAL, UNICEF, the Pan-American Health Organization (OPS), and ADAM.

Following the guidelines established in the committee, utilities regulations, and the methodologies developed by MAVDT, ADAM will focus its activities on the expansion and improvement of water and waste management services. The process began by identifying the municipalities' weaknesses in providing services and their root causes. Subsequently, proper strategies and programs have been established together with the municipal administrations and communities. Through Q10, 13 task orders have been processed to provide technical assistance to create and/or strengthen water and waste management organizations in rural and urban areas in 29 municipalities⁸ for 2008.

5. Women: The Women's Committee was established in March 2007 with the President's Office for Woman's Equality, UNIFEM, GTZ, NDI, FCM, FENACON, USAID, and ADAM. It seeks to promote the participation and political inclusion of women's organizations and to disseminate information on their political status and impact in politics throughout the country.

As part of the More Women, Better Politics (*Más Mujeres Más Política*) campaign, analysis of the development plans for women and qualified organizations began in Q10, in order to determine the impact and effectiveness of the training program. Thanks to the support of the ADAM Program, a guide for town councilwomen has been drafted to provide women with practical tools for carrying out their public duties. The guide is a public management tool, providing important input in the areas of rules and political organization. Lastly, in coordination with the President's Office for Woman's Equality and the National University's School of Public Management, a process is underway to create a certificate course on Gender and Regional Development.

Also in coordination with the President's Office for Woman's Equality, ADAM has been working on formulating public policies for indigenous women, responding to the challenge of broadening gender perspectives in indigenous communities. The activity aims to implement and/or strengthen the effective participation of indigenous Pastos women in Cumbal and the Pastos Reservation in Aldana by constructing a common agenda focused on ethnic-specific gender roles, in order to produce public policies through positive, local action in strategic municipalities. Additionally, the President's Office's model for integrating gender on a territorial level will be implemented in the departments of Huila and Putumayo, with the purpose of building institutional capacity and tackling the issue of gender equity within the broad challenge of development.

6. Afro-Colombian: The Afro-Colombian Committee was established in March 2006 by *Acción Social*, the Ministry of the Interior and Justice, the Ministry of Social Protection, USAID, IOM/PADF, MSD, the University of Florida, MIDAS, and ADAM to coordinate efforts to support and benefit the Afro-Colombian population. During Q10, the committee focused its work on planning and formulating additional activities to benefit Afro-Colombian and Indigenous populations. The U.S. Congress appropriated \$15 million to USAID/Colombia to specifically benefit those populations, of which ADAM and MIDAS will implement a portion of the funds in Nariño, Cauca, and Valle de Cauca.

In addition, ADAM supported various Afro-Colombian organizations to ensure that Afro-Colombian initiatives are reflected in Departmental Development Plans, including training in

⁸ Cajibío, El Tambo, Popayán, Timbio in the department of Cauca; Aldana, Cuaspud, Cumbal, Guachucal, Ipiales in the department of; Algeciras, Gigante, Pital, Rivera, Tarqui in the department of Huila; Bolívar, El Carmen, Cimitarra, Puerto Parra in the department of Santander; Arboletes, Cáceres, El Bagre, Zaragoza Necocli in the department of Antioquia; Ataco, Chaparral, Planadas, Rió blanco, Rovira, San Antonio in the department of Tolima.

development management, participative planning, and agreements with new local leaders. At the regional level, the following specific advancements were made in Q10:

- A regional implementer, FUPADES, secured approval of the Afro-Putumayense development plan 2007-2019 by the Government of Putumayo, which includes special programs on health services, education, culture, and tourism. In consultation with municipal leaders, specific programs were included for the Afro-Putumayense population, including: strengthening the educational system in Afro-Putumayense communities in San Miguel; programs to benefit Afro-population of Puerto Asis, Valle del Guamuez, and Puerto Caicedo in Municipal Development Plans; definition of a general ethnic program in Mocoa; and inclusion of Afro-Colombian issues in housing, education, basic sanitation, and productive projects programs in Villa Garzón.
- In Cauca, CORPOAFRO incorporated the Afro-patiano Regional Plan within the Departmental Development Plan to implement environmental, political organization, cultural, social, and economic components. In the municipalities of the Patia basin, CORPOAFRO succeeded in incorporating its ethno-development plan, land distribution programs, and ethno-education programs through managed coordination with affiliated organizations and Community Councils.
- In northern Cauca, AMUNORCA has provided direct consultations to several municipalities, leading to the following results: an ethno-education program in Guachené; a program against discrimination; specialized attention for the afro-descendant population; inclusion of communities as part of land planning and agricultural policies in Miranda; a program for the inclusion of ethno-education in the PEI coursework in Buenos Aires; and assistance in drafting life plans Santander de Quilichao.
- The National Afro-Colombian Conference (CNOA) achieved a working consensus between more than 200 organizations and their respective municipal administrations after organizing meetings among traditional community labor groups, in Tumaco, Buenaventura, and in the Uraba region. The body agreed to advance a series of initiatives, including: expanding ethno-education programs, creating courses in Afro-Colombian studies, drafting a program of differentiated housing assistance for Afro-colombians, forming credit funds to improve access to higher education, and creating offices to assist Afro-Colombian communities.
- In negotiations with the Pan American Health Organization, AMUNAFRO secured support for municipalities with large Afro-Colombian populations on themes such as hospital infrastructure, drinking water, nutrition, environmental pollution, teen pregnancy, sexually transmitted diseases, mental health, and adequate housing. Additionally, AMUNAFRO assisted in incorporating Afro-Colombian issues into the local administrations of Palmira, Jamundí, Florida, Buenaventura; the governor's office of Valle del Cauca; municipalities in the Urabá sub-regions in Antioquia and Choco, in northern Cauca (in association with AMUNORCA), and in sixteen municipalities that are part of the institutional development project with the World Bank⁹.

7. Youth: Since April 2007 ADAM has been working with The President's Office for Youth Programs, the Vice-Presidency of the Republic, the Ministry of the Interior and Justice, UNDP, GTZ and FESCOL to implement the Youth Development Agenda, which aims to incorporate young people's views in local decision making.

Based on the concept of integrating different social sectors via a regional project model, a proposal is currently in progress in the region of Magdalena Medio aimed at strengthening social networks among youth and women networks to ensure effective participation and political and economic

⁹ Condoto, Quibdó, La Tola, Francisco Pizarro, Guapi, Lurruaco, San Onofre, María la Baja, Mahates, Providencia, Turbo, Villa Rica, Puerto Tejada, Girardota and Marmato.

inclusion in the development plans. The program features the strong participation of Magdalena Medio Youth Network, an organization linked to the Program for Development and Peace. The initiative is estimated to benefit 10 municipalities.

The activities currently in implementation and/or closing have produced excellent results. The processes utilized with different youth organizations have allowed adolescents to grow into capable, local decision makers. Examples are evident through assistance provided to ACJ in Antioquia and by FEDAR in Cauca, where young individuals are taking action within the broader political landscape.

8. National Citizens Radio Program: The National Citizens Radio Program committee was established in June 2006 to support the local radio program implemented by the Ministry of Culture. It includes Acción Social, the Ministry of Culture, National Parks, UNDP, Fundación Oleoductos de Colombia, USAID, IOM/PADF, and ADAM, and seeks to expand opportunities for public debate on local policy issues and improve citizen participation in local decision-making. The program is being implemented in twelve departments and forty municipalities and recent topics of interest have included displacement, teenage pregnancy, youth participation, development, and the 2007 elections.

In coordination with the committee, and under the leadership of the Ministry of Culture, ADAM began drafting a work plan and methodology in Q10 to promote a sustainable environment for the program and the radio stations that are directly involved. Based on previous work in the municipalities that have “graduated,” the ADAM is designing a management and operations model that can be applied in the remaining municipalities.

D. OTHER INITIATIVES

Marketing

During Q10, a portfolio of ADAM “products” was added to the new ADAM web site with information regarding crops and points of contact, which will allow interested visitors to acquire products and make direct contact with producers. ADAM continued organizing workshops targeting regional marketing coordinators and implementers and creating work plans for each productive activity.

For activities at a more advanced level, marketing plans and strategies have been developed. Most of ADAM’s activities in implementation have begun to outline marketing plans using a participatory methodology that involves producers, management, and implementers.

Organizational Strengthening

Regarding productive activities with strong organizations, the main achievement during Q10 are as follows: (1) improvement of democratic relations and the active participation of associates, (2) the consolidation of the administrative and accountability processes within the organization, and (3) the implementation of new portfolio of services to respond to the needs of the beneficiaries. In the case of Nariño, the social service management of the *cajas de compensación familiar* is highlighted, in Cauca the establishment of marketing committees and coordination of *panela* and blackberry projects. In addition, Magdalena Medio has made important progress in micro-credit services, providing planting material, and establishing collection centers for marketing.

With regard to projects with delayed implementation, such as some in Bajo Cauca Antioqueño and Putumayo, progress has been made to create new organizations (two in Antioquia) and expand the partners of others. In the case of Putumayo, administrative, financial, and accounting advances have been advanced in several organizations.

Municipal Planning

In Q10, ADAM further developed two program areas with the objective of supporting recently elected municipal administrations in preparing their development plans. Both areas focus on achieving broad citizen participation and institutionalizing planning as essential to managing effective development. The areas are 1) continuing integrated assistance to municipalities where completion of the entire planning cycle is guaranteed, and 2), supporting the drafting and (in some cases) implementation of development plans during this initial phase of new municipal governments.

Additionally, complimentary activities have been developed for these two areas, including further training and standardizing planning procedures and instruments. The activities will benefit all parties involved in forming development plans, as well as those coordinating with departmental entities and institutions such as the DNP. The results and practical outcomes include:

- 72 development plans drafted with support of ADAM (20 comprehensive municipal plans and 52 plans with component-based support – financial, socioeconomic, institutional, administrative, etc.)
- Strengthened participatory planning processes in all 72 municipalities.
- A sustainable participatory process to elaborating development plans.
- Establishment of evaluation and follow-up systems for drafting and implementing municipal development plans.
- Supported inter-territory harmonization and cooperation among departments and municipalities formulating development plans in Putumayo, Nariño, Santander and Bolívar.

Institutional Development

Providing assistance to *Juntas de Accion Comunal* (JAC), as a strategy to strengthen the institutions closest to ADAM's beneficiaries, is a key component of ADAM's Local Governance Component. The work is based on training new officials as they begin their public functions. Technical assistance and day-to-day support has been offered to JACs in the departments of Putumayo, Huila, Santander and the Magdalena Medio region in management, control mechanisms, and accountability. In the case of Santander, the projects have promoted women's participation in activities such as community radio stations, which worked to raise awareness prior to the election of new officials that took place in April.

Indigenous Populations

With the goal of supporting the cultural recovery and governability of *cabildos*, ADAM has developed a strategy to strengthen indigenous communities in the departments of Huila and Tolima based on thorough leadership training and the recovery of traditional elements of justice and culture. These activities will be implemented by regional indigenous councils from the two departments, with the support of the ADAM Local Governance Component.

Examples of successful internal and territorial organization within indigenous communities can be seen in several projects already in their final phases. Following a novel process of community capacity-building, Shaquiñan has made advancements in the financial aspects of the *cabildos*, as well as formalizing territorial plans with input from different political and social parties active in the area. Work in *Aciesna* guaranteed better living conditions through improved food security and fortifying government structures, as well as demonstrating how a fractured community can flourish by coming together.

Community Communication

Local communication is essential to many of ADAM's participatory activities. ADAM has gone beyond traditional media to establish communication processes that enable governability and the

exercise of citizenship. With the operator PALCO, Antioquia made great strides in improving the visibility of youth and women's movements and forcing local authorities to respond to their interests.

From an ethnic perspective, communication has been a key tool in promoting coexistence between multiple ethnicities and in building a culture of peace. In the Totoró *cabildo*, the program promotes social action through community communication, which is then channeled into development planning, organizational strengthening, and community participation.

Support to National and Regional-level Programs

As described in the 2008 Annual Work Plan, ADAM will support national and department-level programs that benefit large numbers of ordinary Colombian citizens and which contribute to a favorable political image with both local communities and national government institutions. ADAM has budgeted \$1.3 million of its 2008 budget to support these types of programs in hopes of increasing awareness of existing national program in rural areas.

Family Teachers: During Q10, ADAM began a process of identification, consultation, and management of national programs aimed at benefiting ADAM families, as well as reaching agreement with ICBF to implement several of their programs in ADAM areas. Following this, the ADAM regional offices in Nariño and Antioquia have begun supporting the Family Teacher program, aimed at benefiting approximately 4,290 families in 10 municipalities (8 in Nariño and 2 in Córdoba). The program takes a holistic approach to education by bolstering the important role that families play in child development; through attention to good learning habits, proper nutrition, and conflict resolution among other themes.

Health Services: ADAM's communities are vulnerable due to the lack of social welfare programs, difficult socioeconomic conditions, and limited access to health services. Health problems often result from the lack the guidance or knowledge to undertake preventive and corrective measures. In response to a petition from the department of Santander and included in several municipal initiatives in the departments of Huila and Tolima, ADAM has begun planning vaccination sessions and programs to improve sexual and reproductive health for all ages and genders. The programs are implemented in coordination with departmental and municipal health secretaries, as well as municipal Social Policy Councils. Work on the programs will begin in Q11.

The Value of Words: In Q10, the regional offices of Huila and Tolima showed significant progress. With support from local coordinators, educational centers, and teachers, work plans were formulated for each center, book collections were delivered (in Huila 3,440 books and 1,672 booklets; in Tolima 3,372 books and 1,607 booklets), and technical assistance programs were initiated. Work is in process in 38 educational centers in Huila, most in rural areas. The centers benefit 1,672 children in the Gigante, Isnos, La Plata, Pitalito, and Rivera. In Tolima, 1,568 children are benefiting from 25 educational centers, 12 rural and 13 urban, in the Chaparral, San Antonio, and Rovira municipalities.

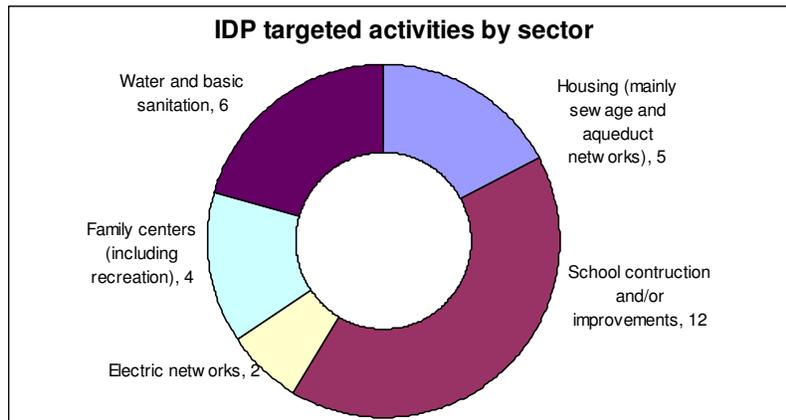
Campesino Games: The Indigenous and Campesino Games are part of the National Recreation Plan 2004-2009. The general objective is to "improve the quality of life and social cohesion of the population via fair and equitable access to recreation activities." The initiative is based on the belief that Games bring psychological, social, educational, physical, economic, and environmental benefits to individuals and the community at large. The Games aim to stimulate and generate pedagogy of social participation and transform the users into protagonists in the processes. In association with INDER Huila, 150 rural sports leaders will be certified in sports administration in ADAM productive centers. The training will take place in 9 municipalities¹⁰, and the program is expected to indirectly benefit 1,800 people.

¹⁰ Pitalito, Isnos, Tarqui, Pital, Gigante, Rivera, Algeciras, la Plata and Nátaga.

IV. IDP ACTIVITIES

ADAM continues to play a critical role as a member of the National Committee for IDPs, in coordination with *Acción Social*, CHF, PADF, and IOM. The committee continues to meet regularly and identify and consider social infrastructure activities to support IDPs. ADAM has completed 18 activities to date and 11 more are in implementation.

Through June 2008, ADAM has spent \$3.1 million on 29 infrastructure activities targeting displaced persons. To date, 8,445 families have been benefited, of which 2,523 families are displaced. SIF activities targeting IDPs (SIF/IDP) concentrate mainly in school construction and or school improvements including classrooms, bathrooms, and school cafeterias. Other SIF/IDP



projects include water and basic sanitation, family and recreation centers, electricity networks, and housing. The graph above provides information on ADAM's SIF/IDP activities completed or in implementation to date.

ADAM uses a separate budget for infrastructure activities targeting IDPs and reports its contribution to indicators that pertain to USAID's third strategic objective (SO-3), *Successful Reintegration of IDPs and Support to Other Vulnerable Groups*, although ADAM does not have separate targets/goals for these indicators. The description for each indicator is based on the cumulative results at the close of Q10.

- Number IDPs Benefited¹¹:** A total of 11,716 IDPs benefited from the 29 SIF/IDP activities completed or in implementation through June 2008. A disaggregation by age corresponds to 42% children under the age of 14, 23% youth (ages 15-24 years), and 35% people over the age of 25. Among IDP beneficiaries, 51% are women, while 49% are men. The majority of the displaced persons benefited are *mestizo* (81%), while 12% are Indigenous and 7% are Afro-Colombian.
- Number of Families Provided with Adequate Housing:** ADAM has contributed to the construction of 5 housing activities targeting IDPs in Pasto, Santa Rosa, Montelibano and Tumaco. 401 IDP families and 148 vulnerable families have benefited from these activities. These families are 73% *mestizo*, 24% Afro-Colombians and 3% Indigenous.
- Persons with Improved Access to Adequate Safe Water Supply:** 13 infrastructure activities targeting IDPs contribute to people's improved access to safe water supply, including 2 water treatment plants, improvements to cafeterias and/or sanitary units in 8 schools, 1 aqueduct construction, and 5 housing activities. 7,220 IDPs and 20,410 vulnerable people have benefitted from these activities.
- Private Funds Leveraged:** To date, 29 infrastructure activities targeting displaced persons in 8 departments anticipate private counterpart contributions totaling US\$2,598,056.

¹¹ The unit of measure for this indicator is individuals, not families.

• **Public Funds Leveraged:** To date, 29 infrastructure activities targeting displaced persons in 8 departments anticipate public counterpart contributions totaling US\$5,612,594.

• **Full time Jobs Created for IDPs:** A total of 67 full time equivalent jobs have been created for displaced persons through their participation as construction workers in infrastructure activities.

Completed SIF/IDP Activities

Eighteen infrastructure activities benefiting 4,587 families have been completed through Q10 (818 more families than last quarter), of which 1,124 families are displaced. The total value of the 18 completed activities is \$3.1 million, of which ADAM contributed about \$1.6 million or 54%. Counterpart contributions continue to be significant; in three separate projects the municipality increased their funding to between 20% and 30% above their original commitment. Likewise, in two cases, the community contributed significantly more than promised.

Table 9: 18 SIF/IDP Activities Completed through June 2008

Location	SIF/IDP Activity	Results
Popayán (Cauca)	(1) Education: Construction of school cafeteria and sanitary units in <i>Alejandro de Humboldt</i>	479 total families benefited (including 122 displaced families) and 6.2 jobs created. Funds disbursed: COLP\$ 168,096,518: ADAM 86%, Municipality 13%, community 1%. <i>FIS-IDP-005-G-004 (Asociación de Padres Alejandro Humbolt)</i>
Patía (Cauca)	(2) Education: Construction of a school in the Agricultural Institution, <i>La Fonda</i> .	117 total families benefited (including 15 displaced families) and 1.9 jobs created. Funds disbursed: COLP\$ 61,782,128: ADAM 76%, Municipality 23%, community 1%. <i>FIS-IDP-036-G-038 (JAC – Vereda, La Fonda)</i>
Totoró (Cauca)	(3) Education: Construction of four classrooms and one sanitation unit in <i>AMALAKA</i>	184 total families benefited (including 52 displaced families) and 8.5 jobs created. Funds disbursed: COLP\$ 247,631,387: ADAM 81%, <i>AMALAKA</i> foundation 14%, Municipality 5%, community 1%. <i>FIS-IDP-024 G-018 (JAC - La Viuda)</i>
El Tambo (Cauca)	(4) Education: Construction of school cafeteria and sanitary units in the <i>San Carlos Ed. Center</i>	327 total families benefited (including 47 displaced families) and 4.4 jobs created. Funds disbursed: COLP\$ 198,734,906: ADAM84%, Municipality 15%, community 1%. <i>FIS-IDP-030-G-023 (Junta de Padres de Familia San Carlos)</i>
Pitalito (Huila)	(5) Housing: Construction of day-care center and recreational park	147 total families benefited (including 117 displaced families) and 6.7 jobs created. Funds disbursed: COLP\$ 246,089,276: ADAM71%, Municipality 28%, community 1%. <i>FIS-IDP-007-G-003 (ASCDI)</i>
Neiva (Huila)	(6) Education: Construction of Community Center and Sports Center in <i>Puerta del Sol</i> .	220 total families benefited (including 75 displaced families) and 5.9 jobs created. Funds disbursed: COLP\$ 333,100,712: ADAM54%, Municipality 45%, community 1%. <i>FIS-IDP-025-G-010 (Asoc. De Vivienda de Desplazados del Sur)</i>
Mocoa (Putumayo)	(7) Housing: Electrification project <i>Palermo Sur</i>	123 total families benefited (including 105 displaced families) and 2.7 jobs created. Funds disbursed: COLP\$ 153,483,084: ADAM 84%, electricity providers in Putumayo 10%, Municipality 4%, community 2%. <i>FIS-IDP-006-G-005 (Asoc. Comunitaria de Desplazados Palermo Sur)</i>
Villagarzón (Putumayo)	(8) Housing: Electrification Project, vereda of <i>Naranjito</i> .	50 total families benefited (including 33 displaced families) and 2.7 jobs created. Funds disbursed: COLP\$ 105,060,526: ADAM 92%, Municipality 6%, community 2%. <i>FIS-IDP-031-G-024 (JAC - Naranjito)</i>
Santa Rosa (Bolívar)	(9) Housing: Housing project for <i>ASOMIND</i>	138 total families benefited (including 88 displaced families) and 17.7 jobs created. Funds disbursed: COLP\$ 1,567,559,769: ADAM 32%, <i>PADF</i> 19%, <i>Acción Social</i> 17%, <i>PDPMM</i> 16%, <i>ASOMIND</i> 16%. <i>FIS-IDP-017-G-008 (ASOMIND)</i>

Popayán, Sotara, and Timbio (Cauca)	(10) <u>Water</u> : Regional Aqueduct, <i>Rionegro</i>	1,265 total families benefited (including 59 displaced families) and 41 jobs created. Funds disbursed: COLP\$ 864,325,724: ADAM 66%, Municipality 23%, community 11%. <i>FIS-IDP-002-G-001 (Asoc. Acueducto Rural de Rionegro)</i>
Puerto Caicedo (Putumayo)	(11) <u>Basic Sanitation</u> : Sewage system, <i>La Isla</i>	23 total families benefited (including 21 displaced families) and 1.2 jobs created. Funds disbursed: COLP\$ 219,213,360: Banco Agrario 72%, ADAM 13%, community 1%, Department 10%, IOM 3%. <i>FIS-IDP-101-G-061 (JAC - ASODESCA)</i>
Ibagué (Tolima)	(12) <u>Basic Sanitation</u> : Sewage system, <i>La Miel</i>	100 total families benefited (including 91 displaced families) and 8.7 jobs created. Funds disbursed: COLP\$ 264,429,996: ADAM 65%, Municipality 18%, CORTOLIMA 8%, community 8%. <i>FIS-IDP-164-G-103 (JAC - Nueva Esperanza Hacienda La Miel)</i>
Nátaga (Huila)	(13) <u>Education</u> : Construction of sanitary units in the Educational Center, <i>Las Mercedes</i>	230 total families benefited (including 3 displaced families) and 1.2 jobs created. Funds disbursed: COLP\$ 67,535,300: ADAM 54%, Municipality 44%, community 2%. <i>FIS-IDP-179-G-119 (Asociación de Padres De Familia Institución Educativa Las Mercedes)</i>
Puerto Parra (Santander)	(14) <u>Education</u> : Multifunctional center within a local day care center	108 total families benefited (including 60 displaced families) and 4.3 jobs created. Funds disbursed: COLP\$ 233,385,903: ADAM 88%, Municipality 11%, community 1%. <i>FIS-IDP-131-G-068 (Asc. de Padres de Hogares de Bienestar)</i>
Rivera (Huila)	(15) <u>Education</u> : Construction of school cafeteria	265 total families benefited (including 27 displaced families) and 2.6 jobs created. Funds disbursed: COLP\$ 151,930,889: ADAM 72%, Municipality 26%, community 2%. <i>FIS-IDP-176-G-116 (Asoc. de Padres de Familia Institución Educativa Misael Pastrana Borrero)</i>
Popayan (Cauca)	(16) <u>Housing</u> : Phase three of the construction of a Family Community Center	205 total families benefited (including 111 displaced families) and 10.5 jobs created. Funds disbursed: COLP\$ 510,394,953: ADAM 95%, COMFACAUCA 4%, community 1%. <i>FIS-IDP-167-G-107 (Asociación de Vivienda Nuevo Amanecer)</i>
Isnos (Huila)	(17) <u>Education</u> : Construction of school classrooms and bathrooms.	505 total families benefited (including 12 displaced families) and 3.5 jobs created. Funds disbursed: COLP\$ 109,706,355: ADAM 60%, Department 29%, Municipality 9%, community 2%. <i>FIS-IDP-185-G-122 (JAC del Alto de los Ídolos)</i>
Montelibano (Córdoba)	(18) <u>Housing</u> : Sanitary housing project, <i>San Rafael</i>	101 total families benefited (including 86 displaced families) and 6.2 jobs created. Funds disbursed: COLP\$ 1,352,276,124: ADAM 22%, MAVDT 65%, Municipality 12%, community 1%. <i>FIS-IDP-126-G-079 (Cooperación desplazados de Montelibano)</i>

SIF/IDP Activities in Implementation

As mentioned above, ADAM has invested in 29 infrastructure activities targeting the displaced population to date, 11 of which are in implementation. The activities listed below aim to benefit 5,474 families. Through June 2008, 4,081 families (of which 1,392 are displaced and 2,689 are other vulnerable families) have benefited. This equates to 75% achievement of the cumulative goal for families for the 11 activities. ADAM has committed \$1.8 million for these 11 activities, or 22% of the total cost. Counterpart contributions have exceeded expectations; in one case the Diocese of Pasto nearly doubled their funding commitment for a local housing project. In addition to the 11 activities below, four projects are currently in the pipeline including a school expansion in Apartadó (Antioquia), a housing project in Neiva (Huila), a school cafeteria in La Plata (Huila), and a school expansion with sanitary units in Mocoa (Putumayo). ADAM has submitted these four projects to USAID for approval and construction is planned to begin in Q11.

