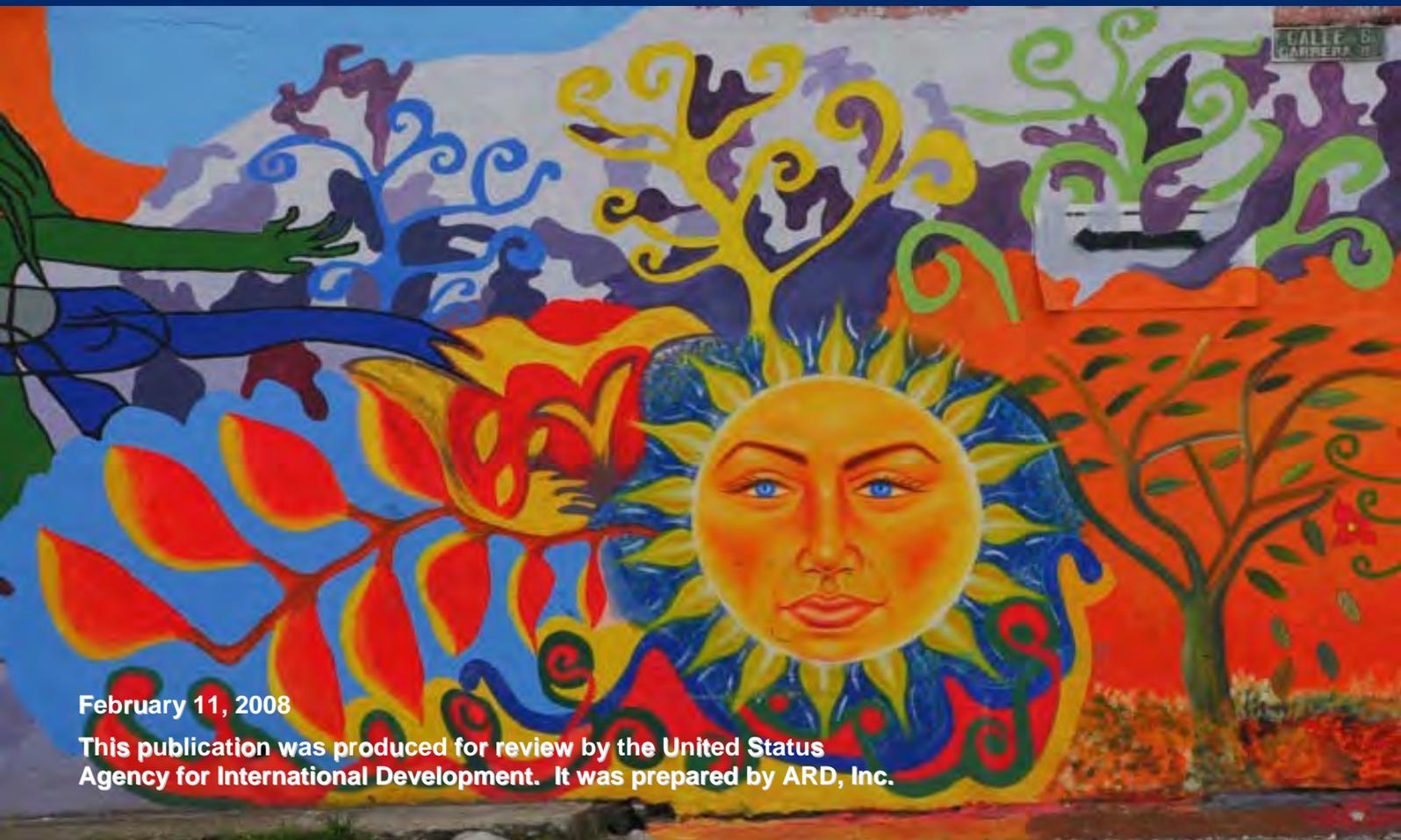




**USAID** | **COLOMBIA**  
FROM THE AMERICAN PEOPLE

# ADAM QUARTERLY PERFORMANCE MONITORING REPORT 8<sup>th</sup> Quarter: Oct – Dec 2007



February 11, 2008

This publication was produced for review by the United States Agency for International Development. It was prepared by ARD, Inc.

# QUARTERLY PERFORMANCE MONITORING REPORT:

8<sup>TH</sup> QUARTER: OCT–DEC 2007

ADAM

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**Cover Photo:** Part of a mural in Mocoa, Putumayo reflecting its cultural and biological diversity, and capturing a sense of optimism for the future.

## **DISCLAIMER**

The author's views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

# PREFACE

“I have worked closely with ADAM for a year and we have been strong allies. We will cover 100% of our financial commitments to the program. More importantly, we have arrived at the point in which the people of Putumayo have begun to believe in the state. In recent meetings with *campesino* groups, the eternal discussion of coca has been left to one side. We can now focus on rebuilding the social fabric of Putumayo and resolving technical issues related to agriculture.”

**Jesús Fernando Checa Mora,**  
**Former Governor of Putumayo**  
**November 2007**

Colombia is one of the world’s largest producers of illicit crops and exporter of drugs, mainly cocaine. This weakens not only the Colombian state and hurts Colombians, but also harms the rest of the world. Colombia has made important strides in halting the spread of narcotics-related activities, but it still has much to do. Plan Colombia has three end goals: (i) order, to enforce laws and penalize illegal activity; (ii) **opportunities**, to provide viable economic alternatives to illicit activities; and (iii) **governance**, to effectively respond to the needs of its citizens. The United States, via the U.S. Agency for International Development (USAID) has been a long standing partner of the Government of Colombia in the promotion of alternative development (AD) that focuses on the latter two goals. AD responds to a key learning: people in isolated communities, with little or no state presence and limited economic options are more likely to cultivate illicit crops. The USAID-financed Municipal-Level Alternative Development Program (ADAM) funds activities that provide incentives for Colombian citizens—in some of the most marginalized areas of the country—to remain part of, or rejoin, a legal culture. This report presents the recent achievements of ADAM and how USAID’s innovative AD model can work in practice; often spectacularly.

# TABLE OF CONTENTS

I. OVERVIEW .....	1
A. ENDING THE YEAR ON A HIGH NOTE.....	1
B. THE NUMBERS .....	2
II. ADAM MUNICIPAL INITIATIVES & ACTIVITIES.....	8
A. SOUTHWEST COLOMBIA REGION.....	9
B. MACIZO / PUTUMAYO REGION.....	18
C. MAGDALENA MEDIO / NORTE DE SANTANDER REGION .....	27
D. URABÁ/NORTHWESTERN ANTIOQUIA/CHOCÓ REGION .....	31
III. CROSS-CUTTING ACTIVITIES .....	35
IV. IDP ACTIVITIES.....	40
V. COMMUNICATIONS AND OUTREACH.....	44
VI. CONTRACTS AND GRANTS .....	47
VII. FINANCIAL REPORT .....	49
VIII. SECURITY OFFICE .....	51
ANNEX A: 71 ADAM Municipalities.....	52
ANNEX B: Financial Information on 186 Signed ADAM Activities .....	53
ANNEX C: ADAM Press Releases, Articles, & other Communications Products .....	68



# ACRONYMS AND ABBREVIATIONS

AD	Alternative Development
ADAM	Areas for Municipal-level Alternative Development <i>Áreas de Desarrollo Alternativo a Nivel Municipal</i>
APROCASUR	<i>Asociación de Productores de Cocoa del Sur de Bolívar</i>
ARD	ARD Inc.
APAC	<i>Asociación de Productores Agropecuarios del Cuembí</i>
ASOPACA	<i>Asociación de Productores Agropecuarios de Caicedo</i>
ASOPRAO	<i>Asociación de Productores Agropecuarios de Orito</i>
ASOPRAVG	<i>Asociación de Productores Agropecuarios del Valle del Guamuez</i>
ASPROAGES	<i>Asociación de Productores Agropecuarios de la Esperanza</i>
BIOANDES	Biodiversity Conservation in the Andes
CCI	<i>Corporación Colombia Internacional</i>
COMFAMILIAR	<i>Caja de Compensación Familiar del Putumayo</i>
CONFECOMUNAL	Confederación Nacional de Acción Comunal
COOAGROPAN	<i>Cooperativa de Productores Agropecuarios del Urabá Norte</i>
CPGA	<i>Centros Provinciales de Gestión Agroempresarial</i> Agribusiness Management Regional Centers
CSR	Corporate Social Responsibility
DANSOCIAL	Departamento Administrativo Nacional de Economía Solidaria
DIAN	<i>Departamento de Impuestos y Aduanas Nacionales</i>
DMS	<i>Programa Departamentos y Municipios Seguros</i>
DNP	National Planning Department <i>Departamento Nacional de Planeación</i>
ECAS	Agricultural schools of qualification <i>Escuelas Calificadas de Agricultura Sostenible</i>
ECOPETROL	<i>Empresa Colombiana de Petróleos</i>
ELN	<i>Ejército de Liberación Nacional</i> National Liberation Army
ESAP	<i>Escuela Superior de Administración Pública</i>
FAO	Food and Agriculture Organization
FARC	Colombian Revolutionary Armed Forces <i>Fuerzas Armadas Revolucionarias de Colombia</i>
FEDECAP	<i>Federación Departamental de Comunidades Afropurumayense de Putumayo</i>
FEDECOCOA	<i>Fondo Nacional del Cocoa</i>
FENACON	<i>Federación Nacional de Concejos Municipales</i>
FESCOL	<i>Fundación Friedrich Ebert de Colombia</i>
FINAGRO	<i>Fondo para el Financiamiento del Sector Agropecuario</i>
FRUPAT	<i>Frutas del Patía</i>
GIS	Geographic Information System
GoC	Government of Colombia
GPS	Global Positioning System
GTZ	<i>Gesellschaft für Technische Zusammenarbeit</i> German Agency for Technical Cooperation



ICO	<i>Índice de Capacidad Organizacional</i> Organizational Capacity Index
IDP	Internally Displaced Person
IDP2 Program	<i>Programa de Atención a Desplazados y Grupos Vulnerables</i> , PADF-IOM Alliance, formerly known as the PILAS Program
IGAC	<i>Instituto Geográfico Agustín Codazzi</i>
IICA	Inter-American Institute for Cooperation on Agriculture <i>Instituto Interamericano de Cooperación para la Agricultura</i>
INCODER	<i>Instituto Colombiano de Desarrollo Rural</i>
IQC	Indefinite Quantity Subcontracts
JAA	J.E. Austin & Associates
JICA	Japanese International Cooperation Agency
LG	Local Governance
MAVDT	Ministerio de Ambiente, Vivienda y Desarrollo Territorial
M&E	Monitoring & Evaluation
MIDAS	<i>Más Inversión para el Desarrollo Alternativo Sostenible</i>
MEHTD	Ministry of the Environment, Housing and Territorial Development
MERA	Monitoring, Evaluation, Reporting and Analysis
MMPDP	Magdalena Medio Peace and Development Program
MOU	Memorandum of Understanding
NDP	National Planning Department <i>Departamento Nacional de Planeación</i>
NDI	National Democratic Institute
NGO	Non-Governmental Organization
PADF	Pan American Development Foundation
PTAR	Sewage Water Treatment Plant <i>Planta de Tratamiento de Aguas Residuales</i>
Q7, Q8	Seventh Quarter, Eighth Quarter
RFA	Requests for Application
SAGAN	<i>Sociedad de Agricultores y Ganaderos de Nariño</i>
SENA	Servicio Nacional de Aprendizaje
SIF	Social Infrastructure Fund
SIMA	<i>Sistema de Información y Monitoreo ADAM</i>
SO	Strategic Objective
SSPD	Superintendencia de servicios públicos domiciliarios
TOR	Terms of Reference
TSG	The Services Group
UN	United Nations
UNDP	United Nations Development Program
UNICEF	The United Nations Children's Fund
UNIFEM	United Nations Development Fund for Women
UNIOM	United Nations International Office for Migration
UNODC	United Nations Office on Drugs and Crime
UMATA	Unidad Municipal de Asistencia Técnica Agropecuaria
USAID	U.S. Agency for International Development



# I. OVERVIEW

## A. ENDING THE YEAR ON A HIGH NOTE

The litmus test of any development initiative is ultimately its credibility; with the donor, with key institutional counterparts, and most importantly with the organizations and communities who are most directly involved in, and benefiting from, its activities. The challenge for a Program like ADAM, operating in the complex environment of Alternative Development (AD) is even greater. Without credibility it is unlikely that it can exert sufficient influence over governors, mayors, and community members to foster the critical changes in attitudes and behavior that underpin a licit culture. In the last quarter of 2008, ADAM ended any lingering doubts over its capability to deliver a world-class development program. Mirroring its outstanding progress against key indicators, ADAM's credibility has sky-rocketed.

At year's end, ADAM is firmly embedded in 71 Colombian municipalities with hundreds of alternative development, local governance, and infrastructure activities underway. ADAM's strategy in each municipality was conceptualized and brought to fruition based on the community's needs and preferences. ADAM has established strong and effective relationships with Colombian organizations at the local, regional, and national level. After the local elections in October, ADAM is working closely with newly elected local and regional officials to ensure continued public support and momentum into 2008 and beyond.

Although this report focuses on the last quarter, Q8 achievements reflect the process of accelerated implementation that began at the start of the year. While performance against key indicators shows that ADAM surpassed many of its goals by the end of December 2007; this reflects 12 months effort and not just three. In turn, this is indicative of a constant process of improvement that has included streamlining the formulation of Municipal Initiatives and activity-level terms of reference, improving the capabilities and processes of the ADAM Contracts and Grants Office, clarifying responsibilities between ADAM partners, and decentralizing ADAM operations.

While this report tells a compelling story of growing confidence, increasing influence, and growing impact in 2007, there is an increasing sense within ADAM that this is just the start, and that the achievements of 2008 will dwarf those seen to date.

## B. THE NUMBERS

ADAM completed its second year of operations performing extremely well in almost all of its main indicators and effectively closing the big gap in indicator results from year one. The number of families benefitted, ADAM's most important indicator, surpassed the 2007 cumulative goal by 22%. It should be noted that due to the Program's integrated approach, nearly one thousand families have already benefited directly from both alternative development and infrastructure activities.

**Table 1: ADAM Progress toward Indicator Goals**

Indicator	Achievement through Q7	Progress during Q8	Achievement through Q8	Cumulative goal for 2007	Achievement of 2007 Cumulative Goal
Number of families benefitted	16,473	11,865	28,338	23,233	<b>122%</b>
Hectares of licit crops supported	23,751	21,050	44,802	44,552	<b>101%</b>
Number of hectares devoted to licit natural forestry management	12,450	-	12,450	2,934	<b>424%</b>
Number of full time equivalent jobs created	19,297	3,713	23,010	24,697	<b>93%</b>
Number of social and productive infrastructure projects completed	24	7	31	75	<b>41%</b>
Number of Hectares free of illicit crops	91,917	79,742	171,659	116,165	<b>148%</b>
Sales or GMV of licit production (US\$)	\$2,119,095	\$13,884,755	\$16,003,850	\$1,443,000	<b>1,109%</b>
Public sector funds leveraged (US\$)	\$1,687,105	\$1,533,866	\$3,220,971	\$1,250,000	<b>258%</b>
Private sector funds leveraged (US\$)	\$1,939,101	\$40,337,558	\$42,276,659	\$13,740,000	<b>308%</b>
Number of communities/producer associations signing illicit-free agreements	465	345	810	345	<b>235%</b>
Number of families under illicit crop free agreements	35.495	33.229	68.724	21.763	<b>316%</b>

As a result of the accelerated implementation of field activities, ADAM was able to accomplish 101% of the target for the hectares supported indicator for a total of 44,802 hectares. These hectares are distributed across all 10 of ADAM's targeted departments and the portfolio of crops now includes coffee, cocoa, rubber, tropical fruits, vegetables, livestock, fish raising, spices, beans, African palm, flowers, timber, sugar cane, and hearts of palm.

In addition to the above mentioned indicators, results in six additional indicators exceeded their cumulative 2007 goals: sales (1,109% achievement); number of hectares devoted to natural forest management (424%); families under illicit crop free agreements (316%); private sector funds

leveraged (308%); public sector funds leveraged (258%); number of communities signing illicit free agreements (235%); and hectares free of illicit crops (148%). These results reveal the commitment to a licit culture by *campesinos*, community representatives, and municipal political leaders, as well as the significant amount of counterpart funding received from financially strapped municipalities and communities. In terms of private sector funds leveraged, ADAM is including \$36.8 million in investment by entities receiving technical assistance from its microfinance program.

Of the remaining two indicators, the number of full time equivalent jobs created was only marginally under its target (93% achievement). The poor performance of the final indicator, the number of infrastructure projects completed (41% achievement) is explained by the use of an unwieldy contractual instrument for the bulk of projects during 2007 that slowed progress considerably. This has now been rectified and this component—which is the most visible demonstration of USAID support in marginal communities and, unsurprisingly, one of the most popular with local mayors—is back on track. An additional 37 activities are also underway, bringing the total of infrastructure activities in implementation to 68.

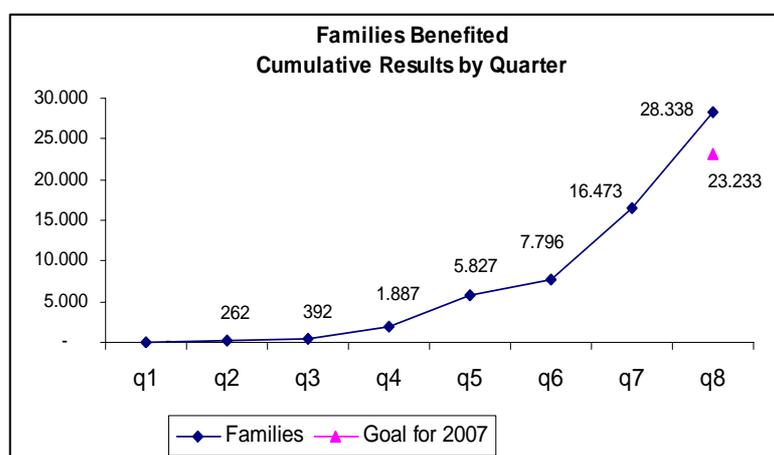
A more detailed discussion of the performance in each of the key indicators is provided below.

### 1. Number of Families Benefited

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
23,233	28,338	72%	122%

Acceleration continued during Q8 when ADAM surpassed its 2007 cumulative target on the number of families benefited by 22%, reaching a total of 28,338 families, 5,105 more than the target. To date, 64% of the families benefited are linked to productive activities, 32% to infrastructure activities, while 4% are beneficiaries of both.

The geographic distribution of beneficiary families is as follows: Cauca (26%), Huila (17%), Putumayo (12%), Nariño (12%), Antioquia (10%), Santander (9%), Tolima (5%), Bolívar (5%), Córdoba (3%), and Cesar (2%). Sixty-five percent of family heads of households are men, while thirty-five percent are women. The majority of beneficiaries are *mestizo* (77%), followed by

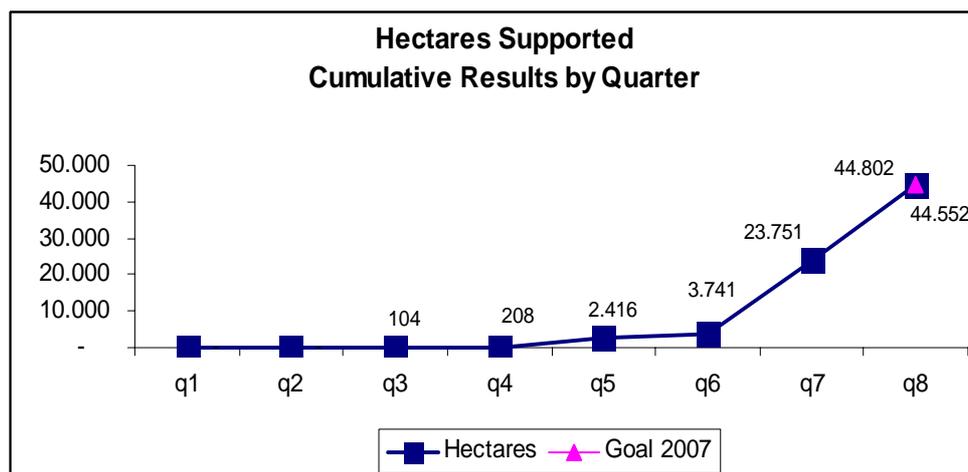


Indigenous (17%), and Afro-Colombian (6%). A total of 2,599 displaced families are included in the total.

## 2. Hectares of Licit Crops Supported

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
44,552	44,802	47%	101%

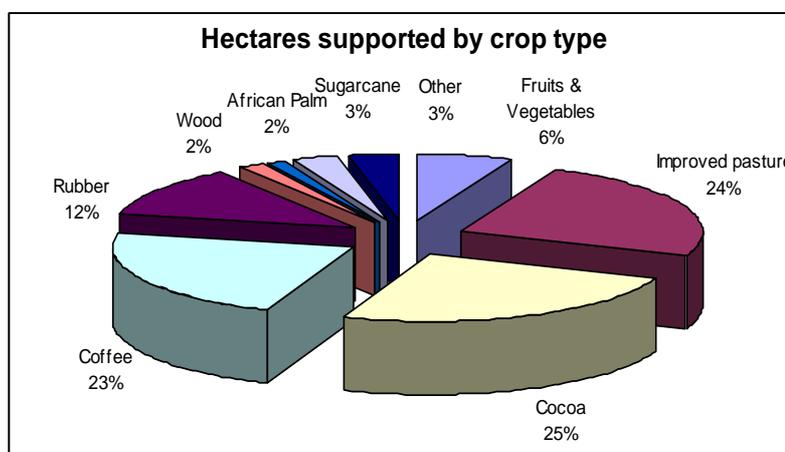
During the quarter, ADAM generated a massive increase in the total number of hectares supported, bringing the cumulative total to 44,802; the 2007 cumulative target for this indicator was exceeded (101% achievement) by 250 hectares.



The total number of hectares supported is directly linked to productive activities of which cocoa, improved pasture and coffee continue as the predominant crops. However, the crop portfolio has expanded to include other crops, such as fruits, vegetables, sugar cane, wood, flowers, and fish raising.

Regional distribution of hectares supported is as follows: Huila (17%), Nariño (16%), Santander (16%), Antioquia (12%), Cauca (11%), Bolívar (8%), Tolima (9%), Putumayo (7%), Córdoba (4%), and Cesar (2%).

Eighty percent of farms where licit hectares are being supported are located in regions traditionally influenced by coca crops, while 20% are located in areas at risk from poppy cultivation.



## 3. Number of Hectares Devoted to Licit Natural Forestry Management

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
2,934	12,450	0%	424%

This indicator remained static during the quarter with a total of 12,450 hectares under licit natural forestry management as a result of the collaboration between ADAM, *Acción Social*, and the United Nations in Tumaco. This result exceeds the five-year target for this indicator by 55%.

#### 4. Number of Full Time Equivalent Jobs Created

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
24,697	23,010	16%	93%

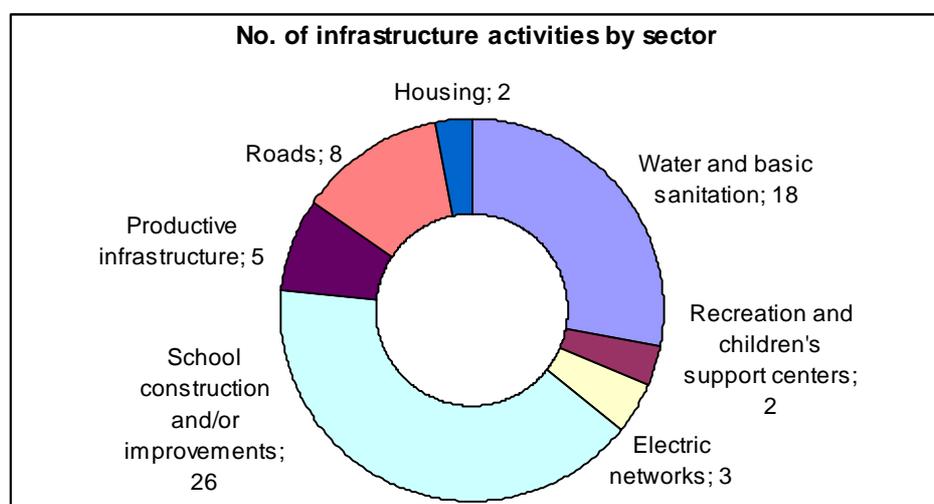
During Q8, ADAM increased its count for full time equivalent jobs by an additional 3,713 bringing the total to 23,010 or 93% of the 2007 cumulative target for this indicator.

Ninety-nine percent of these jobs are linked to productive activities, while 1% corresponds to non-agricultural jobs created through infrastructure activities.

#### 5. Number of social and productive infrastructure projects completed

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
75	31	29%	41%

Out of 64 infrastructure activities that have been undertaken by ADAM, final disbursements of USAID/ADAM funds have been made in 31, representing 41% of the 2007 cumulative target. However, 24 more infrastructure activities have already received, at a minimum, the first disbursement of USAID/ADAM funds indicating that operations are underway. The graph below classifies the 65 infrastructure activities by sector.



Of the 31 completed infrastructure activities to date, 12 are social infrastructure projects, 11 are IDP targeted infrastructure activities, and 8 are productive infrastructure activities. These projects have benefited 4,472 families in Huila (Neiva, Pitalito, Isnos, and La Plata), Cauca (Totoró, Patía, El Tambo, Popayán, Silvia), Putumayo (Mocoa, Puerto Caicedo and Villagarzón), Bolívar (San Pablo, Simití, Santa Rosa del Sur), Nariño (Iles, Potosí), and Antioquia (Arboletes, Nechí).

## 6. Number of hectares free of illicit crops

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
116,165	171,659	87%	148%

All of ADAM's beneficiary farms are verified as being free from illicit crops in order to receive USAID assistance. Achievement in this indicator surpassed its 2007 cumulative target by 48%. To date, ADAM has certified a total of 171,659 hectares as free of illicit crops which are broken down geographically as follows: Santander (18%); Antioquia (14%); Putumayo (11%); Bolívar (11%); Huila (11%); Cauca (9%); Tolima (9%); Cesar (7%); Córdoba (6%); and, Nariño (5%).

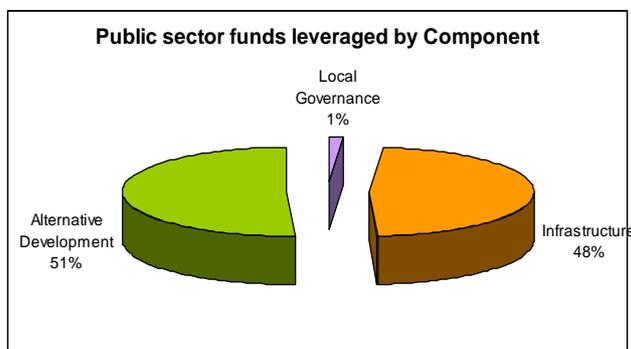
## 7. Sales or GMV of Licit Production through AD

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
US\$1,443,000	US\$16,003,850	655%	1,109%

The sales indicator increased 7.5 times when compared to the result in the previous quarter. Thirty-five activities in Huila, Putumayo, Antioquia, Bolívar, Cauca, Nariño, and Santander have contributed to US\$16,003,850 of sales or GMV to date. This significant increase in the value of sales responds mainly to the sales of coffee during the quarter. Coffee represents 60% of sales.

## 8. Public Sector Funds Leveraged

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
US\$1,250,000	US\$3,220,971	91%	258%



During Q8, ADAM increased its public sector funds leveraged by 91%, reaching a cumulative total of \$3.2 million, a 258% achievement of the 2007 target for this indicator. This increased trend in funds leveraged is due to an increase in public funds disbursements toward alternative development activities, which now account for 51% of the funds leveraged. Infrastructure activities have leveraged 48% of the total.

## 9. Private Sector Funds Leveraged

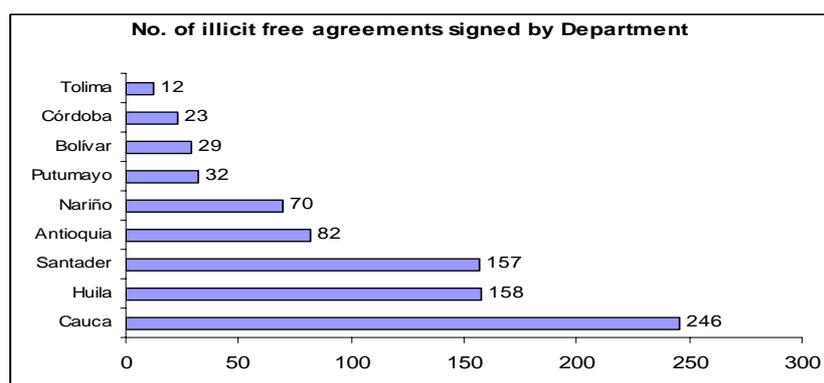
2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
US\$13,740,000	US\$42,276,659	2,080%	308%

Private sector contributions to ADAM activities increased significantly during the quarter, totaling US\$42,276,659. \$36.8 million have been included in the total this quarter and equal the amount of investment by entities receiving technical assistance from ADAM's Microfinance Program, led by TSG. Of the remaining funds leveraged, ninety percent of the private funds leveraged are linked to 37 alternative development activities, 9% to 44 infrastructure activities, and 1% to 13 local governance activities.

### 10. Number of Communities or Producer Organizations Signing Illicit Free Agreements

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
345	810	74%	235%

During the quarter, ADAM continued the process of signing illicit free agreements in the *veredas* where its productive nuclei are located. An additional 287 *vereda* agreements were signed by the *Juntas de Acción Comunal* and/or community representatives, bringing the total to 810. This is yet another indicator where ADAM surpassed its cumulative 2007 target, in this case by 135%. The graph below illustrates the regional distribution of the agreements signed, in which Cauca is by far the department with the largest number of agreements.



