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CENTRAL ASIAN REPUBLICS

BUSINESS ENVIRONMENT IMPROVEMENT PROJECT

QUARTERLY REPORT OCTOBER – DECEMBER 2008



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OCTOBER – DECEMBER 2008**

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The Business Environment Improvement Project (BEI) is pleased to submit its quarterly report to USAID detailing progress and achievements for the period October – December 2008.

REPUBLIC OF KAZAKHSTAN

GENERAL

The BEI Project's third year first quarter in Kazakhstan continued intensive work with the Government of Kazakhstan (GoK) and World Bank (WB) on coordination for improvement of Kazakhstan's Doing Business (DB) ratings and with ministries developing concepts for its inspections and licensing systems. At the invitation of BEI and the GoK, WB Chief Economist Simeon Djankov and Consultant Umar Shavurov visited Kazakhstan on October 7-9, 2008, for consultative meeting with the Government on the DB reports for 2009 and 2010. Based on these discussions the GoK took several steps to advance WBDB-focused reforms:

- Issued Prime-Minister Decree #264 of November 1, 2008, creating a Working Group (WG) to develop proposals for increasing Kazakhstan's positions in the WBDB indicators. This WG is headed by Vice Prime-Minister Orynbayev and includes relevant vice-ministers and representatives from business organizations and the USAID BEI & RTLC projects;
- Developed a joint action plan for the GoK, BEI, and RTLC projects to coordinate improvements in WBDB indicators, and individual action plans for ministries assigned to reform seven indicators: Starting a Business, Registering Property, Getting Credit, Protecting Investors, Dealing with Construction Permits, Closing a Business, and Trading Across Borders;
- Created a joint media action plan for the GoK, BEI, and RTLC to ensure wide dissemination of information to the public on business environment and WBDB-related reforms;
- Organized a Washington-Almaty-Astana-Bishkek video-conference between Government expert groups, the BEI and RTLC projects, and World Bank representatives on November 10, 2008, to discuss indicator methodology issues and agree on future visits by WB experts.

Government Decree of December 23, 2008, approves a "Plan of Implementation of Immediate Measures for Economy and Financial System Stabilization in 2009-2010," and includes action on BEI recommendations to:

- Conduct a "regulatory guillotine" to reduce the number of licensed activity types and sub-types by 90%;
- Create by July 1, 2009, a GoK working group on licensing with entrepreneurs and independent experts and submit a proposal to the Government on licenses to be reduced using the regulatory guillotine
- Prolong the above working group as a regular public-private partnership mechanism for discussion of regulation drafts expected to influence the interests of businesses;
- Follow successful completion of the licensing activity guillotine with a similar review of permits regulation (endorsements, certification, accreditation etc.) to be also reduced in number by 90%;
- Develop a mechanism for regulatory impact analysis of normative legal acts adopted that affect businesses;

- Develop a draft law “On amendments and additions to several legal acts of RK in the area of regulation and optimization of inspections of private enterprise,” based on the Concept for Inspections developed by BEI international expert Igor Gutan.

Prime Minister Masimov charged the Ministry of Justice to make changes in the Plan of Drafting Works of the Government of Kazakhstan for 2008-2009, based on the results of the Interdepartmental Commission on Legislative Activity, and to include the expert group proposals on development of draft laws to improve seven indicators of the WBDB.

TECHNICAL

WORLD BANK DOING BUSINESS ACTIVITY

National Activity

- On December 10, 2008, BEI Project and the GoK hosted a conference on “Ways for improving Kazakhstan’s positions in the World Bank ‘Doing Business’ rating” with 150 participants, including Prime-Minister Masimov, ministers and vice-ministers, World Bank experts Stefka Slavova and Alen Denis, and representatives from the business community, state bodies from Almaty and Astana, USAID projects, international organizations, and WBDB survey respondents. The conference provided a forum for presentation of recommendations for Kazakhstan by the World Bank experts and the GoK expert groups for reforming WBDB indicators, with feedback from the audience.
- The December conference visit by WB experts Stefka Slavova and Alen Denis initiates direct cooperation on DB indicator reform between the World Bank Doing Business Reform Unit and GoK expert councils under the Ministries of Justice, Economy and Budget Planning, Industry and Trade, Finance, and the Tax and Customs Committees. During the WB visit from December 9 to 12 both representatives met extensively with their GoK counterparts to discuss current Kazakhstan reform work, past changes, and the upcoming 2009 DB survey.
- World Bank Doing Business Reform Unit representatives currently plan to revisit Kazakhstan in February, 2009, to sign an official agreement on collaboration with the Government of Kazakhstan to reform DB indicators.
- On December 23, 2008, the Government of RK approved a plan for normative and legal acts correction based short-term measures to improve Kazakhstan’s positions in the WBDB rating, and included it to the general plan of crisis management measures of the Government of KR, the “Plan of Implementation of Immediate Measures for Economy and Financial System Stabilization in 2009-2010.”
- Government Decree #264 of November 1, 2008, created an expert group on the DB “Closing a Business” indicator under the Ministry of Finance (MoF). Vice-Minister Orynbaev requested BEI to provide technical assistance to the MoF for this area of Doing Business indicator reform. Consistent with the approach of BEI for flexibility and responsiveness with counterparts, BEI has been able to provide initial presentations to the expert group on the DB methodology in this area, and to facilitate communication between the expert group and the DB team and with private sector companies and survey respondents. The expert group has succeeded in meeting its obligation to present recommendations on the process for the December 10 conference. Bearing Point has been notified of BEI work in this area, but is not currently engaged with the Tax Committee or regarding

bankruptcy issues. If further LOE in this area is required from BEI it will be coordinated with USAID during review of work plan activities for subsequent quarters.

- Government Decree #264 of November 1, 2008, created an expert group on the DB “Starting a Business” indicator under the Ministry of Justice (MoJ), with BEI inclusion. BEI presented in detail to the WG the WB methodology for the indicator and made recommendations for optimizing the procedure in Kazakhstan. Joint recommendations from the WG were presented to the Prime Minister’s Committee and approved on December 13, 2008, including BEI’s main recommendations for streamlining the process to reduce procedures to four, reduce time from 12 to 6 days, reduce payment for registration from 14,780 KZT to 11,280 KZT (about \$94) in total, and to eliminate the charter-capital requirement for small-business LLPs. The Office of the PM has sent an official letter to Parliament with revisions to the Law on Notary, which is currently under review by that body. Adoption of the Law on Notary and other changes and amendments needed to laws and regulations for implementation are scheduled for January and March 2009. – **KZ01**
- BEI initiated creation of a working group on the WBDB “Starting a Business” indicator with the Justice Department of Almaty. The WG includes representatives from state bodies, BEI, and WB survey respondents from the private sector. BEI has used the WG as an information channel to present the WB methodology for the “Starting a Business” and “Registering Property” indicators, to educate and gather feedback from representatives from the private sector and PSC Almaty staff about changes and amendments to legislation for the starting a business process, and to discuss implementation of BEI recommendations for improving PSC work. – **KZ01**
- On October 28, 2008, the Ministry of Industry and Trade created an expert group with BEI on reforming the WBDB “Dealing with Construction Permits” indicator, headed by Vice Minister of Industry and Trade Mamytbekov. This expert group’s recommendation were approved by Vice-PM Orynbayev on November 27 and PM Masimov on December 13, 2008, and include changes anticipated to reduce the number of procedures from 38 to 11, time from 231 to 81 days, and cost from 10,536,652 KZT to 385,332 (a change of about \$84,500). These calculations include full recognition by the WB of GoK 2008 reforms in construction permitting, and the expert group has already initiated dialog with WBDB Reform Unit representatives during their December visit regarding previous regulatory changes and to coordinate the expected changes and amendments for January and March 2009 with the next DB survey dates. – **KZ 02**
- BEI facilitated creation on December 22, 2008, of a working group under the Akimat of Almaty on the “Dealing with Construction Permits” indicator, to be headed by Deputy Akim Victor Dolzhinkov. This group includes BEI as a member, and will improve construction permitting processes in Almaty agencies and work closely with private sector DB respondents and companies to ensure implemented reforms are reported to the WB. – **KZ 02**
- BEI developed model Regulatory Impact Analyses for Government Decree #425 of May 6, 2008, regarding construction permits and presented them to the MIT, with two subsequent trainings on the RIA cases for the MIT Construction Committee members, who provided additional feedback for improving the cases. BEI will finalize and submit the cases and training material in January. – **KZ 02**
- BEI facilitated creation of an expert group in October under the Agency for Financial Control (AFC) on the DB “Getting Credit” indicator. This expert group includes representatives from state bodies, BEI, the First Credit Bureau, private sector companies, and major banks. BEI presented the WB’s methodology for the indicator and facilitated a virtual conference with the Doing Business Washington team on November 10, 2008, to discuss issues and clarify questions on the WB’s methodology in this area. – **KZ 03**

- BEI prepared an additional analysis for AFC on “Infrastructure of Credit Information on Turnover in Kazakhstan” and facilitated development of expert group recommendations, including to increase coverage of legal entities and individuals by the credit bureau and to implement secured creditors for use during bankruptcy proceedings. Analysis, recommendations and an accompanying table of required amendments were presented to the PM’s Committee on December 13 and approved. These recommended changes have been added to the legal drafting schedule for 2009, and are expected to increase both public and private credit bureau coverage. – **KZ 03**
- The Government, in Decree #264 of November 1, 2008, created an expert group on the DB “Registering Property” indicator under the Ministry of Justice, with inclusion of BEI. BEI presented the methodology for the DB indicator to the expert group and facilitated development of recommendations on optimization of the registration process, which are anticipated to reduce the number of procedures by 3, time required from 19 to 3 days, and cost by 6,000 KZT (about \$50). These joint recommendations were presented to the PM’s Committee and approved on December 13, 2008. The required changes and amendments for these reforms are expected to be adopted during January and March, 2009, after drafting by the expert group. – **KZ 04**
- BEI also facilitated the creation of a working group on the “Registering Property” indicator under the Justice Department of Almaty. This working group consists of representatives of state bodies, BEI, and DB respondents from the private sector. It will be used to work closely with PSCs and the private sector during implementation of reforms and as a communication forum during reform drafting. – **KZ 04**
- BEI facilitated creation of an expert group in October under the Agency for Financial Control (AFC) on the DB “Protecting Investors” indicator. This expert group includes representatives from state bodies, BEI, private sector companies, and major banks. BEI presented the WB’s methodology for the indicator and facilitated a virtual conference with the Doing Business Washington team on November 10, 2008, to discuss issues and clarify questions on the WB’s methodology in this area. – **KZ 08**
- With BEI assistance the expert group for the Protecting Investors indicator drafted recommendations and a table of amendments and additions to legislation required by them, which were submitted to the PM’s Committee and approved on December 13, 2008. These included:
 - Modifications to approval procedures for transactions, the immediate disclosure to the public and shareholders of proposed transactions, disclosure in periodic filings and reports, and availability of external review of transactions before they take place;
 - Inclusions of the ability of investors to hold the directors’ board liable for damages, ability to rescind improper transactions, fines and jail time associated with self-dealing by directors, the availability of derivative or direct suits and the requirement that director repay any personal profits made on improper transactions;
 - Increasing the availability of documents that can be used during trial, the ability of the investor to examine the defendant and other witnesses, the legality of inspection of company documents, definition of who appoints an inspector, and the standard of proof in court.

The recommended amendments are expected to be drafted by the AFC and adopted during 2009. If fully implemented BEI anticipates they will improve the Disclosure Index by 2, Director’s Liability Index by 8 and the Ease of Shareholder Suits Index by 1. – **KZ 08**

Sub-National Activity

During this quarter BEI subcontractors in Kazakhstan developed additional work plans for the period October 2008 to September 2009 based on BEI's work plan approved by USAID.

- During the past period SodBi conducted media campaigns on “WB DB indicators and the position of Kazakhstan in the DB rating”, and in addition to activities in Shymkent, Taraz, and Kyzyl-Orda, began a search for new partners in South Kazakhstan. The goal of this campaign is to train new associations on advocacy and constraint reduction methodologies, and to share knowledge and experience on improving the business environment.
- BEI subcontractor in Oral the Independent Association of Entrepreneurs of West-Kazakhstan Oblast (IAEWKO) completed implementation monitoring in West Kazakhstan Oblast for changes to legislation on Starting a Business. A final report on the analysis and situation of starting a business, process map, and recommendations will be completed in January for WKO state bodies, businesses, and wider BEI use. Monitoring results will also inform a “Guide to Starting a Business in Kazakhstan” scheduled for development during the next quarter. – **KZ 01**
- BEI subcontractor the Foundation for Informational Support of Society Development (FIPRO) began survey work on the procedure for Starting a Business in Oskemen, Ridder, and Zyryanovsk cities, and has distributed questionnaires among entrepreneurs and PSC users. FIPRO expects to analyze survey results, develop a process map, and present recommendations to state bodies, PSC administrators, and the private sector during January. FIPRO has also facilitated creation of a working group under the EKO Department of Justice on the procedures for Starting a Business, with Foundation included as a WG member. – **KZ 01**
- BEI partner the Association for the Protection of Entrepreneur's Rights in Astana (APERA) developed a process map based on Government Decrees #422 and 425 from May 6, 2008, and #555 from June 30, 2008, reflecting the changes in the construction permitting procedure, and presented it to private sector construction companies in Astana during interviews on permitting process problems. Based on these interviews APERA developed recommendations during December reflecting permitting process problems in Astana, including:
 - to exclude the notarization of qualifying requirements;
 - to develop a regulation–standard on state services; and
 - to inform entrepreneurs about the procedures through web sites, wall information stands in state bodies, printed brochures, and via call centers for entrepreneurs or other information centers.

