



EURASIA FOUNDATION

**Fiscal Year 2007
Year End Report**

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I. Introduction



Introduction

EURASIA FOUNDATION

Overview

Eurasia Foundation (EF) programs have prospered in the past fiscal year despite the vagaries of the region's politics and circumstances. EF independent media-support projects in Russia and Kyrgyzstan, EF anti-corruption activities in Moldova and Georgia, and EF cross-border labor migration initiatives in Armenia and Tajikistan are not only successful; they are crucial to the region's development agenda. In part, this success is derived from collaboration across borders and disciplines of Eurasia Foundation colleagues and partners working together more closely than ever.

This past year EF steadily advanced institutional development objectives. EF's new foundation for the Caucasus, the Eurasia Partnership Foundation, was registered in Armenia, Georgia, and Azerbaijan, despite expected opposition from the authorities in Baku. The East Europe Foundation was registered in Ukraine. Both foundations were scheduled to convene their inaugural board meetings in November 2007. EF has capable leaders heading our partner foundations that are committed to working together under EF's new institutional arrangement and eager to build the Eurasia Foundation Network.

During FY07 Eurasia Foundation and its partners were extremely successful in raising and leveraging from donors funds outside of EF's core grant from USAID. EF programs attracted approximately \$6 million from US government sources outside of the EF core grant agreement, and EF non-US government fundraising reached nearly \$5 million.

Eurasia Foundation Network

The Eurasia Foundation Network is taking shape and a charter has been negotiated and signed by the president and chair of all five partner foundations. The charter outlines the commitment of EF partner foundations to work together and maintain program and financial standards. The great challenge as a network is to improve our ability to achieve success in our programs and document their impact. EF partners are now assessing our basic program practices to see how they can be simplified and standardized so staff can focus more on projects with demonstrable impact, collect impact information systematically, and convey it succinctly and clearly to our donors and partners. This requires not only network standards that ensure we all are maintaining high levels of performance in our programs and financial management, but also improved information systems that allow staff to contribute to and draw from a comprehensive and constantly updated reservoir of information on activities throughout the network.

Localization Update

After the launch of the New Eurasia Foundation (FNE) in Russia in 2004 and the Eurasia Foundation of Central Asia (EFCA) in 2006, we will be launching the Eurasia Partnership Foundation (EPF) for the South Caucasus and the East Europe Foundation (EEF) in Ukraine

in November 2007. By the end of calendar year 2007, Eurasia Foundation will have indigenized its operations in all four regions in the NIS.

Eurasia Partnership Foundation (EPF)

By the end of calendar 2007 EF offices in the South Caucasus will be transformed into the Eurasia Partnership Foundation (EPF) consisting of three legal entities, one in each country, governed by a single board, led by the same president and with country advisory boards composed of local nationals. EPF in Georgia was registered in May 2007, in Armenia in September 2007 and in Azerbaijan in October 2007. More than half of the board members are based in the region. The president of EEF will be George Zarubin who is now the Regional Vice President for the South Caucasus.

East Europe Foundation (EEF)

By the end of calendar year 2007, the East European Foundation will have held its first board meeting in Kyiv with a kick-off reception. The new foundation is expected to start operation in January 2008 with staff and programs transferred from EF. EEF will be headed by Andy Wilson, who launched EFCA for us in Central Asia and has moved to Kyiv.

EF plans to launch a Moldova foundation in 2008. Programs for Belarus will remain with EF due to the challenging political situation there.

Program Highlights

EF's Azerbaijan office has teamed with the International Finance Corporation to expand its Corporate Social Responsibility program in a new direction. The *Corporate Governance Project* will train journalists in investigative techniques and in how to compose a quality investigative business story covering corporate governance issues.

Because of the efforts of organizations like the Eurasia Foundation in Moldova, the process to elect a Governor of the Gagauz-Yeri Autonomy (Gagauzia) was widely considered free and fair and the people elected the opposition candidate, Mihai Formuzal, as their Governor. The National Endowment for Democracy contributed \$30,600 to EF's free and fair elections programs in Gagauzia.

Implementing the second phase of a major *Community Development Program* with co-funding from Altria Group and Philip Morris, Eurasia Foundation of Central Asia (EFCA) helped a rural district in Kazakhstan increase the number of active NGOs from three to 28. The project has improved the financial sustainability of NGOs by providing them with training, consultation and by developing a strategic plan for a forum of NGOs. The eight initial grantee projects have improved the situation for a wide range of beneficiaries from disabled people to youth to repatriated Kazakhs through a range of different activities. The Altria Group/Philip Morris Kazakhstan has contributed \$340,000 to this project to date.

In Ukraine, Eurasia Foundation commissioned a major strategic assessment of the present state of public administration education and training and the prospects for launching a capacity building institution for public officials.

Through its *Developing Municipal Performance Indicators* program in Azerbaijan, EF is working to create a standard system by which to evaluate objectively a municipality's performance according to its legal responsibilities and stated goals. With assistance from a team of local experts, EF developed a comprehensive set of more than 100 indicators that may be used to evaluate the performance of municipalities in Azerbaijan. The indicators are

based on extensive research into international best practices in the monitoring of local self-government institutions and existing legislation in Azerbaijan.

Once gathered, this objective data on individual municipal performance will allow both central and local governments to identify areas where professional staff development is necessary, to set targets and benchmarks for achieving goals and help central budget planners target their allocations to municipalities that are performing well. In addition, a systemized method of evaluating municipal performance will raise the confidence of national and international funding agencies to work directly with local government structures.

In Russia, the New Eurasia Foundation has developed three model projects in partnership with the cities of Tambov, Suzdal and Murom. These projects represent various approaches to improving vocational education in the Russian regions. A vocational education management model will be implemented in the Tambov region that will help to modernize the management infrastructure of formal vocational education system; a model Hospitality and Tourism Continuing Education Center will be established in Suzdal to help address the lack of a qualified workforce, and the lack of access to quality vocational schools; and a modern metal work curriculum will be developed for Murom to revitalize the quality of vocational education in the Vladimir region and better equip large number of young people with practical and applied skills. Negotiations with Regional Administrations are currently underway to contribute up to \$ 90,000 to this project.

II. Development Update



Development Update

EURASIA FOUNDATION

Summary

In FY07, the EF network raised and leveraged nearly **\$5 million** in non-USG funds for its programs in the former Soviet Union. Of this sum, **\$2.4 million** was raised by EF's legacy institutions, including New Eurasia Foundation (FNE), Eurasia Foundation of Central Asia (EFCA), and the Economic Education and Research Consortium (EERC).

The following table represents the total fundraising from private US and other donors for each region:

Region/Legacy Institution	FY07 Non-USG Raised and Leveraged
South Caucasus	\$804,229
Central Asia/EFCA	\$1,795,024
Ukraine, Belarus and Moldova	\$1,015,792
Russia/New Eurasia Foundation	\$942,319
EERC	\$312,875
Other	\$82,752
TOTAL	\$4,952,991

Highlights

South Caucasus

EF Armenia won a \$280,997 award from United Nations Democracy Endowment Fund (UNDEF) for a 2-year anti-corruption program. UNDEF is a new fund within the UN, making awards since January 2007.

EF Azerbaijan received an additional \$320,000 from the UK Foreign and Commonwealth Office (FCO) for the second phase of the *Youth Fund Program*.

Central Asia

In Kazakhstan, Philip Morris has turned over its entire portfolio of social investment projects to EFCA, providing over \$485,000 for eight different projects.

EF Central Asia was awarded a \$152,875 grant from the Netherlands Ministry of Foreign Affairs for the *Central Asian News Service* program.

EFCA Kazakhstan received an additional \$270,000 from Chevron Corporation for continued funding of the *Kazakhstan Artisan Support Program (KASP)*. KASP was launched by Chevron and EF in February 2006 to help individual artisans strengthen their skills, visibility, and selling potential.

Ukraine, Belarus, Moldova

EF Ukraine secured \$240,000 from the Royal Netherlands Ministry of Foreign Affairs for a program in municipal energy savings. Also in Ukraine, the OSCE provided \$117,000 for the fourth year of the *Local Economic Development in Rural Areas and Small Towns* program.

Russia

The **New Eurasia Foundation** received \$250,000 from the Charles Stewart Mott Foundation for the second phase of the Community Schools project in Russia. In addition, FNE was awarded a \$140,000 grant from the British Embassy in Moscow to address migration issues in the Northern Caucasus.

US Government Awards

In addition to the non-US government fundraising listed above, EF raised **\$6 million** in US government funds in FY07.

This total includes the following awards:

- **RUSSIA:** New Eurasia Foundation won a \$1.5 million award from USAID/Russia to implement the *Homeowners Support Program*
- **CENTRAL ASIA:** EF received \$600,000 from the Department of State Bureau of Democracy, Labor and Human Rights (DRL) for the *Central Asian News Service* program.
- **AZERBAIJAN:** EF Azerbaijan was awarded \$458,000 from DRL for the *Islam and a Democratic Azerbaijan* project.
- **BELARUS:** EF Belarus received additional support from the US Government: \$750,000 for EF's *Business and Economics Education and Training Program* and \$287,000 for supplemental activities for the European Humanities University (EHU).
- **CHINA:** EF's China Program received \$778,000 from DRL for a Local NGO Information Center in Qinghai, China.
- **IRAN:** EF received \$850,000 from DRL for the expansion of the *Iran Regional Third Sector Initiative* and \$750,000 from the Department of State's Middle East Partnership Initiative (MEPI) for the *Islam, Women and Entrepreneurship* program.

III. The Grantmaking/Operating Programs, and Evaluation and Results



Grantmaking/Operating Programs

EURASIA FOUNDATION

Program Report

Over the last few years, EF has complemented its grant making by implementing more programs directly to achieve broader impact. A list of current operating program areas by region follows. In FY07, EF continued its efforts to have major initiatives externally evaluated.

A list of grants made during the last fiscal year and a description of grant projects that completed operations during 2007 are available upon request.

Central Asia

- Independent Media
- Labor Migration
- Open Budget
- Ecotourism
- Leadership Development
- Foster Parenting Initiative
- Community Development
- Income Generation for Vulnerable Groups
- Transparency in Higher Education
- Artisans in Kazakhstan

Russia

- Independent Media
- Labor Migration
- Youth Initiatives
- Education
- Housing and Urban Development
- Territorial Development
- Small Business Development
- International Cooperation

South Caucasus

- Independent Media
- Labor Migration
- Anti-Corruption
- Strengthening Local Government
- Youth Initiatives
- Community Development
- Promoting Corporate Social Investment
- Cross-Border Dialogue and Cooperation
- Development of Organizational Capacities of NGOs
- Islam in a Democratic Azerbaijan
- Education
- Tourism Development
- European Neighborhood Policy
- Improving Public Policy Analysis
- Citizens Empowerment
- Licensing Intellectual Property

Ukraine, Belarus, Moldova

- Anti-Corruption
- Promoting Corporate Social Investment
- Local Economic Development
- Sustainable Solutions for People in Need
- Municipal Partnerships Program
- Business and Economics Education

- Building Capacity to Govern Justly and Fairly
- Empowering Civil Society Organizations
- Free and Fair Elections

Strengthening Independent Media

Since 1993, Eurasia Foundation has invested more than \$17 million in the growth of independent media throughout the region. EF has supported the development of print and/or electronic media in almost every country of the region and currently has media projects operating in six of the twelve countries.

As far back as 1996, EF launched the Media Viability Fund, an ambitious initiative that provided low-interest loans for equipment and expert technical assistance to promote financially independent news media in Russia and Ukraine. Today in Russia, the New Eurasia Foundation (FNE) operates a successor program to the Media Viability Fund that works intensively with a select group of independent newspapers to improve their editorial, administrative, and financial capabilities.

One of these is a new publication, *Moy Gorod*, in the Siberian province of Khanty-Mansiysk. This paper was founded by journalists previously on staff at another local paper, who walked out in the fall of 2006 after the owner removed a front-page story about the embezzlement of public funds. High-ranking local officials were suspected of involvement. Determined to publish the story, the Khanty-Mansiysk journalists set up *Moy Gorod*, the first edition of which carried the headline “Revolution” and the banner, “A town without censors!” FNE has provided intensive consultation to the fledgling newspaper to help it develop from being written on home computers to obtaining official registration. Other FNE-partner newspapers offered crucial help in the form of donated computers and tape recorders and underwriting the newspaper’s initial printing costs. *Moy Gorod* now has a circulation of 2,500.

By deploying individual consultants like the ones who helped *Moy Gorod* and by arranging intensive training opportunities, FNE has helped its clients’ advertising revenues grow by an average of 59 percent in 2006. Circulation figures also increased and the size of these client publications increased by an average of 10 pages. In addition, many client newspapers have established systems of receiving ongoing feedback from their readers and keep their audiences updated about changes they plan to make to their publications.

Eurasia Foundation has also worked to strengthen independent print media outlets in the **South Caucasus** and in **Central Asia**. In Armenia, where some years ago the Media Strengthening Program successfully broke the monopoly on newspaper printing, EF launched a two-year program in July 2006 to strengthen the operational capacities and sustainability of regional print media outlets. Assistance to 28 targeted newspapers includes training to improve the professional skills of staff and deployment of consultants to work with newspaper management to improve financial sustainability.

In the Russian town of Kineshma, the newspaper *168 Chasov*, which joined the program in October, saw its circulation go up from 11,700 at the start of the reported period to 12,900 in mid-March.

Vesti ot Partnera, a newspaper in the Russian town of Buzuluk, has hired another 12 staff members of staff and has started a classified ad-sheet.

Monthly advertising revenues grew 22 percent for *Gorodskiy Vesti* in Revda (\$29,734 to \$36,145), by 71 percent for *Dvazhdy Dva* in Apatity (\$11,480 to \$19,675), by 46 percent for *Inform-Polis* in Ulan-Ude (\$52,149 to \$76,153), by 19 percent for *Echo Nedeli*, Zheleznogorsk (\$19,346 to \$23,076) and by 13 percent for *Vecherny Kotlas* in Kotlas (\$34,596 to \$39,038).

Vecherny Krasnoturinsk in Krasnoturinsk has hired another eight members of staff.

To complement this work with independent newspapers in Armenia, EF has been working with four distribution companies, Blitz Media, the Center for Educational Development, H. Simikian LLC and Oda Express, to create press offices in the regions and to introduce systems for newspaper home delivery. 145 different newspapers are currently distributed by Blitz Media in five regions and, after only six months of operations, the agency was able to increase the number of subscribers to newspapers in these regions by 3,500. With EF support, the Center for Educational Development was able to double the sale of newspapers in the Shirak Region by increasing the number of individual and corporate subscriptions. In Yerevan, more than 15 percent of readers now buy their print media from sales points and agents run by Oda Express and in the city of Vanadzor, 2,500 new newspapers subscriptions were sold by H. Simikian LLC.

In Central Asia, EF's work with independent media in Tajikistan resulted in this year's launch of the Regional Correspondents' Network. Eight highly respected journalists were chosen as the network's initial members. The network offers intensive training on topics such as modern reporting techniques and will be linked into the larger regional news service (Central Asia News Service – CANS) to be launched by AKI-Press in Bishkek and EF this year thanks to support from the US State Department and the Dutch Government.

Anti-Corruption

Over the past five years, EF has been working in several countries to increase transparency at different levels of government by introducing citizen oversight into activities such as budgeting, spending, and policy enforcement. Since EF's anti-corruption program launched in 2002, the Foundation has invested almost \$500,000 in this field, including 22 grants to NGOs throughout the region.

In *Georgia*, EF's grantees have received training in topics such as how to identify corrupt practices in public procurement of goods and services, effective media relations, and the legislative framework for local government in Georgia. Following this training, the grantees are able to monitor state budgets and spending, and have identified several instances of inappropriate spending. These instances were publicly disclosed through the media, and several court cases were initiated and won against administrations for concealing information from the public. These NGOs also provided recommendations to the government on effective administration of finances and budget planning, and training to civil servants on freedom of information and effective governance.

In *Armenia*, EF recently launched a program with considerable funding from the United Nations Democracy Fund to increase government transparency by bringing together a broad range of stakeholders to monitor government activity in a variety of areas. One grantee established a system to monitor corruption among policemen enforcing traffic laws. Another is implementing a project whose goal is to increase the transparency of civil service recruitment processes through monitoring by citizens. After more than 100 monitoring visits, recommendations on improvements to the recruitment processes were developed and presented to the Armenian Government's Civil Service Council. A third grantee has been using investigative journalism to look into suspicious behavior by government employees. In addition to these initiatives, the grantees have been providing training to local media organizations on topics such as investigative journalism and anti-corruption reporting, and to numerous local non-profit organizations on civic monitoring, budget analysis and Armenia's Law on Freedom of Information. These trainees are designing additional anti-corruption monitoring strategies which will be considered by EF for funding.

In *Moldova*, EF has played a vital role in establishing and running the Anti-Corruption Alliance (ACA), a group of 29 prominent Moldovan NGOs working to prevent and combat corruption. The ACA has taken an active role in drafting the Moldova Millennium Challenge Corporation Program

aimed at fighting corruption in areas such as the judiciary, police, customs and health. This close cooperation with the Moldovan Government has resulted in increased trust in and respect for the ACA. Parliament now submits all draft laws and amendments for anti-corruption initiatives to the ACA for comment. At the local level in Moldova, EF partners installed anonymous corruption report boxes in the regions. Instances of corruption in school administration bodies were reported in more than ten villages. This has led to more transparent behavior on the part of school administrators and other local public servants.

In *Kazakhstan*, EF has been implementing the “Open Budget Kazakhstan” program for four years. The goal of this program is to involve citizens in the process of drafting, implementing and monitoring local government budgets. EF and its grantees under this initiative have successfully lobbied the Kazakh government to issue a decree that all state budget information should be made accessible to citizens through publications and websites. In addition, public hearings prior to budget development were instituted in four regions of Kazakhstan. This increased transparency has already yielded results. Last year, an EF grantee, in the course of analyzing expenditures by the Atyrau Oblast government in the area of environmental protection, noted that 2 million tenge (about \$20,000) had not been spent as planned, and the funds were now reportedly unavailable. The grantee organization investigated these funds and wrote up a report, which was later discussed at a public hearing and submitted to the prosecutor’s office, where it is still under investigation.

Labor Migration

EF’s migration program began in Russia in 2005. Since then, its activities have expanded to Central Asia and the South Caucasus. To date, EF has invested over \$1 million to assist migrant workers. Donors include USAID, the Open Society Institute, Russian regional administrations, the British government, UNESCO, and the Soros Foundation - Kyrgyzstan.

In Russia, FNE’s migration program aims to improve communication among governmental bodies, businesses and NGOs to address migration-related problems. In collaboration with the Federal Migration Service, other NGOs and independent experts, FNE is designing a system for monitoring migration trends into Russia and introducing effective models for social adaptation and integration of migrants into local communities. For example, FNE has initiated “migration bridges” between the Russian territories where certain migrants are living and their home countries. In this initiative, pairs of migration information centers are established which provide support—such as job announcements, legal consultations and professional training—to the migrants. These bridges have been established between:

- Tatarstan and Uzbekistan;
- Sverdlovsk oblast and Kyrgyzstan;
- Stavropol oblast and Armenia;
- Volgograd oblast and Tajikistan.

In addition to building these migration bridges with its neighbors, FNE is collaborating with EF Network partners to share knowledge and experience in the field of migration. Panel discussions on migration policy and training seminars have been conducted in Almaty, Kazakhstan with the participation of FNE experts.

To assist migrant workers in the Kyrgyz Republic, EFCA helped to establish a regional network of labor migration assistance centers, the newest recently launched in Kyzyl-Kiya with support from the British government. In addition to individual legal consultations, these centers also offer courses in professions that are in demand in the regions of Russia and information about specific job opportunities there.

In Armenia, EF has been working to strengthen mechanisms that protect the rights of labor migrants and returnees. According to a recent survey by the Gallup Organization, 31 percent of Armenians have at least one family member working in Russia. Unfortunately, over 90 percent of these migrants work in Russia illegally and are subject to exploitative living and working conditions. Russia recently adopted simplified procedures that allow migrants to legalize their status upon arrival. However, many migrants simply are unaware of how to do this.

To address this problem, EF is establishing in Armenia a network of Migration and Return Resource Centers (MRRCs) to provide information to exiting and returning migrants on their rights, job opportunities, and how to register legally in Russia. With the assistance of EF's Caucasus Research Resource Center, these MRRCs are also gathering and analyzing information on labor migration and forming partnerships with similar centers in Armenia and abroad. This initiative has received additional support from the local USAID Mission in Yerevan.

EF's Armenia office is also conducting a study (under its Caucasus Research Resource Center initiative) that will examine trends in labor migration among highly skilled workers. The study will produce recommendations for businesses and government on how to retain highly educated young people in Armenia's workforce.

Since January 2007, over 1700 potential migrants have been added to a database that enables center staff to track migrants from the Kyrgyz Republic upon their departure and re-entry home.

Almost 3,200 labor migrants have been seen in legal consultations and more than 400 have found employment abroad through the centers.

Russian private firms are beginning to use the centers as a platform to recruit new employees.



Evaluation and Grant Results

EURASIA FOUNDATION

Highlights in Evaluating EF Network Programs

Throughout FY07, EF and its network affiliates utilized evaluation to improve program design and performance and to assess program outcomes. This deliberate balance reflects the EF Network's desire to refine its understanding of the challenges facing a particular sector and to capture the impact of its programs. In FY07, EF spent over \$300,000, or 2.7% of its total spending, on evaluation.

In FY07, EF and its affiliates implemented 12 baseline and needs assessments, 13 impact and summative evaluations, 3 mid-term/process evaluations, 2 institutional assessments and produced 4 research papers. For the complete list of evaluations completed in FY07, please refer to Appendix 1. Two particularly instructive evaluations are highlighted below.

Needs Assessment on Public Administration Education and Training in Ukraine

As part of its ongoing support for public administration reform in Ukraine, EF sought to improve the system of public administration education and training (PAET). However, before launching a new initiative, EF required a more detailed understanding of the structure of PAET in Ukraine. Given the enormous resources needed to modernize the PAET system, the Foundation also recognized that it could make a useful contribution by providing other donors with robust information about the challenges facing the system. EF contracted with Indiana University (IU) to assess the needs of the PAET system and to propose action-oriented strategies for reform. IU conducted the assessment from July 2006 to February 2007. The assessment focused on potential institutional interventions and responses by EF and other donor organizations to build capacity and address training gaps in Ukraine's approach to PAET.

The assessment noted a number of critical deficiencies in the current PAET system in Ukraine. The system includes the following institutions: the National Academy of Public Administration, the Institute for Training of Senior Civil Servants, more than 25 Regional Training Centers and about 50 other institutions offering Master of Public Administration and Master of Public Service programs. Although the array of institutions sounds comprehensive, the quality of education and in-service training they provide remains unsatisfactory. Courses such as policy analysis, public finance, and monitoring and evaluation are either not provided at all, or are of low quality and lack a practical component. In addition, current in-service training programs are not tailored to the specific requirements of the trainees, are heavily weighted toward education rather than skills-based training, and do not provide skills and knowledge in a number of important areas, such as general management, personal effectiveness, change management and leadership of civil service reform.

The recommendations of the evaluation report included the following:

- Ukraine needs to move from a centralized, highly regulated system of providing training to a more flexible and pluralistic system. Such a system would place emphasis on the training recipient organizations, such as government agencies and local governments, and allow them to play a larger role in determining training needs and selecting training providers to meet

those needs. Training provision should move from a monopolistic to a pluralistic model with multiple training providers available to training recipient organizations.

- However, moving immediately to a more competitive pluralistic model without a coherent training strategy and policy, sufficient knowledge base, adequate needs analysis, and well-formulated training standards risks the provision of ill-conceived and substandard training courses. Therefore, the report recommended that the transition to a more flexible, pluralistic model proceed in phases.
- Emphasis in the first phase should be placed on building capacity in certain institutions in modern approaches to public administration. The National Academy of Public Administration (NAPA) has already begun to shift its curriculum from an academic approach toward skills-based in-service training. Institutions such as NAPA will require significant external assistance in order to develop the required capacity.
- The report emphasized that no one institution in Ukraine can revolutionize the system of training alone. What is required is a well-integrated system in which the various institutions perform appropriate roles suited to their function.

Following the completion of the PAET needs assessment, EF supported a small exchange program that provides mid-level civil servants internships with government agencies in Poland and Hungary. The exchange program is co-funded by the Robert Bosch Foundation and familiarizes Ukrainian officials with European standards of public administration. EF is continuing to discuss larger programs with potential funding partners.

Mid-Term Process Evaluation of the Youth Fund Program in Azerbaijan

In December 2005, EF launched the Youth Fund Program (YFP) in Azerbaijan. The objectives of the program are to create opportunities for youth-led groups to address social needs, participate as active citizens in their communities and develop professional governance and management skills. The program has established youth-led grant committees in five regions of Azerbaijan outside Baku. With guidance from EF, these grant committees are managing the disbursement of micro-grants and other resources to support young people's initiatives in their own communities. In order to maximize limited resources, EF recruited Peace Corps Volunteers to act as adult advisors/mentors during committee meetings and as liaisons with the EF program manager.

EF commissioned the International Solutions Group (ISG) to conduct a mid-term process evaluation of the program in January 2007. Like most process evaluations, the report assessed the effectiveness of EF's program strategy and implementation thus far, and recommended specific program adjustments. The findings and recommendations of the evaluation report included:

- The Youth Fund Program has successfully formed a positive image of the "community fund" while promoting youth participation in their communities. Both members of the local community and the municipal authorities share a positive impression of the program.
- All of the Youth Fund committee members received critical training in key areas of grant management and gained practical knowledge and skills through the program. Many of these young people were found to be applying these competencies in their lives outside of the program.

- The wide scope and depth of the Youth Fund committees' activities represents a significant challenge. In addition, a general lack of previous experience in project management and a lack of familiarity with community mobilization activities, development processes, and youth-driven work contribute to the challenges faced by the Youth Fund committees. The report recommended that EF work with the Youth Fund committees to develop a written scope of work for each committee position and produce an operational manual for Youth Fund management.
- In addition, the report recommended that EF provide ongoing orientation seminars for new committee members and new adult mentors as they are brought into existing committees.
- The evaluation concluded that the committee members were very "product-oriented," but that they did not sufficiently reflect upon the completed activities. It was recommended that the Youth Fund committees evaluate the outcomes/results of each activity implemented.
- EF staff and Youth Fund committee members have built positive relationships with national and local government officials. The majority of local government representatives interviewed confirmed that they were aware of the YFP and familiar with its specific objectives and activities. However, the evaluators recommended that EF and the YFC members work more closely to design and develop information campaigns and outreach strategies that maximize limited resources and encourage broader community participation.

The benefit of undertaking this mid-term evaluation is evident from the success of the program in subsequent months. While the process evaluation was critical of some elements of the program, EF adopted many of the evaluators' recommendations and improved the program's performance. Due to the continued success of YFP, EF received an additional \$320,000 grant from the UK Foreign and Commonwealth Office to extend the program through May 2009 and expand its geographic reach. During the planning period for the second phase, EF staff carefully considered the evaluators' recommendations. For example, three months were dedicated to developing an operational manual on Youth Fund management and regular orientation sessions were conducted for new committee members on a quarterly basis. Overall, this mid-term process evaluation and EF's response to it demonstrates the importance and benefit of continuous programmatic assessments.

Evaluation Statistics for FY07

The EF representative offices, the New Eurasia Foundation (FNE), Eurasia Foundation Central Asia (EFCA), and the Caucasus Research Resource Centers closed 319 grants in FY07. The findings from the standard indicators for these grants reveal the following:

Individual level

1. Number of direct individual beneficiaries	65,790
2. Number of trainees	21,252

Organizational level

3. Number of organizational beneficiaries	2,754
4. Number of new partnerships formed by grantees	631
5. Resources leveraged (in-kind) from counterparts	\$1,524,184

Societal level

6. Media products disseminated	12,898
7. Grantee innovations replicated by others	138
8. New jobs created	1,570
9. New businesses formed	53

Evaluation Plans for the FY08

In FY08, the Evaluation Department in the Washington, DC, office will be comprised of an Evaluation Officer and a Program Development Coordinator, a shared staff position. There are two other evaluation officers within the EF Network, one based in Moscow working for EFCA and EF in the South Caucasus and a second officer based in Kyiv and who is responsible for EF programs in Ukraine, Belarus and Moldova.

As in FY07, the EF-DC office does not plan to conduct large cluster evaluations in FY08. Rather, the DC evaluation department plans to allocate its resources for developing additional capacity mapping modules for assessing the organizational performance of our legacy institutions. In FY07, we completed and tested four modules on board governance, financial management, program management, and executive leadership. In FY08, modules will be developed for human resources, fundraising and managing information technology.

As a whole, EF's office in Eastern Europe and South Caucasus, the Eurasia Foundation Central Asia and the New Eurasia Foundation plan to undertake approximately 40 evaluations in FY08. The DC Evaluation Department will compile each office's evaluations into a network-wide work plan, which will be used to (1) identify possible synergies between network offices and (2) monitor the progress each office is making against its planned target.

Appendix 1

Baseline/Needs Assessments

- Baseline Assessment for the Qinghai NPO Resource Center Program in China
- Needs Assessment: Profile of Potential Labor Migration in Armenia
- Needs Assessment on Public Administration Education and Training in Ukraine
- Capacity Assessment of Vocational Education and Training in Kyrgyzstan
- Needs Assessment: Research on Eco-tourism in Kyrgyzstan
- Needs Assessment: Research in the Sphere of Artisanship in Kazakhstan
- Needs Assessment: Research in the Sphere of SME Development in Zhylyoi District of Atyrau Oblast, Kazakhstan
- Baseline Assessment for the Small Business Development Program in Baley District of Chita Region, Russia
- Needs Assessment on Corporate Social Investment Practices in Armenia
- Needs Assessment on Economic Relations between the Samtskhe-Javakheti region in Georgia and the Shirak region in Armenia
- Baseline Assessment on Migration Trends in Georgia
- Needs Assessment of the Marketing Potential of Ecotourism in Akmola, Kazakhstan

Program and Project Impact Evaluations

- Cluster Impact Evaluation on the Tajik-Afghan Cross-Border Projects
- Impact Evaluation of the Alternative Dispute Resolution Program in Armenia
- Assessment of Best Practices: Armenian-Turkey Track Two Diplomacy Projects
- Cluster Impact Evaluation: “Building Relationships and Changing Attitudes among SCCP Participants”
- Impact Evaluation of EF Armenia's Inter-Municipal Networking Program
- Impact Evaluation of EF Armenia's Media Distribution Program
- Outcome Evaluation of the Ukraine-Belarus Partnership for Community Development Program
- Impact Evaluation on EFCA – Kyrgyzstan’s Labor Migration Program
- Outcome Evaluation of grants given under the Kazakhstan Ecotourism Development Initiative
- Outcome Evaluation of a grant given to the Western Kazakhstan Agrarian-Technical University
- Impact Evaluation of FNE’s New Management Technologies-New Development Quality Project
- Impact Evaluation of FNE’s Youth-Net CIS Project
- Impact Evaluation of FNE’s *ACT!* Project

Process and Mid-Term Evaluations

- Mid-Term Process Evaluation of the Youth Fund Program in Azerbaijan
- Process Evaluation of NEE’s Business Education Program in Belarus
- Process Evaluation: “Public Administration: Transferring skills from Central Europe to Ukraine”

Institutional Assessments

- Six Organizational Assessments of Local NGOs (through EF-Armenia's Development of Organizational Capacities Program)
- Institutional Diagnostic of Microfinance Institution Zaman in Aktau, Mangistau region, Kazakhstan

Research Papers

- The Political Economy Approach to the Study of Armenia–Turkey Cross-Border Engagement
- Opening Armenia's Border: The Sectoral and Distributional Consequences
- Research on the Current Handicraft Situation in Tajikistan
- Research on the Maturity of Civil Society in the Kunduz Province of Afghanistan

South Caucasus Update – FY07

Political Update

All three countries in the South Caucasus are gearing up for Presidential elections next year; elections will take place in February 2008 in Armenia and in September/October 2008 in Azerbaijan and Georgia.