Table 10: 11 SIF/IDP Activities in Implementation at the end of June 2008

Location	SIF/IDP Activity	Targets	Results to Date (June 2008):
Pasto (Nariño)	(1) <u>Housing</u> : Housing project <i>Juan Pablo II</i>	Total – 203 IDPs – 100	218 total families benefited (including 100 displaced families benefited) and 14.5 jobs created. Activity funding: COLP\$ 4,183,883,420: ADAM 16%, Municipality 19%, Department 3%, Environmental Ministry 41%, IOM 12%, Familias Desplazadas housing fund 3%, Diocese of Pasto 4%, ACNUR 2%. <i>FIS-IDP-008-G-002 (Asoc. Comunal de Juntas de la Comuna 10)</i>
Puerto Asis (Putumayo)	(2) <u>Education</u> : Construction of school cafeteria, <i>Santa Teresa</i>	Total – 1,764 IDPs – 594	689 total families benefited (including 168 displaced families) and 3.4 jobs created. Activity funding: COLP\$ 132,777,442: ADAM 62%, Municipality 37%, community 1%. <i>FIS-IDP-141-G-084 (Asoc. de Padres de Familia de la Institución Educativa Santa Teresa)</i>
Mocoa (Putumayo)	(3) <u>Education</u> : Construction of a school, <i>Fray Plácido</i>	Total – 523 IDPs - 523	509 total families benefited (including 207 displaced families benefited) and 7 jobs created. Activity funding: COLP\$ 375,187,092: ADAM 68%, Department 31%, community 1%. <i>FIS-IDP-157-G-092 (Asoc. de Padres de Familia Instituto Fray Plácido)</i>
Puerto Asis (Putumayo)	(4) <u>Education</u> : Construction of school cafeteria, <i>San Francisco</i>	Total -160 IDPs – 160	417 total families benefited (including 132 displaced families benefited) and 4.4 jobs created. Activity funding: COLP\$ 271,525,446: ADAM 64%, Municipality 35%, community 1%. <i>FIS-IDP-162-G-093 (Asoc. De Padres de Familia Instituto San Francisco de Asís)</i>
Popayan (Cauca)	(5) <u>Basic Sanitation</u> : Construction of an aqueduct network	Total – 268 IDPs – 235	294 total families benefited (including 235 displaced families benefited) and 55.6 jobs created. Activity funding: COLP\$ 4,759,366,314: ADAM 11%, FONVIVIENDA 62%, PADF 14%, community 7%, HABITAT 6%. <i>FIS-IDP-186-G-123 (Asoc. de Vivienda Lomas de Comfacauca)</i>
Neiva (Huila)	(6) <u>Education</u> : Construction of the school, <i>Eduardo Santos</i>	Total – 600 IDPs – 138	607 total families benefited (including 24 displaced families benefited). Activity funding: COLP\$ 814,850,749: ADAM 55%, Municipality 44%, community 1%. <i>FIS-IDP-188-G-126 (Asoc. De Padres de Familia del Centro Eduardo Santos)</i>
San Pablo (Bolívar)	(7) <u>Housing</u> : Housing Project - Phase I, <i>Enraizar</i>	Total – 100 IDPs – 100	89 displaced families benefited. Activity funding: COLP\$ 1,574,579,395: ADAM 24%, Municipality 17%, community 6%, PDPMM 17%, electricity providers in Santander 1%, Acción Social 21%, FUPAD 14%. <i>FIS-IDP-202-G-128 (Asoc. de Desplazados del Campo ASODESCAM)</i>
Villagarzón (Putumayo)	(8) <u>Education</u> : Construction of classrooms, <i>Maria Auxiliadora</i>	Total – 101 IDPs – 51	94 total families benefited (including 45 displaced families benefited) and 1 job created. Activity funding: COLP\$ 282,675,019: ADAM 61%, Municipality 7%, community 1%, Gran Tierra 7%, Department 24%. <i>FIS-IDP-209-G-129 (JAC de Canangucho)</i>
Tumaco (Nariño)	(9) <u>Basic Sanitation</u> : Construction of aqueduct and waste disposal network	Total – 192 IDPs – 142	130 total families benefited (including 117 displaced families benefited). Activity funding: COLP\$ 2,746,348,983: ADAM 17%, Municipality 7%, community 7%, Banco Agrario 45%, Plan International 2%, Acción Social 15%, OIM 7%. <i>FIS-IDP-216-G-134 (Asoc. Comunitaria de Vivienda de Población Desplazada Cristo Rey)</i>

Ibagué (Tolima)	(10) <u>Water:</u> Treatment plant and installation of water meters	Total – 1,461 IDPs – 268	1,034 total families benefited (including 275 displaced families benefited). Activity funding: COLP\$ 391,456,455: ADAM 53%, Municipality 16%, community 31%. <i>FIS-IDP-226-G-144 (ACUAMODELIA)</i>
Montelibano (Córdoba)	(11) <u>Housing:</u> Sanitary housing project - Phase 2, <i>San Rafael</i>	Total – 102 IDPs – 102	Agreement signed at end of June, construction to begin in Q11. Activity funding: COLP\$ 1,375,878,348: ADAM 22%, MAVDT 66%, Municipality 11%, community 1%. <i>FIS-IDP-215-G-134 (Coop. Desplazados de Montelíbano)</i>

V. COMMUNICATIONS AND OUTREACH

Overview

The second quarter of 2008 marks the mid-point in the life of ADAM and, as such, presented an appropriate juncture to map out a new communications and outreach (C&O) strategy for the Program. At the same time, the ongoing work continued and expanded. The Putumayo Communications Campaign matured and offered important initial insights that will be employed in other regions over the coming months. Two additional program-level communications products came close to completion in this quarter: the new web-site and an overview of a Year in ADAM. Both will be launched early in the next quarter. In addition, a new line of work was initiated; documenting ADAM's work throughout Colombia via video documentaries. Finally, and on top of a major increase in Q9, print media exposure continued to grow in Q10.

Progress

In Q10, important progress was made in several areas, including:

A New C&O Strategy: As both the USAID-Alternative Development (AD) Program in Colombia and ADAM itself have matured over recent years it was felt that mid-2008 was an appropriate time to revisit ADAM's C&O focus, finding an appropriate balance between strategic considerations and more practical implementation issues. This will permit ADAM to better articulate why the communications program looks as it does, why some things are included and others not, and where the emphasis lies moving into 2008. It is anticipated that this will also support the USAID Mission-level process of better defining the overall Alternative Development (AD) communications strategy.

More specifically, the strategy responds to six key issues that critically affect ADAM's communication work:

1. An evolving concept of AD within USAID and the broader donor community.
2. The incongruence between the growing impact of US-financed AD programs and the public perception that Plan Colombia is failing.
3. A more mature understanding of the ADAM model.
4. A clearer idea of USAID-Colombia's communications needs.
5. The need for flexibility in the application of USAID Branding & Marking guidelines in an AD context.
6. The changing social and political climate in Colombia.

Responding directly to these contextual realities/challenges, the document presented to USAID at the end of the quarter will allow USAID to better understand the link between underlying strategic considerations, key clients/audiences and the tactics used to reach them, and the link between programmatic and communications objectives. In keeping with USAID instructions that the process be "product driven", ADAM presented its diverse communications product portfolio, clearly identifying a broad range of interrelated communications objectives. ADAM is awaiting USAID comments on the draft document.

More Innovative Documentation of ADAM: There is a growing realization both within USAID and ADAM that a more expansive and coherent approach to documentation should be employed. This will generate value added at different levels (including the donor and Colombian institutions) and is designed to overcome the traditional scramble to document and evaluate programs in the last

two or three months of their lives. While a formal documentation/evaluation methodology is still being formulated, a parallel process of audiovisual documentation was initiated in the quarter. This will support the broader documentation/evaluation process, as well as generating additional communications products for dissemination over the next two years. The preferred approach is an industry-level documentary format that engages the viewer and builds credibility, avoiding a traditional weakness of these kinds of products, which appear so “stage-managed” by the donor that their credibility as vehicles for reflection and attitudinal change are undermined. In Q9, seven short videos of between 3 to 15 minutes were developed. These are:

1. *Foro de Las Voces Indígenas de América – Pasto, Nariño*
2. *Las Voces de Cambio: Erradicación voluntaria de coca – Carmen de Piñuña, Putumayo*
3. *Desarrollo de Proyecto Silvopastoril – Silvia, Cauca*
4. *Entrega de Proyecto de Vivienda para Desplazados – Puerta del Sol, Neiva, Huila*
5. *Entrega de Proyecto de Aulas Escolares – Resguardo Indígena de Totoró, Cauca*
6. *Desarrollo de Actividades ADAM con el operador CORTIPAZ en Carmen de Chucurí, Santander*
7. *Desarrollo de Proyecto de Vivienda para Desplazados “Enraizando”, en San Pablo, Bolívar*

It is worthy of note that the latter two videos were produced by ADAM’s new communications professional in Magdalena Medio.

Putumayo Campaign: The Putumayo communications campaign was officially launched with a short press release on May 18. The roll-out was undertaken in a low-key style, in keeping with the original philosophy of the campaign and the wishes of USAID. In the first two weeks, a range of products were gradually released including roadside billboards, postcards, music, radio spots and a 24 episode radio soap. Contracts were finalized with two commercial radio stations and the departmental citizens’ radio network, to maximize media exposure. Towards the end of the quarter a Putumayo Campaign website was developed and will be launched in Q11. Likewise, a local journalist was contracted for an initial period of 3 months to increase the visibility of the campaign in regional newspapers and radio.

Support to VIP Visits and Other USAID Events: Official visits increased from Q9, with the most prominent again involving the US Ambassador. The full list of 7 visits included:

- April 10: COP visit to *Montebravo* Project, Tumaco
- April 11: US Ambassador visit to Santa Rosa, Sur de Bolivar
- April 19: DCOP participates in Presidential Community Council in Putumayo
- April 23: ADAM representative participates in National Symposium of Council Members, Cali
- May 28: DCOPs and officials from USAID and AS meet with Governor of Putumayo
- June 05: DCOP and USAID participate in opening ceremony for new mayors in Santander
- June 17: COP, DCOPs and USAID officials participate in regional NGO consultation, Cartagena

Media Outreach: Media exposure in Q10 increased by 38% in print media as compared to the previous quarter. No radio exposure was reported. Copies of press releases can be found in Annex D. A number of observations can be drawn from Table XX below: (i) strong media interest is always generated by the presence of the US Ambassador (the only national press exposure was linked to his visit to Santa Rosa); (ii) the death of Miguel Daza created strong emotional resonance far beyond Sur de Bolivar; (iii) for the first time in the life of ADAM, all regions reported media outreach, and (iv) the arrival of a dedicated communications professional in Magdalena Medio resulted in a fourfold increase in local media exposure in this region. This latter conclusion bodes well for an expanded regional communications capacity across all ADAM regions in the next few months.

Table II: Analysis of ADAM-Generated Media Exposure in Q10

Region	Dates of Appearance	# Magazine Articles	# Newspaper Articles	TV/Radio Coverage	Themes
National	El Tiempo Coverage (1) of visit of Ambassador to Santa Rosa in April				
Huila	April May		8		Initiation of the environmental program “ <i>Campo Limpio</i> ”. Award to USAID for its work in Huila Diagnosis of agricultural needs and potential Support to municipal planning Inauguration of various social infrastructure projects
Cauca	Mayo Junio		2		Training for youth groups Support to <i>panela</i> producers in Morales
Magdalena Medio	Abril Mayo Junio		10		Support to displaced families Ambassador Brownfield inaugurated housing project in Bolivar Inauguration of social infrastructure project in Puerto Parra Ambassador visited miner’s houses in Sur de Bolívar Socialization of agricultural plan in Landázuri Governor Serpa Uribe with USAID USAID investment in productive activities USAID supports projects in San Vicente de Chucurí Magdalena Medio mayors ask USAID for support
Putumayo	Mayo		2		Launching of the “ <i>Volvamos a la Vida</i> ” communications campaign
Nariño	Junio		2		Support to the “ <i>Radios Ciudadanas</i> ” program
Antioquia/ Córdoba	Mayo		2		Support to the formulation of the municipal development plan in Necoclí Support to passion fruit activities
Tolima	Mayo		1		Support to the “ <i>Viernes del Concejal</i> ” program

Reporting: The ADAM communications team worked closely with the Program Officer and COP on the Q9 report in English and Spanish.

Support to Technical Components: ADAM C&O staff is increasingly supporting the Program’s technical components, particularly commercial activities within AD. By way of example, work was undertaken in three areas in Q10:

- Design and editing of a Farmer Credit Manual
- Development of a new logo and a Website for Agroamazonia
- Design and development of a commercial identity and associated packaging materials for a trout farming initiative in Cauca

ADAM-MIDAS Collaboration: Senior ADAM and MIDAS communications staff continued to interact on a regular basis.

VI. CONTRACTS AND GRANTS

New Structure of the OCG during Q10

In April, the MIDAS Office of Contracts and Grants (OCG) merged with the ADAM OCG and a Deputy Manager for Contracts and Grants was hired. The management of the two contracts and grants offices is now under a single Director of Contracts and Grants (C&G) and Deputy Manager for ADAM and MIDAS. An additional Deputy Manager for Compliance and Training will be hired in the next quarter. The merger went smoothly and both projects have benefited from streamlined procedures as well as a significant operational cost savings. In addition, the responsibilities of the ADAM C&G staff were realigned to provide better service to the project components. Now each component has a dedicated staff liaison within C&G rather than having the Contracts Specialists divide their duties by the types of instruments. This change has improved communication between C&G and the components and has improved response times both with the components and USAID. A number of processes and procedures for project preparation and approval have also been streamlined including the use of committee meetings for approval of Local Government activities and the process of submitting documents for USAID approval.

An external consultant was brought in to perform a week long intensive USAID Contracts and Grants training designed to strengthen the knowledge of the C&G team as well as representatives from the technical components on the management and implementation of USAID awards. The next step will be for each Contracts Specialist and Compliance Officer to develop, along with C&G Management, personal training plans to help focus additional training to ensure that all C&G staff increase their proficiency in USAID Contracting rules and regulations.

Achievements during Q10

Fifty-three (53) instruments were signed during the quarter, increasing the total number of signed ADAM instruments through June 2008 to 258. In addition, the OCG processed 27 instrument modifications and received USAID approval on six different waivers.

Tables 12 - 14: ADAM Signed Instruments through June 2008

INSTRUMENT	DURING Q10	TOTAL THROUGH JUNE 2008
Signed Contracts	30	77
Signed Task Orders	0	32
Signed Grants	23	149
TOTAL	53	258

SIGNED CONTRACTS	DURING Q10
Alternative Development	7
Local Governance	22
Support	1
TOTAL	30

SIGNED GRANTS	DURING Q10
Alternative Development	3
Local Governance	9
SIF / ADAM	4
SIF / IDP	7
TOTAL	23

Table 15: Contractual Actions during Q10

CONTRACTUAL ACTION	DURING Q10	TOTAL THROUGH JUNE 2008
Waivers (Approved by USAID)	6	17
Modifications	27	159
Close up	15	15

The OCG prepared and submitted six source and origin waiver requests for the local procurement of plants and animals as well as other commodities and professional services.

The number of grantee site visits performed during the period increased greatly. The OCG Compliance officers, in coordination with the Auditors from the Accounting Office, worked closely with the grantees to prepare for the external audits, which will begin in July. The OCG awarded two IQC subcontracts to two firms to carry out external audits, which received and spent more than US\$300,000 during 2007. The auditors will begin to receive the audit task orders in July. During the quarter, the compliance team spent much of their time in the field working with grantees to prepare for the audits.

Goals and Future Activities for Q11

In Q11, the OCG will focus on evaluating and awarding remaining projects and will begin to award new projects under the Afro-Colombia and Indigenous Earmark.

The unit will also be closing out grants and contracts that have been completed and continue to train staff and new grantees on grant procedures and processes. In addition, the Compliance Team will be spending much of their time in the field working with grantees to resolve compliance issues and to prepare them for the external audits. Significant focus will be placed on hiring the Deputy for Compliance and consolidating compliance and organizational strengthening and support activities under the new Deputy, with the aim of providing better support and guidance to the grantees.

VII. FINANCIAL REPORT

As described in the Overview Section of this report, ADAM completed a mid-program budget review in June 2008. This quarter was an appropriate time to undertake such a review for several reasons. First, April 2008 marked the halfway point of the five-year ADAM Program, which began in October 2005. Second, June 2008 is the halfway point of program year three or CY2008. ADAM management believed it was an opportune time to evaluate the cost effectiveness of the program against both the technical proposal budget developed at the beginning of the program and the 2008 budget included in the most recent annual work plan.

A third reason, and perhaps the most important, was the necessity to understand and estimate future operating and activity costs. Estimating costs to be incurred through the end of the Program will determine how much money is available for additional activities in 2009 and 2010. As the time necessary to implement productive activities is estimated at between 18–24 months, ADAM staff and USAID must agree upon, formulate, contract, and begin any new agricultural projects in late 2008 / early 2009. ADAM management believes that there is an urgency in Q11 to understand future budget levels and obligation schedules through the life of the Program to properly plan future ADAM activities.

In terms of cost effectiveness, by the end of October 2008, ADAM will have saved \$6.8 million¹² and be consistent with the technical proposal budget's guidance on how funds should be spent. Through the end of the third contractual year, or October 2008, the technical proposal budget included \$18.2 million for personnel and benefits. By October 2008, ADAM will have spent only \$15.2 million in these areas, a savings of \$3 million. ADAM will also save more than \$5 million in indirect costs, as a result of decreased indirect cost rates as well as lower than expected operating costs.

With regard to how ADAM funds have been spent, the technical proposal budget outlined that 67% of total expenditures should be in Subcontracts and Grants. As of April 2008, ADAM had spent 62% of its expenditures in Subcontracts and Grants. The Program anticipates the percentage to improve to 69% by October 2008. See the chart below for more information on ADAM's cost effectiveness against the technical proposal budget.

Table 16: Projected ADAM Savings through October 2008

Line Item	Technical Proposal Budget through Oct. 2008	%	ADAM Projected Expenditures through Oct. 2008	%	Difference
Personnel	12,483,403	12%	10,863,856	12%	1,619,547
Fringe Benefits	5,733,153	5%	4,258,109	5%	1,475,044
Travel	2,415,603	2%	2,572,825	3%	-157,222
Allowances	1,058,266	1%	736,238	1%	322,028
Subcontracts and Grants	71,508,010	67%	64,676,650	69%	6,831,360
Equipment	840,506	1%	943,940	1%	-103,434
Other Direct Costs	2,032,358	2%	3,691,564	4%	-1,659,206
Indirect Costs	11,006,446	10%	5,687,403	6%	5,319,043
Subtotal	US\$107,077,745	100%	US\$93,430,585	100%	13,647,160

¹² ADAM's \$6.8 million in savings includes the difference of all operating costs and indirect costs (as shown in Table 16), but does not include the difference in subcontracts and grants, given that millions of dollars have been committed and obligated.

Equally encouraging, ADAM expenditures through the first half of 2008 are consistent with this year's budget as defined in the 2008 Annual Work Plan. ADAM is also fulfilling its commitment to reduce operating costs by 20% by the end of 2008.

The depreciated U.S. dollar has had a remarkable impact on ADAM's 2008 budget. This year's budget was initially calculated using a COLP\$2000 / US\$1 exchange rate. The exchange rate fell steadily through the first half of 2008, sinking to COLP\$1716 / US\$1 in May 2008. The impact of exchange rate changes through the first five months of 2008 was \$1.7 million. When using a COLP\$17000 / US\$1 to estimate expenditures through the rest of the year (versus COLP\$2000 / US\$1), the impact of the exchange rate on ADAM's 2008 budget is approximately a \$7 million loss in resources.

As a result, ADAM has increased its 2008 budget from \$56.7 million to \$58.1 million, primarily due to the impact of the depreciating U.S. dollar. Reduced indirect costs and the delayed implementation of some productive activities offset the impact of the exchange rate, but ADAM's revised 2008 budget estimate is higher nonetheless.

ADAM initially projected to spend \$8.6 million in operating costs over the course of 2008. ADAM's revised expenditure projections in operating costs are approximately \$10 million. However, when considering actual operating costs through May 2008 and projecting expenditures using the same COLP2000 / US\$1 exchange rate and assumptions used in the annual work plan, operating costs for 2008 would total \$8.8 million. Thus, ADAM is on-track to reduce its operating costs by 20% by year's end.