These recommendations will be submitted to the Committee on Administrative Barriers Reduction under the Akim of Astana, in January. – **KZ 02**

- During the October – December 2008 period FIPRO facilitated an improvement in the construction permitting process in EKO via reduced time and travel requirements for businesses obtaining state ecological expertise from the Natural Resource and Subsoil-Use Regulation Department. According to entrepreneurs this process is the most time-consuming at up to 3 months length, with a third of applicants forced to repeat travel to the administrative center after initial refusal. FIPRO recommended that time and costs be reduced for getting state ecological expertise by signing cooperation memorandums between appropriate state agencies and opening a number of document check-points in the region. These recommendations were adopted, including an MOU with the

postal service, and are expected to save 3,100 companies in East Kazakhstan Oblast an initial estimate of over \$600,000 per year in time and travel costs. – **KZ 02**

- FIPRO conducted monitoring of the implementation of the government decrees on construction permitting processes and recommended that the involved state bodies develop regulations on cooperation, which could reduce time required from 1 year to 2 months in practice. These recommendations will be presented by FIPRO to the EKO working group on construction permitting and to the Akimat Committee on Administrative Barrier Reduction, in January. – **KZ 02**
- During the past period BEI partner in Shymkent the Business Incubator “SodBi” (SodBi) retained a local construction expert who analyzed the construction permitting process in SKO and developed joint recommendations in cooperation with the SKO Akimat, and Architecture, Construction and Land Departments. SodBi’s expert was also included in the expert group on Dealing with Construction Permits under MIT and presented these recommendations in Astana, which were incorporated into a final, joint action plan approved by the PM. – **KZ 02**
- FIPRO worked with state bodies in the city of Ridder to expand information access on the process for real estate assessment, facilitating extensive publishing of brochures and newsprint instructions for the business community. For an estimated 110 entrepreneurs per year accurate information on the process is expected to save 14 days each in tracking down the steps and requirements for their assessments. – **KZ 03**
- APERA developed a process map for the procedure of Registration of Property and held private sector interviews for monitoring implementation of changes to the process. Based on this research the Association defined a list of problems and is now developing detailed recommendations that will be submitted to the Government in January. – **KZ 04**
- On October 31, 2008, the IAEWKO conducted a round table with state bodies and the WKO Association of Realtors on simplifying the process of registration of property. Joint recommendations from this round table were passed to the WKO Department of Justice and incorporated by BEI into the MoJ expert group. They include the reduction of process time from 14 to 3 days for acquiring information on some civilian registrar’s procedures, and for receiving information on incapacity, among others. This round table and its recommendations were also published widely in the Oral mass media. – **KZ 04**
- SodBi completed surveys in November on implementation of reforms to the procedure for registration of property in Shymkent PSCs, and submitted results to the SKO DoJ. Key findings include extensive lack of information on documents and processes, poor professionalism among PSC staff, and long filing times. SodBi plans to present recommendations on these finding to PSC administrators and the DoJ during January. – **KZ 04**

NON-WORLD BANK DOING BUSINESS ACTIVITY

National Activity

- BEI defined a framework (content and scope of work) for PSC employee training and submitted its plan in December to the MoJ for review and consideration. This plan recommended focusing on training broadly on HR and operations, and specifically on the processes for registering businesses, property, and civil act. However, due to the recent declines in state oil revenues and subsequent ongoing budget review, the ministry now feels PSC employee training is not a current priority and

they have delayed providing feedback. BEI now expects that the Government may cut this \$25,000 program from the Ministry of Justice budget, but anticipates clarification from the Government by February. – **KZ 04**

- Development and distribution of an E-registration process map (KZ 4.6.1) has been delayed beyond this project year due to changes in the Government action plan for E-registration, which has been pushed back to 2010. – **KZ 04**
- During October BEI analyzed the legal acts regulating voluntary liquidation of a business and the implementation of this process in the cities of Almaty, Oral, Astana, Shymkent, and Oskemen, including problems with and recommendations (see next point) for improving the process. Following the October presentation of the analysis, on November 11 BEI and the Tax Committee hosted a round table on liquidation of legal entities for interested ministries and associations from Almaty, Astana, Karaganda, Shymkent, Oral, Oskemen, and Kokshetau. This round table resulted in the creation of a working group on the process under the Ministry of Finance, with participation by BEI, the ministries of Justice and Internal Affairs, Customs and Tax Committees, Agency for Financial Control, and business associations. – **KZ 05**
- BEI, with the working group on Liquidation of a Legal Entity, developed joint recommendations for improving the process and submitted them in December to the Government and Parliament for review. BEI's key recommendations are estimated to affect over 5,000 businesses seeking to close per year and include to:
 - remove 4 procedures and several unnecessary document requirements;
 - simplify the liquidation procedure for individual entrepreneurs;
 - exclude from the state taxpayer register all chilled (dead) legal entities who have not reporting to the Tax Committee during the past 5 years;
 - limit the time available for tax inspection of the closing business; and,
 - implement streamlined processes for the liquidation of legal entities.

As an illustration of the importance Kazakhstan's leadership places on this issue, these recommendations and the analysis on voluntary Liquidation were also requested by the Department of Strategy, Analysis, and Research of the Office of the President for review, in December. – **KZ 05**

- The MIT presented the new Concept for Inspections, developed with the assistance of BEI and expert Igor Gutan, to the Government in October and it was approved by the PM on November 27, 2008. The Concept received considerable media attention during its follow-up presentation at public round-tables during November and December in Astana, Almaty, Oral, Oskemen, and Shymkent, and during the PM's address to the December 10, 2008, conference on Doing Business reform in Astana. – **KZ 06**
- The GoK included the associated drafting of a new Law on Inspections in the December 23 "Plan of implementation of immediate measures for economy and financial system stabilization in 2009-2010" and the "Government plan of drafting laws for 2009 year." The completed draft Law will be presented to the Government at the end of September, 2009, and MIT has requested BEI's assistance with the drafting process. – **KZ 06**
- Work plan activity KZ 6.6 "Develop and deploy Regulatory Impact Analysis training programs for inspections legislation in Kazakhstan" has been delayed due to the recent acceptance of the Concept

on Inspections and the Government's schedule for drafting the Law on Inspections. BEI will discuss rescheduling this activity with USAID during the following project quarter. – **KZ 06**

- The MEBP, with assistance from BEI expert Igor Gutan finalized and presented in November the new Concept for Optimization and Improvement of the Permitting System in Kazakhstan to the GoK. The new concept was adopted by Government Decree #1100 of November 27, 2008, "Concept of permitting system improvement in the Republic of Kazakhstan in 2009-2011." Based on this decree, all ministries must conduct an inventory of all NLAs and reduce the number of licensed activity types and sub-types by 90% during 2009 using the Regulatory Guillotine method. Following this reduction, in 2010-2011 the ministries should inventory and reduce the number of permitting documents (certification, accreditation, attestation, and other permits) by 90%. – **KZ 07**
- The MEBP approved the regulation on the streamlined processes principle for licensing that was developed by the Akimat of Almaty in cooperation with BEI. This regulation was included in the governmental implementation plan that accompanied Decree #1100, for which work will begin in February 2009 and conclude the initial licensing phase by the end of 2009 and the final permitting phase by December 2011. Other key recommendations from BEI incorporated into Governmental Decree #1100 include:
 - a complete inventory of all types of permitting documents;
 - review and optimization of permitting documents;
 - reduction in the number of licensing types and sub-types, and other types of permitting documents, by 50-90%;
 - development of state policy regarding licensing, certification and accreditation to reduce costs for businesses;
 - simplification of permitting procedures and their adjustment in accordance with international practices for provision of services electronically; and
 - use of alternative forms of business regulation such as voluntary certification and accreditation.

On the provision of electronic services for permitting procedures BEI will coordinate work with the Agency for Informatization, which has been assigned this task in cooperation with the MEBP. – **KZ 07**

- Despite successful acceptance of the new Concept on Licensing and the subsequent decree by the PM, the late acceptance of the Concept, GoK schedule, and extensive scope for this activity have delayed several planned project areas. Delayed areas include multiple activities within KZ 7.2, 7.3, 7.4, and 7.5. BEI will discuss rescheduling activities to respond to counterpart needs with USAID during the following project quarter. – **KZ 07**

Sub-National Activity

- SodBI participates in the Expert Council under the Akim of Shymkent, and during October, 2008, resolved an issue before the council regarding the very high costs of "one-day trade coupons" for entrepreneurs, who were previously forced due to the costs to obtain tax patents. The change reduces the cost of coupons by 1,200 KZT (about \$10) and affects up to 12,000 entrepreneurs in Shymkent. Full impact estimates are pending validation and evaluation of the change.

- During October IAEWKO conducted research surveys into the quality of services in regional PSCs, covering their services with regards to the procedures for starting a business, registration of property, and voluntary liquidation of a legal entity. Survey results showed problems in the procedures for registering of property, a lack of professional consulting staff, and a lack of information on the processes and their required documents. IAEWKO's main recommendations were submitted to the MoJ, and included to create more information call centers, to increase the number of professional consultants in PSCs, and to provide accelerated registration of property services for an additional fee. – **KZ 01**
- SodBi completed research into PSC services and submitted the results to the MoJ in November. Key recommendations include to further train PSC staff, develop requirements for qualified PSC consultants, develop a process map for state bodies involved in procedures with the PSCs, and to communicate with customers via email on critical issues such as document refusal. Implementation of these recommendations is expected during January and February, 2009. – **KZ 01**
- On December 12, 2008, the IAEWKO conducted a round table with the Tax Department, Department of Justice, Customs Department, PSC administrators, and business associations on problems with voluntary liquidation of a business. At this round table the IAEWKO presented survey results on the topic and is developing recommendations based on feedback, which will be passed to state bodies during January. The round table also served as a forum to introduce the IAEWKO's October brochure "Guide to Voluntarily Closing a Business," which was distributed to all participants. – **KZ 05**
- The new Concept "On optimization of inspections in KZ" was presented by IAEWKO at a round table on November 27, 2008, to inform the public about the anticipated reforms and receive feedback from the business community. Additional suggestions on fire inspections were passed to the expert group on inspections and included in the final concept approved by the PM. WKO mass media widely covered the presentation of this concept in both Kazakh and Russian languages. Similar presentations of the new concept were also performed in Astana, Oskemen, and Shymkent by BEI's partners in those cities. – **KZ 06**
- APERA conducted a November 27, 2008, round table with the Akimat of Astana on problems in licensing. The round table was extensively attended by state bodies and Astana associations, and resulted in development of joint recommendations on improving the issuance of licenses, which were passed to the Government in December. The Akimat of Astana decided to take action at the city level, and in accordance with one recommendation will hold seminars for the staff of state licensing bodies on implementation of the best practices in license issuance from Almaty. – **KZ 07**
- On November 24, 2008, FIPRO conducted a round table on licensing issues with the EKO Akimat. The Akimat requested FIPRO assist in developing a process map for issuing licenses for storing oil products, as in EKO about 200 companies are still waiting for this license. FIPRO is currently defining a list of problems and preparing a process map on this area for the EKO working group on licensing, and has provided 3 seminars on the methodology of removing administrative barriers in licensing for state bodies. FIPRO plans further round tables in January on implementing streamlined process for licensing. – **KZ 07**

UPCOMING EVENTS

- A video-conference with the expert group and World Bank team is planned for January 20, in Astana

- Presentation of the results for the analysis of the process of voluntary liquidation of legal entities is planned for January 25, in Atyrau
- Seminars on Registering a Business and on Registering Property are planned for February 7 and 25, respectively, in Oral
- Presentations of results for the analyses of the processes for starting a business, registering property, and voluntary liquidation of legal entities are planned for January 15, 16, and 20, respectively, in Oskemen
- A presentation of research into the operations of Tax Bodies in KZ, funded by BEI and EREC projects and the Taxpayers Association, is scheduled for February 18, in Almaty

KYRGYZ REPUBLIC

GENERAL

On October 17, 2008, Kyrgyz Republic President Kurmanebk Bakiev in his annual address to the nation outlined his adherence to a consistent economic policy in order to increase the competitiveness of the economy. The President acknowledged Kyrgyzstan's place as a Top Reformer within the WBDB 2009 report and the assistance of the BEI project in achieving that position. He furthermore assigned a second-phase goal for the country to become a "top 50" reformer in the WBDB rating list through continued coordination with donors and the DB team.

The moratorium on inspections called by the President during spring 2008 is one attempt to solve the problem of inspections and it was ultimately accepted positively by the business community despite initial Government communications regarding links to expected increased tax revenues from businesses. In connection with this the President asked Government to optimize the newly-adopted Tax Code to improve the position of entrepreneurs. This reflects BEI's active role and expert work in collaboration with the EREC Project on the new tax code to include principles on inspections and "risks assessment."

During the November 17 meeting of the Investment Council, President Bakiev reconfirmed his stated economic policy and emphasized that the heads and deputies of the MEDT, Mayors Office, Ministry of Health and State Agency on Architecture and Construction will be personally responsible for implementation of all recommendations, including the regulatory guillotine on licensing and WBDB reforms. The Investment Council has also included BEI in development of its 2009-2010 Activities Plan.