In Armenia, politics are fairly stagnant – the parliamentary vote in spring of 2006 changed little, and corruption and public apathy towards the ability to change are entrenched. With a new railroad planned between Azerbaijan, Georgia and Turkey, Armenia is increasingly trying to diversify its resources and transportation routes. There seems to be some momentum internally for improving the relationship with Turkey; a number of recent events in Turkey have bolstered momentum in discussions about re-opening the Armenian-Turkish border.

In Azerbaijan, oil revenues are coming on line and over 40% GDP growth is projected for 2008, but poverty levels remain unchanged. Non-oil sectors are seeing little growth and are overtly controlled by political figures. Increased rhetoric on “re-arming” to resolve the territorial status of Nagorno-Karabakh and tighter control over media are major socio-political trends.

In Georgia, the incumbent National Movement party remains strong but opposition groups are also growing. Former Minister of Defense leveled allegations against the President upon his return to Georgia and has been arrested, causing new political upheaval. Reforms in taxes, corruption, police and education have been effective, although current aggressive privatizations and some of the education reforms are alienating the population and drawing more support for opposition groups. Economic growth is picking up, but this seems to be driven primarily by the banking, construction and mobile telephone sectors. In its international affairs, tensions with Russia are still hot after several unexplained Russian flights and bombings on Georgian territory. Progress in the resolution of the Abkhazia and South Ossetia territorial conflicts is not making any substantive progress.

Program Impact

Armenia

During FY07, EF spent \$2,174,878 in USG funding on programs benefiting Armenia through 42 grants and other activities, including operating programs. Program highlights in Armenia include:

- EF Armenia won a \$280,997 grant award from United Nations Democracy Endowment Fund (UNDEF) for a 2-year **anti-corruption program** that focuses on increasing the role of Armenia’s government, civil society organizations and media in the fight against corruption. UNDEF is a new fund within the UN, and made their first awards in January 2007.
- As part of the **Inter-Municipal Networking Program**, EF provided grants to six municipalities and four inter-community unions (serving a total of 84 communities) in Armenia beginning in 2005. Each network links larger municipalities with smaller communities. As a result of the program: 26 municipal strategic plans were developed; one middle school and one community installed gas heating, an irrigation system was built, and five public buildings were renovated; donor support for municipal operations totaling \$400,000 was secured; 51 new jobs were created; municipal revenues from property tax collection doubled in one city; a computer network linking forty-five communities was created; and 649 municipal staffers were trained in financial management and legislation.

- EF has placed increasing emphasis on **Corporate Social Investment** in Armenia. In August EF convened over 25 representatives of Armenia’s business sector for a two-day workshop on CSI, led by experts from Russia, the US and the UK. Coca-Cola, HSBC, Microsoft, Ashtarak-Kat, Synopsys, and Aporia Mineral Waters were among the participating businesses. In September, EF sponsored a study tour for Armenian business representatives to Russia. In FY08, EF will continue to promote CSI in Armenia by helping businesses develop CSI strategies, providing networking opportunities, and advocating for policy changes that will give local businesses tax incentives to engage in CSI.

Azerbaijan

During FY07, EF spent \$990,485 in USG funding on programs benefiting Azerbaijan through 22 grants and other activities, including operating programs. Program highlights in Azerbaijan include:

- The **Municipal Management & Budget Transparency Program** has publicly launched its first set of 114 performance indicators to measure the effectiveness of municipalities in key social, economic and environmental areas. As part of the program to date, more than 300 representatives of municipalities and block committees attended 60 trainings in six regions. An additional 900 attended 30 round-tables, expert discussions, seminars, and six public hearings. Three small grants were awarded to Block Committees as the result of competition (12 Block Committees participated) and financial planning software set up in five municipalities.
- An EF-organized **Corporate Social Investment** workshop on Sept 26-27, attended by representatives from 30 local businesses and joint ventures, attracted funding from local donors. The workshop, titled “*Getting Strategic: Linking Your Community Contributions to Your Core Business*,” was led by Mr. Marc de-Sousa Shields from Enterprising Solutions Global Consulting. Co-funders include Azersun (\$1,000), Statoil (\$2,000), and the Garadagh Cement Company (\$1,800).
- The **Transparency of School Budget Program** has developed a model for parental involvement in school management and applied it in three pilot schools in Baku and Ganja. The model was presented to more than 1,100 people at 40 seminars, round-table discussions and meetings. In addition, more than 1000 people attended ten school conferences, and 60 school administrators and parents were trained in school management and financial planning.

Georgia

During FY07, EF spent \$1,863,826 in USG funding on programs benefiting Georgia through 33 grants and other activities, including operating programs. Program highlights in Georgia include:

- EF-Georgia's programs in the fields of **Tourism and Vocational Education** are underway. EF commissioned a Swiss consultant to help the faculty of a new tourism-focused vocational school develop its curriculum and administrative systems. The consultants issued two comprehensive audit reports with major recommendations for the school. As part of a separate EF tourism project in Georgia, on July 21 twenty representatives of Georgian banks, tour companies, donor organizations and the media flew by helicopter to see Georgia's newest national park in Tusheti. Participants traveled by horseback to remote villages to meet with local residents, where they discussed the potential for SME development and saw hands-on demonstrations of Tushetian traditions. In coordination with the Government of Georgia's Employment Initiative, EF will provide training this October to recipients of a special low-interest loan fund on the basics of running small tourism businesses.
- Georgia's official **ENP Action Plan** was developed by a special commission under the Ministry of Foreign Affairs. EF, the Open Society Georgia Foundation, and the Heinrich Boll Foundation ensured civil society was involved in the development of the plan. Over 60 NGOs provided recommendations in various working groups for reforms in rule of law, good governance, regional cooperation, economic development, social development and environmental security. The result was a document that outlined major recommendations for the government to consider in its adoption of the action plan.

Caucasus Research Resource Centers (CRRC)

The fourth **CRRC Data Initiative** (a yearly household survey covering roughly 7,000 respondents in all three South Caucasus countries) is underway, with a renewed emphasis on methodological rigor. In November 2006, CRRC launched a blog <http://crrc-caucasus.blogspot.com/>. The blog now attracts a worldwide readership and is often picked up by other blogs. The blog aims to summarize research on the South Caucasus for those interested in the region and provide insights and commentary.

South Caucasus Cooperation Program (SCCP)

SCCP's **South Caucasus Export Catalog** enables local export-oriented businesses to enhance their business profile among prospective foreign partners. The partners will develop print, electronic, and web-based versions of a catalog featuring comprehensive information on producers and service providers in all three countries. Some 90 companies (approximately 30 in each country) have already signed up to be included in the Catalog. The anticipated publication date of the catalog is December 2007. The OSCE office in Yerevan has pledged \$23,000 for the production of CDs and the catalogue's website.

The **Consumer Rights and Food Safety Project** is developing a common methodology for monitoring food products and the introduction of legislative changes to bolster consumer rights and safety. By June 2007, EF's partners in Armenia, Azerbaijan and Georgia conducted a series of eight monitoring trips each to bordering areas to expose suspicious food products. Overall, 54 samples of food products were selected for laboratory examination. In Armenia, our grantee's revisions to a draft law on the protection of consumers' rights will become part of the new government strategy.

The South Caucasus Journalism Education Initiative focused on expanding the Master's in Journalism program at the Caucasus School of Journalism and Media Management to Khazar University in Azerbaijan and Yerevan State University. To date: 15 students (5 from each country) have been trained; twelve faculty members were trained (four from each country) at four ToT seminars on principles of journalism, photojournalism, reporting and writing, and TV Production; and the three partner universities have signed an MoU on bi-lateral (Georgia-Armenia and Georgia-Azerbaijan) recognition of credits.

Institutional Development and Fundraising

Plans are underway to open the Eurasia Partnership Foundation in the South Caucasus this November, and we have made substantial progress toward that goal. EF has also selected potential board members and completed a proposal and business plan for EPF. Discussions with the Swedish government for \$3 million in core funding should be finalized in the first quarter of FY08. The Canadian government has also indicated a strong interest in partnering with EPF on a Participatory Citizen Monitoring program in all three countries, also worth \$3 million. The proposal development and approval process is expected to take up to a full year.

As a locally-registered institution, EPF will be eligible for a wider variety of funding sources, including European governments directly and the European Union. It is our goal to increase our ratio of non-USG to USG funding to 40:60 percent.

EPF's fundraising efforts in 2008 will focus on raising non-core funds from European governments, the EU and other bilateral donors (especially the UK, Swedish, Norwegian, Dutch and Austrian governments); Non-core U.S. government funding; U.S. corporations and foundations; Corporations and businesses in Armenia, Azerbaijan and Georgia; and Multilateral agencies (i.e. UN and OSCE). We are currently identifying potential dates for a conference among key US and European donors to secure additional funding for the local foundations by entering into discussion with governments who have not yet made a funding commitment to EPF.

FY07 Regional Summary - Ukraine Belarus Moldova

Ukraine

Political Developments

This year, Ukraine again found itself in a political crisis caused by a standoff between supporters of president Yushchenko and of his rival, Prime Minister Yanukovich. The crisis was fueled by the president's controversial April 2 decree dissolving parliament, in part to prevent Yanukovich's allies from obtaining a "constitutional majority." The parliament and the cabinet refused to acknowledge the decision, bringing up to 50,000 protesters from both sides to the streets.

The parties reached an agreement on May 27, setting the date for new parliamentary elections on September 30. Both Yulia Tymoshenko and Viktor Yanukovich claimed victory in that election based on early results. The close tally paves the way for a struggle between a coalition of the former Orange revolution partners (Yulia Tymoshenko Bloc and the pro-presidential Our Ukraine-People's Self-Defense bloc) and a coalition of Yanukovich's Party of Regions with the Communist and Socialist parties. The bloc of former speaker Lytvyn, which has said it will consider joining either potential coalition, could play a spoiler role. There have already been accusations of vote rigging made in the press, and legal challenges are expected. The Socialist party is likely to contest the tally, which gave them just shy of the 3% threshold needed to enter parliament. As a result, it may be a matter of some time before a new government is formed and a Prime Minister selected.

Program Impact

During FY07, EF spent \$988,036 in USG funding on programs benefiting Ukraine through 27 grants and other activities, including operating programs. Program highlights in Ukraine include:

- EF has expanded its activities in **Corporate Social Responsibility**. EF has launched a weekly electronic newsletter, the **Ukraine CSR e-Bulletin** (csrukraine.org.ua), to share news on CSR and corporate-community partnerships in Ukraine with companies, non-commercial organizations, media outlets, educators, community leaders and government officials. EF started a series of CSR media seminars designed to help journalists understand the concept of CSR, why it is important for their communities, and how to write on it in a balanced fashion. The first seminar was held in Donetsk, attracting participants from three neighboring oblasts. EF also initiated a CSR committee at the American Chamber of Commerce. EF has attracted funding for its CSR efforts from Telenor, TNK-BP, PriceWaterhouseCoopers, the Industrial Group of the Donbass, BBH Group, and other companies.
- EF continued its **Sustainable Solutions** program, which helped 491 people with disabilities find jobs, while another 163 attended training centers to develop business and vocational skills. Co-funded by Philip Morris Ukraine in Kharkiv, the program also helped another grantee establish, a center for visually impaired entrepreneurs, which the grantee continues to operate with fees for services. One grantee launched a computer training center for students with disabilities. Three district governments have agreed to continue funding these initiatives in 2008. EF and Philip Morris have recently embarked on a new project to establish six community centers for the elderly in Kharkiv, and EF plans to extend its Sustainable

Solutions program to at least three new oblasts in 2008 with co-funding from local corporations.

- The **Local Economic Development** initiative, active this year in ten oblasts and Crimea, continues to register successes: the program has created 438 new jobs, 124 new businesses, and trained 3151 people. In Donetsk oblast, seven new training courses were integrated into the curriculum at state employment centers. A training center for mountain guides opened and continues to work in Lviv oblast. And when rent for communal property spiked in the middle of the year in Sevastopol, Crimea, many private schools had to close, and traders at local markets feared they would lose their livelihoods. Through protests and lobbying the Sevastopol city council for a reduction in rents, EF's grantee helped 70% of private schools reopen and saved 45 jobs.
- With \$50,000 in funding from the Charles Stewart Mott Foundation and \$18,000 from the Finnish Embassy, EF is coordinating short-term election monitoring in three oblasts (Kherson, Cherkassy, and Kirovograd) all of which saw irregularities in 2006 parliamentary elections.

Institutional Development and Fundraising

The East Europe Foundation (EEF) was registered with the Ukrainian Ministry of Justice on May 11, 2007. In FY07, EF wrote the concept paper and institutional development plans for EEF, submitted its application for a grant from EF, identified potential board members, and sought core support from USAID and other donors. Plans are now underway for a launch event this November.

EEF's institutional development plan outlines three stages of the foundation's development, with benchmarks outlined for each stage. The first stage will include board development, hiring of management and other staff, and program design and launch. The second stage will test and adjust program and management strategies as needed. The final stage – regional expansion, beginning in January 2008 – will include the launch of EEF's Moldovan counterpart, the East Europe Foundation of Moldova (EEFM). It is not clear whether EEF will be able to register a new entity in Belarus, so EF intends to continue working via the New Eurasia Establishment in Minsk.

As a local foundation, EEF will be eligible to capitalize on funding opportunities from Ukrainian and EU donors to which EF is ineligible to apply. As USG funds continue to decline for Ukraine, EEF will focus its fundraising activities on corporate donors and EU bilateral and multilateral donors working in Eastern Europe. EEF's FY08 fundraising goal is \$550,000 in non-USG direct funds, and \$450,000 leveraged non-USG funds.

Belarus

Political Developments

President Lukashenko has maintained his grip on Belarus and strong ties with Russia, even while publicly mulling closer relations with Europe this year. The Belarusian political landscape has therefore remained stagnant, characterized by a highly-centralized authoritarian government, over-regulated business and third sectors, lack of free and independent media, and political persecution. The economy is still dependant on Russia, and ties between the two countries remain strong, despite some public disagreements on energy issues. Lukashenko, in search of new partners, has established

links with Venezuela, Syria, China, Vietnam, and the United Arab Emirates. The European Union continues to express its discontent with the current government, and Belarus has failed to fulfill the EU's requirements for a relaxing of sanctions and other punitive measures.

Fractured since the March 2006 presidential elections, the Belarus opposition was not able to muster much support for the March 2007 local elections, where Lukashenko loyalists further consolidated power. Meanwhile, Amnesty International voiced concern over what it described as a "clampdown" on Belarusian youth activists, reacting to a string of arrests this summer of young activists on charges such as "affiliation with an unregistered organization" and "hooliganism."

Program Impact

During FY07, EF spent \$931,090 in USG funding on programs benefiting Belarus through 3 grants and other activities, including operating programs. Program highlights in Belarus include:

- EF continues to work in Belarus in two ways. First, the New Eurasia Establishment (NEE), a Belarus organization and wholly-owned subsidiary of the Eurasia Foundation, operates strictly within the limits of Belarusian law. Second, cross border programming helps Belarusian partners participate in international networks. By working in areas within NEE's mandate that are tolerated by the authorities, EF has managed to remain one of the few donor-funded organizations with an in-country presence in Belarus. Increased USG support for EF's Belarus programs is evidence of the success of this approach; FY07 core support from USAID was \$1.42 million, a five-fold increase from FY02.
- EF has been actively working on strengthening its programs implemented from outside of Belarus. Most notably, EF has become more involved with **European Humanities University (EHU)**, a Belarusian institution in exile in Vilnius, Lithuania and the only democratically oriented academic institution serving Belarusian students. Thanks to supplemental funds from USAID, EF doubled its grant to EHU this year, offering increased distance learning opportunities for students, improved IT systems and assistance in the university's development efforts. EHU now offers more than 60 distance-learning courses, and 900 Belarusian students received quality, western-style higher education online at EHU this year.
- NEE continues to be a champion of **business education** in Belarus. Educators and education policymakers gathered at NEE's sixth international conference *Contemporary Business Education in Belarus: Meeting the Challenges* in April 2007. Among the issues discussed at the conference was the need for better information technology. Participants emphasized the value of distance learning and other computer-based education methods. Later that month, NEE's second annual business forum, *Belarus' Innovative Economy: Challenges, Management Technologies and Effectiveness*, brought together over 300 business leaders, education professionals and students. The Minister of Education and Deputy Minister of Economy was invited to speak at the event. International experts from Greece, Ukraine, Russia and the Netherlands also attended.

Institutional Development and Fundraising

Registered in 2005 and operational since April 2006, the New Eurasia Establishment (NEE) successfully convinced the Ministry of Economy to operate tax free in Belarus. Due to legal

constraints on NEE's activities and difficulties registering grants in Belarus, contracts have now almost completely replaced grants as a mechanism for technical assistance.

EF has recently revised NEE's operating procedures to ensure compliance with EF's standards, even in Belarus' difficult operating environment. KRO has also created an Advisory Board consisting of Belarusian experts to begin work in September 2007. In addition to increasing transparency and accountability, Board members will contribute regional knowledge and help establish new contacts.

EF will rely on increasing USG support (potentially \$1 million for FY08) for EF/NEE activities in Belarus, and look to EU and bilateral aid sources. EF's FY08 fundraising goal for Belarus is \$ 250,000 in direct non-USG funds, and \$ 500,000 in leveraged funds.

Moldova

Political Developments

Moldova's ruling Communist Party won a majority of the vote in general local elections held on June 3, 2007. Domestic and international observers reported that although the elections were generally well administered and the field of parties and candidates offered voters a genuine choice, the poll fell short of meeting OSCE and Council of Europe commitments. In particular, the right of citizens to seek public office was not fully respected and media access was not equitable.

Moldova's government professes to be committed to European integration, but must still confront poverty, endemic corruption, and the unresolved frozen conflict in Transnistria. Romania's accession to the EU in January 2007 and its decision in September to simplify citizenship requirements will complicate relations with the EU, since many Moldavians have or are likely to obtain Romanian citizenship.

Program Impact

During FY07, EF spent \$474,578 in USG funding on programs benefiting Moldova through 11 grants and other activities, including operating programs. Program highlights in Moldova include:

- EF facilitated the formation of the **Civic Coalition for Free and Fair Elections** (Coalition 2007). In preparation for general local elections this June, the Coalition trained media monitoring organizations and deployed approximately 2,000 election observers. The Coalition reported a number of election violations by authorities, while its regular media monitoring reports pointed out biases that led some media outlets to alter their positions. Parallel vote tabulation allowed the Coalition to report vote counts before the election officials. By announcing their results first, the Coalition was able to head off any attempt at fabricating votes. In June, representatives from Coalition 2007 and EF Moldova presented their observations at an event organized by the National Endowment for Democracy, the Moldova Foundation and EF. A new donor, the Moldova Foundation, provided \$2,805 in leveraged funding to support the conference. Today, the Coalition is making plans to establish the Coalition as a permanent body and remain active year-round.
- The president of Moldova attended the opening of two new **European Interactive Centers** in regional capitals. The Interactive Centers are Moldova's first regional clearinghouses for information and discussion on the benefits and responsibilities of closer integration with the EU.

Institutional Development and Fundraising

EF Moldova became a full country program and grew substantially in size in the last year. Recent hires include a Communications Officer, Finance Manager, and Program Officer for European Integration projects.

EF focused efforts on developing the office's human resources capacity to implement projects independently of the Kyiv Regional Office, award grants and to ensure a smooth transition to a local foundation in future.

Moldova's FY08 fundraising target is \$250,000 in non-USG direct funds and \$250,000 leveraged, with the majority of funds expected to come from European bi-lateral government sources. EF's core funding budget for Moldova remains small, although EFM did receive supplemental USAID funds for anticorruption initiatives this year.

FY07 Regional Summary-Central Asia

Uzbekistan

In 2007, EF changed its Uzbek strategy to assist Uzbek beneficiaries outside the territory of Uzbekistan. Given the risk to recipients, financial control risk, and uncertainty of impact, EF has curtailed transferring funding into Uzbekistan.

During FY07, EF spent \$834,856 in USG funding on programs benefiting Uzbekistan through 13 grants and other activities, including operating programs. Program highlights in Uzbekistan include:

- Using USAID core funding, EF's efforts in Uzbekistan included the following:
 - Establishing a network of centers to assist Uzbek labor-migrants in Kazakhstan
 - Training and seminars for journalists and government officials in Kazakhstan on labor migration (About four in five labor migrants in Kazakhstan are from Uzbekistan)
 - Exchange visits for Uzbek NGO leaders to freer countries
 - Working with the Kyrgyz government and civil society to improve Uzbek-Kyrgyz border crossings in the Ferghana Valley
 - Scholarship support to human rights defenders and journalists

- With co-funding, EF continues to support to the Kelajak Ilmi International Business School in Tashkent, with major co-funding from the Central-Asian American Enterprise Foundation (CAAEEF). An average of 87 students received scholarships totaling about \$35,000, during FY 2007, helping IBS attract record numbers of disadvantaged students. A computer classroom was also equipped. (Funds are transferred via UNDP).

- With funding from the Open Society Institute, EF researched the NGO sector, finding that 47 percent of independent NGOs have been forcibly closed since August 2005; and EF supported the site www.uzngo.info providing Uzbek civil society activists with relevant information about the third sector.

*For information on programs in Russia, Kazakhstan, the Kyrgyz Republic, and
Tajikistan, please see the section entitled,
“Large Grants, Legacy Institutions and Special Projects.”*

IV. Large Grants, Legacy Institutions and Special Projects



Large Grants, Legacy Institutions and Special Projects

EURASIA FOUNDATION

Large Grants

Eurasia Foundation Central Asia (EFCA)

EFCA – Kazakhstan

EFCA-Kazakhstan officially launched operations in February, 2007. During FY07, EF and EFCA spent \$973,453 in USG funding on programs benefiting Kazakhstan through 43 grants and other activities, including operating programs. Program highlights in Kazakhstan include:

- The EFCA office in Almaty continues to strengthen sector-specific private enterprise, with the goal of diversifying the economy of Kazakhstan and providing economic opportunities to rural communities.
- EFCA is also expanding its **Ecotourism Initiative** in partnership with ExxonMobil and new program donor ABN AMRO Foundation. Phase III of the initiative focuses on promoting ecotourism services on the domestic tourism market. In 2007, EFCA awarded grants to improve tourism services, to teach business skills to ecotourism services providers, and to establish business relationships between ecotourism providers and tour operators. Five tourism firms are now working in partnership with two local NGOs to promote tourism packages for local eco-sites. Since July 1 of this year, these eco-sites have booked more than 350 tourists, for a total of 500 this season. These increased bookings generated more than \$10,000 income for the local rural ecotourism services providers. A director of one the most successful grantees within the Ecotourism Initiative received a certificate of recognition from President Nazarbayev for her contribution to the development of ecotourism in Kazakhstan.
- The Eurasian National University (ENU) in Astana celebrated the graduation of its first 10 students from the **Master of Science in Environmental Management and Engineering (MSEME)** program. All of this year's graduates received job offers from leading companies and government institutions involved in addressing ecological issues. This unique program is the first environmental science program to be created in Kazakhstan and was organized by EFCA in collaboration with USAID's Global Development Alliance (GDA) and AES Corporation in Kazakhstan. ENU professors developed the program with assistance from specialists at the University of New Mexico. During the two-year program, students study chemistry and physics, as well as climatology, meteorology, hydrology, methods of cleaning water and sewage and more.
- EFCA will continue its focus on promoting **Corporate Social Responsibility** in Kazakhstan with targeted assistance to journalists and an advocacy campaign to improve the legal environment for corporate philanthropy.
- As part of its efforts to help universities produce graduates with practical skills that companies demand, EFCA-Kazakhstan will continue running **university-business partnerships**. These partnerships link the corporate community to universities, particularly universities located in the provinces.

- EFCA **established operations in the port city of Aktau** on the Caspian Sea. Due to its relative remoteness, Aktau is often overlooked for international aid. Among its activities in Aktau, EFCA partnered with locally based NGO *Zhastar Zhetistekteri* to implement programs confronting Aktau's 30 percent unemployment, large numbers of labor migrants and a general lack of skilled professionals. Another program will support *Zaman*, a microfinance institution providing financial resources to underserved rural areas and women entrepreneurs. EFCA will also help launch a labor resource center to provide labor migrants from Uzbekistan with employment counseling, legal and safety information.
- EFCA expanded its partnership with longtime donor **Philip Morris Kazakhstan**, when they awarded over \$230,000 as part of five new agreements for EF and EFCA programs in Kazakhstan. The new funding will help EFCA continue community development programs, launch the fourth phase of our foster care program, and begin three new programs which will support handicapped children through entertainment, sports, education, art-therapy, and psychological therapy, and establish an educational camp for 50 orphans.
- Chevron Munaigas Inc. continues to provide generous support to the **Kazakhstan Artisan Business Development Program**, which is currently in its second phase. Chevron contributed \$130,000 for the second phase of the program, which included producing an artisan web site, an artisan newsletter, and providing technical trainings on crafts development. Chevron recently contributed an additional \$140,000 to the second phase of this program for a national artisan exhibition and conference, business skills trainings for artisans and opening up regional artisan support centers in Shymkent and Aktau.
- EFCA set up Kazakhstan's first **network of NGOs assisting labor migrants**, addressing a recent and major phenomenon.

EFCA - Kyrgyzstan

During FY07, EF and EFCA spent \$1,089,815 in USG funding on programs benefiting Kyrgyzstan through 32 grants and other activities, including operating programs. Program highlights in Kyrgyzstan include:

- Preliminary results of the work of the Association of **Labor Migration** Assistance Centers, currently located in Bishkek, Osh, Jalalabad and Kyzyl-Kia demonstrate the centers' value. The centers receive new applications daily, and 1756 people so far have entered their details in the centers' databases. Consultations were provided to nearly 2,500 potential labor migrants about their rights and at least 330 people were employed in the Russian Federation through the centers. In June representatives of a Russian company 'Kalinin', visited Kyrgyzstan to recruit up to 150 migrant workers, and specifically used the centers as a platform to advertise their vacancies. EFCA also established a working group within the customs union the Eurasian Economic Community (EurAsEC) to harmonize legislation on labor migration.
- The Bishkek office started an **Open Budget** project based on the program in Kazakhstan. This attracted donor funding from the British Embassy, DFID, the OSCE and co-financing from the European Union. EFCA has been awarded 85,000 Euros from the EU to expand this project.
- The Osh Office's youth projects are off to a promising start. A presentation of the results of research conducted on the levying of school fees attracted a wide range of stakeholders this May. The research revealed that at 90% of schools, students and parents were not given any information about how the funds were spent. As part of a second project, active cooperation between a grantee and local government led to the organization of a public event on June 1,

Children's Day. Children and parents organized an anti-smoking campaign, where children expressed their views on smoking by drawing pictures on the Osh central square.

- The EFCA Bishkek office is managing a major regional program, the **Central Asia News Service (CANS)**, funded by the State Department Bureau of Democracy, Human Rights and Labor (DRL) and the Dutch government. The project's goal is to create a regional news service in Central Asia which will produce daily, informative and objective news covering all countries in the region. The project will also provide training for journalists, increasing standards of journalism and building media capacity in Central Asia. EF secured \$152,875 in co-funding from the Dutch Government on May 29, which will allow the project to be extended from 30 to 36 months. EF has taken a number of important steps in lining up partners and service providers, including selecting the journalists who will make up a network of correspondents, and working out the operational details of its partnership with *AKI-press*, an independent Kyrgyz news service, on the project. In July, DRL notified EF of its intention to award an additional \$150,000 to include correspondents from Turkmenistan in the program.
- With \$91,240 from the Royal Netherlands Embassy in Almaty, EFCA Kyrgyzstan also launched a **Poverty Reduction Small Grants Program** this year.

EFCA - Tajikistan

During FY07, EF and EFCA spent \$ 452,759 in USG funding on programs benefiting Tajikistan through 27 grants and other activities, including operating programs. Program highlights in Tajikistan include:

- The Dushanbe office launched a Media Correspondents' Network in 2007. EFCA, with support from the Institute for War and Peace Reporting and Internews, trained a group of Tajik journalists. From this group, the editors' working group of the Tajik Regional Correspondents Network selected eight journalists, based on stories they submitted following the training, to make up the network. With funding from the Bureau of Democracy, Human Rights and Labor and the Dutch Government, the Dushanbe office will help link this network into a larger regional news service run by Aki-Press in Bishkek.
- The Dushanbe office is also working closely with the U.S. Embassy to launch an American Chamber of Commerce, with international and domestic corporate members, with the goal of providing an active business advocacy voice to the local business community.
- Representatives of Tajik organizations attended a November 2006 conference of the International Federation of Accountants (IFAC) in Istanbul for the first time. EFCA has been working with a public organization in Tajikistan to train accountants, prepare them for exams, which would grant them the status of certified professional international accountants, and advance the organization's goal of eventual membership in the IFAC.
- The Royal Netherlands Embassy in Almaty awarded EFCA \$78,000 for a program working with **Public Advocacy Centers in Tajikistan**. EFCA selected the Tajik Legal Consortium to run the program, based on a competition. As part of the program, the grantee consults small and medium-size entrepreneurs and identifies cases for strategic litigation. The Tajik Legal Consortium began the program with a site-visit to Yekaterinburg to visit a prominent legal NGO there.
- The Dushanbe office launched its first operational program in 2007, the **Media Correspondents' Network**. As part of the CANS program (see above), the Dushanbe office is helping to link the network into the larger CANS regional news service in Bishkek. EFCA announced selected 22 Tajik aspiring journalists in the regions of Tajikistan to participate in the network, which began with a training conducted by the Institute for War and Peace Reporting (IWPR) on modern

reporting techniques at the Internews office in Dushanbe. EFCA also established a working group of editors drawn from various Tajik news outlets which selected eight finalists from among the 22 participants who will receive intensive training and on-site consultations as they contribute reporting to CANS.

Institutional Development

2007 marked EFCA's first complete year as a foundation. EFCA launched operations in Kazakhstan in February, and continues to build its programs in Bishkek, Osh and Dushanbe. EFCA-Kyrgyzstan completed its first financial year and underwent a year-end audit. EFCA-Kazakhstan officially launched operations in February. EF transferred most of its donor and grantee agreements over to EFCA, and EFCA hired all of EF's local staff.

New Eurasia Foundation - Russia

During FY07, EF and New Eurasia Foundation (FNE) spent \$3,262,854 in USG funding on programs benefiting Russia through 71 grants and other activities, including operating programs.