The analysis of ADAM's cost effectiveness through the first two-and-a-half years of the Program is certainly positive. But as mentioned earlier, the most important aspect of the June Budget Review was to look forward, better understand the Life of Program (LOP) budget and USAID's future obligation schedule, and make strategic planning decisions regarding future ADAM activities. The following table provides information on actual expenditures through June 2008 as well as revised expenditure projections through December 2008.

Table 17: Expenditures through June 2008 and Monthly Projections for 2008

Year / Month	AWP 2008 Projections	Actual Expenditures / Revised June '08 Projections	Program Year Summary
2006			PY1 (2006) - \$9,795,844
2007			PY2 (2007) - \$35,652,991
Jan 2008	\$4.6 million	\$2,423,550	Initial PY3 CY2008 Projection = \$56.7 million (Monthly projections used 2000 / \$1 exchange rate)
Feb 2008	\$5.5 million	\$3,743,895	
March 2008	\$6.9 million	\$4,930,930	
April 2008	\$5.0 million	\$4,922,328	
May 2008	\$5.2 million	\$5,676,494	
June 2008	\$4.3 million	\$5,770,075	
July 2008	\$4.7 million	\$5.7 million	Revised PY3 CY2008 Projection = \$58.1 million (Monthly projections used 1863 / \$1 exchange rate)
Aug 2008	\$4.3 million	\$6.2 million	
Sept 2008	\$5.0 million	\$5.2 million	
Oct 2008	\$3.0 million	\$5.3 million	
Nov 2008	\$4.5 million	\$4.8 million	
Dec 2008	\$3.7 million	\$3.4 million	

ADAM's monthly expenditures have steadily increased during 2008. As outlined in the Q9 report, ADAM has begun to make up the \$6 million shortfall in actual versus projected expenditures from the first three months of the year. During Q10, ADAM's actual expenditures exceeded the projected

expenditures outlined in the Annual Work Plan by \$1.9 million, effectively cutting the shortfall of Q9 by one-third. ADAM management believes that actual expenditures will catch up to the initial budget projections outlined in the annual work plan by October.

At the end of June 2008, ADAM carried forward a balance of approximately \$22 million. USAID has stated that ADAM will receive another obligation of approximately \$28 million in September 2008. This \$50 million will be more than enough to sustain the ADAM Program through 2008 and the early part of 2009. Therefore, the key outstanding budget question is how much of USAID/Colombia's FY2009 funds will be obligated to the ADAM Program. This guidance will allow ADAM senior management to determine not only how long the Program will continue into 2009 and 2010, but also how many new Municipal Initiatives and technical activities could be undertaken during the last two years of the Program. As the Program is potentially just two years away from completion, ADAM feels that it is urgent for USAID to provide this guidance before the end of Q11 or September 2008.

Summary of Contracts and Grant Line Item

As over half of ADAM's budget will be expended through contracts and grants, movement of this line item provides a relevant snapshot of programmatic progress. The following table provides information on contracts and grants funds spent through June 2008. The table is organized by ADAM CLIN or component, with SIF/ADAM activities included in the local governance component.

Table 18: C & G Expenditures by Quarter through June 2008

ADAM COMPONENT	CONTRACTS & GRANT EXPENDITURES (US\$)				
	Q7 (Jul-Sept 07)	Q8 (Oct-Dec 07)	Q9 (Jan-Mar 08)	Q10 (Ap-June 08)	Through June '08
AD	6,758,556	5,441,221	5,844,066	10,038,251	\$33,165,343
LG (includes SIF/ADAM)	2,109,118	1,916,565	1,822,514	1,771,174	\$8,710,343
SIF / IDP	957,049	543,053	557,419	602,847	\$3,063,651
TOTAL	\$9,824,734	\$7,900,838	\$8,223,999	\$12,412,272	\$44,939,854

As predicted in the Q9 report, ADAM's quarterly expenditures in contracts and grants (C&G) eclipsed \$10 million for the first time between April and June totaling \$12.4 million. As mentioned above, ADAM implementation is peaking. The ratio of C&G expenditures to total expenditures continues to increase, equaling 64.5% through June 2008. This trend will continue through 2008 and C&G expenditures will approach \$15 million in Q11. The following table provides a snapshot of the amount of funds committed and obligated through June 2008.

Table 19: ADAM Commitments & Obligations through June 2008

TYPE OF ACTIVITY	COMMITMENTS	OBLIGATIONS
Alternative Development	51,054,320	46,046,122
Local Governance	8,109,951	7,580,141
Infrastructure (including SIF/ADAM & SIF/IDP)	6,224,229	6,158,622
Apply to all Three Components	329,661	325,655
TOTAL	US\$65,718,161	US\$60,110,540

Please refer to Q10 Financial Report attached separately that includes tables on the approved PY3 budget broken down by CLIN (Local Governance—CLIN 1, Alternative Development—CLIN 2, and Internally Displaced Persons—CLIN 3). Table 1 provides the budget through year 3, expenditures to date for each CLIN and line item, and the balance of funds to be spent through the end of year 3. Table 2 shows the five-year budget amount (\$189,998,971.00) broken down by line item, CLIN, expenditures, and balance.

VIII. SECURITY OFFICE

Activities

1. Security trainings in kidnapping prevention, management, and survival were provided to 283 members of the ARD/Colombia staff (including ADAM and MIDAS) during Q10. The course was held 12 times in Bogotá and 14 times in various regional offices during the quarter. Additional courses will be held in July for employees that had not participated.
2. Security training was provided to 20 new ARD/Colombia employees and consultants.
3. A memorandum was sent to ADAM, MIDAS, and USAID reminding personnel of security-related procedures for coordinating VIP trips that require support from the Colombian Police and Army. Discussions with USAID and ADAM senior staff followed.
4. During Q10, the security office supported, in coordination with the Colombian Police and Military, 16 VIP trips organized by ADAM and MIDAS.
5. The ARD/Colombia emergency communication cascade was modified to keep up with staff rotation and changes to ADAM and MIDAS organizational charts.
6. The following trips (by both air and land) were approved, coordinated, and monitored by the security team during the quarter:

Table 20: Trips Approved by the Security Office during Q10

PROGRAM	DESTINATIONS			TOTAL
	Dept. Capitals	Municipalities	Veredas	
ADAM	148	386	138	672
MIDAS	585	272	88	945
USAID	7	15	1	23
TOTAL	756	658	226	1,640

ADAM/MIDAS Security Incidents during Q10

1. On April 1, the ARD security team was advised by a Technical Director of the *Comité de Cafeteros de Nariño* not to travel to the El Paraíso *vereda* of Los Andes or to the Catalina *vereda* of Samaniego, due to recent security incidents in these areas of Nariño. As a result, trips planned by the MIDAS environmental and M&E teams were cancelled.
2. In April, ADAM's Sub-Coordinator in the Huila Office received several extortion calls on his company cell phone from individuals identifying themselves as members of the FARC. The callers tried to persuade the Sub-Coordinator to meet in a rural area of Baraya. ADAM and MIDAS were not mentioned during the conversations. ARD security reported the calls to GAULA officials who determined that the calls were coming from a prison. No further calls were received, but as a precautionary measure the Sub-Coordinator was issued a new cell number.
3. On June 24, at approximately 2:45 pm, in the general vicinity of the Rio Manso *vereda* of Rovira (Tolima), one ADAM employee and two consultants were detained and interrogated by armed men identifying themselves as FARC, under the command of an individual they referred to as *Comandante Donald*. The interrogation was directed at the ADAM employee who handled the situation extremely well by explaining that they were working with the mayor's office on community development activities. The interrogation lasted about an hour, after which the three ADAM representatives were told to be on their way.

4. From May 8-16, travel was restricted in the department of Santander due to advisories received about illegal roadblocks by union organizations acting on behalf of the business sector of the *corregimiento* of Yarima of San Vicente de Chucuri.
5. On Tuesday June 24, Felipe Landazury, the General Secretary of the, *Consejo Comunitario Bajo Mira y Frontera*, Tumaco was assassinated, apparently by a paramilitary group in the *vereda* of Candelilla de la Mar. Both ADAM and MIDAS work with the *Consejo Comunitario Bajo Mira y Frontera* and Mr. Landazury was working as a Technical Promoter on a local government activity through an ADAM grant. All travel was suspended to the area, which was still in place at the end of the quarter.

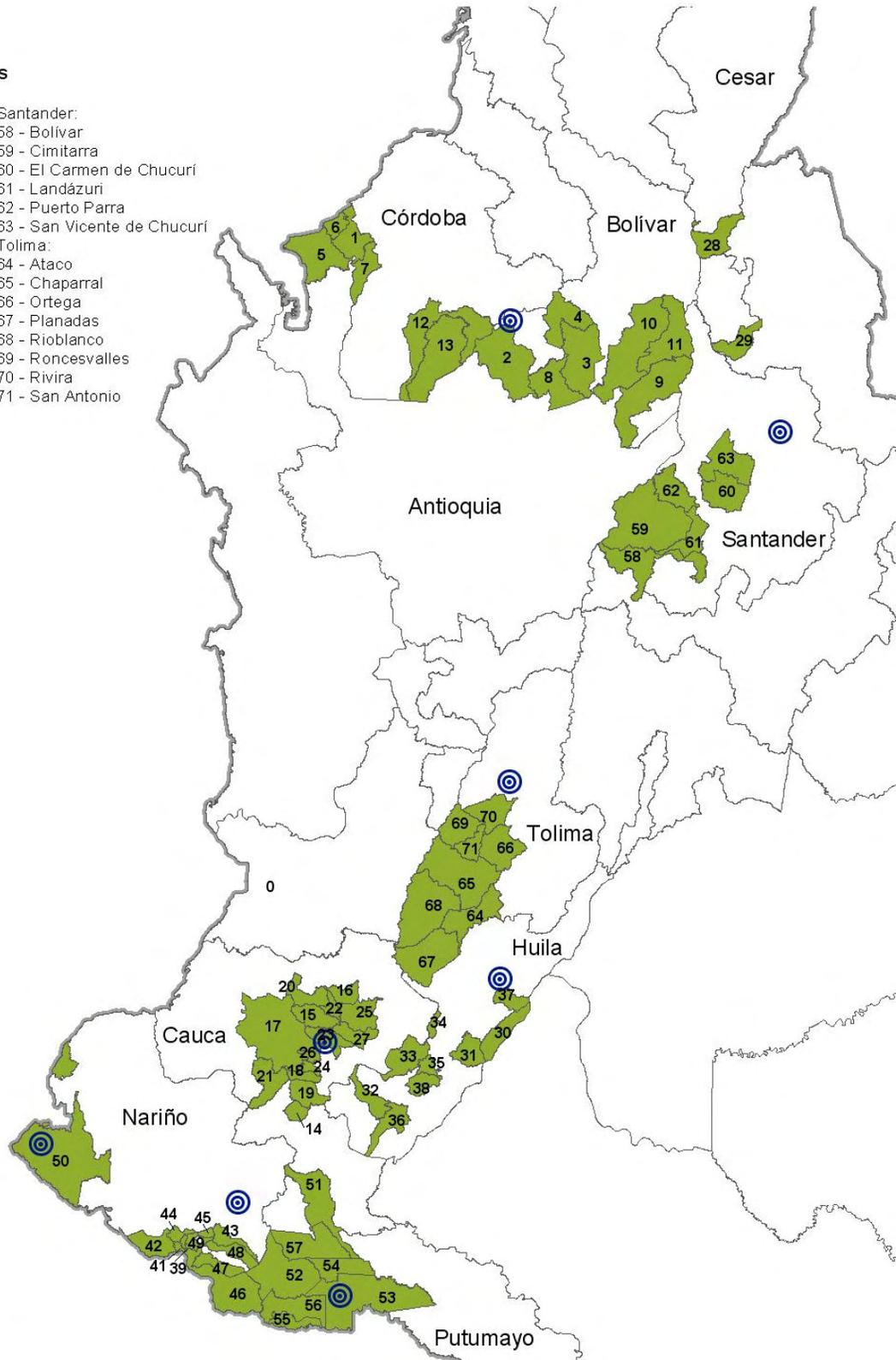
ANNEX A: 71 ADAM MUNICIPALITIES

Map 7: 71 ADAM Municipalities

Key:

- ⊙ Regional offices
- ADAM Municipalities

- | | |
|-------------------------|-----------------------------|
| Antioquia: | Santander: |
| 1 - Arboletes | 58 - Bolívar |
| 2 - Cáceres | 59 - Cimitarra |
| 3 - El Bagre | 60 - El Carmen de Chucurí |
| 4 - Nechí | 61 - Landázuri |
| 5 - Necoclí | 62 - Puerto Parra |
| 6 - San Juan de Urabá | 63 - San Vicente de Chucurí |
| 7 - San Pedro de Urabá | Tolima: |
| 8 - Zaragoza | 64 - Ataco |
| Bolívar: | 65 - Chaparral |
| 9 - San Pablo | 66 - Ortega |
| 10 - Santa Rosa del Sur | 67 - Planadas |
| 11 - Simití | 68 - Rioblanco |
| Córdoba: | 69 - Roncesvalles |
| 12 - Montelíbano | 70 - Rivira |
| 13 - Puerto Libertador | 71 - San Antonio |
| Cauca: | |
| 14 - Almaguer | |
| 15 - Cajibío | |
| 16 - Caldono | |
| 17 - El Tambo | |
| 18 - La Sierra | |
| 19 - La Vega | |
| 20 - Morales | |
| 21 - Patía | |
| 22 - Piendamó | |
| 23 - Popayán | |
| 24 - Rosas | |
| 25 - Silvia | |
| 26 - Timbío | |
| 27 - Totoró | |
| Cesar: | |
| 28 - La Gloria | |
| 29 - San Alberto | |
| Huila: | |
| 30 - Algeciras | |
| 31 - Gigante | |
| 32 - Isnos | |
| 33 - La Plata | |
| 34 - Nátaga | |
| 35 - Pital | |
| 36 - Pitalito | |
| 37 - Rivera | |
| 38 - Tarqui | |
| Nariño: | |
| 39 - Aldana | |
| 40 - Contadero | |
| 41 - Cuaspud | |
| 42 - Cumbal | |
| 43 - Funes | |
| 44 - Guachucal | |
| 45 - Iles | |
| 46 - Ipiales | |
| 47 - Potosí | |
| 48 - Puerres | |
| 49 - Pupiales | |
| 50 - Tumaco | |
| Putumayo: | |
| 51 - Mocoa | |
| 52 - Orito | |
| 53 - Puerto Asís | |
| 54 - Puerto Caceido | |
| 55 - San Miguel | |
| 56 - Valle del Guamuez | |
| 57 - Villagarzón | |



ANNEX B: ADAM DAIRY ACTIVITIES

Annex B addresses USAID/Colombia's request to monitor FY2008 expenditures and indicator results of ADAM's dairy activities.

Through June 2008, ADAM has committed US\$4.9 million toward 11 dairy activities in Antioquia, Cauca, Huila, Nariño, and Santander. To date, just about one-half or \$2.5 million has been disbursed. ADAM received its first FY2008 obligation from USAID on April 25, 2008. Expenditures since April 25 equal \$845,151. Table 21 provides commitment and expenditure information for each activity through Q10.

Table 21: Commitments & Expenditures on ADAM's 11 Dairy Activities

Activity Number	Activity Name	Total ADAM Commitment (COLP\$)	Expenditures before April 25, 2008 (COLP\$)	FY2008 Expenditures (COLP\$)	Remaining Funds (COLP\$)
ANTIOQUIA					
1. ADAM-FUPAD-DA-035	Sistemas silvopastoriles: Norte Urabá	\$507.627.563	\$333.671.480	\$60.458.014	\$113.498.069
2. ADAM-FUPAD-DA-027	Silvopastoril: El Bagre, Zaragoza y Nechí	\$965.554.142	\$67.874.276	\$287.904.642	\$609.775.224
CAUCA					
3. ADAM-ARD-DA-210	Modelo de manejo ganadero sostenible: La Vega	\$215.598.502	\$0	\$43.448.655	\$172.149.847
4. ADAM-ARD-DA-041	Fortalecimiento silvopastoril: Pitayo	\$715.248.213	\$318.660.637	\$71.986.500	\$324.601.076
HUILA					
5. ADAM-ARD-DA-192	Silvopastoril: La Plata & Nátaga	\$366.372.359	\$0	\$0	\$366.372.359
NARIÑO					
6. ADAM-ARD-DA-01-FASE II	Leche: Iles, Cuaspud y Potosí	\$339.314.523	\$50.897.178	\$90.647.919	\$197.769.426
7. ADAM-ARD-DA-01	Leche: Iles, Cuaspud y Potosí	\$582.296.440	\$582.296.440	\$0	\$0
8. ADAM-ARD-DA-145	Leche: Pupiales & Nariño	\$555.585.724	\$59.904.137	\$112.407.241	\$383.274.346
9. ADAM-ARD-DA-116	Mejoramiento láctea: Aldana, El Contadero, Guachucal e Ipiales	\$2.893.972.161	\$1.357.299.539	\$473.823.884	\$1.062.848.738
SANTANDER					
10. ADAM-FUPAD-DA-011	Ganadería de Doble Propósito: El Carmen y San Vicente	\$730.231.515	\$158.138.274	\$286.350.647	\$285.742.594
11. ADAM-ARD-DA-158	Ganadería: Roncesvalles	\$744.901.430	\$0	\$70.581.319	\$674.320.111
TOTAL (COLP)		\$8.616.702.572	\$2.928.741.961	\$1.497.608.821	\$4.190.351.790
TOTAL (US\$) (COLP 1772 / US\$1)		\$4,862,699	\$1,652,789	\$845,151	\$2,364,758

Through June 2008, ADAM's 11 dairy activities have yielded the following results: 2,866 families benefited, 8,281 hectares supported, 3,133 jobs created, and approximately \$7.5 million in sales generated. Table 22 provides indicator result for each activity through Q10.

Table 22: Indicator results to date of ADAM's 11 Dairy Activities

Activity Number	Activity Name	Families Benefited	Supported Hectares	Jobs Created	Sales Generated (COLP\$)
ANTIOQUIA					
1. ADAM-FUPAD-DA-035	Sistemas silvopastoriles: Norte Urabá	150	450	192	861.311.128
2. ADAM-FUPAD-DA-027	Silvopastoril: El Bagre, Zaragoza y Nechí	282	846	453	137.551.600
CAUCA					
3. ADAM-ARD-DA-210	Modelo de manejo ganadero sostenible: La Vega	101	203	96	0
4. ADAM-ARD-DA-041	Fortalecimiento silvopastoril: Pitayo	200	440	73	101.901.200
HUILA					
5. ADAM-ARD-DA-192	Silvopastoril: La Plata & Nátaga	85	85	104	0
NARINO					
6. ADAM-ARD-DA-01-FASE II	Leche: Iles, Cuaspud y Potosí	428	1.284	152	1.278.118.830
7. ADAM-ARD-DA-01	Leche: Iles, Cuaspud y Potosí			17	2.868.163.888
8. ADAM-ARD-DA-145	Leche: Pupiales	150	113	101	211.465.498
9. ADAM-ARD-DA-116	Mejoramiento actividad láctea: Aldana, El Contadero, Guachucal e Ipiales	1.120	3.360	989	7.416.943.926
SANTANDER					
10. ADAM-FUPAD-DA-011	Ganadería de Doble Propósito: El Carmen y San Vicente	150	600	35	394.661.966
11. ADAM-ARD-DA-158	Ganadería: Roncesvalle	200	900	921	0
INDICATOR TOTALS		2,866	8,281	3,133	13.270.118.036