TECHNICAL

WORLD BANK DOING BUSINESS ACTIVITY

National Activities

- Following the President's speech of October 17, he issued the Decree of December 9, 2008, on "Perfection of a state policy in the field of regulation of enterprise activities." BEI has developed recommendations for the 1st phase of the WBDB reforms, and at the same time President has focused the Prime minister's attention on implementation of "streamlined processes" for improving

the business registration and construction processes as the most important part of the DB assessment for the second phase of reforms

- During August, 2008, the Government of KR requested that BEI assist them in reviewing and reforming WBDB-related processes for the *Employing Workers* and *Closing a Business* indicators. Consistent with the approach of BEI for flexibility and responsiveness with counterparts, BEI has retained an initial local expert to review regulation affecting Closing a Business, and provided initial recommendations to an expert working group under the Ministry of Justice.
- The working group under the Ministry of Labor and Social Development on Employing Workers developed during November and December 2008 and will submit to Parliament in January 2009 a draft law introducing changes to the Labor Code based on recommendations from BEI and WB experts. Key recommended changes include:
 - exclusion of the norm requiring employers notify the placement service of the intention to fire a worker due to staff redundancy, and that they obtain a permit from the trade union to perform a reduction due to staff redundancy;
 - exclusion of the norm requiring employers place workers in a different position prior to performing a reduction due to staff redundancy; and
 - exclusion of the norm restricting work on holidays.
- During November BEI conducted round tables with the Parliament committee reviewing the draft Law “On State Registration of the Legal Person, Branch (agency)”, and facilitated initial approval for the law by the committee. The Law provides several key changes recommended by BEI, including:
 - transitions from an application procedure type to a notification procedure for registration,
 - improves the interactions between state bodies during the registration process,
 - makes the use of seals and stamps for businessmen voluntary rather than mandatory,
 - reduces the number of documents needed during registration from 5 to 2,
 - reduces the maximum time for registration processing from 10 days to 3 days,
 - increases the registering body’s responsibility for infringements of the law on registration of legal bodies, and
 - reduces the number of documents required for voluntary liquidation of a business.

The draft law was adopted by Parliament in December and passed to the President for his signing, which BEI expects in January. – **KR 01**

- Based on BEI recommendations the Government adopted Resolution #621 of November 10, 2008, “On Establishment of a Construction Advisory Council” to ensure cooperation between the State Agency on Architecture and Construction (Gosstroj), government agencies, state administrations, and the business community regarding construction and construction-industry development. BEI expects the Council to set an agenda and begin meeting during the next quarter, in 2009. – **KR 02**
- The working group on construction under the MEDT prepared a draft regulation on conducting architectural and construction supervision of new facilities, pursuant to Government Resolution #522 of May 30, 2008. This draft resolution is part of second-phase reforms and includes BEI recommendations to improve construction sector supervision systems and establish clear procedures and order for conducting compliance inspections of construction sites concerning

project designs, technical regulations, and structural safety. The draft regulation identifies categories of sites and their features depending on their level of risk to life and outsources supervision functions for construction sites with insignificant risk to certified expert organizations to perform technical supervision of construction. The draft regulation is under review by ministries and is expected to be submitted for approval by Government during January 2009. – **KR 02**

- On December 5, 2008, the GoKR issued Resolution #676, approving the Government Action Plan developed with BEI assistance aimed at improving the Kyrgyz Republic's ranking to within the top 50 countries under the World Bank Doing Business Survey for 2010. To implement the Action Plan, the DB working group prepared a further five draft regulations that call for the following:
 - uniform rules for receiving technical scopes of work and connecting to utility networks, to ensure efficient implementation of streamlined processes principle in architecture and construction bodies;
 - stricter responsibilities for engineering agencies that are natural and permitted service monopolies;
 - stricter responsibilities for officials and construction companies engaged in architecture, city planning and other, similar operations;
 - additional simplification of construction permitting procedures by reducing the list of documents necessary for submission and the types of work sites that do not require technical scopes of work; and
 - certification of experts in the area of project design assessment to develop private expert assessment of project designs. Outsourcing of this type of activity was provided for during first-stage reforms.

These draft regulations developed within the framework of the second phase of the WBDB reforms are currently undergoing review by the ministries prior to submission to the Government for approval, in January. – **KR 02**

- Due to scheduling problems several planned activities regarding construction have been delayed until subsequent project quarters:
 - the introduction of new procedures for issuance of construction (KR 2.2) was delayed until the VVB completes its estimation of work required for 2nd Phase reforms, and is now expected to be completed in February or March, 2009;
 - preparation of private partners for work with the construction council and related media activities (KR 6.2, 6.3) have been delayed until January due to scheduling conflicts; and
 - creation of an automatic registration and account systems for and issuance of architectural permitting documents (KR 7.2) has been delayed until April due to a lack of finances available for Government implementation.

BEI will discuss rescheduling these activities with USAID during the following project quarter. – **KR 02**

- During November 2008 BEI prepared recommendations for improving the Registering Property process for inclusion in the draft Law “On Introduction of Amendments and Additions to the Law of KR ‘On Registration of Real Estate Rights and Transactions.’” These recommendations include issuing technical passports only if there are changes in the technical parameters of the property in question, and reducing the time necessary for registration of real estate titles. The draft law was

provided for review by ministries on December 15, 2008, and BEI expects it to be submitted during January 2009 for Government approval and adoption by Parliament. – **KR 03**

- Completion of work on development of recommendations and draft NLAs to optimize the procedure for certification of titles to objects of real estate has been delayed until January 2009, affecting KR 3.1.8 and 3.1.9. – **KR 03**
- During October, 2008, Parliament approved and the President signed into law a new version of the Tax Code. This new Tax Code represents considerable effort by the BEI and EREC projects and includes BEI's recommendations on compliance with the Law on Inspections and sections including "principles of inspections" and "risks assessment." However, Parliament included provisions in the Tax Code permitting "raid tax control" inspections and the retention by some bodies of a portion of collected tax revenue, which BEI regard as harmful for the business environment. – **KR 04**
- During the past period BEI, with the working group for the Protecting Investors indicator, negotiated with WBDB experts to review and clarify revisions to legislative acts regulating:
 - The responsibilities of officials;
 - cases when courts issue a ruling that deems invalid transactions with conflicts of interests; and
 - cases when a plaintiff requests the defendant to provide categories of documents without specifying thereof;

Discussions with the WBDB team are expected to conclude during the next quarter, and if the WB accepts the position of the working group there will be no need to introduce amendments to legislation. Estimates for how much these negotiations can improve underlying measurements are pending feedback from the World Bank. – **KR 05**

- In accordance with the cooperation process established between the WB and GoKR, planned activities regarding legal revisions and associated media activities for the Protecting Investor and Getting Credit indicators have been delayed, pending completion in March, 2009, of negotiations with the DB team on points of regulation. BEI will discuss rescheduling activities to respond to counterpart needs with USAID during the following project quarter. – **KR 05, 06**
- On December 15, 2008, BEI submitted draft agreements to the WBDB Team from negotiations between non-banking sector information providers (utility companies, mobile operators, trade creditors and insurance companies) and the credit bureau on agreements to exchange information about borrowers. The expert working group, with BEI's assistance, also submitted to the WBDB Team recommendations and draft laws introducing amendments and changes to the Civil Code and the Law of the Kyrgyz Republic "On Pledge" regarding debtor obligations and the distribution of income received in case of loan default. WB review of these documents is currently ongoing, and after revision by their experts the recommendations and draft laws will be submitted for consideration by the Government. – **KR 06**

Sub-National Activities

- As part of construction reform implementation BEI prepared recommendations rejecting Bishkek Administration Resolution #448 of October 13, 2008, "On Approving the Procedure for Issuing Technical Scopes of Work for Connecting to Engineer Networks in Bishkek City." Based on BEI's evaluation the Bishkek Justice Administration rejected Resolution #448, which will simplify procedures for connecting to heating and water supplies in Bishkek. – **KR 02**

- After the passage of the new Tax Code on October 20, 2008, BEI engaged regional counterparts with a campaign of seminars and round tables on the new Code, coordinated with the EREC Project. This campaign has brought together the State Committee on Taxes and Tax Collection, regional mayor's offices, local governments and representatives from the business communities in the regions of Chuy, Osh, Jalal-Abad, Talas, Naryn, and Issyk – Kul oblasts to explain the differences between the old and new Tax Codes. BEI and EREC received many questions from event participants on the new Tax Code and will be working during the next quarter to provide structured, accessible answers. – **KR 04**

NON- WORLD BANK DOING BUSINESS ACTIVITY

National Activity

- In response to the effects of the world financial turmoil on the Kyrgyz Republic, on December 9, 2008, the President signed a decree on “Perfection of a state policy in the field of regulation of enterprise activities.” This decree commands Government to reduce state body oversight activities on the business community by 30%, and to reduce of number of types of licenses and permits also by 30%. The remaining licenses and permits are to be refined with implementation of the first-phase WBDB work and simplification of the property rights process in mind. BEI consultants and international expert Igor Gutan were active in assisting the preparation and drafting of this decree.
- The Office of the Government and the PM have requested BEI continued providing input and support in several areas through the Coordination Council, including:
 - addressing corruption,
 - assisting the working group on economic stabilization,
 - advising on the revised Government structure, and
 - donor coordination.

In accordance with BEI's policy of responsiveness to counterparts, BEI has responded to the PM's interest in protecting the business community by providing an analysis emphasizing urgent reforms to address corruption (bribery) and the protection of property rights. BEI included recommendations to reduce the size of the “shadow economy” in four areas: the creation of a favorable business environment, providing capital and property amnesty, increasing non-cash payment of fees to reduce bribery, and increasing budget income. By special decree in December the PM has thanked BEI consultants Ulan Ryskeldiev, Kemal Izmailov, and Ulan Sarban in particular for their efforts in preparing recommendations for reducing the shadow economy, and in order #447 of December 11, 2008, set deadlines for Government implementation of these reforms.

- During meetings of the Investment Council this past period the President demanded that work be finished on the Government Structure. At the request of the Government BEI has continued to provide advice and input in this area, and with the approval of USAID brought international STTA Christian Phillipov to provide an action plan for comprehensive reforms to and optimization of the Government service structure. Simultaneously BEI continued work with Head of Government Office M. Ismailov on optimization of the structure, and recommended an integrated approach reviewing the structure of departments, personnel, of the amounts and conditions for staff payments, and of the document circulation processes. Mr. Phillipov's Action Plan is currently under review by the Government, with confirmation expected during January 2009.

- BEI facilitated formation of working groups in October, 2008, to assist the pilot bodies (Ministry of Healthcare, Gosstroj) to streamline NLAs in licensing and permitting. This work with the Ministry of Healthcare (MoH) is unrelated to other USAID health initiatives in KR, as it focuses purely on the licensing and inspections aspects of MoH work. The Gosstroj working group identified 6 of 22 licensed activity sub-types and 10 of 41 work-types as unnecessary and to be eliminated, and after reviewing the system of mandatory specialist certifications decided to eliminate 12 of 75 mandatory certificates and transition a further 17 to voluntary status. The Ministry of Healthcare group identified 13 of 16 permitting documents to be eliminated from the list required by the sanitation service, and 2 of 6 permits in the drug security system. The pilot review and adoption of government body decrees eliminating these licenses and permits is scheduled to be completed in January 2009. – **KR 07**
- The Government agreed with BEI’s recommendations regarding the Presidential Decree “On Inspection Moratorium”, and in resolution #625 of November 16, 2008, excluded tax revenue growth criteria and types of tax inspections that contravene with the moratorium. – **KR 08**
- BEI specialists assisted the MEDT to draft amendments to the Law on Inspections that eliminate conflicts with the new, and higher-priority, Tax Code, to introduce the concept of risk criteria, and to reduce the time required for inspections. These draft amendments were submitted to the Government at the beginning of December, 2008, and are expected to be approved in January, 2009. – **KR 08**
- With BEI assistance the MEDT initiated and developed a draft Government Resolution to introduce an additional list of authorized bodies that may conduct inspections of businesses. The additional list adds the State Committee on Taxes and Collections of KR, the current exclusion of which means that statutory provisions on inspections do not extend to tax inspections. This draft resolution is currently under review by the Government. – **KR 08**
- During October and November 2008 BEI provided comments and recommendations on the new draft Law “On Normative Legal Acts of the Kyrgyz Republic” to the MEDT, primarily regarding the establishment of a clear legal hierarchy. Additional recommendations were included on: regulatory acts, RIA, the “Guillotine Method”, the register of standard legal acts and state register of subordinate legislation regulating enterprise activity, and legislative transparency. Approval by the Government and submission of the draft law to Parliament is expected by the beginning of February, 2009. This Government approval date delays completion of several related work plan activities. – **KR 09**