Since the inception of its operations in 2004, the New Eurasia Foundation raised over \$5 million from non-USG sources for the expansion of its program portfolio and capacity development. Increased emphasis in 2007 will be given to securing unrestricted grants for general purposes. During 2007, the New Eurasia Foundation (FNE) implemented about 45 on-going projects in 22 regions of the Russian Federation. Highlights include:

- ***Housing self-management program*** – FNE developed and introduced new processes for citizens to interact with their government. The Housing self-management program has helped NGOs and citizens develop solutions to housing and community development issues. For example, a Homeowners' Cooperatives Chairmen's Club was established in Perm, and a housing education program was developed in Volgograd, now being replicated in other pilot territories. The program has also influenced decision-making; the Ministry of Regional Development adopted an FNE-developed process for citizen participation and regional expertise in federal legislation and policies development and modified their mid-term operational plan (2007-2008) on housing and communal sector development to minimize barriers impeding homeowners' cooperatives.
- In August, FNE and the Ministry of Regional Development founded the National Union of Homeowners Associations. Following its registration, the Union will bring together representatives from each of its member organizations for its first leadership Congress. Functioning as an independent public organization, the Union will provide Russian homeowners' associations with the technical and legal expertise necessary to serve their members. The Union will also act as a moderator, promoting constructive dialogue among the government, businesses and the Union's constituent associations. All homeowners' associations seeking to join the Union must be non-profit organizations committed to implementing national housing reforms. In a statement, the former Russian Minister of Regional Development Yakovlev stressed the importance of such an organization: "[The Union] will [be an] advocate [for] current ideas on an ongoing basis and objectively resist negative actions of local authorities, as well as documents and decisions whose implementation are not realistic."
- In addition, in September 2007, USAID awarded FNE \$1.5 million for a cooperative agreement program in housing association development. The Homeowners Support project will develop and introduce a comprehensive approach to modern housing management in Russia, while empowering homeowners' associations to become an important institution of civil society.
- ***Migration program*** – FNE is collaborating with the Federal Migration Service to engage independent experts, including non-governmental organizations, in discussion of migration related issues and to examine the Russian Federal Migration Program. The Foundation has initiated projects ("migration bridges") among the Russian territories where certain migrant groups live and work and in the sending NIS counties (Tatarstan and Uzbekistan; Sverdlovsk oblast and Kyrgyzstan; Stavropol oblast and Armenia; and Volgograd oblast and Tajikistan). The program establishes migration information centers in the sending countries and support centers for migrants in recipient regions. One of the outcomes of FNE's migration program is the creation of a methodology for monitoring migration and managing migration trends. This practical methodology was developed by an interdisciplinary team of researchers representing leading

Russian research organizations and could be applied to different territories of the Russian Federation as well as to the NIS countries.

- To support efforts to reform Russian laws on migration, FNE produced a research paper on migration entitled *The Migration Situation and the Migration Potential of Russia and the CIS countries*. The research paper provided the first-ever opportunity to compare Russia's laws governing migration with those of other CIS countries. The research results were forwarded to the Russian Federal Migration Service. According to feedback from migration officials and experts, the research materials were taken into account as regional migration laws were being formulated. Regional and municipal officials also used the results of the research to improve the way they manage the migration process.
- **Youth development program** – FNE contributed to the expansion of a new State youth strategy by consulting the Ministry of Education and Science and the Federal Education Agency, and by collaborating with other non-governmental and public organizations that work on youth issues. This strategy was approved on December 18, 2006. As a result of FNE's efforts, regional and inter-regional NGO networks have been created. Both the Network of Community Schools Resource Centers and the Network of Regional Youth Resource Centers work in concert on a broad spectrum of youth-related problems at the regional and municipal levels. The NGOs operating at secondary schools involved in the Community Schools Project have improved significantly. The project development skills acquired by these schools enabled ten of them to compete and be selected for an award of 1 million rubles to develop winning project proposals under the national education project.
- **Innovation infrastructure development program** – FNE contributed to the 2007-2011 innovation development strategy of the Stavropol region and Primorsky region, as well as the strategy implementation plans for 2007. The Stavropol strategy has become an integral part of the territorial socio-economic development strategy and will be funded out of the regional budget. FNE's program on the *Commercialization of Russian Intellectual Assets and Technologies (CRIAT)* provides advisory support to scientific groups and small innovation enterprises of the Stavropol region, raises funds to support development solutions from preliminary to completed products, and brings these technologies to market. For example, 35 projects developed with the Stavropol center for technology transfer advisory support won national and territorial contests and were funded at the level of 19 million rubles. The projects are aimed at the development of bioactive food components for therapy and prevention of arthritis; application of the innovative test system for the diagnosis of mycosis; and the introduction of biotechnology-based products (microorganisms) for agriculture.
- **Entrepreneurship development program** – FNE assisted in the establishment of the Advisory Councils on Small Business Development for Kamensk-Uralsky (Sverdlovsk region) and Shelekhov (Republic of Karelia), which are comprised of representatives from local municipalities, the business community and NGOs. These Advisory Councils will be instrumental in promoting, approving and carrying out municipal small business support programs for 2006-2010 financed by municipal budgets.
- **Private Enterprise development program** - FNE's private enterprise development programs have achieved a number of significant accomplishments. For example, in the course of implementing a joint initiative with SUAL Holding, small business councils (aka public councils) were formed in the project's pilot territories. These councils, which were comprised of local entrepreneurs, NGO activists, and experts, were instrumental in building municipal capacity. They also managed to

streamline and simplify municipal contracting procedures. Their efforts resulted in better access to municipal tenders for local entrepreneurs and a number of municipally-funded small business development programs funded by municipal authorities. In addition, these councils have become forums for the local community, encouraging responsive and informed decision-making and facilitating productive, mutually beneficial collaboration between local officials and entrepreneurs.

- ***Territorial development program*** – The FNE projects that are being implemented in the Republic of Udmurtia helped to improve the management skills of municipal employees and representatives of local industrial enterprises by bringing new ideas and initiatives to municipal development and investment. Thus, the municipal employees developed and adopted local e-governance programs for the cities of Votkinsk and Glazov for 2006-2010. A new transportation investment program, “*Circumferential highway*”, was developed for the city of Votkinsk, and its implementation is underway with an allotment of 10 parcels of land for the construction of roadside cafes, gas stations, and automotive service stations, and for the development of investment projects in the housing and utility sectors.
- ***Higher education program*** – FNE collaboration with eight pilot regional universities has enabled them to identify new approaches to strategic development, to improve university management and organizational development, and to unite the universities’ efforts and resources to implement a new curriculum. All of the pilot universities took part in a national contest, held as part of the National Education Project, to identify the leading Russian universities currently utilizing innovative education programs. New experience obtained by the representatives of regional universities through the study tours in USA and Belgium and follow-up trainings and seminars was instrumental in the design of their innovative education project proposals. Five out of the eight FNE pilot universities became the winners of the national contest and would receive financial support from the Government. For example, the Taganrog State University of Radio Engineering will receive approximately 350 million rubles for the development of the entrepreneurial and innovation university.
- One visible new initiative launched during FY07 is the Development of Mechanisms for Public Participation in Education project. This project with funding from the Voronezh regional government intends to reemphasize the FNE’s long-term commitment to the support of higher education by encouraging public participation and awareness in the field of education in the Voronezh region and contributing to a more effective realization of a Comprehensive Program of Education Modernization of the Voronezh Region. The fact that this project will be implemented within the framework of National Priority Education Project is significant and recognizes FNE’s place in the field.
- ***Media program***– Under a cooperative agreement from the Moscow USAID Mission, the New Eurasia Foundation implements the Russian Independent Print Media Program (RIPMP). Efforts of the FNE media team resulted in an increasing number of regional publications among partner newspapers that are trying to provide their audiences with thoughtful and unbiased reporting on important and often controversial issues. The slogan “*Moy gorod bez tsenzur*” (“My city without censorship”) marked the appearance of a new independent publication at the end of 2006 in Khanty-Mansiysk. The entire editorial staff of the town’s “*Moy Gorod*” newspaper walked out after its publisher pulled a story about the embezzlement of public funds allocated for the reconstruction of a local factory. High-ranking local officials were suspected of involvement. The censored story was then printed in the first issue of the journalists’ new publication “*Moy*

Gorod”, which they put together on their home computers and with the help of colleagues in other regions. Today, “*Moy Gorod*” already has a circulation of 2,500 copies.

- RIPMP’s client newspapers had impressive results in improving the quality of journalism, increasing newspaper circulation, and thus strengthening the market position of their newspaper companies.
- FNE’s Media program was awarded \$250,000 in supplemental funds from USAID to strengthen one of its major partners, the Association of Independent Regional Publishers (AIRP). As part of the 14 month program, AIRP will conduct professional networking activities, offer education and training focusing on editorial staff, and continue a successful low- interest loan program for members that they initiated in 2006 together with Media Development Loan Fund. The grant will also cover a portion of AIRP’s administrative costs while it works to attract new members and increase revenue from membership fees.

Institutional Development and Fundraising

FNE’s board of directors met in June in Washington, DC. Outcomes of the meeting include a new approach to recruiting new members to the FNE board of directors and approval of two large initiatives: the Community Universities project, co-financed by C.S. Mott Foundation, and the Vocational Education Centers project, implemented in partnership with Chinese institutions of higher education.

In conjunction with the Board meeting, FNE also held a meeting with potential donors in Washington to inform them about challenges, directions and future prospects of the Foundation.

For FY07, FNE raised or leveraged nearly \$1 million in funding from non-USG sources, including Russian corporations. FNE’s FY08 fundraising goal is \$5.3 million, including a \$1 million proposal to the Carnegie Corporation and a \$2 million proposal to the C.S. Mott Foundation, both for unrestricted/core funding for the Foundation. The Foundation is in a position to secure additional funds from diverse sources, including private corporations, regional and federal governments, foundations, and international donor organizations. Since the inception of its operations in 2004, the New Eurasia Foundation raised over \$5 million from non-USG sources for the expansion of its program portfolio and capacity development.

Legacy Institutions

Economics Education Research Consortium (EERC)

EERC Ukraine

During FY07, the Economics Education Research Consortium moved to a new location and changed its name to Kyiv School of Economics (KSE). Other noteworthy events included the October 2006 celebration of the 10th anniversary of the economics program with a memorable public lecture by Robert Engle (Nobel 2003) and Francis Fukuyama. The year also marked increased cooperation and a substantial financial commitment from the Victor Pinchuk Foundation which has enabled EERC to transform from a Western style MA program in economics to high quality university, the Kyiv School of Economics, offering a wide range of courses and programs.

Alumni and faculty are sought after experts in the field of economics. Alumni are frequently quoted in the local press and hold prominent positions in government, academia and industry. Faculty members contributed numerous editorials. In addition, both alumni and faculty are publishing in high quality international peer reviewed academic journals, including Southern Economic Journal, the Journal of Economic Theory and the Journal of Economic Perspectives. Several alumni continued their studies receiving PhDs from prominent Western Universities before starting their professional careers.

The MA Program

Forty students successfully defended their theses in June 2007, contributing to a grand total of 367 graduates since 1998. Seven of this year's graduates are continuing their studies abroad, at such places as CERGE, Duke, Houston, Catholic University of Louvain and Penn State. Other alumni started their jobs at Ernst&Young, Citibank, Castle Finance, Colliers, Concorde Capital, Deloitte&Touche, KINTO, PricewaterhouseCoopers, UkrSibbank, Boston Consulting Group, etc. In July 2007, slightly over 100 students applied for admission – a number similar to previous years. Fifty of these students started the program in September 2007.

Research

The international reputation of a university is to a great extent determined by the research output of its faculty. This year, eighteen articles of KSE faculty were published or accepted for publication in prominent international academic journals and books. These publications are the best proof of the vibrant research environment present at the Kyiv School of Economics.

Fundraising

The Kyiv School of Economics is supported by a consortium of core donors which includes:

- Eurasia Foundation and USAID
- Interpipe Group
- Victor Pinchuk Foundation
- Norwegian Ministry of Foreign Affairs
- Open Society Institute
- Swedish Ministry for Foreign Affairs

- System Capital Management
- World Bank

Donors of funds for scholarship assistance and other special support include:

- Citigroup Foundation
- Chumak Ukraine
- Dragon Capital
- Kytasty Foundation
- SEB Bank
- Soyuz-Victan
- TAS Kommerzbank
- Tetra Pak Ukraine
- U.S. Embassy/Ukraine
- EERC Faculty and Alumni

EERC Russia

During FY07, EERC Russia continued its core operations of research competitions and grant making while strengthening its effort to mainstream its methodology in Central Asia as a partner in the Business and Economics Education Project implementation team. Promoting policy-oriented thinking among EERC's grantees remained one of the highest priorities. EERC continued to manage and participate in a number of international projects and commissioned tenders.

1. Mainstreaming EERC methodology

Central Asia: During FY07, EERC finished implementing the Central Asia Applied Research Network project (CAARN). This project was a joint initiative funded by USAID through a project implemented by CARANA Corporation, OSCE, EF-Central Asia and EERC and a variety of local private donors.

Ukraine and Belarus: During FY07, EERC also continued cooperation with the Economic Research and Outreach Center (EROC) at the Kyiv School of Economics (KSE) in the field of conducting research grant competitions and workshops. In December 2006, the sixth joint research competition ended at a Research Workshop at the EERC-Kyiv premises in Kyiv, Ukraine. Based on the results of the Research Workshop six joint grants (co-funded in equal shares) have been approved for funding. More information about the workshop is provided below.

2. Strengthening capacity for research and policy analysis

Research competition: EERC's regular research competition, which support policy-relevant research conducted by CIS-based scholars, continues in FY07. The fall 2006 research competition was concluded at a December 2006 Research Workshop. A total of 80 new research projects were reviewed; at the research workshop in Moscow on December 15-17, 2006, five research projects were approved for full research grants (three in cooperation with EROC) and researchers received development grants (two in cooperation with EROC). The Spring 2007 round of competition was launched in February and concluded at a July 2007 Research Workshop to be held Kyiv at the EERC-Kyiv School of Economics premises.

E-Library: The research network's online library serves as a gateway to modern research literature in economics and other social sciences, and provides access to important sets of working papers and economics and other journals through the JSTOR archive. Website statistics demonstrate that demand for services provided by the Network's e-library remains high.

Swedish Professorship Awards competition: In February 2007, EERC announced another round of the Swedish Professorship Awards competition. The competition invited premier economics departments in the CIS to submit applications for the award funded by the Swedish Ministry of Foreign Affairs and designed to support research activities of returning Ph.D. faculty by providing a research supplement to their regular salary, and to facilitate their involvement in EERC's networking activities. The second round of competition was announced in June 2007. It was publicized through the EERC website and by direct dissemination to the major universities with strong economics departments, such as KIMEP (Almaty), American University in Central Asia (Bishkek), European University at St. Petersburg, New Economic School (NES) and Higher School of Economics (HSE) in Moscow, and Kyiv School of Economics (KSE).

Summer Schools: In the first half of FY07, EERC applied for and received a grant from OSI HESP in support of a three-year long faculty development project through a series of summer schools, winter contact sessions and individual research projects. The project's goal is to enhance knowledge among CIS economics faculty of recent political economy-related literature, which looks into the role of institutions in shaping economic decision-making, blocking or promoting efficient allocation of resources, and supporting "bad" or "good" market outcomes. A careful analysis of these institutional developments, mostly driven by political considerations, can explain many failures in transition and developing economies, while still adhering to the fundamental principles of economic science.

The first summer school under the grant from OSI HESP was conducted July 10-20, 2007. The Summer School had 26 participants, of which 25 attended virtually all the sessions. There were three permanent resource persons: Professor Shlomo Weber has led the discussion during the first two days on linguistic institutions and linguistic heterogeneity, while Professor Konstantin Sonin and Professor Scott Gehlbah were moderating contact sessions on July 13-16 on modern political economy. Additionally, there were four invited professors: Alexei Zakharov (CEMI RAS, Moscow) who led the discussion on elections issues and the voter turnout; Olexander Shepotylo, Pavlo Prokopovych and Andriy Zapechelnik (all from EERC-Kiev) moderated discussions on intercountry comparison, auction design and expertise models, respectively.

The next step is inter-session activities, in which all the 25 participants will be conducting individual projects under supervision of the resource faculty. Winter session will convene on December 7-10, 2007, in Saratov, where participants will the interim results of their projects. Most of the projects consist of developing a distinct issue in New Political Economy to become a part of a normal semester lecture course. Some of the participants are undertaking original research projects.

3. Transforming the network into a 'think-net'

EERC has been working to move toward greater emphasis on utilizing research capacities that have been built in Russia and other CIS countries through:

- Engaging network members in research, training and mentoring activities addressing demand from external donors, international organizations and local government;
- Organizing research policy dialog through conferences and round-tables, delivering policy-relevant research products, and disseminating policy analysis via electronic means; and
- Building alliances among donor organizations committed to the mission of promoting research capacity building and policy dialog in the CIS region.

Small Business Loan Program (SBLP)

On August 1, 2004, the Izmirlian Eurasia Universal Credit Company LLC (IE UCC) officially began operations. The IE UCC offers term loans and lines of credit to businesses engaged in the production and service sectors. Since its inception, the IE UCC has disbursed \$8.1 million in 150 loans and had \$4.6 million in loan balances outstanding. The IE UCC is now solidly profitable with all profits reinvested in new lending. The Eurasia Foundation's goal of establishing a permanent small business finance company has been achieved. Because of its lending IE UCC, borrowers created 843 jobs.

The next step in the IE UCC evolution was the exit of the Eurasia Foundation as an owner. This step occurred in mid-December 2006 when the Izmirlian Foundation purchased the Eurasia Foundation's ownership in the IE UCC. The Izmirlian Foundation requested that the Eurasia Foundation continue to have board representation and did not change the name of the institution.

All viable loans disbursed under the SBLP – Armenia have all been repaid and efforts continue to collect loans that had previously been “written off” with substantial success.

As previously announced, the SBLP - Ukraine ceased its active operations on March 31, 2004. The two partner banks fully repaid all outstanding loan balances with their last payments in March. The total amount of loans disbursed in Ukraine from inception of the program was \$6.8 million and the total number of jobs created 745.

Special Project

Caucasus Research Resource Centers (CRRC)

The Caucasus Research Resource Centers (CRRC) is a network of resource and training centers established in the capital cities of Armenia, Azerbaijan and Georgia with the goal of strengthening social science research and public policy analysis in the South Caucasus.

A partnership between the Carnegie Corporation of New York, the Eurasia Foundation, and local universities, the CRRC network offers scholars and practitioners stable opportunities for integrated research, training and collaboration in the region.

The CRRC program is placing renewed emphasis on improving the quality of the research it funds. An innovative online application system for research fellowships encourages learning by all applicants (even those who are ultimately rejected) through an extensive and interactive application process. The system attracted nearly 200 interested applicants and 73 complete applications, most of which met basic quality standards (a significant achievement). The 2007 fellows are in the process of submitting to peer-reviewed journals and finalizing their projects. The second round of CRRC publication fellowships will be launched shortly. These fellowships help to connect local researchers to international scholarship and raise the profile of the program.

The fourth CRRC Data Initiative (a yearly household survey covering roughly 7,000 respondents in all three South Caucasus countries) has now been completed and is available online with extensive open source documentation (<http://www.crrccenters.org>). The program also focuses on bringing methodological rigor to the Caucasus and promoting data transparency.

In November 2006, CRRC launched a blog <http://crrc-caucasus.blogspot.com/>. From Nairobi to Sydney and from Bishkek to Los Angeles, the blog now attracts a worldwide readership and is often picked up by other blogs. The blog aims to summarize research on the South Caucasus for those interested in the region that do not have enough time to read all of the fascinating research being done. The blog also provides insights and commentary.

Increasingly, CRRC has worked with partners to carry out high-level local research projects. In cooperation with the Danish Refugee Council and with funding from the European Commission, in 2007, CRRC carried out an assessment of the migration trends of Georgian citizens since 1995. The project also included two sets of original focus group research, one to assess the needs and experiences of returned migrants and the other to assess the general public's current attitudes and understanding about migrants.

With support from IFES through USAID, in December 2007, CRRC carried out a survey with a nationwide sample prior to the Georgian presidential elections. The survey served to inform top policymakers about the state of the Georgian electorate on a wide range of issues, including attitudes towards the use of force against protesters on November 7, 2007 which precipitated early presidential elections, and perceptions of the fairness of the Georgian election. The survey also repeated questions present on a larger CRRC household survey to examine how attitudes had changed in the run-up to the election.

V. Appendices

Appendix A

**Expenditure Chart by Strategic Objective
October 1, 2006 - September 30, 2007**

USAID Core III Grant Expenditures														
Grant number EMT-G00-02-00008-00														
Period 10/1/06 - 9/30/07														
		Russia	Ukraine	Moldova	Belarus	Uzbekistan	Turkmenistar	Tajikistan	Kazakhstan	Kyrgyzstan	Georgia	Armenia	Azerbaijan	Total
ENI-SO-1.2	(Fiscal Policies)	\$ -	\$ 88,923	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,938	\$ 139,317	\$ 132,518	\$ -	\$ -	\$ 399,697
ENI-SO-1.3	(Private Enterprise)	\$ 3,125,951	\$ 553,300	\$ -	\$ -	\$ 231,318	\$ -	\$ -	\$ 15,054	\$ 139,317	\$ 251,518	\$ -	\$ 215,762	\$ 4,532,219
ENI-SO-1.4	(Responsive Fin Sctr)	\$ -	\$ 49,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,545	\$ 104,488	\$ 132,518	\$ 2,045,870	\$ -	\$ 2,344,823
ENI-SO-2.1	(Informed Citizenry)	\$ 136,903	\$ 207,488	\$ 474,578	\$ 931,090	\$ 603,538	\$ 4,136	\$ 452,759	\$ 881,825	\$ 428,060	\$ 1,082,234	\$ -	\$ 774,723	\$ 5,977,334
ENI-SO-2.2	(Legal Reform)	\$ -	\$ 19,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,545	\$ 139,317	\$ 132,518	\$ 129,008	\$ -	\$ 433,149
ENI-SO-2.3	(Local Government)	\$ -	\$ 69,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,545	\$ 139,317	\$ 132,518	\$ -	\$ -	\$ 353,543
		\$ 3,262,854	\$ 988,036	\$ 474,578	\$ 931,090	\$ 834,856	\$ 4,136	\$ 452,759	\$ 973,453	\$ 1,089,815	\$ 1,863,826	\$ 2,174,878	\$ 990,485	\$ 14,040,766

Appendix B

**Outcome Statements of Grants Closed
October 1, 2006 – September 30, 2007**

Armenia

Armenia
2003

Total amount of Grants \$38,720
Number of Grants 1

1.2 Fiscal Policies & Management Practices

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	37	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	57	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	1			Innovation Replications	1
Male Trainees	0			Media Products	1
Female Trainees	0				

Sample Outcome Statements

Y025122 American University of Armenia

The American University of Armenia provides Masters level degree programs, taught in English, in Business Management (MBA), Engineering (ME and MS), Political Science and International Affairs, Health Sciences, Law and English. In 2001 tuition fees were introduced at AUA. The tuition became a major obstacle for students. In order to provide equal opportunities for students irrespective of their economic status, the Student Loan Program was introduced at AUA. EF funding has provided seed money for the loan pool and supported to establishment of mechanisms for managing the loan pool. Ninety-four students benefited from the loans, of which 37 were male and 57 were female. AUA was able to replay the grant money back to EF, and AUA's Student Loan Program has achieved sustainability. Additional donations to the program have been secured by AUA during last 4 years from Diaspora organizations, corporate and individual donors. Since the program's inception, more than \$240,000 have been lent to 275 students (some received multiple loans) to pay tuition expenses and higher education at AUA has become more accessible for low-income families.

Armenia
2003

Total amount of Grants \$74,207
Number of Grants 2

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	1
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	411			Media Products	1
Female Trainees	98				

Sample Outcome Statements

C037043 Armenian Association of Film Critics and Cinema Journalists

The once vibrant film making industries of Armenia, Azerbaijan and Georgia have declined since the break up of the Soviet Union. Like many other industries in the region, they have suffered from low levels of investment because the small sizes of national markets make them less attractive to international investors. The Armenian Association of Film Critics and Cinema Journalists, together with its partners in Georgia and Azerbaijan, collaborated to attract domestic and foreign investment for their respective national filmmaking industries through an EF linkage grant. The partners created the Caucasus Film

Commission Website and published the Caucasus Film Production Guide to promote the South Caucasus as a location for film production. Through their activities the partners established cross-border links among filmmaking industry representatives and audio-visual professionals. The website they created continued functioning after the completion of the project.

**Armenia
2003**

**Total amount of Grants \$34,992
Number of Grants 1**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	110	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	8	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	4
Female Trainees	0				

Sample Outcome Statements

C037001 Defense of Drivers Rights Society “Achilles”

High levels of corruption among traffic police in the South Caucasus has led to abuse of drivers' rights, particularly for travel to neighboring countries. Working with its partners in Azerbaijan and Georgia, the ACHILLES Society for Defense of Drivers' Rights sought to strengthen drivers' rights through an EF linkage grant. The partners comparatively analyzed regulations on driving and vehicle use in all three countries and conducted a survey to determine public awareness of drivers' rights. Based on these assessments, the partners launched a drivers' rights information campaign that included print and broadcast media reports, informational billboards, brochures on legal rights, and a telephone hotline to provide immediate legal consultations to drivers. Pre- and post- project surveys demonstrated that drivers' legal knowledge was strengthened.

**Armenia
2003**

**Total amount of Grants \$34,722
Number of Grants 1**

2.2 Improved Legal Systems

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	7			Innovation Replications	0
Male Trainees	0			Media Products	4
Female Trainees	0				

Sample Outcome Statements

C027032 Environmental Public Advocacy Center- EPAC

In the South Caucasus, as in much of the former Soviet Union, the legislation regulating the protection, use and management of water resources is unclear, outdated and inconsistent with international standards. Through this project, the Environmental Public Advocacy Center and their partners in Georgia and Azerbaijan focused on promoting reform of water-related legislation in the South Caucasus. The partners conducted a comparative analysis of water resource legislation in Armenia, Azerbaijan, and Georgia and evaluated the extent to which this legislation complies with international standards, especially those contained in European Union water management directives. Based on their research and analysis, the partners then developed a set of recommendations for policymakers. The recommendations were

published in a booklet and 200 copies were distributed to members of parliament, the ministries of environment and other policy stakeholders. In addition, the partners held two national and three region-wide workshops for lawmakers and interested individuals from civil society organizations. As part of the project, the Georgian partner received consultations from a TACIS-funded water expert, who assisted the partners formulate their cross-border comparative analysis and also assisted in facilitating the regional stakeholder events. In order to provide public access to the project results, the partners created a joint website, which contains information on the project, water-related legislation and relevant recommendations for all three countries, as well as a list of water-related projects active in the South Caucasus.

**Armenia
2003**

**Total amount of Grants \$40,724
Number of Grants 2**

2.3 More Accountable Local Government

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	35	Counterpart Funding	0	Jobs Created	1
Female Beneficiaries	116	New Partnerships	5	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	2
Male Trainees	4			Media Products	17
Female Trainees	8				

Sample Outcome Statements

Y037003 The Municipality of Goris

Local governments in Armenia need the introduction of cutting-edge technologies for the automation of internal procedures, information storage and retrieval, training of key personnel in the operation of new programs, modern fiscal management, strategic administrative planning as well as customer service to improve the efficiency of its operation. To address these problems a Municipal Information-Analytical Center was established within Goris municipality. The project also established an internal computer network, introduced software packages for municipal development and created various databases to support municipality activities. An information campaign was organized to raise public awareness on the activities of the Center. The campaign included the dissemination of information bulletins and brochures, face-to-face meetings, and round table discussions. In particular 3 brochures and 3 booklets were published to inform the population about the operation of the Center. Meanwhile a round table was held to present the community needs and the strategy to address those problems. As a result of the project, Goris Municipality now provides better access to information for its citizens and performs its responsibilities more efficiently. A close partnership with local NGOs has been established.

**Armenia
2004**

**Total amount of Grants \$117,798
Number of Grants 4**

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	143	Counterpart Funding	0	Jobs Created	42
Female Beneficiaries	253	New Partnerships	70	Businesses Formed	0
Org. Beneficiaries	208			Innovation Replications	3
Male Trainees	417			Media Products	21
Female Trainees	457				

Sample Outcome Statements

Y047001 Chamber of Commerce and Industry of Gegharkunik Region

Gegharkunik Region is one of the least developed regions in Armenia. According to a survey conducted by Gegharkunik Chamber of Commerce and Industry (GCCCI), the region has the lowest potential for investment in Armenia. According to the National Statistical Department, more than 60% of the population of the region lives below the poverty level. The majority of the population consists of refugees, the workforce does not have adequate skills, and there is a high level of migration. All of these factors contribute to the region's poor economic situation. In order to attract more investment to the Gegharkunik Region, GCCCI conducted an analysis of the systematic problems for business development in Gegharkunik. This analysis identified which legislative issues hinder the flow of investments into the region. Based on these findings, the Chamber of Commerce conducted an advocacy campaign and lobbied for legislative changes both on the national and local government levels. The Chamber of Commerce was able to engage local businessmen, representatives of regional government, members of the National Assembly, and many NGOs in advocating for more favorable governmental policy for regional development in general and small and medium enterprise (SME) development in particular. As a result of these lobbying activities, the Ministry of Finance accepted some of the proposed legislative changes and municipalities of the Gegharkunik Region changed operational procedures according to GCCCI's suggestions. GCCCI has established partnerships with two leading parliamentarian factions and continues to actively work with government structures and leading advocacy NGOs. The organization is currently involved in developing strategies for regional development, making recommendations for SME development, and preparing new legislative initiatives that will improve the business environment in underdeveloped regions.

**Armenia
2004**

**Total amount of Grants \$63,036
Number of Grants 2**

1.4 Competitive Responsive Financial Sector

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	3	Businesses Formed	0
Org. Beneficiaries	10			Innovation Replications	0
Male Trainees	0			Media Products	3
Female Trainees	0				

Sample Outcome Statements

C037053 Association of Insurers of Armenia

The lack of well-trained personnel is one of the key obstacles hindering the development of insurance markets in the South Caucasus. To address this issue, the Association of Insurers of Armenia along with its partners in Azerbaijan and Georgia prepared a curriculum and teaching methodology for a vocational education course for insurance professionals. The training program was modeled on the German system of professional education. The three partner organizations visited Berlin to learn about this system from experts from the German Union of Insurers and the Institute of Insurance Industry Professional Development. The partners also adapted a German textbook on insurance and translated it into the three national languages of the region. In addition to preparing the curriculum and textbook, the partners met in Tbilisi to create a strategy on introducing a unified system of professional certification for the region's insurers. An international expert on professional certification, Ms. Sharon Goldsmith, provided technical assistance to the partners. The project has significantly enhanced the knowledge base and capacity of the involved professional associations of insurers, which will eventually result in raising the professional level of insurance industry specialists in the South Caucasus.

**Armenia
2004**

**Total amount of Grants \$358,383
Number of Grants 11**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	1493	Counterpart Funding	0	Jobs Created	86
Female Beneficiaries	2491	New Partnerships	158	Businesses Formed	3
Org. Beneficiaries	412			Innovation Replications	4
Male Trainees	491			Media Products	156
Female Trainees	1139				

Sample Outcome Statements

Y048007 Blitz Media LLC

Despite an increasing number of private distribution agencies, the newspaper distribution market in Armenia is still underdeveloped. This project sought to establish viable distribution networks in five regions of Armenia. Four permanent representative offices of Blitz Media were opened in Armavir, Aragatsotn, Kotayk and Tavush regions of Armenia. During the course of the project, Blitz Media managed to establish a sustainable model for newspaper distribution. The grantee conducted training courses for regional agents, developed special software to track sales and demand, and developed and implemented innovative subscription and distribution methods. One hundred and forty five different newspapers are distributed by Blitz Media in the targeted regions. Blitz Media has also provided marketing consultations to newspapers. The Organization has developed background capacity and networks for creation of an Association of Distributors, however, legislative shortcomings are still hindering the development of the distribution market in its full capacity.