ANNEX C: FINANCIAL INFORMATION ON 258 SIGNED ADAM INSTRUMENTS

A. AD ACTIVITIES

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-DA-001-C-001	Sociedad Agrícola y de Ganaderos - SAGAN	582,296,440	242,624	582,296,440	242,624	1,163,945,463	484,977	50%
ADAM-ARD-DA-001-C-045	Sociedad Agrícola y de Ganaderos - SAGAN	339,314,523	169,327	228,000,000	113,778	339,314,523	169,327	100%
ADAM-ARD-DA-003-G-006	Forestal cauca SA	386,359,441	197,122	386,359,441	197,122	598,459,441	305,336	65%
ADAM-ARD-DA-004-G-007	Frutales del Patía S,A	192,000,000	98,462	192,000,000	98,492	252,500,000	129,487	76%
ADAM-ARD-DA-010-G-017	Corporación Nuevo Municipio	554,545,718	243,222	469,181,292	205,781	1,582,135,785	693,919	35%
ADAM-ARD-DA-011-G-026	Sociedad Agraria de Transformación SAT	680,146,788	295,716	513,541,758	223,279	3,187,788,987	1,385,995	21%
ADAM-ARD-DA-012-G-025	APROFRUSA	782,944,881	340,411	703,807,803	306,003	2,604,388,713	1,132,343	30%
ADAM-ARD-DA-013-G-044	Asociación de Frijoleros del Municipio de la Plata	618,228,847	279,726	609,644,193	275,857	2,732,867,675	1,236,525	23%
ADAM-ARD-DA-014-G-046	Comité Departamental de Cafeteros del Huila	1,088,910,292	497,151	938,373,287	428,481	6,107,938,923	2,789,013	18%
ADAM-ARD-DA-015-G-049	Comité Departamental de Cafeteros del Huila	1,222,306,574	558,054	1,071,041,788	488,993	7,066,516,151	3,226,278	17%
ADAM-ARD-DA-016-G-048	AGROEMPRESARIAL	1,176,600,739	576,022	948,897,738	464,547	5,761,508,287	2,820,632	20%
ADAM-ARD-DA-041-G-027	Cabildo Indígena Pitayó	715,248,213	310,977	536,047,073	233,064	1,608,528,778	699,360	44%
ADAM-ARD-DA-061-G-090	Cabildo de la Parcialidad de Indígenas Paniquita	736,306,450	340,637	356,265,258	164,819	1,903,017,805	880,391	39%
ADAM-ARD-DA-062-G-047	Cabildo Indígena de Totoró	523,890,106	249,471	523,890,106	249,471	1,326,058,576	631,456	40%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-DA-063-G-089	Cabildo indígena San Lorenzo de Caldono	387,244,561	179,198	194,275,170	89,901	1,023,929,957	473,824	38%
ADAM-ARD-DA-064-G-053	Cabildo indígena San Lorenzo de Caldono	649,713,140	331,810	627,390,964	320,410	1,632,462,253	833,701	40%
ADAM-ARD-DA-065-G-055	ASOPANELA	416,008,420	216,160	372,565,544	193,641	967,943,850	502,948	43%
ADAM-ARD-DA-073-C-036	Fundación Fundaminga	318,065,000	159,036	254,500,000	127,253	318,065,000	159,036	100%
ADAM-ARD-DA-074-G-059	Consejo Comunitario de la Unión del Río Chagui	716,973,654	358,487	716,973,654	358,487	1,115,537,654	557,769	64%
ADAM-ARD-DA-077-G-060	Consejo Comunitario El Recuerdo de Nuestros Ancestros, Río Mejicano	647,997,204	329,039	513,648,827	260,820	893,959,204	453,934	72%
ADAM-ARD-DA-078-G-058	Corporacion para el desarrollo del El Tambo (CORPOTAMBO)	135,717,584	71,578	116,550,774	58,684	516,647,880	272,484	26%
ADAM-ARD-DA-079-G-056	CORPOTAMBO	388,141,484	199,316	289,383,373	148,602	1,099,262,028	564,485	35%
ADAM-ARD-DA-089-G-057	Centro Regional de Productividad e Innovación del Cauca - CREPIC	854,108,266	438,596	777,033,849	399,017	1,596,724,265	819,939	53%
ADAM-ARD-DA-090-G-052	CORSEDA	465,286,152	247,772	465,286,152	247,772	1,976,257,435	1,052,387	24%
ADAM-ARD-DA-098-C-017	Jose Antonio Corrales Giraldo	120,200,000	56,949	120,200,000	56,949	120,200,000	56,949	100%
ADAM-ARD-DA-105-G-075	Grupo Asociativo Espameyate	1,116,009,234	569,829	972,243,827	496,423	6,042,521,875	3,085,281	18%
ADAM-ARD-DA-108-G-094	COOBRA	500,056,752	231,749	122,505,080	56,774	2,531,057,892	1,173,008	20%
ADAM-ARD-DA-110-G-076	COOBRA	172,362,511	88,007	83,931,471	42,855	624,032,203	318,628	28%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-DA-111-G-062	Asociacion Movimiento Campesino de Cajibío	343,274,733	174,092	321,798,953	163,201	623,562,360	316,240	55%
ADAM-ARD-DA-112-G-095	Cabildo Indígena Nasa Kitek Kiwe	99,438,155	46,717	48,196,681	22,643	514,108,797	241,536	19%
ADAM-ARD-DA-113-G-077	Grupo Asociativo de Cafeteros La Unión	399,221,025	184,863	326,332,050	151,034	1,994,841,979	923,260	20%
ADAM-ARD-DA-116-C-020	Sociedad Agrícola y de Ganaderos - SAGAN	2,833,972,161	1,444,025	2,500,000,000	1,280,377	9,825,660,225	5,006,578	29%
ADAM-ARD-DA-120-C-039	CORPORACIÓN PARA EL DESARROLLO DE TUNIA CORPOTUNIA	246,494,845	123,498	135,572,165	67,924	925,154,048	463,518	27%
ADAM-ARD-DA-135-G-085	CORPORACION PARA EL DESARROLLO DE TUNIA CORPOTUNIA	122,698,852	61,171	98,159,082	48,937	599,852,055	298,237	21%
ADAM-ARD-DA-139-G-086	Asociación Agropecuaria de productores Panelera de Cajibío	246,593,620	122,236	197,274,896	97,806	1,148,667,340	569,391	21%
ADAM-ARD-DA-140-G-087	COOPERATIVA DE PRODUCTORES DE PANELA DE MORALES "CPPM"	205,308,464	95,492	164,246,771	76,394	600,163,072	279,146	34%
ADAM-ARD-DA-143-G-099	Asociacion Indigena del Cauca	358,349,405	166,674	322,514,465	161,257	684,968,405	318,590	52%
ADAM-ARD-DA-144-C-061	Fundación del Alto Magdalena	1,001,760,691	528,381	801,408,552	398,818	4,983,198,620	2,479,870	21%
ADAM-ARD-DA-145-C-040	COOPERATIVA DE PRODUCTOS LACTEOS DE NARIÁ'O LIMITADA - COOPROLACTEOS	555,585,724	253,155	267,335,544	121,812	1,327,482,574	604,872	42%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-DA-148-C-041	Comité Departamental de Cafeteros del Huila	693,338,081	317,173	277,335,232	126,869	3,538,526,761	1,618,730	20%
ADAM-ARD-DA-149-C-042	Comité Departamental de Cafeteros del Huila	774,540,403	354,320	309,816,162	141,728	3,799,606,839	1,738,163	20%
ADAM-ARD-DA-150-C-043	Comité Departamental de Cafeteros del Huila	720,052,731	329,394	288,021,092	131,758	3,492,108,487	1,597,495	21%
ADAM-ARD-DA-154-G-102	Asociación de Productores Orgánicos del Cauca “ORGANICA	108,213,376	49,946	108,213,376	49,946	458,305,650	211,532	24%
ADAM-ARD-DA-155-G-098	Asociación de Floricultores del Centro del Cauca – ASOFLORICCA	83,513,959	42,328	41,756,980	21,164	3,085,558,945	1,563,892	3%
ADAM-ARD-DA-156-G-097	Cabildo Indígena de Totoró	226,184,747	103,062	169,638,560	77,319	537,264,579	244,806	42%
ADAM-ARD-DA-158-C-046	Semillas de Agua	744,901,430	364,592	546,000,000	267,240	2,482,683,430	1,215,149	30%
ADAM-ARD-DA-160-C-048	Sociedad Agrícola y de Ganaderos SAGAN	3,313,088,056	1,687,742	1,631,000,000	830,858	9,948,443,652	5,067,902	34%
ADAM-ARD-DA-161-G-101	COAGROBRISAS	1,113,732,954	510,367	947,830,997	434,343	5,194,320,595	2,380,292	21%
ADAM-ARD-DA-168-G-118	Central Cooperativa Indígena del Cauca - CENCOIC	445,808,120	227,453	445,808,120	227,453	4,220,376,520	2,153,253	11%
ADAM-ARD-DA-172-C-054	Contactar	655,900,908	318,801	655,900,908	318,801	1,226,027,905	595,911	53%
ADAM-ARD-DA-173-C-044	Comité de Cafeteros del Tolima	2,543,174,325	1,226,452	2,240,000,000	1,115,477	15,796,322,212	7,866,263	16%
ADAM-ARD-DA-181-C-050	Corpoagro	2,363,082,857	1,146,894	1,727,312,143	860,215	14,937,946,693	7,249,952	16%
ADAM-ARD-DA-190-C-057	Ecoazul S.A.	17,684,000	9,201	17,684,000	9,201	26,425,760	13,750	67%
ADAM-ARD-DA-192-G-146	Fundación Social, Cultural y Ambientalista	366,372,359	205,902	332,000,000	186,585	1,722,736,101	968,183	21%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
	– EUGEN							
ADAM-ARD-DA-210-G-135	Cooperativa Multiactiva Yanacóna de Guachicóno COOPIMYAG	215,598,502	117,946	199,800,654	109,300	886,268,206	485,069	24%
ADAM-ARD-DA-214-G-142	Cooperativa Multiactiva Villareal de La Vega, VEGACOOOP	149,110,246	82,882	149,110,246	83,882	439,000,690	244,015	34%
ADAM-FUPAD-DA-001	AGROAMAZONIA	2,643,436,819	1,201,562	2,643,436,819	1,201,562	2,643,436,819	1,201,562	100%
ADAM-FUPAD-DA-002	FUPAD	331,427,075	150,649	331,427,075	150,649	2,740,681,475	1,245,764	12%
ADAM-FUPAD-DA-003	APROCASUR	1,486,593,584	743,297	1,486,593,584	743,297	2,499,343,584	1,136,065	59%
ADAM-FUPAD-DA-004	FUPAD	927,479,971	463,740	927,479,971	463,740	2,668,248,096	1,089,081	35%
ADAM-FUPAD-DA-005	FUPAD	514,401,976	257,201	514,401,976	257,201	2,437,768,000	1,244,426	21%
ADAM-FUPAD-DA-006	COMFAMILIAR	478,806,788	217,640	478,806,788	217,640	913,669,840	415,304	52%
ADAM-FUPAD-DA-007	Condimentos Putumayo	782,272,967	391,136	782,272,967	391,136	2,093,463,967	983,692	37%
A-P-I-C-DA-P-063	FUPAD	1,851,980,472	771,658	1,851,980,472	771,658	1,851,980,472	771,658	100%
A-P-I-C-DA-P-064	FUPAD	685,964,400	311,802	685,964,400	311,802	685,964,400	311,802	100%
A-P-I-C-DA-PA-067	FUPAD	38,008,884,000	19,004,442	38,008,884,000	19,004,442	38,008,884,000	19,004,442	100%
Task Order-FUPAD-01-60	FUPAD	1,112,635,200	556,318	1,112,635,200	556,318	1,112,635,200	556,318	100%
Task Order-FUPAD-62	FUPAD	517,912,800	258,956	517,912,800	258,956	517,912,800	258,956	100%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
A-CCI-C-DA-A-001	Corporacion Colombia Internacional	599,697,397	249,874	458,366,288	203,718	599,697,397	249,874	100%
ADAM-CCI-DA-002	Corporacion Colombia Internacional	267,235,619	137,467	267,235,619	137,467	267,235,619	137,467	100%
ADAM-CCI-DA-003	Corporacion Colombia Internacional	3,815,574,588	1,923,076	2,000,000,000	1,000,000	16,261,613,776	8,195,965	23%
ADAM-IICA-DA-006	IICA	3,998,811,398	1,975,707	3,998,811,398	1,975,707	13,875,453,748	6,307,024	31%
A-IICA-I-C-DA-A-002	IICA	58,028,175	24,178	58,028,175	24,178	58,028,175	24,178	100%
A-J-I-C-DA-A-001	JE Austin	340,221,600	141,759	340,221,600	141,759	340,221,600	141,759	100%
A-J-I-C-DA-A-003	JE Austin	634,272,000	317,136	634,272,000	317,136	634,272,000	317,136	100%
A-TSG-I-C-DA-A-001	TSG	1,407,152,400	586,314	1,407,152,400	586,314	1,407,152,400	586,314	100%
A-TSG-I-C-DA-A-002	TSG	7,406,150,361	3,199,201	7,406,150,361	3,199,201	7,406,150,361	3,199,201	100%
TOTAL AD		105,302,917,293	51,054,320	94,867,936,384	46,046,122	250,736,966,832	121,002,995	42%

B. LG ACTIVITIES

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-GL-009-C-002	Fondo Mixto de Promoción de la Cultura y las Artes de Nariño	235,515,000	98,131	235,515,000	98,131	335,776,000	139,907	70%
ADAM-ARD-GL-009-C-003	Cooperativa Multiactiva de la Mujer COOPMUJER LTDA	157,010,000	65,421	157,010,000	65,421	251,620,000	104,841	62%
ADAM-ARD-GL-009-C-004	COMUNARTE	39,252,500	16,355	39,252,500	16,355	62,905,000	26,210	62%
ADAM-ARD-GL-009-C-005	Universidad de Antioquia	157,010,000	65,420	157,010,000	65,420	251,620,000	104,841	62%
ADAM-ARD-GL-009-C-006	Asociación Cultural y Ambientalista del Sur ACAS	78,505,000	32,710	78,505,000	32,710	133,010,000	55,420	59%
ADAM-ARD-GL-009-C-007	Comite de Cafeteros del Cauca	392,525,000	163,552	392,525,000	163,552	629,050,000	262,104	62%
ADAM-ARD-GL-009-C-009	Asociación de Emisoras Comunitarias del Magdalena Medio AREDMAG	510,282,500	212,618	510,282,500	212,618	817,765,000	340,735	62%
ADAM-ARD-GL-040-C-014	CORDEAGROPAZ	119,735,000	49,990	119,735,000	49,990	305,674,990	127,630	39%
ADAM-ARD-GL-042-G-013	Asociación Nacional de Alcaldes Población Afrodescendiente	116,450,000	50,630	116,450,000	50,630	127,550,000	55,457	91%
ADAM-ARD-GL-044-C-012	Sociedad de Acueductos, Alcantarillados y Aseo Aguas del Huila S,A, E,S,P,	142,059,400	61,765	142,059,400	61,765	142,059,400	61,765	100%
ADAM-ARD-GL-045-C-010	Asociación Colombiana de Ingeniería Sanitaria y Ambiental ACODAL Seccional	225,458,600	98,025	225,458,600	98,025	225,458,600	98,025	100%
ADAM-ARD-GL-046-C-011	Hydrogest Ltda,	22,830,000	9,926	22,830,000	9,926	22,830,000	9,926	100%
ADAM-ARD-GL-047-C-013	Jaime Vásquez Consultores Asociados Ltda,	133,612,311	59,383	133,612,311	59,383	133,612,311	59,383	100%
ADAM-ARD-GL-051-G-028	Consejo Comunitario de la Unión del Río Chagui	112,326,000	49,923	112,326,000	49,923	143,923,200	63,966	78%
ADAM-ARD-GL-052-G-030	Consejo Comunitario El Recuerdo de Nuestros Ancestros, Río Mejicano	110,526,000	49,123	110,526,000	49,123	142,123,200	63,166	78%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-GL-053-G-031	Consejo Comunitario de Bajo Miro y Frontera	160,644,000	71,397	160,644,000	71,397	198,458,400	88,204	81%
ADAM-ARD-GL-054-G-033	Consejo Comunitario La Unión Rio Rosario	113,826,000	50,589	113,826,000	50,589	145,423,200	64,633	78%
ADAM-ARD-GL-057-C-016	Corporación Nuevo Municipio	104,515,000	46,615	104,515,000	46,615	138,254,400	61,446	76%
ADAM-ARD-GL-058-G-042	Fundación Sol y Tierra	236,714,900	105,207	236,714,900	105,207	336,152,400	149,401	70%
ADAM-ARD-GL-059-G-045	Asociación de Cabildos Indígenas Eperara Siapidara de Nariño	30,290,000	13,462	30,290,000	13,462	46,090,000	20,484	66%
ADAM-ARD-GL-066-G-132	ASMUPES – Asociación de Mujeres del Corregimiento de la Pesca	254,275,202	126,624	127,200,000	63,343	288,813,202	143,823	88%
ADAM-ARD-GL-067-C-022	Fundación CINARA	122,557,152	62,519	122,557,152	62,519	122,557,152	62,519	100%
ADAM-ARD-GL-068-C-018	Decision y Estrategia	165,180,033	85,384	165,180,033	85,384	190,394,033	98,418	87%
ADAM-ARD-GL-070-C-029	Federación Colombiana de Municipios	234,166,559	109,519	187,500,000	87,693	257,891,559	120,615	91%
ADAM-ARD-GL-071-TT-001	Proveedor	15,000,000	6,818	15,000,000	6,818	15,000,000	6,818	100%
ADAM-ARD-GL-080-C-034	Asociación PALCO	99,986,503	44,438	90,000,000	40,000	139,086,503	61,816	72%
ADAM-ARD-GL-081-C-037	Fundación Codesarrollo	198,008,840	99,736	160,000,000	80,605	198,008,840	99,736	100%
ADAM-ARD-GL-082-C-030	Fundación Renacientes	87,221,500	43,611	87,221,500	43,611	110,521,500	55,261	78%
ADAM-ARD-GL-083-C-021	Centro de Estudios Regionales del Magdalena Medio CER	173,365,664	87,923	173,365,664	87,923	173,365,664	87,923	100%
ADAM-ARD-GL-085-C-023	Medios para la Paz	112,400,000	57,004	112,400,000	57,004	120,200,000	60,960	94%
ADAM-ARD-GL-086-C-024	Mundo Vital	137,823,000	69,537	111,000,000	56,004	195,093,600	98,433	71%
ADAM-ARD-GL-087-C-028	Corporación Nuevo Arco Iris	341,460,000	160,732	274,000,000	128,978	376,460,000	177,208	91%
ADAM-ARD-GL-088-G-054	Shaquiñan	383,285,758	175,819	383,285,758	175,819	457,378,040	209,806	84%
ADAM-ARD-GL-091-C-015	Union de Ciudadanas de Colombia UCC Seccional Medellín	95,264,000	48,592	95,264,000	48,592	138,276,300	70,531	69%
ADAM-ARD-GL-092-C-027	Corporación Nuevo Arco Iris	133,060,000	64,957	107,000,000	52,235	143,560,000	70,083	93%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-GL-094-G-051	Asociación de Autoridades Indígenas del Oriente Caucaño "Totoguampa"	80,252,000	36,640	80,252,000	36,640	107,492,000	49,076	75%
ADAM-ARD-GL-095-G-050	AMUNORCA	168,793,000	77,064	168,793,000	77,064	237,313,004	108,347	71%
ADAM-ARD-GL-096-C-031	Asociación de Cooperativas y Empresas Solidarias ASOCOPH	164,944,876	82,472	132,000,000	66,000	187,601,876	93,801	88%
ADAM-ARD-GL-103-G-110	Asociación de Municipios Agropecuarios de los Yariquies Amay	220,510,000	108,093	220,510,000	108,093	236,010,000	115,691	93%
ADAM-ARD-GL-104-G-066	Asociación de CABildos Indígenas Ukawes Nasac Hab	53,786,500	27,854	53,786,500	27,854	61,708,000	31,956	87%
ADAM-ARD-GL-117-G-065	CORPOAFRO	117,176,000	57,012	100,510,556	48,904	130,756,000	63,532	90%
ADAM-ARD-GL-122-C-035	UNION TEMPORAL CONFRANCISCO	150,770,906	74,696	150,770,906	74,696	176,570,906	87,478	85%
ADAM-ARD-GL-123-G-080	Organización Zonal Indígena del Putumayo OZIP	330,500,000	154,943	330,500,000	154,943	479,471,600	224,783	69%
ADAM-ARD-GL-125-G-081	FUPADES	195,564,000	98,770	195,564,000	98,770	207,764,000	104,931	94%
ADAM-ARD-GL-128-G-109	ASOPATIA	190,054,000	96,951	190,054,000	96,951	262,100,000	133,703	73%
ADAM-ARD-GL-130-C-049	Union Temporal Indígena del Nororiente y el Oriente Caucaño	199,362,000	99,428	100,000,000	49,875	284,762,000	142,020	70%
ADAM-ARD-GL-147-G-100	Corporación Red de Consejos Comunitarios del Pacífico Sur - RECOMPAS	70,690,000	36,438	35,345,000	18,219	104,033,208	53,625	68%
ADAM-ARD-GL-153-G-104	Fundación para la Formación de líderes Afrocolombianos - AFROLIDER	130,660,028	59,635	130,660,028	59,635	156,060,028	71,228	84%
ADAM-ARD-GL-159-G-105	Fundación para la estimulación en el desarrollo y las artes, FEDAR	153,528,424	75,669	153,528,424	75,669	230,928,424	113,817	66%
ADAM-ARD-GL-174-G-114	Aguas del Putumayo APC	333,363,790	158,745	333,363,790	158,745	513,220,490	244,391	65%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-GL-178-G-111	Asociación Cristiana de Jovenes ACJ YMCA de Medellín	207,816,960	104,120	166,253,568	83,296	257,652,000	129,088	81%
ADAM-ARD-GL-189-C-051	Corporación Nuevo Municipio	195,987,257	99,969	150,000,000	76,511	195,987,257	99,969	100%
ADAM-ARD-GL-195-C-053	Juan Manuel Navarrete	51,731,772	26,387	51,731,772	26,387	51,731,772	26,387	100%
ADAM-ARD-GL-196-G-127	CORPOAMAZONIA	282,042,000	141,021	225,633,600	112,817	611,710,000	305,855	46%
ADAM-ARD-GL-197-C-052	Jaime Hernan Gomez	58,135,948	29,654	58,135,948	29,654	58,135,948	29,654	100%
ADAM-ARD-GL-198-C-059	Asociación de Cooperativas y Empresas Solidarias ASOCOPH	188,000,000	99,994	150,400,000	79,995	188,000,000	99,994	100%
ADAM-ARD-GL-199-C-060	Asociación de Cooperativas y Empresas Solidarias ASOCOPH	74,300,000	39,271	60,000,000	31,712	74,300,000	39,271	100%
ADAM-ARD-GL-200-C-062	Union Temporal ZURUMBA	200,497,048	99,878	100,000,000	49,815	207,577,048	103,405	97%
ADAM-ARD-GL-201-C-056	William Carrasco Mantilla	59,474,226	30,336	59,474,226	30,336	59,474,226	30,344	100%
ADAM-ARD-GL-203-G-140	Creamos Colombia	399,369,600	226,233	399,369,600	226,233	399,369,600	226,233	100%
ADAM-ARD-GL-204-G-133	Corporación Vida y Desarrollo de la Juventud - CORPOVIDE	302,330,800	151,165	61,000,000	30,500	310,730,800	155,365	97%
ADAM-ARD-GL-206-C-058	Hernando Viveros	24,740,000	13,338	24,720,000	13,338	24,720,000	13,338	100%
ADAM-ARD-GL-207-G-136	Cabildo Indígena de la Parcialidad	140,000,000	77,777	140,000,000	77,777	165,193,950	92,197	85%
ADAM-ARD-GL-208-G-147	Fundación Manos Amigas	123,469,612	68,003	123,469,612	68,003	133,740,612	73,660	92%
ADAM-ARD-GL-220-C-080	Profamilia	80,000,000	44,444	80,000,000	44,444	80,000,000	44,444	100%
ADAM-ARD-GL-228-C-065	Nicanor Moya	54,549,047	31,065	54,549,047	31,065	54,549,047	31,065	100%
ADAM-ARD-GL-FNA-232-C-074	CER	42,792,500	24,753	42,792,500	24,753	42,792,500	24,753	100%
ADAM-ARD-GL-FNA-234-G-150	AMAY	91,550,000	50,861	91,550,000	50,861	91,550,000	50,861	100%
ADAM-ARD-GL-FNA-236-G-155	AMAY	95,980,000	53,322	95,980,000	53,322	95,980,000	53,322	100%
ADAM-ARD-GL-FNA-237-G-156	AMAY	67,900,000	33,950	67,900,000	33,950	67,900,000	33,950	100%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-GL-FNA-238-C-082	San Francisco	97,158,047	53,977	97,158,047	53,977	97,158,047	53,977	100%
ADAM-ARD-GL-PN-239-C-073	Bitacora Consultores	51,520,000	25,760	51,520,000	25,760	51,520,000	25,760	100%
ADAM-ARD-GL-FNA-242-C-072	Fundación Claridad de Colombia	132,000,000	73,333	132,000,000	73,333	172,920,000	96,067	76%
ADAM-ARD-GL-FNA-243-C-081	Robert Betancurt	15,750,000	9,216	15,750,000	9,216	15,750,000	9,216	100%
ADAM-ARD-GL-FNA-244-C-084	Julio Cavadia	20,176,485	11,209	20,176,485	11,209	20,176,485	11,209	100%
ADAM-ARD-GL-FNA-245-C-083	Manuel Romaña	21,000,000	11,666	21,000,000	11,666	21,000,000	11,666	100%
ADAM-ARD-GL-FNA-246-C-066	Martha Lucía Quitian Diaz	24,460,000	13,230	24,460,000	13,230	24,460,000	13,230	100%
ADAM-ARD-GL-FNA-247-C-070	Fredy Rojas Erazo	20,250,000	10,125	20,250,000	10,125	20,250,000	10,125	100%
ADAM-ARD-GL-FNA-248-C-069	Jose Diego Henao Giraldo	20,250,000	11,125	20,250,000	11,125	20,250,000	11,125	100%
ADAM-ARD-GL-FNA-249-C-068	Rafael Villareal Cifuentes	55,458,000	27,725	55,458,000	27,725	55,458,000	27,725	100%
ADAM-ARD-GL-FNA-250-C-067	Edgar Alberto Peña Espinosa	26,460,000	13,230	26,460,000	13,230	26,460,000	13,230	100%
ADAM-ARD-GL-PN-251-C-075	Maximizar Equipo Consultor Ltda.	2,000,000	1,111	2,000,000	1,111	2,000,000	1,111	100%
ADAM-ARD-GL-FNA-252-C-071	Carlos Gómez Quintero	22,258,800	11,129	22,258,800	11,129	22,258,800	11,129	100%
ADAM-ARD-GL-FNA-255-C-076	Luis Alberto Bernal	25,334,488	14,075	25,334,488	14,075	25,334,488	14,075	100%
ADAM-ARD-GL-PN-256-G-152	Centro Social de Oficiales	2,694,600	1,497	2,694,600	1,497	2,694,600	1,497	100%
ADAM-ARD-GL-FNA-260-C-078	Leon Darío Villa	33,488,280	19,618	33,488,280	19,618	33,488,280	19,618	100%
ADAM-ARD-GL-FNA-261-079	José Jairo Barrera Valencia	13,521,760	7,512	13,521,760	7,512	13,521,760	7,512	100%
ADAM-ARD-GL-FNA-262-C-077	Nidia Peña	18,830,832	10,462	18,830,832	10,462	18,830,832	10,462	100%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
A-G-I-C-GL-A-003-01	Georgetown University	432,115,236	180,048	432,115,236	180,048	432,115,236	180,048	100%
A-G-I-C-GL-A-004-01	Georgetown University	501,937,110	209,140	501,937,110	209,140	501,937,110	209,140	100%
A-G-I-C-GL-A-007	Georgetown University	1,799,577,597	749,824	1,799,577,597	749,824	1,799,577,597	749,824	100%
A-G-I-C-GL-A-008	Georgetown University	1,134,291,179	472,622	1,134,291,179	472,622	1,134,291,179	472,622	100%
A-G-I-C-GL-P-001	Georgetown University	728,400,800	316,696	728,400,800	316,696	728,400,800	316,696	100%
A-G-I-C-GL-P-002	Georgetown University	170,609,029	71,087	170,609,029	71,087	170,609,029	71,087	100%
A-G-I-C-GL-P-005	Georgetown University	767,180,000	383,590	767,180,000	383,590	767,180,000	383,590	100%
A-G-I-C-GL-P-006	Georgetown University	195,073,826	97,537	195,073,826	97,537	195,073,826	97,537	100%
TOTAL LG		17,384,559,785	8,109,951	16,320,455,464	7,580,141	20,435,564,859	9,512,306	85%