### 11. Number of Families under Illicit Crop Free Agreements

2007 Cumulative Goal	Achievement through Q8	Percentage increase since end of Q7	Achievement of 2007 cumulative target
21,763	68,724	94%	316%

Similar to the increase in the number of agreements signed by communities or producer organizations, the number of families under illicit crop free agreements increased substantially to a total of 68,724, or 316% achievement of the 2007 cumulative goal. The families correspond to those living in *veredas* where the *Junta de Acción Comunal* or community representatives signed the illicit-free agreements referred to in the previous indicator. The breakdown for indicator by department is presented in the table below.

Department	No. of Families under agreements	%
Cauca	22,150	32%
Nariño	14,569	21%
Huila	11,033	16%
Santander	9,320	14%
Antioquia	6,239	9%
Bolívar	2,392	3%
Putumayo	1,344	2%
Córdoba	1,077	2%
Tolima	600	1%
<b>Total</b>	<b>68,724</b>	<b>100%</b>

ADAM's contribution to SO-3 indicators is described in more detail in Chapter IV on IDP activities.

## II. ADAM MUNICIPAL INITIATIVES & ACTIVITIES

This chapter offers information and analysis on activities undertaken (or in the contracting process) in ADAM municipalities during Q8. It is organized by department, divided across USAID's four strategic regions. These are:

1. **Southwest Colombia** (Nariño, Cauca, and Valle de Cauca),
2. **Macizo/Putumayo** (northern Putumayo, Huila, and Tolima),
3. **Magdalena Medio/Norte de Santander** (parts of Santander, Bolívar, and Cesar), and
4. **Urabá/Northwestern Antioquia/Chocó** (which includes the Bajo Cauca sub-region, most of Urabá, Cordoba, portions of Chocó and northwestern Antioquia).

ADAM has seven regional offices across these four regions: Pasto, Nariño and Popayán, Cauca in the first region; Puerto Asís, Putumayo; Ibagué, Tolima; and Neiva, Huila in the second region, and Bucaramanga, Santander and Caucaasia, Antioquia in the third and fourth regions, respectively. ADAM has established a decentralized operational structure. Regional staff leads program implementation, manages regional and local institutional relationships, and works directly with program stakeholders in the field.

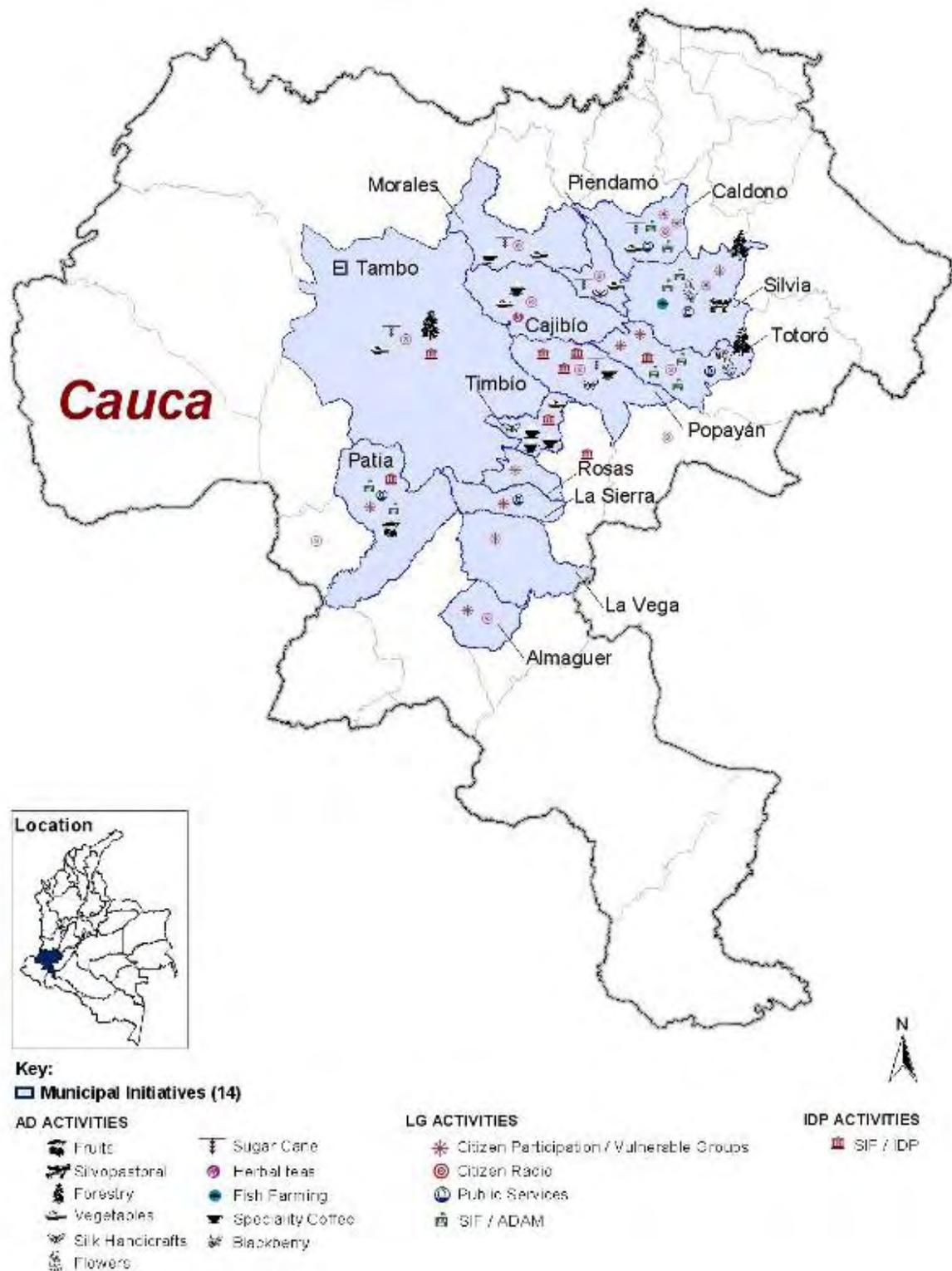
The decentralized nature of the ADAM Program will become even more evident as the program moves further into implementation. With 71 Municipal Initiatives finalized and dozens of activities underway, the regional offices will ensure that activities—many undertaken by local operators—are being properly implemented in order to meet their goals.

The sections that follow provide a summary of progress to date by each ADAM regional office. Each regional section begins with a map that indicates the location of all ADAM activities in implementation. Text describing the activities and progress of each regional office follows, including a table summarizing each office's progress towards key indicator goals (including projects currently implemented and those in the pipeline). The key indicators are: families benefited, hectares supported, sales generated, and infrastructure projects completed.

Given the impossibility of including comprehensive descriptions of all activities undertaken in this document, the accompanying text highlights notable achievements during the quarter, as well as identifying any outstanding challenges. Annex B provides detailed financial information on each ADAM activity.

## A. SOUTHWEST COLOMBIA REGION

**Map 1: Cauca -- ADAM Municipal Initiatives and Activities in Implementation**



## CAUCA Regional Office

### Overview

During Q8, the Cauca office focused on facilitating the transition between the outgoing and new municipal administrations to ensure continued public support for ADAM's activities across 14 municipalities. Implementation of the following alternative development activities continued during Q8: specialty and organic coffee (7 activities), sugar cane (3), beans and blackberry (2), cocoa (1), fruits and vegetables (1), cattle (1), forestry (1), silk (1), and fish farming (1). To guarantee the long term sustainability of these activities, the regional office promoted micro-credit funds among its producers. The Local Governance (LG) component continued its support of vulnerable groups by: strengthening the political and organizational processes of indigenous organizations (1 activity); strengthening indigenous and *mestizo* youth organizations (3 activities); and strengthening one *consejo comunitario* (1 activity). Citizen security and *convivencia* activities were completed in ten municipalities as well as providing technical assistance (TA) to improve performance of rural public service providers.

By the end of 2007, 19 alternative development activities, six infrastructure activities, and seven local governance activities are underway. Despite the complications of starting activities in the *macizo* area, Cauca's achievements through 2007 versus the projected results established in the annual work plan were impressive. Nearly two thousand families and hectares were added during Q8. By the end of 2007, Cauca reports ninety-one percent achievement in families and eighty-seven percent in hectares supported.

**Table 2: Status of Key Indicator Results in Cauca**

Key Indicator	Projected Results through PY2	Achievement through PY2	%
Families benefited	8,559	7,780	<b>91%</b>
- AD families	4,400	4,229	<b>96%</b>
- SIF families (including IDPs)	4,159	3,551	<b>85%</b>
Hectares supported	5,400	4,688	<b>87%</b>
Sales generated	\$1,411,085	\$194,996	<b>14%</b>
Infrastructure activities completed	17	9	<b>53%</b>

### Alternative Development

**Forestry (Totoró):** Forestal Cauca S.A sees its long term viability jeopardized by the risk of an irregular and insufficient supply of timber. The indigenous *cabildos* have a potential timber supply for the next 18 months, which they are willing to sell to Forestal Cauca only if it provides the right extraction and working capital conditions. Furthermore, the plant manager of Forestal Cauca resigned and was elected as the indigenous Governor for the *cabildo* of Totoró. Considering the current situation, ADAM will undertake a feasibility study to examine the administrative, operational, and financial aspects of the enterprise. The Cauca office believes Forestal Cauca is viable as long as it secures long-term funding and structures an effective work plan. This will become clear as the study progresses.

**Fruits (Patía):** This activity is now being liquidated by the Contracts and Grants office.

**Cattle (Silvia):** Technicians improved pastures for the beneficiaries' farms during the quarter, as well as provided training on best practices for the milking process. Contacts with the *Servicio Nacional de Aprendizaje* (SENA) were made for beneficiaries to take training courses on nutrition, reproduction, organic fertilizers, farm planning, administration, and marketing. Training on citizen oversight and social control were also provided. Some difficulties emerged

with the voluntary retirement of a number of beneficiaries who claimed to have very small farms and/or not adequate conditions for improved pasture. However, new beneficiaries have been contacted and are slowly replacing those who left.

**Fish Farming (Silvia):** Progress was made in Q8 in the following areas: 1) improving the sand filters in the fish water stations, 2) stocking with fingerlings, 3) conducting an evaluation of manufacturing best practices, and 4) drafting an environmental management plan. Fish cleaning processes will be completed in one urban location. Social strengthening of the producer organizations will start with the formulation of an action plan.

**Sugar Cane (Caldono):** Fifty percent of the ADAM beneficiaries established their sugar cane crop during the quarter. Beneficiaries received training on social control and public accountability.

**Sugar Cane (El Tambo):** This activity is being implemented on schedule. Thirty-eight percent of the hectares involving 32 beneficiaries have already been established. Equipment purchases to improve the *trapiches* were made. In addition, socio-entrepreneurial assessments on several sugar cane producer associations were conducted as well as an evaluation of the *Comité Municipal de Paneleros del Tambo*.

**Sugar Cane (Popayán):** In December, the instrument was signed and counterpart funding from the municipality of Popayán and SENA was confirmed. The first set of products was turned in on time and first disbursement will be processed in Q9.

**Silk and Artesans (Regional):** Forty-one percent of beneficiary families were identified and registered in SIMA. Technical diagnosis was completed for 100% of the producers and the in-farm investment was defined for 24 producers. Internal bylaws of two organizations (CORSEDA and FORSEDA) were adjusted in order to guarantee the correct functioning of rotary funds. Finally, a citizen oversight committee was established.

**Blackberry and Beans (Totoró):** Of the 44,000 blackberry plants to be purchased, 14,000 have been delivered and 10,000 have been planted. Supplies for planting were delivered to beneficiaries. A total of 148 land plots are prepared for planting. Beneficiaries have participated in two social control and citizen oversight trainings, four technical trainings, and two trainings on environmental topics.

**Blackberry and Beans (Caldono):** Establishment of blackberry crops is underway. Of the 60,000 plants to be purchased, 50,000 have been delivered and established. The planting material



### Water with Clean Technology for Cauca

On the 14<sup>th</sup> December, the Rionegro Water Treatment Plant in Popayán, Cauca was officially inaugurated. The COL\$ 860,000,000 investment was provided by USAID (66%), the municipality (23%) and the communities (11%). The impact is impressive: a strengthened organization capable of high-quality public service delivery; 8,000 people - the entire population of Rionegro - with access to clean drinking water; 1,224 vulnerable and displaced families included in the scheme, and finally, the construction of Colombia's second largest water treatment plant using clean technology.

for this activity consists of a special variety of berry with no thorns. On average, each beneficiary received 277 blackberry plants and supplies. Trainings on social control and citizen oversight were conducted in the four productive nuclei. Marketing negotiations to sell the fruit in Cali were advanced.

**Coffee (Regional: Caldono, Totoró, Piendam, and Morales):** Progress during the quarter included gathering baseline information, developing coffee nurseries with the *Caturra* and *Borbón/típica* varieties, and taking soil samples for laboratory studies. In Q9, sustenance crops will be established, including beans and corn. Oversight committees for all AD activities have been formed.

**Coffee (Timbío):** An evaluation of the technical conditions of each farm is underway. Coffee renovation has taken place on eight hectares. Thirty percent of the planned coffee area has been planted. Coffee nurseries will propagate the *Tambo Castillo* variety which is produced by the *Comité de Cafeteros*.

**Cocoa (El Tambo):** Technical assessments of each farm are underway and baseline information was collected during the quarter. Specialized training on soil preparation and planting was provided by ADAM's cacao expert. Of the 20,952 cacao plants to be purchased, 95% has been planted and established. Social and entrepreneurial assessments of producer organizations have been completed. Input from these exercises will be used to adjust and improve the activity's training plan.

**Fruits and Vegetables (Regional):** This activity has faced difficulties in the selection of beneficiaries for avocado for several reasons: i) the chosen variety of avocado (HASS) is not well known in the region; ii) potential beneficiaries are reluctant to access credit and have very small financial capacity; and iii) there is little trust between the potential beneficiaries and the operator. However, purchases of planting material have been completed and planting is underway with some of the beneficiaries. In blackberries, there is agreement among a large number of beneficiaries to purchase planting material and supplies and to begin construction of the nurseries. Oversight committees have been formed and trainings on project accountability have been conducted.

**Aromatics (Cajibío):** This activity has not yet started as land tenure issues have emerged. Alternatives, such as renting land or requesting collective tenure to the *Instituto Colombiano de Desarrollo Rural (INCODER)* are being considered.

Additional activities were approved during Q8, including: sugar cane in Morales, Piendamó, and Cajibío; flowers in Piendamó and Silvia; aromatics in Totoró; and cocoa in Patía. Progress was made in signing illicit-free agreements at the *vereda* level, identifying and registering the beneficiary families, and selecting regional office technical staff. In Q9, the Cauca office expects to start activities in the *Macizo* area which will benefit more than 2,000 families.

### **Local Governance**

**Municipal Finance:** During Q8, request for proposals were issued in Caldono, Silvia, Totoró, Patía, and Timbío to begin this activity. Training is underway with municipal council members on financial issues.

**Public Services:** This activity in Caldono, Silvia, Totoró, and Patía with the implementer, ACODAL, ended in Q8. Overall results are acceptable, but ACODAL's approach was at times contrary to the vision of the indigenous communities in the region. Public services activities in the *Macizo* and *Meseta* areas will be formalized next quarter.

**Institutional Development:** The contract to continue the National Community Radios Program in 10 municipalities was transferred to the *Comité de Cafeteros*. Work resumed during the quarter.

**Culture, Citizen Security and Convivencia and Municipal Councils:** Participatory meetings in Silvia, Piendamó, El Tambo, Cajibío, Timbío, and Popayán were conducted during Q8 to present the ADAM Program to municipal council members (both those leaving office and those recently elected) and to community leaders.

**Municipal Planning:** During Q8, ADAM identified the operators that will support the formulation of municipal development plans in six municipalities of the *Meseta* area and four municipalities of the *Macizo* area. These activities, as well as similar ones in Caldono, Totoró, and Silvia, will begin in Q9.

**Citizen Participation and Vulnerable Groups:** Activities to strengthen indigenous *cabildos* and youth organizations in Caldono, Silvia, and Totoró continued during the quarter. The following two additional activities began: 1) strengthening youth organizations and their community communication processes in La Vega, Rosas, Almaguer, and La Sierra and 2) supporting *Consejos Comunitarios* in Patía to gain tenure of collective territories.

### **Infrastructure**

In Q8, three SIF/IDP activities were completed, three SIF/ADAM activities are underway, and another activity was approved. Local communities continue participating actively in the decision making throughout the implementation of infrastructure activities. The Cauca office approached several municipal administrations to secure counterpart funds for future infrastructure activities.

## **NARIÑO Regional Office**

### **Overview**

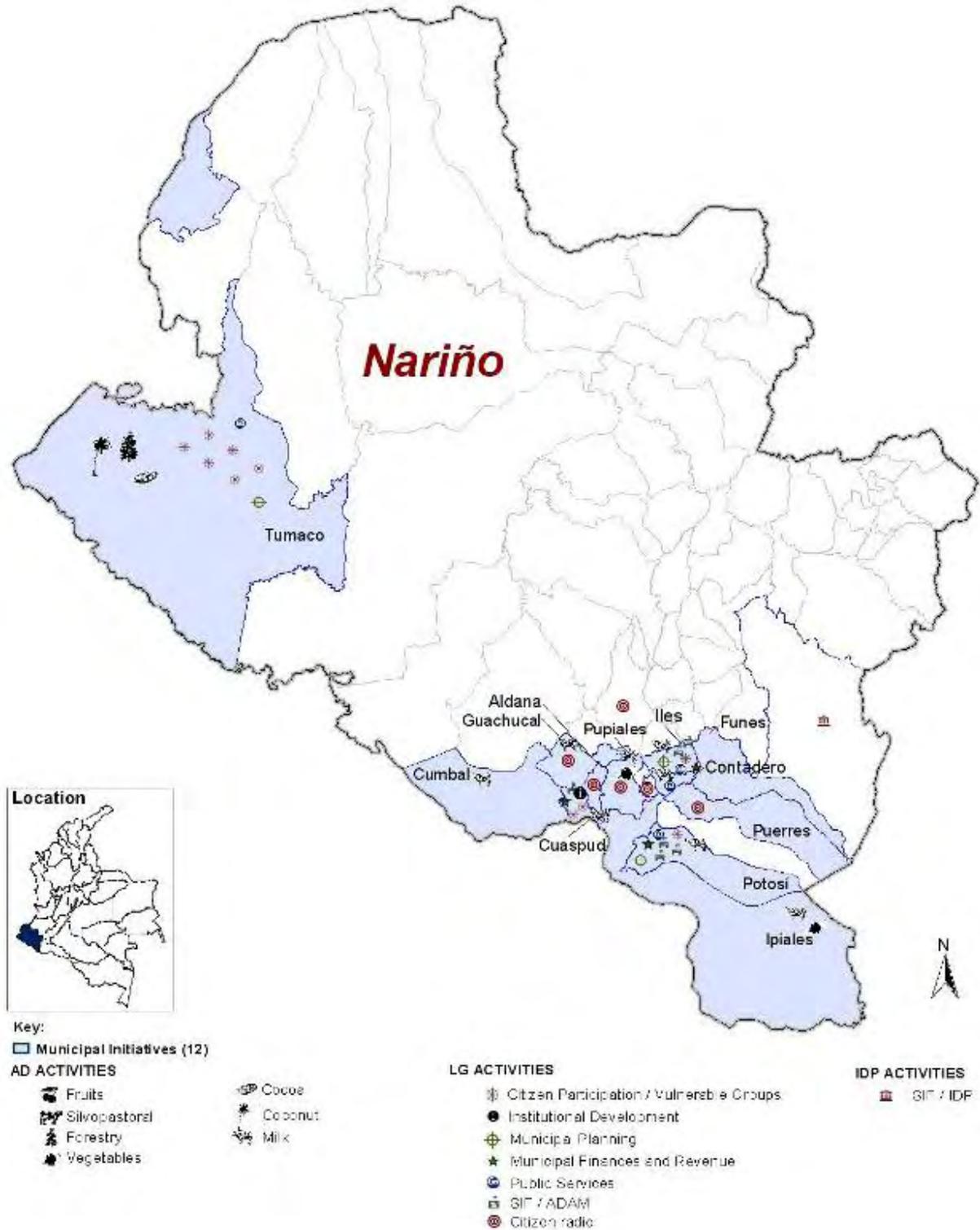
ADAM's office in Nariño manages two very distinct geographical areas that require different responses to specific needs. First, the nine municipalities within the *Obando* region in the eastern part of the department are characterized by their cold climate, small land plots, and the prevalence of indigenous population. The second area, focused on the pacific-coast municipality of Tumaco, has a large Afro-Colombian population living in collective territories and a long history of illicit crops and internal conflict. Tumaco is acknowledged as the hub of narcotics activity in this part of Colombia. As Tumaco continues to be the focus of development efforts by several cooperation agencies, ADAM is working closely with *Acción Social* and the UN to coordinate its activities.

**Table 3: Status of Key Indicator Results in Nariño**

Key Indicator	Projected Results through PY2	Achievement through PY2	%
Families benefited	4,256	3,512	<b>83%</b>
- AD families	3,600	2,979	<b>83%</b>
- SIF families (including IDPs)	656	533	<b>81%</b>
Hectares supported	4,202	7,334	<b>175%</b>
Sales generated	\$780,971	\$2,548,463	<b>326%</b>
Infrastructure activities completed	12	5	<b>42%</b>

In Q8, the Nariño office submitted the following productive activities for approval: livestock (Cumbal, Guachucal, Aldana, Ipiales, Contadero, and Pupiales); fruits and vegetables (Funes, Puerres, Contadero, Ipiales, and Pupiales); and cuy raising (Pupiales, Aldana, and Puerres). In addition, a fish farming activity to benefit 30 families in Ipiales was formulated, as well as the

**Map 2: Nariño -- ADAM Municipal Initiatives and Activities in Implementation**



second phase of the milk activity in Iles, Cuaspud, and Potosí, benefiting 472 families. A new infrastructure activity began during the quarter and two productive infrastructure activities were completed. As part of the local governance strategy, ADAM is supporting the new municipal administrations in Iles, Potosí, and Tumaco. Toward the end of the quarter, ADAM approached recently elected officials at the department municipal levels to explain ADAM's mission and results and seek funding for future activities. The security situation in Tumaco remains tenuous, especially in the Rio Rosario area.

The primary challenge for next quarter is to improve the performance of activities in Tumaco, including the start-up of a housing infrastructure activity targeting IDPs (Imbili). The office is also focused on improving cooperation among the implementers in Nariño's sub-regions and working with the new municipal administrations to guarantee greater impact of activities.

### **Alternative Development**

***Milk (Cuaspud, Iles, and Potosí):*** This activity ended in November with very positive results. Main achievements included: (i) a 21% increase in milk production from 7,125 liters per day to 9,063; (ii) a decrease in bacterial count from 704.625 UFC/ml to 132.852; and (iii) an increase in the number of cattle heads per hectare from 2.5 to 3.2. Similarly, ADAM reports a significant improvement in the capacity of producer organizations, as reflected in their higher ICO scores. The efficient performance of the implementer, SAGAN, as well as the beneficiary families was critical to the activity's success. Next quarter, SAGAN will initiate the second phase of this activity which will focus on high-quality hygienic processes in the production of milk and the sustainability of the participating producer organizations.

***Milk (Aldana, Cumbal, El Contadero, Guachucal, and Ipiiales):*** In November, a second contract was signed with SAGAN to develop another milk activity in Nariño. During Q8, the first two operational committees were organized and negotiations to market and sell milk were initiated. Pastures were improved and an environmental management plan was formulated. SAGAN verified beneficiaries' farms, defined productive nuclei, and helped create project oversight committees in each of the participating municipalities.

***Other activities:*** During Q8, yet another milk production activity was formulated for Pupiales, which will begin operations in January 2008 with COLÁCTEOS as the operator. By the end of the quarter, beneficiaries were identified and registered and vereda-level illicit free agreements were signed. Similarly, two additional activities for the production of fruits and vegetables and cuy raising were technically approved during the quarter, both of which will begin field activities in Q9. In October, the Nariño office held technical committees with the municipal public officials, council members, and social and producer organizations from Tablón de Gómez and Alban in which the most important productive activities for the region were identified. Also, the ICO instrument was applied to several producer organizations.

***MONTE BRAVO (Tumaco):*** Six cocoa nuclei were identified, based on high concentrations of families that signed illicit crop free agreements. Beneficiary farms were visited and technical conditions were assessed. An agreement was signed with the participating producer organization. Each productive nucleus has its own nursery to produce planting material, some with genetically improved cocoa. As of the end of the quarter, soil was being prepared in the *consejos comunitarios* of Rio Chagui and Rio Mejicano.

Likewise, progress has been made in establishing five coconut nuclei in which baseline information for each family has been collected. On average, 70% of the coconut areas within the nuclei have been rehabilitated. ADAM is also providing technical support for a pest control program, *Manejo Integrado de Plagas (MIP)*, which is being directed by the *Consejos Comunitarios*.

ADAM supported 104 cocoa beneficiaries in obtaining loans from the *Banco Agrario*. Progress was made in the consolidation of forestry associations and in the implementation of Natural Forestry Management Plans. The wood storage centers were equipped with specialized machinery for timber processing. Three marketing agreements for the sale of wood were signed with forestry associations and retail companies.

A memorandum of understanding was signed with the U.N. to strengthen the *Asociación de Mujeres Artesanas del Cacao (AMACOCO)*. Artisan women from AMACOCO received training to improve their handicraft skills. During the quarter, AMACOCO participated in an American Embassy Fair in Bogotá and an international trade event (EXPOSUR 2007) in Pasto.

### **Local Governance**

#### ***Strengthening the Indigenous Community of Los Pastos:***

The process to improve indigenous governance and strengthen the capacities of the *cabildos* in Carlosama, Iles, and Potosí has been well received by the local communities and new municipal administrations. ADAM expects that indigenous life plans will have a strong influence on the formulation of municipal development plans for the 2008-2011 period, legitimizing indigenous autonomous governance.

**Youth:** Trainings were conducted on organizational planning and management with youth organizations from the Obando region, with the objective of promoting youth-oriented public policies in new municipal development plans.

#### ***Strengthening the Consejos Comunitarios in Tumaco:***

Progress has been made in establishing internal bylaws for the *consejos comunitarios* of Chagüi, Mejicano, Rosario, Bajo Mira, and Frontera, with an emphasis in sustainable environmental management. CINARA, in coordination with community members from the region, evaluated the quality of local sanitation and designed a pilot project for potable water and basic sanitation. ADAM is providing training on commercial and business management skills for the women baby-clam (*piangua*) collectors in Tumaco.

**Strengthening Municipal Public Services Providers:** ACODAL provided technical assistance to service providers in Contadero, Iles, and Potosí to improve their business management capacities. As a result, all three municipalities improved their performance based on the Ministry of Housing, Environment, and Territorial Development (MHETD) scale. ACODAL also conducted training workshops for children in the three municipalities on water conservation.



### **Milk Producers Strengthened in Nariño**

The end of the first phase of a project to strengthen dairy producers in Nariño culminated in an event with beneficiaries between the 5<sup>th</sup> and 9<sup>th</sup> of November. The result: success all round. The bulk of producer associations demonstrated significant advances in their organizational capacity, the AGROLÁCTEOS business enterprise from Potosí was able to consolidate its business and administrative procedures and producers from Cuaspud-Carlosama saw their profits from milk sales soar by more than 1000%.

***Participatory Planning:*** ADAM supported the transition between the previous and new municipal administrations in Iles, Potosí, and Tumaco by assisting with the formulation of municipal government performance reports (*informes de gestión*) and public accountability formats (*rendición de cuentas y empalmes*). ADAM also approached recently elected mayors, to assist with the formulation of 2008-2011 Municipal Development Plans.