Sub-National Activity

- During December BEI and the ICA agreed on steps for further cooperation. These include a draft agreement to perform an Overview of ICA Court Practice, which BEI and ICA plan on signing by the end of January 2009, and a proposed grant with BEI for the ICA to develop and publish guides for arbiters, lawyers and entrepreneurs. The ICA reports for the August-November, 2008, period that it earned 81.6% of expenditures from arbitration fees and donations, with 11 cases concluded. For October – November the ICA earned 65.8% of expenditures. Notably, during September the ICA made a 7% net profit, representing the first known month that the ICA has done so.
- During September 2008 BEI and the Union of Entrepreneurs of Kyrgyzstan implemented the “Hot Line” call program in Bishkek. The program was originally designed to answer questions on the inspections law, but has been expanded to include all business-related regulatory concerns, and

extended to cover 4 oblasts and the cities of Karakil, Tokmok, Batken, Osh, Kara-Balta and Kaindy. Call records show the main concerns of the business community in the regions are:

- procedures for the Inspections Law and Regulation,
 - rights and responsibilities of law enforcement bodies regarding inspections,
 - tax patent issues,
 - construction permitting procedures, and
 - the rights of local administrations regarding increases to fixed rental payments.
- In October, 2008, Bishkek Mayor Mr. Nariman Tuleev decided the Mayor's Council of Entrepreneurs needed to be reformed and elected new board with himself as head. Mayor Tuleev has taken as a personal priority concerns by entrepreneurs regarding the issuance of technical conditions within streamlined processes issuance of construction permits. BEI and Bishkek Mayor's Office Department for the Development of SMEs are jointly developing recommendations for further work by the Mayor's Council of Entrepreneurs, and plans to submit them to the Mayor's Office by the end of January, 2009.
 - BEI facilitated formation of a working group in October, 2008, to assist the Bishkek City Administration as a pilot body streamlining NLAs in licensing and permitting. The working group identified permits for light construction as unnecessary and will transition to a system of civil-law agreements with tenants. The pilot review and adoption of city administration decrees eliminating these permits is scheduled to be completed in January 2009. – **KR 07**
 - BEI partnered with MEDT to promote "Kolokol" (The Bell) Pilot Program in Osh City as part of implementation for the Law on Inspections. BEI, MEDT and the "Fund for Entrepreneurship Promotion" developed the Kolokol Osh pilot program with an accompanying advertising campaign on "EITR" (Osh TV channel), and it ran from October to November 2008. Results for this pilot program are currently pending. – **KR 08**

UPCOMING EVENTS

- January 12, 2009, a Working Meeting of the Government is planned regarding the implementation of decisions made by the Investment Council
- The next meeting of the Investment Council under the President is scheduled for March 2009
- The Interagency Commission on "guillotine" is scheduled to meet late January 2009
- Interagency Commission on the WBDB plans to meet in January 14, 2009
- WBDB Reform Unit economist Stefka Slavova is scheduled to visit Bishkek for multiple meetings with BEI and the GoKR during February
- An enlarged meeting of the Government is planned with the President on February 11, 2009, to provide reports on implementation of Investment Council decisions from 2008
- The Government plans to report before the KR Parliament on its work results during 2008, in March

REPUBLIC OF TAJIKISTAN

GENERAL

The President of RT arranged on December 18, 2008, his next session of the Consultative Council on Improving the Investment Climate. This session covered implementation the President's July moratorium on all types of SME inspections, several draft documents for improving Tajikistan's rating in the WBDB survey, and issued an order to the Government in collaboration with private sector and donors to preparation a draft program of "200 days of reforms", which will be focused in improving investor protections, simplifying administrative procedures in key business activities. A draft plan is required in time for the next Council session. The President also ordered the following draft decrees, developed with joint BEI and IFC support, be prepared for his signing in January 2009:

- Decree of the President "On measures for improving administrative procedures dealing with implementation of constructing activities in the Republic of Tajikistan",
- Decree of the President "On reforming of permitting system in the Republic of Tajikistan", and
- Decree of the President's "On Implementation of Specific Measurements for Improving the International Rating of Tajikistan based on the World Bank 'Doing Business.'"

The Government's report on implementation of WBDB improvements is due by the next Council session, which will be held in March 2009.

TECHNICAL

WORLD BANK DOING BUSINESS ACTIVITY

National Activities

- BEI arranged a trip from October 6 to 8, 2008, for a delegation of high officials and private-sector partners from Tajikistan to Bishkek to participate in the presentation of the WBDB 2009 Report results for the Kyrgyz Republic. The delegation included directors and heads from the President's Office, State Committee on Investments and State Property Management (SCISPM), Consultative Council on Improving Investment Climate, National Association of Small and Medium Business, and BEI consultants. Delegates met with World Bank Doing Business team and Kyrgyz high officials who were involved into the "100 reforms days" program, including the Minister of Economic Development and Trade, Secretary of the Investment Council, and deputies and other counterparts involved in the reform efforts. The Tajik delegation presented WB Senior Economist Simeon Djankov and Economist Umar Shavurov with a letter from RT PM Okilov to the WB requesting cooperation with the Doing Business team and review of the draft Government action plan for improving the Republic of Tajikistan's rating. The WB agreed to conduct its first DB mission to RT in November, 2008, to evaluate work opportunities, after which it would prepare a reform memo for the Government with recommendations on improving DB indicators.
- A following video conference was hosted by BEI on November 4, 2008, between WBDB Reform Team representatives Stefka Slavova and Umar Shavurov, BEI consultants, and senior Government Representatives from the President's office, SCISPM, and Consultative Council on Improving the

Investment Climate. The conference permitted Government representatives and BEI to submit concerns to the DB reform team regarding the correction of survey results for 2009 in the indicators of: *Starting a Business*, *Dealing with Construction Permits*, and *Getting Credit*, in which some procedures that do not exist were counted and some recently adopted regulations designed to improve these indicators were not considered by the DB survey. The DB team accepted all concerns and indicated that all data will be checked during the following WBDB mission.

- The first mission of WBDB Reform Team was conducted from November 17-22, 2008, by Mrs. Cemile Hacibeyoglu, who visited RT to identify reform needs and confer with government officials, survey respondents, and international projects and organizations involved in improving the RT rating. All meetings were facilitated jointly by the BEI and IFC projects. Mrs. Hacibeyoglu agreed that if respondents will justify changes the Doing Business team will be informed and corrected data will be included in the survey for the 2010 Report. BEI will continue to work with respondents to assist them in communicating with the WB teams.
- In accordance with BEI's policy for responsiveness to counterparts, when in October 2008 the Government of RT became interested in reforming the WBDB Getting Credit indicator, BEI retained a local expert to advise the working group on the draft Law "On Credit Histories" on steps to improve the WBDB indicator. BEI cooperated with IFC to provide the working group with its own recommendations and those from the World Bank for completing the draft law. The law was finalized by participants of a November 13, 2008, seminar in Dushanbe by BEI and IFC for Parliament deputies, finance institutions, law firms, the World Bank and other international organizations, and subsequently approved by the Government that month. The law was considered by Parliament in December, adopted in first review, and sent for further process during the next quarter. When signed it will enable the creation of credit bureaus in Tajikistan for the first time and significantly increase WBDB measurements for the Getting Credit indicator.
- After a BEI workshop on October 10-11, 2008, on "Establishing effective cooperation between public and private sectors in entrepreneurship development" participants formed working groups on the DB indicators of Protecting Investors, Dealing with Construction Permits, Starting a Business, Paying Taxes, and Closing a Business, and defined a private-sector reform strategy for work until 2010. The new groups consist of BEI, business associations and the SCISPM, and are formalized by a memorandum of understanding on cooperation between the associations and the SCISPM. – **TJ 01, 02, 03, 04, 07**
- The WG on Protecting Investors reviewed the WBDB survey, issues for improvement in this indicator, and drafted amendments for the Law "On Joint Stock Companies." These draft amendments were approved by the SCISPM and sent by the Committee in December to the appropriate ministries and agencies for their consideration. BEI expects them to be considered by Parliament during February-March and signed by the President in March 2009. When implemented the changes will increase the WBDB director liabilities, disclosure of information and shareholders rights indexes and create transparent conditions for operation of joint-stock companies. – **TJ 01**
- During the reporting period BEI and private sector partners focused primarily on developing draft amendments for legislation and relating them to the necessary public structures and donor organizations. For this reason work plan TJ 1.5.2 "formalize media campaign plans with PSP" was postponed to January 2009, after completion and adoption of legislative changes. – **TJ 01**
- BEI finalized and approved the financial-economic analysis of Tax Code of RT developed by National Association of Small and Medium Business (NASMB) experts, including draft amendments for RT Tax legislation. The financial and economic analysis was distributed in October among appropriate ministries and deputies of the Government. NASMB has received feedback from the Government

and other interested organizations expressing support for the analysis, and its recommendations have already been included in draft amendments (see bullet, below). – **TJ 02**

- Parliament is currently considering new amendments to the Tax Code submitted by the Government. These changes incorporate recommendations from BEI and the NASMB analysis for improvements and include:
 - reducing the time for obtaining an taxpayer identification number to 3 from 10 days, and
 - using a regressive scale for profit taxes of between 25% to 8%.

Both changes will greatly improve the DB Paying Taxes indicator, and reducing the time required for obtaining an identification number will also reduce time for the Starting a Business process. NASMB and other BEI partners are working with Government officials and Parliament deputies to include other recommendations into the drafts and reach agreement to develop a new Tax Code of RT. To support this end the NASMB is conducting a wide informational campaign and regular consultations with government authorities. – **TJ 02, 04**

- During the past period BEI retained a local expert to analyze RT legislation on construction permitting and, based on the experiences of Kazakhstan and the Kyrgyz Republic, to develop:
 - a draft Presidential Decree “On measures for improving administrative procedures dealing with implementation of construction activities in Republic of Tajikistan”;
 - a draft implementing Government regulation for the President’s decree and the introduction of streamlined processes; and
 - a draft Regulation “On order of passing through administrative procedures dealing with implementation of construction activity and order of acceptance to exploitation objects, completed constructions in RT.”

The initial Presidential Decree “On measures for improving administrative procedures dealing with implementation of construction activities in the Republic of Tajikistan” was considered and approved by the President during the December 18, 2008, session of the Consultative Council, where the President ordered the decree to be prepared for signing in January. BEI expects an appropriate Government Regulation will be issued during the next quarter, which will provide legislative support for establishing streamlined processes for obtaining construction permits and reforming the construction industry as a whole. – **TJ 03**

- On October 6, 2008, the President signed Law #429, which amends the laws “On Limited Liability Companies” and “On Joint Stock Companies.” These amendments reduce the minimum charter capital requirements for starting a business in RT as follows:
 - for limited liabilities companies from 10,000 somoni (about \$2,941 USD) to 500 somoni (\$147 USD),
 - for Open Joint Stock companies from 25,000 somoni (about \$7,352 USD) to 5,000 somoni (\$1,470 USD), and
 - for Closed Joint Stock companies from 10,000 somoni (about \$2,941 USD) to 1,000 somoni (\$294 USD).

BEI expects these changes to lower the WBDB (initial) minimum capital measurement for LLCs from 216.8% of GNI per-capita to 15.9% and greatly improve the Republic of Tajikistan’s position in the WBDB Starting a Business indicator. – **TJ 04**

- The NASMB, in collaboration with BEI and after extensive negotiation with the National Bank of Tajikistan, developed draft amendments to the National Bank's instructions #146 of February 10, 2006, #128 of March 24, 2003, and #120 of July 26, 2002, canceling the requirement for notarization of founding documents when opening bank accounts for a business. These draft amendments were sent in December for the consideration of the Board of the National Bank of Tajikistan, and BEI expects the review and adoption of these amendments in January 2009. This change will shorten the time required by 1 day and reduce cost for the Starting a Business procedure. – **TJ 04**
- From December 1-5, 2008, BEI sent members of the working group on Starting a Business to visit Azerbaijan, the WBDB 2009 Report top reformer in the Starting a Business indicator and in streamlined processes registration of businesses. Participants included representatives from tax bodies, the executive office of the President of RT, NASMB, Association of Microfinance Organizations of RT, and BEI and IFC projects. Representatives met with Azeri Government counterparts and officials from the Tax Body who are responsible for business registration. After returning, between December 17 and 19, 2008, working group representatives updated the Draft Law "On State Registration of Legal Entities and Individual Entrepreneurs" based on their experiences, collaboration with donors and input from Azerbaijan's reforms, and submitted the draft to Government for review. – **TJ 04**
- During the past period the working group on Starting a Business developed a draft Law "On State Registration of Legal Entities and Individual Entrepreneurs" with the support of the BEI project. Following the successful Azerbaijan study tour, the working group finalized the draft and included lessons learned from the trip, such as with a call for establishing business registration through streamlined processes, and BEI's recommendation for closing a business to be implemented by one body (the tax authorities) without additional Ministry of Justice involvement. The final draft of the Law was submitted in December, and BEI expects adoption to take place during February-March 2009, with the law taking effect from January 2010. – **TJ 04, 05**
- Work plan activity TJ 4.2.7 "Government approves draft amendment package and submits to Parliament" has been delayed as the planned amendments call for a new system requiring creating information-technology structures for the registration of businesses, and the Government is taking additional time to consider options for the involved agencies. – **TJ 04**
- During the past quarter BEI and private sector partner the Trustees Association developed amendments for the Law "On Bankruptcy" to improve the WBDB Closing a Business indicator. These amendments include improving bankruptcy procedure for SMEs by shortening the time-period from 3 years to at most 2 years and decreasing the cost for bankruptcy from 9% to 5% of assets value. These amendments were discussed preliminarily with the SCISPM and submitted to Parliament deputies of the Lower Chamber for consideration and adoption during January-February 2009. Simultaneously, the Trustee Association is developing and will submit amendments to the Law "On Bankruptcy" for Government consideration through the SCISPM in January in order to speed the process of reform in this area, and plans an advocacy/media campaign for January to support the adoption of changes to the Law. This delays (reorders) completion of three work plan activities in TJ 7.2 and 7.3. – **TJ 07**