C. SIF/ADAM ACTIVITIES

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-018-G-009	Resguardo Indígena de Novirao	116,009,058	50,926	116,009,058	50,926	159,063,554	69,826	73%
ADAM-ARD-FIS-019-G-011	Resguardo Indígena de Paniquita	95,261,754	41,818	95,261,754	41,818	128,499,446	56,409	74%
ADAM-ARD-FIS-020-G-012	Cabildo Indígena de Totoró	84,132,005	36,932	84,132,005	36,932	123,026,708	54,006	68%
ADAM-ARD-FIS-021-G-014	Junta de Acción Comunal Vereda Alto del Tigre	206,890,232	90,821	206,890,232	90,821	378,696,163	166,241	55%
ADAM-ARD-FIS-022-G-015	Junta de Acción Comunal Vereda La Lindosa	109,967,554	48,274	109,967,554	48,274	266,203,348	116,858	41%
ADAM-ARD-FIS-023-G-016	Junta de Acción Comunal Vereda Divino Niño	119,495,195	52,456	119,495,195	52,456	216,673,131	95,116	55%
ADAM-ARD-FIS-026-G-019	Resguardo Indígena de Pueblo Nuevo	247,919,414	108,594	247,919,414	108,594	351,928,840	154,152	70%
ADAM-ARD-FIS-027-G-020	Cabildo Indígena Pitayó	120,784,080	52,929	120,784,080	52,929	205,626,702	90,108	59%
ADAM-ARD-FIS-028-G-022	Asociación Defensora del Macizo Colombiano ASDEMACO	28,334,762	12,229	28,334,762	12,229	37,078,182	16,003	76%
ADAM-ARD-FIS-029-G-032	Cooperativa Nuevo Amanecer Ltda	74,529,391	33,557	74,529,391	33,557	107,582,551	48,439	69%
ADAM-ARD-FIS-032-G-029	Junta de Acción Comunal del Corregimiento Agua Sucia	20,778,634	9,154	20,778,634	9,154	26,011,512	11,459	80%
ADAM-ARD-FIS-033-G-034	Junta de Acción Comunal Vereda Hornitos	187,902,795	82,777	187,902,795	82,777	464,187,582	204,488	40%
ADAM-ARD-FIS-034-G-035	Asociación de Padres de Familia de la Institución Educativa Rural El Guadual	167,746,051	75,527	167,746,051	75,527	223,078,697	100,441	75%
ADAM-ARD-FIS-035-G-037	Junta de Acción Comunal de la Vereda Bella Vista - La Plata	166,846,775	73,178	166,846,775	73,178	565,972,144	248,233	29%
ADAM-ARD-FIS-037-G-021	Junta de Acción Comunal Vereda San Antonio	86,479,899	38,097	86,479,899	38,097	156,186,037	68,804	55%
ADAM-ARD-FIS-038-G-036	Junta de Acción Comunal del Corregimiento San Joaquín	86,857,275	37,487	86,857,275	37,487	107,850,450	46,547	81%
ADAM-ARD-FIS-050-G-039	Asociación Agropecuaria Nueva Vida 2,000	36,944,371	16,634	36,944,371	16,634	52,270,056	23,534	71%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-055-G-040	Asociación Primavera del Sur ASOPRISUR	39,233,409	17,666	39,233,409	17,666	55,781,363	25,115	70%
ADAM-ARD-FIS-056-G-041	Junta de Acción Comunal Vereda La Ye	21,805,364	9,818	21,805,364	9,818	27,064,643	12,186	81%
ADAM-ARD-FIS-069-G-043	Asociación de Productores Agropecuarios de la Vereda La Esperanza	148,883,874	67,095	148,883,874	67,095	203,863,874	91,872	73%
ADAM-ARD-FIS-102-G-064	APROCAFRUM: Asociación de productores de Cacao, frutales y maderables de San Vicente	103,999,200	54,850	103,999,200	54,850	410,326,499	216,409	25%
ADAM-ARD-FIS-106-G-069	ASOPROLAN- Asociación Productores Landázuri	100,782,196	51,293	100,782,196	51,293	439,794,716	223,835	23%
ADAM-ARD-FIS-107-G-067	APROCAR	124,717,793	65,777	124,717,793	65,777	348,054,091	183,566	36%
ADAM-ARD-FIS-114-G-071	Cabildo Indígena Pitayó	54,680,826	28,839	54,680,826	28,839	98,100,739	51,739	56%
ADAM-ARD-FIS-115-G-063	Junta de Acción Comunal del Cacerio Patio Bonito	62,046,495	32,724	62,046,495	32,724	76,493,352	40,343	81%
ADAM-ARD-FIS-118-G-073	Junta de Acción Comunal La Trinidad	186,937,448	97,351	186,937,448	97,351	242,081,448	126,068	77%
ADAM-ARD-FIS-119-G-088	Junta de Acción Comunal de Rincón	40,329,503	21,002	40,329,503	21,002	57,160,103	29,767	71%
ADAM-ARD-FIS-121-G-082	Junta de Acción Comunal Central Corregimiento Siete Vueltas	165,298,186	86,082	165,298,186	86,082	220,491,520	114,824	75%
ADAM-ARD-FIS-127-G-070	Junta de Acción Comunal del Corregimiento de Cañabral	83,673,069	42,210	83,673,069	42,210	104,887,853	52,912	80%
ADAM-ARD-FIS-129-G-074	Junta de Acción Comunal de Cuaspud Nucleo	146,240,833	74,430	146,240,833	74,430	255,084,734	129,826	57%
ADAM-ARD-FIS-132-G-072	Junta de Acción Comunal de la Vereda El Garzal	79,615,483	40,520	79,615,483	40,520	99,237,999	50,507	80%
ADAM-ARD-FIS-133-G-083	Junta de Acción Comunal Vereda Los Angeles	208,422,415	97,061	208,422,415	97,061	439,335,892	204,595	47%
ADAM-ARD-FIS-134-G-078	Asociación Comunal de Juntas del Municipio de San Vicente	114,855,783	58,249	114,855,783	58,249	620,446,406	314,660	19%
ADAM-ARD-FIS-152-G-091	CORTIPAZ	57,963,188	26,672	57,963,188	26,672	92,526,518	42,577	63%
ADAM-ARD-FIS-163-G-096	Junta de Acción Comunal Vereda La	191,720,591	91,296	191,720,591	91,296	276,710,903	131,767	69%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
	Pajuela							
ADAM-ARD-FIS-165-G-106	Junta Acción Comunal Pueblo Nuevo	119,418,233	55,344	119,418,233	55,344	166,398,224	77,117	72%
ADAM-ARD-FIS-171-G-108	Junta de Acción Comunal de Patía	111,664,613	56,602	111,664,613	56,602	290,174,400	147,087	38%
ADAM-ARD-FIS-175-G-117	Junta de Acción Comunal de la Vereda El Palmar Criollo	95,694,553	47,367	95,694,553	47,367	132,384,834	65,528	72%
ADAM-ARD-FIS-177-G-115	Asociación de Damas Unidas de Puerto Claver	136,218,046	67,425	136,218,046	67,425	201,208,358	99,594	68%
ADAM-ARD-FIS-182-G-120	Juanta de Acción Comunal de la Vereda Guayabos Pueblo Nuevo	97,315,814	48,081	97,315,814	48,081	150,681,047	74,448	65%
ADAM-ARD-FIS-183-G-125	Junta de Accion Comunal Vereda El Cauchal	142,769,818	71,036	142,769,818	71,036	326,678,611	162,540	44%
ADAM-ARD-FIS-184-G-121	Junta de Acción Comunal Vereda Las Delicias	223,217,913	109,127	223,217,913	109,127	688,581,473	336,634	32%
ADAM-ARD-FIS-187-C-124	Junta de Accion Comunal Vereda El Recreo	75,067,812	36,184	75,067,812	36,184	230,432,709	111,073	33%
ADAM-ARD-FIS-211-G-131	Junta de Acción Comunal de la Vereda Agua Dulce municipio de la Gloria	143,112,638	78,292	130,000,000	71,118	634,981,382	347,375	23%
ADAM-ARD-FIS-223-G-138	Junta de Acción Comunal de la Localidad El Palmar	113,162,796	63,574	113,162,796	63,574	218,167,510	122,565	52%
ADAM-ARD-FIS-225-G-141	Junta de Acción Comunal Vereda Vista hermosa	116,857,759	65,926	116,857,759	65,926	216,463,044	122,120	54%
ADAM-ARD-FIS-227-G-145	Junta de Acción Comunal de la Vereda San Miguel	33,005,152	18,925	33,005,152	18,925	62,594,132	35,891	53%
TOTAL SIF/ADAM		5,295,590,048	2,542,208	5,282,477,410	2,535,034	10,956,123,480	5,315,204	48%

D. SIF/IDP ACTIVITIES

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-IDP-002-G-001	Asociación del Acueducto Rural de Rionegro	569,305,974	237,211	569,305,974	237,211	864,053,848	360,022	66%
ADAM-ARD-FIS-IDP-005-G-004	Asociación de padres de familia de la Institución Educativa Alejandro de Humbolt	143,850,086	59,938	143,850,086	59,938	167,050,086	69,604	86%
ADAM-ARD-FIS-IDP-006-G-005	Asociación Comunitaria de Desplazados Palermo Sur	128,807,786	53,670	128,807,786	53,670	153,483,088	63,951	84%
ADAM-ARD-FIS-IDP-007-G-003	Asociación Surcolombiana de Desplazados Internos	173,675,112	72,365	173,675,112	72,365	246,089,272	102,537	71%
ADAM-ARD-FIS-IDP-008-G-002	Asociación Comunal de Juntas de la Comuna 10	667,998,633	278,333	667,998,633	278,333	4,184,092,741	1,743,371	16%
ADAM-ARD-FIS-IDP-017-G-008	Asociación de Mineros Desplazados del Municipio de Santa Rosa del Sur de Bolívar	504,361,893	214,622	504,361,893	214,622	1,294,384,671	550,801	39%
ADAM-ARD-FIS-IDP-024-G-018	Junta de Acción Comunal Vereda la Viuda	199,403,532	87,343	199,403,532	87,343	245,195,404	107,636	81%
ADAM-ARD-FIS-IDP-025-G-010	Asociación de Vivienda de Desplazados del Sur	178,657,722	78,256	178,657,722	78,256	301,100,667	131,888	59%
ADAM-ARD-FIS-IDP-030-G-023	Asociación de Padres de Familia Institución Educativa San Carlos	166,252,635	73,239	166,252,635	73,239	198,662,422	87,516	84%
ADAM-ARD-FIS-IDP-031-G-024	Junta de Acción Comunal Vereda Naranjito	97,010,523	42,736	97,010,523	42,736	105,060,523	46,282	92%
ADAM-ARD-FIS-IDP-036-G-038	Junta de acción comunal de la vereda la fonda	46,735,118	20,498	46,735,118	20,498	61,840,268	27,123	76%
ADAM-ARD-FIS-IDP-101-G-061	Asociación de Desplazados del Municipio de Puerto Caicedo ASODESCA	29,374,826	15,492	29,374,826	15,492	270,625,807	142,730	11%
ADAM-ARD-FIS-IDP-126-G-079	CORPDESEM	298,676,124	150,535	298,676,124	141,275	1,355,276,124	641,050	23%
ADAM-ARD-FIS-IDP-131-G-068	Asociación de Padres de Hogares de Bienestar del Municipio de Puerto Parra	205,882,442	96,913	205,882,442	96,913	255,882,442	120,449	80%
ADAM-ARD-FIS-IDP-141-G-084	Asociación de Padres de Familia de la Institución	81,973,346	41,855	81,973,346	41,855	132,777,443	67,795	62%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
	Educativa Santa Teresa							
ADAM-ARD-FIS-IDP-157-G-092	Asociación de Padres de Familia de la Institución Educativa Fray Plácido	258,061,374	119,418	258,061,374	119,418	398,187,092	184,261	65%
ADAM-ARD-FIS-IDP-162-G-093	Asociación de Padres de Familia Instituto San Francisco de Asís	173,029,363	79,154	173,029,363	79,154	271,525,446	124,212	64%
ADAM-ARD-FIS-IDP-164-G-103	Junta de Acción Comunal de la Vereda Nueva Esperanza Hacienda La Miel	172,646,995	79,115	172,646,995	79,115	288,996,326	132,432	60%
ADAM-ARD-FIS-IDP-167-G-107	Asociación de Vivienda Nuevo Amanecer	488,925,270	241,661	488,925,270	241,661	550,984,723	272,335	89%
ADAM-ARD-FIS-IDP-176-G-116	Asociación de Padres de Familia Institución Educativa Misael Pastrana Borrero	108,930,887	53,918	108,930,887	53,918	151,930,887	75,203	72%
ADAM-ARD-FIS-IDP-179-G-119	Asociación de Padres de Familia del Colegio Departamental Las Mercedes de Nataga-Huila	36,535,300	18,222	36,535,300	18,222	67,535,300	33,683	54%
ADAM-ARD-FIS-IDP-185-G-122	Junta de Acción Comunal del Alto de los Áridos	65,829,617	32,183	65,829,617	32,183	109,706,352	53,633	60%
ADAM-ARD-FIS-IDP-186-G-123	Asociación de Vivienda Lomas de Comfacauca	502,995,964	245,139	502,995,964	245,139	535,425,160	260,944	94%
ADAM-ARD-FIS-IDP-188-G-126	Asociación de Padres de Familia del Centro Docente Eduardo Santos de Neiva	452,818,711	220,653	400,000,000	194,916	814,850,749	397,066	56%
ADAM-ARD-FIS-IDP-202-G-128	Asociación de Desplazados del Campo ASODESCAM	379,516,270	205,857	350,000,000	189,846	1,576,579,395	855,168	24%
ADAM-ARD-FIS-IDP-209-G-129	Junta de Acción Comunal de Canangucho	173,690,461	94,195	160,000,000	86,770	282,702,019	153,313	61%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-IDP-215-G-130	CORDESEM	299,173,634	166,984	299,173,634	166,984	1,375,878,348	767,948	22%
ADAM-ARD-FIS-IDP-216-G-134	Asociación Comunitaria de Vivienda de Población Desplazada Cristo Rey	458,511,094	249,870	458,511,094	249,870	2,746,348,988	1,496,648	17%
ADAM-ARD-FIS-IDP-222-G-137	Asociación de Padres de Familia de la Institución Educativa La Paz	287,564,891	161,558	287,564,891	161,558	567,533,162	318,848	51%
ADAM-ARD-FIS-IDP-221-G-139	Junta de Acción Comunal Puertas del Sol	126,779,240	71,023	126,779,240	71,023	228,866,178	128,213	55%
ADAM-ARD-FIS-IDP-226-G-144	ACUAMODELIA	209,394,891	120,065	209,394,891	120,065	391,456,455	224,458	53%
TOTAL SIF-IDP		7,686,369,714	3,682,021	7,590,344,272	3,623,588	20,194,081,386	9,741,120	38%

E. Activities that Apply to All Three Components

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
A-IICA—I-C-DA-A-001	IICA	316,880,505	132,034	316,880,505	132,034	316,880,505	132,034	100%
ADAM-ARD-SU-099-C-019	Indexcol Ltda.,	41,982,851	21,431	41,982,851	21,431	41,982,851	21,431	100%
ADAM-ARD-SU-100-C-025	Código de Diseño Certificado Codice Ltda	50,000,000	25,033	46,000,000	23,030	50,000,000	25,033	100%
ADAM-ARD-SU-100-C-026	Kumu Ltda	50,000,000	25,033	46,000,000	23,030	50,000,000	25,033	100%
ADAM-ARD-SU-191-C-047	Fundacion Teatro Libre de Bogota	90,952,688	51,116	90,952,688	51,116	90,952,688	51,116	100%
ADAM-IICA-SU-004-C-004	IICA	83,402,953	37,068	83,402,953	37,068	83,402,953	37,068	100%
ADAM-ARD-SU-213-C-033	Red de Emisoras comunitarias del Putumayo - Cantoyaco	68,223,559	37,946	68,223,559	37,946	68,223,559	37,946	100%
TOTAL		701,442,556	329,661	693,442,556	325,655	701,442,556	329,661	100%

ANNEX D: ADAM PRESS RELEASES, ARTICLES, & OTHER COMMUNICATIONS PRODUCTS



USAID
DEL PUEBLO DE LOS ESTADOS
UNIDOS DE AMÉRICA

COLOMBIA

Mayo de 2008

Embajada de EE.UU. – Bogotá, Colombia

Oficina de Prensa: (1) 215-0811 Ext. 2625

Agencia de Estados Unidos para el Desarrollo
Internacional (USAID)

Oficina de Comunicaciones: (1) 315-0811 Ext. 4102

HOJA INFORMATIVA

Programa ADAM de USAID en el Magdalena Medio

Fuerte presencia del gobierno de Estados Unidos

Actividades productivas, de fortalecimiento de la gobernabilidad local y de infraestructura social en las que se alcanza una cifra superior a los 64.000 millones de pesos, están siendo apoyadas por el programa Áreas de Desarrollo Alternativo Municipal ADAM de USAID en su regional del Magdalena Medio. De estos recursos, USAID aporta \$20.920.000.000 para la ejecución de los proyectos y el saldo corresponde a los aportes de la Agencia Presidencial para la Acción Social y la Cooperación Internacional, las gobernaciones, las alcaldías y los beneficiarios, lo cual demuestra un alto nivel de compromiso y credibilidad en los procesos apoyados por USAID. En proyectos productivos se están invirtiendo casi 55.000 millones, de los cuales USAID aporta aproximadamente 16.000. En infraestructura social se está haciendo una inversión superior a los 5.600 millones de pesos, para la cual USAID aporta más de 1.900 millones.

En el componente de Gobiernos Locales se realizan 11 actividades relacionadas con el fortalecimiento institucional a emisoras comunitarias, grupos de jóvenes y Juntas de Acción Comunal (JAC), planeación participativa y mejoramiento de los servicios públicos. El valor de estas actividades supera los 2.500 millones con un aporte de USAID de más de 2.200 millones. Dos municipios del departamento de Santander, Santa Rosa y Simití, ya han sido fortalecidos de forma integral en las áreas de servicios públicos, finanzas, rentas y gestión del concejo municipal.

La oficina regional del Programa ADAM de USAID tiene su sede en Bucaramanga, y atiende 12 municipios: Bolívar, Cimitarra, Landázuri, El Carmen, San Vicente de Chucurí y Puerto Parra (Santander); San Pablo, Santa Rosa y Simití (Bolívar), y Aguachica, La Gloria y San Alberto (Cesar).

Inversión en Santander

En Santander se está haciendo una inversión en proyectos productivos de más de 32.700 millones, de los cuales USAID aporta un poco más de 10.000 millones. Estos proyectos se realizan en 8.600 hectáreas y benefician a 2.235 familias de los municipios de El Carmen, San Vicente de Chucurí, Landázuri, Puerto Parra, Cimitarra y Bolívar. Las actividades productivas se relacionan con cultivos de cacao, mora, guanábana, caucho y caña, y producción piscícola y ganado de doble propósito.

El Programa ADAM de USAID acompaña el proceso productivo con obras de infraestructura como la construcción o adecuación de vías, aulas escolares y dotación de baterías sanitarias a las veredas que están aplicando para la certificación ambiental de sus parcelas. En el departamento de Santander se apoyan seis actividades de infraestructura social, las cuales comprometen

recursos superiores a los 2.000 millones, de los cuales USAID aporta más de 700 millones. Estas actividades se desarrollan en los municipios de San Vicente de Chucurí, Puerto Parra, El Carmen y Landázuri.

En Gobiernos Locales se están apoyando procesos de planeación participativa en los municipios de Landázuri, El Carmen y San Vicente con un aporte de USAID de 220 millones. Adicionalmente, se está trabajando en el fortalecimiento de las JAC de los municipios de Bolívar, Puerto Parra, Cimitarra, Landázuri, El Carmen y San Vicente, con una inversión de 132 millones. Hay dos actividades que cubren los tres departamentos del Magdalena Medio en los que trabaja el programa ADAM de USAID: el apoyo al programa Radios Ciudadanas con un aporte de 510 millones y el apoyo a los procesos de planeación municipal y departamental por valor de 187 millones.

En Santander se trabaja a través de las asociaciones de productores Cortipaz, Aprocar, Afruccim, Ecocacao, Asohesan, Asogacar, Asoprolan, Asocaucho, Aprocafrum, Asopiscim, Asobocaban, Agrocapote, Asocañibol y Morelia, lo cual no sólo garantiza el fortalecimiento técnico y socioempresarial de las mismas, sino también el establecimiento de capacidad en la región.

Inversión en el sur de Bolívar

En esta región se adelantan proyectos de cacao, caucho, actividades silvopastoriles, palma y café en los municipios de San Pablo, Simití y Santa Rosa, los cuales se realizan en 3.562 hectáreas que benefician a 1.305 familias. El valor total de los proyectos productivos es de alrededor de 16.500 millones de pesos, de los cuales USAID aporta un poco más de 4.700 millones. Las actividades de infraestructura social en esta zona del departamento de Bolívar se centran en el mantenimiento de vías, la construcción de un restaurante escolar y baterías sanitarias, con un aporte de USAID superior a los 1.230 millones.

Además de las inversiones que cubren los tres departamentos, en Gobiernos Locales en el departamento de Bolívar se están apoyando: la Asociación de Municipios del Magdalena Medio Sur Bolivarense en San Pablo y Simití, con una inversión de 234 millones; y el fortalecimiento de las JAC de San Pablo y Simití con un aporte de 173 millones.

Inversión en el sur del Cesar

En esta zona se adelanta un proyecto de cacao en los municipios de Aguachica, La Gloria y San Alberto, los cuales benefician a 450 familias en 697 hectáreas. El valor total de los proyectos productivos supera los 5.900 millones de pesos y el aporte de USAID para los mismos es de 1.800 millones.