Armenia
2005

Total amount of Grants \$66,686
Number of Grants 4

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	224	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	126	New Partnerships	9	Businesses Formed	0
Org. Beneficiaries	45			Innovation Replications	3
Male Trainees	175			Media Products	14
Female Trainees	143				

Sample Outcome Statements

Y057002 Defender of Right Union

The needs assessment conducted by Advanced Social Technologies showed that small and medium enterprises in Armenia need alternatives to the existing court system to solve their commercial disputes in a more effective and timely manner. For this purpose the Defender of Right Union implemented a project aimed at promotion of Arbitration as one of Alternative Dispute Resolution (ADR) mechanisms. Within 12 round table discussions, 2 conferences and TV debates, arranged within the project, the role, functions and advantages of Arbitration over traditional court system as well as the law on Arbitration was presented to a large army of entrepreneurs, lawyers, students of law faculties, as well as representatives of NGOs and the media. 1000 copies of informational leaflets were published and disseminated to stakeholders, 50 newspaper and 250 radio announcements were broadcasted to promote the activities of the Arbitration court which showed 30% increase in resolved cases. Around 200 students of law faculties passed a course on Arbitration. Beyond the planned activities the organization also established a High School on arbitration where interested people can pass an in-depth course on Arbitration. As a result of the project, many private companies included clauses on Arbitration in their business contracts. An

increase in the number of businessmen applying to the Arbitration Court was recorded; lawyers received an opportunity for advanced training in Arbitration. A Code of Ethics was developed to support Arbitration. In the future the organization will pay a special attention on the informational campaign to improve the perception of entrepreneurs on Arbitration. Recommendation to the new Law on Arbitration will also be developed.

Y057003 Union of Builders of Armenia

In Armenia, the owners of medium and small-sized businesses often can not rely upon the judicial system for the resolution of disputes, due to corruption within the court system and the high costs associated with long court proceedings. The promotion of alternative methods of dispute resolution (ADR) in Armenia is one way to improve the legal environment for SMEs. With support from Eurasia Foundation, the Union of Builders of Armenia implemented a project to promote the use of ADR in the construction sector. Within the scope of the project the grantee examined, summarized and presented the experience of foreign countries in promoting mediation to the Union members. The grantee also conducted five round table discussions for representatives of construction companies, to inform them about alternative methods of dispute resolution and their advantages over the traditional court system, as well as to present the “Charter of Corporate Ethics” and “Regulations for Commercial Dispute Resolution”. Ten members of the Union were selected and trained to provide mediation services. As a result of the project, the members of the Union and the representatives of construction companies acquired a basic understanding of ADR, and rules and regulations for commercial dispute resolution were developed by Union members. Soon, the Dispute Resolution Center will also be established by the organization to provide mediation services to construction businesses in Armenia. In the future, the Union plans to lobby for legislative changes that will help create a more favorable legal environment for further promotion of ADR.

Y057007 Armenian Young Lawyers Association

The needs assessment conducted by the Advanced Social Technologies NGO showed that small and medium enterprises in Armenia need alternatives to the existing court system to solve their commercial disputes in a more effective and timely manner. For this purpose, the Armenian Young Lawyers Association (AYLA) implemented a project aimed at the promotion of Mediation and Arbitration as Alternative Dispute Resolution (ADR) mechanisms by providing respective services in 6 target regions of Armenia: Yerevan, Syunik, Shirak, Gegharkunik, Tavush and Lori. The need for information among stakeholders was the cause of a large scale information campaign that proposed 18 one-day trainings on ADR for 283 representatives of SMEs, lawyers and students in the target regions of Armenia. To provide high-quality mediation and arbitration services, a five-day TOT session was conducted for 25 mediators that will further provide free services and conduct similar trainings in the regions of Armenia. 2000 copies of a Mediation Guide were published to support the promotion of ADR countrywide, 5000 booklets on ADR and respective RA legislation were also disseminated to stakeholders. Throughout the project, free on-line and telephone consultations were provided to 186 applicants. By the end of the project, major pre-conditions for the effective application of ADR were created. The interest on part of SMEs towards these mechanisms of dispute resolution is growing, which resulted in 1 organization and 5 individuals including clauses on Mediation in their sub-grant agreements. In the future the number of similar cases is expected to increase. Like all organizations funded under the ADR program, the need for more close and detailed work with SMEs in the future was identified by AYLA.

**Armenia
2005**

**Total amount of Grants \$140,347
Number of Grants 7**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	1349	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	1510	New Partnerships	13	Businesses Formed	0

Org. Beneficiaries	25	Innovation Replications	1
Male Trainees	0	Media Products	17
Female Trainees	14		

Sample Outcome Statements

C047004 NGO Environmental Survival

Municipal, agricultural, and industrial pollution in the Kura-Araks River Basin impacts the entire South Caucasus region. To raise public awareness of this problem, three Public Environmental Information Centers (PEIC) conducted seminars for local citizens, the business community, and local governments, organized a series of national roundtables, and held quarterly seminars for PEIC staff and media representatives through an EF linkage grant. In addition, the PEICs published water monitoring handbooks, produced several television programs on pressing environmental issues, and organized volunteer water monitoring groups. These activities should encourage national partnerships among public, business, and government sectors and should lead to further cross-border exchanges of information and to continued cooperation on pressing environmental issues.

Armenia	Total amount of Grants \$123,237
2005	Number of Grants 10
2.3 More Accountable Local Government	

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	114	Counterpart Funding	2040	Jobs Created	29
Female Beneficiaries	212	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	89		0	Innovation Replications	9
Male Trainees	606			Media Products	20
Female Trainees	711				

Sample Outcome Statements

Y054023 The Municipality of Sisian

Lack of information on economic potential of Sisian sub-region caused problems for further development of local communities. To address this problem Sisian municipality implemented a project aimed at the economic development of five communities. The project proposed collection and analysis of information and a creation of a database on the economic potential of target communities. Based on the analyzed information strategic development plans were elaborated for six (five target and one additional) communities. Within the project period the grantee established close partnership with an international organization “Action against Hunger”, this provided financial support for implementing ten development projects-two in each target community. The collected information was also placed on the web site at www.sisian-ruraledp.am. Within a separate training component of the EF Armenia Local Government program two specialists passed TOTs on “LG legislation analysis” and “LG financial management”. In their turn the TOT participants trained 38 staff members representing 8 municipalities (five target and three additional) on the same topics. As a result of the project, communities received access to constantly updated information on the economic potential of their sub-region and started to implement separate and joint projects aimed at the economic development of the communities. Taking into account the successful implementation of the project, six more communities are currently considered to be joining the network.

Armenia	Total amount of Grants \$1,020
2006	Number of Grants 1
1.3 Private Enterprise Development	

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

C057043 Apiculture and Apitherapy Association

Beekeeping has the potential to be a substantially profitable area of agribusiness for the South Caucasus; however, the industry's development has been inhibited by such factors as low volumes of quality apiary products, inadequate certification practices, and the inability to comply with international standards. The Union of Apiarists and Apitherapy in Armenia, together with its Azerbaijani and Georgian partners, conducted preliminary research and developed a follow-up linkage proposal aimed at improving the quality of their products. The follow-up proposal includes a series of well-designed trainings with local and international experts on modern apicultural practices and activities to elaborate common standards and certification criteria for apicultural products. The future linkage project will also enhance networking opportunities for professional apiarists throughout the South Caucasus. The linkage project will be supported through the South Caucasus Cooperation Program.

**Armenia
2006**

**Total amount of Grants \$94,190
Number of Grants 9**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	1174	Counterpart Funding	0	Jobs Created	11
Female Beneficiaries	105	New Partnerships	9	Businesses Formed	0
Org. Beneficiaries	27			Innovation Replications	0
Male Trainees	16			Media Products	11
Female Trainees	14				

Sample Outcome Statements

C057025 Greens Union of Armenia

The pollution in the Kura-Araks River basin is a critical environmental issue for the South Caucasus. Armenia, Azerbaijan, and Georgia, which jointly utilize and manage the water resources of the two rivers, also share common problems related to municipal, agricultural, and industrial river pollution. This contact project brought together Greens Union of Armenia and its Azerbaijani and Georgian counterparts to discuss and develop a follow-on linkage project proposal to strengthen sustainable management of shared water resources and mechanisms against pollution. The elaborated linkage proposal was submitted to the EF SCCP, but was not selected for funding due to its low competitiveness.

Azerbaijan

Azerbaijan
2003

Total amount of Grants \$34,419
Number of Grants 1

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	2
Female Trainees	0				

Sample Outcome Statements

C030043 Guild of Professional Film Producers

The once vibrant film making industries of Armenia, Azerbaijan and Georgia have declined since the break up of the Soviet Union. Like many other industries in the region, they have suffered from low levels of investment because the small size of national markets makes them less attractive to international investors. The Guild of Professional Film Producers in Azerbaijan, together with its partners in Armenia and Georgia, collaborated to attract domestic and foreign investment for their respective national filmmaking industries through the EF linkage grant. The partners created the Caucasus Film Commission Website and published the Caucasus Film Production Guide to promote the South Caucasus as a location for film production. Through their activities the partners established cross-border links among filmmaking industry representatives and audio-visual professionals. The website they created continued functioning after the completion of the project.

Azerbaijan
2004

Total amount of Grants \$68,139
Number of Grants 2

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	240			Innovation Replications	2
Male Trainees	0			Media Products	20
Female Trainees	0				

Sample Outcome Statements

C030024 Climbing-Tourist Club of Trade-Union

After more than a decade of drastic decline in the tourism industry, there is growing interest in the South Caucasus as an adventure tourism destination. Continued growth in this sector requires the adoption of internationally recognized safety standards. With its partners in Georgia and Armenia, the Azerbaijan Republic Climbing-tourist Club of Trade-Union attempted to introduce international standards for classifying tour routes. The project aimed to develop national and cross-border routes based on these international standards, and to create a GPS database of routes. The partners also attempted to create a computer-based "Tour-Advisor" tool to assist adventure tourists in selecting routes that match their skill level. Although many of the project elements were successfully implemented, the project failed to meet its regional objectives due to difficulties with organizational capacity.

Azerbaijan
2004

Total amount of Grants \$33,700
Number of Grants 1

1.4 Competitive Responsive Financial Sector

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

C030054 Training Center of the Bank of Azerbaijan

The lack of well-trained personnel is one of the key obstacles hindering the development of insurance markets in the South Caucasus. To address this issue, the Association of Insurance Companies of Azerbaijan, along with its partners in Armenia and Georgia, prepared a curriculum and teaching methodology for a vocational education course for insurance professionals. The training program was modeled on the German system of professional education. The three partner organizations visited Berlin to learn about this system from experts from the German Union of Insurers and the Institute of Insurance Industry Professional Development. The partners also adapted a German textbook on insurance and translated it into the three national languages of the region. In addition to preparing the curriculum and textbook, the partners met in Tbilisi to create a strategy to introduce a unified system of professional certification for the region's insurers. An international expert on professional certification, Ms. Sharon Goldsmith, provided technical assistance to the partners. Lastly, the Association of Insurance Companies of Azerbaijan developed a charter for a vocational education center, the Insurance Learning Center, and the center's charter was approved by the Association's board of directors. The Association hopes to launch this center in the near future.

Azerbaijan
2004

Total amount of Grants \$289,953
Number of Grants 9

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	94	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	51	New Partnerships	2	Businesses Formed	0
Org. Beneficiaries	10			Innovation Replications	5
Male Trainees	3			Media Products	154
Female Trainees	7				

Sample Outcome Statements

C040004 Society of Regional Studies

The pollution in the trans-boundary water systems is a critical environmental issue for the South Caucasus. Armenia, Azerbaijan, and Georgia, which jointly utilize and manage the water resources of the Kura-Araks river basin, also share common problems related to municipal, agricultural and industrial river pollution. Through a network of three Public Environmental Information Centers, the partners conducted public awareness activities targeting the population, the business community, and the local governments in the Kura - Araks river basin by conducting regular thematic seminars on environmental issues, holding a series of national roundtables to discuss pressing environmental issues, and organizing

quarterly seminars for Center staff and representatives of the mass media. Additionally, the partners published local-language water monitoring handbooks, produced several TV programs on essential environmental issues and organized volunteer civic water monitoring groups. These activities will further encourage in-country partnerships among the public, business, and government sectors and develop cross-border venues for more open information exchange and cooperation concerning environmental issues.

Azerbaijan **Total amount of Grants \$166,556**
2005 **Number of Grants 8**
1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	3018	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	48	New Partnerships	12	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	5
Male Trainees	1131			Media Products	3
	2				
Female Trainees	2835				

Sample Outcome Statements

C050027 Marketing Specialists of Azerbaijan

The majority of local businesses in the South Caucasus lack sufficient resources and capacity to develop partnerships with partners abroad. The development of a regional export catalog can help expand access of locally produced goods and services to foreign markets. The Armenian Marketing Association, along with its Azerbaijani and Georgian partners, conducted preliminary research and developed a well-designed linkage project proposal to develop high-quality print, electronic, and web-based promotional materials, known as the South Caucasus Export Catalog. The Catalog will feature comprehensive information on producers and service providers located in all three countries of the region. The future linkage project will also include an extensive promotional campaign among local businesses to include approximately 600 enterprises (200 from each country) in the catalog. The linkage project will be supported through the South Caucasus Cooperation Program. If successfully implemented, the catalog project will enable export-oriented businesses in the region to link with prospective foreign partners and to undertake joint efforts to break into foreign markets.

B050027 IGBAL Foundation

Azerbaijan has a rich culture of handicraft and there are many local artists engaged in producing crafts throughout the country. The IGBAL Foundation's project to develop a center for national handicrafts was a unique initiative to promote and market Azerbaijani handicrafts among its local population. The project organized the resources of artists within one coordination center in Baku, which supported more than 55 artists to develop improved professional marketing and entrepreneurship activities. In the framework of the project the Center participated in an international handicraft festival held in Uzbekistan. In addition, the Center produced one 15-minute movie about Azerbaijan's national handicrafts and created a comprehensive catalog of local artists. The movie and printed materials were distributed to tourism firms that began to work with the grantee to organize tours to various regions of the country to observe local artists and their process of handicraft production. As a result, this project had the simultaneous benefit of both demonstrating the unique aspects of Azerbaijani handicraft as well as promoting the institutional development of artists' businesses around the country.

Azerbaijan **Total amount of Grants \$24,270**
2005 **Number of Grants 1**
1.4 Competitive Responsive Financial Sector

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	68			Media Products	0
Female Trainees	8				

Sample Outcome Statements

B040177 Public Finance Monitoring Center

Weak institutional baseline and slow development of civil society in Azerbaijan causes inefficient management of public finances. Public awareness in oil and gas revenue and transparency of state budget is one of the most important issues at the moment for developing countries, including Azerbaijan. Public control as a potential of civil society is a serious strength and for this purpose it is necessary to apply the idea of transparency into the multitude. Lectures on public awareness and participation in the process of effective oil and gas revenue management and transparency of the state budget increased effectiveness of the project. The project organized lectures for the students from Azerbaijan State Economic University and Khazar University on the transparency of public finances and held two roundtables for students and foreign experts to exchange their knowledge and experience. A methodical manual “Transparency of Oil Revenues and Budgeting” was published and distributed among the lecture participants. This project is a part of a larger program entitled “Access to Information about Oil and Gas Revenues and Budget Transparency as a Pledge to Build Civil Society”, funded jointly with the Open Society Institute offices in Azerbaijan and Hungary.

Azerbaijan 2005 **Total amount of Grants \$202,487**
2.1 Citizen Political/Economic Participation **Number of Grants 9**

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	165	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	135	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	1614			Media Products	2
Female Trainees	1352				

Sample Outcome Statements

C050038 FAR Center for Economic and Political Researches

If the economies of the South Caucasus are to flourish, the region's governments need to develop sound policies that create a favorable business environment. The FAR Center for Economic and Political Researches in Azerbaijan with its Georgian and Armenian partners comparatively analyzed national laws and administrative procedures for business start-ups in all three countries of the South Caucasus. The partners published a comprehensive, lessons-learned study that included a “reform-matrix” for each country. The report was also posted on a dedicated website to increase visibility. The partners received a considerable financial and technical support from the OSCE offices in Baku, Tbilisi, and Yerevan.

B050054 Internews Azerbaijan

Low civic engagement in the electoral process and citizens' lack of information about electoral legislation, voting processes and rules provides opportunity for electoral fraud. With the Parliamentary election in Azerbaijan set for November, 2005, these election-related issues became a pressing need to be addressed throughout the country. Within the framework of this project, 22 weekly radio programs “Sechki Gatari”

(“Election Train”) and 21 radio debates “IV Parliament” were aired that covered various election-related topics on RFE/ Radio Liberty. Participation included representatives from political parties, mass media, government deputies and candidates in the Parliament elections. In addition, four Public Service Announcements (PSA's) and six scripts covering parliament-related topics, such as election processes, exit-polls, finger marking with ink, election lists and election cards were prepared and aired. The activities within the grant contributed to increased public awareness about the issues being debated by Parliamentary candidates.

Azerbaijan **Total amount of Grants \$32,119**
2005 **Number of Grants 2**
2.2 Improved Legal Systems

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	40			Media Products	0
Female Trainees	28				

Sample Outcome Statements

B050170 Constitution Research Center

Corrupt practices hinder many areas of a country's development and are of particular concern in Azerbaijan today. This project was aimed at increasing Azerbaijani citizens' awareness about corruption, conditions leading to its development and ways of preventing it. To address this issue, the grantee organization produced and broadcasted 16 weekly call-in radio programs on the “Antenna” (FM 101) radio channel with the participation of two local experts. A package of recommendations for revisions to the Anti-Corruption Law and the National Anti-Corruption Program was developed by a group of experts based upon results of the radio programs and submitted to the Parliament. Several recommendations have since been included into recent revisions made to anti-corruption legislation. Active participation of citizens' in these radio programs revealed the vital importance of involving public in future anti-corruption activities and creating mechanisms for their participation in promoting transparent practices in Azerbaijan. The project was funded jointly with the World Bank and the Open Society Institute.

Azerbaijan **Total amount of Grants \$1,140**
2006 **Number of Grants 1**
1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

C050043 Golden Hive NGO

Beekeeping has the potential to be a substantially profitable area of agribusiness for the South Caucasus; however, the industry's development has been inhibited by such factors as low volumes of quality apiary

products, inadequate certification practices, and the inability to comply with international standards. The Union of Apiarists and Apitherapy in Armenia, together with its Azerbaijani and Georgian partners, conducted preliminary research and developed a follow-on linkage proposal aimed at improving the quality of their products. The follow-on proposal includes a series of well-designed trainings with local and international experts on modern apicultural practices and activities to elaborate common standards and certification criteria for apicultural products. The future linkage project will also enhance networking opportunities for professional apiarists throughout the South Caucasus. The linkage project will be supported through the South Caucasus Cooperation Program.

**Azerbaijan
2006**

**Total amount of Grants \$126,701
Number of Grants 15**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	889	Counterpart Funding	0	Jobs Created	15
Female Beneficiaries	582	New Partnerships	21	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	2
Male Trainees	518			Media Products	0
Female Trainees	366				

Sample Outcome Statements

C060002 “Yeni Nesil” Union of Journalists

For more than a decade, national mass media outlets in the South Caucasus have been unable to provide objective and professional coverage of events in the neighboring countries. In large part this occurred because many media entities in the region, both state- and privately-owned, reflect the interests of certain political and/or nationalist forces. An EF contact grant to “Yeni Nesil” Union of Journalists of Azerbaijan and its partners in Armenia and Georgia enabled the organizations to research and develop a linkage project proposal to promote unbiased reporting events in neighboring countries. The proposal was to include monitoring and analysis of the major news programs broadcast in all three South Caucasus countries, monitoring compliance with norms of journalism ethics, and developing recommendations to improve self-regulation by the media. Although the proposal was well designed, other more competitive projects were selected for further support by the competition's expert panel.

B060049 Azerbaijan-American Youth Social Association

According to information from the World Fact book, 63% of the population of Azerbaijan is between the ages of 18 and 35. Taking into account this huge number, their active participation in social processes has a very important and decisive role in building democracy and civil society organizations. Unfortunately, youth in rural areas as compared to Baku and other urban areas exhibit relatively low levels of interest in civic activities. To increase civic activism among young people in the regions of Azerbaijan, this project continued the efforts initiated in 2005 to bring together young activists from select regions and young representatives of refugee-IDP communities in order to lay the foundation for the effective operation of a Youth Parliament in Azerbaijan. Through a series of seminars and meetings involving approximately 300 young people, the grantee organization widened its established youth network to another seven regions of the country and attracted approximately 140 additional young people into the Parliament's activities. A Web site of the Youth Parliament (www.aagib.org) was created to highlight their activities to a broader audience. Regional meetings identified the most active young people prepared for further involvement into the activities of the network. With their support, the organization highlighted problems faced by young people at the local level and brought them to the attention of relevant government officials during the General Assembly meeting in Baku in November, 2006. Publications aimed at encouraging youth

involvement in civic activities were published and distributed during the regional training sessions. This project was implemented with the financial support of the Royal Norwegian Embassy in Azerbaijan.

B060054 League of Democratic Journalists of Azerbaijan

Mass media outlets have an essential part to play in making information available to the general population and in promoting human rights and reporting on a country's economic and social progress. Equally, they have an important role to play in promoting human rights by giving expression to and making known the views and aspirations of those who are unable to make their voices heard within their own territories. It is important that a free flow of balanced information be encouraged and that freedom of opinion, expression and information be recognized as an integral part of human rights. At the same time, journalists all over the world are frequently persecuted and victimized when they put individual violations and human rights' offenders under professional scrutiny. To address the issue of public awareness about individual human rights and to increase the role of printed media in the protection of human rights, the Democratic Journalists League implemented a project aimed at stimulating the professional interest of print media reporters throughout the country in human rights-related publications and conducting awareness-raising activities related to the protection of journalists' rights and freedom of speech. During the course of this project, 15 daily print media outlets were monitored over a three-month period to disclose facts about human rights' violations among the general public and government officials. Results of the monitoring were processed and published in a brochure and distributed to 500 recipients. A training session for 25 journalists on human rights-related media coverage principles was held, which resulted in the formation of an informal action group of human rights activists and journalists. The grantee worked with this informal group to convene a conference to encourage strong networks among the public, private and non-profits sectors and mass media outlets and held a competition recognizing excellence in human rights-related reporting in order to encourage journalists to actively cover human rights-related events. The project revealed that in spite of the fact that human rights advocacy and coverage in the media presents many obstacles, it still attracts the interest of printed media reporters. The main challenges for future programming are related to the necessity of increasing the standards of reporting in general and human rights reporting in particular in order to ensure journalistic impartiality avoid the use of unreliable sources and provide for the protection of journalists against professional persecutions. This project was implemented with financial support from the Royal Norwegian Embassy in Azerbaijan.

**Azerbaijan
2006**

**Total amount of Grants \$16,177
Number of Grants 1**

2.2 Improved Legal Systems

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	98	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	24	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

B050180 “Ecolex” Center for Ecological Law

As articulated in the 2005 Aarhus Convention and the 2006 European Neighborhood Policy Action Plan, the government of Azerbaijan is required to establish formal, legal mechanisms for citizen input into decisions concerning the environment, which is broadly defined to encompass human rights, health and quality of life. However, despite these international commitments, Azerbaijan does not have a formal mechanism in place for citizens to provide input on civic decisions. To address the issue, the grantee organization developed draft legislation that establishes formal procedures for public participation in

environmental matters. “Ecolex” began their work by collecting and analyzing existing legislation on public participation from other countries of Europe and the CIS. Following this research, the grantee conducted an extensive process of drafting legislation and soliciting input from stakeholders, including environmental organizations, government and media through private interviews, public hearings, roundtables and a final conference. The draft legislation, in the form of a Presidential Decree, has been sent to President Aliyev for his review in early 2007. If approved, the legislation will establish a legal mechanism that will provide the public with the right to access information on activities that affect the environment and public health, including construction, and to take their claims to court.

Belarus

Belarus
2005
2.3 More Accountable Local Government

Total amount of Grants \$22,474
Number of Grants 1

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	90	Counterpart Funding		Jobs Created	0
Female Beneficiaries	43	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	27			Media Products	2
Female Trainees	13				

Sample Outcome Statements

K050211 Association of Regional Development Agencies

Restrictions on freedom of information and association in Belarus inhibit efforts of those individuals and groups who want to make improvements in their local communities. One way for local leaders in Belarus to build their capacities in community development has been to learn from their counterparts in other countries. Experiences from Ukraine, with its cultural and geographic proximity, and similar economic and social problems, is perhaps the most fitting for Belarus. To address this issue, the project supported joint community development activities between representatives of Belarusian local communities and their counterparts in Ukraine. The grantee helped build five separate networks (uniting more than 130 local experts) on some of the most important local development issues in Belarus: housing and communal reform, rural tourism development, civic participation in community development, small business development and youth engagement. The members of these networks participated in study visits to communities in Ukraine where they met with local community leaders and development organizations. Upon their return to Belarus, the participants implemented local development projects under the grantee's technical supervision. Network members also prepared nation-wide long-term programs to develop each of the five priority development areas. The grantee also hosted a seminar on self-government associations, a workshop on civil society development and a round table discussion on community and civil society development projects in Belarus. As a result of the grant activities, several Belarusian development agencies formed the Belarusian Association of Regional Development Agencies (BelARDA). The project, co-funded by the Charles Stewart Mott and International Renaissance foundations and USAID, improved cross-border cooperation between nongovernmental organizations and local community leaders in Belarus and Ukraine, and strengthened the overall community development capacity in Belarus.

Belarus
2006
2.1 Citizen Political/Economic Participation

Total amount of Grants \$2,761
Number of Grants 1

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	9	Counterpart Funding		Jobs Created	0
Female Beneficiaries	18	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	1

Male Trainees 9
 Female Trainees 18

Media Products 15

Sample Outcome Statements

K060101 Media Law Institute

The Ukrainian NGO Media Law Institute organized an international school for media lawyers in the summer of 2006. Eurasia Foundation's support enabled four Belarusian lawyers specializing in media law to take part in this program. The Belarusian lawyers joined participants from Ukraine, Moldova, the South Caucasus and Central Asia for a three-week training on European standards for freedom of speech and the European Court of Human Rights. During the training program participants also took part in a conference, three round tables, and a mock trial based on real events. In addition to acquiring new skills and advancing their understanding of European principles of democracy, participants established valuable connections with their peers in other countries. The summer school and participants were co-financed by Internews Network, the International Renaissance Foundation, OSCE, Internews Ukraine, and International Media Support.

Belarus
 2006

Total amount of Grants \$46,706
 Number of Grants 1

2.1 Citizen Political/Economic Participation

Individual Level Indicators

Male Beneficiaries 87
 Female Beneficiaries 245
 Org. Beneficiaries 7
 Male Trainees 890
 Female Trainees 1460

Organization Level Indicators

Counterpart Funding 0
 New Partnerships 0

Social Level Indicators

Jobs Created 6
 Businesses Formed 0
 Innovation Replications 2
 Media Products 24

Sample Outcome Statements

K050308 ISAR, Affiliate Office in Belarus

Civil society organizations lack the capacity to actively support community awareness and participation in protecting the environment in Belarus. To address this issue, the grantee awarded small grants to seven community-based organizations to build their capacities to address civic participation on environmental issues. The funded projects stimulated community initiatives by assessing the local needs in protecting natural resources, monitoring environmental degradation, and developing and distributing informational materials that offer suggestions for reducing environmental impact. The grantee also offered these organizations trainings, advice, and a forum for discussion. At the final round table discussion, the sub-grantees shared their experiences and formed associations and partnerships to promote environmental protection, awareness, and legislation, as well as sustainable development and eco-tourism. The information and publications developed by the community-based organizations are available on the grantee's website. Local and state administrations have responded positively to this project, indicating that it improved the Belarusian NGOs' abilities to participate in the decision-making process at the local government level.

Georgia

Georgia
2001

Total amount of Grants \$39,238
Number of Grants 1

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	100	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	190	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	1			Innovation Replications	0
Male Trainees	0			Media Products	32
Female Trainees	0				

Sample Outcome Statements

G010030 “Studio Re” Association

The project addressed civic oversight of law-enforcement bodies, their place in Georgian democratic society and increasing of public awareness of citizen participation and information. The televised debates and talk-shows with participation of NGOs, experts, legislators and law-enforcers embraced 26 most burning problems in Georgia and contributed to increased public involvement in discussion of these problems. The project stopped twice, independently of the grantee, due to the change of management in the state television and the obstacles, which previous management created for the films broadcast. The grantee, however, resumed the project with broadened topics and redesigned format. The talk-shows first aired by Public Broadcaster became popular and 15 regional televisions rebroadcast them, because of wide public interest, which helped them to attract more audience and facilitate public awareness of these problems in the regions. During the broadcasts 290 citizens' inputs have been registered. The project increased credibility of the grantee and helped to establish new contacts with NGOs and international donors, which expressed interest in cooperation with the Studio-RE, and awarded it new grants. The project is sustainable because the grantee managed to establish a creative group and continued making and broadcasting of documentaries.

Georgia
2002

Total amount of Grants \$83,565
Number of Grants 1

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	5	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	0			Media Products	4
Female Trainees	0				

Sample Outcome Statements

G024185 The Georgian Securities Industry Association

The securities market is a new sector for the Georgian economy. Despite considerable efforts to develop the legal framework for the sector, it has not demonstrated significant growth. In addition to various macro and microeconomic factors, development of capital markets is halted by a lack of knowledge among market participants of the complex regulations governing the sector, and by a general lack of

public awareness of the functions of capital markets. The Georgian Securities Industry Association (GSIA) has been actively involved in the development of securities market regulations and is leading reform efforts. For example, it is working to raise the level of professionalism of brokers and to increase public awareness about financial markets. The grant aimed to increase the Association's effectiveness in supporting the institutional development of the Georgian capital markets. The project included development of the Association's internal policies and procedures, creation of regional offices, development of a professional code of ethics for securities market participants, improvement of the association's publications, and development of a program for a Training Center for professionals working in the field. The latter is probably one of the biggest achievements of the project. The activities included development of training materials and a special computerized testing program that includes more than 1000 tests used for the certification of brokers, as well as the development and publication of commentaries to the law on securities markets. With additional support from the United States Agency for International Development's Georgian Enterprise Growth Initiative, the Association used the training materials to deliver a large-scale training program in corporate governance to around 150 representatives of stock-exchange companies, legal firms and media. These materials have also become a part of the curricula of the university that hosts the center. The grant also allowed the Association to contribute to the development of the recently adopted Tax Code. Currently, following a request from fifteen banks, the Association is organizing special seminars for bank personnel in securities-related tax code issues. In general, the relevance of the Association is largely determined by the state of local capital markets. Positive developments in the securities market such as the recent emission of bonds by banks and the municipal government's expressed interest to issue treasury bills will raise the value of and demand for services provided by the Association.

**Georgia
2002**

**Total amount of Grants \$69,556
Number of Grants 1**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

C024031 Internews Georgia

Regional integration among the countries of the South Caucasus in part depends on adequate information flows to support dialogue and mutual understanding. The region's mass media entities are plagued by subjective and unprofessional reporting, because of financial instability and political tensions between Armenia and Azerbaijan. Internews Georgia and its partners in Armenia and Azerbaijan implemented an EF-sponsored project in which regional television journalists covered events in neighboring countries through a weekly Russian language television program known as "Perekrestok." The year-long television program promoted cooperation among television industry professionals and contributed to increased public awareness of regional issues. SCCP was able to leverage its funding through grants by USAID-Armenia and USAID-Azerbaijan.

**Georgia
2003**

**Total amount of Grants \$117,022
Number of Grants 3**

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	2	Businesses Formed	1
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	411			Media Products	4
Female Trainees	98				

Sample Outcome Statements

C024035 Biological Farming Association “Elkana”

Organic foodstuffs are among the most competitive products for potential export from the South Caucasus. However, the lack of awareness and information about organic farming among small farmers in the region hinders the development of organic agribusiness. Through the EF linkage grant, the “Elkana” Biological Farming Association, together with its partners in Armenia and Azerbaijan, conducted organic marketing seminars for farmers, facilitated the formation of organic farming networks and created a database for organic foodstuffs from the region to enable better production planning and to identify common export markets. The organic farmers' network continues to function and follow-up projects were funded by other donors as a result of EF's pilot grant making.