NON- WORLD BANK DOING BUSINESS ACTIVITY

National Activities

- During the past period the BEI project reviewed all relevant legal and normative acts (by-laws) by ministries and agencies for contradictions with the Law and Regulation on Licensing. These by-laws were submitted by licensing bodies to the SCISPM and forwarded to BEI for consideration. BEI collaborated with the Office of the President, SCISPM, World Bank, and licensing bodies to develop solutions to conflicts with the Law, and submitted an updated implementation matrix for these issues to the SCISPM in December 2008. BEI will monitor licensing implementation and assist the SCISPM on any needed Resolutions on licensing issues. – **TJ 06**
- In collaboration with the World Bank BEI also completed implementation monitoring for the Law in two licensing bodies: the Agency on Construction and Architecture and the Agency for State Control in Pharmaceutical Activity. BEI and the WB monitored through a review of over 80 documents regulating license issuance by these bodies, and included a survey of entrepreneurs who received licenses from these agencies. Survey results and monitoring recommendations are being prepared for submission to the Government, in January 2009, due to work scheduling changes with the World Bank. – **TJ 06**
- BEI continues to assist the MEDT and Sogd Oblast local administration on creation of special economic zones. During October BEI developed recommendations on land rental rates, the free entrance of transports to SEZ, and a one-time issue of certificates for SEZ residents for the draft “Regulation on Special Economic Zones ‘Sogd’”, which was submitted to the Government. On October 29, 2008, Parliament adopted most of BEI’s recommendations in Regulation #1156 “Regulation on FEZ ‘Sogd’”. – **TJ 08**
- Following completion of the regulation on SEZ and draft amendments to the Law “On Free Economic Zones of RT”, with support of BEI the MEDT and local Sogd Oblast administration developed a charter for SEZ “Sogd” administration. The draft charter was submitted in December 2008 for Ministry consideration. BEI expects SEZ “Sogd” to be registered in March 2009. – **TJ 08**
- During the past period BEI develop a manual on Regulatory Impact Analysis and distributed it in November 2008 among private and public sector partners in cooperation with the SCISPM. **TJ 09**
- BEI worked closely with IFC and international expert Igor Gutan during October to introduce the regulatory guillotine reform method to RT. Mr. Gutan presented justifications for and experience on the guillotine to the SCISPM and Consultative Council under the President on Improving the Investment Climate in RT. The President was receptive to this idea, and a draft President’s Decree “On reforming of permitting system in the Republic of Tajikistan” calling for implementing permitting reforms was developed by IFC with BEI recommendations and comments and sent to the Consultative Council for its December 18, 2008, meeting. The President has ordered the draft be prepared for signing by January 2009, and BEI will assist to IFC and the Government to develop measures for implementation of the President’s decree. – **TJ 09**

Sub-National Activities

BEI continues to support bi-weekly meetings of the Consultative Council of Business Associations and Public Unions of Sogd Oblast with the Department on Investments and State Property Management of

Sogd Oblast, which serves as an active forum for considering entrepreneurs' issues in the region. During the past period issues included the moratorium on inspections, regulation of SEZ "Sogd", and administrative barriers to import and export, among others.

- As part of ongoing BEI efforts to better understand business environment needs, the Project began two pilot sector analyses in RT during December supported by RTA Ed Beaman. These pilots are focused on the construction and transportation industries, identified by counterparts as inter-related areas with poor information available, yet sectors targeted by the BEI work plan. International experience further shows that where the transportation sector develops, the construction sector soon follows. These pilot sector analyses will include:
 - The role and significance the sectors play in the general economy and creation of jobs
 - The competitiveness of the sectors
 - The current state of technology and public safety standards issues in the sectors
 - Availability and quality of raw materials and human resources
 - The role developers (donors, associations) can play versus construction contractors and government planners
 - Analysis of linkages between construction and transportation sectors
 - Analysis of the legal environment and fiscal challenges affecting development of sectors
 - Review of zoning laws and how they may impact growth and development
 - Review of taxation, valuations of properties and government tax income issues
 - Review of all laws related to the appraisal of valuations

The analysis and drafting process is expected to conclude in summer 2009, at which point the analyses will be made available to counterparts as decision-making tools for economic growth, and input to ongoing improvements in construction legislation. Initial discussions are planned to identify similar needs in the Kyrgyz Republic, during spring.

UPCOMING EVENTS

- A series of focus groups are planned on six of the WBDB indicators on January 8-9 and 12-15, in Dushanbe

VARIANCE AND WORK PLAN PROGRESS SUMMARY

VARIANCE

During the past period BEI's approved work plan had 168 activities scheduled for final completion. Of these, 2 activities were scheduled regionally for the project, 56 activities were scheduled for Kazakhstan, 67 for the Kyrgyz Republic, and 43 for the Republic of Tajikistan. Kazakhstan completed 44 activities as scheduled and 12 activities were not completed or delayed. The Kyrgyz Republic completed 30 activities as scheduled and 37 activities were not completed or delayed. The Republic of Tajikistan

completed 33 activities as scheduled and 10 activities were not completed. The 2 regional activities were completed as scheduled. Reasons for respective activity non-completion or delay during the past period are discussed in the report narrative.

Total project variances for the October – December 2008 period are therefore:

- Kazakhstan – 21.4%
- Kyrgyz Republic – 55.2%
- Republic of Tajikistan – 23.3%
- Total BEI Project – 35.1%

The majority of variance is explained by changes in Government or World Bank counterpart schedules. Several notable points of variance include:

- Government budget and finance considerations are delaying implementation or acceptance of work activities in all three countries. This affects several activities in KZ 04 and KR 07, and one in TJ 04.
- Acceptance of the KZ Concept on Inspections and Concept on Licensing and subsequent development of Government action plans for implementing their reforms has simultaneously significantly delayed and expanded the scope for several KZ 06 and KZ 07 activities.
- The requirement, by agreement between the GoKR and the WB, to complete reviews by or negotiations with the WB on reforms has delayed several work plan areas for the Kyrgyz Republic. These include activities in KR 2.2, KR 05, KR 06, and KR 09.
- Process delays (acceptances, scheduling) by the GoRT have delayed planned work in TJ 1.5.2, and reordered activities (delayed some, accelerated others to completion) in TJ 7.2 and 7.3.

These issues are discussed in greater detail in the respective country narrative sections, above.

	Resp.	Resources					2008		2009					Status					
		EB	OM	KS	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep
2 With regional partners, define campaign members and working committees for the advocacy campaign and craft campaign plans	BEI, RP	X																	
3 Conduct campaign-- regional round tables on problems, send informational letters, and further activities according to plan	BEI,RP	X			X														2
4 Facilitate training of PSC employees																			
1 Based on MoJ input, develop training course for PSC employees	BEI, MoJ																		
2 Arrange a conference with participation of PSC directors and services provider to present draft course and identify pilot PSCs	BEI, MoJ				X														
3 Test training in pilot PSCs and develop recommendations for revision based on feedback	BEI, MoJ																		
4 Finalize training course based on pilot, MoJ feedback	C																		
5 Final training course submitted to MoJ for full roll-out	BEI, C																		
5 Monitor implementation by PSCs of the Law on registering real estate																			
1 Prepare PSP participants with BIP monitoring methodology and develop survey	BEI																		
2 With PSPs, monitor law on registering real estate implementation in pilot research cities through visits and interviews, and draft report with findings	BEI, MoJ, PSP																		
3 Based on monitoring results, draft analysis on implementation of standards and introduction of regulations for providing services in PSC	BEI, MoJ																		
4 Arrange a series of round tables to present monitoring results to regional PSPs and state and local government	BEI, MoJ					X													
KZ 02: Improve Procedures for Construction Permitting and Oversight																			
1 Reform construction permitting legislation																			
1 With properly prepared PSPs, monitor implementation of the adopted Government Decrees # 425 and # 422 on construction and develop analysis with recommendations	BEI	X					P												O
2 Present monitoring results to the Ministry of Industry and Trade	BEI																		
3 With construction committee, develop amendments to normative and legal acts and create draft amendments to the Law on Architectural and Building Activity (# 242-II signed by July 16, 2001), to eliminate construction-related administrative barriers, and submit to Government	WG						P												X
4 Government approves new regulation and changes to the Government Decree of RK # 1328 as October 10, 2001 "On activity in the area of architecture, city planning and construction in RK"	Gov																		O
5 Government approves new regulation and changes to the Government Decree of RK # 840 as of July 29, 2002 "On setting rules of architectural and construction control in RK"	Gov																		O
6 Government approves draft amendments to laws "On architectural and building activity" № 242-II and "On licensing" № 214-III and submits them to the Parliament	Gov																		O
7 Parliament adopts amendments to the laws #242-II and #214-III and passes to President, who signs both	Parl																		O

	Resp.	Resources					2008												2009			Status				
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draft amendments on loans, collateral, and bankruptcy	C																									
2 Present report with recommendations on NLAs to Government and working group	WG																									
3 Working group reviews NLAs affected by amendments on loans, collateral, and bankruptcy, and drafts amended NLA package and accompanying regulations																										
3 Conduct an information campaign to support adoption of Getting Credit reforms																										
1 Publish a brief report on conducted analysis in mass-media	BEI				X																					O
2 Prepare participating PSPs for Getting Credit advocacy campaign	BEI	X																								
3 Plan and conduct Getting Credit media advocacy campaign for adoption of amendments	BEI, PSP	X			X																					10
4 In conjunction with WG participants, ministries, and PSPs, publish of analysis and articles on websites of business associations, Ministries, and media	BEI, PSP, Gov				X																					3
5 Prepare participating PSPs with BIP plain-language guide methodology	BEI	X																								
4 Monitor the enforcement of legislation on lending, collateral, and bankruptcy, and the draft Law on protection of data																										
1 Prepare participating PSPs with BIP monitoring and survey methodology	BEI	X																								
KZ 04: Reduce the Time and Cost of Registration of Real Property																										
1 Analyze and introduce reforms to the new law "On registering rights for real estate and transactions"																										
1 With PSP assistance obtain public feedback on the draft recommendations and analysis, via roundtables and focus groups, and revise based on feedback	BEI, PSP	X																								X
2 Organize an open seminar on the law "On Registering Rights", with participation of PSPs and state bodies, including presentation of final analysis	BEI, Moj				X																					X
3 Submit draft analysis and recommendations to Government	BEI																									X
4 Publish report and analysis and inform media and business associations	BEI				X																					X
5 Government accepts recommendations	Moj																									
6 Jointly with partners, create an inter-branch WG with PSP for legal and regulatory reforms in the procedure for registering real estate	BEI, Moj				X																					X
7 WG develops draft amendments to the law and an associated draft regulation, based on analysis recommendations and input from PSPs and state bodies	BEI, Moj																									X
8 Based on PSP and state body feedback, revise and finalize draft proposals and amendments, and implementation plan, and submit to Government	BEI, Moj																									X
9 The Government adopts draft amendments and submits to Parliament, and accepts draft regulation	Gov																									
2 Develop and implement a media advocacy campaign to support reforms																										
1 Develop concept, plan, and budget for the informational campaign	BEI, PSP	X																								X
2 Conduct info-campaign on property registration and recommended improvements according to developed plan for print, radio, TV	BEI, Moj				X																					X

	Resp.	Resources					2008		2009					Status					
		EB	OM	KS	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep
3 Monitor implementation of changes to the process of Registration of Real Property																			
1 Select and properly prepare PSP monitoring team with BIP methodology	BEI	X																	
2 Develop property registration monitoring plan and survey questionnaire	BEI, PSP	X																	
4 Facilitate training of PSC employees																			
1 With MoJ, define content, scope, and financing for PSC employee training development	BEI, MoJ					P													X
2 Develop training (assumed electronic) for PSC employees	BEI, MoJ																		
4 Arrange a conference with participation of PSC directors and services provider to present course and identify pilot PSCs	BEI, MoJ																		
5 Conduct training in pilot PSCs	BEI, MoJ																		
5 Monitor implementation by PSCs of the Law on registering real estate																			
1 Select and properly prepare PSP monitoring team with BIP methodology	BEI	X																	
2 Monitor law on registering real estate implementation in pilot research cities through visits, interviews	BEI	X																	
3 Based on monitoring results, draft analysis on implementation of standards and introduction of regulations for providing services in PSC	BEI, MoJ																		
4 Arrange round table and present monitoring results to regional PSPs and local government	BEI, MoJ																		
5 Hold the Round Table on PSC operation in the Ministry of Justice with participation of the state bodies-providers of the state services	BEI, MoJ																		
6 Facilitate implementation of E-registration with regional licensing bodies																			
1 Prepare an E-registration process map and distribute to AIC, MoJ, PSPs	BEI																		N
2 Facilitate harmonized work plans between AIC, MoJ, as they relate to E-registration issues	BEI, MoJ, AIC		X																
3 Facilitate development of model database for e-registration process	BEI, MoJ, AIC		X X																12
KZ 05: Improve Procedures for Voluntary Liquidation of Legal Entities																			
I Improve legislation on liquidation of legal entities																			
1 Conduct analysis of BIP international experience in WB-related liquidation of legal entity reform, with WBDB assessment process explanation	C			X															X
2 Presents analysis and recommendations based on WBDB process explanation and BIP international experience	C			X															X
3 Government accepts analysis on WBDB BIP experiences in liquidation of a legal entity	Gov																		X
4 Organize and hold seminar for state bodies and Tax Committee on findings of analysis on WBDB BIP experience	BEI, Gov, C			X															X
5 Organize analysis presentations at round tables for local state bodies, business associations in regional cities	BEI, C			X															O
6 Present recommendations on liquidation of legal entities legislation changes to Ministries and	BEI, C			X															X