SOBRE EL PROGRAMA ADAM

El trabajo del Programa Áreas de Desarrollo Alternativo Municipal (ADAM) de la Agencia de Estados Unidos para el Desarrollo Internacional (USAID), está enmarcado en el acuerdo de cooperación internacional suscrito entre los gobiernos de Estados Unidos y Colombia para la promoción de la producción lícita y la consolidación de la paz en el país. La Agencia Presidencial para la Acción Social y la Cooperación (Acción Social) es la entidad nacional que coordina actividades con el Programa ADAM. El Programa trabaja en 71 municipios seleccionados de 10 departamentos del país integrando las actividades productivas con el fortalecimiento de la gobernabilidad local y la inversión en obras de infraestructura, lo cual garantiza un mayor impacto geográfico y social.

Martes

LA NACIÓN

LA NOTICIA INDEPENDIENTE

Abril 29 de 2004

Año 11

Número 5,027

28 Págs.

\$1.400.00

Bogotá - Huila - Colombia

Chance, dudoso sorteo

Después de los tres años que se pierden a manejar el millonario negocio de las apuestas parimutuos, conocido como chance, registran múltiples falencias que ponen en duda sus posibilidades económicas.

La empresa de loterías, calificó ayer por segunda vez los proyectos. Los firmes, Andrés,

Apuestas Nacionales de Colombia y Charrinalli, obtuvieron las más altas calificaciones. Su Chance, quedó en tercer lugar.

El operador Gertrudis, miembro del comité, compiló copias a la Fiscalía para que investigue los supuestos delitos.

PÁGS. 2-3

'Gobierno no compra conciencias'

Uribe respondió acusaciones de Vidó. Reafirmó vigencia de la mediación para el cargo.



Diputado Álvaro Uribe respondió ayer en Bogotá que el empresario Pablo Medina está en libertad y ha pagado por la esposa. "Medina no fue comprado ni siempre concienzoso", declaró al término de un momento oportuno. Hoy retomará junto al legislador ferrocarrilero Carlos Ramos Chávez en la Comisión de Asesorías. PÁGS. 1-11

Usaid, no Juanes

La Agencia de los Estados Unidos para el Desarrollo Internacional (Usaid) recibió la orden Rodrigo Lara Bonilla al campesino imolante los 24 años de la empresa inmobiliaria. La distinción fue conferida dos días antes de la fecha, en homenaje del centenario antioqueño, Juan Cobos Arriola (Juanes), quien no confirió su participación.

LEA

- 4** **SEMPROSA**
Análisis de riesgo en el sector de seguros.
- 10** **SEMPLEAS CONDENA**
Sentencias caseras de ganaderos.
- 18** **ESPALDARDO**
Análisis de la reforma a Javier Ángel.
- 28** **SE SALVÓ CONDE**
Acuerdo de Alto mandata en criminal.

Hoy imponen la Orden Rodrigo Lara Bonilla

LA NACIÓN, BOGOTÁ

La Orden Rodrigo Lara Bonilla será entregada hoy a la Agencia de los Estados Unidos para el Desarrollo Internacional (Usaid) por su trabajo en bien de la sociedad y su lucha contra el narcotráfico.

La Canciller de la Cedeo, Aminda Londoño de Paríano, indicó que el Comité de alto nivel entregará a Usaid tras estudiar las acciones que ha realizado esta agencia internacional en pro del fortalecimiento de la democracia, el acceso a la justicia, la eficiencia y la equidad en el sistema judicial colombiano, así como a los programas antinarcóticos, entregando alta prioridad a las producciones de cine y arte.



Rodrigo Lara Bonilla, 24 años de edad.

Los actos de conmemoración de los 24 años de la muerte del ministro de Justicia Rodrigo

Lara Bonilla serán presididos por el gobernador Luis Jorge Peñaranda Sánchez García, la señora Nancy Restrepo de Lara, su hijo Paulo José Lara Restrepo, familiares, autoridades y personalidades regionales, además del representante en Colombia de Usaid.

La señora Restrepo dijo que, además del ambiente de Soquelito Juárez, como posibles receptores de la Orden tuvieron la posibilidad el Sena, el Instituto Colombiano de Bienestar Familiar y el mismo presidente de la República Álvaro Uribe Vélez, entre otros.

El Comité está integrado por el Obispo de la Diócesis de Neiva, el Presidente del Tribunal Superior de Neiva, el Gobernador del Huila, que lo preside, y representantes de la familia Lara.

Usaid, organismo federal independiente, responsable de planificar y administrar la asistencia económica y humanitaria exterior de los Estados Unidos en todo el mundo, será galardonado con la condecoración "Rodrigo Lara Bonilla" durante el 2008 que se llevará a cabo este miércoles 30 de abril.

Por razones de seguridad, el nombre de la persona que re-

Evocando a Rodrigo Lara Bonilla

Una de las personas cercanas al imitado ex ministro de Justicia es el jurista Hugo Tovar Merroquín, quien lo recuerda del siguiente modo:

Rodrigo Lara Bonilla fue un verdadero profeta sobre la tragedia nacional que se venía veniendo desde entonces por el vertiginoso auge del narcotráfico. Ya en 1983 los narcos habían logrado un poder enorme en el país, gracias a la permisividad de las elites sociales y políticas; permitieron con entusiasmo su expansión en la respuesta corrupta y administrativa que había permeado casi todos los órganos del Estado.

Cuando Lara se vio atacado en el escenario armado y finalmente por voceros de Pablo Escobar en la Cámara de Representantes, se volvió enfrentado directamente a los medios y había señalado con profundo sentido presentaría hacia dentro como leudo el país si no se le ponía freno al poder de los narcos.

En los años siguientes a la muerte de Lara, en 1986, comenzaron a caer más a fondo esas consecuencias del poder de los operadores criminales y sus métodos de terror fortalecimiento de la guardia o partir del neocastigo y autodefensas ilegales para preservar control territorial de los narcos, con el consiguiente deterioramiento del Estado.

Los privados en cubrir los conocimientos sobre las organizaciones democráticas, muchos de cuyos grandes líderes cayeron almorzando Galán, Pardo Leizaola, Pizarro Leongómez, Arango, Gómez Hurtado; lo mismo que miles de hombres cívicos selectivos y en masa, y millones de desplazados, Rodrigo Lara Bonilla, pues, fue sin duda un ejemplo humano de los más valerosos que ha dado el país en su historia, cuya ausencia sentimos hoy más que nunca.

Para que la Orden sea delegada posiblemente por el Congreso de Estados Unidos en Colom-

bia para recibir la Orden será dado a conocer durante la propia ceremonia.

Programación

- 8:00 Homenajes militares ante el monumento del imitado ministro de Justicia Rodrigo Lara Bonilla.
- Ofrenda floral Gobernación del Huila, Asesora de Neiva y Colegio de Abogados, en el Parque Cementerio Jardines El Paraíso.
- 9:30 Santa Misa, Catedral Inmaculada Concepción de Neiva.
- 10:30 Acto conmemorativo de conmemoración del 24° Aniversario, presentación de la novela "Lara" del autor Nelson Martí, Cope de NBO, Salón de Gobernación.

Otro año sin Lara Bonilla

Con diversas actividades se conmemoró ayer el vigésimo sexto aniversario de la muerte de la periodista y escritora del ministro de Justicia Luciano Rodríguez Rueda.



Lara Bonilla en una actividad del gobierno en el pasado mes.

LA NACION
El Agencia Internacional de los Derechos Humanos (Artículo 18) de la Organización de las Naciones Unidas (ONU) se celebró ayer una jornada conmemorativa por el vigésimo sexto aniversario de la muerte de la periodista y escritora Lara Bonilla.

La conmemoración fue realizada por el ministro de Justicia Luciano Rodríguez Rueda, en un momento del programa de la radio de la Universidad de Buenos Aires (UBA) "El día de la memoria".

A través de este programa se recordó la vida y obra de la periodista y escritora Lara Bonilla.

LA JORNADA

La conmemoración del vigésimo sexto aniversario de la muerte de Lara Bonilla se realizó el 30 de mayo de 2006, en una actividad organizada por el ministro de Justicia Luciano Rodríguez Rueda, en un momento del programa de la radio de la Universidad de Buenos Aires (UBA) "El día de la memoria".

El programa consistió en una presentación de la vida y obra de Lara Bonilla, y una lectura de su obra más reciente, "El día de la memoria", editada por el sello editorial de la Universidad de Buenos Aires.

BOGOTÁ

El día de la conmemoración se realizó en una actividad organizada por el ministro de Justicia Luciano Rodríguez Rueda, en un momento del programa de la radio de la Universidad de Buenos Aires (UBA) "El día de la memoria".

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La periodista Lara Bonilla con su hijo, el periodista de la radio de la Universidad de Buenos Aires, en un momento de la actividad conmemorativa.

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Gobernador evoca herencia histórica de Lara Bonilla

El gobernador de la provincia de Buenos Aires, Jorge Rodríguez, evocó ayer la herencia histórica de Lara Bonilla, periodista y escritora, en un momento del programa de la radio de la Universidad de Buenos Aires (UBA) "El día de la memoria".



El gobernador Jorge Rodríguez evocó ayer la herencia histórica de Lara Bonilla.

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INDICADORES ECONÓMICOS

47 Noticias, Martes 19 de Mayo 2008

INDICADORES	ESTADÍSTICAS
AGRICULTURA	INDICADORES

Occidente del Huila: mapa de riqueza y limitaciones

Un complejo diagnóstico de sus potencialidades y limitaciones abre la posibilidad de un estudio con propuestas que espera integrar esfuerzos para mejorar la productividad del campo.

LAZARDO EN

Los productores agropecuarios en los cinco departamentos del occidente del Huila afrontan limitaciones que afectan sus ganancias y productividad. Un estudio de la Universidad del Cauca, en un informe de 100 páginas, muestra que la gran mayoría de productores en el occidente del Huila, en especial en los departamentos de Nequimes, Nechí y Neiva, enfrentan limitaciones que afectan sus ganancias y productividad.

Este estudio, realizado por el equipo de investigación del Centro de Estudios Agropecuarios y Rurales de la Universidad del Cauca, muestra que la gran mayoría de productores en el occidente del Huila, en especial en los departamentos de Nequimes, Nechí y Neiva, enfrentan limitaciones que afectan sus ganancias y productividad.

En una oportunidad, se realizó un taller de trabajo en los Centros Productivos de Gestión Agropecuaria del occidente del Huila.

El estudio muestra que a pesar de ser productores en los sectores agrícola y pecuario,

y recibir un salario que el departamento tiene pocas posibilidades de mejorar, los productores enfrentan limitaciones que afectan sus ganancias y productividad.

Los datos muestran que los departamentos del occidente del Huila, Nequimes, Nechí y Neiva, enfrentan limitaciones que afectan sus ganancias y productividad.

PLANIFICACIÓN DEL SECTOR

El estudio muestra que los departamentos del occidente del Huila, en especial en los departamentos de Nequimes, Nechí y Neiva, enfrentan limitaciones que afectan sus ganancias y productividad.

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La agricultura agropecuaria en el occidente del Huila, enfrenta el reto de responder a las demandas de la región, ante limitaciones de los productores en cuanto a tierra y tecnología.

Los departamentos del occidente del Huila, en especial en los departamentos de Nequimes, Nechí y Neiva, enfrentan limitaciones que afectan sus ganancias y productividad.

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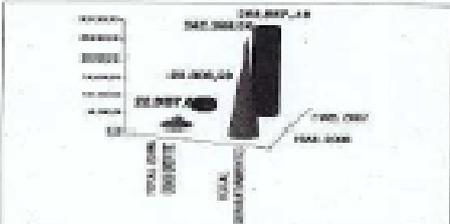
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Del análisis del occidente

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Funcionarios de la Administración de diferentes municipios del Departamento recibieron capacitación en vías de mejorar su plan de desarrollo.

AGENCIA INFORMATIVA DE LA COMUNICACION

En el marco de la primera jornada por la Gobernación de los Municipios de Planes y Maestros de la provincia de Azuay, el día 28 de mayo se realizó una capacitación para el personal de los municipios: Alcañales, Alcañales, Alcañales y Alcañales de diferentes localidades de la provincia de Azuay, con el objetivo de mejorar sus planes de desarrollo.

En la reunión se presentaron los planes de desarrollo de los municipios de Alcañales, Alcañales, Alcañales y Alcañales de la provincia de Azuay, con el objetivo de mejorar sus planes de desarrollo.

En el marco de la primera jornada por la Gobernación de los Municipios de Planes y Maestros de la provincia de Azuay, el día 28 de mayo se realizó una capacitación para el personal de los municipios: Alcañales, Alcañales, Alcañales y Alcañales de diferentes localidades de la provincia de Azuay, con el objetivo de mejorar sus planes de desarrollo.

En marcha 'Plan' para desarrollo de municipios



ALCAÑALES Y MAESTROS de Planes y Maestros de la provincia de Azuay, con el objetivo de mejorar sus planes de desarrollo.

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Funcionarios del municipio de Alcañales.

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Capacitación para mejorar planes de desarrollo

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Compromiso del Plan

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30 de mayo de 2008

■ VEREDA EL PALMAR CRIOLLO

Inauguran restaurante escolar

Ayer tuvo lugar en la sede El Palmar de Criollo la inauguración del restaurante escolar construido con recursos del programa ADaM, la comunidad y el municipio.

El acto se llevó a cabo en las horas de la tarde con la presencia de delegados de la Organización de Cooperación



EL ACTO SE LLEVÓ A CABO en las horas de la tarde, con la presencia de delegados de la organización de cooperación internacional de la oficina central en Bogotá, entre otros.

ión Internacional de la oficina central en Bogotá, de los representantes en el Huila y de las autoridades municipales de Pitalito.

Las obras que se inició el año pasado, se constituye para la comunidad del Palmar de Criollo en una respuesta a las insistentes solicitudes de apoyo para cubrir una vieja necesidad que estaban padeciendo en la sede educativa, que se contaba con un lugar adecuado para la preparación de alimentos y dónde tomarlos.

Estas obras comunitarias financiadas y construidas por la Unaid, hacen parte de los proyectos que fueron priorizados el año pasado para ejecutar en comunidades rurales.

Por la misma época en que se aprobó este proyecto del Palmar de Criollo, la Unaid había aprobado la construcción de la sede de la Casa de la Cultura en el corregimiento de Bruselas, en el que faltó la determinación de la comunidad que finalmente no realizó la escrituración del lote al Municipio como lo exigía la agencia de cooperación.

Ayer en una reunión previa sostenida por el grupo de funcionarios de la Unaid, el alcalde Carlos Arturo Giraldo tuvo la oportunidad de presentar iniciativas para la ejecución de nuevos proyectos comunitarios, los que serán evaluados por el equipo de la entidad en el departamento del Huila.

■ PITALITO

De inauguración



EN LA INAUGURACIÓN del restaurante escolar en el Palmar de Criollo se encontraron, Orlando Beltrán Castro, secretario Privado de la alcaldía; Carlos van Zulvega, exordinador Infraestructura Social Adam; una docente del centro educativo del lugar; Samantha Arkivas, directora de Contratos y Donaciones Adam y Ramiro González Claros, coordinador Departamental del Programa Adam.

CAUCA REGIONAL OFFICE

Caja de Compensación Familiar del Cauca

Capacidades por Comfacauca

187 Jóvenes capacitados en desarrollo de habilidades laborales y formación para el trabajo

210 Jóvenes, participantes del componente de Capacitación Laboral del proyecto CAIF - Centro de Atención Integral para la Familia, capacitados por Comfacauca; 187 en dos etapas recibieron título que los y las acredita como Auxiliares técnicos en: Secretariado Ejecutivo, Redes de datos, Diseño Gráfico, Gestión Contable y financiera, Pedagogía Infantil, Informática y Mantenimiento de computadores.



La ceremonia de esta segunda graduación se realizó ayer 10 de junio de 2008, a las 9 a.m. en el Auditorio del Instituto Tecnológico de Comfacauca, en donde se resaltó el compromiso de los y las jóvenes que participaron y alcanzaron las competencias en el componente de Formación para el trabajo y el desarrollo humano. Los jóvenes como requisito de formación cumplieron con la etapa de práctica laboral, la cual les abre posibilidades de enganche laboral; además de recibir orientación y participar en los programas de Conformación de Clubes Juveniles Educativos, Recreativos, Culturales, Formación de Líderes, emprendimiento y Apoyo Psicosocial. Componente enmarcado en el proyecto Centro de Atención Integral para la Familia (CAIF), el cual es financiado gracias a los recursos donados por el gobierno de Estados Unidos a través de su Agencia para el Desarrollo Internacional (USAID), el Programa Areas de Desarrollo Alternativo Municipal (ADAM) de USAID y el Programa de Desplazados, también de

USAID, implementado por la Fundación Panamericana para el Desarrollo FUPAD Colombia; La Fundación Colombiana para la Educación y la Oportunidad (FUNDA COLOMBIA). La Caja de Compensación Familiar del Cauca - Comfacauca y el Instituto Colombiano de Bienestar Familiar (ICBF) Comfacauca ofertó a los y las jóvenes, programas de formación para el trabajo en actividades que demanda el sector productivo local y que en un futuro les permitirá vincularse laboralmente o ser generadores de sus propios negocios. La orientación se basó en el modelo por competencias laborales que promueve tener para el trabajo y desarrollo humano; coherente con las necesidades actuales del mercado laboral que requiere personas competentes en el saber hacer, poder hacer, deber hacer y querer hacer. Para Comfacauca reviste especial importancia haber podido contribuir en la formación laboral de los y las jóvenes en condición de desplazamiento y vulnerabilidad que son hoy ejemplo para la sociedad.

WEDNESDAY, JUNE 11, 2008

Cooperativa de Productores de Panela de Morales la economía del Cauca

Cppm impulsa desarrollo socio-económico

La iniciativa arrancó con un grupo de 10 personas, la cooperativa se constituyó con 25 personas y actualmente cuenta con 73 beneficiarios.

MORALES
Bajo la pretensión de mejorar la calidad de vida y los ingresos económicos de sus asociados así como promover el desarrollo social en el municipio de Morales, la Cooperativa de productores de Panela de ese municipio viene trabajando constantemente desde hace más de 5 años.

Campesinos, indígenas



LA PANELA PUEDE conseguirse en varias presentaciones.

nas y afrocolombianos se unieron para fortalecer el nivel empresarial y trabajar con el segundo región económica del municipio. La panela, con la idea de desarrollar procesos que mejoren los trapiches y el cultivo de la caña.

Con el paso del tiempo, conformaron la cooperativa constituyéndose legalmente. Iniciaron su trabajo con un proyecto de organización con el apoyo de una fundación demeritista. Forjas dio inicio se estableció organizarse en primera medida un trapiche comunitario en la Vereda San



CAMPESINOS E INDÍGENAS se unieron para fortalecer el sector empresarial de Morales.

Cristóbal, el cual cuenta con las normas técnicas exigidas por la resolución 779 de 2006, que regulan la producción de panela.

El objetivo

La Cooperativa de Paneleros busca mejorar y fortalecer el ingreso personal y familiar de sus asociados, entendido como base del proceso natural de desarrollo económico, social y cultural. Difundir en la comunidad en general y especialmente entre la jóvenes y líderes de opinión, las bondades de la ideología y práctica de la cooperación y sus efectos al desarrollo sostenible de la sociedad donde actúa.

La panela

Es el jugo de la caña de azúcar que, mediante ebulliciones sucesivas, pierde humedad y se concentra para formar una masa blanda y densa que al enfriarse se solidifica en bloques. Para purificar el jugo fresco de la caña se le deja decantar.

La elaboración de la Panela es manual y está libre de todos los aditivos químicos que se emplean en la fabricación del azúcar, el cual, al ser sometido a la sulfatación, decoloración y filtración, pierde la melaza, y con ello todos los sales minerales, aminoácidos y vitaminas que están presentes en el jugo de la caña y en la panela.

De esta forma, participan en el fortalecimiento organizativo que contribuyó a legitimar la cooperativa como tal, estableciendo contactos para comercializar la panela en ciudades como Popayán y Cali.

Según informó Víctor Hugo Antolínez, Asesor empresarial de la Cooperativa de Paneleros, hasta el momento se han ejecutado algunos recursos para el fortalecimiento empresarial y de cultivo, e incluso se adelanta un proyecto con la organización Adam cuya inversión aproximada es de 600 millones de pesos.

En el momento están en proceso de mejorar los cultivos así como complementar la infraestructura de la vereda San Cristóbal para quedar acorde a la resolución.

Del mismo modo, sostuvo Antolínez, esperan construir dos trapiches más en la vereda El Arenal y Santa Bárbara con el objetivo que todos los asociados se beneficien primero con la mejora del cultivo y segundo con la producción de panela para comercializarla a nivel nacional.

Por ahora, se encuan-

tran únicamente surtiendo el mercado local mientras dura el proceso de arreglar los cultivos para incrementar la producción del producto.

Por otra parte, la Cooperativa, también presta servicios de asistencia técnica de productor a productor para que ellos mismos se encargaran de transmitir el conocimiento a quienes aún no se han asociado.

45

mil pesos cuesta una arroba de panela.

20

millones de pesos aportó la Alcaldía para apoyar el proyecto que se está ejecutando.

12

millones aporta la Empresa de Energía del Pacífico, Eps, para contribuir con la infraestructura de las trapiches.

MAGDALENA
MEDIO REGIONAL OFFICECORRIENTO
ABRIL 25 - 2008
BUCARAMANGA

4E.

Girón

Agencias internacionales podrían aliviar el drama de los desplazados

ÓSCAR MAURICIO OLARTE
ojarolarte@proveguel.com

Mediante el intercambio de conocimientos y experiencias, el gobierno de los Estados Unidos, a través de la Agencia para el Desarrollo Internacional (USAID), explicó a varios funcionarios de la Administración Municipal algunas de las actividades que viene desarrollando en varias regiones del país gracias a su programa 'Áreas de Desarrollo Alternativo Municipal (ADAM)'.
A la reunión, efectuada en la Casa de la

Cultura, también asistieron representantes de la Fundación Panamericana para el Desarrollo (FUPAD).

El objetivo central de la exposición era resaltar las acciones ejecutadas por el programa ADAM, que contempla en uno de sus componentes el apoyo a la población desplazada y vulnerable en temas de infraestructura social y saneamiento básico para vivienda.

Recientemente, y gracias al programa ADAM, el embajador de los Estados Unidos, William Brownfield, entregó 130 viviendas a igual número

Programa para atención de desplazados

El programa de Atención a Desplazados y Grupos Vulnerables implementado por la USAID, con la cooperación del FUPAD Colombia y la Organización Internacional para las Migraciones (OIM), atiende población en 169 municipios del país. Dicho programa beneficia a 744 mil personas en condiciones de desplazamiento y a 200 mil en situación de vulnerabilidad.



LAS AGENCIAS DE cooperación internacional podrían ser una buena alternativa para aliviar la problemática del desplazamiento y la vulnerabilidad de algunos ciudadanos.

de familias en condición de desplazamiento y vulnerabilidad del municipio de Santa Rosa, sur de Boyacá.

La Agencia para el Desarrollo Internacional (USAID) trabaja de la mano en Colombia con Acción Social, organismo adscrito a la Presidencia de la República.

En cuanto a la reunión exploratoria realizada en Girón, se pretendía mostrar las acciones adelantadas en otras regiones del país, con el objetivo de tener presente la posibilidad de ejecutar algún programa a futuro con las desplazadas de la región, en conjunto con la Administración Municipal.