G030048 Caucasus School of Business Administration

The growth of the private sector in Georgia has created a demand for local managers with international management skills. Caucasus School of Business (CSB), which is one of the two leading business schools in Georgia, has been successful in addressing this demand by offering basic BBA and MBA programs to the first generations of local managers. However, in order to further develop, the school has had to address several institutional weaknesses, including scarce library resources, a small capacity for faculty development, and a lack of international recognition. Through the grant, CSB expanded its library by purchasing textbooks and joining the Georgian Library Association, through which the school subscribed to three electronic business libraries. The grant promoted the development of core faculty by supporting two faculty members' research activities in partnership with Georgia State University in the United States, strengthening the existing partnership between CSB and GSU. With the support of GSU and with financial assistance from the United States' Bureau of Educational and Cultural Affairs, CSB initiated the development of a Ph.D. Program at the school. In preparation for the program, five CSB faculty members gained admission to GSU's PhD Program. The project positioned the school towards international accreditation through membership in the Central and East European Management Development Association (CEEMAN). As a part of the accreditation process, CSB completed a self-assessment and underwent evaluation by CEEMAN experts. CSB was granted CEEMAN accreditation as a result of this process.

**Georgia
2003**

**Total amount of Grants \$72,244
Number of Grants 2**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	5	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	2	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	26
Female Trainees	0				

Sample Outcome Statements

C034001 Driver, Road & Law Union

High levels of corruption among traffic police in the South Caucasus has led to abuse of drivers' rights, particularly for travel to neighboring countries. Working with its partners in Armenia and Georgia, the League for the Defense of Citizens' Labor Rights in Azerbaijan sought to strengthen drivers' rights through an EF linkage grant. The partners comparatively analyzed regulations on driving and vehicle use in all three countries and conducted a survey to determine public awareness of drivers' rights. Based on these assessments, the partners launched a drivers' rights information campaign that included print and broadcast media reports, informational billboards, brochures on legal rights, and a telephone hotline to provide immediate legal consultations to drivers. Pre- and post- project surveys demonstrated that drivers' legal knowledge was strengthened.

**Georgia
2003**

**Total amount of Grants \$27,070
Number of Grants 1**

2.3 More Accountable Local Government

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	124	Counterpart Funding	0	Jobs Created	5
Female Beneficiaries	98	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	13
Female Trainees	0				

Sample Outcome Statements**G036018 Signagi Information Center**

The process of local government development and decentralization is a relatively new experience in transitional Georgia. There are various difficulties faced by local governments in Georgia, in particular, the lack of transparency, the shortage of professionalism, skills and knowledge of Local Government members and staff that limit their ability to perform duties in an efficient manner. The competition "In Support of Local Government in Georgia" was announced by the EFG in 2003 to establish local information centers in various regions of Georgia. The competition was co-financed by the USAID and Swiss Development and Cooperation Agency. The aim of the Signaghi Information Center was to establish an effective, transparent and professional system of local governance in the city of Signaghi, to foster citizen participation in decision-making processes, facilitate equal access to information resources for both the local government and citizens, and enable local government bodies to better realize community needs. In order to achieve the indicated goals, the grantee developed a demand driven comprehensive database, and organized three public meetings. The center distributed 13 monthly information bulletins. Up to 222 local citizens received requested information in the information center during the project. The center later became a part of the Network of Local Information Centers established by LGIC linkage project, the Partnership for Social Initiatives. The Network unites nine information centers throughout Georgia.

**Georgia
2004**

**Total amount of Grants \$157,993
Number of Grants 5**

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	41			Innovation Replications	0
Male Trainees	5			Media Products	2

Sample Outcome Statements

G040074 Foundation for Strategic and International Studies

The Ministry of Economy's Department of Tourism and Resorts, like most of the governmental agencies, faced an urgent need for internal restructuring after the Rose Revolution. The Department could not effectively function, due to such problems as the lack of a well-defined mission and internal regulations, overstaffing, the absence of job descriptions and outreach outlets. The project promoted structural reform of the Tourism Department through the development of its mission, bylaws and recruitment strategy. It also assessed local and international legal documents governing the industry and developed recommendations for their improvement. The newly recruited staff was trained in policy analysis and project management. In addition, the Department's official website was created and launched. This website (www.tourism.gov.ge) provides information on the Department's mission and activities, as well as official travel-related information for domestic and international tourists. In parallel with this project, the Eurasia Foundation worked directly with the Department to develop a comprehensive set of promotional materials, which were presented at international tourism fairs. The support received from EF has helped the Department to become a capable institution promoting the local tourism industry. Overall, tourism to Georgia has increased significantly. During the first nine months of 2006, Georgia received approximately 605,000 foreign visitors, representing a 50% increase over the same time period of the previous year.

**Georgia
2004**

**Total amount of Grants \$68,236
Number of Grants 2**

1.4 Competitive Responsive Financial Sector

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

C034053 Insurance Association of Georgia

The lack of well-trained personnel is one of the key obstacles hindering the development of insurance markets in the South Caucasus. To address this issue, the Insurance Association of Georgia along with its partners in Armenia and Azerbaijan prepared a curriculum and teaching methodology for a vocational education course for insurance professionals. The training program was modeled on the German system of professional education. The three partner organizations visited Berlin to learn about this system from experts from the German Union of Insurers and the Institute of Insurance Industry Professional Development. The partners also adapted a German textbook on insurance and translated it into the three national languages of the region. In addition to preparing the curriculum and textbook, the partners met in Tbilisi to create a strategy on introducing a unified system of professional certification for the region's insurers. An international expert on professional certification, Ms. Sharon Goldsmith, provided technical assistance to the partners. Lastly, the Association of Insurance Companies of Azerbaijan developed a charter for a vocational education center, the Insurance Learning Center, and the Center's charter was approved by the Association's board of directors. The Association hopes to launch this Center in the near future.

C034054 Bank Association of Georgia

Typically national bank associations play important economic roles by promoting legislative and regulatory reform, by providing vocational training, and by conducting policy research. The newly established bank associations of the South Caucasus had been unable to fulfill these roles due to inexperience. The Bank Association of Georgia, with its partner in Armenia and Azerbaijan, sought to strengthen their organizational capacity through an EF-sponsored linkage grant. The grant partners developed organizational strategies, created websites, and participated in international study tours and foreign expert-led workshops. As a result, the Armenian and Georgian partners signed a memorandum of understanding, while all three now enjoy a considerable level of cross-border cooperation. In addition, the individual associations are more responsive to their members.

**Georgia
2004**

**Total amount of Grants \$274,660
Number of Grants 7**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	256	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	376	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	11			Innovation Replications	0
Male Trainees	45			Media Products	142
Female Trainees	10				

Sample Outcome Statements

G040065 Center for Monitoring of Economic Corruption

Combating the long-lasting corruption and non-transparency in the energy sphere, which has long impeded Georgia's economic development, is one of the challenging issues for Georgian government and civil society. The baseline assessment of the situation in the energy sector was one of the first made by a non-governmental organization. The monitoring and analyzing of the processes in the energy sector allowed for the revealing of abuses in the state-run energy units and the mobilizing of public opinion and an expert's pool against these abuses. The wide-scale information campaign, including a website, 42 newspaper insertions, a number of articles, television programs, information bulletin, PSA's and experts' discussions contributed to increased public awareness and citizens' participation in decision-making in the energy sector. It also urged energy officials to respond to citizens' inputs and the monitoring results. The increased transparency of the tenders conducted by the Energy Ministry was one of the achievements of the project.

C034026 Black Sea Press Association

Lingering political conflict and the tendency of many media entities to promote personal or political interests has prevented the development of objective and professional coverage of events in the neighboring countries of the South Caucasus for more than a decade. To address this issue, EF provided a linkage grant to Association "Black Sea Press" and its partners in Armenia and Azerbaijan to establish a mechanism for extensive information and analysis exchange among regional news-making communities. The partners published analytical reports on local print media and guidelines on media coverage in neighboring countries. In addition, they produced documentaries on the role of NGOs and the media in addressing regional issues. Project reports were regularly published in local newspapers and broadcast on local television channels, and the partners continued cooperating on limited scale even after the project was completed.

Georgia
2005

Total amount of Grants \$95,915
Number of Grants 4

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	130			Innovation Replications	0
Male Trainees	42			Media Products	4
Female Trainees	88				

Sample Outcome Statements

G050137 Center for Trading and Consultancy

The Georgian tourism sector is hampered by numerous problems, especially the poor quality of tourism products and services. This problem is acute in the local hotel sector, where the combination of high prices and poor service is frustrating for Georgian and international customers alike. To address these problems, the project conducted a series of trainings in various aspects of small hotel operation in Batumi/Kobuleti, Borjomi, Telavi/Sighnaghi, Mestia, and Kazbegi-areas with high numbers of tourists. Around 70 individuals attended the trainings. The study materials were collated and published as a guesthouse handbook, and 1,000 copies were distributed throughout the country to guesthouse personnel. In addition, a documentary film covering best practices as well as challenges for the small hotel sector was developed and broadcast by three regional television companies. At the end of the project, a special survey to assess the impact of the project was conducted. More than 40% of 189 respondents reported that they improved concrete aspects of their businesses, while 80% noted that they changed their attitudes to the guests as a result of the project. These figures show that by addressing the lack of professional knowledge of the service industry among hotel managers and general staff, the program contributed to an improvement in the quality of Georgia's small hotels and guesthouses.

G050077 Federation of Professional Accountants and Auditors

In December 2004 Georgian Parliament adopted a completely new Tax Code. This document brought about confusion among tax payers. The misinterpretation could lead to the slowdown of the tax reform. The project aimed to address this problem by creating a comprehensive manual with the detailed commentaries on the Tax Code. The manual was developed by the group of experts involved in the development of tax legislation. It was conceptualized as a guide for multiple users, accountants, auditors, tax lawyers and businessmen as well as a complementary study material for academic and professional training programs. The circulation for the book was 3000 copies, out of which 1000 were distributed free of charge among local and international business support NGOs, public libraries, governmental agencies, private consulting companies etc. More than 1500 copies were sold. The sales revenues were spent on the new edition of the book, which reflected a substantial number of amendments made to the Tax Code. Some of these changes were initiated by the project team, which had identified inconsistencies in the original document and applied to the Parliament Budgetary Committee with the proposal for amendments. The project enlightened the users of the Tax Code and contributed to the improvement of the tax legislation.

Georgia
2005

Total amount of Grants \$349,651
Number of Grants 24

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	959	Counterpart Funding	0	Jobs Created	21
Female Beneficiaries	1482	New Partnerships	6	Businesses Formed	0
Org. Beneficiaries	99			Innovation Replications	13
Male Trainees	32			Media Products	288
Female Trainees	94				

Sample Outcome Statements

C054115 Nani Chkhaidze

Nani Chkhaidze compared 1990s election programs of parties that won the parliamentary elections in the South Caucasus. The fellow analyzed political programs of 66 political parties, 36 in Georgia, 20 in Armenia and 10 in Azerbaijan. According to the research results the categories democracy, social justice and welfare state expansion are most emphasized in the Azerbaijani pre-election campaign, followed by Armenian and then Georgian political parties. Education expansion is most popular in Georgian party programs, with Armenia second and Azerbaijan third. Environmental protection has a similar ranking: most stressed in the Georgian pre-election campaign, then Armenian and Azerbaijan. Support for social harmony and social welfare is most prized in Armenia, followed by Georgia and Azerbaijan. The program analysis is based on the analytical methods of the content: i.e. what ideas, politics, targets and interests are the focuses of the parties' platforms. These categories are encoded by means of a "qualification scheme", originally developed by David Robertson (1957). The research will be interesting for those studying civil society and its development, as well as in comparing political parties and their program. It can help to design programs to strengthen civil society and public participation. The fellows presented the research results at the CRRC-Georgia office. In addition, the final report was posted on the website and is available for the research community and all interested parties.

G051021 Human Rights Protection and Social Equity Center

The port city of Poti is one of Georgia's most important strategic economic regions. However, there are still concerns about the management of city funds and other semi-private entities, such as the city port, Energy Company, etc. In order to enhance the process of transparent decision-making and NGO and public oversight in Poti, the EF Watchdog grantee Human Rights Protection and Social Equity Research Center, in partnership with a coalition of NGOs (Youth Alliance and Youth Choice), tracked budgetary processes in various sectors and revealed several cases of misappropriations within these entities. A series of investigative articles and findings of the survey were published in the grantee's weekly newspaper, "Free Word", which was funded in the framework of the project. In order to strengthen the capacity of print media outlets in Poti, the project team conducted a series of training programs for local journalists presented by various experts from the well-known NGO, Young Economists Association of Georgia, in the field of budget and economy, as well as other EF Watchdog grantees working on the issues of budget oversight. The training programs were targeted at enhancing journalists' monitoring skills and knowledge of budget formation so that their reporting could be more accurate and effective. Over 60 articles were written that addressed the problems and concerns of the local communities while identifying cases of corruption and fraud. As a result of the project, approximately 30 journalists were trained in monitoring and budget tracking skills, several public opinion polls were conducted and more than 1000 individuals interviewed, while identifying problems related to corruption among the local population and address those problems. One of the articles published by the project team won the first prize for the best investigative journalistic work in a competition organized by Transparency International.

**Georgia
2005
2.2 Improved Legal Systems**

**Total amount of Grants \$36,117
Number of Grants 2**

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	25			Media Products	3
Female Trainees	16				

Sample Outcome Statements

C054120 Rusudan Nadiradze

Rusudan Nadiradze analyzed problems of Georgian conscripts doing their compulsory military service. Throughout 2005, she conducted face to face, in-depth interviews with 57 soldiers of 4 military units in different regions of Georgia, and with 4 experts. While reform is in progress, the situation in military units changes daily. Therefore, social and living conditions vary. The study shows a considerable difference between social and living conditions of small and big military units. Barracks of small military units are better equipped and there is enough space for the inhabitants. Food is healthier, and more is available, in smaller units. Hygiene and clothing provision, however, tend to be problematic for both types of military units. The research also indicates that in smaller military units the relationship within and between ranks is better. In these smaller units, comradeship is easier to establish, therefore deeper conflicts are very rare, and this makes it easier for conscripts. Servicemen in small military units tend to be more satisfied with their work than soldiers in bigger military contingents. Some of the respondents think that hardship is an indispensable part of military life. Moreover, overcoming difficulties is often associated with strength and bravery. According to the findings, military service is gaining more social prestige. During the interviews, soldiers also talked about reasons of desertion. According to the soldiers, the main causes of desertion are the harsh social and living conditions, but in most of the cases these are additional personal conflicts. Most of the respondents are not aware about their rights; none of them have ever contacted any institution regarding their rights, because such a practice simply does not exist. The interviewed experts think that a lot needs to be done to transform Georgian soldiers into a professional army: officers need to be trained to understand human rights; to establish army discipline, relevant principles and regulations should be developed; the government has to clamp down on all violations; there should be more public control over the army; all procedures need to be fully legalized and codified, and, as Nadiradze says “unlawful relations must be prevented”. The research results should be interesting for the Ministry of Defense, the Ombudsman's office and various non-governmental organizations. By the end of the project, the results of the research were posted on CRRC-Georgia's website. Also, the fellow presented her research findings at CRRC-Georgia premises, drawing a large audience.

Georgia	Total amount of Grants \$29,334
2005	Number of Grants 1
Unspecified	

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	121	Counterpart Funding	0	Jobs Created	2
Female Beneficiaries	274	New Partnerships	4	Businesses Formed	0
Org. Beneficiaries	5			Innovation Replications	0
Male Trainees	16			Media Products	9
Female Trainees	48				

Sample Outcome Statements

G050111 Young Scientists Club of Ozurgeti

The project aimed to build the capacity of civil society organizations (CSO) in underserved areas of Georgia, such as the Ajarian Autonomous Republic. A viable CSO network between neighboring regions is critical if Georgia's civil society is to extend its influence beyond the capital region. The grantee, Ozurgeti Young Scientists Club, is one of the most experienced CSOs from the Ozurgeti region. They provided all-around assistance to start-up CSOs the neighboring region of Ajaria, focusing on the district Kobuleti. The project trained Kobuleti CSOs in the skills and knowledge of civic advocacy, monitoring, fundraising and organizational development, which they had lacked before. The project established a well-equipped resource center in Kobuleti, which hosts seminars, trainings and meetings between CSOs and serves simultaneously as a library and a learning place for the local youth, CSOs and ordinary citizens. The resource center hosted 5 public meetings and provided consultations to over 100 people during the course of the grant. The grantee conducted five trainings in Kobuleti for 64 civic activists, carried out four civic advocacy actions with 160 participants, seven presentations on civil society topics for 400 participants, and conducted two surveys of 1,679 local respondents on civil society needs. The Kobuleti CSOs took part in two study tours in Ozurgeti, where local NGOs shared their experience on various CSO-related issues. These activities enhanced the degree of citizen participation and information and their civic awareness. The local media actively cooperated with the resource center. The resource center needs further fundraising and partnerships with other CSOs to keep the skilled staff in place and maintain sustainability. The resource center has already submitted a proposal to the US Embassy Democracy Program. The grantee continues to assist the Kobuleti civic sector through grants financed by other donors.

**Georgia
2006**

**Total amount of Grants \$21,314
Number of Grants 2**

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	150	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	50	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	5			Innovation Replications	1
Male Trainees	0			Media Products	3
Female Trainees	0				

Sample Outcome Statements

C054043 Professional Beekeepers Association

Beekeeping has the potential to be a substantially profitable area of agribusiness for the South Caucasus. However, the industry's development has been inhibited by such factors as low volumes of quality apiary products, inadequate certification practices, and the inability to comply with international standards. The Professional Beekeepers Association of Georgia, together with its Azerbaijani and Armenian partners, conducted preliminary research and developed a follow-up linkage proposal aimed at improving the quality of their products. The follow-up proposal includes a series of well-designed trainings with local and international experts on modern apicultural practices and activities to elaborate common standards and certification criteria for apicultural products. The future linkage project will also enhance networking opportunities for professional apiarists throughout the South Caucasus. The linkage project will be supported through the South Caucasus Cooperation Program.

**Georgia
2006**

**Total amount of Grants \$2,300
Number of Grants 1**

1.4 Competitive Responsive Financial Sector

Individual Level Indicators	Organization Level Indicators	Social Level Indicators
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Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

C064104 George Meladze

George Meladze analyzed corporate philanthropy in Georgia. This research aimed to examine the impact of existing legislation on the level of philanthropy in Georgia, to analyze corporate philanthropy motivations and strategies, and to identify obstacles as well as potential prospects for the development of philanthropy. Formalized philanthropy has recently started its development in Georgia; therefore description of the state of philanthropy today and the analysis of conditions for further development is truly important. According the official information, received from the tax department 210 companies have officially claimed philanthropic activities in Georgia. As for the amount spent on charity it varied from minimal 50 GEL to maximal 100,000 GEL. From the above motioned, companies only 79 sent their feedback after receiving the questionnaire from Mr. Meladze. The research revealed that the whole amount spent on charity in 2005-2006 was 7,565,994 GEL. Banks, building and pharmaceutical companies turned out to be the most active in philanthropy. Majority of the surveyed companies did not have a clear strategy and spend money on charity spontaneously. Moreover, the companies did not check how their funds were spent. The biggest obstacle named by the surveyed organizations was ineffective legislation, which hindered donors from spending more funds on charity. According to the findings, the most popular directions in philanthropy are: aid to orphanages and shelters for elderly people; help to religious intuitions and support to sport organizations (NGOs). Unfortunately, not many companies were interested in helping non governmental organizations, even though some large companies cooperate with them and use their services, e.g. in development of company's strategy. Another way of cooperation is when business companies finance NGOs working in the similar sphere and a perfect example of it is the "Bee-Keepers Association" in Telavi, a commercial organization, which finances several environmental NGOs locally. Based on the research the fellow developed recommendations and presented them to officials in tax office and PMs. The recommendations would make existing legislation more flexible and would not hinder companies from philanthropy. The researcher also shared the data obtained during the research with the Ministry of Finances and made an agreement with them to conduct further annual surveys on their expense and research philanthropic practices. As for the recommendations developed by Mr. Meladze, they will be considered as part of coming legislative amendments. Plus, by the end of the project, the researcher published a brochure and made a presentation at CRRC-Georgia premises. The results of the research analysis were published on the Liberty Institute and CRRC websites.

**Georgia
2006**

**Total amount of Grants \$153,835
Number of Grants 16**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	919	Counterpart Funding	0	Jobs Created	39
Female Beneficiaries	994	New Partnerships	6	Businesses Formed	0
Org. Beneficiaries	389			Innovation Replications	0
Male Trainees	103			Media Products	4907
Female Trainees	79				

Sample Outcome Statements

C054025 Green Movement of Georgia

The pollution in the Kura-Araks River Basin is a critical environmental issue for the South Caucasus. Armenia, Azerbaijan, and Georgia, which jointly utilize and manage the water resources of the two rivers, also share common problems related to municipal, agricultural, and industrial river pollution. This contact project brought together Green Movement of Georgia and its Azerbaijani and Armenian counterparts to discuss and develop a follow-up linkage project proposal to strengthen sustainable management of shared water resources and mechanisms against pollution. The elaborated linkage proposal was submitted to EF SCCP, but was not selected for funding due to its low competitiveness.

G060059 New Generation-New Initiative

Violations and fraud during elections have been a major obstacle for democracy development in Georgia during the last decade, and inaccurate voters' lists were a large part of the problem. The myriad of errors in these lists, such as names appearing twice, names left out of the lists, and deceased people's names remaining, made it much easier for vote counts to be manipulated and left ordinary people in doubt as to the fairness of the process. The local elections that were called with only six weeks notice in October 2006 left many political parties and ordinary citizens confused, and the potential for having yet another flawed election was high. In response, New Generation New Initiative (NGNII) developed a project that aimed at detecting irregularities in the general voter list and conducting election monitoring in 10 districts in Tbilisi and in 13 district commissions at the regional level in Georgia. The grantee also conducted a public awareness campaign urging the public to check the information on the list and to get out and vote. During the project implementation, NGNI elaborated recommendations for the Central Election Commission (CEC), conducted press conferences, produced information bulletins on local election related problems, and developed voter education materials so that voters increased their knowledge of the system of local elections in Georgia.

Kazakhstan

Kazakhstan
2003

Total amount of Grants \$86,946
Number of Grants 1

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	12	Counterpart Funding	0	Jobs Created	22
Female Beneficiaries	18	New Partnerships	2	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	4
Male Trainees	12			Media Products	1
Female Trainees	18				

Sample Outcome Statements

A020255 Kazakhstan Press Club

English translation is available upon request

С целью развития устойчивой организации, предоставляющей комплексные услуги для становления и развития СМИ в Казахстане, ФЕ оказал институциональную поддержку Казахстанскому Пресс Клубу. В рамках проекта был разработан стратегический план развития грантополучателя для улучшения менеджмента и качества предоставляемых услуг. По данным независимых оценщиков в организации осуществлена реструктуризация и стандартизация процессов развития, увеличена доходность организации на 45%, а также разработана система управления организацией, включающая развитие отделов маркетинга и продаж, развития и фандрайзинга. Грант поддержан из средств ЮСАИД.

Kazakhstan
2004

Total amount of Grants \$74,249
Number of Grants 3

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	64	Counterpart Funding	0	Jobs Created	136
Female Beneficiaries	223	New Partnerships	4	Businesses Formed	13
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	262			Media Products	0
Female Trainees	297				

Sample Outcome Statements

A040011 Foundation for Assistance to Entrepreneurs “Damu”

English translation is available upon request

Мониторинг потребности в микрокредитах у предпринимателей ЗКО, проводившийся специалистами Фонда Содействия Предпринимателям и областного акимата в 2004 году, определил, что суммарная потребность в кредитах на селе составляет около \$500, 000 или 500-550 человек нуждалось в микрокредитовании. Проект был нацелен на стимулирование сельского предпринимательства в Западно-Казахстанской области с посредством оказания поддержки микрокредитной организации(ФСП), которая должна была увеличить свой кредитный портфель, используя грант для погашения своих операционных расходов. В ходе проекта, на высвобожденные средства были выданы кредиты 89 малым предпринимателям области на сумму порядка 25,5 млн тг., а также проведены обучающие семинары по бизнес-планированию и

микрокредитованию в 6 сельских районах, в общей сложности охватившие более 350 сельских жителей. Кредитный портфель организации за период осуществления гранта увеличился на 11% и достиг 165 000 долларов США, что позволяет ожидать дальнейшего увеличения объема кредитования в регионе и улучшения услуг микрокредитования.

**Kazakhstan
2004**

**Total amount of Grants \$25,379
Number of Grants 1**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	5	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	4	New Partnerships	2	Businesses Formed	0
Org. Beneficiaries	9			Innovation Replications	0
Male Trainees	78			Media Products	0
Female Trainees	165				

Sample Outcome Statements

A040088 Kazakh National University – Al-Farabi

English translation is available upon request

В послании президента народу за 2004 четко прописаны проблемы высшего образования как не соответствующие международным стандартам. Отсутствие кредитной системы бакалавриата и магистратуры не дает возможности готовить квалифицированных специалистов. С целью внедрения технологии кредитного обучения в высших учебных заведениях Казахстана на двух языках: русском и казахском, грантополучатель разработал методическое пособие по структуре кредитной технологии, разработал мультимедийный продукт из 14 разделов, включающих разделы для студентов бакалавриата и магистратуры, преподавателей, электронную библиотеку, syllabus по предметам с гиперссылками на терминологический словарь. По результатам проекта Министерство образования и науки РК выделило грант на 1,500 000 тенге для дальнейшего внедрения кредитной технологии. Проект профинансирован из средств Агентства по Международному Развитию США в рамках политики Открытых Дверей.

**Kazakhstan
2005**

**Total amount of Grants \$169,472
Number of Grants 9**

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	39	Counterpart Funding	0	Jobs Created	51
Female Beneficiaries	86	New Partnerships	37	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	5
Male Trainees	430			Media Products	12
Female Trainees	699				

Sample Outcome Statements

A050055 IEAWE

Non-governmental organizations in the Enbekshikazakh district of the Almaty oblast are underdeveloped and do not have sustainability plans. The grantee conducted trainings and seminars for NGO leaders, which covered topics like registration, sustainable development, strategic planning, taxation, project documentation, innovative technologies usage and how to create a business plan. The trainings and seminars attracted 120 people. Additionally, the grantee provided consultations to 870 people at its

information center and was able to raise an additional \$2,000 to carry out its project. The grantee worked with NGOs in four villages to build institutional capacity and provided them with solar-powered fruit-drying machines to establish dried fruit businesses to generate income for reinvestment into the NGOs. With increased institutional capacity from the trainings, local NGOs drafted a two-year development strategy for an NGO network. Based on its performance, the grantee was asked to participate in the upcoming EFCA Community Development competition. This project is part of EFCA's multi-year Community Development Initiative, with funding from Philip Morris Kazakhstan, LLP and the United States Agency for International Development (USAID).

A050056 Turgen Branch of IEAWE A-Kenes

Repatriated Kazakhs, known as oralmany, have difficulty assimilating in the Enbekshikazakh district of the Almaty oblast and finding work. The grantee conducted seminars for its members, who are oralmany, to develop business skills and provided trainings in the organization of self-help groups, production of handicrafts and marketing. The grantee also provided classes in Cyrillic, as many oralmany cannot read Kazakh in Cyrillic. Sixty-one oralmany participated in the seminars and classes and several established a community self-help group. Through the business training of its members, the grantee created a means of producing and marketing handicrafts. Based on its performance, the grantee was asked to participate in the upcoming EFCA Community Development competition. This project is part of EFCA's multi-year Community Development Initiative, with funding from Philip Morris Kazakhstan LLP and the United States Agency for International Development (USAID).

**Kazakhstan
2005**

**Total amount of Grants \$128,563
Number of Grants 8**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	35	Counterpart Funding	0	Jobs Created	6
Female Beneficiaries	72	New Partnerships	15	Businesses Formed	2
Org. Beneficiaries	30			Innovation Replications	1
Male Trainees	568			Media Products	3
Female Trainees	618				

Sample Outcome Statements

A050053 Shelek Association of Blind People

Vision-impaired residents in the Enbekshikazakh district of the Almaty oblast suffer from unemployment and social isolation. To improve the socio-economic and legal conditions for the empowerment of the blind, the grantee provided Braille reading and computer courses, needlework classes and legal consultations to 23 residents. The grantee engaged local government, local business and civic organizations, who provided information and logistic support for some project activities. Based on its performance, the grantee was asked to participate in the upcoming EFCA Community Development competition. With the support of local government, this project was carried out as part of EFCA's multi-year Community Development Initiative, with funding from Philip Morris Kazakhstan LLP and the United States Agency for International Development (USAID).

A050052 Association of Disabled People

Disabled people in the Enbekshikazakh district of the Almaty oblast suffer from difficult socio-economic conditions and a lack of sufficient legal advice. The grantee established an electronic database of disabled people living in the district and conducted a survey among 1,100 disabled to determine their employment potential. The grantee provided vocational training to 46 disabled people, opened an information resource center to provide legal advice and conducted seminars and a roundtable with the disabled, local

organizations and akimat (government) representatives to discuss problems the disabled experience. As a result of the trainings, two disabled people set up businesses and 10 found jobs. The grantee also raised \$7,000 from the local government to supplement its activities. Based on its performance, the grantee was asked to participate in the upcoming EFCA Community Development competition. This project is part of EFCA's multi-year Community Development Initiative, with funding from Philip Morris Kazakhstan LLP and the United States Agency for International Development (USAID).

Kazakhstan **Total amount of Grants \$25,812**
2006 **Number of Grants 4**
1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	17	Counterpart Funding	0	Jobs Created	8
Female Beneficiaries	23	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	10
Male Trainees	6			Media Products	4
Female Trainees	7				

A060028 “Rodnik” Foundation

To promote ecological tourism as an environmentally friendly means of economic growth in Kazakhstan. The grantee coordinated community efforts to improve the conditions of guest houses serving tourists visiting Korgalzhin Nature Reserve. The improved guest houses set were designed to attract more tourists to the site, generating increased income for local residents. This project is part of the multi-year Kazakhstan Ecotourism Initiative, with funding from ExxonMobil Kazakhstan Inc., and USAID.

A060025 Center for Coordination of Ecological Education

To promote ecological tourism as an environmentally friendly means of economic growth in Kazakhstan. The grantee will coordinate community efforts to improve the conditions of guest houses serving tourists visiting Kokshetau National Park. The improved guest houses, which will meet national standards as set by the Kazakhstan Tourist Association, are designed to attract more tourists to the site, generating increased income for local residents. This project is part of the multi-year Kazakhstan Ecotourism Initiative, with funding from ExxonMobil Kazakhstan Inc., and USAID.

A060023 Turan Astana University

To develop the first ecological tourism undergraduate program in Kazakhstan at a leading university. The faculty, in consultation with an ecological tourism expert from the University of Florida, will design elective courses and an executive training module for employees of national parks and nature reserves and ministry officials. Expected outcomes of the project include better-qualified ecological tourism experts and established partnerships between university tourism departments, government ministries and tour operators. This project is part of the multi-year Kazakhstan Ecotourism Initiative, with funding from ExxonMobil Kazakhstan Inc., and USAID.