	Resp.	Resources				2008		2009					Status					
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7 Based on results of seminar, finalize implementation recommendations and submit to Government	WG																	
8 Government accepts recommendations	Gov																	
9 If needed, educate new PSPs on BIP monitoring and survey methodology	BEI	X																
KZ 06: Reduce the Number of and Time Required for Inspections																		
1 Improving existing legislation and sub-normative acts relating to inspections																		
1 Harmonize recommendations with new Concept on Inspections and submit to Government, revise as needed based on feedback	WG, C, MIT							P										X
2 Via focus groups, gather input from PSPs and public in regions on draft recommendations in normative legal acts	BEI, PSP							P										X
3 Revise complete NLA and package as needed based on Government feedback, and resubmit	WG, MIT Gov																	X
4 Government approves draft recommendation package, submits to Parliament	Parl																	X
5 Parliament approves recommendation package and sends to President for signing	Pres																	O
6 President signs inspections NLA package into law	BEI																	
7 Inform WB of changes	BEI	X																
8 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI	X																
2 Introduce comprehensive new concept of inspections in Kazakhstan based on international best practice																		
1 Present draft Concept and changes and amendments in normative legal acts, to round table with state supervisory bodies and business community	MIT, BEI							X	P									X
2 Harmonize draft Concept with amendments to inspections NLAs developed by WG, and revise based on initial Government and round table feedback	BEI, MIT																	X
3 Present draft Conception to regional focus groups and distribute to media	BEI, PSP																	X
4 Finalize draft Concept and changes and amendments in normative legal acts on inspections and submit to Government's Commission on Administrative Barriers Reduction for approval	MIT, BEI																	X
5 Government approves draft Concept, changes and amendments in normative legal acts on inspections and submits to Parliament for adoption	Gov																	X
6 Draft Concept of inspections system of small business entities and corresponding changes and amendments in normative legal acts on inspections are introduced in work plan of Parliament legal work for 2009	MIT																	X
3 Facilitate implementation of new Concept of Inspections within Kazakh law and NLAs																		
1 Facilitate WG, with MIT and state inspections bodies, to develop new Law on Inspections in accordance with the Concept of Inspections, and package of associated NLAs	C, WG, MIT																	O
2 Submit draft Law on Inspections and NLA package to Government's Commission on Administrative Barriers Reduction for review and comment by ministries and state inspection	WG																	

	Resp.	Resources				2008		2009					Status							
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bodies																				
3 Facilitate review of draft Law via round tables with MIT, state inspections bodies, and appropriate Parliamentary committees	C, BEI																			
4 Finalize draft Law based on review feedback and submit to Government for approval	WG																			
5 Government approves draft Law and submits to Parliament	Gov																			
6 Parliament passes new version of Law on Private Entrepreneurship and associated package of NLAs, and submits for Presidential signing	Parl																			
7 President signs new Law on Private Entrepreneurship and package of associated NLAs	Pres																			
8 Celebrate success and inform mass-media	BEI, PSP					X														
4 Assist in implementation and monitoring of reforms based on the Concept of Inspections																				
1 With MIT and state inspections bodies, identify key 4-5 pilot agencies for review and amendment of internal implementing orders to harmonize with new Law on Private Entrepreneurship	BEI, MIT, Gov																			
2 Working group reviews pilot agencies' orders for harmonization need and creates an implementation action plan for amending orders, and presents plan to Government	WG																			
3 Government accepts WG implementation action plan	Gov																			
4 Educate participating PSPs in BIP monitoring and survey methodology	BEI	X																		
5 Conduct with PSPs an ongoing advocacy media campaign on inspections reform																				
1 Conduct seminars, round tables and trainings on inspections reforms for participants of "Business and Inspections" advocacy movement in regions as new developments take place	BEI	X			X	P												12	O	
2 Assist PSPs to conduct 3 separate regional information campaigns with at least three oblast partners to create demand for reductions in administrative barriers relating to inspections	BEI	X			X	P													X	
3 Educate participating PSPs in BIP international methodology in legal advocacy	BEI	X			P														X	
4 Organize and hold seminar on "Inspections Reform and the Media" with PSPs and Government partners to highlight role and lessons learned from Kyrgyzstan and other reform experiences	BEI	X			X														X	
5 With PSPs and Government partners, plan Inspections Advocacy campaign to support media and public knowledge of work on a new version of the Law on Private Entrepreneurship	BEI, PSP, Gov	X																	X	
6 Implement Inspections Advocacy media campaign to focus knowledge on reforms and reform-champions in creation of new Law on Private Entrepreneurship	PSP, Gov	X			X														O	
7 With PSPs, conduct post-campaign assessment of media and advocacy effectiveness, and formulate lessons-learned report for dissemination to business associations	BEI, PSP	X																		
8 Facilitate collaboration between PSPs and local executive bodies to address illegal or onerous inspections activities	BEI					P													12	O
9 Assess effectiveness of activity by periodic analysis of results from using educational and consulting services	BEI																			
6 Develop and deploy Regulatory Impact Analysis training programs for inspections legislation in Kazakhstan																				

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target RIA and Guillotine introduction (suggest wholesale and retail trade, and transportation industries)																			
2 Develop description for pilot industries and present to PM and Government	BEI			X															
3 Assist appropriate Government working group to prepare draft normative acts on RIA introduction into the legal system	WG, BEI			X															
4 Present draft NLAs on RIA introduction, revise based on feedback, and resubmit	BEI		X																
5 Government approves NLAs introducing RIA	Gov																		10
8 Provide assistance to PSP to develop specific RIA solutions and to conduct coordinated advocacy campaign																			
1 Facilitate local issues with expert councils and PSP introduction of RIA review	BEI																		12
2 Jointly with PSPs analyze at least two adopted legal normative acts relating to licensing	BEI																		12
3 With related reform area experts and consultants, PSPs organize information campaign to support developed recommendations on RIA use	BEI		X																12
4 Distribute analyses on RIA introduction through PSPs, ministries, mass-media	BEI, Gov				X														12
KZ 08: Enhance Protecting Investors																			
1 Analyze Law "On Joint Stock Companies" and relevant legal acts with investor protection in mind and recommend amendments as needed																			
1 Collaborate with GoK and develop joint plan on promoting reforms	BEI																		X
2 Define scope and contract with expert to develop draft amendments to the Law "On Joint Stock Companies" and relevant legal acts	BEI																		X
3 Conduct impact assessment of proposed amendments to the Law "On Joint Stock Companies" and other relevant legal acts, including on WBDB rankings	BEI																		X
4 In collaboration with President's Commission and private sector, expert develops draft amendments to the Law "On Joint Stock Companies", relevant normative acts and submits to Government.	C, Gov																		O
5 Government approves draft amendments and submits to parliament	Gov																		
6 Conduct media advocacy campaign to highlight changes and support adoption of amendments to the Law on Joint Stock Companies and relevant legal acts	BEI, PSP	X																	
7 Parliament passes draft amendments and submits draft Law to President	Parl																		
8 President signs Law "On Amendments to the Law on Joint Stock Companies" and other relevant legal acts	Pres																		
9 Organize and conduct post-reform information campaign and celebrate success and inform public	BEI, PSP	X																	
10 Inform WB of changes	BEI		X																
11 Respond as needed to WB requests and questions to clarify issue for future DB process	BEI		X																

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assessment 12 BEI validation of improvements for WBDB indicator impact and review for further implementation assistance	BEI																		
KYRGYZ REPUBLIC																			
KR 01: Reduce Time and Cost Required to Start a Business																			
1 Improve legislative framework in the area of registration of legal entities																			
1 With MoJ, draft improvements for the Law "On Registration of Legal Entities, Branches and Representative Offices of Legal Entities" and submit for approval to Government and revise as needed based on feedback	MoJ, BEI																		X
2 With MoJ, draft harmonization amendments for other laws to eliminate contradictions with new Law "On Registration", submit to Government and revise as needed based on feedback	MoJ, BEI																		X
3 Assist MoJ in the development of legal, technical and financial substantiation for the draft Law, and submit to Government for approval	MoJ, BEI																		X
4 The draft Law is submitted for approval to Government	MoJ																		X
5 The draft Law is approved by Government and submitted for approval to Parliament	Gov																		X
6 Assist Parliament experts in reviewing draft Law and amendment package, including round table for Parliament on the Law	BEI, Parl					X													O
7 Draft law and amendment package is approved by Parliament and submitted to President	Parl																		O
8 President signs law and amendment package	Pres					X													
9 Inform WB of changes	BEI	X																	
10 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI	X																	
2 With partners, monitor the implementation of the streamlined processes principle for effectiveness																			
1 With MOJ and partner business associations, develop monitoring plan and train partners for monitoring and analysis of implementation	MoJ, BEI, PSP	X																	
2 In cooperation with the MOJ, National Statistical Committee, perform statistical research on the opening and closing of businesses during the period of implementation of streamlined processes	BEI, MoJ, NSC, PSP	X																	
3 Local and international experts performs analysis of streamlined processes implementation at the regional level in cooperation with the Ministry of Justice, State Committee for Taxes and Charges, and National Statistical Committee	C				X														
4 Experts draft initial report on problems in streamlined process implementation, with recommendations on corrective measures, and submits to BEI	C				X														
5 Government accepts streamlined processes implementation analysis and recommendations on elimination of any problems	Gov																		
6 Prepare a survey of the ease of starting a business according to opinion of businesses	C	X																	

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procedure for legalization of official documents	Gov																	
10 Together with the responsible ministry, BEI holds round table dedicated to the issue of further simplification of the procedure for legalization of official documents in the process of state registration of legal entities	BEI, Gov	X	X		X													
KR 02: Improve Procedures for Construction Permitting and Oversight																		
1 Improve the process of issuance of construction permits																		
1 Working group drafts improved construction resolutions regulating the procedure for issuance of permits	WG, BEI								P									X
2 Draft resolutions submitted to Government	WG																	X
3 Government approves resolutions and submits draft laws to Parliament	Gov																	O
4 Parliament passes the laws and President signs	Parl, Pres																	
5 Inform the business community about amendments in legislation adopted	BEI																	
6 Inform WB of changes	BEI	X																
7 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI	X																
2 Introduce new procedures for issuance of construction permits																		
1 Conduct pilot monitoring project on implementation of new procedures for issuance of construction permits, in Bishkek and Osh, Jalal-Abad, Kara-Suu, Nookat, Cholpon-Ata, Tokmok, and Kara-Balta cities, and develop analysis	C, Gov								P									D
2 Submit monitoring analysis to Government	C																	D
3 Inform media and the business community about findings of the monitoring	BEI								X									D
3 Improve the procedure for state architecture and construction oversight																		
1 With working group, develop a draft resolution of Government "On Procedure for Conducting Oversight of Construction" aimed at improving the procedures of oversight utilizing best international experience	C, WG								P									X
2 Working group submits draft resolution to Government	WG																	X
3 Government adopts a resolution on procedures for conducting oversight of construction	Gov																	
4 Inform the business community and media about reforms	BEI, Gov																	
5 Study international construction norms and rules and develop recommendations and initial draft Code with PSPs for KR in the area of building and structure safety	C, PSP								X									
6 Present recommendations for Government on opportunities for accession to international building safety codes	C, PSP								X	X								
7 Government approves recommendations to accede to international building safety codes under an established procedure	Gov																	
8 Expert revises draft building safety code based on Government feedback	C, WG																	
9 Government adopts new building safety code based on international BIP	Gov																	

	Resp.	Resources				2008												2009			Status
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10 Inform media and the business community about decisions of Government	BEI, Gov				X																
11 Inform WB of changes	BEI	X																			
12 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI	X																			
4 Improve procedures and rules pertaining to connection to utilities networks (electricity, water, sewerage, etc)																					
1 Develop a draft resolution of Government regulating the uniform procedure for connecting to utility networks, according to regional specifics, in collaboration with USAID Local Governance Reform Project/Urban	WG, LGRP					P															
2 Working group submits draft resolution to Government	WG																				
3 Government approves the resolution	Gov																				
4 Inform media and the business community about the new procedures for utility connections	BEI, Gov																				
5 Inform WB of changes	BEI	X																			
6 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI	X																			
7 Develop draft amendments/NLAs improving anti-monopoly legislation with respect to enhancing responsibility of natural and permitted monopolies for rendering publicly significant services	C, WG																				
8 Submit normative legal acts developed to Government for consideration	WG																				
9 Government and Parliament approve and pass amendments to legislation	Gov																				
10 Inform the media and business community about changes in the legislation	BEI, Gov																				
5 Improve the structure of State Construction and Architecture Agency																					
1 Develop a functional analysis of SACA and its structural divisions, with recommendations on improvements to its organization	C, Gov																				
2 Submit analysis and draft regulation on new SACA organizational structure to the Government	C																				
3 Government approves a resolution approving a new regulation of SACA and schemes of management thereof	Gov																				
4 Inform the media and business community about the new structure of SACA and its functions	BEI, Gov																				
6 Create and facilitate activities of the Construction Council of Kyrgyzstan																					
1 Government passes the resolution creating Construction Council and approves operating regulation	Gov																				
2 Properly prepare PSPs for participation on Construction Council	BEI	X																			
3 Inform the media and business community about the creation of the Construction Council	BEI, Gov																				
7 Create and disseminate informational materials on issues of construction																					
1 Develop and publish the electronic databases on construction legislation to business associations and bodies of the SACA	C, Gov																				