Embajada de Estados Unidos entregó obra en el Sur de Bolívia

El Embajador de Estados Unidos en Colombia, William Brownfield, realizó un recorrido por el Sur de Bolívia conociendo la situación en que viven las comunidades ante los problemas de orden público. El gobierno norteamericano hizo importantes aportes en la región de Santa Rosa para la población desplazada por la violencia.

Vivienda para comunidad desplazada

Un ejemplo de lo que es la cooperación internacional y la unión de esfuerzos transinstitucionales, se constituye "Villa Esperanza", una urbanización de 120 viviendas que fueron entregadas en Santa Rosa, Sur de Bolívia, por el propio Embajador de los Estados Unidos en Colombia, William Brownfield, a familias desplazadas y vulnerables, pertenecientes a la Asociación de Mineros desplazados - ASOMIND.

El costo total del proyecto alcanzó los 1426 millones 384 mil pesos, recursos provenientes de la Agencia de Estados Unidos para el Desarrollo Internacional - USAID a través del Programa ADAM y FUPAD, la Agencia Presidencial para la Acción Social y la Cooperación Internacional - ACCIÓN SOCIAL, la Corporación Desarrollo y Paz del Magdalena medio, la Alcaldía de Santa Rosa, por su parte, la comunidad agrupada en ASOMIND aportó el lote y la mano de obra.

Como ejemplo del sostenimiento financiero del proyecto, se realizó la construcción de un polideportivo que no estaba contemplado.

El Programa ADAM - Área de Desarrollo Alternativo Municipal de la USAID

Es un modelo innovador de desarrollo alternativo diseñado por la Agencia de Estados Unidos para el Desarrollo Internacional - USAID, y financiado por el Gobierno de los Estados Unidos, en estrecha cooperación con la Agencia Presidencial para la Acción Social y la Cooperación



Desarrollo de plaza. Embajador acompañado de la comunidad beneficiada

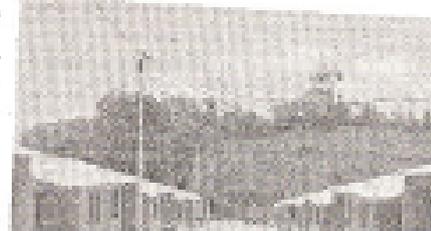
de Cacoc del Sur de Bolívia - APROCASUR.

A partir del año 2005 el Programa ADAM de USAID inició acciones en la región cubriendo municipios como Santa Rosa del Sur, Sivirí, San Pablo y Castaño.

Se contabiliza actual en la región para el desarrollo de diferentes obras y programas para los próximos dos años supera los 21 mil millones de pesos, de los cuales el 31% son financiados con fondos del Gobierno de los Estados Unidos, y el 69 % proviene de socios contribuyentes, como las alcaldías, departamentos



Casa Villa Esperanza



Programa de Acción Social y el Departamento Internacional - ACCION SOCIAL, que desarrolla e implementa actividades en las áreas de producción agrícola, fortalecimiento de la gobernabilidad local y el desarrollo de la infraestructura.

Posee varias regionales, entre ellas la del Magdalena Medio, que abarca municipios de Santander, Sur del Bolívar y Sur del César, orientada por José Félix Montoya.

La USAID en el Sur de Bolívar

La presencia de la USAID en esta región data desde el año 2002, desde entonces hasta el 2005, además de lograr la erradicación de 600 hectáreas de cultivos de coca, se logró la siembra de 1200 hectáreas de cacao, mejoramiento de vías vivienas y lo más importante: la creación de la Asociación de productores

y por supuesto el Gobierno Nacional. Se estima que se benefician 1500 familias de todos estos recursos.

Áreas de Trabajo del programa ADAM

Las actividades productivas son las principales áreas de trabajo en el Sur de Bolívar, las actividades productivas de cacao, caucho y aceite de palma. Se estima que una vez estén con solidades estas actividades en la región asegurarán el sustento lito a casi 3500 hectáreas.

Los proyectos productivos se complementan con actividades de gobernabilidad local, que incluyen el fortalecimiento de las Juntas de Acción Comunal; también se complementa con infraestructura neces-



Corte Vía Esperanza

tre ellas proyectos de vías, vivien agua potable y alcantarillado.

Embajador rindió homenaje póstumo a Miguel Daza

Durante su visita al Municipio de Santa Rosa, Sur de Bolívar, el Embajador de los Estados Unidos en Colombia, J. Brownfield sembró una planta de cacao en homenaje póstumo a Miguel Daza quien fuera el Director de la Asociación de productores de Cacao del Sur de APROCASUR durante 4 años, y a su vez el productor de cacao más exitoso del país hace un mes, por emergente al margen de la ley.

Miguel Daza, según palabras del propio embajador "Se había convertido en ejemplo y modelo para toda la región, pasó de cultivar la coca, a la siembra de proyectos productivos en la región, hecho en el que puso su última gota de sangre".

Concluyó el señor embajador "lesao la atención del Gobierno de Colombia para que sigan haciendo los esfuerzos necesarios como Miguel y éste árbol de cacao que se siembra hoy que en los años venideros, sus hijos, sus nietos y toda la comunidad que el espíritu de Miguel vive en Santa Rosa".



Corte de cinta donde se inaugura oficialmente el proyecto de vivienda Vía Esperanza.



Acto protocolario - población beneficiada de Acomid.



En la foto el Asesor de programas presidenciales social (buzanda) acompaña al embajador en recorrido por el vivero de Aprocasur, donde reciben información sobre el cultivo del cacao.



En Puerto Parra se siente gobernabilidad

La gobernabilidad e institucionalidad se sintió en el parque central del municipio de Puerto Parra, el pasado 8 de abril, cuando diferentes instituciones hicieron presencia para decirles a sus habitantes que el desarrollo y la paz son los caminos por donde caminará esta localidad en el inmediato futuro. Y efectivamente ya se comenzaron a dar los primeros pasos. El Gobernador de Santander, Horacio Sampa Uribe, de la mano con el alcalde de Puerto Parra, Carlos Ballesteros Gómez, le entregaron a la comunidad la primera etapa del coliseo cubierto y el mejoramiento de 25 viviendas.

De igual forma la organización no gubernamental Paz y Desarrollo del Magdalena Medio, oficializó junto con el municipio la entrega de un proyecto apara mejoramiento de vivienda, que ha de favorecer a 12 familias humildes de la región.

Los habitantes de Puerto Parra destacaron el aporte de la agencia para el desarro-

llo de proyectos internacionales de los Estados Unidos, Usaid, a través del Director de Áreas de Desarrollo Alternativo Municipal Regional Magdalena Medio, José Félix Montoya, quien entregó el Centro Multifuncional de Hogares Infantiles "Pequeño Mundo".

Esta obra social, cuya inversión ascendió a los \$205 millones 882 mil pesos, permitirá reubicar a la población infantil de 11 Hogares de Bienestar Familiar, que se encuentran en condiciones extremas de pobreza. Ciento seis (106) familias del Municipio de Puerto Parra, 63 de ellas desplazadas y 43 vulnerables cuentan desde ya con un lugar digno y acogedor donde dejar sus hijos, mientras se ocupan de sus trabajos cotidianos.

La Alcaldía de Puerto Parra también participó en su construcción con \$45 millones de pesos y la comunidad por su parte aportó \$5 millones de pesos más.

ELTIEMPO.COM

Abril 15 de 2008 -

Embajador de USA visitó casas de mineros en el sur de Bolívar

En un sentido homenaje, en presencia de su familia, el extranjero sembró un árbol en honor al líder de la sustitución de coca, asesinado hace dos meses.

Rodeado de un impresionante operativo de seguridad, el embajador William R. Brownfield inauguró en Santa Rosa del Sur (Bolívar) 120 viviendas que se construyeron para los mineros desplazados por los grupos armados de la región.

El viernes pasado, el extranjero también rindió un homenaje al dirigente Miguel Daza, asesinado el pasado 18 de enero en momentos en que coordinaba en la región la siembra masiva de cacao para sustituir los cultivos de coca.

"Laura (esposa de Bush) y yo nos encontramos profundamente tristes por la muerte de (Miguel) Daza. Siempre recordará el liderazgo de la asociación y de él en la lucha contra el cultivo ilícito de coca en Colombia".

Este es uno de los apartes de la carta que el presidente de los Estados Unidos, George W. Bush le envió a compañeros y familiares de Miguel Daza y que leyó, en esta municipalidad, el embajador Brownfield, a doña Anita Vaca y Hohora Cuesta Vaca, madre y hermana del reconocido campesino que convenció a cientos de familias del sur de Bolívar a erradicar coca.

Las palabras de Brownfield fueron pronunciadas frente a la sede de la Asociación de Productores de Cacao del sur de Bolívar (Aprocasur), organización que Daza ayudó a fundar en el 2003 y a la que pertenecen 226 productores de cacao, que antes sembraban coca.

De su propia cuenta, el embajador destacó del líder inmolado: "Miguel Daza pagó el precio por un último esfuerzo. Nosotros tenemos la obligación de aplicar la ley contra los traficantes para sacarlos de las calles y también dar alternativas a las personas que no quieren participar de esa industria".

Uno de los momentos más emocionantes fue cuando Brownfield tomó un arbolito de cacao y lo sembró en honor a Daza Vaca, quien fue asesinado junto a su conductor Jhon Martínez. Después, el diplomático les entregó a las dos parientes de Daza una nota en letra de estilo con el pésame de su gobierno y una fotografía en la que aparece Miguel con los presidentes Bush y Álvaro Uribe.

Viviendas para mineros

El otro momento emotivo fue cuando el embajador norteamericano llegó a la nueva casa del hogar formado por Claudia Montero y Benedicto Bohórquez, una de las 120 familias beneficiadas por el proyecto Villa Esperanza, en el que se invirtieron 760 mil dólares (1.368 millones de pesos), provenientes de la Agencia para el Desarrollo (USAID).

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Programa de Desarrollo y Paz del Magdalena Medio (Ppdm), Acción Social y Alcaldía.

Visitando ropa nueva porque, según ella, "la ocasión lo ameritaba", la mujer, de 25 años, contó que dedicó los últimos tres días para arreglar su casa y recibir al embajador, quien llegó a las 9:30 a.m. al caluroso municipio, cuyo casco urbano estuvo vigilado por francotiradores del Ejército y la Policía.

En medio de la emoción por la visita del extranjero, Claudia recordó que hace cuatro años huyó con su esposo y sus dos hijos de la apartada vereda Mina Estrella, donde el afán por el control de los cultivos ilícitos desató una guerra entre los grupos irregulares.

"Salimos con lo que teníamos puesto y abandonamos un entable (explotación de oro) que quedó solo. Caminamos más de 10 horas dejando atrás los cuerpos de 30 vecinos y amigos cercanos que nos mataron", dijo la mujer.

Para Claudia y Benedicto los 284 segundos que duró de visita en su casa el embajador fueron los más largos de sus vidas: "No sabíamos qué decirle. Él nos habló sobre el proyecto y a nuestro hijo mayor, que como nosotros también trabajó en la construcción de las casas, lo molestó y le dijo que tenía 'pinta' de ingeniero", agregó Claudia.

En el marco de la visita de Brownfield, el sacerdote Francisco de Roux, director del Ppdm, requirió soluciones inmediatas al problema del hambre que se está desatando por la erradicación manual de los cultivos de coca.

Hace dos semanas los alcaldes de la región alertaron sobre la crisis alimentaria que se registra en la zona donde 2.800 familias subsisten gracias a la coca. Durante este año, el Ejército ha erradicado manualmente 1.730 hectáreas de las 2.500 que se estiman había sembradas con coca hace cuatro meses.

FÉLIX LEONARDO QUINTERO

ENVIADO ESPECIAL DE EL TIEMPO

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Socializaron el Plan Agrario en Landázuri

GONZALO BONDORQUEZ

En desarrollo de la cuarta Mesa Agropecuaria, en Landázuri, fue presentado de manera oficial el Plan Agrario Municipal.

En el mismo, además de la Administración Municipal, se trabajó en forma conjunta con el Consejo Municipal de Desarrollo Rural, CHDR, y el apoyo del programa ADAM - ARD - GL 103.

"Es un cambio en las condiciones de vida del campesino, para que permanezca en su territorio en una relación equilibrada con el medio ambiente", manifestó Yeferson Mario Suárez Polo, alcalde de esa población.

La ejecución del Plan propuesto tiene entre sus objetivos, lograr la consolidación de 2.250 hectáreas en productos diversificados que fortalezcan la seguridad alimentaria, 85 asociaciones de pequeños productores ecológicos agrícolas, APREAS, generación de 318.500 jornales por año en economía campesina, 300 predios titulados, entre otros.

De esta forma, el Plan Agrario Municipal se refleja como un instrumento para que la comunidad campesina observe la realidad en que se encuentra, donde se plantearon propuestas y formularon acciones conjuntas, tendientes a lograr un propósito de un desarrollo definido, por medio de las metas antes expuestas.

El evento estuvo presidido por el burgomaestre Suárez Polo y contó con la participación de su homólogo de Vélez, Héctor Abundio Romero Pérez, entre otros asistentes.

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Serpa hace gestión para Santander ante la USAID

ana maria valencia s.

El gobernador de Santander, Horacio Serpa, anda tocando todas las puertas que sean necesarias con tal de que el Plan de Desarrollo se pueda ejecutar y que la inversión con proyectos llegue a Santander.

Ayer las gestiones llegaron a la Agencia de los Estados Unidos para el Desarrollo Internacional, USAID, ante la cual el Mandatario presentó los principales programas con el fin de que por lo menos alguno resulte compatible con las líneas que la agencia ejecuta.

"Este tipo de acercamientos con el Gobierno de los Estados Unidos es muy importantes para el desarrollo y proyección de la región, teniendo en cuenta que es la principal agencia gubernamental responsable de la ejecución y administración de los programas de asistencia social, económica y humanitaria del gobierno de Estados Unidos a nivel mundial", afirmó Serpa.

El Gobernador destacó que el objetivo es trabajar de manera conjunta en la reducción de los cultivos ilícitos y la proyección de cultivos sostenibles.

En la actualidad, la Administración Departamental trabaja junto con USAID en programas como 'Más inversión para el Desarrollo Sostenible, MIDAS' y el programa Áreas de Desarrollo Alternativo Municipal, ADAM.

La reunión se cumplió ayer en Bogotá con Lilliana Ayalde, directora de USAID en Colombia.

Sentencia por cohecho propio
Corte condenó a Yidis Medina por 'vender' su voto para la reelección



A más tardar hoy saldrá de la cárcel para su casa, Yidis Medina, luego de que la Corte Suprema de Justicia la condenara por el delito de cohecho propio, pero le otorgara el beneficio de la detención domiciliaria.

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Cacao para los "grupos"

Representantes de la USAID visitaron a San Vicente

EDGAR OMAR BUSTOS A

BARRANCABERMEJA

Sorprendidos, así se mostraron por el crecimiento de los proyectos de plantación de cacao en el municipio de San Vicente de Chucurí, varios funcionarios del gobierno de los Estados Unidos.

Matt Rees y Cristina Barrera, de la Agencia para el Desarrollo Internacional de los Estados Unidos, USAID, se convirtieron en la localidad en veedores del gobierno norteamericano, el mismo que desde hace varios años ha invertido millonarios recursos en esta región del Magdalena Medio en apoyo a iniciativas de producción agropecuaria.

Fuentes de la entidad internacional, y del gobierno, reportaron que dicha visita fue encaminada a la rehabilitación de 360 hectáreas de cacao, que al mismo tiempo beneficiarán a 120 familias, las cuales buscan la certificación "socio ambiental" para igual número de fincas del municipio.

Estas familias vinculadas a una de las diversas asociaciones de productores de cacao de San Vicente – Apocafrum- hacen parte del programa, Áreas de Desarrollo Alternativo Municipal (Adam).

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►► **En el Magdalena Medio**

Gobierno americano invierte en proyectos productivos

Funcionarios de la Agencia para el Desarrollo Internacional de los Estados Unidos - USAID (Matt Rees y Cristina Barrera) visitaron el fin de semana último el Municipio de San Vicente de Chucurí para conocer el avance de los proyectos productivos y de infraestructura que se ejecutan con recursos del Gobierno Americano, y que benefician a 450 familias.

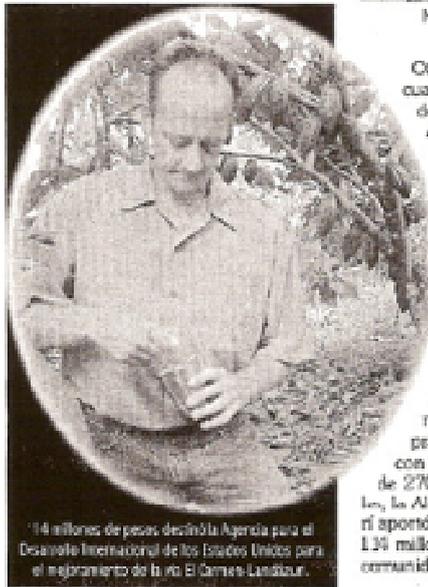
La USAID a través del programa ADAM (Áreas de Desarrollo Alternativo Municipal) - Regional del Magdalena Medio - apoya a diferentes asociaciones de productores, especialmente a los cultivadores de Cacao.

En su visita recomieron una de las fincas de productores de AFROCAFRUM, a quienes apoyan en la rehabilitación de 360 hectáreas de cacao, proyecto que beneficia a 120 familias, los cuales buscan la certificación socio ambiental para igual número de fincas.

En la Virgen - Puente Murcia o "Troncal del Cacao"



Matt Rees y Cristina Barrera, funcionarios de la Agencia para el Desarrollo Internacional de los Estados Unidos - USAID con las comunidades del municipio de San Vicente.



14 millones de pesos destinó la Agencia para el Desarrollo Internacional de los Estados Unidos para el mejoramiento de la vía El Carmen-Landakuri.

Otra de las obras visitadas, y la cual apoya el Pueblo de los Estados Unidos a través del programa ADAM es la del mantenimiento de la Vía que comunica a San Vicente con El Carmen, precisamente en el sector conocido como La Virgen - Puente Murcia.

Para el programa este apoyo es de vital importancia porque en este eje vial convergen fincas cacaoteras que tendrán más facilidades de sacar sus cosechas y la posibilidad de intercomunicarse con El Carmen y Landakuri en menos tiempo. La obra se encuentra prácticamente lista y se construyó con recursos que alcanzan una cifra de 270 millones de pesos, de los cuales, la Alcaldía de San Vicente de Chucurí aportó 153 millones, ADAM - USAID 134 millones 855 mil pesos y el saldo la comunidad.

Evalúan programa de gobiernos locales

Durante su visita se reunieron con la Alcaldesa del Municipio y los concejales donde evaluaron temas como la constitución de la Empresa de Servicios Públicos APC (Administradora Pública Cooperativa), los Programas: Vienes del Concejal y Ruedas Ciudadanas, también auspiciados con recursos internacionales.

Organizaciones de Productores entregaron balance

Las organizaciones de productores como Agrocaféum, Aprocar, Cortipaz, Agrocar, Aschesan y Ecoceano rindieron un completo informe de cómo están invirtiendo los recursos de la ayuda internacional y la forma cómo avanzan sus proyectos productivos (cacao, caucho, pasto de corte para ganadería) y de infraestructura social. Los funcionarios se fueron satisfechos por la optimización que realizan los productores de los recursos, el ahorro en los proyectos y la reinversión de los mismos en más obras.



San Vicente de Chucurí, Con



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Sitio oficial de San Vicente de Chucurí, Con Sentido Social en Santander, Colombia

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Gobierno Americano continuará apoyando proyectos en San Vicente de Chucurí.

Mayo 13 de 2008

Fascinada quedó la comitiva del Gobierno de los Estados Unidos que visitó por primera vez el municipio de San Vicente de Chucurí para supervisar la ejecución de los proyectos que ellos financian a través del Programa Adam en este territorio.

La visita se cumplió el pasado jueves 8 y viernes 9 de mayo con el acompañamiento de la Administración Municipal y las asociaciones y organizaciones que se benefician con los recursos aportados por este programa.

El coordinador del programa Adam de la USAID, Matt Rice, se mostró satisfecho con los procesos sociales que se adelantan en esta población y aseguró la continuidad del apoyo por parte de este programa.



El recibimiento se realizó en la Finca Buenos Aires, con la presencia del secretario de Desarrollo Social Comunitario, Carlos Alfonso Saucedo Semano, quien fue el encargado de darles la bienvenida en nombre de la Alcaldesa que se encontraba en un Consejo Extraordinario de Seguridad en Bucaramanga sobre la situación del conejimiento de Yanima.

Adam apoya la Certificación Socioambiental y rehabilitación de cultivos de cacao

La comitiva disfrutó de un almuerzo típico santandereano e hizo su primer acercamiento con la comunidad para conocer la experiencia de los cacacultores de la zona que participan del proyecto de certificación socioambiental de 120 fincas productoras de cacao que se ejecuta a través de Aprocufrum.

Las fincas que hacen parte de este proyecto deben acogerse a una serie de normas que buscan, además de optimizar la calidad de la producción, mejorar también las condiciones en que viven los cacacultores. Por esta razón, el proyecto contempla la construcción de una batería sanitaria para cada finca.

Uno de los compromisos del Gobierno con Sentido Social con los cacacultores es la certificación socioambiental de 400 fincas productoras de cacao en este cuadrante.

La segunda estación la hicieron en la finca Monarrate donde conocieron una de las 130 experiencias de rehabilitación de cultivos de cacao, que es otro de los proyectos que desarrolla el programa Adam en el municipio a través de Escocao.

Otros proyectos financiados por el programa Adam

Seguidamente, los visitantes se desplazaron al casco urbano del municipio para reunirse con los concejales y los

delegados de la Empresa de Servicios Públicos, la Emisora Comunitaria San Vicente Estéreo y Amay.

Allí cada uno de ellos presentó un resumen de las actividades realizadas con los aportes del programa Adam en cada una de sus instituciones.

Los Concejales dieron un agradecimiento especial por la aplicación del proyecto Viernes del Concejal que les ha permitido capacitarse en materia de administración pública, plan de ordenamiento territorial y plan de desarrollo municipal, entre otros temas.

La Alcaldesa de San Vicente de Chucurí, Emílic Suárez Pimiento, hizo presencia en esta reunión donde presentó un saludo de bienvenida al Pueblo norteamericano y agradeció por el apoyo brindado a los diferentes proyectos.

Igualmente ratificó su voluntad de continuar trabajando de la mano del programa Adam. Por tal razón les presentó algunas propuestas.

Los visitantes elogiaron la labor administrativa y de enfoque social realizada por la Mandataria Municipal en lo que a su Gobierno.

Al día siguiente, se desplazaron por la vía principal que conduce al municipio de El Carmen para reunirse en el sector de totumos con los habitantes de las veredas aledañas que se benefician de las obras de arte ejecutadas en esta carretera con recursos del gobierno americano.

Esta obra fue ejecutada a través de Asojuntas y contó con la veeduría de la misma comunidad.

Finalmente realizaron un conversatorio con las organizaciones de productores: Edeocaso, Asogaar, Cortipaz, Aprocar, Aprocafrum y Asochesan para conocer los resultados obtenidos mediante la ejecución de estos proyectos.

Además de los proyectos mencionados Adam apoya proyectos culturales, la conformación de la APC, el proceso de las Juntas de Acción comunal, acompañamiento al Plan de Desarrollo a través de Amay, entre otros.