Kazakhstan **Total amount of Grants \$53,061**
2006 **Number of Grants 8**
2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	40	Counterpart Funding	0	Jobs Created	1
Female Beneficiaries	46	New Partnerships	5	Businesses Formed	0
Org. Beneficiaries	4			Innovation Replications	1
Male Trainees	230			Media Products	43

Sample Outcome Statements**A060037 Young Leaders Association**

Youth organizations can have a positive impact on socio-economic development. Unfortunately, in Central Asia, weak civic activism among youth and the absence of mechanisms to engage youth, prevent leaders of youth organizations from having an impact. The grantee organized a summer camp for leaders of youth organizations from Central Asia to discuss experiences and exchange ideas. Representatives from governmental bodies and donor organizations, as well as speakers from Macedonia, Turkey and Russia, conducted 12 training sessions on themes related to Youth activism. The camp participants designed partnership projects and created an electronic database to encourage continued discussion following the camp. Youth leaders reported increased cooperation in discussing issues and planning partner projects. This project was conducted under EFCA's Open Door Program, with funding from the U.S. Agency for International Development (USAID) and the World Bank.

Kyrgyzstan

Kyrgyzstan
2003

Total amount of Grants \$23,491
Number of Grants 1

1.3 Private Enterprise Development

Individual Indicators	Level	Organization Indicators	Level	Social Level Indicators	
Male Beneficiaries	249	Counterpart Funding	0	Jobs Created	1
Female Beneficiaries	51	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	6			Innovation Replications	0
Male Trainees	2			Media Products	6
Female Trainees	0				

Sample Outcome Statements

T020905 Business Women's Association of Fergana Region

In order to promote economic growth and economic ties in the Ferghana Valley, two business associations, SBDC Consult in Kyrgyzstan and the Association of Business Women (ABW) of Ferghana City in Uzbekistan partnered to identify the needs of business owners and find ways to address them. The grantees conducted a survey of 307 business owners from Kyrgyzstan and 300 from Uzbekistan and held two roundtables to identify their needs. Sixty people from each country were selected to participate in 12 trainings in each country covering issues of customs regulations and tax legislation. The grantees also provided consultations to give business owners the skills and information to overcome challenges and to develop business contacts. Two hundred people (69 from Kyrgyzstan and 131 from Uzbekistan) received consultations on business development issues and the ABW of Ferghana set up an Information Center in Support of Cross-Border Enterprise in Fergana City. The grantees distributed 10 information bulletins (630 copies in Uzbekistan and 2,400 copies in Kyrgyzstan) on trade issues. ABW of Ferghana provided consistent support to business people during the project. Administrative problems and the inability to incorporate recommendations from an outside consulting company prevented SBDC Consult from providing services to business people to the very end of the project.

Kyrgyzstan
2005

Total amount of Grants \$5,051
Number of Grants 1

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	6	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	6	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	10			Innovation Replications	0
Male Trainees	6			Media Products	3
Female Trainees	6				

Sample Outcome Statements

T050909 Artist Branch of the Ferghana Valley

Partnership is an important part of the establishment of friendly relations and stability throughout the entire Ferghana Valley region. The grantee strengthened cooperation between artists and artist groups in the Ferghana Valley. A database was developed and a website set up, drawing attention to the work of artists in the Valley. Unfortunately, the grantee was unable to carry out all of the planned activities, due to the closure of the EF office in Tashkent (three months into the project). The project succeeded in

developing good ties with its Kyrgyz colleagues, and the project was sustained by the Osh Branch of the Artists' Union.

**Kyrgyzstan
2006
1.3 Private Enterprise Development**

**Total amount of Grants \$6,192
Number of Grants 2**

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	195	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	578	New Partnerships	2	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	0			Media Products	0
Female Trainees	60				

Sample Outcome Statements

H060062 Kyrgyz Handicraft Council

Local and national government have not supported handicraft production as a means of poverty alleviation. The grantee aimed to increase governmental support to the handicraft industry by holding the first Congress for Craftsmen in Kyrgyzstan in June 2006. More than 800 people were present at the Congress and approved a resolution to request the government to develop a strategy to support the handicraft industry including appropriate legislation, financial support, developing crafts centers and the waiving of certain taxes and customs fees. The resolution was sent to parliament, the Prime Minister and President of the Kyrgyz Republic. A database was developed containing 542 craftsmen and 34 handicraft organizations. Council members are now working with the Kyrgyz Prime Minister's office and the Asian Development Bank to plan the implementation of a \$2 million Japanese Poverty Reduction Fund program to develop the handicraft industry. The project was co-financed by the German Agency for International Cooperation (GTZ), the International Labor Organization (ILO), and USAID.

**Kyrgyzstan
2006
2.1 Citizen Political/Economic Participation**

**Total amount of Grants \$30,504
Number of Grants 4**

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	162	Counterpart Funding	0	Jobs Created	6
Female Beneficiaries	156	New Partnerships	14	Businesses Formed	2
Org. Beneficiaries	43			Innovation Replications	3
Male Trainees	25			Media Products	20
Female Trainees	39				

Sample Outcome Statements

H060922 Smile Foundation

Juvenile delinquency, child labor and homelessness are major impediments to youth development in Central Asia. In partnership with the Khujand NGO Chaika, the grantee addressed these problems through social adaptation support and by providing job training for teenagers and helping them find jobs. The grantee also held an advocacy campaign under a government program aimed to reduce child labor. In Osh, the grantee trained 209 teenagers in methods of small business development, 36 in hairdressing techniques and 36 in sewing skills. Ten young people signed job contracts, while eight adolescents were placed at the governmental social adaptation programs. The grantee plans to continue providing trainings and prepare an average of 60 tailors and 36 hairdressers a year. Additionally, the grantee can provide

more than 20 homeless or needy teenagers with free occupational trainings. In cooperation with the local government agencies and civil society organizations, the grantee initiated the development of a national program on “Eradication of the Worst Forms of Child Labor”, which will be presented to the Parliament of the Kyrgyz Republic.

H060101 Human Rights and Democracy Center

In order to increase young lawyers' understanding of international law in Southern Kyrgyzstan, the grantee founded the Student Club International Law (SKMP). The grantee conducted trainings for members of the SKMP in English language legal terminology and international law and organized mock courts and a research competition. As a result of the project, 22 upper-level students in the legal departments of Osh universities increased their knowledge of international law and English language legal terminology. The students went from knowing no English, to being able to form sentences, to use legal terminology, and to participate in group discussions. SKMP students carried out an analysis of relevant national legislation relating to international compacts in the area of human rights signed by Kyrgyzstan, including the International Compact on Civil and Political Rights and the International Compact on Social, Cultural and Economic Rights. Four case studies evaluating the fulfillment of the country's obligations under international conventions were written up. SKMP was accepted as a member in the International Law Student Association (ILSA) and will continue its activities in facilitating the development of research and information resources on international law in the south of Kyrgyzstan.

**Kyrgyzstan
2006**

**Total amount of Grants \$8,488
Number of Grants 2**

2.2 Improved Legal Systems

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	86	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	35	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	10			Innovation Replications	1
Male Trainees	0			Media Products	6
Female Trainees	0				

Sample Outcome Statements

H060100 Fund for Support of Development Programs

The weak judicial and law-enforcement systems of the Kyrgyz Republic adversely affect the economic development and the stability of the country. The project was implemented in support of the development of the judicial reform concept paper in the Kyrgyz Republic, built on the principles of social services and human rights observance. The grantee conducted five discussion meetings in five regional cities with the representatives of the judiciary system, law enforcement bodies and civil society to present the judicial reform concept paper, developed by the working group which was established by the Presidential Decree of April 2006. As a result of the discussions, 96 participants of the meetings provided their recommendations on the concept paper. Based on these recommendations, the grantee prepared an analytical report and presented it to the President's Administration. The project was supported by the Embassy of New Zealand in Moscow.

Moldova

Moldova
2003

Total amount of Grants \$27,517

Number of Grants 1

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	4	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	14	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	3
Male Trainees	50			Media Products	0
Female Trainees	63				

Sample Outcome Statements

K030004 Technical University of the Republic of Moldova

Moldova's economic woes have led to limited job opportunities, especially for recent graduates of technical and engineering schools. According to some estimates, up to 50% of graduates of the Moldova Technical University (MTU) can not find jobs requiring the skills obtained. The grantee provided business development and management training as part of the MTU curriculum. The grantee organized three new training modules (in "Managing Small Enterprises", "Quality Management" and "Intellectual Property Management") to its existing programs; adjusted and improved 10 existing training modules, introducing more case studies in business administration; and trained 131 students in business start-up and management techniques. Of these students, 18 of the most successful were selected for internships at Moldovan companies, gaining vital practical experience. It is too early to assess how many students will use their new skill set to start businesses upon graduation, but the business administration training course at the Technical University was popular among students, which led to its approval and inclusion in the university's curricula.

Moldova
2003

Total amount of Grants \$48,094

Number of Grants 1

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	1006	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	979	New Partnerships	6	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	58			Media Products	698
Female Trainees	65				

Sample Outcome Statements

K030126 Deca-Press

Limited markets and low purchasing power constrain Moldova's regional media outlets' ability to grow and to become financially independent. To help the grantee become a fully sustainable and profitable media outlet, EF awarded them three institutional development grants. During the two-year project, the grantee organized 20 press club meetings and 10 trainings and provided assistance to more than 100 journalists and NGOs on media related issues. The grantee also organized a public information campaign on local and regional issues consisting of press conferences, an electronic news digest on social issues and

an information bulletin. The grantee also manages a resource center for journalists and NGOs where over one thousand visitors have benefited from consulting services in PR and other media-related topics.

**Moldova
2004**

**Total amount of Grants \$ 63,276
Number of Grants 2**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	43	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	21	New Partnerships	6	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	3
Male Trainees	111			Media Products	276
Female Trainees	71				

Sample Outcome Statements

K040194 Impact Media Agency

As a result of this project, the grantee has managed to become a leader in the northern media market. The grant has also enabled them to become a unique provider of press conference services and specialized training courses for journalists. Within two years, the grantee has doubled its revenue, but has not yet generated sufficient income to cover all its operating costs. The grantee is now working to diversify and better market its services as well as to invest in human resources development. Coverage by the local press of campaigns and elections in Moldova is still largely undeveloped and fails to meet recognized international standards for professionalism, accuracy and fairness. As a result, citizens' access to reliable and accurate information on political processes and elections is limited. To address this issue, the grantee helped create a network of 21 local TV and radio stations to improve campaign and election news coverage during Moldova's 2005 parliamentary elections. The grantee organized three training seminars, developed a database of campaign and candidate information, produced informational materials and provided direct technical assistance for network members to produce television programs. The network produced and broadcasted 193 TV and radio programs on the electoral candidates' platforms and election campaign. With support from the grantee, 21 local and regional television and radio stations improved their election coverage so that citizens of Moldova received unbiased and balanced information about the candidates, allowing them to make informed choices on Election Day. A documentary film produced and broadcasted after the election campaign served as a lesson learned tool for the Central Election Commission, political parties and civil society. The grantee forged partnerships with 16 local and regional television channels and five radio stations before the official launch of electoral campaigns to improve media coverage of election and voter education, short term and long term election monitoring, preventing electoral violations and promoting fair and democratic elections.

K040391 Association of Economic Journalists

There is no body of collective protection, such as trade unions, for media professionals in Moldova. Not surprisingly, press freedom in the country remains restricted and journalists are oftentimes subject to censorship. The grantee organized roundtable discussions on this issue, as well as developed and disseminated draft bylaws for a union of journalists. The grantee also drafted collective and individual labor contracts for media professionals, proposed amendments to improve current legislation, and published two guides for media professionals on organized labor. The project increased awareness of the need and built the foundation for a trade union among journalists.

**Moldova
2005**

**Total amount of Grants \$ 22,108
Number of Grants 2**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	25			Media Products	0
Female Trainees	5				

Sample Outcome Statements

K040194 Center for Analysis and Prevention of Corruption

The lawmaking process in Moldova continues to yield imperfect results: multiple pieces of legislation with diverging norms have jurisdiction over certain matters, the legislation gives broad discretionary powers for governing authorities, contain frequent technical mistakes and omit necessary information. The lack of precise and clear legislation often leads to multiple interpretations of the law and a lack of transparency in decision-making, and creates numerous opportunities for corruption. To address this issue, the grantee developed and implemented a mechanism to enable experts from civil society to provide recommendations on draft anticorruption legislation. The grantee trained 14 legal experts who contributed to more than 80 draft laws by publishing analysis and commentary on the legislation. Among other important outcomes, the project influenced the government's decision to require anticorruption expertise for all draft laws and regulations and to date has asked that three laws be amended to reflect anticorruption norms. The project was supported by USAID and continues to receive financing from the Council of Europe.

**Moldova
2006**

**Total amount of Grants \$ 13,112
Number of Grants 1**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	73			Media Products	0
Female Trainees	85				

Sample Outcome Statements

K060095 League for the Defense of Human Rights

In previous years elections in Moldova have been marked by irregularities and lack of civil society participation. To address this issue, the grantee organized the first long-term, non-partisan domestic observation mission of the 2006 election for governor (Bashkan) of the autonomous region of Gagauzia. The grantees' four long-term observers, trained by election experts from Serbia, and 158 short-term observers, documented cases of candidate and media intimidation, improper use of government resources for campaigning, and other violations of the election code. The grantee compiled the information in five comprehensive monitoring reports submitted to government authorities, the international community and the public. The grantee also provided independent election results through parallel vote tabulation (PVT), which was announced just hours after polls had closed during each of the two rounds of voting. The similarity between the PVT and the election commission's results announced days later lead Moldovan and international observers to conclude that the official count reflected the voters' will. The grantee will use these experiences to improve programs designed for the 2007 Moldovan local elections.

Moldova
2006

Total amount of Grants \$ 41,735
Number of Grants 2

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	2	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	2
Male Trainees	406			Media Products	14
Female Trainees	546				

Sample Outcome Statements

K060197 Transparency International Moldova

Efforts to combat corruption in Moldova have been hampered by the failure to develop a code of ethics for public employees and laws governing conflicts of interest and political party financing. To address this issue, the grantee advocated for several anticorruption laws in parliament, as well as among the public. To promote the passage of this legislation, the grantee organized an international conference, a roundtable discussion with 34 MPs, a two-day seminar for 40 officials appointed to address anticorruption measures in state institutions, and 30 seminars in 21 localities across Moldova to promote ethics standards in the public sector. During the seminars, the grantee assisted state employees in drafting specific action plans on anticorruption measures for each represented institution. In addition, the grantee ran a public information and awareness campaign by distributing 7,000 leaflets and 6,000 information bulletins, and broadcasting a film and two video spots on national television. The project helped to raise awareness among state employees and members of parliament of the need to approve laws on ethics codes and conflicts of interest. As a result, Parliament amended anticorruption draft laws in accordance with recommendations provided by the grantee.

K060240 Association of Independent Press

Elections in Moldova in recent years have failed to meet many international standards, and have often resulted in gross violations of election laws and infringement of voters' rights. To help ensure a more free and fair election of the Bashkan (Governor) of Gagauzia in December 2006, the grantee joined a group of four NGOs monitoring this election. One of the NGOs' objectives was to monitor mass media and to encourage media outlets to respect international standards in covering elections. To this end, the grantee and its partner, the Independent Journalism Center (IJC), conducted the first comprehensive media monitoring campaign in Gagauzia. With assistance from a British media watchdog group, the grantee designed a media monitoring system to analyze the content of 12 media outlets, including national and local TV and radio stations, as well as print media. The findings were disseminated via six press reports and five news conferences. These monitoring reports showed that the media consistently favored the government-sponsored candidate. Results of the media monitoring were used by advocacy organizations to lobby the government for a more balanced media policy.

Russia

Russia
2004

Total amount of Grants \$195,236
Number of Grants 2

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	696	Counterpart Funding	470	Jobs Created	2
Female Beneficiaries	1309	New Partnerships	10	Businesses Formed	0
Org. Beneficiaries	6			Innovation Replications	12
Male Trainees	107			Media Products	49
Female Trainees	325				

Sample Outcome Statements

V040119 Amurnet Far Eastern Project Management Association

A critical challenge facing all non-governmental organizations is to secure a basic level of financial sustainability despite the fluctuating availability of donor funds. To address this challenge for their own organization and to assist others, the Amurnet Far Eastern Project Management Association utilized an institutional development grant to create the Center for Additional Innovative Education. Through the Center, Amurnet consults NGOs, businesses and local authorities and provides them with innovative project management techniques. Amurnet's seminars and consultations are provided on a paid basis. For the period of September 2004 to March 2006, Amurnet earned more than \$22,000 by providing such services - a remarkable achievement for an NGO operating in the Russian Far East. Currently the income from service provision represents more than 15% of Amurnet's gross revenue. The grant also allowed the grantee to raise its staff capacity by supporting their pursuit of higher education and their participation in professional trainings. As a result, Amurnet staff members have been invited to provide project expertise for the local administration and NGOs. For example, Amurnet is expected to be included into the Amur Oblast's development team, which will guide the oblast's major new education program. The institutional development project helped to increase Amurnet's stability and allowed it to expand its support to key stakeholders in the region.

V040099 Civic Initiatives Non-Commercial Partnership

In Khabarovsk Krai, as in other Russian Far East regions, citizens take a rather passive role as their local governments create economic and social development policies. To address this issue, the Civic Initiatives Non-Commercial Partnership sought to strengthen citizen participation in crafting local public policy by involving knowledgeable, non-governmental experts in the decision-making process. The project team organized three trainings and a workshop for potential experts and public servants. As a result, 242 people from Khabarovsk and neighboring Primorsky Krai were trained to become specialists in pressing public policy issues. By the end of the project, the grantee created a roster of experts who are expected to work closely with municipal governments and involve ordinary citizens in decision-making. A series of 3 brochures was published to guide the experts' work with local municipalities and community members. In addition to these activities, the grantee used project funds to reorganize its structure, launch its own website, and raise staff capacity through individual education and cross-trainings within the organization. This helped the grantee to work more professionally, expand its database of potential clients and increase its sustainability by earning some income on a fee-for-service basis. The project increased the organization's stability while allowing it to expand its support to civic organizations and municipal bodies in the region.

Russia
2004

Total amount of Grants \$92,541
Number of Grants 1

2.3 More Accountable Local Government

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	120	Counterpart Funding	5673	Jobs Created	7
Female Beneficiaries	205	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	47			Media Products	12
Female Trainees	121				

Sample Outcome Statements

V030160 Educational Center of the Buryat Republic

Despite ongoing administrative reforms in the Buryat Republic, civic organizations and local citizens still lack knowledge and understanding about their rights and the opportunities to participate in local government. In order to address these deficiencies, the grantee proposed increasing the demand for effective local government by strengthening the leadership of citizen unions in the Republic. The grantee improved staff capacity of local unions established a network of six resource centers throughout the Republic and expanded technical information services for the leaders of citizen unions and the general public. In addition, the project helped the grantee increase its own organizational stability, and allowed it to expand its methodological and informational support to citizen unions and governmental bodies as they develop joint projects.

Russia
2005

Total amount of Grants \$111,655
Number of Grants 3

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	2797	Counterpart Funding	0	Jobs Created	654
Female Beneficiaries	6369	New Partnerships	4	Businesses Formed	0
Org. Beneficiaries	15			Innovation Replications	11
Male Trainees	98			Media Products	9106
Female Trainees	238				

Sample Outcome Statements

M050005 Nizhneserginsky Municipal Fund for Small Business Support

A Municipal SME Support Fund was established in the framework of FNE and SUAL-Holding. The Joint Initiative for Small Business Development and Job Creation in Mikhailovsk and Nizhny Sergy District received start-up funding and began operating. The staff received trainings at the Sverdlovsk Oblast SME Support Fund on microfinance and consulting basics and had internships at leading municipal funds. The fund established a business library and developed a business and legal software package. Local entrepreneurs got benefits from access to the fund's resources and internet, as well as, to methodological instructions on SME regulations and interactions with administrative authorities. The fund provided micro-loans to small businesses at the expense of Sverdlovsk region budget resources transferred by the Oblast SME Support Fund.

M050021 Business Development Agency

The project was aimed to enhance small business growth in Shelekhov, Irkutsk Oblast, by broadening services of local SME support infrastructure. Shelekhov Business Development Agency has new marketing and production cooperation departments. The Agency and the "Soyuz" Credit Cooperative staff got training in Irkutsk Oblast SME Support Fund and Business Development Agency on

microfinance and consulting basics and internships at leading SME support organizations. Local entrepreneurs received benefits from consultations on marketing aspects, access to business library, and guidance on product promoting and participating in municipal contracting competitions. The Agency pre-assesses client business-projects and helps them to develop micro-loan and leasing applications for Irkutsk Oblast SME Support Fund and Irkutsk Leasing Company.

M050017 Small Business Support Fund

The project was aimed to acceleration of small business growth in Kamensk-Uralsky, Sverdlovsk Oblast, by broadening services of local SME support infrastructure. Kamensk SME Support Fund added a new marketing and production cooperation department and launched a new investment loan for SME as an element of its micro-finance program. Local entrepreneurs received benefits from consultations on marketing, human resource management, as well as, on business and investment planning. SME got also access to a new virtual business-map of Kamensk-Uralsky and a marketing database of services that can be provided as a municipal contract or large enterprise sub-contracts.

Russia **Total amount of Grants \$44,573**
2005 **Number of Grants 4**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	577	Counterpart Funding	0	Jobs Created	3
Female Beneficiaries	1536	New Partnerships	24	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	3
Male Trainees	85			Media Products	0
Female Trainees	223				

Sample Outcome Statements

M040294 Pskov Regional Center of Educational Technologies

The project was aimed at developing mechanisms of regional interaction between youth, authorities and businesses based on the mutual interest of involving youth in dynamic civil activities connected with solving youth problems of the region. Sociological research was conducted to identify and coordinate the interests of different social groups in effective application of youth potential. There was also a round table on youth problems, a seminar and many meetings for the participants of the project. The main results are the formation of a regional resource center and the development of six projects (which were represented at the seminar “Regional Youth Projects”, and were chosen to take part in the All-Russian Fair). A set of informational and methodological materials was compiled.

Russia **Total amount of Grants \$54,373**
2006 **Number of Grants 2**

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	7870	Counterpart Funding	0	Jobs Created	1
Female Beneficiaries	1461	New Partnerships	25	Businesses Formed	0
	2				
Org. Beneficiaries	26			Innovation Replications	2
Male Trainees	1			Media Products	8
Female Trainees	0				

Sample Outcome Statements

M060017 300 Years City Fund

A server for the geo-informational system (GIS) will be installed and updated. The software necessary to manage the server was purchased under the project implementation. A shell program to fill and manage the GIS will be developed by ERMA SOFT Management joint-stock company in cooperation with the Administration of Kamensk-Uralsky in the framework of the Joint Initiative of SUAL-Holding and USAID. ERMA-SOFT will also provide technical assistance to 300 Years for the City Fund to test the GIS and secure its start-up operation period.

M060029 Russian Microfinance Center

A loan fund established by the Russian Microfinance Center increased investment opportunities for local microfinance organizations under the project. To double the existing loan fund portfolio experts of RMC developed an external investments strategy to involve Russian and international investment companies and banks. Letters of commitment from finance institutions confirmed their interest to support the loan fund. The access to financial resources for regional microfinance organization has been increased. The total amount of external funds obtained for the project is \$ 2,000,000.

**Russia
2006**

**Total amount of Grants \$32,693
Number of Grants 4**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	280	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	1131	New Partnerships	8	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	21			Media Products	1040
Female Trainees	177				

Sample Outcome Statements

M060005 Learning Youth Association

The project aimed to develop student self-government mechanism by designing and introducing a model of collaboration between community schools and students of the Ulyanovsk region. The project designed and tested a model of collaboration between community schools and activists from among students of the regional teachers training universities by conducting a business game and organizing a specialized term at a summer camp. Implementation of the project mobilized participation of students in the solution of school and local community problems by involving them in the activities of community schools and the overall school democratization process.

M060055 New Education Foundation

This project was designed to draw attention of authorities, businesses, mass media, and the general public to activities of nongovernmental organizations operating in the Republic of Karelia. The grantee organized and conducted a republican festival of nongovernmental organizations, "Time to Act", and a Marathon of Good Deeds. In the course of the project, the grantee managed to conduct a broad information campaign about activities and resources of NGOs operating in the Republic of Karelia. The project resulted in a number of initiatives jointly designed by NGOs, bodies of power, and businesses to address relevant social problems, create effective partnership mechanisms, encourage legislative activities of NGOs, and expand participation of nongovernmental organizations in governmental decision-making

at all levels of power. The grantee published a Catalogue of Good Deeds that encompassed information about 48 NGOs operating in the Republic of Karelia.

Russia **Total amount of Grants \$2,057**
2007 **Number of Grants 5**
1.2 Fiscal Policies & Management Practices

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

M070016 Kuznetsova Maria

The experience of NGO "WienXtra" (3 lines: children and family, youth aged from 13 to 26, spare time pedagogy) is studied in the framework of the training. The introduction to the work of Child University "Open Space" is made. Children may get the certificate after graduating. Vacation time organization system and workrooms' work are studied.

M070013 Ignatova Maria

Training in Austria. During the training it was studied the experience of working with children and youth in Vienna by the example of NGO "WienXtra": the structure of the organization was studied; lower organizations were visited; the information about WienExtra. Its practices and methodology of carrying out child's and youth projects were summarized.

Russia **Total amount of Grants \$151,312**
2004 **Number of Grants 1**
2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	2
Male Trainees	36			Media Products	0
Female Trainees	16				

Sample Outcome Statements

W040025 Media Development Loan Fund

As the environment for civil society has worsened in Russia recently, the pressure on media has escalated. The government has been injecting significant money into the state media, which makes the competition for independent media more difficult. MDLF received this grant to empower independent media companies to strengthen their competitive advantage over state-subsidized media. As a result of their work, six independent newspapers considered the efficiency of their client relationship management and distribution systems and four set new benchmarks in their standards of financial management and reporting. The grantee also provided training that allowed the participating newspapers to analyze the number of necessary staff, result-based motivation systems, and budgeting for publications. All of these new tools have led the beneficiaries to revisit key areas of their business and to improve efficiency.

**Russia
2006**

**Total amount of Grants \$86,781
Number of Grants 2**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	0	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	0	New Partnerships	66	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

W060007 Global Systems Analysis and Simulation Association

Like many remote regions of Russia, Altai Republic is in desperate need of economic development and modern health services. In an attempt to address these needs and to encourage citizen involvement in charting the course for this development, the grantee embarked on a journey to bring together dozens of stakeholders to solve a multitude of problems facing the Republic. This grant allowed the first set of these stakeholder meetings to take place and laid the groundwork for an ambitious agenda to address the most pressing needs of this remote community.

Tajikistan

Tajikistan
2004

Total amount of Grants \$33,385
Number of Grants 1

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	5	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	3	New Partnerships	3	Businesses Formed	8
Org. Beneficiaries	8			Innovation Replications	1
Male Trainees	140			Media Products	2
Female Trainees	60				

Sample Outcome Statements

T040025 NGO "Khilol"

English translation is available upon request

Грантополучатель одним из первых в Таджикистане начал деятельность по внедрению в общество такой формы поддержки создания и развития частного предпринимательства, как бизнес-инкубаторы. Адаптировав казахстанский опыт, он создал модель стартового развития малого и среднего бизнеса в Таджикистане, учредив первый официальный бизнес-инкубатор ТадБИ. Получив знания по организации собственного дела, имея возможность аренды производственных площадей и доступ к оборудованию, пользуясь консалтинговыми услугами специалистов, восемь начинающих предпринимателей имеют реальную возможность поставить свой малый бизнес на устойчивую основу.

Tajikistan
2004

Total amount of Grants \$26,589
Number of Grants 1

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	4	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	1	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	5			Innovation Replications	1
Male Trainees	18			Media Products	2
Female Trainees	7				

Sample Outcome Statements

T040028 Association of Sociologists

English translation is available upon request

Грантополучатель провел исследования электората до и после парламентских выборов в Таджикистане, в ходе которых выявлены ожидания избирателей, их удовлетворенность прошедшими выборами и настроения после прошедших мероприятий. Выявлено, что большая часть населения проявляет недоверие к избирательным кампаниям вообще, неудовлетворенность проведенными выборами и их результатами, начала преобладать апатия к общественно-политическим мероприятиям. По результатам исследований подготовлены рекомендации для Избирательной Комиссии, направленные на повышение гражданской активности населения и ответственности государственных структур.

**Tajikistan
2005
1.3 Private Enterprise Development**

**Total amount of Grants \$64,613
Number of Grants 4**

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	17	Counterpart Funding	0	Jobs Created	74
Female Beneficiaries	72	New Partnerships	7	Businesses Formed	6
Org. Beneficiaries	194			Innovation Replications	3
Male Trainees	311			Media Products	4
Female Trainees	194				

Sample Outcome Statements

T045074 NGO Progress

English translation is available upon request

Население 8 прибрежных джамоатов Канибадамского района, занимавшихся, в основном, нелегальным промыслом рыбы в Кайраккумском водохранилище, получили информацию о возможностях легального открытия бизнеса в этой сфере, создания перерабатывающих и торговых предприятий, связанных с рыбопродуктами, а также прояснили вопросы упорядочения при этом своих взаимоотношений с правоохранительными, налоговыми и природоохранными органами. Благодаря умело проведенной политике социального партнерства, в орбиту которого были вовлечены Хукуматы города и района, джамоаты рыболовецких селений, государственные органы правопорядка, налоговой, таможенной, санитарной, экологической служб, преодолены, имевшие место, административные барьеры, препятствовавшие широкому развитию рыболовства в районе, оказана действенная помощь в создании и регистрации новых бизнесов. В настоящее время администрация района и соответствующие государственные структуры заинтересованы в увеличении рыбной продукции и пополнения на этой основе районного бюджета. В ходе встреч и мобилизации общин грантополучатель приложил значительные усилия по активизации предпринимателей отрасли, объединившихся в настоящее время в Ассоциацию рыбаков Канибадамского района. За время проекта четыре ДФХ внесли изменения в свои уставы в целях легализации рыбного бизнеса, создано коммерческое объединение по профилю рыбного хозяйства.

T045079 NGO “Sadoi Umed”

English translation is available upon request

Проект способствовал развитию пчеловодства, как жизнеспособного и устойчивого частного бизнеса в отдаленном горном районе Таджикистана через создание Центра содействия пчеловодам. В нем, в рамках реализованного проекта, 75 пчеловодов из 5-ти джамоатов Таджикабадского района были обучены современным технологиям разведения и лечения пчел, более 150 человек получили консультации по вопросам организации пчеловодческих хозяйств. Каждое из 10 вновь созданных пасечных хозяйств было укомплектовано специальным оборудованием, литературой и пчелиными семьями.

T045100 Solar Environmentalists

English translation is available upon request

Грантополучатель осуществил логически взаимосвязанный комплекс деятельности по расширению общественной осведомленности о возможностях использования в народном хозяйстве и в быту источников альтернативной энергии и об их преимуществах. В результате вовлечения в проект представителей всех секторов гражданского общества, достигнута основная идея проекта - сдвиг в сознании людей в сторону принятия экологически чистых и безопасных и

возобновляемых источников энергии. Так, прошедшие обучение 100 слушателей семинаров, заинтересованы в широком применении гелиоаппаратуры и ими заказаны для собственных нужд ее образцы. Это понятие внедряется также и на государственном уровне - администрацией города Худжанда и пилотных районов осознана важность новых энергетических ресурсов и в настоящее время грантополучатель заключил с ними Меморандумы о сотрудничестве в области обучения и внедрения гелиоустановок. Хукуматом области рассматривается вопрос о включении в смету строящихся домов статьи на затраты по монтажу гелиооборудования. Меморандумы о сотрудничестве заключены также с коммерческими и общественными организациями. За время проекта Грантополучатель помог внедрить и смонтировать различные гелиоустановки на 12 объектах - солнечные водонагреватели, полевые кухни, сушилки, отопительные системы и др., а также создал учебную и демонстрационную базу в 4 районных школах. Потенциальные результаты проекта достигаются уже в настоящее время и можно сделать вывод, что его эффект будет усиливаться.