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5 Inform the media and business community about amendments in legislation	BEI, Gov				X													10
6 Develop a regulation of Government regulating issues of demolition of ramshackle, seismically unsafe and emergency-condition structures, and submit to Government	WG																	10
KR 03: Reduce Time and Cost Required to Register Land and Real Estate Objects																		
1 Optimize (simplify) procedures for registration of titles to land plots and objects of real estate in the State Agency for Registration of Titles to Real Estate																		
1 Assist upcoming WB project to develop draft amendments for NLAs regulating the registration of titles to real estate, aimed at reducing procedures, time, cost of services	WB, WG, MEDT					P												X
2 Submit draft NLAs to Government	WG																	
3 Government approves resolutions	Gov																	
4 Parliament passes the laws and President signs if needed	Parl																	
5 Inform the media and business community about amendments in legislation	BEI, Gov				X													
6 Inform WB of changes	BEI	X																
7 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI	X																
8 Develop recommendations and draft NLAs to optimize the procedure for certification of titles to objects of real estate, and submit to Government	WG, MEDT					P												N
9 Recommendations and draft NLAs submitted to Government	WG																	N
10 Government approves the resolutions	Gov																	
11 Parliament passes the laws and president signs as needed	Parl, Pres																	
12 Inform the media and business community about amendments in legislation	BEI				X													
13 Inform WB of changes	BEI	X																
14 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI	X																
2 Assist implementation of online application and document handler																		
1 Develop work plan and technical specifications for online application, document verification, and customer services system, and submit to Government	C, Gosregis tr Gov				X													
2 Work plan and technical specifications approved by Government	Gov																	
3 Facilitate publishing of tender for Government contract to build online application	BEI, C, Gosregis tr				X													
4 Software development company selected and contracted through tender to develop online system	Gosregis tr																	
5 Assist in developing software to handle applications, documents verification, and customer services online	C				X													
6 Initial phase of software is finished and first version deployed on a test basis	Gosregis																	

	Resp.	Resources				2008		2009					Status						
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KR 04: Reduce Time and Cost Required to Pay Taxes																			
1 Improve tax legislation																			
1 Prepare PSP's with BIP methodology and plan media campaigns to promote knowledge of the new version of the TC	BEI	X	X				P												X
2 In collaboration with EREC, conduct a media campaign to promote the draft new version of the TC	BEI, EREC, PSP	X			X		P												X
3 Identify and develop amendments to normative legal acts to bring them into compliance with the new version of the TC, and submit to Government	WG, C	X																	
4 Government approves amendments	Gov																		
5 Inform media and the private sector	Pres				X														
6 Inform WB of changes	BEI	X																	
7 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI	X																	
2 Facilitate public-private dialog on taxation																			
1 Facilitate the dialog between the business community and state controlling (inspecting) bodies and support events arranged by business associations on paying taxes and tax administration as a whole	BEI	X		X			P												N
2 Support the CC under SCTC with ongoing cooperation on business community's issues of tax administration	BEI						P											12	O
3 Conduct ongoing media campaign to update public continuously on the process and results of work of the CC	BEI				X		P											12	O
4 Prepare PSP media campaign participants with BIP methodology	BEI	X																	O
5 Conduct a media campaign dedicated to the progress of implementation of provisions of the new version of the TC, including publication of a brochure on TC provisions	BEI, PSP				X													12	O
3 Study international experience in the area of tax administration																			
1 Compare international experience in tax administration reforms with WBDB project expert	BEI	X		X			P												N
4 Ensure cooperation with Donors in the field of tax administration with a view to effective implementation of the goals of BEI, USAID EREC, ADB																			
1 Coordinate with related projects via meetings and joint undertakings (as needed) to assist tax code development	BEI	X					P											12	O
2 Provide ongoing cooperation with donor and project representatives	BEI	X					P											12	O
5 Monitor compliance with, and enforcement of, provisions of the new version of the TC																			
1 Prepare PSPs with BIP monitoring and survey methodologies to assess compliance with the new TC	BEI	X																	
2 Develop TC compliance monitoring plan and conduct monitoring	BEI, PSP, MEDT	X			X														

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identify those acts subject to amendment or repeal under the new Law	WG																										
12 With PSPs and WBDB experts, develop recommendations on amendments into collateral and bankruptcy sub-normative acts with consideration given to previously adopted changes in legislation	BEI, WG																										
13 Submit amendments to sub-normative acts to the Government for approval	WG																										
2 Monitor enforcement of legislation on lending, collateral, bankruptcy and the Law "On Protection of Data Exchange"																											
1 Properly prepare PSPs with BIP monitoring methodology	BEI	X																									
2 Monitor with PSPs the enforcement of legislation on lending, collateral, and bankruptcy and sub normative acts	C, PSP				X																						
3 Arrange public-private dialog dedicated to lending, collateral, and bankruptcy																											
1 Publish statistical and analytical materials at the MEDT's website at least quarterly (number, their efficiency, etc)	MEDT				X																						O
2 Promote collateral and bankruptcy reform at meetings of the Investment Council under President of the Kyrgyz Republic as the second phase of optimization of the legislative framework	BEI					P																					O
3 Facilitate dialog between the business community and state bodies and assist in inviting state officials to events organized by business associations to discuss/address issues with collateral, and bankruptcy	BEI, MEDT				X	P																					O
4 Conduct a media campaign on the progress of implementation of provisions of legislation in the area of collateral and bankruptcy																											
1 Prepare PSPs to conduct media campaign	BEI	X				P																					N
2 Develop and air a PSA on collateral and bankruptcy law changes	MEDT				X																						
3 Publish information about results of the Program's activities on a monthly basis	MEDT				X	P																					O
4 Support a hotline maintained by business associations to collect public accounts of the effects and any violations of the law on collateral and bankruptcy	BEI				X	P																					O
5 Develop and disseminate brochures dedicated to the legislation and practice in the area of collateral and bankruptcy	BEI				X	P																					O
6 Publish information in the media and on TV about the progress of implementation of the legislation in the area of collateral and bankruptcy	MEDT				X	P																					O
KR 07: Improve Licensing and Permitting Systems																											
1 Implement the Law "On Optimization of Normative Legal Framework for Regulation of Entrepreneurial Activities"																											
1 Facilitate pilot working groups to define agencies' standards and documentation formats and train on RIA	BEI					P																					X
2 With MEDT, hold a seminar on procedures and terms of implementation of the Optimization	BEI, MEDT					P																					X

	Resp.	Resources					2008		2009					Status					
		EB	OM	KS	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug	Sep
3 Conduct media advocacy campaign to highlight changes and support adoption of amendments to the Law on Joint Stock Companies	BEI, PSP, IFC	X			X														
4 Organize and conduct post-reform knowledge campaign and celebrate success and inform public	PSP, BEI, IFC	X			X														
3 Facilitate framework for cooperation with public and private partners to further investment reform	BEI, PSP	X			X														X
1 Prepare PSPs and PCC and conduct advocacy campaigns as needed on issues identified for action	BEI, PSP	X			X														X
4 Based on existing BEI analysis, develop legal amendments to address barriers that disproportionately impact foreign investors	C, BEI																		X
1 Drafts legal and normative acts reforming identified issues and submits to Secretary of PCC and SCISPM for review and promotion	C, BEI																		X
2 Based on review feedback, revises draft NLAs as needed	C																		
3 Government reviews and adopts draft NLAs	Gov																		
4 Based on adopted recommendations prepare PSP's and conduct knowledge campaign to celebrate success and inform public	PSP, BEI	X			X														
5 Provide follow-on support and consultations to PSPs and PCC to increase their ability to build demand for effective implementation and on-going monitoring of government reforms	BEI, C	X																	X
1 Identify and prepare private-sector partners for conducting media campaign in protecting investors	BEI, C	X																	X
2 Formalize media campaign plans with PSP	BEI, PSP	X																	N
3 Conduct media campaign	PSP				X														X
4 Through the private sector partners and SCISPM, explore creation of investment promotion web site and revise IP accordingly	PSP, SCISPM, BEI																		X
5 Prepare PSP's and monitor and evaluate effectiveness of media campaign	BEI, PSP	X																	O
TJ 02: Reduce Time and Cost Required to Pay Taxes																			
1 Tax Expert Group through BEI grant to NASMB conducts a legal and financial-economic review of the tax code and develops recommendations for improvement	PSP, BEI				X														X
1 Submit Tax Code analysis and recommendations to SCISPM and private sector representatives for review	PSP, BEI				X														X
2 Develop NLA amendments to existing tax legislation, with an accompanying economic impact analysis	C, BEI																		X
1 Develop draft NLA amendments and additions to existing tax legislation	C, BEI																		X
2 Present Tax Code recommendations, draft legal act package, and economic analysis to Government	C, BEI																		X
3 Based on Government feedback, revise and complete draft NLA package	C, BEI																		X
4 Final NLA package submitted to Government	C, BEI																		X

	Resp.	Resources				2008		2009					Status							
		EB	OM	KS	STTA	Media	Oct	Nov	Dec	Jan	Feb	Mar		Apr	May	Jun	Jul	Aug	Sep	
knowledge campaign to celebrate success and inform public																				
4 Improve construction legislation through assistance to Agency for Architecture and Construction of RT in permits area																				
1 In consultation with the Agency for Architecture and Construction of RT, expert reviews the existing Provision on Orders	BEI, C																			X
2 Draft amendments to the NLAs simplifying obtaining of permits and submit to authority bodies	BEI,C																			
3 Revise drafts amendments to the NLA based on feedback and submit final versions	C																			
4 Authority bodies approves drafts amendments to the NLA	Gov																			
5 Develop the RT Construction Code with international best-practice																				
1 Conduct preliminary negotiations with relevant state bodies and obtain their agreement on development of the Code	BEI																			X
2 Create the working or focus group on code development & prepare PSP's on BIP for proper conduct of working or focus groups	BEI, PSP																			
3 With expert facilitation, WG drafts new draft Construction Code and submits to Government for review	BEI, WG, C				X															3
TJ 04: Reduce Cost and Time Required to Start a Business																				
1 Through PSPs create and implement reform strategy for simplification of business registration																				
1 Conduct media campaign on eliminating or reducing the initial charter capital requirements and create public support based on Best International Practice (BIP) on registration	BEI, PSP					X	P													X
2 With PSPs promote amendments to existing legislation and assist state bodies on promoting drafts for adoption	BEI, PSP					X	P													X
3 Government accepts amendments and passes to Parliament	Gov																			X
4 Parliament adopts amendments	Parl																			X
5 President signs amendments into law	Pres																			X
6 Inform WB of changes	BEI																			X
7 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	BEI					X														X
8 With PSPs, develop reform plan to advocate elimination of post-registration notary requirements by National Bank	BEI, PSP	X																		X
9 As needed, prepare PSPs with advocacy/media campaign BIP methodology	BEI, PSP	X																		X
10 Create support team umbrella group with business associations, USAID, DFID, and SCISPM to promote notary reform to National Bank and Tax Committee	BEI, PSP	X																		X
11 With support team umbrella group, draft internal orders for National Bank and Tax Committee to eliminate post-registration notary requirements	BEI, PSP																			X
12 Submit internal orders for review by National Bank and Tax Committee, revise as needed, and	BEI, PSP																			X

	Resp.	Resources				2008		2009					Status				
		EB	OM	KS	STTA Media	Oct	Nov	Dec	Jan	Feb	Mar	Apr		May	Jun	Jul	Aug
4 Parliament passes amendment package, submits to President for signing 5 President signs amendment package into law 6 Inform WB of changes 7 Respond as needed to WB requests and questions to clarify issue for future DB process assessment	Parl Pres BEI BEI		X														
2 Conduct advocacy/media campaign with PSPs on re-registration and liquidation of businesses reforms 1 Conduct closing a business reform media advocacy campaign according to plan 2 Based on adopted recommendations prepare PSP's and conduct knowledge campaign to celebrate success and inform public 3 Prepare PSP's on BIP advocacy campaign impact assessment and public promotion 4 Assess campaign impact and revise plans for further public advocacy as needed	PSP BEI, PSP BEI BEI, PSP		X	X	X	P											O
TJ 06: Support Implementation of the Licensing Law and Regulations																	
1 Collaborate with the World Bank to support SCISPM in promoting pilot licensing reform 1 With the SCISCPM and WB, complete a basic operational and functional review of the licensing bodies previously identified 2 Present operational review findings to the licensing bodies and the State Committee with recommendations 3 Prepare PSPs and SCISPM with BIP media campaign methodology and develop information campaign plan 4 Conduct media campaign with SCISPM to inform the public of the analysis and results and to create demand for implementation of legal and operational improvement recommendations 5 Prepare PSP's on BIP necessary to promote and monitor adoption of reforms 6 Monitor implementation of licensing reforms and develop associated report 7 Present monitoring report for SCISPM and WB 8 With WB and PSPs, explore opportunities to replicate pilot program across other state licensing agencies	BEI, SCISPM, WB BEI, WB BEI BEI, SCISPM, PSP BEI PSP PSP, BEI BEI		X			P											X N N N
TJ 07: Reduce Time and Cost Required for Bankruptcy Procedures (Closing a Business)																	
1 In collaboration with the Trustees Association, recommend and promote reforms to improve the Law "On Bankruptcy" 1 Trustee Association, in collaboration with other PSPs, conducts advocacy/media campaign to promote changes in the existing legislation on bankruptcy	BEI, C, PSP			X		P											X
2 Draft Law on amendments to the Law "On Bankruptcy" and shepherd it through acceptance process 1 Trustee Association develops amendments to the Law "On Bankruptcy" based on Trustee	C																X

BEI 2008 – 2009 WORK PLAN TABLE OF ABBREVIATIONS

Within the BEI Work Plan abbreviations are used extensively to identify actors within the listed activities. The “Resource” column identifies the initials of BEI’s long-term expert Regional Technical Advisors: Ed Beaman (EB), Olga Moreva (OM), and Krassen Stanchev (KS). The “resp” (responsibility) column identifies the primary actors required to fulfill each activity (BEI, Government, specific ministry or agency, other counterpart, local consultant / expert / subcontractor, and etc.). The STTA column identifies use of international experts (short term).