### **Infrastructure**

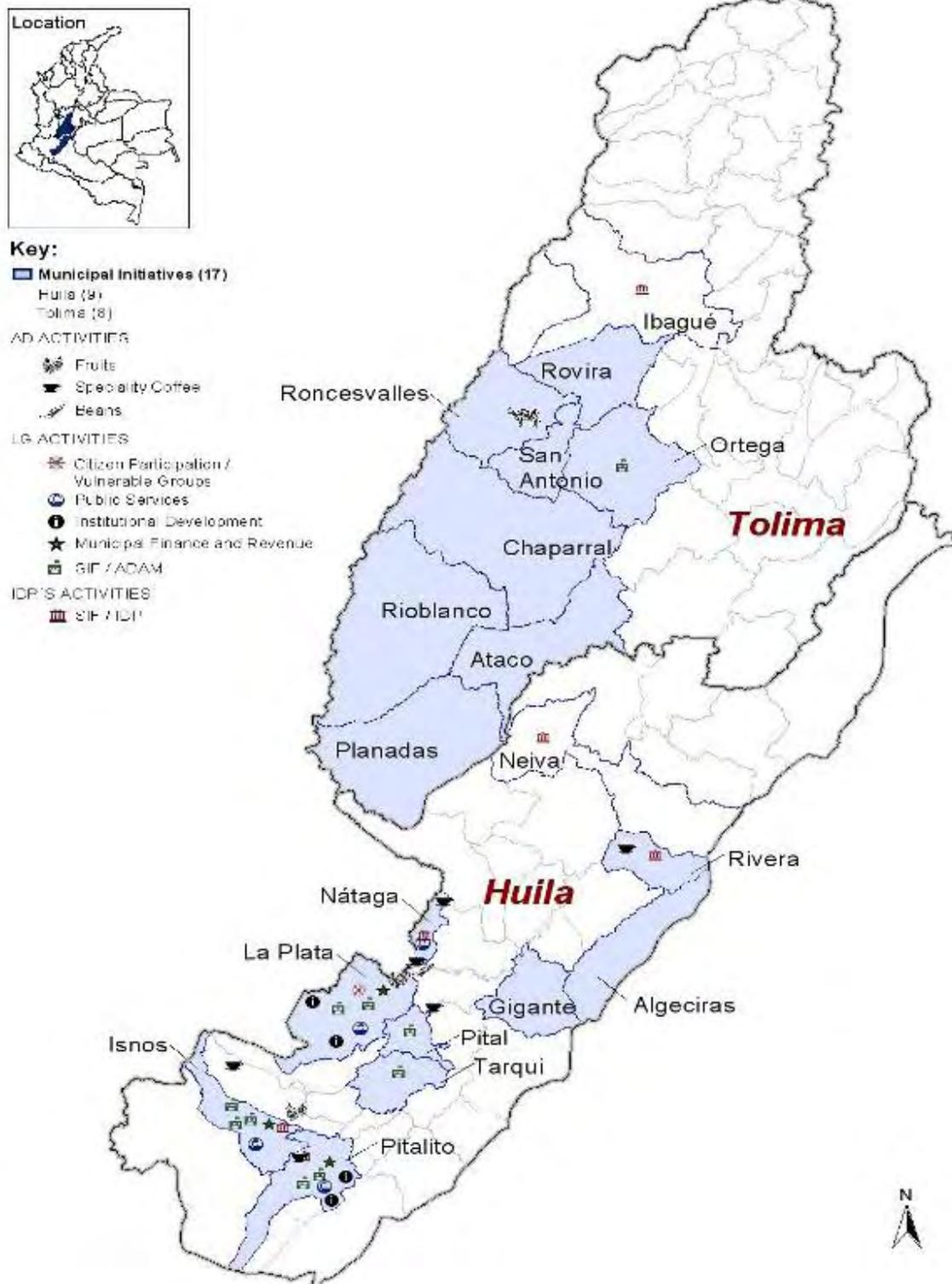
Two milk storage facilities that complemented the milk production activity in the Obando region were completed during the quarter in Potosí. These plants guarantee optimal hygienic and refrigeration conditions for milk storage. Road improvement projects in Potosí continued during the quarter. These infrastructure activities will reduce the travel time from the milk farms to the milk storage facility. The municipality of Potosí and the local community already contributed their counterpart funding. Unfortunately, heavy rain has only allowed 25% of the construction to be completed to date.

Similarly, completion of the construction works of the sewage and aqueduct networks for the Juan Pablo II IDPs housing project has been delayed due to the heavy rain. One aspect worth highlighting is the active community participation of volunteer construction workers.

During Q8, ADAM established agreements with the mayor's office in Tumaco and other local organizations to collaborate in the construction of a housing project for IDPs (*Proyecto de Vivienda IMBILI I y II*) to benefit 193 families. ADAM will contribute to this activity by constructing sewage and aqueduct networks.

## B. MACIZO / PUTUMAYO REGION

**Map 3: Huila & Tolima -- ADAM Municipal Initiatives and Activities in Implementation**



## HUILA Regional Office

### Overview

In Q8, Huila's regional office consolidated the implementation of activities in nine municipalities. On average, thirty-eight percent of each Municipal Initiative has been completed. Thirteen alternative development activities, four LG activities, 4 SIF/ADAM, and 3 SIF/IDP are underway. In addition, the first cycle of the adult literacy program was completed (*Programa Nacional de Alfabetización para Adultos*), in coordination with the Ministry of Education and the governor's office of Huila. In coordination with *Acción Social*, the Huila office initiated the process to create the Colombian chapter of the International Network of Women in Coffee (INWC).

**Table 4: Status of Key Indicator Results in Huila**

Key Indicator	Projected Results through PY2	Achievement through PY2	%
Families benefited	3,500	5,156	<b>147%</b>
- AD families	2,430	3,165	<b>130%</b>
- SIF families (including IDPs)	1,070	1,991	<b>186%</b>
Hectares supported	2,430	7,636	<b>314%</b>
Sales generated	\$305,954	\$10,014,125	<b>3,273%</b>
Infrastructure activities completed	11	8	<b>73%</b>

In Q8, the Huila office was strengthened with three additional staff to guarantee effective implementation and monitoring of activities in the field. The results in Table 4 illustrate how well received the ADAM Program has been in Huila, the efficiency of the regional team, and the effective coordination between the regional and central office. The year two projection of 3,500 families benefitted in Huila was well surpassed. A total of 5,156 families were benefitted, 47% more than the goal. Similarly, ADAM has supported a total of 7,636 hectares (314% achievement) in 173 *veredas*. The regional office provided technical assistance to 85 social and producer organizations and vulnerable communities to help reestablish confidence and the legitimacy of local governments.

With the goal of promoting transparency and impartiality, Huila's regional office took measures to avoid any political role in the electoral process. In Q9, the office will meet with new mayors to present ADAM and help the newly elected municipal administrations during the transition period.

The next quarter will be an intense period for the Huila office, as implementation of activities will be at its highest level. In Gigante, Algeciras, Tarqui, and El Pital, implementation of the specialty coffee activities will accelerate. In La Plata, there will be massive establishment of beans. The local governance and infrastructure components have a big challenge in responding to the demands of new municipal administrations and assisting with municipal local planning processes. During Q9, it is imperative that ADAM reach consensus with the new administrations to guarantee the continuation of the activities without complications.

### Alternative Development

**Fruits: Blackberry (Isnos), Blackberry and Granadilla (Pitalito), and Blackberry and Passion Fruit (La Plata):** During Q8 there was an intensification of the social and entrepreneurial training of producer organizations. Credit disbursements to beneficiary families were initiated, and, as a result, producer families now have greater confidence in ADAM. Negotiations are underway with various potential buyers to secure marketing agreements.

**Beans (La Plata):** During Q8, soil was prepared for planting, loans were solicited for participating families, and intense social, entrepreneurial, and environmental technical assistance was provided. However, weather conditions have not been kind and planting will be delayed until Q9.

**Specialty Coffee (La Plata, Pitalito, Nátaga, and Rivera):** Work in Q8 was focused on the construction and improvement of coffee production infrastructure, technical assistance for the management and improvement of already established hectares, and the provision of social and entrepreneurial training to producers. Seventy percent of construction materials were delivered.

**Specialty Coffee (Tarqui, Gigante, El Pital, and Algeciras):** Socialization of the activities and selection of beneficiaries took place during the quarter. Currently, the contracts and grants office is finalizing the instruments for each of these activities.

**Other activities: Fruits and Vegetables, Fish Farming, and Cocoa:** These activities continue to be in the formulation, negotiation, and contracting phases.

### **Local Governance**

The local governance component focused its efforts on the transition period between the previous and new municipal administrations to guarantee buy-in and continued support to ADAM activities. In three municipalities, Pitalito, El Pital, and Nátaga, ADAM supported the out-going municipal administrations by organizing public accountability sessions on their performance.

ADAM held three working sessions with the new governor's office to present the Program and identify common work areas, particularly related to infrastructure activities and the marketing of fruits.

**National Programs:** Certificates for Cycle I of the adult literacy program were awarded to 2,279 beneficiaries from seven municipalities.

**Technical Assistance and Training:** Given the transition of newly elected officials, ADAM decided to postpone technical assistance and training on municipal finances and support to the *Centros Provinciales de Gestión Agroempresarial (CPGAs)* until Q9. The process to strengthen municipal public service providers was completed with positive results as four providers were able to increase their performance and MEHTD rating.

**National Community Radios Program (Isnos, Nátaga, and Florencia):** Work regarding this activity continued as planned during the quarter. ADAM approached some of the new mayors in Huila and the governor of Caquetá to guarantee the sustainability of these activities.



### **USAID Supports Literacy Effort in Huila**

Between the 4<sup>th</sup> and 10<sup>th</sup> of November in Pitalito and Algeciras, Huila, 677 adults and young people graduated from the National Literacy Program. This program is a major initiative of the Ministry of Education, the Departmental Secretariat of Education, and CAFAM. ADAM has supported this effort since June 2007 in order to expand opportunities in those municipalities where USAID is financing other activities. At its most basic level the Program creates a greater sense of citizenship and commitment to the Colombian state in areas prone to illicit activities.

**Strengthening Women Organizations (La Plata):** The Municipal Women's Council was restructured and continued operations during the quarter. The operator drafted a budget for a potential strategic alliance with the *Mujeres Exitosas* organization.

**Culture, Citizen Security and Convivencia and Municipal Councils:** The regional office worked collaboratively to implement action plans of both programs. A work session was organized with municipal council members to provide training on their new responsibilities.

**Strengthening of the Asociación de Municipios del Occidente:** A chronogram and work plan was developed and agreements reached with new mayors to launch the activity.

**International Network of Women in Coffee (IWCA):** The activity was formulated and is currently in the contracting stage. Close collaboration with *Acción Social* has guaranteed the support of five women coffee organizations in the southern part of Huila.

**Strengthening Indigenous Cabildos and Community Communications Processes:** The regional office provided support in the formulation of these activities and negotiation with the operators. In addition, pre-award surveys were completed.

### **Infrastructure**

**Construction of Sanitary Units and Improvement of Roads (Pitalito and Isnos):** These infrastructure activities were completed and officially handed over to the local communities.

**Construction of School Cafeteria (Pitalito):** Construction underway.

**Road Improvement and Construction of Sanitary Units (El Pital and Tarqui):** Construction underway.

**FIS/IDP:** Construction is underway for the following three activities: 1) bathrooms in the *Las Mercedes* school in Nátaga; 2) a school cafeteria in Rivera; and 3) a classroom and bathrooms in Isnos. All three activities will benefit IDPs.

In addition, the Huila office helped formulate 14 additional infrastructure activities (both SIF/ADAM and SIF/IDP) that are currently pending approval in Bogotá. These activities were included in the Municipal Initiative strategies for their respective municipalities.

## **TOLIMA Regional Office**

### **Overview**

During Q8, the Tolima Regional Office received approval for several activities: two regional specialty coffee projects, one cocoa regional rehabilitation initiative, a milk productive activity, and an infrastructure activity to build a sewage system in Guayabos Pueblo Nuevo, located in the municipality of Ortega. Regional staff submitted two local governance activities for review and approval. These new projects have regional coverage and will strengthen institutional development and citizen participation, as well as support vulnerable populations.

The ADAM Program also worked with newly-elected mayors to assist in the formulation of development plans and with grassroots organizations located in productive hubs to create development plans for the nuclei. Productive activities include a high number of families and licit hectares (these are included in the following table) and ADAM expects to contract implementers to begin implementation in the short term. The same applies to families that benefit from SIF projects.

**Table 5: Status of Indicator Results in Tolima**

Key Indicator	Projected Results through PY2	Achievement through PY2	%
Families benefited	2,580 (*)	1,450 (*)	<b>56%</b>
- AD families	2,400 (*)	1,312 (*)	<b>54%</b>
- SIF families (including IDPs)	180	138	<b>77%</b>
Hectares supported	5,745 (*)	3,874 (*)	<b>67%</b>
Sales generated	\$0	0	<b>0%</b>
Infrastructure activities completed	3	0	<b>0%</b>

(\*) Includes de municipality of San Antonio

### **Alternative Development**

In Q8 the USAID CTO approved three regional productive activities: two in specialty coffee and one in cocoa. The milk activity in Roncesvalles was approved after a modification in the contracting mechanism. These last approvals complete all the productive activities to be implemented in Tolima during the life of the program. The activities contribute 2,400 families and 5,745 hectares to ADAM goals, including activities in San Antonio. Activities will start in Q9 once implementers are contracted. ADAM reached agreements on activities and beneficiaries have signed group and individual Illicit Crop Free Agreements, supported by implementers and mayors' offices. Furthermore, the program has identified veredas with illicit crops that have decided to eradicate voluntarily. ADAM also worked with councils and municipal administrations to include resources to fund activities in the 2008 budgets.

**Milk (Roncesvalles):** 200 families signed individual agreements. The implementer organized meetings with community representatives to disseminate information on the project.

**Cacao (Regional):** The program visited 50 *veredas*, approximately 75% of the total selected for this activity. Field visits to *veredas* located in Rovira are still pending. Illicit crop free agreements were signed in Chaparral, San Antonio, Ataco, Rioblanco, and Planadas. The program undertook meetings with communities to create awareness on this activity, signing 585 individual Illicit Crop Free Agreements, representing approximately 66% of the total families

**Specialty coffee (Regional):** The *Comité Departamental de Cafeteros del Tolima* carried out field visits to create community awareness on the activity. Beneficiaries were selected and 580 individual Illicit Free Crop agreements (approximately 85% of total beneficiaries) were signed. CORPOAGRO, the other implementer for the specialty coffee activity, reported that 45 of the 48 *veredas* signed Illicit Free Crop Agreements (or 93% of the *veredas* that will participate in this activity). Beneficiaries were selected and 540 individual agreements (80% of the total families) were signed.

### **Local Governance**

In Q8, the regional staff submitted two activities for review and approval. Activities were developed jointly with the Departmental Federation of Community Action Boards (*Federación Departamental de Juntas de Acción Comunal*), the Christian Youth Association (*Asociación Cristiana de Jóvenes*), the *Oye Mujer* organization, the Tolima Indigenous Regional Council (*Consejo Regional Indígena del Tolima*) and Paez indigenous *cabildos* located in Planadas and Rioblanco.

Program staff also worked closely with newly-elected mayors and their staff in Ataco, Ortega, Rioblanco, Roncesvalles, and Rovira to reach an agreement regarding the formulation of municipal development plans and development plans for ADAM productive hubs. These will support organizational and entrepreneurial projects with urban and rural public service providers (located in productive nuclei); provide institutional strengthening for the mayors' offices; improve financial management, and organize municipal planning and community development offices.

ADAM supported the project "Improving the quality of life of coffee-growing women in Huila, Tolima, and Cauca" by creating awareness on the proposal developed by IWCA and *Acción Social* and sponsoring an exchange of experiences between Colombian and Costa Rican women involved in the coffee business.

The program supported the National Literacy Program for Illiterate Youth and Adults, organized by the Ministry of Education. ADAM delivered 194 school kits in Chaparral, Planadas, and Rioblanco. Eighteen new groups – with at least 25 people each – were identified to participate in this program.

### **Infrastructure**

The ADAM Program continued working on the sewage system for displaced people in Hacienda La Miel, located in Ibagué. This project benefits 91 families. In addition, ADAM received approval to build the sewage system in Guayabos Pueblo Nuevo, in Ortega, which benefits 47 families. Lastly, the regional office submitted a new project to build a CAIF (*Centro de Atención Integral a la Familia Desplazada*) in the community of Dos de Junio, Ibagué.

Q8 was a difficult quarter for Tolima in terms of co-financing due to changes in municipal administrations, the application of the *Ley de Garantías*, and the end of the fiscal year. These factors affected the development of new SIF projects in Chaparral and Rioblanco, as well as a proposed SIF/IDP project in Planadas. The ADAM Program required higher counterpart funding for these three projects than was available. As a result the decision was taken to not to proceed. Furthermore, the construction of the CAIF in Dos de Junio in Ibagué was also abandoned since it was deemed that there was insufficient political will to guarantee the success of the project.

During the first quarter of 2008, ADAM will negotiate with the new municipal administrations and the ICBF Regional Division to define viable options for new projects. With this in mind, Tolima regional staff formulated several projects and negotiated adequate counterpart funding with municipal administrations. These were included in the proposed 2008 municipal budgets, which were submitted to municipal councils in November 2007.



### **Women coffee producers meet in Tolima**

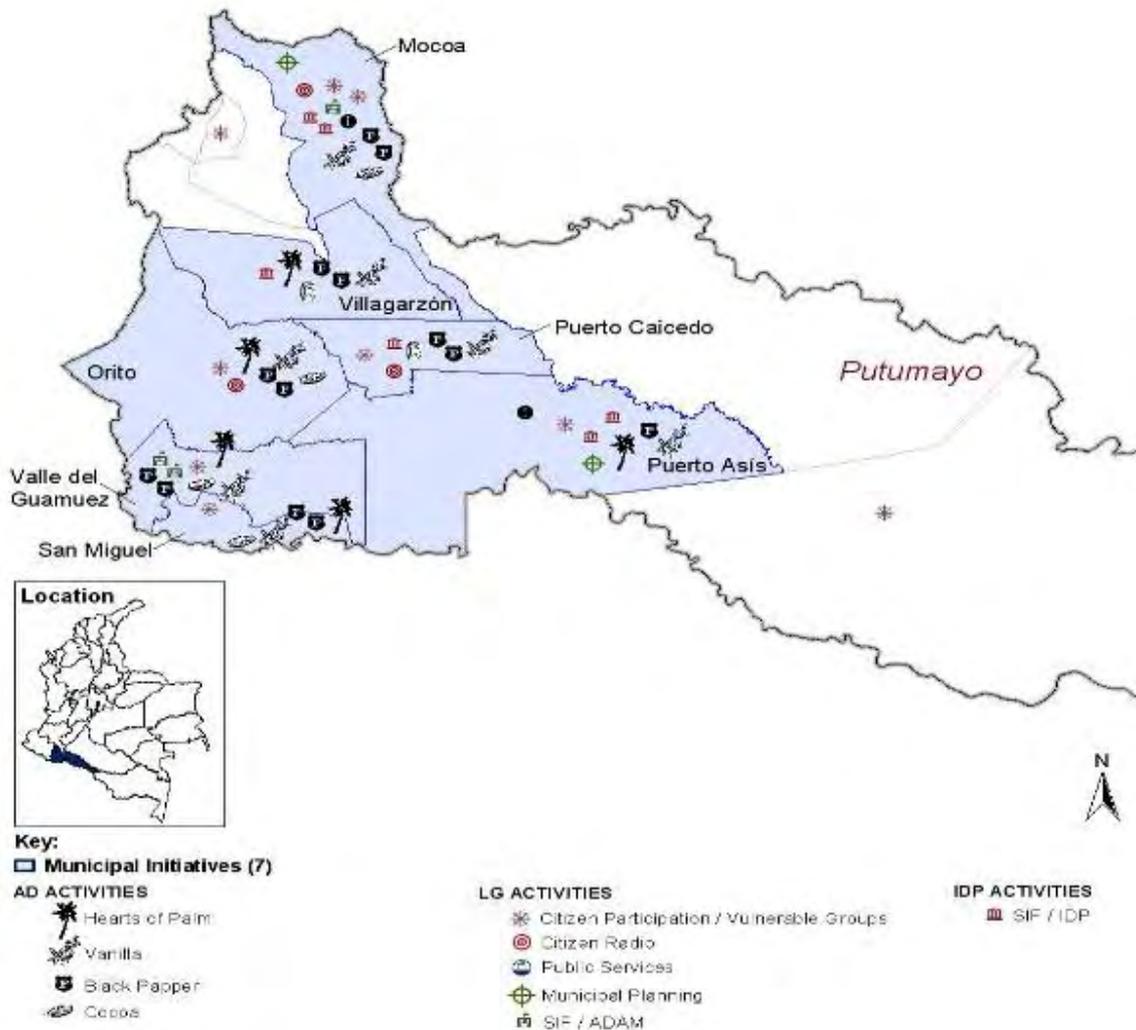
Between the 10<sup>th</sup> and the 13<sup>th</sup> of December, 300 women coffee producers from four municipalities in Tolima had the opportunity to interchange experiences with Costa Rican women producers. The activity was financed by *Acción Social* with the support of ADAM and forms part of a bigger initiative to improve the quality of life of women coffee producers in Cauca, Huila and Tolima. A key partner in this activity is the International Women's Coffee Alliance (IWCA). ADAM plans to invest COL\$ 206, 670, 118 in organizational strengthening and the creation of a network among associations.

## PUTUMAYO Regional Office

### Overview

During Q8 the Putumayo regional office signed instruments to finance seven productive activities (pepper, hearts of palm, rubber, cocoa, livestock and cattle, fishery and vanilla) working with 1,798 families on 2,809 hectares. This resulted in an increase of 39% in the families benefited and 34% in the area under licit production compared with Q7. In addition, activities in sugar cane, forestry, flowers, aquaculture and coffee are in the final stages of the planning process. Collaboration with *Acción Social* has strengthened this quarter and this has led to the investment of significant new resources (C\$1,077 million) in rubber, cocoa, livestock, hearts of palm, pepper and coffee. ADAM has also coordinated activities with the *Familias Guardabosque* program in the municipalities of Valle del Guamuez, Puerto Asís and Villagarzón. The regional office presented the Program to the incoming Governor and newly elected Mayors and their teams. Finally, a Memorandum of Understanding (MOU) was signed between CORPOAMAZONIA, Governor's Office and ADAM to provide consulting capacity in the formulation of Departmental and Municipal development plans for the period 2008-2011.

**Map 4: Putumayo -- ADAM Municipal Initiatives and Activities in Implementation**



**Table 6: Status of key indicator results in Putumayo**

Key Indicator	Projected Results through PY2	Achievement through PY2	%
Families benefited	3,477	3,505	101%
- AD families	3,164	1,798	57%
- SIF families (including IDPs)	313	1,707	545%
Hectares supported	4,767	2,809	59%
Sales generated	\$138,999	\$797,910	574%
Infrastructure activities completed	5	3	40%

### **Alternative Development**

**Pepper (Orito, Puerto Asís, Puerto Caicedo, San Miguel, Valle del Guamuez, Mocoa and Villagarzón):** Currently, 100 families have planted 120 hectares of pepper. At the end of Q8 a new agreement was signed with 200 families to establish an additional 200 hectares. ADAM's contribution is COL\$1.682 million. On the technical side, a contract was signed to produce 75,000 pepper plants and institutional strengthening activities began with producer associations.

**Hearts of Palm (Orito, Puerto Asís, Puerto Caicedo, San Miguel, Valle del Guamuez, Mocoa and Villagarzón):** 20 new hectares of palm heart were established in producer nurseries. At the same time, maintenance on 53 hectares was undertaken.

**Agroamazonía:** The General Assembly took place to modify the statutes and to elect the new Board of Directors. This new Board was elected for one year with a reelection option. Given the somewhat torturous history of this agribusiness venture, ADAM put together an interdisciplinary group to provide specialized consultancy services to the company to strengthen technical, administrative, financial, operational, and accounting activities. The business restarted operations on October 2. The ADAM team worked with Agroamazonía staff to improve cost and inventory control, sales reporting, accounts management and quality control. USAID approved COL\$1,343 million support these activities.

**Cocoa (Mocoa, Orito, Valle del Guamuez and San Miguel):** An additional 267 families were incorporated in Q8, and diagnoses were undertaken on an additional 60 farms.

**Rubber (Villagarzón, Mocoa, Puerto Caicedo, Valle del Guamuez, Orito and San Miguel):** 36 additional hectares were incorporated during the quarter and land preparation was undertaken on an additional 10 hectares.

**Fishery (Villagarzón, Mocoa and Puerto Caicedo):** Zero illicit agreements were signed to permit the incorporation of beneficiary families. It is anticipated that a contract will be signed in January with COOFORTALEZA to begin the work. .

**Livestock systems (Villagarzón, Mocoa y Puerto Caicedo):** An agreement with COGANASIS (Comité de Ganaderos de Puerto Asís) was signed towards the end of the quarter. This agreement will guarantee the incorporation of 457 families and the establishment of 1,600 hectares of new pasture.

**Coffee (Mocoa):** This is a new activity that is just beginning.

## **Local Governance**

**Indigenous Organization (OZIP):** The organization is in the process of undertaking diagnoses in the 14 indigenous towns in the mid and lower Putumayo. To date, OZIP has executed 40% of its donation from ADAM.

**Afro-Colombian Network:** The *Federación Departamental de Comunidades Afroputumayenses del Putumayo (FEDECAP)* began the formulation of its business plan. To date it has utilized 20% of its donation from ADAM.

**National Citizens Radio Program:** The National Citizen Radio Program in Putumayo has been focusing on the dissemination of information pertaining to the election of the new Governor and Mayors.

**Aguas del Putumayo:** This important departmental water provider was consolidated with ADAM input. The Program also supported the process to formulate a new Departmental Water Plan, in which 13 municipalities participated.

## **Infrastructure**

The construction of a new sewer system in La Isla was finished, benefiting 23 IDP families.

The construction of classrooms in the *Fray Plácido* School, Los Sauces, in the municipality of Mocoa begun. This project will benefit to 500 IDP families.

Work began during the quarter on the construction of a school cafeteria in the *Instituto Técnico Industrial San Francisco de Asís* in the municipality of Puerto Asís. This will benefit 413 IDP families. Likewise, in the same municipality, work on another cafeteria at the *Institución Educativa Santa Teresa* also commenced. This will benefit an additional 500 IDP families.

The project to provide electricity to Los Angeles, in the municipality of Valle del Guamuez, is well underway. The project, which is co-financed by ADAM, the Governor's Office, the Municipality, the departmental electricity company and the community, is 90% complete. This is a project with significant symbolic value since it is undertaken in an area with a long history of coca production and involved the decision by 190 families to abandon coca cultivation for it to begin.

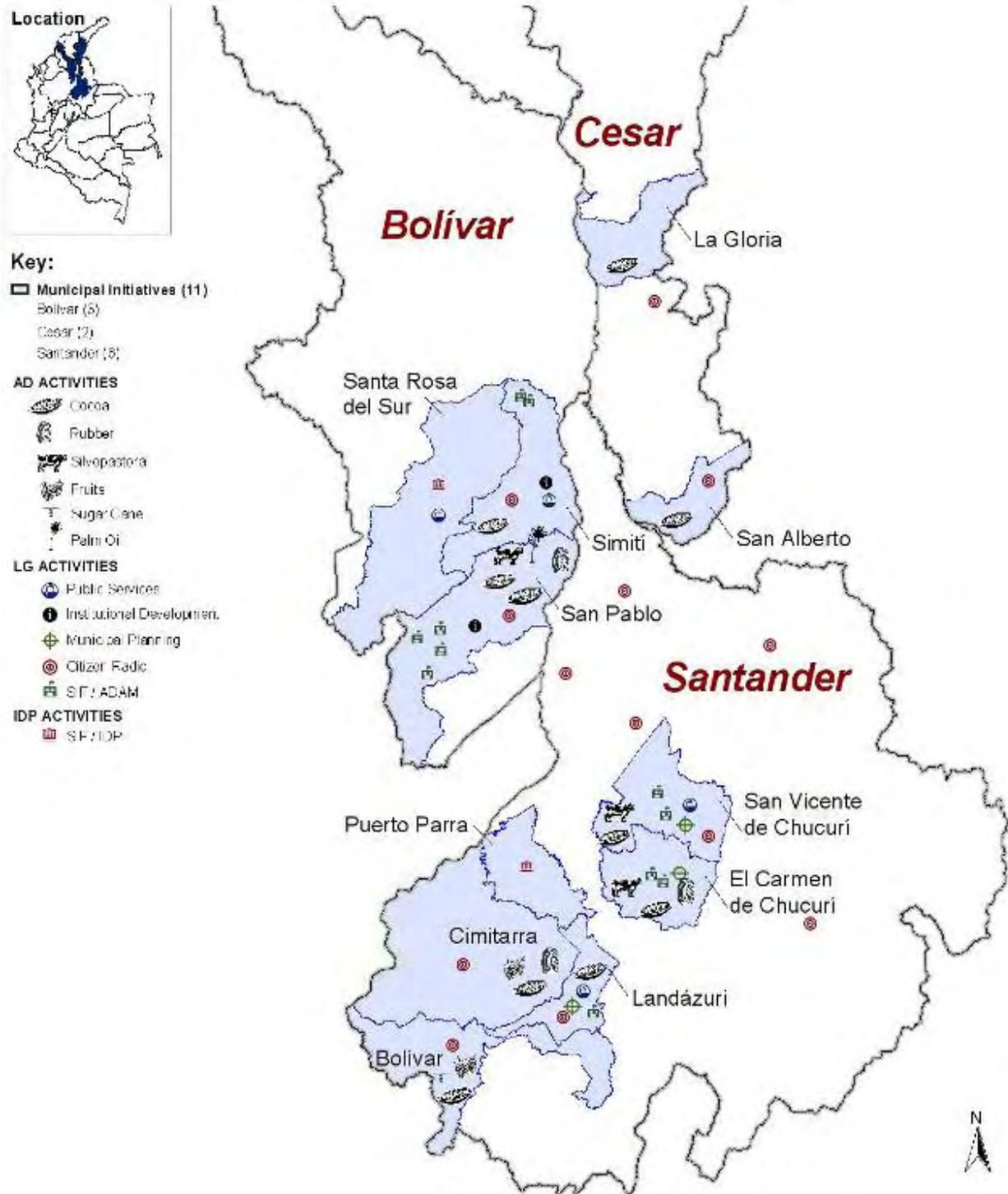


### **Joint Support for Displaced People in Putumayo**

Thanks to a joint initiative between the *Plan Único de Atención a Población Desplazada (PIU)*, the Migrations office of the United Nations (OIM), the department of Putumayo and ADAM, eight new schoolrooms will be built at the *Fray Plácido* School in Mocoa. This project will expand access to education for children from vulnerable and displaced families; 523 of the 1,291 children attending the school are from IDPs. USAID provided COL\$ 238,836,000, the governor's office COL\$ 126,594,000 and the community COL\$ 3,092,000.

## C. MAGDALENA MEDIO / NORTE DE SANTANDER REGION

**Map 5: ADAM Municipal Initiatives and Activities in Implementation**



## MAGDALENA MEDIO Regional Office

### Overview

During Q8, the regional office worked on 23 productive activities, 9 infrastructure projects, as well as supporting a considerable level of local government activity. In this period, ADAM really began to position itself as communities and local authorities started to see tangible results of the Program, and that promises were being fulfilled. In addition, the Program demonstrated its operational capacity to implement large-scale productive activities and repaid the trust of the producers and local authorities with the fulfillment of planned disbursements and the realization of more than 201 activities in the field. This marked a big difference with most previous development programs in the region.