T050044 Shahrizabz Foreign Language Training Center

English translation is available upon request

В городе Шахрисабз Кашакардинской области Узбекистана безработица среди женщин весьма высокая. Найти работу среди ограниченного круга работодателей представляется трудным. Инициация со стороны Юлдуз Мамадияровой проекта по привлечению женщин на восстановление и развития исторической ирокской вышивки была поддержана Фондом. Целью проекта было стимулирование экономики Шахрисабзского района путем расширения рынков сбыта для ирокской вышивки, создание новых рабочих мест и сохранение традиций ирокской вышивки. В рамках проекта прошли обучение 170 женщин технологии ирокской вышивки. На семинар-тренингах были включены элементы маркетинга. В мае 2006 года участники проекта принимали участие на Фестивале Шелка (г.Бухара) и на фестивале наша продукция привлекло большое внимание и поступило много заявок на реализацию их продукции. Более 70 слушателей курсов работают и выпускают продукции (новые рабочие места). Предприятие расширило свою деятельность и для ускоренной реализации своей продукции наняли представителей в городах Ташкент, Бухара, Самарканд. Частым покупателем стали киоски по реализации сувениров при гостиницах Дедеман и Радиссон (Ташкент). В рамках проекта был расширен ассортимент продукции до 40 (примерно 5 новых видов появляется в месяц), ведется постоянная работа по улучшению качества вышивок. Не только иностранные туристы, но и местные жители также стали покупать продукцию. Предприятие продолжает работать по всем направлениям проекта (обучение, повышение качества, устойчивое снабжение сырьем, расширение рынка сбыта, маркетинг и продвижение продукции на местных и зарубежных рынках). По проекту предполагалось, что деятельностью проекта будут охвачены девушки из 8 поселков Шахрисабзского района, Но в ходе реализации проекта география расширился еще на 3 поселка. Доходы мастериц на единицу продукции увеличились на 1,5 - 2 раза, также в целом, росли их и общие доходы. До реализации проекта в среднем реализовали по 200 единиц изделия, а период проекта количества реализуемой в месяц продукции возросла до 540 единиц. С сентября по декабрь 2005 года получили оптовые и единичные заказы на сумму более чем 3764 долл. США.

**Tajikistan
2005**

**Total amount of Grants \$150,739
Number of Grants 7**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	15	Counterpart Funding	0	Jobs Created	2
Female Beneficiaries	21	New Partnerships	12	Businesses Formed	0
Org. Beneficiaries	1029			Innovation Replications	1
Male Trainees	145			Media Products	5

Sample Outcome Statements

T040044 Fund for the Memory and Protection of Journalist’s Rights

The project did not achieve the expected goals due to the potential risks identified at the moment when the grant was awarded. The political climate in the country, especially towards independent media, has changed which resulted in suspension of the activities of the grantee. Prosecution of the Director of the project made it difficult for the grantee to receive printing press equipment, which would enable the grantee to publish independent materials. However, the verdict of not guilty has been announced for the leadership of the grantee, which may result in renewal of the activities of the grantee and further usage of the equipment in order to accomplish the goal of the project.

Tajikistan **Total amount of Grants \$30,083**
2006 **Number of Grants 3**
1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	21	Counterpart Funding	0	Jobs Created	5
Female Beneficiaries	11	New Partnerships	5	Businesses Formed	2
Org. Beneficiaries	16			Innovation Replications	3
Male Trainees	53			Media Products	5
Female Trainees	45				

Sample Outcome Statements

D060105 Central Stock Exchange

The absence of a stable financial market in Tajikistan has a negative influence on a pace of economical development and hampers the inflow of foreign investments. The grantee within the framework of the project developed a base model of a system to train stock-exchange traders, initiated a public dialogue between the “providers” and the “customers” on improvement of trainings for specialists in financial sphere and researched legal documents vital for the establishment of a stable financial market. During the project, the initial steps were undertaken to involve stakeholders from state and business structures in the process of establishing a better functioning financial market in Tajikistan.

Tajikistan **Total amount of Grants \$15,980**
2006 **Number of Grants 3**
2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	9	Counterpart Funding	0	Jobs Created	14
Female Beneficiaries	5	New Partnerships	5	Businesses Formed	0
Org. Beneficiaries	7			Innovation Replications	2
Male Trainees	241			Media Products	2
Female Trainees	207				

Sample Outcome Statements

D060101 NGO “Masuliyat”

The aim of this project is to increase general awareness of corruption, its negative consequences and the necessity of acting to put an end to it. The grantee led a massive information campaign, during which 50,000 people received information through the media, a theatrical performance and an event for youth

about corruption as a social evil. In developing the project's activity in an effort to expand to other regions of the Sogdiiskii Oblast, the field office of OSCE expressed an interest in the project. Among 1,000 people surveyed both at the beginning and end of the project, there was a 25 percent increase in the number of young people wishing to actively combat corruption.

**Tajikistan
2006**

**Total amount of Grants \$4,439
Number of Grants 1**

2.3 More Accountable Local Government

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	2	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	3	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	5			Innovation Replications	1
Male Trainees	140			Media Products	1
Female Trainees	100				

Sample Outcome Statements

D060107 NGO "Khamroz"

This project was conceived in hopes of reforming local governments. The grantee trained 240 employees of the local government of the Shaartuzskii Raion, representing 42 Makhalin Committees, in modern approaches to and standards of government in local administrative subdivisions. In order to assist local government employees in increasing their qualifications, a Coordination Council was formed, which included active members of government and non-government sectors of society. A brochure was also published with a description of the professional duties of local government employees, including a collection of samples of administrative documents. In order to inform inhabitants of the region of socio-economic problems and their solutions on the local level, a monthly informational bulletin will be released. A round table discussion entitled "Let's Act Together", in which 25 representatives from regional communities participated, summed up the results of project activity and noted concrete recommendations for regulating the work of the Makhalin committees, allocating finances for equipping villages with modern amenities, and organizing an exchange of experience between Makhalin committees.

**Tajikistan
2007**

**Total amount of Grants \$1,600
Number of Grants 1**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	7	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	2	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample Outcome Statements

D070038 Union of Journalists of Tajikistan

In an effort to increase interest among journalists in actively covering pressing social problems, the grantee organized a competition for Tajik journalists covering six categories, in honor of World Press Freedom Day. The winners of the competition-those who have written the best articles in the last year-

were awarded with certificates and monetary prizes. The competition's organizers and participants expressed an interest in making the competition a tradition.

Turkmenistan

Turkmenistan
2006

Total amount of Grants \$1,600
Number of Grants 1

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	7	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	2	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	0
Female Trainees	0				

Sample of Outcome Statements

A060037 Association of Young Leaders

Youth organizations can have a positive impact on socio-economic development. Unfortunately, in Central Asia, weak civic activism among youth and the absence of mechanisms to engage youth, prevent leaders of youth organizations from having an impact. The grantee organized a summer camp for leaders of youth organizations from Central Asia to discuss experiences and exchange ideas. Representatives from governmental bodies and donor organizations, as well as speakers from Macedonia, Turkey and Russia, conducted 12 training sessions on themes related to Youth activism. The camp participants designed partnership projects and created an electronic database to encourage continued discussion following the camp. Youth leaders reported increased cooperation in discussing issues and planning partner projects. This project was conducted under EFCA's Open Door Program, with funding from the U.S. Agency for International Development (USAID) and the World Bank.

Ukraine

Ukraine
2004

Total amount of Grants \$78,012
Number of Grants 2

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	237	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	114	New Partnerships	4	Businesses Formed	2
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	59			Media Products	286
Female Trainees	58				

Sample Outcome Statements

K040134 Ivano-Frankivsk Economic Development Association

Non-governmental organizations in the rural areas of Ivano-Frankivsk oblast are not yet developed enough to play a role in community development. To address this issue, the grantee helped build such capacity through creating a network of five local NGOs, each in different rayon within the oblast. Through the network the member organizations improved their image in their communities by developing solutions to community problems and by mobilizing local and external resources for the sustainable development of these communities. The grantee also assisted the member NGOs in publishing profiles of their organizations and launching a website for the network, www.ngo.if.ua. The NGOs also worked with local authorities and businesses to develop profiles of their communities' economic, business and social potential. The grantee also organized a series of trainings for this network on ten topics related to NGO management. Based on these trainings and focus groups on strategic planning, the network created plans for its future development. The organizations plan to continue to coordinate their activities, organize network events and to use the network to raise funds.

Ukraine
2004

Total amount of Grants \$39,291
Number of Grants 2

2.3 More Accountable Local Government

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	79	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	52	New Partnerships	5	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	245			Media Products	0
Female Trainees	351				

Sample Outcome Statements

K040090 Information Center for Local Government and Election Technologies Development

Local governments in Ukraine are unable to address societal issues effectively if mayors and city and town council members lack certain essential democratic governing skills. Consequently, the public lacks confidence in and even mistrusts local governments. To address this problem in the Cherkasy oblast, the grantee improved 540 council members' governing skills through a series of 20 trainings on cooperation amongst local authorities, businesses and the third sector; community development; budgeting; and legislation pertaining to councils' activities. The grantee also developed educational resource materials for council members and provided regular consulting to the councils. The grantee also studied participating

rural council members' approaches to addressing local problems and held a concluding conference to share best practices in local social and economic development. Through this project three communal enterprises were created, 20 participating councils developed new by-laws for their respective territories, and local government authorities signed agreements on cooperation with NGOs in each participating community. Part of the Eurasia Foundation's Strengthening Rural Councils initiative, the project provided council members much-needed practical skills, including how to effectively use citizen input when making decisions that impact the community.

K040251 Marketing Research and Strategic Planning Center

In Ukraine, rural mayors and council members have little experience engaging constituents, often leading to a lack of trust and confidence in local governments. To address this issue, the grantee trained community groups to participate in local government decision-making processes. The grantee also published a manual and newsletter on the topic of strategic planning and disseminated information through local media. The project team also helped seven rural village councils develop plans to diversify the local economy, incorporating ideas from local businesses and citizens groups. By creating a participatory environment, the grantee helped ensure these plans would be implemented successfully by the village councils. A part of Eurasia Foundation's Strengthening Rural Councils initiative, this project provided council members with much-needed practical skills, as well as experience using citizen input when making decisions to address the community's needs.

**Ukraine
2005**

**Total amount of Grants \$48,609
Number of Grants 5**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	1174	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	1220	New Partnerships	9	Businesses Formed	4
Org. Beneficiaries	9			Innovation Replications	2
Male Trainees	183			Media Products	170
Female Trainees	175				

Sample Outcome Statements

K050139 Community Connections Alumni Association

After the 2004 Presidential election the new Ukrainian government declared administrative reform and improving local self-governance a top priority. This decision coincided with an unprecedented level of public interest in the political process both on national and local levels. However, there existed few forums or institutions, such as public councils and independent expert groups, to harness citizens' concerns and utilize civil society's potential to provide feedback to the government. The grantee addressed these challenges in Zaporizhzhia by launching the "Sichova Rada" public council, which brought together eleven representatives of the local city council, businesses, and NGOs. The grantee introduced public hearings in each of the city's rayons to discuss a draft city charter, tourism and administrative services in Khortytsya Island National Park, and the administrative-territorial structure of the city. Nearly 2,000 residents participated in these hearings. The grantee also published and broadcast 28 stories in the local media to raise awareness of the project's goals, and trained 133 representatives of local governmental and nongovernmental organizations on communicating with citizens, holding public hearings, and issues related to administrative-territorial reform and local self-governance. As the result of the project, the Zaporizhzhia city council incorporated a number of citizens' recommendations submitted by Sichova Rada in its city charter. A suggestion for development of Khortytsya National Park was also submitted to city authorities and the national parks administration. The grantee will continue to use the

system of interaction with public developed within the project when working on other issues important to residents of Zaporizhzhia.

**Ukraine
2005**

**Total amount of Grants \$284,652
Number of Grants 4**

2.3 More Accountable Local Government

Individual Indicators	Level	Organization Indicators	Level	Social Level Indicators	
Male Beneficiaries	3112	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	2059	New Partnerships	21	Businesses Formed	3
Org. Beneficiaries	0			Innovation Replications	1
Male Trainees	291			Media Products	470
Female Trainees	376				

Sample Outcome Statements

K040229 Investment and Development Foundation

In Ukraine, rural mayors and council members have little experience engaging constituents, often leading to a lack of trust and confidence in local governments. To address this issue, the grantee worked with both rural councils and community members in Volyn oblast to develop ways to improve cooperation between the two groups. The grantee first surveyed 400 residents on the key issues and problems related to developing their communities and trained more than 500 members of village councils on local development and planning. Based on the results of the survey and trainings, the grantee then selected four village councils and assisted them in drafting and implementing community development plans. The grantee also coordinated with the oblast department of education to pilot a curriculum on strategic planning for secondary school children. The project provided council members much-needed practical skills, including effectively using citizen input to make decisions. Additional rural councils have begun replicating the model to develop its own communities. As a result of this project, rural councils in Volyn are better equipped to respond to citizens' needs and understand the importance of strategic planning.

K050247 Civil Society Institute

In 2005, the Ukrainian government declared administrative-territorial reform to be a top priority; however, little was done to inform citizens or to seek advice from independent experts on planned reforms. To address this issue, the grantee joined Eurasia Foundation's Vox Populi initiative to assist policymakers in designing possible solutions towards reform, informing citizens of reform plans and providing feedback from experts and citizens. The grantee researched the community infrastructure of 32 districts within eight oblasts, and presented recommendations based on these findings. Over the course of the project, the grantee trained 77 representatives from local government and non-governmental organizations in rational and possible approaches towards reform, as well as research methodology related to the project. Over 600 stakeholders took part in public discussions on the topic, and the grantee published more than 10,000 print items, including 13 books, brochures and newsletters for interested parties. An additional 65 news articles were featured in print and electronic media. The grantee will continue to advocate for administrative-territorial reform and reform of local self-governance to improve the financial sustainability of Ukrainian communities and improve administrative services provided to citizens. The project was co-funded by the Westminster Foundation for Democracy, the C.S. Mott Foundation and USAID.

**Ukraine
2006**

**Total amount of Grants \$26,947
Number of Grants 3**

1.3 Private Enterprise Development

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	61	Counterpart Funding	0	Jobs Created	20
Female Beneficiaries	27	New Partnerships	5	Businesses Formed	2
Org. Beneficiaries	15			Innovation Replications	0
Male Trainees	45			Media Products	23
Female Trainees	39				

Sample Outcome Statements

K050267 Pannonia Society for Social and Cultural Development

According to official statistics, 70 percent of residents of Zakarpatska oblast live in rural, mountainous areas that have few opportunities for local entrepreneurship. As a consequence the region suffers from a high rate of labor migration. To address this issue, the grantee designed and implemented a project to improve local craftsmanship's potential as an entrepreneurial opportunity, as the region has a rich tradition of crafts unique to the area. The grantee first compiled a database of 74 craftsmen working in all nine rayons of the oblast, and conducted market research to determine the products for which demand was highest. The grantee then trained craftsmen in traditional folk arts and crafts techniques and advised them on product development and marketing. The grantee also helped participants by distributing their catalogues and other promotional material, and by establishing 10 souvenir sales points in the region to showcase their crafts. To help ensure the sustainability of project results, organizers created an informal craftsmen network, along with a center to provide information about local crafts and to coordinate activities of the new network. The grantee also helped develop an oblast-wide initiative to renew interest in traditional folk arts for 2007-2011, which was adopted by the Zakarpatska oblast council and aims to raise more than \$1,000,000 in funding from national and local budgets. Co-funded by USAID and OSCE, the project has improved craftsmen's abilities to develop and market products, and has helped ensure craftsmanship remains an economically viable trade in Zakarpatska oblast.

**Ukraine
2006**

**Total amount of Grants \$292,894
Number of Grants 21**

2.1 Citizen Political/Economic Participation

Individual Indicators	Level	Organization Indicators	Level	Social Level Indicators	
Male Beneficiaries	1625	Counterpart Funding	0	Jobs Created	435
Female Beneficiaries	1944	New Partnerships	21	Businesses Formed	13
Org. Beneficiaries	36			Innovation Replications	7
Male Trainees	1691			Media Products	248
Female Trainees	2415				

Sample Outcome Statements

K060070 Institute for Economic Research and Policy Consulting

Recent changes in Ukraine's legislation resulted in a new proportional representation system going into effect with the country's 2006 parliamentary elections. This new system required a parliamentary majority coalition be formed in order to appoint the country's main executive body: the Cabinet of Ministers. The process of forming the coalition was complicated not only because the political parties lacked relevant experience, but also because any composition of future coalition members would combine political forces with different ideological principles, different visions of the country's socio-economic development and divergent foreign policy orientations. To address this issue, the grantee participated in a consortium of three Ukrainian non-governmental analytical centers to provide expert recommendations on the wording of the coalition agreement, thereby establishing a system to include valuable NGO and civil society input

into the governing process. Based on the preliminary research, the consortium developed policy recommendations, and then presented their findings through a newsletter and at a public briefing. This event was attended by more than 100 representatives of the presidential administration, newly elected MPs, the NGO community and mass-media. The project tested an innovative mechanism for collaboration between NGOs and government, and provided independent policy advice to the negotiations on the coalition agreement.

K050304 Internews Ukraine

Public access to unbiased information from independent media is recognized by international election observation organizations as one of the main criteria for holding democratic elections. Despite improvements in election administration and media freedom in Ukraine since the 2004 presidential elections, voters still had limited access to information during the country's 2006 parliamentary and local elections. According to an IFES study conducted prior to the election, only 30% of respondents said that they had enough information to make an informed choice and 61% of respondents were not satisfied with the level of information they received. The grantee addressed this issue by assisting 10 regional TV stations in producing and airing TV debates between representatives of different political parties. Participating TV stations received training and ongoing consulting assistance. Co-funded by the Internews Network U-Media Project, the grantee provided information on election issues and parties' platforms to the public, and enabled participating regional television stations to improve their skills in producing high-quality, balanced election-related programming.

**Ukraine
2006**

**Total amount of Grants \$34,607
Number of Grants 1**

2.2 Improved Legal Systems

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	123	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	76	New Partnerships	3	Businesses Formed	0
Org. Beneficiaries	0			Innovation Replications	0
Male Trainees	0			Media Products	26
Female Trainees	0				

Sample Outcome Statements

K060023 Center for Political and Legal Reforms

In order to carry out much needed government decentralization and other administrative reform, Ukrainian authorities need to improve their analytical skills and utilize expert analytical support. To address this issue, the grantee continued its development of the Concept of Public Administration Reform and drafted green books of the concept implementation on the national and local levels. Almost 200 experts participated in discussions of these policy drafts during various public and expert events in Kyiv, Odessa and Dnepropetrovsk. The public discussion among the representatives of parliament factions on the pros and cons of administrative reform and their vision of possible approaches towards it was organized at an information agency with participation from journalists. The grantee published three brochures on reforming local self-governance, efficient public administration, and interrelations among branches of government after constitutional reform. Based on the requests of government officials and the public, the grantee prepared a variety of analytical informational materials on administrative reform issues, leading to 23 published articles on the topic. The political struggle between the parliamentary coalition and the president significantly impacted the opportunity to institutionalize the drafted policy documents. The grantee will continue to lobby for the draft documents developed during this project through the National Council on State Building and Local Self-Governance, and through other policy-

making government bodies. The project was co-funded by the USAID Democratic Parliamentary Strengthening Program, implemented by the Indiana University Parliamentary Development Project.

Uzbekistan

Uzbekistan
2003

Total amount of Grants \$23,491
Number of Grants 1

1.3 Private Enterprise Development

Individual Indicators	Level	Organization Indicators	Level	Social Level Indicators	
Male Beneficiaries	249	Counterpart Funding	0	Jobs Created	1
Female Beneficiaries	51	New Partnerships	0	Businesses Formed	0
Org. Beneficiaries	6			Innovation Replications	0
Male Trainees	2			Media Products	6
Female Trainees	0				

Sample Outcome Statements

T020905 Business Women's Association of Fergana Region

In order to promote economic growth and economic ties in the Ferghana Valley, two business associations, SBDC Consult in Kyrgyzstan and the Association of Business Women (ABW) of Ferghana City in Uzbekistan partnered to identify the needs of business owners and find ways to address them. The grantees conducted a survey of 307 business owners from Kyrgyzstan and 300 from Uzbekistan and held two roundtables to identify their needs. Sixty people from each country were selected to participate in 12 trainings in each country covering issues of customs regulations and tax legislation. The grantees also provided consultations to give business owners the skills and information to overcome challenges and to develop business contacts. Two hundred people (69 from Kyrgyzstan and 131 from Uzbekistan) received consultations on business development issues and the ABW of Ferghana set up an Information Center in Support of Cross-Border Enterprise in Fergana City. The grantees distributed 10 information bulletins (630 copies in Uzbekistan and 2,400 copies in Kyrgyzstan) on trade issues. ABW of Ferghana provided consistent support to business people during the project. Administrative problems and the inability to incorporate recommendations from an outside consulting company prevented SBDC Consult from providing services to business people to the very end of the project.

Uzbekistan
2004

Total amount of Grants \$30,150
Number of Grants 6

3.2 (DDRP) Increased Access to Quality Primary Health Care in Select Population

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	475	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	362	New Partnerships	17	Businesses Formed	0
Org. Beneficiaries	3			Innovation Replications	0
Male Trainees	30			Media Products	6
Female Trainees	30				

Sample Outcome Statements

T042007 Medical Students Association

The ability of parents and children to communicate about drug use has been identified as an important preventative measure. The USAID-funded Drug Demand Reduction Program therefore established a cluster of grants, called Family-to-Family, which the Foundation implemented in Uzbekistan, and of which this project is a part. The grantee worked in six makhallas - traditional Uzbek neighborhoods. It

published six editions of a newsletter with information on promoting healthy lifestyles and strong family ties. It developed a methodology for holding family evenings, where it worked with 34 families in the six makhallas on improving communication and understanding about drug use. Despite the positive reception from communities and local government about the grantee's work, the Ministry of Justice was taking steps to close this NGO as the grant was concluding. Nevertheless, the projects it developed will be incorporated into a module that can be repeated in other areas.

T042017 “Izis” Union

The USAID-funded Drug Demand Reduction Program aimed to introduce alternative treatments for rehabilitating drug users. The grantee helped more than 130 drug users through a variety of methods, including a 12-step program, yoga, acupuncture and other forms of non-medicated treatment. About 70 clients expressed an interest in continuing rehabilitation, of which 32 quit using drugs during the project period. The grant was an important demonstration of treatments that profess to lower the rate of patients who return to drugs after treatment.

T042007 “Mekhr Tayanchi” Center

There are many homeless teenagers, who use drugs or are at risk of becoming drug users. The grantee gave more than 150 street kids legal, psychological and medical assistance, as well as consultations on how to avoid drugs and HIV/AIDS. The grantee established a good working relationship with the police during the project. The state-run film company produced a documentary on the project, bringing greater attention to the problem. The grant was part of the USAID-funded Drug Demand Reduction Program.

T042001 Center for Creative Development “Bolalar va Kattalar”

The ability of parents and children to communicate about drug use has been identified as an important preventative measure. The USAID-funded Drug Demand Reduction Program therefore established a cluster of grants, called Family-to-Family, which the Foundation implemented in Uzbekistan, and of which this project is a part. The grantee selected nine families in one neighborhood and held a series of meetings with them to increase their knowledge about drug use and intra-family communications, and published a brochure on preventing drug use through stronger family communications. The grants in the Family-to-Family cluster will be used to develop a training model that can be replicated elsewhere.

T042005 “Makhalla Labzak”

The ability of parents and children to communicate about drug use has been identified as an important preventative measure. The USAID-funded Drug Demand Reduction Program therefore established a cluster of grants, called Family-to-Family, which the Foundation implemented in Uzbekistan, and of which this project is a part. The grantee held seminars led by specialists on drug-use prevention for eight families in the Labzak Makhalla - a traditional Uzbek neighborhood. The grantee also sponsored a series of events to build ties within the community. The grant was canceled after the grantee offered Foundation staff a bribe.

Uzbekistan **Total amount of Grants \$49,028**
2005 **Number of Grants 5**

2.1 Citizen Political/Economic Participation

Individual Level Indicators		Organization Level Indicators		Social Level Indicators	
Male Beneficiaries	15	Counterpart Funding	0	Jobs Created	2
Female Beneficiaries	21	New Partnerships	12	Businesses Formed	0
Org. Beneficiaries	1029			Innovation Replications	1
Male Trainees	145			Media Products	5
Female Trainees	85				

Sample Outcome Statements

T041279 “Khayal ham Shanarak” Union

According to NGO research, around 80% of Uzbek labor migrants become victims of different offenses. The grantee analyzed the level of public awareness of labor migrants' problems in Karakalpakistan, released short public service announcement videos, and conducted a talk-show to involve more people in the discussion of labor migration problems. After the talk-show demonstration and public service announcements on the regional state TV, there were hotline calls from the local people on how to search for jobs abroad, and on visa procedures, etc. During a round-table discussion with representatives of government and civil society, problem-solving methods were discussed, and special recommendations were developed for the Karakalpakistan and Uzbekistan government concerning public policy improvements for labor migrants. The project enlarged the activities of some organizations which call for measures to protect those citizens who leave the country in search of work. Half a year after the end of the project, the Uzbekistan Ministry of Labor and Social Protection declared its intention to pass a national law that would control labor migration issues. Nevertheless, there are some concerns with the grantee's report. For half a year the grantee did not submit the Program Report to the EF, did not reply to e-mails, and changed contact information. The grantee claims that after the project was complete, her office was searched by the state security service, which removed all documents related to this grant. The consultant managed to obtain the reports during a personal site-visit. However, instead of factual confirmation of the work (copies of TV show), the consultant only obtained indirect materials related to the project implementation (the program broadcast reference from the local TV channel). There were no reprimands on the financial reports.

Uzbekistan	Total amount of Grants \$5,050
2006	Number of Grants 1
2.3 More Accountable Local Government	

Individual Indicators	Level	Organization Level Indicators	Level	Social Level Indicators	Level
Male Beneficiaries	6	Counterpart Funding	0	Jobs Created	0
Female Beneficiaries	6	New Partnerships	1	Businesses Formed	0
Org. Beneficiaries	10			Innovation Replications	0
Male Trainees	6			Media Products	3
Female Trainees	6				

Sample of Outcome Statements

T050909 Ferghana Regional Artist Branch

Partnership is an important part of the establishment of friendly relations and stability throughout the entire Ferghana Valley region. The grantee strengthened cooperation between artists and artist groups in the Ferghana Valley. A database was developed and a website set up, drawing attention to the work of artists in the Valley. Unfortunately, the grantee was unable to carry out all of the planned activities, due to the closure of the EF office in Tashkent (three months into the project). The project succeeded in developing good ties with its Kyrgyz colleagues, and the project was sustained by the Osh Branch of the Artists' Union.

Appendix C

**US Government Grants by Country and Strategic Objective
October 1, 2006 - September 31, 2007**

Armenia

1.3 Private Enterprise Development

Armenian Marketing Association

\$ 38,175

Armenia

The proposed linkage grant will contribute to the economic development of the countries of the South Caucasus by developing the capacity of local businesses to export goods and services. The partners will focus on promoting locally produced goods and services through the development of quality print, electronic, and web-based versions of a South Caucasus Export Catalog. The catalog will feature comprehensive information on producers and service providers located in Armenia, Azerbaijan, and Georgia and will be distributed through embassies, consulates, and large importing-exporting organizations in foreign countries. The successfully implemented project will support the establishment of new cross-border business links both within and outside the South Caucasus region.

2.1 Citizen Political/Economic Participation

NGO “Unison” for Support of People with Special Needs

\$15,647

Armenia

The goal of this project is to strengthen the organizational performance of Unison NGO by improving the organization's responsiveness to the needs of its constituency; improving the operating efficiency of the organization's internal structures; and improving Unison's service delivery capacities in Yerevan and in the regions. In order to achieve these objectives, representatives of the NGO's constituency and membership will be recruited to serve on the organization's governing bodies and the roles and responsibilities of governing bodies, management and staff will be clarified. NGO staff, management and members will participate in an assessment to clarify the needs of the organization's constituency, as well as in the development of a new strategic plan for the organization and a timeline for strategy implementation. Unison's staff will also receive training in website design and layout, which will help the organization develop a website in Armenian. The grant will also support the purchase of a computer and computer program that will give blind individuals Internet access. As a result of this project, the organizational performance of Unison NGO will be improved.

Chamber of Commerce and Industry of Gegharkunik Province

\$18,884

Armenia (Gegharkunik Province)

The goal of this project is to strengthen the organizational capacities of Chamber of Commerce and Industry of Gegharkunik Province, (hereafter GCCI) for improving its organizational performance. For this purpose different activities are initiated to implement. Surveys will be organized, which aim at identifying the incentives of business companies for becoming members of GCCI. Suggestions for improving services of the Chamber will also be identified. It is initiated to intensify the members of the general assembly to engage them more closely to the Chamber's activities and also to enlarge the number of members. Chamber will also start attracting volunteers and engaging them into its work. Trainings and consultations will be organized for improving marketing system of the organization and developing a PR strategy. It is also initiated to improve the short term planning, internal communication and team work within the

organization. As an outcome of this project it is expected to build a strong image of the organization all over Armenia. At the end of this project Chamber will be able to provide new consulting and advisory services and have more members and volunteers. It is also expected to foster the development of B2B web site which will provide member organizations with an opportunity to do organize E-comers with foreign organizations and other businesses out of Gegharkunik Province.

Business Promotion Center “Dilnet Service”

\$16,393

Armenia (Tavush Province)

The goal of this project is to strengthen the organizational performance of Business Promotion Center “Dilnet Service” by improving the organization's responsiveness to the needs of its constituency; by strengthening its internal structure, the planning and M&E systems of the organization, by improving the NGO's service delivery capacities, and by developing a marketing strategy for the organization. In order to achieve these objectives, the client NGO will conduct a need assessment of its target beneficiary population. Following the assessment, a strategic plan of the organization will be developed. The NGO will hold a general meeting to analyze the existing organizational charter and make recommendations for its improvement. New members will be selected to join the governing bodies of the organization. In order to improve the quality of the services, which “Dilnet Service” NGO delivers, the NGO will develop a mechanism for evaluating its services. As a result of this project, the organizational performance of “Dilnet Service” will be improved.

Information Systems Development and Training Center

\$9,991

Armenia (Kotayk Province)

The goal of this project is to strengthen the organizational performance of the Information Systems Development and Training Center (hereafter ISDTC). For this purpose, a number of activities will be implemented. A need assessment will be conducted by an external consultant, and NGO staff and management will develop a strategic plan for the organization. After the strategic plan has been developed, NGO management will work to clarify the roles and responsibilities of NGO staff and management. Written policies and procedures for the organization's administrative systems, information management systems and human resource systems will be developed and staff will receive trainings in these areas. The quality of the services currently provided by ISDTC will be evaluated and new services will be launched. An external audit will be conducted in order to improve the financial management systems of the organization. The NGO will develop a marketing system and website, which will be used to promote new services.