Common abbreviations are:

X – Completed activity (Status)

O – Ongoing activity (Status)

AFC – Association of Financial Consultants (KZ)

AIC – Agency for Informatization and Connection (KZ)

AkA – Almaty akimat (KZ)

AoT – Association of Taxpayers (KZ)

BA – business associations

BIP - best international practice

C – contracted expert consultant (local or international, individual or company)

CDS – Country Development Strategy (KR)

DB - Doing Business

DSSEO – Department of State Sanitary and Epidemiological Oversight (KR)

FEK – Forum of Entrepreneurs of Kazakhstan

GoK – Government of Kazakhstan

Gov – Government (Office of the Government)

KR – Kyrgyz Republic

KZ – Kazakhstan

LGRP – USAID Local Governance Reform Project/Urban

LRP – USAID Land Reform Project/Chemomics

LK – Local Khukumat (RT)

MEBP – Ministry of Economy and Budget Planning

MEDT – Ministry of Economic Development and Trade (KR)

MIT – Ministry of Industry and Trade

MoJ – Ministry of Justice

N – Not-completed activity scheduled this period (Status)

D – Delayed activity in need of rescheduling (Status)

NASMB – National Association of Small and Medium Businesses (RT)

NLA – normative legal act

NSC – National Statistical Committee (KR)

Parl – Parliament

PCC – Presidents Consultative Council (RT)

PO – Prosecutor’s Office

PM – Prime Minister

Pres – President

PSA – public service announcement

PSC - public service center

PSP - private sector partner

RIA – Regulatory Impact Assessment

RT – Republic of Tajikistan

SACA – State Agency for Construction and Architecture (KR)

SCISPM – State Committee on Investment and State Property Management (RT)

SCTC – State Committee on Taxes and Charges (KR)

SEZ – Special Economic Zone (RT)

SOW – scope of work

TC – Tax Committee

TOT – training-of-trainers

WB - World Bank

WG – working group

BEI PARTICIPANT TRAINING REPORT

Training Program Data

Training Program Name:	Business Environment Improvement Project					
USAID Managing Activity (Funding Contract):	176-C-00-06-00007					
USAID Strategic Objective:	Strategic Objective 1.3, Improved Environment for the Growth of Small and Medium-sized Enterprises, and specifically Intermediate Result 1.3.3, Improved Implementation of Laws and Regulations					
Field of Study:	Business Legal and Regulatory Simplification/Reform					
Training Type:	Multiple					
Training Location:	Multiple					
Program Start Date:	10/01/2006					
Program End Date:	09/31/2010					
Program Status:	Ongoing					
Training Provider (Name, City, State, & Country):	Multiple					
Name of the Prime Contractor for the Activity.	Business Environment Improvement Project, implemented by the Pragma Corporation					
Street Address and country of the contractor.	17 Nauryzbai Batyr, Office 211, Almaty 050004, Kazakhstan					

TRAINING COMPONENTS: If the Training Program has multiple events, Please list all components:

Component Name	Training Type	Training Provider (Name, City, State, & Country)	Start Date	End Date	Full-Time Equiv.
Conference "Improvement of Kazakhstan's positions in the World Bank "Doing Business" rating"	Info/training seminar	E. Orynbayev, Astana, Kazakhstan	12/10/2008	12/10/2008	3.3 hours
Round Table on voluntary liquidation issues	Info presentation	Paltasheva M., Astana, Kazakhstan	11/11/2008	11/11/2008	3 hours
Seminar on tax accounts	Info/training seminar	N. Ospanov, Shymkent, Kazakhstan	9/19/2008	9/19/2008	2 hours
Seminar on tax inspections	Info/training seminar	M. Mirzasaatov, Shymkent, Kazakhstan	11/10/2008	11/10/2008	2 hours
"Collaboration of executive power and business-community" forum	Info/training presentation	Arman Zhetpisbayev, Shymkent, Kazakhstan	11/27/2008	11/27/2008	2.5 hours

Round Table on starting a business	Info presentation	Tatyana Shpuling, Shymkent, Kazakhstan	12/12/2008	12/12/2008	2 hours
Presentation of Concept of inspection system	Info presentation	Tatyana Shpuling, Shymkent, Kazakhstan	12/12/2008	12/12/2008	2.5 hours
Presentation of permitting system concept	Info presentation	Tatyana Shpuling, Shymkent, Kazakhstan	12/24/2008	12/24/2008	1.5 hours
Round Table on transfer of licensing, accreditation and certification to competitive sphere	Info presentation	Tatyana Shpuling, Shymkent, Kazakhstan	12/24/2008	12/24/2008	1.5 hours
Round Table on improvement of registering real property procedure	Info presentation	Zhumina A.T., Oral, Kazakhstan	10/31/2008	10/31/2008	2 hours
Round Table on discuss Concept of inspections	Info presentation	Zhumina A.T., Oral, Kazakhstan	11/27/2008	11/27/2008	2 hours
Round Table on state regulation of enterprise	Info presentation	Paltasheva M., Astana, Kazakhstan	12/11/2008	12/11/2008	3 hours
Round Table on voluntary liquidation of legal entities	Info presentation	Muhambetkaliyev N.M., Oral, Kazakhstan	12/12/2008	12/12/2008	2.5 hours
Round Table on draft Concept of inspections	Info presentation	Samoylov A., Oskemen, Kazakhstan	11/18/2008	11/18/2008	1.5 hours
Methodological seminar with undergraduates on RIA methodology	Training seminar	Samoylov A., Oskemen, Kazakhstan	11/27/2008	11/27/2008	1 hour
Training on methodology for making administrative procedure schemes	Training seminar	Samoylov A., Oskemen, Kazakhstan	11/26/2008	11/26/2008	1 hour
Training on methodology for making administrative procedure schemes	Training seminar	Samoylov A., Oskemen, Kazakhstan	11/28/2008	11/28/2008	1 hour
Training on methodology for making administrative procedure schemes	Training seminar	Samoylov A., Oskemen, Kazakhstan	12/01/2008	12/01/2008	1 hour
Round Table on the World Bank "Doing Business" issues	Info presentation	Y. Krupochkina, Astana, Kazakhstan	11/14/2008	11/14/2008	3 hours
Presentation of methodology and goals of WB DB Registering Property and Starting a Business indicators in Almalinskiy region of Almaty city	Info presentation	Y. Krupochkina, Astana, Kazakhstan	11/25/2008	11/25/2008	1 hour
Presentation of methodology and goals of WB DB Registering Property and Starting a Business indicators in Bostandykskiy region of Almaty city	Info presentation	Y. Krupochkina, Astana, Kazakhstan	11/26/2008	11/26/2008	1 hour
Presentation of methodology and goals of WB DB Registering Property and Starting a Business indicators in Turksibskiy region of Almaty city	Info presentation	Y. Krupochkina, Astana, Kazakhstan	11/27/2008	11/27/2008	1 hour
Round Table on WB DB "Closing a Business" indicator	Info presentation	Adilhanov M.B., Almaty, Kazakhstan	12/19/2008	12/19/2008	2 hours
Round Table on Concept of permitting system improvement in 2009-2011 and inspections	Info presentation	Sapiev B.Sh, Almaty, Kazakhstan	12/19/2008	12/19/2008	1.5 hours

Theory and practice on methodology of RIA analysis under the development of draft NLAs	Training seminar	BEI and MEDT, Bishkek, Kyrgyz Republic	9/29/2008	10/7/2008	21 hours
Round table on the draft Law "On registration of legal entities, branches (representatives)"	Info presentation	BEI, Bishkek, Kyrgyz Republic	10/27/2008	10/27/2008	4 hours
Round table for Parliament Committee discussion of the draft Law "On registration of legal entities, branches (representatives)"	Info presentation	Parliament Committee for Constitutional Legislation, Bishkek, Kyrgyz Republic	11/4/2008	11/4/2008	4hours
Improvement of GoKR legislative planning and increase of effectiveness of inter-agency interaction within the process of development and reconciliation of the Draft NLAs	Training seminar	BEI and Office of the Government KR, Bishkek, Kyrgyz Republic	11/20/2008	11/20/2008	3 hours
Round table on New Tax code	Info presentation	BEI and EREC and Tax office, Osh, Kyrgyz Republic	12/15/2008	12/15/2008	6 hours
Seminar on New Tax code	Training seminar	BEI and EREC and Tax office, Osh, Kyrgyz Republic	12/16/2008	12/16/2008	4 hours
Round table on New Tax code	Info presentation	BEI and EREC and Tax office, Jalalabat, Kyrgyz Republic	12/17/2008	12/17/2008	6 hours
Seminar on New Tax code	Training seminar	BEI and EREC and Tax office, Jalalabat, Kyrgyz Republic	12/18/2008	12/18/2008	4 hours
Doing Business Advisory Workshop in Kyrgyz Republic	Training seminar	BEI and WB-IFC, Bishkek, Kyrgyz Republic	10/6/2008	10/6/2008	6 hours
Round Table on New Tax Code KR	Info presentation	BEI and EREC and SCTC, Bishkek, Kyrgyz Republic	12/10/2008	12/10/2008	7 hours
Seminar on New Tax Code KR	Training seminar	BEI and EREC and SCTC, Bishkek, Kyrgyz Republic	12/11/2008	12/11/2008	3 hours
Round Table and Seminar on New Tax Code KR	Training seminar	BEI and EREC and SCTC, Tokmok, Kyrgyz Republic	12/12/2008	12/12/2008	5 hours
Establishing effective cooperation between public and private sectors in entrepreneurship development	Training seminar	BEI, Varzob, Republic of Tajikistan	10/10/2008	10/11/2008	16 hours
Round Table on New KR Tax Code	Info presentation	BEI and EREC and SCTC, Cholpon-Ata, Kyrgyz Republic	12/23/2008	12/23/2008	7 hours
Seminar on New KR Tax Code KR	Training seminar	BEI and EREC and SCTC, Cholpon-Ata, Kyrgyz Republic	12/24/2008	12/24/2008	4 hours
Round Table and Seminar on New KR Tax Code	Training seminar	BEI and EREC and SCTC, Talas, Kyrgyz Republic	12/26/2008	12/26/2008	7 hours

FUNDING DATA: (Line-1: Amount Budgeted; Line-2: Amount Spent)											
USAID			Host Country Government			Provider			Private		
Instruction	Trainee	Travel	Instruction	Trainee	Travel	Instruction	Trainee	Travel	Instruction	Trainee	Travel
<i>(All trainings not listed below have no separate, budgeted cost elements, and were provided as part of other work.)</i>											
\$0			\$0			\$0			\$0		
\$0			\$0			\$0			\$0		
Round Table on starting a business issues											
\$125											
\$125											
Presentation of Concept of inspection system											
\$125											
\$125											
Round Table on voluntary liquidation of legal entities											
\$250											
\$250											
Theory and practice on methodology of RIA analysis under the development of draft NLAs											
\$1392											
\$1392											
Round table on the draft Law "On registration of legal entities, branches (representatives)"											
\$254											
\$254											
Improvement of GoKR legislative planning and increase of effectiveness of inter-agency interaction within the process of development and reconciliation of the Draft NLAs											
\$3100											
\$3100											

Round table on New Tax code												
\$673												
\$673												
Seminar on New Tax code												
\$362												
\$362												
Round table on New Tax code												
\$773												
\$773												
Seminar on New Tax code												
\$462												
\$462												
Doing Business Advisory Workshop in Kyrgyz Republic												
\$7,950												
\$7,950												
Round Table on New Tax Code KR												
\$3,732												
\$3,732												
Seminar on New Tax Code KR												
\$1,260												
\$1,260												
Round Table and Seminar on New Tax Code KR												
\$775												
\$775												
Round Table on New KR Tax Code												

\$1293												
\$1293												
Round Table and Seminar on New KR Tax Code												
\$757												
\$757												

For In-Country Programs Only	
# of Males Attended	# of Females Attended
814	636

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