The joint initiatives with *Acción Social's Familias Guardabosques* and Displaced families programs as well as with its productive projects, allowed ADAM to leverage significant additional counterpart funding for its activities. Nowadays, *Acción Social* recognizes the Program as a key partner in the development of its projects in the region. Also, ECOPETROL has contributed funding for some activities.

Q8 marked a notable upturn in a number of key indicators, such as sales from licit production, in large part fuelled by the cocoa harvest. Also, the family's benefited indicator keeps growing and is expected to fulfill the 100% of its goal early next quarter, with the initiation of three more productive activities. The only significant difficult arose from the winter weather, which complicated access to some more isolate areas.

**Table 7: Status of Indicator Results in Magdalena Medio**

Key Indicator	Projected Results through PY2	Achievement through PY2	%
Families benefited	5,102	4,453	<b>87%</b>
- AD families	4,350	3,712	<b>85%</b>
- SIF families (including IDPs)	752	741	<b>99%</b>
Hectares supported	13,050	11,424	<b>88%</b>
Sales generated	\$787,350	\$2,005,790	<b>255%</b>
Infrastructure activities completed	9	4	<b>44%</b>

### Alternative Development

The start-up of 23 productive activities in 12 municipalities throughout the region reflects the exceptional teamwork and commitment of regional staff. In addition and in order to guarantee stakeholder participation throughout the process the regional office facilitated the following: 22 operational committees, 18 purchase committees, 18 technical and purchase committee with *Acción Social*; 6 meetings with Board members of social organizations; 6 community workshops, 5 workshops with technical staff, 11 financial monitoring visits, 8 SIGA and environmental workshops, 4 SIMA trainings, 3 producer association strengthening activities, and 2 general assemblies of producers organizations.

Some producer organizations established nurseries to produce planting materials for cocoa and rubber projects (thus creating a direct impact on the demand for local labor), while in other areas plants were produced on producers own farms. The cocoa rehabilitation activity began in Santander and the meeting of *Comité Técnico del Consejo Nacional Cacaotero* took place in the municipality of Santa Rosa del Sur; a hard line coca producing area just five years ago. This meeting was facilitated by APROCASUR, an ADAM implementer. During the event the

technical secretary of the Cocoa production chain in Colombia publicly recognized the success of the ADAM model and proposed its wider use in cocoa projects throughout the country. Finally, the social-environmental certification process on farms in the municipalities of San Vicente and El Carmen in Santander continued to progress during Q8.

### **Local Governance**

During Q8, the local government actions were managed in a highly integrated way with a focus on presenting the progress of the program to municipal administrations, and making initial overtures to new administrations. These achievements are as follows:

**Financial Management:** During Q8, the diagnoses of the tax and budgetary statutes in the 15 municipalities of the region were completed. ADAM also supported the 2008 budget formulation process in 8 municipalities. A specific recommendation to include counterpart contributions for donor-funded projects was included.

**Public services:** A public services provider was created in the municipalities San Vicente de Chucurí and Landazurí.

**Municipal Councils:** The 2008 session of the *Viernes del Concejal* Program closed in the municipality of Barracabermeja with the participation of PDPMM, ESAP and the municipalities association of the South of Bolívar. ADAM also presented its program to 11 municipal councils.

**Culture and citizen security:** Workshops were undertaken in: disaster prevention and physical education for adults (Landázuri); reading promotion and prevention of child abuse events (El Carmen), and children's rights and the Infants and Adolescents Civil Code (rural area of San Vicente).

**Institutional development:** Institutional strengthening activities began with the Municipal Association of Magdalena Bolivarense, the *Juntas de Acción Comunal* and the ASOJUNTAS of Simití, San Pablo and Santa Rosa del Sur in the Department of Bolívar.

**Participative planning:** Participatory planning activities were undertaken in the following events: long-term planning for Magdalena Medio, the round-tables with newly elected mayors in Magdalena Medio, and workshops for the formulation of development plans in the municipalities of Simití and Santa Rosa del Sur. These activities were organized with PDPMM, ESAP and the Planning Secretariat of the Department of Santander.

### **Infrastructure**

Q8 was badly affected by the winter weather which limited the delivery of supplies to several ongoing projects. In addition, the construction of bathrooms (a socio-environmental requisite for cocoa certification) was delayed by problems with securing the necessary financial counterparts



#### **Women Guarantee Rubber Production in Santander**

One of the ADAM-sponsored activities that is providing an important economic impulse to the region is the expansion of rubber production on 465 hectares with 160 families in the municipality of Cimitarra, Santander. USAID is investing COL\$ 629,347,104. Of particular interest is the fact that just three *campesino* women are in charge of the production of more than 150,000 rubber plants to support the scheme.

from the Department of Santander and the municipalities of San Vicente, El Carmen and Landazuri. To overcome similar problems in 2008, financial counterpart contributions have been specifically included in the 2008 budgets of 10 municipalities. Despite difficulties ADAM progressed in the following:

***Finalized FIS Activities:*** The housing project with ASOMIND in the municipality of Santa Rosa del Sur, which included a sports and recreation facility, was completed. In addition, the Program completed 4 infrastructure works in the municipality of San Pablo.

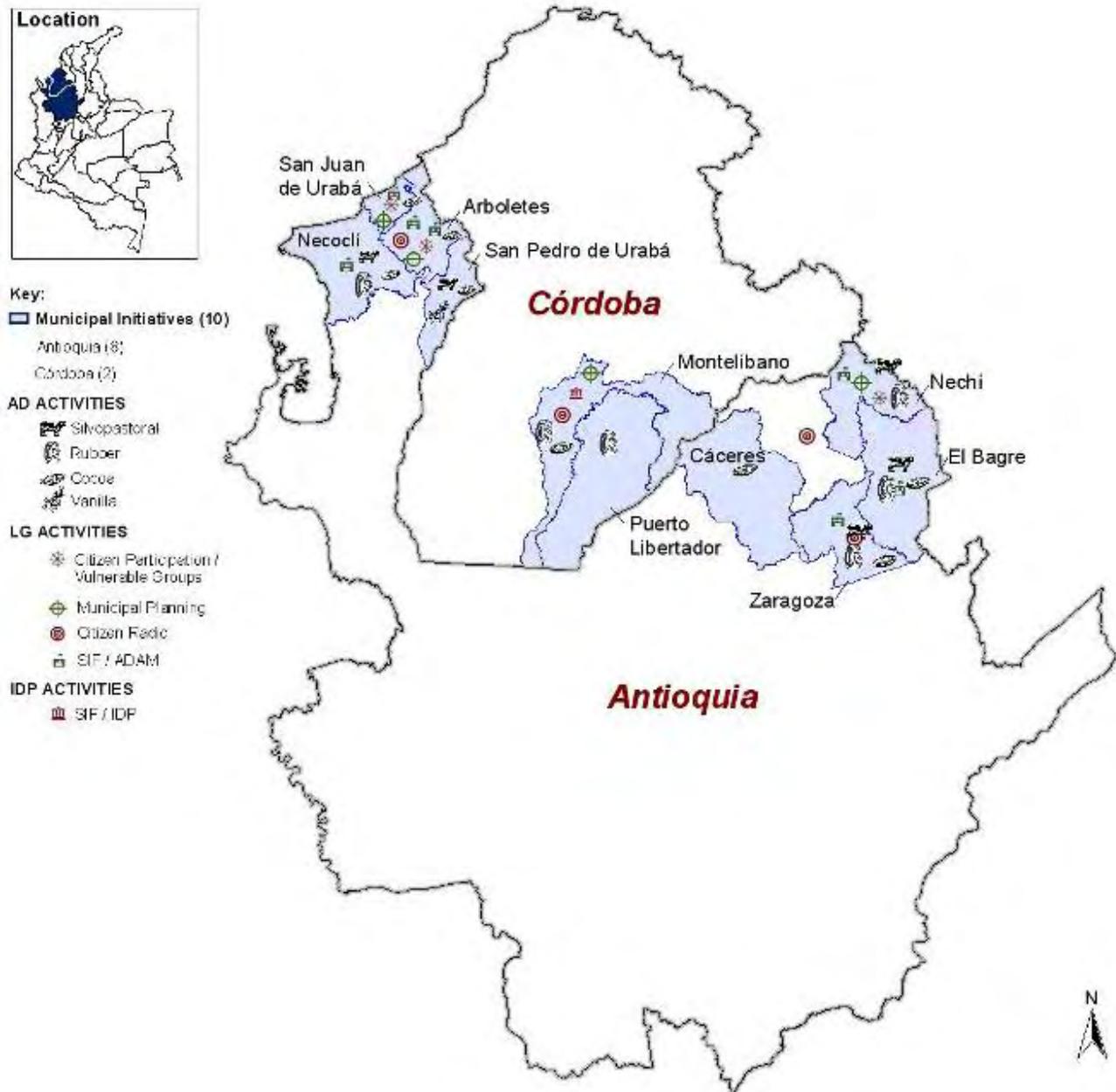
***FIS ongoing activities:*** Currently, 8 infrastructure activities are ongoing. These include: 2 road maintenance projects which help to improve transport to a cocoa productive activity in the rural areas of El Carmen and San Vicente de Chucurí (Santander); 3 projects to improve classrooms, a cafeteria, and bathrooms in a school in Simití (El Garzal) and San Pablo (Cañabral and Patio Bonito), and 3 sanitary projects in San Vicente de Chucurí, El Carmen and Landazuri (Santander) to meet cocoa certification requirements.

***FIS/IDP ongoing activities:*** ADAM, in conjunction with the municipal administration of Puerto Parra and the community, is working on the construction of a home for displaced children. This work will help to relocate 11 families within the *Bienestar Familiar* Program.

***FIS/IDP in formulation and/or improvement:*** Currently, two FIS activities are in the process of formulation with counterpart funding from ECOPETROL. These will benefit cocoa and coffee producers. The regional office is also working on the formulation of a Project with a school in Campo Capote (Puerto Parra). In addition, the ENRAIZAR housing Project that will benefit 100 displaced families in the municipality of San Pablo (Bolívar) is in the process of negotiation.

## D. URABÁ/NORTHWESTERN ANTIOQUIA/CHOCÓ REGION

**Map 6: ADAM Municipal Initiatives and Activities in Implementation**



## ANTIOQUIA Regional Office

### Overview

Currently, the Antioquia Regional office is working on 16 productive activities in cocoa, rubber, passion fruit, vanilla and livestock. These activities are managed through satellite offices. Of the 16 productive activities, 3 are implemented by operators and 13 are implemented directly by ADAM.

During Q8 the regional office made important progress towards key goals, reaching 91% of the families benefited and 81% of the hectares supported goal (see the table below). Also, all planned infrastructure activities began and two projects were completed. One of the most important local government activities has involved the participative planning processes in which urban and rural communities and municipal administrations have all been involved. In addition, the Turbo Municipal Initiative began.

**Table 8: Status of Indicator Results in Antioquia**

Key Indicator	Projected Results through PY2	Achievement through PY2	%
Families benefited	4.166	3,828	<b>92%</b>
- AD families	3.013	2,466	<b>82%</b>
- SIF families (including IDPs)	1.153	1,362	<b>118%</b>
Hectares supported	9.133	6,916	<b>76%</b>
Sales generated	0	\$437,283	∞
Infrastructure activities completed	8	2	<b>25%</b>

### Alternative Development

During Q8, the expansion of productive activities reached 82% of the goal for the year. 100% achievement was complicated by 3 activities:

1. Activity DA-045 (vanilla): The number of families dropped from 300 to 179 when 121 families within the *Familias Guardabosques* Program, decided to change their productive option to cocoa or rubber. The regional office requested the modification of this goal.
2. Activity DA-022 (rubber): The project area is characterized by presence of illicit crops and illegal arm groups. As such the signing of illicit crop free agreements with the community has been difficult and the regional office has requested to change the location of the project to San Francisco del Rayo.
3. Activity DA-048 (passion fruit): This activity has only recently begun and is still in the process of selecting families.

That being said, the achievements of Q8 were reached with just 50% of the total staff complement for the regional office. Significant effort has gone in to: the socialization of different activities with communities; the conformation of operational committees; providing orientation on individual and associative credit process with FINAGRO; undertaking workshops on organizational strengthening with producer groups, participating in meetings on environmental management and PERSUAP; carrying out site visits to farms of beneficiary families; training of new staff; implementing workshops to improve team work; organizing planning and monitoring meetings between the regional coordinator and satellite offices, and supporting consultants visits to the activities.

Finally during Q8, 12 contracts were signed to supply 1,130,000 rubber and 1,370,000 cocoa plants that will be used between April and May 2008.

### **Local Governance**

In the local government component 2 activities began (participative planning and community communication) and two more were approved (finance and youth development). The following activities are in implementation:

***Citizen Radio Program (Caucasia Zaragoza, Montelíbano and Arboletes):*** This activity is in its second phase and is operated by the University of Antioquia. During Q8, two workshops on community radios were given and 156 programs went on air (32 directed to younger listeners). These programs focused on issues such as public services, the electoral process and illicit crops.

***Women's network strengthening:*** The *Unión de Ciudadanas de Colombia* is providing technical assistance to support the organizational strengthening of women's organizations in the municipalities of Nechí, Arboletes and San Juan de Urabá. The implementer is currently carrying out training on social, entrepreneurial, and policy formation.

***Institutional development and participative planning:*** This activity supports the participatory planning in the municipalities of Nechí, Arboletes and San Juan de Urabá. It is implemented by the *Fundación Arco Iris*. During Q8 they realized fora with the candidates for mayor in Arboletes and Nechí. A new activity started to support the *rendición pública de cuentas*. Also, activities to support the formulation of municipal development plans for 2008-2010 were organized.

***Participative planning:*** The *Fundación Codesarrollo* is the implementer of the activity "Institutional Development Strengthening and Participatory Planning for Territorial Integration" in Montelíbano, Cordoba. The implementer presented the final report to the new municipal administration, began the process of strengthening ASOCOMUNAL and 10 *Juntas de Acción Comunal*, as well as supporting the formulation of 10 *vereda*-level plans.

***Community communications:*** The *Asociación PALCO* is in charge of the activity "Formative Planning and Technical Assistance for the Development of Community Communications Projects with vulnerable groups", which began in the municipalities of Nechí, San Juan and Arboletes, Antioquia.



### **Joint Action Yields Results in Antioquia**

The building of two schoolrooms, a preschool area, bathrooms and a storeroom is the result of the combined effort of the community (COL\$ 5,322,646), the municipality of Arboletes in Antioquia (COL\$ 50,000,000) and ADAM (COL\$ 167,746,051). The improvement to the *El Guadal Arriba* School was completed in October 2007 and is linked to an ADAM sister initiative that is working with 150 small farm families in Arboletes and San Juan de Urabá to plant 450 hectares of cacao. This is another example of the ADAM integrated model in practice.

## **Infrastructure**

During Q8, two Rural Education Centers in El Guadual (Arboletes) and in La Esperanza (Nechí) were completed. In addition, four new activities began: three Rural Education Centers in Trinidad (Arboletes), Escarralao (Zaragoza) and Pueblo Nuevo (Necoclí), as well as a rural plumbing project in San Rafael (Montelíbano). Two additional projects are pending: a Rural Education Center in Siete Vueltas (San Juan de Urabá) and a bathroom construction in a school in Puerto Claver (El Bagre). Furthermore, 8 activities focusing on IDP communities are in the formulation process in Turbo, Puerto Libertador, Caucasia, Apartado, Puerto Libertador, Montelíbano, San Pedro de Urabá and Cáceres.

# III. CROSS-CUTTING ACTIVITIES

The ADAM program is made up of a large number of integrated activities implemented at the municipal level. However, there are a number of common issues (finance, security, etc.) that cut across regions. These are discussed below:

## **Financial Services**

From October to December 2007 (Q8), the number of financial institutions with presence in ADAM municipalities increased from five to eight. The cooperatives of COMULTRASAN and UTRAHUILCA, and the *Asociación de Desarrollo Comunitario Merquemos Juntos* (ADC *Merquemos Juntos*), joined *Banco Agrario*, *Finamérica*, *Coopcentral*, *Fundación Mundo Mujer Popayán* (FMMP), and *Contactar*, as financial institutions that offer microcredit within ADAM municipalities. During Q8, the ADAM Microfinance Program (AMP) financial institutions disbursed 43,743 microcredits, bringing the total to 54,853 disbursements since March 2007. As a result, the goal of 24,600 to be achieved by March 2008 has already been surpassed and almost doubled. The loan portfolio amount is equal to US\$43 million. This amount more than triples the goal of \$12,300 million for 2007.

The AMP is now active in all 71 ADAM municipalities. Even more important is the fact that the AMP has expanded to municipalities where, recently, *Banco Agrario* was the only financial institution. This is the case in the municipality of Sabana de Torres (Santander), where COMULTRASAN disbursed 200 microcredits equivalent to a total portfolio of US\$145,000. In Puerto Wilches (Santander), ADC *Merquemos Juntos* disbursed 71 microcredits, with a loan portfolio of US\$10,000.

The provision of financial services continues to expand and is reaching people who are not only below the poverty line but who are very likely at the “bottom of the pyramid.” The technical assistance provided by the AMP allowed ADC *Merquemos Juntos* to launch a new product using the village banking methodology. The target population is mostly women who are in socio-economic strata 0 and 1. The average loan is US\$100, with a maturity of 8 weeks and the requirement of biweekly payments.

In December, 70 small coffee producers from the ADAM and MIDAS Programs in Pitalito, Isnos, and Belen (Huila), obtained microcredits with an average loan amount of US\$650. These loans helped the small coffee growers with the coffee drying process. Moreover, the loans allowed them to increase their profits from selling their harvest. *Financiera Compartir* accepted livestock and other items as collateral.

Due to the AMP, the financial institutions participating in the project will increase their investment directed to their microfinance programs by 85% next year. This represents an increase from US\$36.8 million in 2007 to US\$68 million in 2008. Furthermore, these institutions increased the number of microloan analysts from 403 to 778. In 2008, the number of microloan analysts will increase to 1,765, which implies that the institutions will hire about 1,000 new microloan analysts.

Regarding the investment by financial institutions to their own microfinance programs, USAID instructed ADAM to include these results in the key indicator of “private sector funds leveraged.” Therefore, \$36.8 million is included in the Q8 total of private sector funds leveraged to reflect the AMP’s progress to date and \$68 million will be included in the projection as part of the 2008 ADAM Annual Work Plan.

## **Municipal Councils**

The 2006-2007 cycle of 10 monthly *Viernes del Concejal* training events was successfully completed, with an average monthly participation of 1,400 city council members per session. An additional training session served as the graduation ceremony for councilors, where 817 councilors graduated. A nationwide session was held in November to provide newly elected city council members with an introduction to their new functions, responsibilities, and duties.

In addition, the 16<sup>th</sup> edition of the *Concejos en Contacto* Quarterly Magazine was published and distributed nationally (16,000 magazines in total). All municipal council members within ADAM municipalities received the latest edition, which focused on transparent and clean elections. The 17<sup>th</sup> edition, which will focus on the transition of municipal councils, will be distributed in January 2008. Almost all recipients jealously guard and use these magazines, which is a great indicator of usefulness.

Training events for city council candidates were held in 13 ADAM municipalities on October 3-14. A 17-minute training video (for council members) was produced with representatives from the Ministry of the Interior, *Escuela Superior de Administracion Publica* (ESAP), and the *Federacion Nacional de Concejos* (FENACON), among others. Printed materials from these institutions were also distributed. Finally, implementation of FENACON's Phase II activities plan was continued and finalized during this quarter.

## **Culture, Citizen Security and Convivencia (CCSC)**

Life in many parts of rural Colombia, particularly those areas in which illicit activities are prevalent, is sadly affected by violence, fear and insecurity. Traditional approaches to remedying this situation, largely via increasing the presence of police and military, are limited by a lack of resources, corruption at various levels and a lack of trust by communities in law and order entities. Given this reality, the ADAM approach is based around improving information access, strengthening confidence in both neighbors and the state, and developing broad-based approaches to actively involving Colombian citizens in making their communities happier and safer places to live.

During Q8, training sessions on IGA results and CCSC Municipal Action Plans took place during the first two weeks of December, in 27 ADAM municipalities. Implementation of the Municipal Action Plans was completed in accordance with initially established objectives. The *Departamentos y Municipios Seguros* (DMS) Program continued to provide technical assistance to each CCSC and ADAM municipality, where police commanders prepared Integrated Municipal Security and Coexistence Plans.

The 4<sup>th</sup> edition of the quarterly DMS magazine was distributed nationally to mayors, city councils, governors, departmental assemblies, and police commanders, among others. The key theme of the edition was the elections. The 5<sup>th</sup> edition has been prepared and went to print. Its central topic is Security and Coexistence Policies and includes articles from the Ministry of the Interior, the National Police, as well as success stories from ADAM municipalities.

Finally, the new DMS website was launched in September with ADAM support. Universidad del Valle's CISALVA Institute continued to strengthen seven Municipal Crime Observatories in the ADAM municipalities of El Tambo, Patia, La Plata, Isnos, Pitalito, Tumaco, and Popayan. Support for the National Police DIJIN/CIC's National Network of Crime Observatories continued.

## **Inter-institutional Committees**

In a development context, the word “committee” is almost synonymous with “ineffective” or “bureaucratic.” However, committees, for all their real or apparent defects, are important mechanisms for establishing broad institutionalization in a program like ADAM. They are a clear reflection of the seriousness with which “Colombianization” is addressed within the program.

In this context, ADAM has established alliances with a variety of state entities and other international organizations to coordinate various efforts, in the development of crosscutting programs such as programs to support Afro-Colombians or improve public services. Eight inter-institutional committees have been established to share information, define areas of intervention, and implement activities in several areas. These are:

**1. Municipal Councils:** The Municipal Council Member Committee was established in April 2006 in coordination with *Acción Social*, the Office of Municipalities and Regions, the Ministry of Interior and Justice, the *Escuela Superior de Administración Pública (ESAP) Federación Nacional de Concejos (FENACON)* to provide training to the 4,500 municipal council members on key subjects related to their daily responsibilities. Thus, the committee aims to strengthen the *Viernes del Concejal* Program to broaden understanding and skill sets of municipal council members.

**2. Culture, Citizen Security, and Convivencia:** In conjunction with the President’s office through *Acción Social*, the Ministry of Interior and Justice, the Ministry of Education, the National Planning Department, the National Police, the Colombian Institute for Family Welfare (ICBF), and the *Departamentos Mas Seguros* Program (DMS), ADAM (including Georgetown University) established the Culture, Citizen Security, and Convivencia (CCSC) Committee in April 2006. The committee aims to improve communication and information flow on CCSC issues in rural areas, extend coverage of national programs to ADAM municipalities, and increase overall awareness on CCSC issues in rural areas.

**3. Municipal Finances:** The committee only convened during the last two months because its members were focused on the October elections. Terms of reference were drafted for financial and institutional strengthening activities in Santander, Bolivar, Cesar, Antioquia, Córdoba, Nariño, and Huila. During the last two quarters, integrated financial, fiscal, and administrative assessments were performed in Isnos, Pitalito, and La Plata. The results of the latter enabled the committee to formulate a project to support local administrations in adjusting rent law codes, budget statutes, and requirements and competencies for public officers. These adjustments are currently being discussed with elected municipal councils.

Also, training sessions on taxes and public budget were provided to mayors and public officials in the municipalities of Santander, Bolivar, Cesar, Antioquia, Cauca, Tolima, and Putumayo. The municipal budget statutes were drafted for Puerto Asís, Chaparral, and Rio Blanco. ADAM also supported the assessment of tax regulations in the municipalities of Necoclí, El Bordo, Timbío, and Valle del Guamez.

**4. Public Services:** The public services committee was established in September 2006 to better coordinate efforts carried out by different international and government entities to strengthen the quality of public services provided at the municipal level (especially in rural areas) and to improve public policy on water and health. In 2007, ADAM supported the design and implementation of department-level water plans in Huila and Putumayo. The departments allocated counterpart resources to strengthen their rural public service providers. The following achievements have been made in the public services area: (i) the provision of public services was improved in 30 municipalities, (ii) 20 sustainable public service providers were established in the departments of Cauca, Nariño, and Huila, (iii) two water plans at the department-level were

formulated and implemented in Putumayo and Tolima. Moreover, ADAM made progress on the colombianization strategy by signing another Memorandum of Understanding with the MAVDT, with the Superintendent of Public Services, DANSOCIAL, and Putumayo's Governors office.

**5. Women:** This Committee was established in March 2007 with several GOC institutions to promote the participation and political inclusion of women's organizations and to disseminate information on their political status and impact in politics throughout the country. Throughout the year, the committee oriented its efforts to empower local women organizations in the process of promoting their interests in the political arena and in the formulation of municipal development plans. Within the campaign "More Women Better Politics," ADAM provided logistic and financial support to training sessions for women candidates at the municipal level in Huila, Caquetá, Putumayo, Cauca, and Nariño. The sessions aimed to formulate gender sensitive policies and promote their inclusion in municipal development plans. In coordination with ADAM, the committee is supporting efforts to consolidate women's participation in productive activities.

**6. Afro-Colombians:** The Afro-Colombian committee was established in 2007 by the President's Office and the Ministries of Interior and Social Protection, in order to coordinate efforts that target the Afro-Colombian population. To date, the committee has focused on providing financial and logistic support to AMUNAFRO's institutional and organizational strengthening plan. Within this strategy, the committee supported AMUNAFRO in obtaining a grant with the World Bank, which will begin in 2008. Also, the committee implemented a campaign to promote the inclusion of afro-colombian perspectives in development plans of municipalities with predominantly Afro-Colombian populations. The committee has also facilitated alliances between AMUNAFRO and other organizations, such as G-24, and the Afro-American Mayor's Association. The latter alliance intends to foster cultural and commercial interchange between both communities.

**7. Youth:** ADAM has been working with The President's Office for Youth Programs to implement the Youth Development Agenda, which aims to incorporate young people's views in local decision making, specifically in Departmental and Municipal-level Development Plans for the 2008-2012 government terms. The committee has formed alliances to promote youth rights, strengthen national youth policies, and support their implementation. An example is the interagency forum that seeks to promote dialogue between *Colombia Joven* and international cooperation agencies. The mechanism has provided financial support for regional events in Sincelejo, Cucuta, and Bolivar, which included 42 young leaders from ADAM municipalities. ADAM financed the participation of 23 leaders in the National Youth Summit which was held in October. ADAM also promoted an agreement between SENA and ARD to provide training in agro-industry to productive activity beneficiaries.

**8. National Citizens Radio Program and Institutional Strengthening:** The National Citizens Radio Program committee was established in June 2006 to support the radio program implemented by the Ministry of Culture. It seeks to expand opportunities for public debate on local policy issues and improve citizen participation in local decision making. The program is being implemented in twelve departments and forty municipalities. More than 2,100 radio programs, (which equals more than 1,300 hours) have been aired on topics such as displacement, teenager pregnancy, youth participation, development, and the 2007 electoral process.

The component also made significant progress in implementing institutional strengthening strategies for municipal associations and civil society groups. ADAM supported the strengthening plans for municipal associations, such as *Avanzó Municipal Association in*

*Magdalena Medio Sur in Bolivar*, in western Huila, east of Cauca, and Patía. ADAM also facilitated the process to design an action strategy to strengthen JACs in 250 municipalities.

### **Elections and Political Transition**

Since the local and regional elections of November, the ADAM Program has been supporting the start-up process of the new departmental and municipal governments. In this context, it has provided consultants to help in the formulation of development plans, which define the strategies of newly elected administrations, as well as their management and operational workplan for the next four years.

Additionally, ADAM has been supporting the National Department of Planning (DNP) in the elaboration, publication, and diffusion of its Guides for Public Territorial Management. The DNP provides workshops with departmental leaders and their teams with the objective of offering guidelines to formulate development plans and ensure that they are consistent with development plans at other levels of government.

ADAM has been giving technical, operational, and logistical support to the municipalities and their teams in this process.

## IV. IDP ACTIVITIES

ADAM continues to play a critical role as a member of the National Committee for IDPs, in coordination with *Acción Social*, CHF, PADF, and IOM. The committee continues to meet regularly and identify and consider social infrastructure activities to support IDPs. ADAM has completed eleven activities to date and thirteen more are in implementation as of December 2007.

Through December 2007, ADAM has spent \$1.9 million in contracts and grants for infrastructure activities targeting displaced persons. Twenty-four projects are underway or completed. To date, 6,411 families have been benefited, of which 1,926 families are displaced.

ADAM uses a separate budget for infrastructure activities targeting IDPs and reports its contribution to indicators that pertain to USAID's third strategic objective (SO-3), *Successful Reintegration of IDPs and Support to Other Vulnerable Groups*, although ADAM does not have separate targets/goals for these indicators. At the end of Q8, ADAM had invested in 24 infrastructure activities targeting IDPs, including eleven school improvements, two housing activities, four family centers, five water and basic sanitation activities, and two activities related to installing electricity networks.

• **Number IDPs Benefited<sup>1</sup>:** A total of 8,924 IDPs benefited from these twenty-four infrastructure activities. A disaggregation by age corresponds to 42% children under the age of 14, 23% youth (ages 15-24 years), and 36% people over the age of 25. Among IDP beneficiaries, women represent 51%, while men represent 49%. The majority of the people benefited are *mestizo* (70%), while 13% are Indigenous and 17% are Afro-Colombian.

• **Number of Families Provided with Adequate Housing:** ADAM has contributed to the construction of two housing activities targeting IDPs in Pasto and Santa Rosa. One hundred and eighty-eight (188) IDP families and 131 vulnerable families will benefit from these activities. These families are 89% *mestizo*, 6% Afro-Colombians, and 5% Indigenous.