Registro Fotográfico

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Sitio desarrollado en el marco de la Estrategia de Gobierno En Línea del orden Territorial (GELT) que implementa el Programa Agenda de Comandancia del Ministerio de Comunicaciones, con el apoyo del proyecto Integral para la Rendición de Cuentas (IPRC) de Transparencia por Colombia en asocio con Colnodo y con el apoyo de USAID y Cooperación Técnica Alemana para el Desarrollo - GTZ GmbH.



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Agencias internacionales podrían aliviar el drama de los desplazados

OSCAR MAURICIO CLARTE
GIRÓN

Mediante el intercambio de conocimientos y experiencias, el gobierno de los Estados Unidos, a través de la Agencia para el Desarrollo Internacional (USAID), explicó a varios funcionarios de la Administración Municipal algunas de las actividades que viene desarrollando en varias regiones del país gracias a su programa 'Áreas de Desarrollo Alternativo Municipal' (ADAM).

A la reunión, efectuada en la Casa de la Cultura, también asistieron representantes de la Fundación Panamericana para el Desarrollo (FUPAD).

El objetivo central de la exposición era reseñar las acciones ejecutadas por el programa ADAM, que contempla en uno de sus componentes el apoyo a la población desplazada y vulnerable en temas de infraestructura social y saneamiento básico para vivienda.

Recientemente, y gracias al programa ADAM, el embajador de los Estados Unidos, William Brownfield, entregó 120 viviendas a igual número de familias en condición de desplazamiento y vulnerabilidad del municipio de Santa Rosa, sur de Bolívar.

La Agencia para el Desarrollo Internacional (USAID) trabaja de la mano en Colombia con Acción Social, organismo adscrito a la Presidencia de la República.

En cuanto a la reunión exploratoria realizada en Girón, se pretendía mostrar las acciones adelantadas en otras regiones del país, con el objetivo de tener presente la posibilidad de ejecutar algún programa a futuro con los desplazados de la región, en conjunto con la Administración Municipal.

Programa para atención de desplazados

El programa de 'Atención a Desplazados y Grupos Vulnerables' implementado por la USAID, con la cooperación del FUPAD Colombia y la Organización Internacional para las Migraciones (OIM), tendrá presencia en 169 municipios del país. Dicho programa beneficiará a 700 mil personas en condición de desplazamiento y a 200 mil en situación de vulnerabilidad.

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Alcaldes del Magdalena Medio gestionan apoyo internacional

Los alcaldes de los municipios de Puerto Wilches, Nelson Pinzón y de Sabana de Torres, Uriel Velazco Gutiérrez; y el Director de la Fundación Wilches, Javier Torres solicitaron apoyo para sus localidades a Charles Oberbeck, de Programa Áreas de Desarrollo Alternativo Municipal (ADAM) de la Agencia para el Desarrollo Internacional de los Estados Unidos (USAID).

En la reunión estuvo presente el Director Regional ADAM, José Félix Montoya Soto y el Secretario

de Gobierno de Santander, Luis Fernando Cote Peña, quien ha estado atento a las demandas de los mandatarios locales, y a la búsqueda de apoyo de la cooperación internacional.

Los alcaldes mostraron interés en que el organismo internacional los apoye en el desarrollo de obras de infraestructura social, la implementación de proyectos productivos como el cacao y el fortalecimiento de las finanzas municipales a través del Programa de Gobiernos Loca-

les. Nelson Pinzón insistió en la ayuda de recursos para el desarrollo de otras actividades productivas para su municipio dado que la economía campesina ha sido golpeada por la arremetida del invierno.

En Santander, el programa ADAM implementa 16 actividades productivas, cinco de gobiernos locales y seis proyectos de infraestructura que tienen un valor total de \$36.284 millones. En estas actividades el programa invierte recursos por valor de \$11.784 millones.



En Santander, el programa ADAM implementa 16 actividades productivas cinco de gobiernos locales y seis proyectos de infraestructura que tienen un valor total de \$36.284 millones. En estas, el programa invierte recursos por valor de \$11.784 millones.

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Fortalecerán la campaña de "Putumayo vuelve a la vida"
 Se pretende buscar alternativas que se brinde a los habitantes del Putumayo otras alternativas lógicas para una mejor convivencia.

Por Carlos Mauro Páez
 En los próximos días los putumayenses empezarán a ver y escuchar mensajes en las calles y los medios de comunicación de la región relacionados con mejorar el nivel de vida.
 Este es el comienzo de la campaña "Volvamos a la vida", una iniciativa interinstitucional que tiene como fin promover la responsabilidad individual de los putumayenses para construir un Putumayo mejor dentro de la economía lista, así como mostrar y fomentar las cosas buenas y la riqueza del departamento, las alternativas para mejorar la calidad de vida de la gente, los logros, las tradiciones y el sentido de pertenencia.
 La campaña se realizará durante un año, tiempo en el cual los putumayenses concordarán diferentes expresiones de la vida del departamento a través de una radio novela, vallenos y pasajes, programas de opinión, afiches y eventos deportivos y culturales, entre otros.
 "Volvamos a la vida" espera abrir nuevos espacios para crear un Putumayo más productivo y feliz.
 Este programa hace parte de una serie de actividades en las que tanto entidades privadas como estatales se han unido para lograr un mejor bienestar en la población de los municipios más afectados por los cultivos ilícitos.
 Se espera que una vez avanzado la ejecución de estos programas igualmente se retroalimente los resultados en cuanto a convivencia ciudadana.

Gobernador sigue preocupado por el problema de la salud
 Por Orlando Ortega González

Sobre la salud en el departamento del Putumayo es mucho lo que se ha hablado. En algunos sectores se manifiesta que la corrupción administrativa viene de hace mucho tiempo pero, según ellos mismos, nunca se hizo nada para remediar el mal y las consecuencias ya caen a la vida.
 Un ejemplo es el embargo del hospital de Mocoa por mil 700 millones de pesos. En el hospital Pío XII de Colón no se paga salarios desde hace más de ocho meses. Hay una construcción abandonada que le conviene, con el pasar del tiempo, en un estante blanco más.
 Por este motivo el gobernador del departamento, Felipe Guzmán, le solicitó al gobierno la intervención de la salud en el Putumayo. Así se lo hizo conocer, en el pasado consejo comunal en el Valle de Sibundoy, al presidente Álvaro Uribe.
 El ministro de Protección Social anunció la reestructuración del hospital Pío XII, incluso manifestó que si la situación no se arregla se pensará en la privatización del sector.
 La gerente del hospital, Lisbette Fuentes Jurado, manifestó a DIARIO DEL SUR que está muy preocupada por el atraso en el pago de los salarios. "Un empleado sin sueldo no trabaja motivado" manifestó la funcionaria.
 Ahora, con la reestructuración de la casa de salud, espera la inversión de recursos para terminar la infraestructura abandonada y prestar un mejor servicio. Lisbette Fuentes descartó una posible privatización de la entidad.
 Con este anuncio de intervención se ahondaron más las diferencias entre el gobernador Felipe Guzmán y el representante a la Cámara Guillermo Rivera Pérez, quien estuvo mayoritario en el consejo comunal.

En Mocoa solicitan la pavimentación de calle

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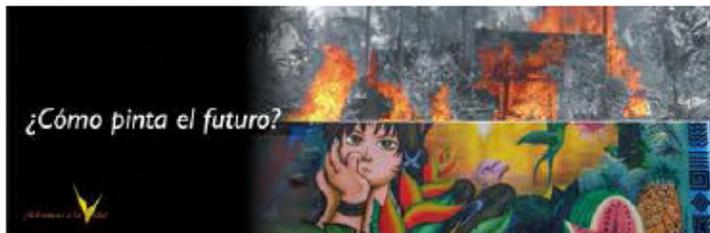
04/28/08

Volvamos a la vida

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En los próximos días los putumayenses empezarán a ver y escuchar una serie de mensajes en las calles y los medios de comunicación del departamento.



Este es el inicio de la campaña *Volvamos a la vida*, una iniciativa interinstitucional que busca promover la responsabilidad individual de los putumayenses para construir un Putumayo mejor dentro de la economía lícita, así como mostrar y fomentar las cosas buenas y la riqueza del departamento, las alternativas para mejorar la calidad de vida de la gente, los logros, las tradiciones y el sentido de pertenencia.

La Campaña tendrá una duración de un año, durante el cual los putumayenses estarán expuestos a diferentes expresiones de la vida del departamento a través de una radionovela, vallas y postales, programas de opinión, afiches y eventos deportivos y culturales, entre otros. *Volvamos a la vida* espera abrir nuevos espacios para crear un Putumayo más productivo y feliz.

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TIRO DE CÁMARA

Perspectivas culturales y comunicativas

jueves 26 de junio de 2008

SEGUIMOS RADIALIZANDO



Segunda sesión del Diplomado "Construyendo Región desde lo Local"

Con la conducción de la realizadora nacional del proyecto "Radios Ciudadanas: espacios para la democracia" Martha Cáceres, se dará paso a la segunda sesión del diplomado "Construyendo Región desde lo local" organizado por el Fondo Mixto de Cultura de Nariño con el apoyo del Programa ADAM, en convenio con el programa de Comunicación Social de la Universidad Mariana y la coordinación nacional del Ministerio de Cultura.

El módulo de producción ocupará a los radialistas de Nariño y Putumayo desde el jueves 26, hasta el sábado 28 de junio. Durante estas sesiones de trabajo se espera, según comentó la facilitadora del módulo, "promover en los colectivos de producción radial y coordinadores de Radios Ciudadanas, la búsqueda creativa para la sonorización y elaboración de textos en el oficio de la producción radial, a través de

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BIENVENIDOS

SIENTE QUE CON EL RESCATE DE LOS ÚLTIMOS SECUESTRADOS EL PAÍS ADQUIRIÓ UNA SENSACIÓN DE LIBERTAD?

SI	11 (40%)
NO	16 (59%)

Votos hasta el momento: 27
Encuesta cerrada



ESTE SOY YO



ejercicios prácticos que se complementan con la evaluación crítica de libretos propuestos en diferentes formatos radiales”.

Los participantes del Diplomado son los integrantes de los colectivos de comunicación del proceso “Radios Ciudadanas: espacios para la democracia”, de Nariño y Putumayo. Son 60 radialistas de 18 municipios que desde la comunicación sonora promueven la participación, la construcción de la democracia y la comprensión del sentido de lo público.

Mayor información:

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GUSTAVO

MONTENEGRO CARDONA

San Juan de Pasto,

Nariño, Colombia

Comunicador Social Enfasis en

Comunicación Educativa

Coordinador Centro de

Producción Audiovisual Fondo

Mixto de Cultura de Nariño

Docente Fundación

Universitaria San Martín.

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LA PREPRODUCCIÓN



TUS PALABRAS AQUÍ MI CBOX



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- Nacional
- Opiniones
- Política
- Putumayo
- Tumaco

ESPECIALES

Deportivismo

ESCRIBANOS



San Juan de Pasto, junio 28 de 2008

SABADO

LA CIUDAD

diariodelsur@diariodelsur.com.co

Coordinación Darío Estrada R.
e.mail: darioestrada@hotmail.com

Municipio afirma que crisis educativa se superará
"Alivios educativos llegarán a colegios": Secretaria de Educación Municipal
 La crisis económica en los establecimientos educativos será superada con desembolso de recursos y ampliación de cobertura en el sistema de Alivios Educativos.

Recursos destinados a financiar la educación del sector público del municipio serán entregados por la nación a los colegios municipales de Pasto. Un total de 1.780 millones de pesos en giros desde la nación serán recibidos por la Secretaría de Educación Municipal. Los recursos corresponden a los alivios educativos que se destinarán para las instituciones educativas municipales, que acogen a las niñas y niños de los niveles 1, 2 y 3 del Sisbén. Así lo manifestó el secretario de Educación Municipal Carlos Bastidas quien aseguró que el Gobierno Nacional desembolsará este dinero para cubrir las deudas con los institutos educativos. Por cada estudiante en el sistema educativo del municipio el Ministerio de Educación debe entregar un valor correspondiente a 30 mil pesos por cada educando. Según informó Bastidas, "con estos \$1.780 millones se cubre el déficit económico de la educación pública". El funcionario explicó que con este desembolso se puede garantizar la permanencia de los estudiantes en las aulas así como las condiciones apropiadas para su formación en el nivel académico y de infraestructura de los colegios. Aclaró que "el Gobierno Nacional nos había reconocido anteriormente diecinueve mil estudiantes en el sistema escolar, pero ahora llegamos casi a cuarenta mil alumnos en el municipio que están cubiertos por el sistema de alivios educativos. Con el reconocimiento del gobierno, de estos nuevos 20 mil estudiantes, queda superado el déficit económico en la educación de Pasto" puntualizó. Los docentes y rectores de los distintos establecimientos han reclamado el pago de estos recursos en varias oportunidades, puesto que de estos aportes se sostiene. p. foto: El desembolso de recursos correspondientes a los alivios educativos para los colegios municipales permitirá la solución de la crisis económica de los establecimientos.

En cada comuna 25 policías
Compromiso comunitario, principio de la seguridad

La nueva estrategia de seguridad en la ciudad de Pasto fue lanzada por el Departamento de Policía Nacional en la capital de Nariño, con el propósito de comprometer a los distintos sectores integrantes de la ciudad con el trabajo por la seguridad. Según el comandante de la Estación de Policía Pasto, capitán Alejandro Calderón Celis, el modelo se basa en una experiencia exitosa implantada en la Comuna Cinco de la ciudad, "allí fortalecimos los cuadrantes de seguridad y las patrullas de vigilancia comunitaria, en asocio con los gremios que se encuentran en el sector, este es un esfuerzo mancomunado que dio buenos resultados". "Vamos a iniciar con el envío de 25 uniformados a cada comuna, para que recorran los distintos sectores y apoyen las labores de los CAI de la ciudad y procuraremos estar en distintos sitios donde los habitantes requieran la presencia policial", indicó. El oficial señaló que sólo con la activa participación de la comunidad se logrará reducir los índices de inseguridad de Pasto. Agregó también que existe gran interés de la comunidad y de las Juntas de Acción Comunal por conformar estos cuadrantes de seguridad y que el incremento de patrulleros en las calles de Pasto y en los puntos más propensos al accionar de los delincuentes se mantendrá. Calderón manifestó que sólo con el compromiso de la denuncia comunitaria y el interés por los bienes y la seguridad de propios y comunes se logrará erradicar la delincuencia.

Archivo Mensual						
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Meses Anteriores

VA ESTA EN CIRCULACION
RODANDO



La revista vehicular de
DIARIO DEL SUR

ENCUESTA		
¿Debe el Gobierno intervenir a las redes captadoras de dinero ?		
Si: <input type="checkbox"/>	No: <input type="checkbox"/>	Ok: <input type="checkbox"/>
Si: <input type="checkbox"/>	%	
No: <input type="checkbox"/>	%	
Número de votos:		



Concejo busca claridad

Devinar llamado a rendir cuentas

Ante el Concejo de la ciudad de Pasto se presentó una propuesta para solicitar a la firma Desarrollo Vial de Nariño, encargada del mantenimiento de la vía Rumichaca-Pasto-Chachagüí y de la administración de los peajes del Placer en Tangua y el de Daza en la vía Panamericana norte, explique el desarrollo del trabajo adelantado en la región.

El concejal Ricardo Cerón propuso la conformación de una veeduría técnica para verificar el cumplimiento del contrato de concesión con Devinar en las obras de la vía Panamericana. El concejal argumenta que al parecer no existe cumplimiento del objeto del contrato, tal como se especificó en el acuerdo con el concesionario, además indicó que es necesario que la ciudad y el Concejo de Pasto ejerzan control sobre esta obra y los recursos que provienen del bolsillo de todos.

El contrato de concesión se estima en la suma de 227 mil millones de pesos de los cuales 34 mil millones son aportes del Estado y el resto es financiado con los recursos de los nariñenses que hacen su aporte a través del cobro de peajes.

Con conformación del Comité de Veeduría al contrato suscrito con Devinar y el municipio de Pasto, se busca esclarecer los anticipos que le ha girado el Gobierno Nacional a la firma, la inversión realizada y el trabajo que se ha hecho hasta el momento.

Es así como se determinó promover la creación de un comité veedor integrado por la Gobernación, la Asamblea Departamental, la Alcaldía de Pasto, el Concejo Municipal y la Cámara de Comercio además del municipio de Ipiales.

La comisión de estudio, sobre el particular, está a cargo de Ricardo Cerón y Carlos Narváez. La directora Gloria Esperanza Pérez expresó que esta iniciativa es vital, para que distintos sectores sociales puedan conocer el progreso de los trabajos encargados dentro del contrato suscrito con Devinar.

Breves

Serán censados

Miembros de distintos municipios de Nariño se prepararon con el fin de orientar diferentes programas encaminados a favorecer a la población con discapacidad en el departamento de Nariño. Las acciones que ejercerán están encaminadas a levantar el censo real de la población discapacitada en la región.

Con este objetivo se desarrolló en la ciudad de Pasto el taller "Localización y Caracterización de la Población en Situación de Discapacidad" que contó con la asesoría de funcionarios del Departamento Administrativo Nacional de Estadística (Dane).

"Esta es una herramienta valiosa que nos permitirá conocer el número de personas discapacitadas y sus necesidades. Si bien existe un registro en diferentes municipios que alcanza las 45 mil personas no hay un consolidado objetivo", explicó el secretario técnico del Comité Departamental de Discapacidad, Alvaro Zarama.

Diplomado en radio

Con la conducción de la realizadora nacional del proyecto "Radios Ciudadanas: espacios para la democracia" Martha Cáceres, se dará paso a la segunda sesión del diplomado "Construyendo región desde lo local" organizado por el Fondo Mixto de Cultura de Nariño con el apoyo del Programa ADAM, en convenio con el programa de Comunicación Social de la Universidad Mariana y la coordinación nacional del Ministerio de Cultura.

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La labor se desarrollará en el Fondo Mixto de Cultura de Nariño.

Conflicto y periodismo

Pasto será sede del lanzamiento que redesarrollará en esta ciudad, dirigido a los periodistas de Nariño. Medios para la Paz, el Programa por la Paz Cinep y la Pontificia Universidad Javeriana, con el apoyo de la Alianza permanente por la Comunicación y la Cultura de Nariño, desarrollarán el seminario taller el próximo 1º de julio en el Hotel Cuellar's de la capital nariñense.

En la conferencia inaugural y la presentación pública del proyecto el expositor será Holman Morris, director del programa Contravía y en la mesa principal estarán Héctor Fabio Cardona, vicepresidente de la junta directiva de Medios para la Paz; Jorge Julio Medina, S. J., director Programa por la Paz -Cinep-; Jürgen Horlbeck, decano de la Facultad de Comunicación y Lenguaje de la Pontificia Universidad Javeriana, entre otras personalidades



Alcalde entrega Plan de Desarrollo al concejo



El alcalde de Necoclí Edison Yáñez Tirado hizo entrega oficial esta semana al Concejo, del Plan de Desarrollo Municipal. El voluminoso documento, el

cual es la carta de navegación para los próximos cuatro años de gobierno del alcalde Yáñez, se logra bajo un consenso con todas las comunidades del municipio turbanas y rurales, el

apoyo de la fundación ADAMS y un gran trabajo del doctor Alejandro Ochoa López, director de la oficina Banco de Proyectos.

El Plan de Desarrollo Municipal 2008- 2011, contempla todos los programas y proyectos del presente gobierno municipal, a su mismo, aquellos proyectos y programas del gobierno departamental nacional que tengan afinidad con nuestro municipio.

Con cuatro líneas estratégicas, el presente Plan de Desarrollo Municipal, se desarrollará con una primera línea denominada: Articulación e Integración; en ella interfiere lo relacionado con la vivienda y la infraestructura en general. Desarrollo social y sostenible

con equidad; tomando como base todas las líneas sociales del municipio.

Desarrollo económico; toda la parte agropecuaria y turismo.

Desarrollo institucional y ciudadano; cultura ciudadana, seguridad democrática y desarrollo.

El alcalde espera ahora, que el honorable concejo municipal, que preside el folclorista y actor Julio Cesar Duarte, apruebe antes del 28 del presente mes el importante documento para continuar con los grandes proyectos que marcan el futuro y el desarrollo de esta importante tierra, fundada hace 500 años por los españoles.

Deje zigzag 1

Las cifras

Informe presentado por el Viceministro de Justicia Guillermo Reyes

Desmovilizados AUC 31.671.

Armas entregadas en las desmovilizaciones 2.700.000 municiones.

Cerca de 18.000 armas.

Entre 2004 y 2007 la desmovilización le ha costado al país 195 mil millones de pesos.

Acción Social ha invertido 800 mil millones en reconstrucción de municipios, y ayudas humanitarias.

Durante el gobierno del presidente Uribe se ha tenido 17.731 desmovilizaciones individuales: 8546 de las FARC, 1873 del ELN, 3337 de manera individual de las AUC.

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AVANZA CON ÉXITO SIEMBRA DE MARACUYÁ EN LA REGIÓN DEL SAN JORGE



Grupo de Beneficiarios de la Plantación de Maracuyá

Mitao (Torradero), veredas El Rayo, Caña Final, Los San Andrés, de San Francisco del Rayo, vereda Las Claras de (Puerto Libertador), Campamento - Brillante (Uné), Los Caracoles, Aguas Vivas, San Diego (parcelas de Montalbano).

viveros, adecuación de lotes, trazado, ehojado, colocación de espaldera, siembra, amarrado de plantas, podas, control de arvenses, aplicaciones generales, fertilización, polinización manual, cosecha, acarreo y transporte del producto.

La interacción entre la parte administrativa, técnica y social ha permitido un buen desarrollo de las actividades planeadas en busca del cumplimiento de los objetivos planteados por el proyecto y con ello el beneficio conjunto de todas las familias integrantes.

Informes: Jhon Rubens 318 346 2780

Los Cifros

112 Hectáreas Sembradas **112** Familias Rurales Beneficiadas

En estas veredas se encuentran definidos los beneficiarios y actualmente trabajan en el proceso de establecimiento de viveros y preparación de suelo.

Las familias beneficiarias del proyecto de siembra de maracuyá han mostrado compromiso y dedicación. Actualmente se trabaja con ellas en la constitución de una organización gremial enmarcada en actividades agropecuarias, con el objetivo de satisfacer algunas necesidades del sector.

El compromiso de los productores frente al proyecto tiene que ver con un aporte en mano de obra que contempla las actividades de construcción y mantenimiento de

Con gran éxito avanza el proyecto desarrollo de una alternativa productiva para 112 familias rurales de los municipios de Puerto Libertador y Montalbano, en el departamento de Córdoba, mediante la siembra enmarcada en producción limpia y tipo de 112 HECTÁREAS DE MARACUYÁ.

Iniciativa financiada por el Programa ADAM, la Fundación San Isidro, Cerro Matoso, la Corporación PLANTTA, las alcaldías de los municipios de Montalbano y Puerto Libertador y el Programa Acción Social de la Presidencia de la República.

El proyecto se adelanta en los municipios de Montalbano y Puerto Libertador comunidades de Bocas de San

Nueva Esperanza Mejora Centro Educativo

En Puerto Libertador se realizará un proyecto de infraestructura que consiste en la ampliación del Centro Educativo Pica Pica Viejo - sede Nueva Esperanza, el cual tendrá un costo de \$230 Millones de pesos cofinanciados por la Fundación Argos, la Alcaldía de Puerto Libertador, el programa ADAM - USAID, la comunidad y La Fundación San Isidro.

La obra, tendrá una construcción nueva de 224 metros cuadrados distribuidos en dos aulas escolares, un salón para restaurante escolar, una cocina, una unidad sanitaria para niñas, una para niños, con las cuales se beneficia una población de 233 estudiantes y se entregará en 6 meses aproximadamente.



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