• **Persons with Improved Access to Adequate Safe Water Supply:** Thirteen infrastructure activities targeted to IDPs contribute to people's improved access to safe water supply, including one water treatment plant, improvements to cafeterias and/or sanitary units in eight schools, 2 aqueduct constructions, and 2 housing activities. Five thousand and ninety three (5,093) IDPs and 16,481 vulnerable people have benefited from these activities.

• **Private funds leveraged:** To date, 24 infrastructure activities targeting displaced persons in 8 departments anticipate private counterpart contributions totaling US\$1,984,940.

• **Public funds leveraged:** To date, 24 infrastructure activities targeting displaced persons in 8 departments anticipate public counterpart contributions totaling US\$2,974,601

• **Full time jobs created for IDPs:** A total of 32.7 full time equivalent jobs have been created for IDPs through their participation as construction workers in infrastructure activities.

### Completed SIF/IDP Activities

Eleven infrastructure activities benefiting 3,073 families (of which 734 are displaced families and 2,339 are vulnerable families) have been completed through Q8. The total value of the eleven completed activities is just over \$2 million, of which ADAM contributed about \$1.1 million or 54%. The following table provides information on the eleven completed activities.

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<sup>1</sup> The unit of measure for this indicator is individuals, not families.

**Table 9: ADAM SIF/IDP Activities Completed**

Location	SIF/IDP Activity	Status
Popayán (Cauca)	(1) <u>Education</u> : Construction of school cafeteria and sanitary unit in Educational Center <i>Alejandro de Humboldt</i>	Results to date (Dec 2007): 357 families benefited, 122 displaced families benefited, and 6.2 jobs created. Activity funding: ADAM 86%, the Municipality 13%, and the community 1%. <i>FIS-IDP-005-G-004 (Asociación de Padres Alejandro Humboldt)</i>
Patía (Cauca)	(2) <u>Education</u> : Construction of a school in the Agricultural Institution, <i>La Fonda</i> .	Results to date (Dec 2007): 102 families benefited, 15 displaced families benefited, and 1.9 jobs created. Activity funding: ADAM 76%, the Municipality 23%, and the community 1%. <i>FIS-IDP-036-G-038 (Junta de Acción Comunal – vereda, la fonda)</i>
Totoró (Cauca)	(3) <u>Education</u> : Construction of four classrooms and one sanitation unit in <i>AMALAKA</i>	Results to date (Dec 2007): 132 families benefited, 52 displaced families benefited, and 8.5 jobs created. Activity funding: ADAM 81%, the AMALAKA foundation 14%, the Municipality 5%, and the community 0.1%. <i>FIS-IDP-024 G-018 (JAC - La Viuda)</i>
El Tambo (Cauca)	(4) <u>Education</u> : Construction of school cafeteria and sanitary unit in Educational Center <i>San Carlos</i>	Results to date (Dec 2007): 280 families benefited, 47 displaced families benefited, and 4.4 jobs created. Activity funding: ADAM 84%, the Municipality 15%, and the community 1%. <i>FIS-IDP-030-G-023 (Junta de Padres de Familia San Carlos)</i>
Pitalito (Huila)	(5) <u>Housing</u> : Construction of day-care center and recreational park	Results to date (Dec 2007): 30 families benefited, 117 displaced families benefited, and 6.7 jobs created. Activity funding: ADAM 71%, the Municipality 28%, and the community 1%. <i>FIS-IDP-007-G-003 (ASCDI)</i>
Neiva (Huila)	(6) <u>Education</u> : Construction of Community Center and Sports Center in <i>Puerta del Sol</i> .	Results to date (Dec 2007): 145 families benefited, 75 displaced families benefited, and 5.9 jobs created. Activity funding: ADAM 59%, the Municipality 40%, and the community 1%. <i>FIS-IDP-025- G-010 (Asoc. De Vivienda de Desplazados del Sur)</i>
Mocoa (Putumayo)	(7) <u>Housing</u> : Electrification project <i>Palermo Sur</i>	Results to date (Dec 2007): 18 families benefited, 105 displaced families benefited, and 2.7 jobs created. Activity funding: ADAM 84%, electricity providers in Putumayo 10%, the Municipality 4%, and the community 2%. <i>FIS-IDP-006-G-005 (Asociación Comunitaria de Desplazados Palermo Sur)</i>
Villagarzón (Putumayo)	(8) <u>Housing</u> : Electrification Project, vereda of <i>Naranjito</i> .	Results to date (Dec 2007): 17 families benefited, 33 displaced families benefited, and 2.7 jobs created. Activity funding: ADAM 92%, the Municipality 6%, and the community 2%. <i>FIS-IDP-031-G-024 (JAC - Naranjito)</i>
Santa Rosa (Bolívar)	(9) <u>Housing</u> : Housing project for ASOMIND	Results to date (Dec 2007): 50 families benefited, 88 displaced families benefited, and 17.7 jobs created. Activity funding: ADAM 39%, PADF 23%, <i>Acción Social</i> 13%, PDPMM 12%, ASOMIND 6%, and the Municipality 7%. <i>FIS-IDP-017-G-008 (ASOMIND)</i>
Popayán, Sotara, and Timbio (Cauca)	(10) <u>Water</u> : Regional Aqueduct, <i>Rionegro</i>	Results to date (Dec 2007): 1,206 families benefited, 59 displaced families benefited, and 41 jobs created. Activity funding: ADAM 66%, the Municipality 23%, and the community 11%. <i>FIS-IDP-002-G-001 (Ascn. Acueducto Rural de Rionegro)</i>

Puerto Caicedo (Putumayo)	(11) <u>Basic Sanitation:</u> Sewage system, <i>La Isla</i>	Results to date (Dec 2007): 2 families benefited, 21 displaced families benefited, and 1.2 jobs created. Activity funding: Banco Agrario 59%, ADAM 11%, the Municipality 11%, the community 8%, the Governor's office 8%, and the IOM 3%. <i>FIS-IDP-101-G-061 (JAC ASODESCA de Puerto Caicedo)</i>
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### **SIF/IDP Activities in Implementation or the Pipeline**

As mentioned above, ADAM has invested in 24 infrastructure activities targeting the displaced population to date, eleven of which have been completed and thirteen that are in implementation. The table below provides information on the 13 in implementation. The activities listed below aim to benefit 4,853 families (of which 2,273 are displaced and 2,580 are other vulnerable families). Through December 2007, 2,146 vulnerable families and 1,192 displaced families have benefited.

**Table 10: ADAM SIF/IDP Activities in Implementation**

Location	SIF/IDP Activity	Targets	Status
Pasto (Nariño)	(1) <u>Housing:</u> Housing project <i>Juan Pablo II</i>	Total - 203 IDPs - 100	In implementation. Results to date (Dec 2007): 108 families benefited, 100 displaced families benefited, and 5.4 jobs created. Activity funding: ADAM 44%, IOM 33%, the Familias Desplazadas housing fund 8%, the Diocese of Pasto 10%, and the ACNUR 5%. <i>FIS-IDP-008-G-002 (Ascn. Comunal de Juntas de la Comuna 10)</i>
Montelibano (Córdoba)	(2) <u>Housing:</u> Sanitary housing project, <i>San Rafael</i>	Total - 202 IDPs - 202	In implementation. Results to date (Dec 2007): 9 families benefited, 86 displaced families benefited, and 0.2 jobs created. Activity funding: ADAM 22%, MAVDT 65%, Municipality 12%, and the Community 1%. <i>FIS-IDP-126-G-079 (Cooperación desplazados de Montelibano)</i>
Puerto Asis (Putumayo)	(3) <u>Education:</u> Construction of school cafeteria, <i>Santa Teresa</i>	Total - 1,764 IDPs - 594	In implementation. Results to date (Dec 2007): 372 families benefited, 128 displaced families benefited, and 0.6 jobs created. Activity funding: ADAM 62%, the Municipality 37%, and the community 1%. <i>FIS-IDP-141-G-084 (Ascn. de Padres de Familia de la Institución Educativa Santa Teresa)</i>
Puerto Parra (Santander)	(4) <u>Education:</u> Multifunctional center within a local day care center	Total - 106 IDPs - 63	In implementation. Results to date (Dec 2007): 46 families benefited, 60 displaced families benefited, and 3.8 jobs created. Activity funding: ADAM 80%, the Municipality 18%, and the community 2%. <i>FIS-IDP-131-G-068 (Asc. de Padres de Hogares de Bienestar del Municipio de Puerto Parra)</i>
Ibagué (Tolima)	(5) <u>Basic Sanitation:</u> Sewage system, <i>La Miel</i>	Total - 85 IDPs - 85	In implementation. Results to date (Dec 2007): 6 families benefited, 91 displaced families benefited, and 6.4 jobs created. Activity funding: ADAM 60%, the Municipality 16%, CORTOLIMA 15%, and the community 9%. <i>FIS-IDP-164-G-103 (JAC Vereda Nueva Esperanza Hacienda La Miel)</i>

Mocoa (Putumayo)	(6) <u>Education</u> : Construction of a school, <i>Fray Plácido</i>	Total – 523 IDPs - 523	In implementation. Results to date (Dec 2007): 295 families benefited, 207 displaced families benefited, and 0.3 jobs created. Activity funding: ADAM 68%, Putumayo Governor's Office 31%, and the community 1%. <i>FIS-IDP-157-G-092</i> ( <i>Ascn. de Padres de Familia Instituto Fray Plácido</i> )
Puerto Asís (Putumayo)	(7) <u>Education</u> : Construction of school cafeteria, <i>San Francisco</i>	Total -160 IDPs - 160	In implementation. Results to date (Dec 2007): 281 families benefited, 132 displaced families benefited, and 0.3 jobs created. Activity funding: ADAM 64%, Municipality 35%, and the community 1%. <i>FIS-IDP-162-G-093</i> ( <i>Ascn. de Padres de Familia Instituto San Francisco de Asís</i> )
Popayan (Cauca)	(8) <u>Housing</u> : Phase three of the construction of a Family Community Center	Total – 192 IDPs - 111	In implementation. Results to date (Dec 2007): 83 families benefited and 111 displaced families benefited. Activity funding: ADAM 89%, COMFACAUCA 11%, and the community 1%. <i>FIS-IDP-167-G-107</i> ( <i>Asociación de Vivienda Nuevo Amanecer</i> )
Rivera (Huila)	(9) <u>Education</u> : Construction of school cafeteria	Total – 250 IDPs - 27	In implementation. Results to date (Dec 2007): 232 families benefited and 27 displaced families benefited. Activity funding: ADAM 72%, Municipality 26%, and the community 2%. <i>FIS-IDP-176-G-116</i> ( <i>Asociación de Padres de Familia Institución Educativa Misael Pastrana Borrero</i> )
Nátaga (Huila)	(10) <u>Education</u> : Construction of sanitary units in the Educational Center, <i>Las Mercedes</i>	Total – 200 IDPs - 14	In implementation. Results to date (Dec 2007): 225 families benefited and 3 displaced families benefited. Activity funding: ADAM 54%, Municipality 44%, and the community 2%. <i>FIS-IDP-179-G-119</i> ( <i>Asociación de Padres De Familia Institución Educativa Las Mercedes</i> )
Isnos (Huila)	(11) <u>Education</u> : Construction of school classrooms and bathrooms.	Total – 300 IDPs - 21	In implementation. Results to date (Dec 2007): 489 families benefited and 12 displaced families benefited. Activity funding: ADAM 60%, Department 29%, Municipality 9%, and the community 2%. <i>FIS-IDP-185-G-122</i> ( <i>Junta de Acción Comunal del Alto de los Ídolos</i> )
Popayan (Cauca)	(12) <u>Basic Sanitation</u> : Construction of an aqueduct network	Total – 268 IDPs - 235	In implementation. Results to date (Dec 2007): 235 displaced families benefited. Activity funding: ADAM 11%, FONVIVIENDA 62%, PADF 14%, the community 7%, and HABITAT 6%. <i>FIS-IDP-186-G-123</i> ( <i>Asociación de Vivienda Lomas de Comfacauca</i> )
Neiva (Huila)	(13) <u>Education</u> : Construction of the school, <i>Eduardo Santos</i>	Total – 600 IDPs - 138	In implementation. Results to date (Dec 2007): Just recently signed and underway. Activity funding: ADAM 55%, Municipality 44%, and the community 1%. <i>FIS-IDP-188-G-126</i> ( <i>Asociacion de Padres de Familia del Centro Docente Eduardo Santos de Neiva</i> )

# V. COMMUNICATIONS AND OUTREACH

## Overview

The final quarter of 2008 was an important one for Communications and Outreach (C&O) in which ADAM capitalized on the progress made during Q7 and began to put in place a C&O capability befitting a \$155,000,000 development program. As well as getting the basics right and ensuring that key ADAM messages inform the entire organization, C&O staff was tasked to think creatively and address a more fundamental and challenging question:

*How can ADAM contribute to higher level US foreign policy objectives as well as positively influence attitudes and behaviors in support of a licit culture?*

The immediate challenge was to apply this in the context of Putumayo and effectively respond to USAID's request to develop an innovative and impacting communications campaign in this historically troubled department.

On balance, the quarter was an extremely positive one for ADAM communications (for more details see below) and confirmed both the tremendous potential of the group, as well as the "size of the task" in 2008 and beyond if this potential is to be realized. In particular, Q9 will be marked by the development of a dedicated regional C&O capacity to both reinforce the quality of communications at the interface between the Program and its beneficiaries, and more effectively capture and disseminate stories and newsworthy items at the local, regional and national levels.

## Progress

Q8 saw significant progress in a variety of areas identified in the ADAM Communications Action Plan (included as an annex in the last quarterly report). These include:

**Product development:** All ADAM regional offices received new banners with USAID and *Acción Social* identities for use in formal events and public meetings. Likewise a complete set of new informational and PR materials were produced<sup>2</sup> with a strong and attractive visual identity and key message development. In addition, and at the suggestion of the ADAM CTO, an institutional calendar was produced based upon the theme of "*Hands Building the Future*" and included a series of large format photographs representing the range of ADAM-USAID activities. These will be distributed in January 2008 to new and existing ADAM stakeholders in Bogotá and the regions. Given concerns over the usefulness of USAID success stories, the decision was taken to invest scarce time and resources to other activities until this issue is resolved. The electronic bulletin "*Recorrido*" continues to be well received by readers, and it is probable that ADAM will make a formal request to USAID to extend the distribution list in Q9.

**Branding & Marking Plan:** An additional modification, to comply with concerns raised by the USAID Contracts Office, is being implemented. Now, instead of dealing with individual security-

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<sup>2</sup> The web page development has been more complicated than anticipated owing to a greater perceived need to include audio and video, as well as the use of a more intuitive map-based navigation tool. The new web page will now be launched in Q9.

related issues as and when they arise (as had originally been proposed), ADAM regional offices have been asked to develop an *a priori* list of municipalities in which B&M regulations will not be applied. Regional Directors were informed of this decision in mid-December and will respond formally in January 2008.

***Putumayo Communications Campaign:*** The team worked hard during the quarter to develop a brief for USAID, blending best practices in information delivery and social marketing. The central thrust of the campaign is twofold: (i) to generate a critical reflection within the department on individual responsibilities in creating a better, safer, more productive and more licit Putumayo (this is designed in part to overcome an entrenched sense of paternalism that most observers feel puts a break on real social progress), and (ii) to use this effort to positively position the joint USAID-Acción Social effort in the department. As the campaign progresses, ADAM activities will provide tangible “anchors” to support the campaign, as well as overcoming traditional perceptions that the department has been neglected. A degree of flexibility will be needed to make quick modifications as the campaign progresses (it will be closely monitored), however the current portfolio of communications instruments include:

- Roadside billboards with strongly resonating images and phrases (20 to be distributed along the main road network and within selected urban centers).
- Music, initially incorporating three genre of music with strong and varied messages related to the illicit culture.
- Community and commercial radio, incorporating: (i) a 24 chapter radio show dealing with the range of illicit issues (violence, money, family disputes, guerillas, etc.) in a soap opera context (love, intrigue, corruption, etc.); (ii) radio spots/jingles; (iii) news items, and (iv) debates and discussion fora.
- Sports, music and cultural events involving local and national artists that associate strong licit messages with a positive, energetic and pleasurable experience.
- Placement of articles in the press and radio

The campaign was signed-off by USAID this quarter and implementation will begin in Q9 with the support of incoming mayors and a new departmental governor.

***Support to VIP visits and other USAID events:*** Q8 was a relatively quiet period for ADAM that saw an initial portfolio of five or six VIP visits at the start of the quarter reduced to just two (Huila and Putumayo) as the quarter progressed. This had a negative impact on press exposure (see below). However, ADAM staff did provide support to four important national events in: (i) Cartagena (2/11/07), where USAID took advantage of the *Colombian Beauty Queen Pageant* to mount a stand on AD; (ii) Santa Marta (27-30/11/07), where USAID mounted a similar AD stand during an event organized by the *Interamerican Commission on the Control of Drug Abuse*; (iii) Bogotá, where USAID presented its program in both the *Induction of New Mayors and Governors in Public Administration* (27-30/11/07) and in the *National Forum for Citizen Radio* (4-6/12/07).

***Media Outreach:*** Media exposure in Q8 dropped by 25% as compared to Q7. This is in part explained by the lack of VIP visits, which are a guarantee of solid press attention and also by the pressure on regional offices in the final few months of the quarter to focus almost exclusively on finishing the year strongly in terms of implementation and entering indicator data into SIMA. That being said, the Cauca office did a sterling job in ensuring press attention for some important projects, particularly the Rio Negro Water Treatment Plant, which is the second largest of its kind in Colombia. In total, 7 press articles were published (5 in Cauca, and 1 each in Huila and Nariño) and 2 news items appeared on radio (both in Putumayo, with the support of the USAID

communications team). For the first time, ADAM ventured into the world of paid advertising with an article in the UN magazine “*Nación Sana*.” This magazine has a major distribution within the public, private, diplomatic and non-governmental sectors in Colombia. Copies of these outputs can be found in Annex C.

**Reporting:** The ADAM communications team worked closely with the Program Officer and COP to enhance both the organization and presentation of official ADAM reporting. Many have commented that this effort has not only generated more professional looking documents, but it has also created reports that have far stronger intellectual content. As such more people read, and hopefully, act upon them. Significant effort in Q8 was invested in the Q7 Report and the draft 2008 Work Plan. In addition, the decision to move responsibility for all Spanish language drafting and translation to the ADAM C&O team has paid dividends. As one ADAM Regional Director recently commented “*Not only was the structure of the Q7 report more coherent and the overview section stimulating, but the presentation and content of the regional section made me want to read the document from cover to cover.*”

# VI. CONTRACTS AND GRANTS

## Achievements during Q8

Thirty-three instruments were signed during the quarter (including 5 contracts and 28 grants), increasing the total number of signed instruments through December 2007 to 186. In addition, approvals for five contracts and one task order were obtained during the quarter; these will be signed and begin implementation at the beginning of 2008. In addition, the Office of Contracts and Grants (OCG) processed 24 instrument modifications and received USAID approval on four exemption requests, three waivers, and one deviation.

During Q8, the OCG training plan moved forward. Forty-five hours of training was provided to staff over a three week period. Fundamental contractual and grant issues within the USAID regulatory framework were reviewed. Essential issues such as wages, consultancy rates, budget, and conflicts of interest, were revised. The importance of the team and its role within ADAM was highlighted, as well as, the appropriate support the office should provide in the oversight of the ADAM initiatives and activities. As part of the training plan, the OCG also reviewed and updated its manuals.

In coordination with the Director of Operations and technical staff, a workshop was developed for Cognizant Technical Officers (CTOs), technical personnel of the Regional Offices, and regional accountants. The central objective of the exercise was to clarify the roles of the CTOs, and their necessary functions and responsibilities. During the workshop, special emphasis was given to the guidelines and formats required by the OCG to carry out the closing of awarded contracts and grants. The formats must be completed by the grantees and contractors, as well as by ADAM offices and divisions. During this quarter, the closing process began for several instruments, including SIF activities that have a short duration.

Finally, and with the purpose of obtaining a “deviation” from USAID regulations on instruments awarded to public organizations, the OCG prepared and submitted justifications for at least seven activities during Q8.

## Goals and Future Activities for Q9

Next quarter, the OCG will finalize its annual work plan, which includes the following actions:

1. Monitoring the financial and technical compliance of the signed instruments. Revising and monitoring actions for technical and financial reports, as well as, deliverables/products expected from the grantees and contractors during implementation.
2. In coordination with the technical staff, grants/contracts that present difficulties in the implementation process will be identified and the need for field visits by the OCG and/or ARD audit department will be determined.
3. Plan field visits to grantees and contractors pre-selected by the OCG and technical teams.
4. Design an audit program for ADAM activities.
5. Begin training workshops for grantees and contractors whose implementation started during Q8. The process will start with the Cauca, later with Huila, and afterward with Nariño.
6. Revise Pre-Award Surveys to ensure that each addresses the observations included, includes plans of action, and that each organization has the tools to act on the observations made.

**Table 11: Summary Table of the Signed Instruments**

INSTRUMENT	DURING Q8	TOTAL THROUGH DEC 2007
Signed Contracts	5	35
Signed Task Orders	-	31
Signed Grants	28	120
<b>TOTAL</b>	<b>33</b>	<b>186</b>

**Table 12: Distribution and Value of Signed Contracts**

ADAM Component	DURING Q8		TOTAL THROUGH DECEMBER 2007		
	#	FUNDS COMMITTED (US \$)	#	FUNDS COMMITTED (US \$)	FUNDS OBLIGATED (US\$)
Alternative Development	2	282,534	5	2,033,528	1,806,910
Local Governance	3	224,098	27	2,075,291	1,971,350
SIF / ADAM	-	-	-	-	-
SIF / IDP	-	-	-	-	-
Three Components	-	-	3	71,497	71,497
<b>TOTAL</b>	<b>5</b>	<b>\$506,632</b>	<b>35</b>	<b>\$4,180,316</b>	<b>\$3,849,757</b>

**Table 13: Distribution and Value of Signed Task Orders**

ADAM Component	DURING Q8		TOTAL THROUGH DECEMBER 2007		
	#	FUNDS COMMITTED (US \$)	#	FUNDS COMMITTED (US \$)	FUNDS OBLIGATED (US\$)
Alternative Development	-	-	20	44,745,561	16,260,927
Local Governance	-	-	8	2,460,252	2,460,252
IDP	-	-	-	-	-
Three Components	-	-	3	418,976	418,976
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>31</b>	<b>\$47,624,789</b>	<b>\$19,140,155</b>

**Table 14: Distribution and Value of Signed Grants**

ADAM Component	DURING Q8		TOTAL THROUGH DECEMBER 2007		
	#	FUNDS COMMITTED (US \$)	#	FUNDS COMMITTED (US \$)	FUNDS OBLIGATED (US\$)
Alternative Development	5	963,555	35	8,647,578	6,599,825
Local Governments	7	604,681	20	1,592,450	1,326,336
SIF/ADAM	9	566,083	42	2,269,794	2,269,794
SIF/IDP	7	789,524	23	2,422,879	2,422,879
<b>TOTAL</b>	<b>28</b>	<b>\$2,923,843</b>	<b>120</b>	<b>\$14,932,701</b>	<b>\$12,618,834</b>

**Table 15: Summary Chart of Contractual Actions**

CONTRACTUAL ACTION	DURING Q8	TOTAL THROUGH DEC 2007
Waivers (Approved by USAID)	4	10
Modifications	24	98

# VII. FINANCIAL REPORT

## Summary of Contracts and Grant Line Item

As over half of ADAM's budget will be expended through contracts and grants, movement of this line item provides a relevant snapshot of programmatic progress. The following table provides information on funds spent, funds obligated, and funds committed through December 2007. The table is organized by ADAM CLIN or component, and SIF/ADAM activities are separated from other local governance activities. Funds obligated and committed exclude funds spent to date. Therefore, outstanding funds obligated and committed through contracts and grants through December 2007 total \$11,305,162 and \$42,434,222, respectively.

**Table 16: C & G Expenditures, Obligations, and Commitments through Q8**

ADAM Component	Funds Spent (US\$)		Funds Obligated (US\$)	Funds Committed (US\$)
	During Q8	Through Dec '07		
Alternative Development	5,441,221	17,283,543	24,831,153	55,590,158
Local Governance	1,916,565	5,116,655	5,839,683	6,209,738
SIF / ADAM			2,351,539	2,351,539
SIF / IDP	543,053	1,903,385	2,586,370	2,586,370
<b>TOTALS</b>	<b>\$7,900,838</b>	<b>\$24,303,583</b>	<b>\$35,608,745</b>	<b>\$66,737,805</b>

## Projection of ADAM Expenditures through PY2

Program implementation reached a peak at the end of 2007 with expenditures averaging more the \$4 million per month over the final six months of the year. ADAM staff anticipates a continued escalation of program implementation and activities into 2008, as well as an increase in program spending. Through December 2007, total ADAM expenditures equaled \$45,488,822, with 64% of expenditures in Alternative Development (AD), 25% of expenditures in Local Governance (LG), and 11% of expenditures in Internally Displaced Persons (IDP). Of ADAM's \$56.7 million budget in 2008, the Program plans to maintain these proportions with 65%, 24%, and 11% projected in AD, LG, and IDP, respectively.

**Table 17: Expenditures through December 2007 and Monthly Projections for 2008**

Year/Month	Projections	Program Year Summary
2006		PY1 (2006) - \$9,795,844
2007		PY2 (2007) - \$35,652,991
Jan 2008	\$4.6 million	Projection: PY3 (2008) = \$56.7 million
Feb 2008	\$5.5	
March 2008	\$6.9	
April 2008	\$5.0	
May 2008	\$5.2	
June 2008	\$4.3	
July 2008	\$4.7	
Aug 2008	\$4.3	
Sept 2008	\$5.0	
Oct 2008	\$3.0	
Nov 2008	\$4.5	
Dec 2008	\$3.7	

Please refer to Q8 Financial Report attached separately that includes tables on the approved PY2 budget broken down by CLIN (Local Governance – CLIN 1, Alternative Development – CLIN 2, and Internally Displaced Persons – CLIN 3). Table 1 provides the PY2 budget plus the expenditures through PY1 for each CLIN with detailed line item breakdown, the expenditures through December 31, 2007, and the balance of funds to be spent by the end of PY2. Table 2 shows the overall contract budget amount (\$189,998,971.00) broken down by line item, CLIN, expenditures to date, and balance.

# VIII. SECURITY OFFICE

## Security Incidents During Q8

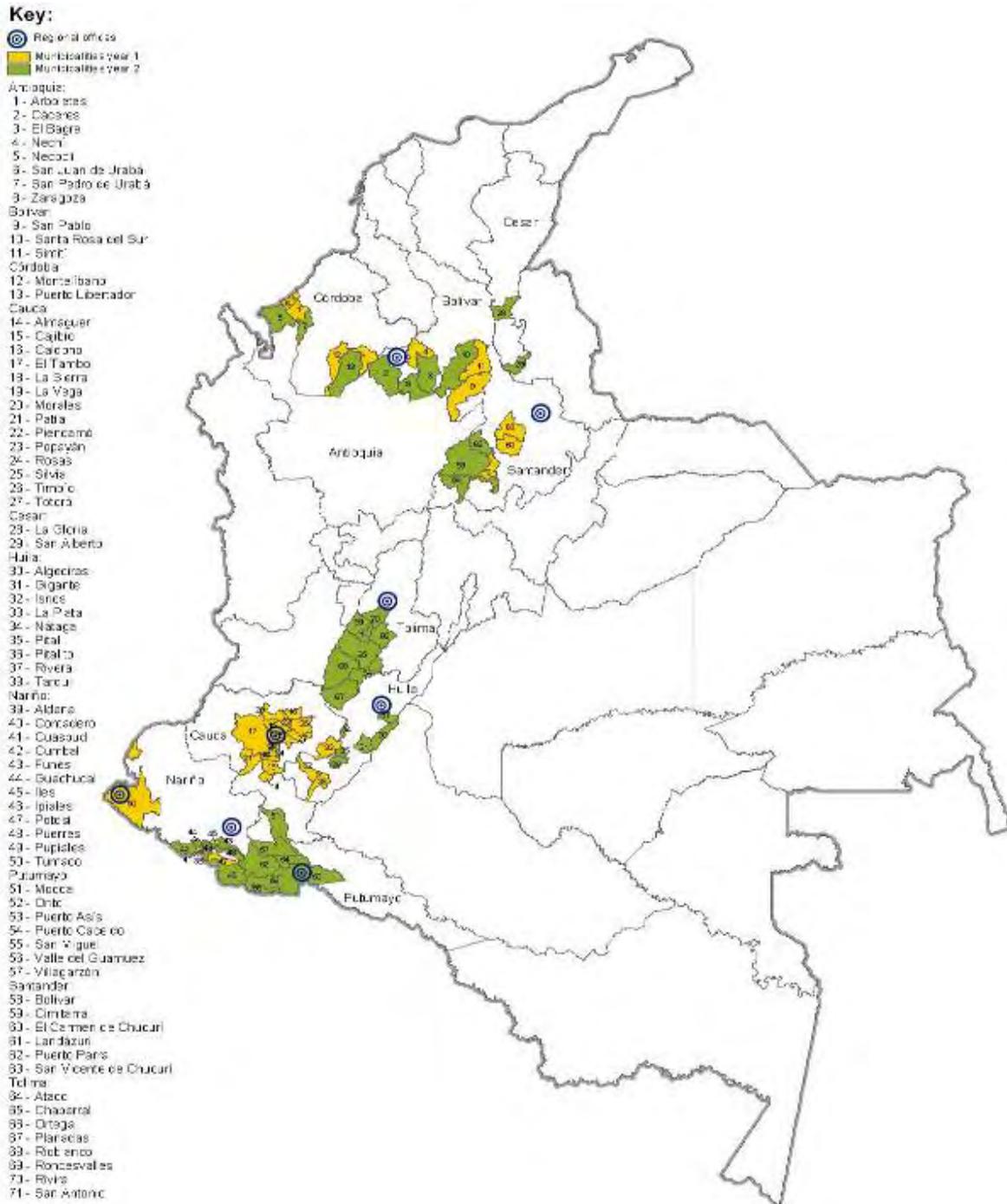
- During the months leading up to Colombian municipal and regional elections held on October 28, there was a notable increase in politically motivated violence. As a precautionary measure, travel was limited to departmental capitals and large cities during October. From October 27-30, a complete travel ban was put in place. With the exception of travel restrictions, the elections did not cause security related challenges that interfered with ADAM and MIDAS programmatic progress.
- On October 2, two ADAM employees were stopped on the road between the municipalities of Planadas and Ataco, Tolima by a heavily armed man in military clothing. The man asked about the movements of the Colombian Army in the area. When the employees responded that they had no information, the man made a negative comment about the Army. He then demanded a monetary contribution and told the employees to be on their way. This event lasted only five minutes and was immediately reported to the Tolima Regional Office and the ARD security team in Bogotá.
- On October 8, ADAM beneficiaries from Nechí chose not to attend a Georgetown organized workshop in Cauca because they heard rumors that paramilitaries were going to be present. The rumor proved to be false.
- On October 16, at 10:25 pm ARD's control center was informed that a small bomb had exploded at the Hotel Tumburagua in Neiva. In response to this news, the ARD phone cascade was executed to confirm the safety of ADAM and MIDAS Neiva staff.
- On November 24, at 3:30 pm, a boat rented by the ADAM Monte Bravo project was stolen on the Rio Mejicano by three armed members of the FARC. At the time of the robbery, only the *motorista*, who is not an ADAM employee, was on the boat. The *motorista* was informed that leaders of the *Consejo Comunitario* of Rio Mejicano would have to travel up the river to meet the *Guerrilla* to discuss issues of concern if they wanted the boat to be returned. Upon learning of the robbery, all ADAM and UN staff was immediately instructed to return to Tumaco. As a result of this incident, a travel ban for the Mejicano, Chagui, and Rosario rivers continues to be in place for all employees supporting the Monte Bravo project. Monte Bravo activities continue to be carried out from Tumaco without technical field visits. The boat has not been returned.
- On December 12, MIDAS postponed a monitoring and evaluation visit to El Hogar Jesús Hernán Méndez in Argelia, Cauca because of three murders (decapitations) carried out in the area by an illegal armed group the previous day.

## Security Office Activities During Q8:

- 658 ADAM and 857 MIDAS trips were reviewed and monitored during Q8.
- The security team assisted in the coordination of the ADAM VIP site visit to Pitalito, Isnos, and Neiva (Huila) on December 5.
- Thirty-four new employees and visitors received security briefings.
- The security office, in coordination with *Salud Ocupacional* team, facilitated evacuation drills in the Bogotá office. These drills were timed and reported to the police and fire department.

# ANNEX A: 71 ADAM MUNICIPALITIES

**Map 7: 71 ADAM Municipalities**



# ANNEX B: FINANCIAL INFORMATION ON 186 SIGNED ADAM ACTIVITIES

## A. AD Activities

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-DA-001-C-001	Sociedad Agrícola y de Ganaderos - SAGAN	582,296,440	242,624	582,296,440	242,624	1,163,945,463	484,977	50%
ADAM-ARD-DA-003-G-006	Forestal Cauca SA	386,359,441	168,014	386,359,441	168,014	598,459,441	260,200	65%
ADAM-ARD-DA-004-G-007	Frutales del Patía S.A	252,500,000	107,447	252,500,000	107,447	252,500,000	107,447	100%
ADAM-ARD-DA-010-G-017	Corporación Nuevo Municipio	554,545,718	243,222	338,648,407	148,530	1,582,135,785	693,919	35%
ADAM-ARD-DA-011-G-026	Sociedad Agraria de Transformación SAT	680,146,788	295,716	513,541,758	223,279	3,187,788,987	1,385,995	21%
ADAM-ARD-DA-012-G-025	APROFRUSA	782,944,881	340,411	458,085,383	199,168	2,604,388,713	1,132,343	30%
ADAM-ARD-DA-013-G-044	Asociación de Frijoleros del Municipio de la Plata	618,228,847	279,726	609,644,193	275,857	2,732,867,675	1,236,525	23%
ADAM-ARD-DA-014-G-046	Comité Departamental de Cafeteros del Huila	1,088,910,292	497,151	938,373,287	428,481	6,107,938,923	2,789,013	18%
ADAM-ARD-DA-015-G-049	Comité Departamental de Cafeteros del Huila	1,222,306,574	558,054	1,071,041,788	488,993	7,066,516,151	3,140,701	18%
ADAM-ARD-DA-016-G-048	AGROEMPRESARIAL	1,176,600,739	576,022	948,897,738	464,547	5,761,287	2,820,632	20%
ADAM-ARD-DA-041-G-027	Cabildo Indígena Pitayó	715,248,213	310,977	536,047,073	233,064	1,608,528,778	699,360	44%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-DA-061-G-090	Cabildo de la Parcialidad de Indígenas Paniquita	736,306,450	340,637	356,265,258	164,819	1,903,017,805	880,391	39%
ADAM-ARD-DA-062-G-047	Cabildo Indígena de Totoró	530,827,684	281,320	503,780,264	266,985	1,339,178,621	709,717	40%
ADAM-ARD-DA-063-G-089	Cabildo indígena San Lorenzo de Caldonó	387,244,561	179,198	194,275,170	89,901	1,023,929,957	473,824	38%
ADAM-ARD-DA-064-G-053	Cabildo indígena San Lorenzo de Caldonó	649,713,140	331,810	627,390,964	320,410	1,632,462,253	833,701	40%
ADAM-ARD-DA-065-G-055	ASOPANELA	416,008,420	216,160	372,565,544	193,641	967,943,850	502,948	43%
ADAM-ARD-DA-074-G-059	Consejo Comunitario de la Unión del Río Chagui	459,337,530	234,283	459,337,530	234,283	828,681,530	422,665	55%
ADAM-ARD-DA-077-G-060	Consejo Comunitario El Recuerdo de Nuestros Ancestros, Río Mejicano	364,822,894	185,249	357,768,894	181,668	610,789,694	310,146	60%
ADAM-ARD-DA-078-G-058	Corporación para el desarrollo del Tambo (CORPOTAMBO)	135,717,584	71,578	116,550,774	58,684	516,647,880	272,484	26%
ADAM-ARD-DA-079-G-056	Corporación para el desarrollo del Tambo (CORPOTAMBO)	388,141,484	199,316	289,383,373	148,602	1,099,262,028	564,485	35%
ADAM-ARD-DA-089-G-057	Centro Regional de Productividad e Innovación del Cauca - CREPIC	854,108,266	438,596	777,033,849	39,917	1,596,724,265	819,939	53%
ADAM-ARD-DA-090-G-052	CORSEDA	465,286,152	247,772	465,286,152	247,772	1,976,257,435	1,052,387	24%
ADAM-ARD-DA-098-C-017	Jose Corrales Giraldo	120,200,000	56,949	120,200,000	56,949	120,200,000	56,949	100%
ADAM-ARD-DA-105-G-075	Grupo Asociativo Espameyate	1,116,009,234	569,829	972,243,827	496,423	6,042,521,875	3,085,281	18%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-DA-108-G-094	COOBRA	500,056,752	231,749	122,505,080	56,774	2,531,057,892	1,173,008	20%
ADAM-ARD-DA-110-G-076	COOBRA	172,362,511	88,007	83,931,471	42,855	624,032,203	318,628	28%
ADAM-ARD-DA-111-G-062	Asociación Movimiento Campesino de Cajibío	343,274,733	174,092	321,798,953	163,201	623,562,360	316,240	55%
ADAM-ARD-DA-112-G-095	Cabildo Indígena Nasa Kitek Kiwe	99,438,155	46,717	48,196,681	22,643	514,108,797	241,536	19%
ADAM-ARD-DA-113-G-077	Grupo Asociativo de Cafeteros La Unión	399,221,025	184,863	326,332,050	151,034	1,994,841,979	923,260	20%
ADAM-ARD-DA-116-C-020	Sociedad Agrícola y de Ganaderos - SAGAN	2,833,972,161	1,451,421	2,500,000,000	1,280,377	9,825,660,225	5,006,578	30%
ADAM-ARD-DA-154-G-102	Asociación de productores orgánicos del Cauca	108,213,376	49,946	97,392,038	44,943	458,305,650	211,532	24%
ADAM-ARD-DA-140-G-087	COOPERATIVA DE PRODUCTORES DE PANELA DE MORALES "CPPM"	205,308,464	95,492	164,246,771	76,394	600,163,072	279,146	34%
ADAM-ARD-DA-156-G-097	ASOMURIPK	226,184,747	103,062	169,638,560	77,284	537,264,579	244,806	42%
ADAM-ARD-DA-135-G-085	CORPOTUNIA	122,698,852	61,171	98,159,082	48,937	599,852,055	298,237	20%
ADAM-ARD-DA-139-G-086	Asociación Agropecuaria de Productores Panelera de Cajibío	246,593,620	122,236	197,274,896	97,806	1,148,667,340	569,391	21%
ADAM-ARD-DA-161-G-101	Coagrobrisas Ltda.	1,113,732,954	510,367	947,830,997	434,343	5,194,320,595	2,380,292	21%
ADAM-ARD-DA-168-G-118	Central Cooperativa Indígena del Cauca - CENCOIC	445,808,120	227,453	356,646,496	181,962	4,220,376,520	2,153,253	11%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-DA-073-C-036	Fundaminga	318,065,000	159,036	318,065,000	159,036	318,065,000	159,036	N/A
ADAM-ARD-DA-120-C-039	CORPOTUNIA	246.494.845	123,498	135.572.165	67,924	925,154,048	463,518	26%
ADAM-ARD-DA-155-G-098	Asociación de Floricultores del Centro del Cauca	83,513,959	42,328	41,756,980	21,164	3,085,558,945	1,563,892	3%
ADAM-FUPAD-DA-001	AGROAMAZONIA	2,643,436,819	1,201,562	2,643,436,819	1,201,562	2,643,436,819	1,201,562	100%
ADAM-FUPAD-DA-007	Condimentos Putumayo	782,272,967	367,580	782,272,967	367,580	2,093,463,967	983,692	37%
ADAM-FUPAD-DA-006	COMFAMILIAR	409,061,758	166,964	409,061,758	166,964	836,083,698	380,038	44%
ADAM-FUPAD-DA-003	APROCASUR	1,473,258,058	613,858	1,473,258,058	613,858	2,486,008,058	1,130,004	54%
ADAM-FUPAD-DA-002	FUPAD	212,454,000	88,523	212,454,000	88,523	2,621,708,400	1,191,686	7%
ADAM-FUPAD-DA-004	FUPAD	923,569,564	471,462	923,569,564	471,462	2,664,337,689	1,360,085	35%
ADAM-FUPAD-DA-005	FUPAD	514,402,000	262,591	514,402,000	262,591	2,437,768,000	1,243,772	21%
A-P-I-C-DA-P-01 a 060	FUPAD	1,112,635,200	463,598	1,112,635,200	463,598	1,112,635,200	463,598	N/A
A-P-I-C-DA-P-062	FUPAD	517,912,800	215,797	517,912,800	215,797	517,912,800	215,797	
A-P-I-C-DA-P-063	FUPAD	1,851,980,472	771,658	1,851,980,472	771,658	1,851,980,472	771,658	N/A
A-P-I-C-DA-P-064	FUPAD	685,964,400	311,802	685,964,400	311,802	685,964,400	311,802	N/A
A-P-I-C-DA-PA-067	FUPAD	73,447,072,600	33,385,033	15,600,000,000	6,500,000	73,447,072,600	33,385,033	N/A
A-IIICA--I-C-DA-A-001	IICA	316,880,505	132,034	316,880,505	132,034	316,880,505	132,034	N/A
A-IIICA-I-C-DA-A-002	IICA	58,028,175	24,178	58,028,175	24,178	58,028,175	24,178	N/A

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
A-J-I-C-DA-A-001	JE Austin	340,221,600	141,759	340,221,600	141,759	340,221,600	141,759	N/A
A-J-I-C-DA-A-003	JE Austin	562,208,000	281,104	562,208,000	281,104	562,208,000	281,104	N/A
A-TSG-I-C-DA-A-001	TSG	1,407,152,400	586,314	1,407,152,400	586,314	1,407,152,400	586,314	N/A
A-TSG-I-C-DA-A-002	TSG	7,406,150,361	3,199,201	3,199,200,000	1,599,600	7,406,150,361	3,199,201	N/A
ADAM-CCI-DA-002	CCI	267,235,619	137,467	267,235,619	137,467	267,235,619	137,467	N/A
ADAM-CCI-DA-003	CCI	3,815,574,588	1,923,076	3,815,574,588	1,923,076	16,261,613,776	8,195,965	N/A

## B. LG Activities

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-GL-009-C-007	Fundación de Apoyo a la U. del Cauca	392,525,000	163,552	392,525,000	163,552	629,050,000	262,104	62%
ADAM-ARD-GL-009-C-002	Fondo Mixto de Cultura de Nariño	235,515,000	98,131	235,515,000	98,131	377,430,000	145,927	67%
ADAM-ARD-GL-009-C-003	Cooperativa Multiactiva de la Mujer COOPMUJER LTDA	157,010,000	65,421	157,010,000	65,421	251,620,000	104,841	62%
ADAM-ARD-GL-009-C-006	Asociación Cultural y Ambientalista del Sur ACAS	78,505,000	32,710	78,505,000	32,710	133,010,000	55,420	59%
ADAM-ARD-GL-009-C-009	Asociación de Emisoras Comunitarias del Magdalena Medio AREDMAG	510,282,500	212,618	510,282,500	212,618	817,765,000	340,735	62%
ADAM-ARD-GL-009-	Universidad de Antioquia	157,010,000	65,420	157,010,000	65,420	251,620,000	104,841	62%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
C-005								
ADAM-ARD-GL-009-C-004	COMUNARTE	39,252,500	16,355	39,252,500	16,355	62,905,000	26,210	62%
ADAM-ARD-GL-040-C-014	CORDEAGROPAZ	119,735,000	53,216	119,735,000	53,216	305,674,990	135,856	39%
ADAM-ARD-GL-042-G-013	Asociación Nacional de Alcaldes Población Afrodescendiente	116,450,000	50,630	116,450,000	50,630	127,550,000	55,457	91%
ADAM-ARD-GL-044-C-012	Sociedad de Acueductos, Alcantarillados y Aseo Aguas del Huila S.A. E.S.P.	173,324,400	75,358	173,324,400	75,358	173,324,400	75,358	100%
ADAM-ARD-GL-045-C-010	Asociación Colombiana de Ingeniería Sanitaria y Ambiental ACODAL Seccional	225,458,600	98,025	225,458,600	98,025	225,458,600	98,025	100%
ADAM-ARD-GL-046-C-011	Hydrogest Ltda.	22,830,000	9,926	22,830,000	9,926	22,830,000	9,926	100%
ADAM-ARD-GL-047-C-013	Jaime Vásquez Consultores Asociados Ltda.	133,612,311	59,383	133,612,311	59,383	133,612,311	59,383	100%
ADAM-ARD-GL-051-G-028	Consejo Comunitario de la Unión del Río Chagui	112,326,000	49,923	61,563,000	27,361	143,923,200	63,966	78%
ADAM-ARD-GL-052-G-030	Consejo Comunitario El Recuerdo de Nuestros Ancestros, Río Mejicano	110,526,000	49,123	60,663,000	26,961	142,123,200	63,166	78%
ADAM-ARD-GL-053-G-031	Consejo Comunitario de Bajo Miro y Frontera	160,644,000	71,397	92,022,000	40,899	198,458,400	88,204	81%
ADAM-ARD-GL-054-G-033	Consejo Comunitario La Unión Río Rosario	113,826,000	50,589	56,913,000	25,295	145,423,200	64,633	78%
ADAM-ARD-GL-057-	Corporación Nuevo	104,515,000	46,615	104,515,000	46,615	138,254,400	61,446	76%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
C-016	Municipio							
ADAM-ARD-GL-058-G-042	Fundación Sol y Tierra	236,714,900	105,207	236,714,900	105,207	336,152,400	149,401	71%
ADAM-ARD-GL-059-G-045	Asociación de Cabildos Indígenas Eperara Siapidara de Nariño	30,290,000	13,462	30,290,000	13,462	46,090,000	20,484	66%
ADAM-ARD-GL-067-C-022	Fundación CINARA	122,557,152	62,519	122,557,152	62,519	122,557,152	62,519	100%
ADAM-ARD-GL-068-C-018	Decision y Estrategia	165,180,033	85,384	165,180,033	85,384	190,394,033	98,418	87%
ADAM-ARD-GL-070-C-029	Federación Colombiana de Municipios	234,166,559	109,519	187,500,000	87,693	257,891,559	120,615	91%
ADAM-ARD-GL-082-C-030	Fundación Renacientes	87,221,500	40,984	87,221,500	40,984	110,521,500	51,933	79%
ADAM-ARD-GL-083-C-021	Centro de Estudios Regionales del Magdalena Medio CER	173,365,664	87,923	173,365,664	87,923	173,365,664	87,923	100%
ADAM-ARD-GL-085-C-023	Medios para la Paz	112,400,000	57,004	112,400,000	57,004	120,200,000	60,960	94%
ADAM-ARD-GL-086-C-024	Mundo Vital	137,823,000	69,537	111,000,000	56,004	195,093,600	98,433	71%
ADAM-ARD-GL-087-C-028	Corporación Nuevo Arco Iris	341,460,000	160,732	274,000,000	128,978	376,460,000	177,208	91%
ADAM-ARD-GL-088-G-054	Shaquiñan	333,297,540	176,636	333,297,540	176,636	407,152,540	215,776	82%
ADAM-ARD-GL-091-C-015	Unión de Ciudadanas de Colombia UCC Seccional Medellín	90,000,000	40,449	90,000,000	40,449	133,012,300	59,781	68%
ADAM-ARD-GL-092-C-027	Corporación Nuevo Arco Iris	133,060,000	64,957	107,000,000	52,235	143,560,000	70,083	93%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-GL-094-G-051	Asociación de Autoridades Indígenas del Oriente Caucaño Totoguampa	80,252,000	36,640	80,252,000	36,640	107,492,000	49,076	75%
ADAM-ARD-GL-095-G-050	AMUNORCA	168,793,000	77,064	168,793,000	77,064	237,313,004	108,347	71%
ADAM-ARD-GL-096-C-031	Asociación de Cooperativas y Empresas Solidarias ASOCOPH	164,944,876	75,455	164,944,876	75,455	187,601,876	85,820	88%
ADAM-ARD-GL-104-G-066	Asociación de Cabildos Indígenas Ukawes Nasac Hab	53,786,500	27,854	53,786,500	27,854	61,708	31,956	87%
ADAM-ARD-GL-117-G-065	CORPOAFRO	117,176,000	57,012	100,510,556	48,904	130,756,000	63,532	90%
ADAM-ARD-GL-123-G-080	Organización Zonal Indígena del Putumayo OZIP	330,500,000	154,943	330,500,000	154,943	479,471,600	224,783	69%
ADAM-ARD-GL-080-C-034	Asociación Palco	99,986,503	49,666	90,000,000	44,705	139,086,503	69,088	72%
ADAM-ARD-GL-122-C-035	Union Temporal CONFRANCISCO	150,770,906	74,696	150,770,906	74,696	176,570,906	87,478	85%
ADAM-ARD-GL-081-C-037	Fundación CODESARROLLO	198,008,840	99,736	160,000,000	80,591	198,008,840	99,736	100%
ADAM-ARD-GL-125-G-081	FUPADES	195,564,000	98,770	176,007,600	88,893	207,764,000	104,931	94%
ADAM-ARD-GL-153-G-104	AFROLIDER	130,660,028	59,635	130,660,028	59,635	156,060,028	71,228	84%
ADAM-ARD-GL-159-G-105	FEDAR	153,528,424	75,669	138,175,579	68,102	230,928,424	113,817	66%
ADAM-ARD-GL-128-G-109	ASOPATIA	190,054,000	96,951	152,043,200	77,561	262,100,000	133,703	73%
ADAM-ARD-GL-103-	AMAY	220,510,000	108,093	176,408,000	86,475	236,010,000	115,691	93%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
G-110								
ADAM-ARD-GL-174-G-114	Aguas del Putumayo	333,363,790	158,745	266,691,032	126,996	513,220,490	244,391	65%
ADAM-ARD-GL-071-TT-001	ACUAMIRA	15,000,000	6,818	15,000,000	6,818	15,000,000	6,818	100%
A-G-I-C-GL-P-001	Georgetown University	728,400,800	316,696	728,400,800	316,696	728,400,800	316,696	N/A
A-G-I-C-GL-P-002	Georgetown University	170,609,029	71,087	170,609,029	71,087	170,609,029	71,087	N/A
A-G-I-C-GL-A-003	Georgetown University	432,115,236	180,048	432,115,236	180,048	432,115,236	180,048	N/A
A-G-I-C-GL-A-004	Georgetown University	501,937,110	209,140	501,937,110	209,140	501,937,110	209,140	N/A
A-G-I-C-GL-P-005	Georgetown University	826,854,600	359,502	826,854,600	359,502	826,854,600	359,502	N/A
A-G-I-C-GL-P-006	Georgetown University	226,985,684	101,333	226,985,684	101,333	226,985,684	101,333	N/A
A-G-I-C-GL-A-007	Georgetown University	1,799,577,597	749,824	1,799,577,597	749,824	1,799,577,597	749,824	N/A
A-G-I-C-GL-A-008	Georgetown University	1,134,291,179	472,622	1,134,291,179	472,622	1,134,291,179	472,622	N/A

### C. SIF/ADAM Activities

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-050-G-039	Asociación Nueva Vida 2000	36,944,371	16,634	36,944,371	18,472	52,270,056	23,534	71%
ADAM-ARD-FIS-055-G-040	Asociación Primavera del Sur ASOPRISUR	39,233,409	17,666	39,233,409	17,666	55,781,363	25,115	70%
ADAM-ARD-FIS-020-G-012	Cabildo Indígena de Totoró	84,132,005	36,932	84,132,005	36,932	123,026,708	54,006	68%
ADAM-ARD-FIS-018-G-009	Resguardo Indígena de Novirao	116,009,058	50,926	116,009,058	50,926	159,063,554	69,826	73%
ADAM-ARD-FIS-019-G-011	Resguardo Indígena de Paniquita	95,261,754	41,818	95,261,754	41,818	128,499,446	56,409	74%
ADAM-ARD-FIS-027-G-020	Cabildo Indígena Pitayó	120,784,080	52,929	120,784,080	52,929	205,626,702	90,108	59%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-026-G-019	Resguardo Indígena de Pueblo Nuevo	247,919,414	108,594	247,919,414	108,594	351,928,840	154,152	70%
ADAM-ARD-FIS-023-G-016	Junta de Acción Comunal Vereda Divino Niño	119,495,195	52,456	119,495,195	52,456	216,673,131	95,116	55%
ADAM-ARD-FIS-021-G-014	Junta de Acción Comunal Vereda Alto del Tigre	206,890,232	90,821	206,890,232	90,821	378,696,163	166,241	55%
ADAM-ARD-FIS-028-G-022	Asociación Defensora del Macizo Colombiano ASDEMACO	28,334,762	12,229	28,334,762	12,229	37,078,182	16,003	76%
ADAM-ARD-FIS-022-G-015	Junta de Acción Comunal Vereda La Lindosa	109,967,554	48,274	109,967,554	48,274	266,203,348	116,858	41%
ADAM-ARD-FIS-033-G-034	Junta de Acción Comunal Vereda Hornitos	187,902,795	82,777	187,902,795	82,777	464,187,582	204,488	40%
ADAM-ARD-FIS-037-G-021	Junta de Acción Comunal Vereda San Antonio	86,479,899	38,097	86,479,899	38,097	156,186,037	68,804	55%
ADAM-ARD-FIS-035-G-037	Junta de Acción Comunal de la Vereda Bella Vista - La Plata	166,846,775	73,178	166,846,775	73,178	565,972,144	248,233	29%
ADAM-ARD-FIS-032-G-029	Junta de Acción Comunal del Corregimiento Agua Sucia	20,778,634	9,154	20,778,634	9,154	26,011,512	11,459	80%
ADAM-ARD-FIS-038-G-036	Junta de Acción Comunal del Corregimiento San Joaquín	86,857,275	37,487	86,857,275	37,487	107,850,450	46,547	81%
ADAM-ARD-FIS-034-G-035	Asociación de Padres de Familia de la Institución Educativa Rural El Guadual	167,746,051	75,527	167,746,051	75,527	223,078,697	100,441	75%
ADAM-ARD-FIS-029-G-032	Cooperativa Nuevo Amanecer Ltda	74,529,391	33,557	74,529,391	33,557	107,582,551	48,439	69%
ADAM-ARD-FIS-056-G-041	Junta de Acción Comunal Vereda La Ye	21,805,364	9,818	21,805,364	9,818	27,064,643	12,186	81%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-069-G-043	Asociación de Productores Agropecuarios de la Vereda La Esperanza	148,883,874	67,095	148,883,874	67,095	203,863,874	91,872	73%
ADAM-ARD-FIS-102-G-064	APROCAFRUM	103,999,200	54,850	103,999,200	54,850	410,326,499	216,410	25%
ADAM-ARD-FIS-107-G-067	APROCAR	124,717,793	65,777	124,717,793	62,359	348,054,091	183,566	36%
ADAM-ARD-FIS-106-G-069	ASOPROLAN- Asociacion Productores Landázuri	100,782,196	51,293	100,782,196	51,293	439,794,716	223,834	23%
ADAM-ARD-FIS-114-G-071	Cabildo Indígena Pitayó	54,680,826	28,839	54,680,826	28,839	98,100,739	51,740	56%
ADAM-ARD-FIS-115-G-063	Junta de Acción Comunal del Cacerio Patio Bonito	62,046,495	32,724	62,046,495	32,724	76,493,352	40,343	81%
ADAM-ARD-FIS-121-G-082	Junta de Acción Comunal Central Corregimiento Siete Vueltas	165,298,186	86,082	165,298,186	86,082	220,491,520	114,825	75%
ADAM-ARD-FIS-119-G-088	Junta de Acción Comunal de Rincón	40,329,503	21,002	40,329,503	21,002	57,160,103	29,767	71%
ADAM-ARD-FIS-118-G-073	Junta de Acción Comunal La Trinidad	186,937,448	97,351	186,937,448	97,351	242,081,448	126,068	77%
ADAM-ARD-FIS-127-G-070	Junta de Acción Comunal del Corregimiento de Cañabral	83,673,069	42,210	83,673,069	42,210	104,887,853	52,912	80%
ADAM-ARD-FIS-129-G-074	Junta de Acción Comunal de Cuaspud Nucleo	146,240,833	74,430	146,240,833	74,430	255,084,734	129,826	57%
ADAM-ARD-FIS-132-G-072	Junta de Acción Comunal de la Vereda El Garzal	79,615,483	40,520	79,615,483	40,520	99,237,999	50,507	80%
ADAM-ARD-FIS-133-G-083	Junta de Acción Comunal Vereda Los Angeles	208,422,415	106,638	208,422,415	106,638	439,335,892	224,784	47%
ADAM-ARD-FIS-152-G-091	CORTIPAZ	57,963,188	26,672	57,963,188	26,672	92,526,518	42,577	63%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-134-G-078	Asociación Comunal de Juntas del Municipio de San Vicente	114,855,783	58,249	114,855,783	58,249	620,446,406	314,660	19%
ADAM-ARD-FIS-163-G-096	Junta de Acción Comunal Vereda La Paujila	191,720,591	87,704	191,720,591	87,704	276,710,903	126,584	69%
ADAM-ARD-FIS-165-G-106	Junta de Acción Comunal Corregimiento Pueblo Nuevo	119,418,233	55,344	119,418,233	55,344	166,398,224	77,117	72%
ADAM-ARD-FIS-171-G-108	Junta de Acción Comunal de Patia	111,664,613	56,602	111,664,613	56,602	290,174,400	147,087	38%
ADAM-ARD-FIS-177-G-115	Asociación Damas Unidas de Puerto Claver	136,218,046	67,425	136,218,046	67,425	201,208,358	99,594	68%
ADAM-ARD-FIS-175-G-117	Junta de Acción Comunal de la Vereda El Palmar Criollo	95,694,553	47,367	95,694,553	47,367	132,384,834	65,528	72%
ADAM-ARD-FIS-182-G-120	Junta de Acción Comunal Vereda Los Guayabos Pueblo Nuevo	97,315,814	48,081	97,315,814	48,081	150,681,047	74,448	65%
ADAM-ARD-FIS-184-G-121	Junta de Acción Comunal de la Vereda Las Delicias	223,217,913	109,127	223,217,913	109,127	688,581,473	336,634	32%
ADAM-ARD-FIS-187-G-124	Junta de Acción Comunal Vereda El Recreo	75,067,812	36,184	75,067,812	36,184	230,432,709	111,073	33%

#### D. SIF/IDP Activities

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-IDP-024-G-018	Junta de Acción Comunal Vereda la Viuda	199,403,532	87,343	199,403,532	87,343	245,195,404	107,636	81%
ADAM-ARD-FIS-IDP-002-G-001	Asociación del Acueducto Rural de Rionegro	569,305,974	237,211	569,305,974	237,211	864,053,848	360,022	66%

 USAID/Colombia: Areas for Municipal-level Alternative Development (ADAM)

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-IDP-030-G-023	Asociación de Padres de Familia Institución Educativa San Carlos	166,252,635	73,239	166,252,635	73,239	198,662,422	87,516	84%
ADAM-ARD-FIS-IDP-005-G-004	Asociación de padres de familia de la Institución Educativa Alejandro de Humbolt	143,850,086	59,938	143,850,086	59,938	167,050,086	69,604	86%
ADAM-ARD-FIS-IDP-006-G-005	Asociación Comunitaria de Desplazados Palermo Sur	128,807,786	53,670	128,807,786	53,670	153,483,088	63,951	84%
ADAM-ARD-FIS-IDP-007-G-003	Asociación Surcolombiana de Desplazados Internos	173,675,112	72,365	173,675,112	72,365	246,089,272	102,537	71%
ADAM-ARD-FIS-IDP-025-G-010	Asociación de Vivienda de Desplazados del Sur	178,657,722	78,256	178,657,722	78,256	301,100,667	131,888	59%
ADAM-ARD-FIS-IDP-017-G-008	Asociación de Mineros Desplazados del Municipio de Santa Rosa del Sur de Bolívar	504,361,893	214,622	504,361,893	214,622	1,294,384,671	550,801	39%
ADAM-ARD-FIS-IDP-031-G-024	Junta de Acción Comunal Vereda Naranjito	97,010,523	42,736	97,010,523	42,736	105,060,523	46,282	92%
ADAM-ARD-FIS-IDP-101-G-061	Asociación de Desplazados del Municipio de Puerto Caicedo ASODESCA	29,374,826	15,492	29,374,826	15,492	270,625,807	142,730	11%
ADAM-ARD-FIS-IDP-126-G-079	CORPDESEM	298,676,124	150,535	298,676,124	150,535	1,355,276,124	683,068	22%
ADAM-ARD-FIS-IDP-131-G-068	Asociación de Padres de Hogares de Bienestar del Municipio de Puerto Parra	205,882,442	105,149	205,882,442	105,149	255,882,442	130,686	80%
ADAM-ARD-FIS-IDP-141-G-084	Asociación de Padres de Familia de la Institución Educativa Santa Teresa	81,973,346	41,855	81,973,346	41,855	132,777,443	67,795	62%

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	Value Pesos	Value US\$	
ADAM-ARD-FIS-IDP-036-G-038	Junta de Acción Comunal – vereda, La Fonda	46,735,118	20,498	46,735,118	20,498	61,493,576	26,971	76%
ADAM-ARD-FIS-IDP-008-G-002	Asociación Comunal de Juntas de la Comuna 10	667,998,633	278,333	667,998,633	278,333	4,184,092,741	1,743,371	16%
ADAM-ARD-FIS-IDP-164-G-103	JAC Vereda Nueva Esperanza Hacienda La Miel	172,646,995	79,115	172,646,995	79,115	288,996,326	132,432	60%
ADAM-ARD-FIS-IDP-157-G-092	Asociación de Padres de Familia Int. Educativa Fray Placido	258,061,374	119,418	258,061,374	119,418	398,187,092	184,261	65%
ADAM-ARD-FIS-IDP-162-G-093	Asociación de Padres de Familia del Instituto Técnico Industrial San Francisco de Asís	173,029,363	79,154	173,029,363	79,154	271.525.446	124.212	64%
ADAM-ARD-FIS-IDP-167-G-107	Asociación de Vivienda Nuevo Amanecer	488,925,270	241,661	488,925,270	241,661	550.984.723	272.335	89%
ADAM-ARD-FIS-IDP-176-G-116	Asociación de Padres de Familia Institución Misael Pastrana Borrero de Rivera	108,930,887	53,918	108,930,887	53,918	151.930.887	75,202	72%
ADAM-ARD-FIS-IDP-179-G-119	Asociación de Padres de Familia Colegio Las Mercedes de Nataga	36,535,300	18,051	36,535,300	18,051	67,535,300	33,367	54%
ADAM-ARD-FIS-IDP-185-G-122	JAC Alto de los Ídolos del Municipio de Isnos	65,829,617	32,183	65,829,617	32,183	109,706,352	53,633	60%
ADAM-ARD-FIS-IDP-186-G-123	Asociación de Vivienda Lomas de Comfacauca	502,995,964	245,139	502,995,964	245,139	4,759,366,314	2,319,515	11%

**E. Activities that apply to all three components**

Activity Number	Implementer	ADAM Committed Funding		ADAM Obligated Funding		Total Value of Activity		% ADAM Counterpart
		Value Pesos	Value US\$	Value Pesos	Value US\$	ValuePesos	Value US\$	
ADAM-IICA-SU-004-C-004	IICA (Impact Evaluation)	83,402,953	37,068	83,402,953	37,068	83,402,953	37,068	N/A
ADAM-ARD-SU-100-C-026	Kumu Ltda (Comm.)	50,000,000	25,033	50,000,000	25,033	50,000,000	25,033	N/A
ADAM-ARD-SU-099-C-019	Indexcol Ltda. (Comm.)	41,982,851	21,431	41,982,851	21,431	41,982,851	21,431	N/A
ADAM-ARD-SU-100-C-025	Código de Diseño Certificado Codice Ltda (Communications)	50,000,000	25,033	50,000,000	25,033	5,000,000	25,033	N/A
A-IICA-I-C-DA-A-001	IICA (Formulate Initiatives)	316,880,505	132,034	316,880,505	132,034	316,880,505	132,034	N/A
A-CCI-C-DA-A-001	CCI	599,697,397	249,874	599,697,397	249,874	599,697,397	249,874	N/A

# ANNEX C: ADAM PRESS RELEASES, ARTICLES, & OTHER COMMUNICATIONS PRODUCTS



## HOJA INFORMATIVA

### 1.224 familias desplazadas y vulnerables con agua potable

El 14 de diciembre el Programa ADAM de la Agencia del Gobierno de Estados Unidos para el Desarrollo Internacional (USAID) entregará el proyecto "Planta de tratamiento de agua potable Rionegro en la zona rural de Popayán", una obra en la que se hizo tangible el compromiso y el trabajo conjunto de la comunidad con el gobierno municipal y la cooperación internacional. Con un costo de más de 850 millones de pesos – US\$432.000 - (66% de USAID, 23% del municipio y 11% de la comunidad), la planta empleará tecnología limpia de purificación basada en la filtración natural por gravedad. 1.224 familias vulnerables y desplazadas se beneficiarán directamente de este proyecto que se inició en enero de 2007.

Las dificultades para el acceso al agua son un problema creciente en el mundo. Esta realidad la vivió la comunidad de Rionegro con la disminución del suministro de agua causada por la llegada de un número creciente de personas desplazadas en los últimos años. En un gesto de solidaridad con los nuevos inmigrantes, los habitantes de Rionegro induyeron toda la comunidad en un proyecto para proveer agua a las familias. Esto sucedió en 2003. Un año después, con apoyo significativo de USAID, El Comité Departamental de Cafeteros y la Organización Internacional para las Migraciones (OIM), el sueño se hizo realidad. Con el crecimiento de la comunidad y el éxito de la primera experiencia, los líderes de la Asociación Acueducto Rural de Rionegro (que beneficia a la población de las veredas Dos Brazos, Antón Moreno, Boquerón, Túnel, Salvador, Crucero de Puelenje, Alto Puelenje, La Playa, Las Chozas y Figueroa) solicitaron apoyo del Programa ADAM de USAID para un proyecto más ambicioso: construir una planta de tratamiento. La USAID aprobó la solicitud.

¿Cuáles son los resultados?

- Una asociación fortalecida en su capacidad empresarial y operativa para la prestación del servicio de agua, lo cual garantiza la sostenibilidad del proyecto.
- **8.000 personas** – toda la población de Rionegro – con acceso a agua potable.
- **1.224 familias** (vulnerables y desplazadas) beneficiadas directamente por el proyecto.
- La construcción de la **segunda planta de tratamiento de agua con tecnología limpia** en el país.

#### **SOBRE EL PROGRAMA ADAM**

El trabajo del Programa Áreas de Desarrollo Alternativo Municipal (ADAM) de la Agencia de Estados Unidos para el Desarrollo Internacional (USAID), está enmarcado en el acuerdo de cooperación internacional suscrito entre los gobiernos de Estados Unidos y Colombia para la promoción de la producción lícita y la consolidación de la paz en el país. La Agencia Presidencial para la Acción Social y la Cooperación (Acción Social) es la entidad nacional que coordina actividades con el Programa ADAM.

El componente de Gobiernos Locales de ADAM tiene el objetivo de fortalecer la presencia del Estado en 100 municipios seleccionados de 12 departamentos del país, y realiza, entre otras, actividades en planificación, rentas y finanzas, participación ciudadana, servicios públicos, infraestructura social y productiva, y desarrollo institucional. Las actividades de infraestructura incluyen un diverso portafolio de proyectos – escuelas, sistemas de agua y saneamiento, o plantas procesadoras – que son identificados, diseñados y construidos con la comunidad. Esto garantiza el mantenimiento de las obras en el futuro y el fomento del sentido de pertenencia entre la población local. Muchos de estos proyectos se realizan con poblaciones desplazadas por la violencia.



## HOJA INFORMATIVA

### Agua segura para Putumayo

El 15 de noviembre la Agencia del gobierno de Estados Unidos para el Desarrollo Internacional (USAID), a través de su programa Áreas de Desarrollo Alternativo Municipal (ADAM), inició la ejecución de un convenio de donación con la Empresa de Administración Pública Cooperativa del Putumayo – Aguas de Putumayo. El objeto de esta donación de más de **300 millones de pesos**, que tendrá un período de ejecución de un año, es apoyar la consolidación de la empresa para que asuma la gerencia del **Plan Departamental de Agua**, y fortalecer las entidades comunitarias prestadoras de los servicios públicos de agua y saneamiento en los municipios que atiende el Programa ADAM (Mocoa, Villagarzón, Puerto Caicedo, Puerto Asís, Orito, Valle del Guamuéz y San Miguel). Este esfuerzo será complementado con la asignación de 300 millones por parte de la gobernación departamental para fortalecer las actividades en las áreas rurales.

El Plan Departamental de Agua, que se inicia en 2008 y finaliza en 2017, será crítico para garantizar el suministro y el manejo apropiado de este recurso en el departamento durante el decenio que viene. La gobernación ha asignado un presupuesto de 56.000 millones de pesos para la implementación del mismo, cifra que será incrementada hasta **100.000 millones** con aportes del Banco Mundial y los municipios.

Durante el último año, el gobernador Jesús Fernando Checa, quien ha trabajado muy de cerca con el Programa ADAM, ha enfatizado las inversiones en este sector con el fin de incrementar la cobertura y la calidad del agua en el departamento. En sus propias palabras: *“En varios sentidos, el mayor indicador de morbimortalidad son las enfermedades gastrointestinales. Todos estos proyectos tienen una tasa de retorno que les permitirá pagarse en tres años. En vez de darle plata a la salud, hay que quitarle la clientela. Y los clientes más grandes de los hospitales son los niños. Todo esto va a ayudar muchísimo”*.

#### **SOBRE EL PROGRAMA ADAM**

El trabajo del Programa Áreas de Desarrollo Alternativo Municipal (ADAM) de la Agencia de los Estados Unidos para el Desarrollo Internacional (USAID), está enmarcado en el acuerdo de cooperación internacional suscrito entre los gobiernos de Estados Unidos y Colombia para la promoción de la producción lícita y la consolidación de la paz en el país. La Agencia Presidencial para la Acción Social y la Cooperación (Acción Social) es la entidad nacional que coordina actividades con el Programa ADAM.

El componente de Gobiernos Locales de ADAM tiene el objetivo de fortalecer la presencia y la aceptación del Estado en 100 municipios seleccionados de 12 departamentos del país, y realiza, entre otras, actividades en planificación, rentas y finanzas, participación ciudadana, servicios públicos, infraestructura social y desarrollo institucional. Como acción estratégica, y cumpliendo con la política del sector, el componente de servicios públicos se encarga de fortalecer las entidades prestadoras de los servicios públicos de agua y saneamiento para que incorporen el uso de mejores prácticas.

# ¿EN QUÉ VA EL APOYO?

Huellas de Cooperación Bilateral



Bogotá D.C.

4 de diciembre de 2007

Embajada de Estados Unidos

## AGUA SEGURA PARA PUTUMAYO

El 15 de noviembre de 2007, la Agencia de Estados Unidos para el Desarrollo Internacional (USAID), a través de su programa Áreas de Desarrollo Alternativo Municipal (ADAM), inició la ejecución de un convenio de donación de más de 300 millones de pesos con la Empresa de Administración Pública Cooperativa del Putumayo Aguas de Putumayo.

El objetivo del convenio es apoyar a la empresa para que asuma la gerencia del Plan Departamental de Agua y fortalecer las entidades comunitarias prestadoras de los servicios públicos de agua y saneamiento en Mocoa, Villagarzón, Puerto Caicedo, Puerto Asís, Orító, Valle del Guamuéz y San Miguel.

El período de ejecución del proyecto será de un año. Este esfuerzo será complementado con la asignación de 300 millones de pesos por parte de la gobernación departamental para fortalecer las actividades en las áreas rurales.

El Plan Departamental de Agua, que se inicia en 2008 y finaliza en 2017, será crítico para garantizar el suministro y el manejo apropiado de este recurso en el departamento durante el decenio que viene. La gobernación ha asignado un presupuesto de 56.000 millones de pesos para la implementación del mismo, cifra que será incrementada hasta 100.000 millones con aportes del Banco Mundial y los municipios.

Durante el último año, el gobernador Jesús Fernando Checa, quien ha trabajado muy de cerca con el Programa ADAM, ha enfatizado las inversiones en este sector con el fin de incrementar la cobertura y la calidad del agua en el departamento. En sus propias palabras: *"En varios sentidos, el mayor indicador de morbimortalidad son las enfermedades gastro-intestinales. Todos estos proyectos tienen una tasa de retorno que les permitirá pagarse en tres años. En vez de darle plata a la salud, hay que quitarle la clientela. Y los clientes más grandes de los hospitales son los niños. Todo esto va a ayudar muchísimo".*

Si está interesado en publicar esta historia o en obtener más información sobre el apoyo de Estados Unidos a Colombia, por favor llamar al: (1) 383-2625 o escribir al correo electrónico: [AndradelE@state.gov](mailto:AndradelE@state.gov)



Acueducto de Villagarzón, Putumayo

### Sobre el programa ADAM

El trabajo del Programa Áreas de Desarrollo Alternativo Municipal (ADAM) de la Agencia de Estados Unidos para el Desarrollo Internacional (USAID) está enmarcado en el

acuerdo de cooperación internacional suscrito entre los gobiernos de Estados Unidos y Colombia para la promoción de la producción lícita y la consolidación de la paz en el país. La Agencia Presidencial para la Acción Social y la Cooperación (Acción Social) es la entidad nacional que coordina actividades con el Programa ADAM.

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Como acción estratégica, y cumpliendo con la política del sector, el componente de servicios públicos se encarga de fortalecer las entidades prestadoras de los servicios públicos de agua y saneamiento para que incorporen el uso de mejores prácticas.

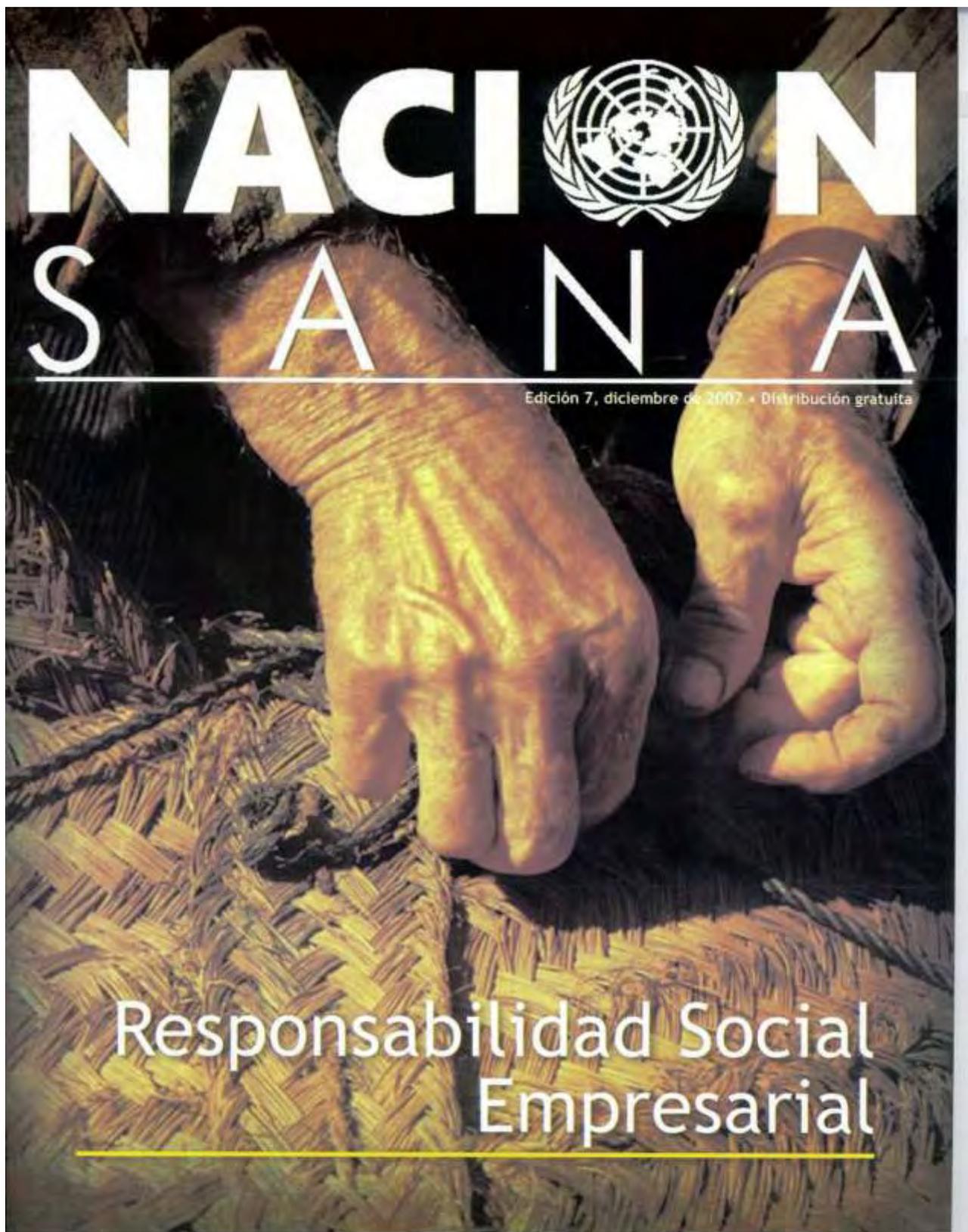


El director de ADAM, Charles Oberbeck, y el gobernador de Putumayo, Jesús Checa, durante la reunión protocolaria para revisar el convenio de ADAM con la empresa Aguas de Putumayo.



USAID/Colombia: Areas for Municipal-level Alternative Development (ADAM)

71



## APRENDIZAJES DE LA EXPERIENCIA:



### UN MODELO MEJORADO PARA EL DESARROLLO ALTERNATIVO

Gobernador indígena del Resguardo Tokoy inaugurando un aula construida por ADM/USAID en la vereda Betania, municipio de Tokoy, Cauca.

#### 1) Las actividades ilícitas tienen raíces complejas que requieren soluciones integrales

Los enfoques basados en simples análisis económicos del costo-beneficio entre las actividades ilícitas y las lícitas no han sido efectivos. Esto no quiere decir que las alternativas viables para apoyar los medios de vida rurales no son críticas, pero la decisión de una comunidad de dejar la producción ilícita está determinada por factores que van más allá de lo estrictamente económico. Por esta razón los enfoques tradicionales de DA basados sólo en la sustitución de cultivos han sido reemplazados por estrategias más amplias en las que muchos municipios, en grandes regiones geográficas, están comprometidos con la legalidad.

#### 2) La gente en comunidades aisladas, con poca presencia estatal, tiende más a cultivar ilícitos

Definitivamente la pobreza cumple un papel importante en la economía ilícita. Y ésta se puede palpar no solamente en los bajos niveles de ingreso familiar, sino también en el aislamiento geográfico, la poca inversión en infraestructura y servicios públicos, el conflicto social y la distorsión de los valores. La limitada presencia del Estado es particularmente crítica

El gobierno de Estados Unidos, a través de su Agencia para el Desarrollo Internacional (USAID), ha apoyado el Desarrollo Alternativo (DA) en Colombia por muchos años. El trabajo ha involucrado muchos retos. Esto no es extraño teniendo en cuenta que el DA se lleva a cabo en un ambiente caracterizado por una alta visibilidad e intereses políticos, con una diversidad de actores y agendas. En Colombia la presencia y la

participación de los grupos armados ilegales en el narcotráfico incrementan la complejidad de una situación ya desafiante. No obstante, el progreso continúa, y los ocho años de "aprender haciendo" han dejado lecciones muy importantes que se reflejan en el nuevo portafolio para DA de USAID. Cinco de las más críticas son:

para crear las condiciones en la que los grupos ilegales armados ejercen control en una zona. Por lo tanto, la verdadera prueba del éxito está en el fortalecimiento de la legitimidad de las instituciones colombianas.



Producción de granito como parte del Programa ADAM/USAID en Putumayo.

### 3) En el DA el proceso es tan importante como el producto final

En las iniciativas de DA es vital que los procesos sean estructurados, inclusivos y que involucren una amplia participación comunitaria. Se debe invertir tiempo y esfuerzo para entender las necesidades de los actores locales y canalizar los intereses y agendas de un diverso rango de individuos, grupos e instituciones en una estrategia de intervención coherente. Esta necesidad entra en conflicto con los proyectos que inician e implementan sus actividades aceleradamente.

### 4) El desarrollo de los negocios a gran escala en áreas de DA es factible, pero difícil

Aunque el desarrollo empresarial es un objetivo valioso, el reto no debe subestimarse. La mayoría de las áreas de DA se caracterizan por el aislamiento geográfico, poca infraestructura e inseguridad. Esto explica por qué el sector privado no invierte en estas zonas. Las grandes empresas agroindustriales, con frecuencia creadas por los mismos programas de DA, raramente son sostenibles. Un enfoque más pragmático, que reconoce el potencial productivo de los cultivos ilícitos y que fortalece las asociaciones de productores para que se organicen mejor y produzcan para el mercado (en términos de volumen, calidad y costos), parece más promisorio.

### 5) Los programas de DA complementan otras actividades financiadas por Estados Unidos en Colombia

Las iniciativas de USAID que se enfocan en el fortalecimiento social, económico e institucional no deben considerarse aisladamente, sino como actividades complementarias que fortalecen el complejo "rompecabezas" de la lucha contra las drogas. En consecuencia, la erradicación todavía es necesaria. En zonas donde los cultivos ilícitos están ubicados en pequeñas parcelas familiares, la erradicación voluntaria se puede negociar con éxito. Pero en las áreas de cultivos industriales de coca, la erradicación forzosa es la única opción. Si se eliminan efectivamente las alternativas ilegales, se incrementa la receptividad local a nuevas iniciativas, asegurando que el DA se convierta en "la única opción factible".

### EL DESARROLLO ALTERNATIVO EN LA PRÁCTICA. SINOPSIS DEL PROGRAMA ADAM

El Programa Áreas de Desarrollo Alternativo Municipal (ADAM) es una pieza importante del esfuerzo en DA de USAID en Colombia. ADAM es único porque ha sido diseñado para responder a las lecciones descritas anteriormente. En particular, es la primera

iniciativa de USAID en el país que se basa en un modelo de desarrollo municipal integrado, y concertado con las autoridades y comunidades locales, que combina: (i) el mejoramiento de la producción agrícola y el mercadeo; (ii) el fortalecimiento de la gobernabilidad local, y (iii) la construcción de obras de infraestructura social y productiva. El programa es culturalmente diverso y trabaja con comunidades afrocolombianas, indígenas y mestizas.

ADAM implementa una serie de actividades en diez departamentos de Colombia. A través del proceso —que parte de organizar las necesidades y expectativas de un diverso grupo de actores en una iniciativa municipal coherente— el personal del programa trabaja de cerca con las autoridades locales y los líderes comunitarios, y orienta el trabajo de cientos de operadores colombianos.

ADAM ha generado iniciativas municipales en 71 municipios del país que incluyen actividades agrícolas, fortalecimiento de la gobernabilidad local e infraestructura social y productiva. Actualmente ADAM apoya más de 29.000 hectáreas de cultivos lícitos y beneficia a cerca de 17.500 familias en 590 veredas. Más importante aún, las familias, las comunidades y los alcaldes que participan en el programa han firmado acuerdos de "cero ilícitos", con la esperanza de comprometer zonas aún más grandes del país con la economía lícita. ■



Productor de cítricos del Rio Caquí, municipio de Turmequé.



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14	15	16	17	18	21
21	22	23	24	25	27
28	29	30	31		

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**ESPECIALES**

Desarrollo  
**ESCRIBANOS**



**Entregaron subsidio de vivienda a familias desplazadas y destechadas**  
**El Gobierno invertirá \$3 mil millones para 256 subsidios adicionales.**  
 Con asistencia del viceministro de Vivienda, Luis Felipe Henao, se cumplió en la ciudad de Popayán el acto de entrega de los primeros mil subsidios para los beneficiarios del proyecto de vivienda Ciudad Futuro Las Guasas, que albergará a más de tres mil familias desplazadas y destechadas del departamento del Cauca.  
 "Este es el sueño conducido de siete años de trabajo. Gracias a la Gobernación y a la Secretaría Privada de la Presidencia de la República este sueño de los popayanés se ha hecho realidad. También le agradezco a todas las instituciones vinculadas a este proyecto como Comfucacauca..." fueron las primeras palabras del viceministro de Vivienda, Luis Felipe Henao, antes de la entrega de subsidios en el Coliseo La Estancia.  
 El funcionario agregó que esta entrega significa también generar un espacio digno para que la gente pueda desarrollarse. "La vivienda es el espacio en el cual se puede luchar contra la de incuencia, generar un mejor Popayán hacia el futuro".  
 Henao indicó que se entregaron 1.333 subsidios para la ciudad de Popayán. Igualmente invitó a los alcaldes electos para que presenten proyectos de espacio territorial, mejoramiento de vivienda y viviendas nuevas. "Existe un compromiso del Presidente de la República con el gobernador saliente y encargado".  
 De igual manera se desarrollaron los proyectos más de esfuerzo territorial, es decir: 100 subsidios para el municipio de Corinto y otros 100 para Miranda. También cabe resaltar que se está desarrollando con la Caja de Compensación Familiar Campesina, Comcaja, un nuevo proyecto que consiste en la inversión de tres mil millones de pesos para 256 subsidios adicionales.

**Mañana culmina programa Tiendas Unidas**  
 La clausura del programa Tiendas Unidas 2007 tiene como objetivo dar fin a las actividades programadas para este año.  
 En esta oportunidad los tenderos recibirán un reconocimiento por su participación activa durante este periodo.  
 Además se resaltará el esfuerzo de los 47 tenderos adheridos al programa, y se expondrá el resumen de las actividades realizadas y los resultados obtenidos durante el desarrollo del proyecto en el 2007.  
 Para el próximo año "Tiendas Unidas", programa de fortalecimiento empresarial de la Cámara de Comercio del Cauca, seguirá apoyando a los empresarios de la tienda a través de componentes metodológicos que le permitan al tendero desarrollar nuevos conocimientos y habilidades empresariales.  
 El acto se efectuará en el auditorio empresarial de la Cámara de Comercio del Cauca, a las tres de la tarde. Informará la coordinadora, Mónica Valverde, del área Desarrollo Empresarial.

**Para el norte**  
**Crearon un centro de servicios de telecomunicaciones en la Comuna 2**

Las habitantes de la Comuna 2 tendrán a su disposición un nuevo servicio que ofrecerá atención personalizada, los requerimientos de información, solicitud de los servicios de telecomunicaciones, sala de telefonía e Internet, baños, atención a reclamos, comercialización y pagos de los servicios públicos.  
 El CAS beneficiará a unos 28 mil habitantes de esta populosa comuna. Este moderno edificio tuvo una inversión aproximada a los 70 millones de pesos.  
 El centro cuenta con una central de pagos, dotada de una amplia sala de espera con espacio para brindar comodidad en un ambiente confortable con capacidad para 80 personas aproximadamente; equipos conectados en línea por medio de fibra óptica, procesador central, caja registradora con escáner y mobiliario para sistema de turno, teléfonos públicos, televisión con cámara de video para seguridad y paneles de movimiento, distribuidos en toda el área.  
 Con este nuevo servicio se busca que la Comuna 2 de Popayán logre un mayor avance en telecomunicaciones.

**ENCUESTA**

¿Cree usted que Colombia debe seguir pidiendo ayuda internacional para el acuerdo humanitario?

Si:  No:  Ok:

Si:	50.0%
No:	48.0%

Número de votos: 498

**En Río Negro**

**Inauguran un nuevo acueducto Interveredal**

Se inauguró el acueducto Río Negro, con una eucaristía celebrada por el sacerdote Vicente Caicedo, y con la presencia de funcionarios del gobierno local y nacional, Corporación Española, Agencia Americana.

Este proyecto beneficia a 8 mil habitantes, de los cuales 1.800 son usuarios de las poblaciones de Timbó y Sotará y zona rural de Popayán.

Según el ingeniero Carlos Cajas, interventor de la obra, la inversión fue de 660 millones de pesos, de los cuales la comunidad hizo un aporte de 60 millones; el municipio de Popayán 200 millones, mediante el proceso de presupuesto participativo en consenso con las asociaciones de Juntas de Acción Comuna y la Asociación del Acueducto Río Negro, Usaid-ARD de los Estados Unidos, aportó 870 millones de pesos.

La capacidad de la planta es de 20 litros por segundo en su periodo de diseño a 10 años, pero inicialmente se va a hacer un tratamiento de 9 litros por segundo, que es el consumo que tiene actualmente la población, indicó Carlos Cajas.

Igualmente las aguas son tomadas del Río Negro (conocido como los Dos Brazos) a 8 kilómetros de la planta.

Con respecto a las obras de concreto, válvulas y accesorios que necesita la planta, ya están construidas, y en la segunda base van las diferentes gramas que se están colocando para el periodo de arranque de la planta. También están ubicados los filtros de arena para el tratamiento microbiológico y final donde el agua sale lista para el consumo, quedando garantizada mediante una potabilización.

En la zona donde está el acueducto Río Negro la comunidad se puso de acuerdo para hacer el mantenimiento de las cuencas, con apoyo de la Corporación Autónoma Regional del Cauca, y así evitar el deterioro de la misma. También se adquirieron otros predios en la parte alta de la cuenca para hacer una reforzación, con el fin de no perder la calidad del agua, indicó el interventor de la obra.

**BREVES**

**Lanzamiento de corporación**

Hoy miércoles 18 de diciembre se realiza el lanzamiento de la Corporación de Estudios Económicos, Empresariales y Ambientales "Cauca Progreso 2050", con el objetivo de sumar esfuerzos para la creación y operación en torno al campo económico, social, ambiental y de investigación, articulando así el sector productivo, académico, entidades públicas y privadas, para contribuir al desarrollo integral del departamento del Cauca.

El acto será a las cinco de la tarde en el auditorio empresarial de la Cámara de Comercio del Cauca.

**Denuncian muerte de indígena**

Los indígenas del Cauca denunciaron que un indígena que resultó herido el pasado mes de noviembre durante las jornadas de liberación de la madre tierra y luego fue internado en un centro asistencial de la capital del Valle, murió ayer.

En el comunicado emitido por las Autoridades Indígenas del Cauca se indica que se trata de Luperón Largo Dagua, comunero Nasa, guardia indígena, originario del resguardo de Taquey, municipio de Timbó, quien llevaba varios días en cuidados intensivos. Tras haber sufrido un impacto de arma de fuego disparado por el Esmal en la vía Caloto - Corinto, el 29 de noviembre, cuando las comunidades indígenas del norte del Cauca realizaban acciones de Liberación de La Madre Tierra, denunció el Consejo Regional Indígena del Cauca.

**Elecciones en Unicauca**

Los comicios para elegir los representantes de los profesores ante el Consejo Superior de la Universidad del Cauca se realizan hoy miércoles 19 de diciembre en horario ininterrumpido de ocho de la mañana a seis de la tarde, en los puestos de votación que estarán ubicados en las diferentes facultades.

Según Resolución R-912, por medio de la cual se convoca a los docentes a elegir a su representante ante la máxima corporación de Alma Máter, el cierre de inscripciones se presuntaron los docentes Olga Lucía Sanabria, María Lilibeth Díaz y Wayner Rivera Márquez.



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## EL LIBERAL, Popayán, 14 de diciembre de 2007

### Acueducto de Río Negro tendrá el agua limpia

Con la presencia de autoridades locales y nacionales, así como de la Corporación Española y el programa ADAM de la Agencia del Gobierno de Estados Unidos para el Desarrollo Internacional, se entregaron ayer oficialmente las obras de la planta de tratamiento del acueducto rural de Rionegro (conocido como Dos Brazos), considerada como la segunda planta con tecnología limpia del país.

La inversión, cercana a los 850 millones de pesos, permitirá el acceso de 8.000 personas al agua potable.



### A la espera de agua potable Inauguran Acueducto de Río Negro

Ayer en horas de la mañana fueron inauguradas las obras del acueducto Río Negro al sur-orienté de Popayán, con la presencia de funcionarios del Gobierno local, Nacional y de la Corporación Española y de la Agencia Americana.

Dichas entidades aportaron recursos para ver realizado dicho proyecto que beneficiará a 9 mil habitantes, 1300 usuarios de la poblaciones de Timbio, Sotará y zonas rurales de la capital caucana.



El municipio de Popayán aportó 200 millones de pesos, mediante el proceso de presupuesto participativo, en consenso con las asociaciones de Juntas de Acción Comunal, y la Asociación del Acueducto de Río Negro; Usaid y Ard de Estados Unidos aportaron 620 millones de pesos.

La capacidad de la planta es de 20 litros por segundo, dentro de los siguientes 15 años, pero inicialmente se va a hacer un tratamiento de 9 litros por segundo, que es el consumo que tiene actualmente la población.

Las aguas son tomadas Río Negro (conocido como los Dos Brazos) a 8 kilómetros de la planta. En el momento se presenta turbiedad atípica por el fenómeno de la 'niña', que ha variado el clima y por eso estará por fuera de servicio durante unos días.

Lo que tiene que ver con las obras de concreto, válvulas y accesorios que necesita la planta, ya están construidas, y en la segunda base van las diferentes gramas que se están colocando para el periodo de arranque de la planta. También están ubicados los filtros de arena para el tratamiento microbiológico, donde el agua sale ya en óptima condición para el consumo.

Durante el periodo de construcción del acueducto, han llegado comisiones de las poblaciones de Sotará, El Tambo y de otras poblaciones del Cauca, las cuales se han interesado en el proceso del proyecto, teniendo en cuenta la organización de la comunidad para lograrlo.

Tanto Popayán como el Cauca tienen ventaja con respecto a otras regiones y municipios del país, porque se tienen bastantes fuentes hídricas, las cuales se deben cuidar.

En la zona donde está el Acueducto Río Negro, la comunidad se puso de acuerdo para hacer el mantenimiento de las cuencas, con el apoyo de la Corporación Autónoma regional del cauca, y así evitar el deterioro de las zonas donde está la bocatoma.

Por su parte, Ana Rubiela Mazabuel Maca, representante de la Asociación Acueducto Rural Río Negro, dijo que ejecutaron y reciben la obra construida técnicamente e hidráulicamente para comenzar hacer el proceso del tratamiento de agua por filtración.

Del mismo modo, añadió que anteriormente se surtían de agua sin tratar, de unos tanques que habían construido, es decir, como llegaba de la quebrada y así mismo era llevada hasta las viviendas.

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### Adquirirán otros predios para reforestación

## ¡Comunidad cuenta con nuevo acueducto!

Diciembre 17 de 2007 | 3:25 pm



El pasado viernes fue inaugurado el Acueducto Río Negro, con una eucaristía celebrada por el Sacerdote, Vicente Caicedo, y con la presencia de funcionarios del gobierno local y nacional, Corporación Española, Agencia Americana y entidades que aportaron recursos para ver realizado este proyecto que beneficia a 9000 habitantes, de los cuales, 1.300 son usuarios de las poblaciones de Timbio y Sotarà, y zona rural de Popayán.

Según el Ingeniero, Carlos Cajas, Interventor de la obra, la inversión fue de 860 millones de pesos, de los cuales la comunidad hizo un aporte de 80 millones de pesos; el municipio de Popayán, 200 millones de pesos, mediante el proceso de Presupuesto Participativo en consenso con las asociaciones de Juntas de Acción comunal; y la Asociación del Acueducto Río Negro, USAI-ARD de los Estados Unidos, aportó 620 millones de pesos.

#### Capacidad....

Cabe resaltar que la capacidad de la planta es de 20 litros por segundo en su periodo de diseño a 15 años, pero inicialmente se va hacer un tratamiento de 9 litros por segundo, que es el consumo que tiene actualmente la población.

Igualmente, las aguas son tomadas del Río Negro (conocido como los Dos Brazos) a 8 kilómetros de la planta.

Con respecto a las obras de concreto, válvulas y accesorios que necesita la planta, ya están construidas, y en la segunda base van las diferentes gramas que se están colocando para el periodo de arranque de la planta. También están ubicados los filtros de arena para el tratamiento microbiológico y final donde el agua sale ya en óptima condición para el consumo, quedando garantizada mediante una potabilización.

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Tres proyectos de inversión comenzaron a ejecutarse

# Incoder, hace presencia en el departamento del Cauca

POPAYÁN

Con una inversión cercana a los mil, 400 millones de pesos, el Instituto Colombiano de Desarrollo Rural, Incoder, apoya actualmente el desarrollo de tres proyectos de intervención en el sector agropecuario, con miras a mejorar las condiciones de vida de 909 familias del departamento.

Carlos Ivan Adrada Aguilar, Jefe de la oficina de enlace territorial del sur occidente colombiano del Incoder, explicó que las familias beneficiadas con la entrega del subsidio de tierras y recursos para el desarrollo de proyectos productivos, se encuentran ubicadas en la meseta de Popayán y las localidades de Morales y Suárez.

Anotando que este proceso de apoyo y acompañamiento se logró dado que en las zonas antes mencionadas se desarrollan procesos de organización exitosos, y cuentan con el respaldo los gobiernos municipales, indicando que las iniciativas productivas se gestan para evitar que las familias se desplacen o sean utilizadas como mano de obra en el desarrollo de cultivos ilícitos.

La adquisición de tierra, la piscicultura y el desarrollo del proyecto hortofrutícola son las iniciativas económicas en ejecución

calidades donde se adelanta el proyecto.

Con este se van a beneficiar 774 familias campesinas, con la siembra y producción de 571 hectáreas de Aguacate, 78 hectáreas de mora y 12.5 hectáreas de hortalizas, tomate y pimentón de colores.

Este proyecto esta diseñado para tres años de ejecución, época para la cual se espera estas familias desarrollen procesos de producción y comercialización autosostenibles.

## Adquisición de predios

En el municipio de Corinto, fueron comprados tres predios, La Paila, Rivera y San José, para el desarrollo de seis líneas de proyectos productivos y solución de vivienda rural, por un valor de 485 millones de pesos.

De esta forma las 85.6 hectáreas que beneficiarán a 67 familias, serán utilizadas en el desarrollo de seis proyectos productivos, con líneas base en ganadería, piscicultura y avicultura.

Por tal motivo 46 hectá-



CARLOS IVAN ADRADA  
Jefe de la oficina de enlace territorial del sur occidente colombiano

reas, serán utilizadas para el desarrollo de la ganadería, leche y cebsa; siete hectáreas para la siembra de 35 mil alevinos de tilapia roja, en el proyecto de piscicultura, cinco hectáreas para la siembra de frutales y cinco para el cultivo de aguacate; una hectárea para la cría de 7.370 pollos, cuatro más para el desarrollo de la iniciativa de seguridad alimentaria, cuatro hectáreas de café, dos de plátano, maíz y frijol y tres hectáreas de yuca.

Así como también 3.5 hectáreas pa-



Dairo Ortega - Johnson Suárez / EL LIBERAL

## Proyecto hortofrutícola

El Instituto Colombiano de Desarrollo Rural, Incoder, en convenio con las agencias de cooperación internacional ARD y ADAM y la Corporación Colombiana Internacional CCI, como ente ejecutor, apoyan la transferencia de tecnología y fomento de proyecto productivo hortofrutícola en la meseta de popayán.

Un proyecto en el que se invierten 16 mil 261 millones, de los cuales el Incoder hace un aporte de mil 560 millones de pesos, recursos que además son cofinanciados por las administraciones de los municipios de Popayán, Timbio, Cajibío, El tambo, Piendamó y Morales, lo-



SE ESPERA que iniciativas productivas como ganadería, piscicultura, avicultura, desarrollo de cultivos de frutas y hortalizas, se conviertan en una alternativa económica para el Cauca.

## Más de

900 familias beneficiadas con cursos para el desarrollo de proyectos productivos, con las cuales se posiciona el departamento agropecuario.

ra vivienda rural, la extensión para implementar cercas vivas y guadua hectáreas, como bosque protector.

Proyectos que serán apoyados por el Servicio de Fomento Rural, la Universidad de la Amazonia, la Universidad de San Buenaventura y la Universidad del Cauca, según informó un funcionario del Incoder.

## Implementación de proyecto modelo

En la represa de San Suárez, se desarrolló un proyecto modelo del nivel nacional, el cual 67 familias de comunidades campesinas colombianas indígenas, en zonas escasas de recursos, adoptaron un proyecto productivo que convive con la piscicultura.

Denominado proyecto modelo, pues se trata de un proyecto piloto, dijo Carlos Aguilar, funcionario del Incoder, en una entrevista en la que se busca demostrar que se puede lograr una convivencia de poblaciones con culturas distintas a través de actividades productivas se puede fortalecer el tejido social, el éxito de los proyectos productivos, explicó el funcionario.

En esta iniciativa se invirtieron 90 millones de pesos utilizados en la compra de dos lanchas, además de dos estanques, reparación y construcción de dos jaulas para la siembra de 14 mil alevinos de tilapia roja, cuyo mantenimiento está programado para comenzar en el mes de enero.



# ECONÓMICA

Granizada deja cuantiosas pérdidas

## Piscicultores afectados por el invierno

**SILVIA**  
Con gran preocupación los piscicultores de la localidad de Silvia, cuentan como luego de una fuerte granizada ocurrida el pasado cinco de octubre, su economía se vio afectada y aún no se presentan alternativas de solución

Al respecto María Eugenia Ledezma, Coordinadora Socioempresarial del Centro Regional de Productividad e Innovación del Cauca, Crepic, anotó que la ola invernal causó la muerte de 209 mil animales en diferentes etapas de la producción.

Situación que hace que 19 estaciones piscícolas distribuidas en las veredas de Puente Real, San Fernando, Mishambe, Kizgó, Las Delicias, Santiago, Cumbre H, Agua Blanca, Pueblito y Santa Clara, de los resguardos de Guambia y Quizgó se encuentren a la espera de ayuda estatal.

"La producción de estas estaciones piscícolas estaba preparada para la época de Semana Santa, pero la pérdida de 25 mil toneladas del producto hizo que en estos momentos 170 familias se encuentren en una grave situación, puesto que no tienen recursos para volver a comenzar y a esto se suma que no cuentan con el dinero suficiente para cumplir sus compromisos con los bancos o con los cabildos" manifestó María Eugenia Ledezma.

### Las respuestas

Ante este hecho la comunidad a través de la Asociación de productores y comercializado-

**A cerca de 387 millones de pesos ascienden las pérdidas que el invierno dejó en 36 estaciones piscícolas, del municipio de Silvia.**

res de productos pesqueros de Silvia, Apropesca, ha recurrido ante la Administración municipal y entidades como el ICA, La Secretaría de Salud Departamental, la Corporación Autónoma Regional del Cauca CRC, el Comité Local de Prevención y Atención de Desastres, Clopac municipal y el ministerio



LA OLA invernal causó la muerte de 209 mil animales, en las estaciones piscícolas de Silvia

de Agricultura en busca de solución ante esta emergencia.

Se pudo establecer que hasta el momento el apoyo no ha llegado y que las entidades municipales y departamentales han acompañado a la comunidad en el levantamiento de información y en la elaboración de documentos de petición ante el Ministerio, a través del cual se recuperen los cerca de 387

millones en pérdida.

Por su parte la funcionaria del Crepic, indicó que esta es una de las instituciones que actualmente apoya a los piscicultores de la zona, a través de la ejecución del proyecto de Fortalecimiento integral de la red piscícola del municipio de Silvia, iniciativa apoyada por el programa de Areas de Desarrollo Alternativo (Adam), que busca brindar a la comunidad elementos técnicos, de infraestructura, comercialización y conocimientos socioem-

presariles para que la actividad piscícola se fortale

### Los efectos

A parte de las consecuencias económicas, este evento deja entre las comunidades una gran desmoralización por la continuidad de esto, puesto que esta es una de las actividades más complejas de difícil recuperación que el proceso de producción se acerca a los siete meses y los piscicultores de Silvia, son productores tradicionales que carecen de la tecnología para enfrentar la situación ocurrida.

19 ESTACIONES piscícolas afectadas por g



- SECCIONES**
- Primera Página
  - Acción
  - Bancos
  - Cartas
  - Deportes
  - Editorial
  - Epitafios
  - Judiciales
  - La Ciudad
  - Municipios**
  - Nacional
  - Opiniones
  - Política
  - Putumayo
  - Turismo
- ESPECIALES**
- Departamento
  - ESCRIBANOS**

## MUNICIPIOS

diariodelsur@diariodelsur.com.co

**Invirtieron \$800 millones**  
**Entidad internacional garantiza producción lechera en Cumbal**  
 Con los proyectos de comercialización láctea se favorecerán ganaderos de los sectores de Tasma, Cuzcú, Chilos, Nazare, La Calera y Cuzcú. Por Augusto Reina

Un total de 800 millones de pesos invertirá la Alcaldía de Cumbal y la organización internacional ARD Adams, en el funcionamiento de 11 tanques para el enfriamiento de leche.

Las estructuras que contribuirán con las actividades económicas y productivas de los ganaderos, beneficiarán a las familias residentes en Tasma, Cuzcú, Chilos, Nazare, La Calera y Cuzcú, entre otros.

El alcalde Richard Fuentaltá argumentó que el respaldo de la ARD validó la consecución de cinco proyectos y que su ejecución se logrará por las gestiones hechas por Francisco del Castillo, un dirigente comunitario que en la zona se ha preocupado por el desarrollo microempresarial de los campesinos y comunidades indígenas.

El burgomaestre precisó que en cada proyecto financiado también por la misma comunidad, se destinan cerca de \$120 millones. Así mismo aseguró que cada tanque estará habilitado para almacenar 5 mil litros diarios de leche y que su tecnología garantizará la conservación del alimento por largos períodos de tiempo.

Destacó además que con la puesta al servicio de esos aparatos Cumbal estará en capacidad de cumplir con los mercados lácteos nacionales y regionales, debido a que en la población se producen 80.000 litros de leche al día.

**En Cumbal**  
**Alcaldía terminará la construcción de mercado**  
 Por Augusto Reina

En los próximos días la Alcaldía de Cumbal terminará la instalación de la cubierta y la adecuación del piso del centro de abastos que se construye en el perímetro urbano de la localidad.

Para ello el alcalde Richard Fuentaltá manifestó que la administración local cuenta con todos los materiales y elementos necesarios. Así mismo expuso que la obra que no solo favorecerá a los vendedores de viveres sino también a los consumidores, se cristaliza con el apoyo de la Acción Social, entidad de la Presidencia de la República que según el burgomaestre destinó 130 millones de pesos.

De igual manera aseguró que para la ejecución de la propuesta infraestructural la Administración local contribuyó con 130 millones de pesos. Fuentaltá dijo que el costo total de la obra asciende a los \$400 millones y que la población se merece ese tipo de construcciones que contribuyen con el desarrollo infraestructural y social de las familias que en la zona se dedican a la explotación agrícola y pecuaria.

De otra parte dijo que el piso del centro de abastos se adecuará con las 1.000 metros de cerámica donados por la Acción Social, los cuales tuvieron un costo aproximado de 38 millones de pesos.

**Ancuyanas participaron en foro de la juventud**  
 Por Miguel Córcoles

La Nueva Política Pública de la Juventud fue una de las temáticas que se analizó en el marco del Foro Nacional Colombiano Joven, evento que se llevó a cabo en Pasto y en el cual participaron dos ancuyanas.

Carmen Helena Narváez, funcionaria del Plan de Atención Básica (PAB) de Ancuya indicó que por la localidad estuvo presente Loidy Pantoja y Latorre Andrade Indio.

Así mismo manifestó que en el foro organizado por Darío Guerrero, coordinador departamental de la juventud y Gisella Orsón, psicóloga del voluntariado de jóvenes de Nariño, contó con la participación de varios representantes de La Florida.

**Más de 800 habitantes de Iles se favorecen con subsidios estatales**  
 Más de 800 habitantes de Iles afiliados al programa presidencial Familias en Acción han recibido hasta la fecha sus subsidios económicos que el estado les otorga para la

VIERNES

Archivo Mensual

L	M	M	J	V	S	D
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

Más Anónim

**ENCUESTA**

¿Está de acuerdo en convocar a la selección Colombia de fútbol jugadores veteranos de clubes europeos?

Si:  No:  Ok:

Si: 32.2% No: 67.8%

Numero de votos: 1651



# Puerta del Sol estrenó caseta comunal

Alrededor de 1.100 millones de pesos fueron invertidos en Puerta del Sol para mejorar las condiciones de vida de los residentes.

**LA NACIÓN, NEIVA**  
Alrededor de 109 familias en condición de desplazamiento que residen en Puerta del Sol II Etapa recibieron oficialmente las escrituras de su vivienda e inauguraron la caseta comunal.

Las inversiones fueron hechas por organismos internacionales como la Agencia Internacional de Estados Unidos para

el Desarrollo, Usaid, Fupad y por Cowlhuila, Acción Social y la Alcaldía de Neiva.

Quienes residen en el sector hacían parte del Asentamiento Trsbavaria, que fue desalojado en el mes de diciembre de 2004.

"Las inversiones nos han permitido mejorar las condiciones de vida de 109 familias que después de un largo proceso tienen por fin su casa. De manera que, además de ese proceso de vivienda, estamos implementando todos los programas de inversión social, tanto de transporte escolar, desayunos escolares, atención al adulto mayor, Gúipas Saluda-

bles, agricultura urbana. Nos sentimos muy contentos porque estamos estrenando la mejor caseta comunal que tiene Neiva, con polideportivo. Estos escenarios le van mejorando a la ciudadanía sus condiciones de vida", puntualizó la alcaldesa Cielo González Villa.

El trabajo que se adelanta con la comunidad se realiza desde el año 2002.

"Empezamos desde el año 2002 con un tipo de vivienda de emergencia para reubicar a esta población desplazada en este lote, venimos de la mano con la comunidad y con la Alcaldía, Acción Social, mejorando las condiciones de vida; en las viviendas y la caseta hemos invertido 1.100 millones de pesos", manifestó Cristina Berreto, gerente del programa de gobiernos locales.

La comunidad acompañó a los representantes de los organismos internacionales y locales para hacer la respectiva entrega de las escrituras.

"Estoy feliz, porque gracias a Dios se me cumplió el sueño, es el mejor regalo que pude recibir en diciembre el tener las escrituras de mi casa. Es algo que no teníamos, porque mis hijos y yo vivimos en una casita



En la caseta comunal serán atendidos 89 niños del programa Gúipas Saludables.



La alcaldesa de Neiva Cielo González Villa presidió el acto de entrega de escrituras.



Las inversiones fueron hechas por organismos interacionales como la Usaid y Fupad.

de madera, con latas, en una inversión, esto es una bendición" manifestó Cristina Caviedes, una de las beneficiadas con el programa que se adelantó durante más de cuatro años.

## PUTUMAYO REGIONAL OFFICE

- The *Col Army Radio Station* in Putumayo aired a 5 min. report based on the AGUAS DE PUTUMAYO successful case. It was aired at 8:45 am on Dec. 27 in their show 'Magazine Regional'. This radio station also reaches municipalities in Caquetá, Huila, Nariño and part of northern Ecuador.
- *Latina FM Stereo* aired on Dec. 27, in their noon show, two 2.5 min reports also on this successful case. This radio station has coverage over the municipalities of Puerto Asís, Puerto Caicedo, Orito, Valle del Guamuez, San Miguel, and Villagarzon. Population of this area is 30,000 approx.



# Recorrido



Programa Áreas de Desarrollo Alternativo Municipal / Boletín No. 36 / Año 2007

El Programa Áreas de Desarrollo Alternativo Municipal (ADAM) es financiado con recursos otorgados por el gobierno de Estados Unidos a través de su agencia para el Desarrollo Internacional (USAID). ADAM coordina sus actividades con la Agencia Presidencial para la Acción Social y la Cooperación Internacional (Acción Social).

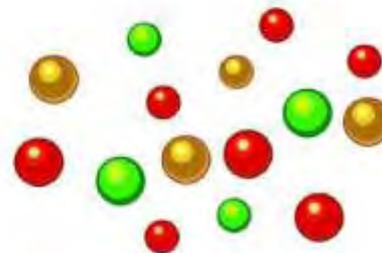
Haga clic aquí para ver el Boletín

**Dos actividades de cacao en Santander registran ventas de este producto por valor de \$1.183 millones de pesos en el último trimestre.**

Fuente: Sistema de Información y Monitoreo de ADAM (SIMA)

## Feliz Navidad y un maravilloso 2008

Con motivo de las fiestas de fin de año, nuestro boletín dejará de circular durante dos semanas. El 11 de enero de 2008 es arranque de nuestro año nuevo. Queremos aprovechar esta oportunidad para enviarle un saludo muy especial para la Navidad y los mejores deseos para el nuevo año.



### Orinoquía Agua pura en Rionegro

El 14 de diciembre se hizo entrega oficial de la planta de tratamiento del acueducto rural de Rionegro en Pocatán. La inversión, cercana a los 850 millones de pesos (66% de USAID, 25% de municipio y 9% de la comunidad), ha dejado como resultados tangibles: una **asociación fortalecida** en su capacidad organizativa y operativa para la prestación del servicio de agua, lo cual garantiza la sostenibilidad; **8.000 personas** – toda la población de Rionegro – con acceso a agua potable; **1.224 familias** (en morables y desplazadas) beneficiadas directamente por el proyecto y la construcción de la

<http://www.adam.org.co/Recorrido36/Recorrido36.html>

11/02/2008



Acueducto de Bucaramanga  
Foto: Juan Camilo Pedraza, ARD

**segunda planta de tratamiento de agua con tecnología limpia del país**

A continuación transcribimos algunas de las copias con estas por la comunidad para la inauguración de la planta:

ESTAMOS DE FIESTA HOY  
LO VAMOS A RECORDAR  
TOMAREMOS AGUA LIMPIA  
CON AYUDAS DE LA USAID.

TENEMOS EN NUESTRO PUEBLO  
UNOS BUENOS GOBERNANTES  
QUE AYUDAN CON SUS AUXILIOS  
A TODOS SUS HABITANTES...

Y YA PARA TERMINAR  
QUIEREMOS AGRADECER  
A INSTITUCIONES LOCALES  
TAMBIÉN A LAS ONG

QUE HICIERON QUE EN NUESTRA ZONA  
SE TOME EL AGUA POTABLE  
Y CON ORGULLO DIREMOS  
SOMOS OBREROS RESPONSABLES



Encuentro de mujeres cafeteras.  
Foto: Regional Tolima

**Tolima**

**Encuentro de mujeres cafeteras**

203 productoras de uno de los cafés más suaves y balanceados del país, están intercambiando experiencias con mujeres caficultoras tolimenses en cuatro municipios del departamento de Tolima. Estas actividades hacen parte del proyecto Mejoramiento de la Calidad de Vida de Mujeres Cafeteras en los Departamentos de Cauca, Huila y Tolima, que se adelanta con la Corporación Nuevo Municipio y el apoyo de la International Women's Coffee Alliance (IWCA). Las socias de ADOCAP, Mujeres emprendedoras de La Estrella, el cebado indígena de Gebania (Planadas), Café Cucuana (San Antonio), APRICOVAL (Chaparral) y ACOMUPOR (Piedraza), expresaron la necesidad de consolidar la Red de Mujeres Productoras, Tradicionales y Comerciales Cafeteras de Café en el país. Estas iniciativas cuentan con el apoyo de ACCIÓN SOCIAL y el Programa ADAM de USAID.

**Putumayo**



Sistemas silvopastoriles en siete municipios.  
Foto: Regional Putumayo

**Putumayo**

**Sistemas silvopastoriles en siete municipios**

El Comité de Ganaderos de Puerto Asís (COGANASIS) firmó un convenio con el Programa ADAM de USAID el 17 de diciembre para desarrollar sistemas silvopastoriles en 497 predios en los municipios de San Miguel, Valle del Guzmán, Orito, Puerto Asís, Puerto Caicedo, Vijayazón y Mococa. El objeto del convenio es la ejecución de la actividad en beneficio de fortalecer los medios ADAM, para introducir sistemas de producción que mejoren las condiciones de nutrición y manejo del ganado en relación con las explotaciones tradicionales. Se espera recuperar los suelos degradados y mejorar la productividad productiva sin incrementar las áreas de pastoreo.

**Antioquia**

**Primer Mercado Campesino**



Primer Mercado Campesino  
Foto: Rogelia Antequila

Guardabosques, están siendo fortalecidos por el Programa ADAM de USAID en las áreas socio empresarial y productiva. En El Bagre, ADAM también está apoyando actividades productivas (siropotonías (202 familias con 646 hectáreas), en caucho (170 familias con 510 hectáreas) y cacao (79 familias con 237 hectáreas).

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Rendición de cuentas  
Foto: Carlos Hernández, ADAM

### Rendición de cuentas

En el marco de la actividad ADAM11 Planeación participativa de los municipios de Arboletes y San Juan, el 15 de diciembre el alcalde de Arboletes, William Salsme Pérez, realizó una rendición pública de cuentas. El evento contó con el apoyo de la Fundación Nuevo Amanecer y de la Secretaría de Participación Ciudadana del departamento de Antioquia a través del operador FUNDA, NEWAN. Al evento asistieron el alcalde electo, Gustavo Guerra, el comandante de la Policía, los Secretarios de Despacho, los Presidentes de las Juntas de Acción Comunal, líderes sociales, la comunidad en general y el Programa ADAM de USAID.

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Para recibir este boletín directamente o solicitar información escriba a [info@adam.org.co](mailto:info@adam.org.co).

Si desea conocer más sobre el Programa ADAM de USAID vaya a [www.adam.org.co](http://www.adam.org.co).

Estadísticas y política económica apoyados por el pueblo de los Estados Unidos, a través de la Agencia de los Estados Unidos para el Desarrollo Internacional (USAID). ADAM es responsable del contenido y es un esfuerzo conjunto de USAID y del Gobierno de los Estados Unidos.