International Center for Human Development (ICHHD)

\$44,828

Armenia

The project will contribute to improved public policy making in the South Caucasus through the use the Town Hall Meeting (THM) system, which has already been tested and implemented in Armenia. The Project's partners will develop multi-language support for the computer-based elements of the system, and the Armenian partner will train their Azerbaijani and Georgian counterparts on related facilitation and system implementation skills. After the completing the skills and system transfer, the partners will jointly implement a pilot demonstration of the THM system in Georgia. EF-SCCP anticipates collaborating with the OSCE's Environmental Security Initiative (ENVSEC) to implement an environment-related THM project in all three countries. More broadly, EF-SCCP expects the project to increase the level of the public participation in the

decision-making processes in the South Caucasus.

Branch Office of the German Adult Education Association

\$13,900

Armenia

The grantees will develop high quality, comparative policy analysis and recommendations for relevant government ministries on vocational education in the context of the EU's European Neighborhood Policy (ENP). Using a unified research methodology, the grantees will conduct a comprehensive, comparative research and analysis of legal and practical contexts of vocational education in Armenia, Azerbaijan, and Georgia. Each grantee will also periodically convene a working group consisting of local stakeholders in their respective country to help shape the contents of the policy report. The grantees will deliver one integrated regional public policy report that features an overview of vocational education problems in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing vocational education, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on vocational education and should assist all three countries in meeting ENP commitments.

Maternity Center of Armenia

\$22,609

Armenia (Yerevan City)

The goal of this project is to strengthen the organizational capacities of Maternity Center of Armenia (hereafter MFAA) for improving its organizational performance. For this purpose different structural and strategic changes are initiated to implement. Five new members will be involved in the governing bodies of the organization. MFAA will start to attract volunteers and engage them into its work. Five trainings and consultations will be held for improving professional and managerial skills of NGO staff, which will better the quality of services provided by NGO. Two researches and one environmental analysis will be conducted to identify prospects for further developments, expand services and make strategic decisions on financial self sustainability of the organization. As an outcome of this project, it is expected to build a strong image for the organization all over Armenia. At the end of this project, NGO also should be able to provide qualitative services not only in Yerevan but also in marzes. It is also expected to have a system in places which will continuously engage volunteers who will support to organize regular fundraising events.

“Armauthor” Author Rights Defense

\$29,801

Armenia (Yerevan City)

To increase the role and functions of intellectual property rights, copyrights and related rights in Armenia, by conducting an awareness campaign both in Yerevan and in the regions of Armenia and by strengthening the capacities of professionals in the field. The project proposes: the creation of 3 TV programs on “Copyright and related rights, intellectual property and violations”, which will be broadcasted at 3 national TV stations (H1, Shant and Armenia); the creation of a educational TV commercial on piracy, which will be periodically aired by all national TV stations; the organization of 3 round table discussions in Yerevan on copyright issues and new technologies(the discussions will be supported Microsoft Armenia); and the organization of 7 seminars “Authors ‘Rights, The Protection of Intellectual Property Rights in Different Fields” in the regions of Armenia (Dilijan, Gyumri, Vanadzor, Artashat, Echmiadzin, Goris and Kapan). The project will also support a nine-month certificate program on intellectual property rights for a group of 30 professionals and the publication of a textbook on “Intellectual Property Rights” for use in universities. The project will result in an increased awareness among the population of the

mechanisms for the protection of intellectual property rights and of copyrights and related rights, which will promote the development of business, science, literature and the arts in Armenia.

JMC Student

\$4,342

Armenia

To increase the employment potential of the French University in Armenia (FUA) graduates and their job placement within Armenia's businesses, the project "Business Crossroads" will be implemented through organizing an Exhibition of Careers and establishment of database of potential employers among Armenian private enterprises and employees from FUA students and graduates. The project seeks to reduce the structural unemployment among Armenian students and graduates of Universities as well as improve the internship opportunities for current students of FUA.

Freedom of Information Center

\$18,966

Armenia

The goal of the proposed project is to promote improved access to government information for the Armenian media. In order to achieve this goal the project will conduct a comprehensive research aiming at assessing awareness of the Freedom of Information (FOI) Act among Armenian media, the level of access to meetings, parliamentary sessions and election authorities. The research will also identify the challenges in implementing the FOI Law in Armenia. The applicant will hire relevant experts (5 interviewers, 2 national experts and 1 sociologist) to conduct the research and to analyze the results. As a result of the project country-specific recommendations will be developed to address government agencies and media. The project will be further publicized through public hearings with participation of major stakeholders in the field and the publication of the research report in Armenian and English languages. As a result of the dissemination of the information gathered by the project (1) the number of journalists requesting information from state bodies should increase; (2) the positive responses from state bodies should increase; and (3) the number of refusals for information should decrease.

Analytical Center in Globalization and Regional Cooperation

\$29,472

Armenia (Yerevan City)

In order to promote improved dialogue and cooperation between the Armenian and Turkish societies, Eurasia Foundation Armenia will support a dialogue between the analytical communities of the two countries on issues of mutual concern including European integration and global/regional challenges and threats. In particular, the grantee and its partners in Turkey will arrange for a survey among the political and civil society elites of both countries on the above issues. The results of the survey will be discussed at two consecutive conferences in Yerevan. A series of articles in Armenian newspapers, as well as two issues of the Turkish Policy Quarterly will feature articles on the research findings and the two conferences. The project will examine the validity of the assumption that at some point the European aspirations of Turkey and Armenia, as well as the global/regional challenges and threats facing these two countries are able to diminish the historical and political differences between the two nations.

Armenia-Turkey Cross Border Dialogue and Cooperation Program

The goal of this competition is to promote improved dialogue and cooperation between representatives of the non-government, government and private sectors in Armenia and their Turkish counterparts. The competition will support the implementation of cross-border projects by Armenian organizations in multiple areas, including education, culture, youth development, business development, and local governance.

Komitas State Quartet NCSO

\$27,948

Armenia (Yerevan City)

The goal is to promote improved dialogue and cooperation between the Armenian and Turkish societies. It will be achieved through the establishment of a bridge of tolerance and collaboration between the artistic and music-lover communities of the two countries. In particular, the grantee and its partners in Turkey will arrange for a cycle of exchange concerts by the Komitas State Quartet and Bosphorus Quartet in Turkey and Armenia respectively, as well as for an exchange visit by one Armenian and one Turkish artist to and their performance in Turkey and Armenia respectively. The project partners will ensure an effective publicity campaign in both Armenia and Turkey. The project will rehabilitate the process of cultural exchanges between the two countries that first started back in 2002, which will hopefully accelerate the process of normalization of bi-lateral relations at both the grass-roots and formal levels.

“Patker “LLC

\$26,928

Armenia (Yerevan City)

In order to promote improved dialogue and cooperation between the Armenian and Turkish societies, Eurasia Foundation Armenia will support the establishment of a visual art bridge of tolerance and collaboration between photographers and border communities of the two countries. In particular, the grantee and its partner in Turkey will arrange for a cycle of exchange trips by Turkish and Armenian photographers to Turkey and Armenia, will publish and distribute the photographic material in print and electronic modes, and will ensure proper media coverage and publicity of the whole project. The project will reinforce the process of exchanges between the photographic communities of the two countries that first started in 2006, which will hopefully accelerate the process of normalization of bi-lateral relations at both the grass-roots and formal levels.

Urban Sustainable Development Foundation

\$25,572

Armenia (Yerevan City)

In order to promote improved dialogue and cooperation between the Armenian and Turkish societies, Eurasia Foundation Armenia will support a short-term intellectually rigorous cross-border platform for youth activists and expert communities from Armenia and Turkey to discuss issues of mutual concern. In particular, the project partners will conduct Vox Populi in Armenia and Turkey to reflect on the wider public opinion in the two countries with respect to the European integration processes and the prospects of improving the Armenia-Turkey dialogue and cooperation. This will be followed by a round table discussion between the targeted groups of 5 Armenian and 5 Turkish youth, and a TV talk show hosting 2 political scientists from each of Armenia and Turkey. The project will examine the validity of the assumption that at some point the European aspirations of both Turkey and Armenia are able to diminish the historical and political differences between these two countries. In addition, the project will explore the

willingness and capacity of the younger generation to play any significant role in that process.

Yerevan Press Club

\$26,764

Armenia (Yerevan City)

In order to promote improved dialogue and cooperation between the Armenian and Turkish societies, Eurasia Foundation Armenia will support an effort to improve the coverage by the media of both countries of issues pertinent to the whole range of Armenian-Turkish relationships. In particular, the project will produce a series of analytical material to be used by media professionals in both countries while covering bi-lateral relations. The partners will also provide a preparatory training for a bi-country group of 8 selected journalists in Istanbul for the latter to produce a sample series of impartial bi-lateral investigative reports. The analytical material, investigative reports, and feedback from major stakeholders will be discussed at a 2-day conference in Yerevan. The project will contribute to the establishment of long-term cooperative links between the involved journalists and their host media outlets as such promoting confidence building between the two nations.

Youth Academy

\$23,749

Armenia (Yerevan City)

In order to promote improved dialogue and cooperation between the Armenian and Turkish youth, Eurasia Foundation Armenia will support the establishment of a virtual Armenian-Turkish Youth Club. The project partners will establish a number of jointly managed web-resources including a web-site hosting on-line forums and featuring latest regional news, as well as a quarterly on-line magazine "Club Zone". In addition, the partners will organize a series of exchange visits to hold seminars and round table discussions, as well as will initiate the establishment of a bi-lateral team of off-shore software developers and chip designers. The project will contribute to the increased awareness of the Armenian and Turkish youth of each other, as well as will examine the willingness and capacity of the youth to play a role in mitigating the historical and political differences between the two countries

"Azg Oratert "LLC

\$22,531

Armenia (Yerevan City)

To promote improved dialogue and cooperation between the Armenian and Turkish societies by breaking the popular stereotype of enduring mutual hostility and mistrust. The grantee will translate into Armenian, publish, and widely distribute in Armenia the recently issued album of century-old Ottoman post-cards depicting different aspects of peaceful and in many cases prosperous life of the Armenian community throughout the former Ottoman Empire. The grantee will ensure proper media coverage and publicity throughout the whole project, which will reinforce the projected objectives. The project will accelerate the process of the normalization of bi-lateral relations at both the grass-roots and institutional levels.

Government, Civil Society and Media Participation in the Fight against Corruption
Current competition is conducted among print and electronic media organizations. Eurasia Foundation will provide at least six grants in support of anti-corruption activities to media outlets and journalist associations. The goal of the competition is to increase the role of Armenia's media in the fight against corruption. The related objectives of this competition are: - To strengthen the capacities of journalists and media organizations in anti-corruption reporting; - To establish an effective anti-corruption network for improved cooperation and information exchange between the media, civil society organizations and the government

NGO “Tsayg”

\$18,890

Armenia (Shirak Province)

The project will contribute to increase public awareness in the Shirak Region on the problem of corruption. In order to achieve this goal, the grantee will produce a series of social programs. A series of TV debates with the participation of experts and politicians will be broadcasted during the project. Following the debates, talk shows will be organized to engage the citizenry in the discussion of the topics with government officials and experts. Additionally, the grantee plans to produce and broadcast public service announcements to provoke citizen activity on the problem of corruption in specific spheres (education, healthcare, army, elections, and labor market). The commercials will be broadcast through TV and radio. As a result of the project, public awareness and participation in the fight against corruption will be increased.

“Asparez”NGO

\$24,328

Armenia (Shirak Province)

The goal of the proposed project is to reduce corruption risks in three northern regions of the Republic. In order to achieve this goal the project staff will conduct series of training on the use of the Freedom of Information Law (FOI Law), as a tool against corruption among more than 300 participants including practicing and student journalists, officials managing information of public interest, civil society representatives, lawyers and politicians. Over 11 TV debates will be broadcasted covering issues related to FOI Law and corruption risks in the region through 8 TV companies in the targeted northern cities of Armenia. Additionally, three round table discussions will be held in regional centers of Gyumri, Vanadzor and Ijevan to bring together stakeholders and officials for the discussion of issues related to the implementation of the FOI Law and for the development of expert recommendations on the ways to reduce corruption in the region. During the course of the project at 1300 requests for information will be addressed to responsible parties. The responses will be analyzed on quantitative and qualitative basis. Major achievements and final results of the project will be highlighted through 1) a special web-portal created in the web-site of the organization; 2) initial and final press conferences and 3) a final Conference which will bring together major parties involved in the project and will draw final recommendations of the project. As a result, coverage of corruption issues in the Shirak, Lori and Tavush Provinces of the Republic will enlarge and public awareness on the knowledge of FOI Law as a tool in the fight against corruption increased.

Investigative Journalists

\$33,529

Armenia (Yerevan City)

The goal of the proposed project is to increase transparency of Local Government bodies in Ararat, Armavir, Kotayk, Tavush and Lori provinces of Armenia. In order to achieve this goal, the Organization will recruit a group of active reporters in the five targeted provinces of Armenia to produce investigative journalism materials for a monthly insert. The insert will be disseminated through one of the largest Republican dailies and will include materials on all 5 regions, as well as analysis and reviews of the general situation in the sphere. Specialized training will be provided to the involved journalists. The organization also will work in increasing the transparency of the Local Government bodies through conducting a series of public awareness activities including publication of annual budget reports, meetings with local population and 2 round table discussions with involvement of civil society organizations and Local Government representatives. During the last phase of the project a series of talk shows will be broadcasted on 5 local TV stations in the targeted regions to highlight the issues covered during the project and to

draw them to the attention of the wider public. Five short films will also be produced to be broadcasted along with the talk shows. As a result of the project a more transparent local government system will be established in five provinces of Armenia.

“Lori TV”

\$13,794

Armenia (Lori Province)

The goal of the proposed project is to increase public awareness in the Lori Province on the problem of corruption. In order to achieve this goal, the grantee will organize an 8 hour daily hot-line service to receive questions and comments from the local population. A lawyer will be contracted to provide legal consultation related to the questions raised. Fourteen debates in the format of talk shows will be organized during the project covering corruption-related issues in the spheres of education, health care, justice, local government, culture management, social security and elections. Representatives of targeted government offices and civil society will be invited to participate in the debates. A direct phone line will be acting during the live broadcast of the talk show to receive on-line questions from audience. As a result of the project, coverage of corruption-related issues in the province will grow and public awareness and participation in the fight against corruption will increase.

Labor Migration Program

In order to mitigate the negative impact of labor migration and support the process of integration of returnees, Eurasia Foundation Representative Office in Armenia proposes this competition to establish MRRCs in Armenia to provide services to labor migrants and returnees.

“Yerevak” NGO

\$12,798

Armenia (Tavush Province)

To improve the protection of human rights of labor migrants and returnees in the Tavush Province of Armenia, EF Armenia will provide support to “Yerevak” NGO to establish a Migration and Return Resource Center. This center will provide public awareness campaigns for potential labor migrants on the risks of illegal labor migration and assistance to returnees to help them reintegrate into society. Through the established resource center, legal consultations will be provided to potential labor migrants and returnees on migration legislation and registration procedures in Armenia and Russia. Returnees will also be provided with information on employment opportunities in the Tavush Province. In addition, the center will build the capacities of returnees in business development, and will link them with current businesses to learn about their experiences in entrepreneurship. The project will also support the establishment of a partnership with the Lipetsk Regional Union of Armenians for the purpose of improved information sharing. Most labor migrants from the Tavush Region go to Lipetsk. After the completion of the project, the awareness of potential labor migrants from the Tavush Region on the risks of illegal labor migration will be increased and returnees will be more aware of the employment opportunities in the Tavush Region. In addition, partnership between the resource center and the Lipetsk Regional Union of Armenians will be improved, which will result in a decrease of the frequency with which the human rights of labor migrants from the Tavush Region are violated.

Martuni Women Community Council

\$17,421

Armenia (Gegharkunik Province)

The project aims to protect human rights of labor migrants and returnees in the Gegharkunik Province. EF Armenia will provide support to the Martuni Women Community Council to

establish a Migration and Return Resource Center. This center will conduct public awareness campaigns for potential labor migrants on the risks of illegal labor migration and assistance to returnees to help them reintegrate into society. Through the established resource center, legal consultations will be provided to potential labor migrants and returnees on migration legislation and registration procedures in Armenia and Russia. Returnees will also be provided with information on employment opportunities in the Gegharkunik Region. In addition, the center will build the capacities of returnees in business development, and will link them with local businesses to learn about their experiences in entrepreneurship. After the completion of the project, the awareness of potential labor migrants from the Gegharkunik Region on the risks of illegal labor migration will be increased and returnees will have improved understanding of entrepreneurship in Armenia. Meanwhile, partnership between Gegharkunik MRRC and state migration agencies and NGOs of Omsk and Novosibirsk cities of Russia will be established for better protection of rights of labor migrants from Gegharkunik Province in those cities.

Hope and Help

\$14,157

Armenia (Yerevan City)

To improve the protection of human rights of labor migrants and returnees in the Lori Province of Armenia, EF Armenia will provide support to Hope and Help NGO to establish a Migration and Return Resource Center. This center will provide public awareness campaigns for potential labor migrants on the risks of illegal labor migration and assistance to returnees to help them reintegrate into society. Through the established resource center, legal consultations will be provided to potential labor migrants and returnees on migration legislation and registration procedures in Armenia and Russia. Returnees will also be provided with information on employment opportunities in the Lori Province. In addition, the center will build the capacities of returnees in business development, and will link them with local businesses to learn about their experiences in entrepreneurship. After the completion of the project, the awareness of potential labor migrants from the Lori Province on the risks of illegal labor migration will be increased and returnees will be more aware of local employment opportunities.

Development Center of Armavir Province

\$11,988

Armenia (Armavir Province)

To improve the protection of human rights of labor migrants and returnees in the Armavir Province of Armenia, EF Armenia will provide support to Armavir Development Center to establish a Migration and Return Resource Center. This center will provide public awareness campaigns for potential labor migrants on the risks of illegal labor migration and assistance to returnees to help them reintegrate into society. Through the established resource center, legal consultations will be provided to potential labor migrants and returnees on migration legislation and registration procedures in Armenia and Russia. Returnees will also be provided with information on employment opportunities in the Armavir Province. In addition, the center will build the capacities of returnees in business development, and will link them with local businesses to learn about their experiences in entrepreneurship. After the completion of the project, the awareness of potential labor migrants from the Armavir Province on the risks of illegal labor migration will be increased and returnees will be more aware of local employment opportunities.

Sisian Communities Union

\$11,853

Armenia (Syunik Province)

To improve the protection of human rights of labor migrants and returnees in the Syunik Province

of Armenia, EF Armenia will provide support to Sisian Communities Union to establish a Migration and Return Resource Center. This center will provide public awareness campaigns for potential labor migrants on the risks of illegal labor migration and assistance to returnees to help them reintegrate into society. Through the established resource center, legal consultations will be provided to potential labor migrants and returnees on migration legislation and registration procedures in Armenia and Russia. Returnees will also be provided with information on employment opportunities in the Syunik Province. In addition, the center will build the capacities of returnees in business development, and will link them with local businesses to learn about their experiences in entrepreneurship. After the completion of the project, the awareness of potential labor migrants from the Syunik Province on the risks of illegal labor migration will be increased and returnees will be more aware of local employment opportunities.

“Gorisi Yeritasardakan Miutiun”

\$12,705

Armenia (Syunik Province)

To improve the protection of human rights of labor migrants and returnees in the Syunik Province of Armenia, EF Armenia will provide support to “Gorisi Yeritasardakan Miutiun” NGO to establish a Migration and Return Resource Center. This center will provide public awareness campaigns for potential labor migrants on the risks of illegal labor migration and assistance to returnees to help them reintegrate into society. Through the established resource center, legal consultations will be provided to potential labor migrants and returnees on migration legislation and registration procedures in Armenia and Russia. Returnees will also be provided with information on employment opportunities in the Syunik Province. In addition, the center will build the capacities of returnees in business development, and will link them with local businesses to learn about their experiences in entrepreneurship. After the completion of the project, the awareness of potential labor migrants from the Syunik Province on the risks of illegal labor migration will be increased and returnees will have improved understanding of entrepreneurship in Armenia.

Resource Center of Charentsavan

\$12,473

Armenia (Kotayk Province)

EF Armenia will provide support to Resource Center of Charentsavan to establish a Migration Resource Center. The goal is to improve the protection of human rights of labor migrants and returnees in Kotayk Province of Armenia, This center will provide public awareness campaigns for potential labor migrants on the risks of illegal labor migration and assistance to returnees to help them reintegrate into society. Through the established resource center, legal consultations will be provided to potential labor migrants and returnees on migration legislation and registration procedures in Armenia and Russia. Returnees will also be provided with information on employment opportunities in Kotayk Province. In addition, the center will build the capacities of returnees in business development, and will link them with current businesses to learn about their experiences in entrepreneurship. After the completion of the project, the awareness of potential labor migrants from Kotayk Province on the risks of illegal labor migration will be increased and returnees will be more aware of the employment opportunities in Kotayk Province.

Regional Print Media Strengthening Program

Following the recommendations of trainers and the trainees and having analyzed the results of the first cycle of the RPM program EF Armenia announces closed grant competition among the 28 identified RPMOs. The competition aims at increasing the financial viability and sustainability of the outlets that have received trainings in strategic areas of newspaper operation. Each grant will support activities of one RPMO or network of some outlets for the development of the grantee's long-term financial sustainability.

“Syunyats Ashkhar LLC”

\$11,633.00

Armenia (Syunk Province)

The goal of the proposed project is improve the financial sustainability of “Syunyats Yerkir” newspaper by increasing the readership of the outlet; strengthening partnerships with peer organizations in Armenia and abroad; and increasing newspaper revenues from advertising. In order to achieve this goal the project will launch a web resource which will contain an electronic version of the newspaper, as well as materials from peer newspapers from other regions. The project will also establish partnerships with major newspapers for information/material exchange. An additional issue per month will also be printed with support from the project which will increase the frequency of publication to thrice a month. As a result the newspaper will enlarge its readership and will increase its sales and revenues from advertising.

“Sevan “Newspaper

\$11,812

Armenia (Gegharkunik Province)

The goal of the proposed project is to improve the sustainability of “Sevan” Newspaper by building the professional skills of newspaper staff and the application of innovative marketing strategies. In order to achieve this goal the project will conduct pre and post-project surveys to assess the interests of local readers and the advertising needs of businesses. The grantee will also recruit relevant staff and conduct targeted trainings to enhance the professional capacities of this staff. During the course of the project the circulation of the newspaper will increase from 1,000 to 1,500 copies per issue and the frequency of the publication will increase from once a month to twice a month. Eurasia Foundation will also provide funding for the purchase and installation of equipment that will improve the quality and printing capacity of the outlet. As a result of the project, the newspaper will enlarge its readership and will increase its sales and revenues.

“Apujanian ev Vordiner LLC”

\$11,373

Armenia (Lori Province)

The goal of the proposed project is to improve the financial sustainability of “Lusardzak” Independent Weekly in the Lori Region. In order to achieve this goal the applicant will develop its retail and individual subscription system through recruitment of couriers and volunteers, design a marketing strategy, and improve the layout and content of the newspaper. In order to expand readership the applicant will create a web version of the newspaper and organize public round table discussions on different local issues. As a result of the project the newspaper will increase its circulation and advertising revenues.

“Kumayri-Banvor” Newspaper

\$15,916

Armenia (Shirak Province)

The goal of the proposed project is to increase the local readership of “Kumayri-Banvor”

Newspaper. In order to achieve this goal, the project will organize 50 public hearings on socio-economic issues with the participation of invited sociologists, lawyers, representatives of local government and non-government organizations who will respond to questions raised by community members. Following these public hearings, regular inserts will be printed in the newspaper, which cover the issues discussed, as well as recommendations for addressing these problems by the invited specialists. The hearings will be widely publicized through local TV channels. As a result of the project, the local readership of the newspaper will increase.

Epraksya Mekhakyen

\$14,524

Armenia (Shirak Province)

The goal of the proposed project is to strengthen the financial sustainability of “Shrjapat” Newspaper. In order to achieve this goal the project will launch a web resource which will contain an electronic version of the “Shrjapat” Newspaper and additional materials not included in the printed edition. The project will also support market research in order to identify the interests of the readership of the newspaper and adjust its content accordingly. A marketing strategy will be developed based on the results of the research. The applicant will also work to increase its circulation by up to 4,900 copies per issue and to expand its distribution area to smaller communities of the Shirak Region. As a result, the newspaper will enlarge its readership and will increase its sales and revenues.

Agriculture Support Center

\$12,791

Armenia (Syunik Province)

The goal of the proposed project is to improve the financial sustainability of “Banugorts” Newspaper through the introduction of new technologies and the implementation of innovative marketing strategies. In order to achieve this goal the project will launch a web site which will contain an electronic version of the “Banugorts” newspaper, commercials and classifieds, as well as materials from peer newspapers from other regions. The project will also support market research to identify the interests of the readership of the newspaper, and the printing of regular advertisement inserts to attract local advertisers. In addition, four regularly updated “Reader Stands” will be put in target communities in the Region and TV announcements will be broadcast to publicize the content of each upcoming issue of the newspaper. As a result the newspaper will enlarge its readership and will increase its sales and revenues.

SCCP Waste Management DFID/USAID

The Linkage grants competition constitutes part of SCCP project entitled "Promoting Civil Sector Participation in the Dialog in European Integration" sponsored by DFID. The linkage grants competition seeks to bring together a consortium of three public policy institutions and/or NGOs to develop environmental policy report. The policy report should provide a roadmap for government officials, EU representatives, and NGOs to address challenges related to solid waste management and land degradation in the context of EU's European Neighborhood Policy

Sustainable Water Environment

\$13,615

Armenia

The grantees will develop high quality, comparative policy options for relevant government officials on waste management in the context of the EU's European Neighborhood Policy (ENP). The grantees will undertake comprehensive research and analysis of legal and practical aspects of waste management in Armenia, Azerbaijan, and Georgia. This includes a unified research methodology and comparative analysis across all three countries of the South Caucasus. Each

grantee will also periodically convene a working group consisting of local stakeholders in their respective country to help shape the contents of the policy report. The grantees will deliver one integrated regional public policy report that features an overview of environmental problems related to solid waste management in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing waste management, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on waste-management and should assist all three countries in meeting ENP commitments.

2.3 More Accountable Local Government

Young Women's Association

\$12,787

Armenia (Vayots Dzor Province)

To promote youth activism in the Vayots Dzor Region. The project seeks to build the capacities of local youth organizations. This will be done by organizing training of the trainers' sessions, and by providing training to youth in the area of entrepreneurship, political literacy, and legal awareness on human rights. More than 225 young women and men will benefit from the services and events organized by the Armenian Young Women's Association (AYWA) for local youth organizations. In addition to capacity building of local youth organizations, a Youth Council will be established during the project, comprised of the local youth from diverse backgrounds. This Council will be the main initiative group for conducting designing and implementing youth activities in the region. As a result of the project the young representatives of youth organizations of Vayots Dzor Region will develop the capacity of their representatives. This capacity will be built in the area of entrepreneurship, elections, and human rights issues and will help local NGOs to educate local youth and make them more capable of participating in the lives of their communities.

Azerbaijan

1.3 Private Enterprise Development

Marketing Specialists of Azerbaijan

\$35,249

Azerbaijan

The proposed linkage grant will contribute to the economic development of the countries of the South Caucasus by developing the capacity of local businesses to export goods and services. The partners will focus on promoting locally produced goods and services through the development of quality print, electronic, and web-based versions of a South Caucasus Export Catalog. The catalog will feature comprehensive information on producers and service providers located in Armenia, Azerbaijan, and Georgia and will be distributed through embassies, consulates, and large importing-exporting organizations in foreign countries. The successfully implemented project will support the establishment of new cross-border business links both within and outside the South Caucasus region.

Charitable Society “Uluchay”

\$17,750

Azerbaijan (Sheky)

To support the development of youth entrepreneurship in Azerbaijan through an approach integrating entrepreneurial skills training, practical business experience, and support of business plan initiation. Grantee will organize a series of eleven trainings and round-table discussions on entrepreneurship issues for twenty-five young people between the ages of 18-30 in Sheki. Following instruction, a business plan competition will be held among the trained young people with the preeminent five proposals being awarded material and further technical support. In addition to the trainings, workshops, and business plan competition, detailed programmatic information will be widely distributed through a monthly bulletin. It is anticipated that as a result of the project, five businesses will be established by youths creating a more vibrant entrepreneurial environment for young people in Sheki and a potential model program for other communities in Azerbaijan.

Media Rights Institute

\$13,810

Azerbaijan

To support the protection of journalists' rights and responsibilities through independent monitoring and analysis of court decisions related to defamation, access to information, protection of sources and physical injury. Over the coming nine months, the project will conduct a survey of relevant court decisions made over the past two years and compare them to standards and criteria defined by the European Court on Human Rights. The results of the monitoring will be presented in monthly reports that will be made available to print and electronic media, as well as posted on the organization's website. A final analysis of the monitoring results will be conducted at the end of the project and recommendations will be elaborated on improving the procedures for hearing and determining related cases. The draft recommendations will be presented at two round table sessions with approximately 60 local experts in media rights protection. A final package of recommendations will be developed based upon the experts' recommendations and disseminated to representatives from the federal government, as well as to national and international organizations.

2.1 Citizen Political/Economic Participation

The Organization of Specialists Educated Abroad

\$14,483

Azerbaijan

To advocate for the adoption of legislation that establishes a system for subsidized educational loans in Azerbaijan. For this purpose, the grantee organization will organize round-table discussions in 12 regions throughout the country with the participation of students, university administrators, banking directors and government representatives to define implementation mechanisms for draft legislation recently submitted to the National Parliament. Detailed information about the draft legislation and subsequent discussions will be widely distributed in printed and electronic formats to increase public awareness about the advocacy effort. In addition, the grantee will organize a collection of signatures among citizens in the country, which will illustrate concrete public support for the legislation and encourage its adoption by the Parliament.

Children Humanitarian Foundation “Buta”

\$18,838

Azerbaijan (Ali-Bayramli Province)

The project will support the transparency of school budgets by increasing citizen involvement in budgetary formation and monitoring processes, and by raising public awareness. The BUTA-Children's Humanitarian Foundation will organize a series of round-table discussions, trainings and seminars for school administrators, parents and students in order to jointly develop legal and policy recommendations for public involvement and transparency in the governance and management of school financial resources. Schools will be selected from among the pilot schools to which financial autonomy has already been transferred through the World Bank/Ministry of Education school reform program. BUTA will also establish and run a Resource Center and an informational web-portal. The website will provide information on the project and other similar projects in neighboring countries concerning public involvement in school financial management. Eurasia Foundation will assist the project by coordinating with the Ministry of Education, the World Bank and other government structures to lobby for the adoption of the transparency models designed within the project into the government's educational reform efforts. As a result of these activities, the participating pilot schools will be better equipped to manage their resources in a transparent fashion, while schools that still depend on the state for their budgets will be better equipped and prepared to transition to financial and administrative autonomy in the next few years.

Center for Economic Researches

\$25,928

Azerbaijan

Project aims to develop and prepare suitable, alternative methods to calculating core inflation rates in Azerbaijan. Within project scope, the Economic Research Center (ERC) will survey official and alternative inflation rate methodologies currently employed in Azerbaijan, developing and transitioning countries, and the nations of the former Soviet Union. The ERC will then select relevant indexes to assess specific dynamics of the Azerbaijan condition with emphasis on those illuminating potential influences of monetary policy. Finally, ERC will publicly present its findings as an alternative measure to the official inflation rate with a perspective of presenting a package of recommendations to appropriate authorities. Eurasia Foundation will support two months of this initiative implemented as part of the ERC's three-year USAID-World Learning Project program entitled the Alternative Inflation Methodology Development in Azerbaijan.

National Confederation of Entrepreneurs Organizations

\$24,984

Azerbaijan (Belasuvur, Gusar, Lerik)

To increase the role of municipalities in solving social and economic problems at the local level. The project will increase the revenues of local government institutions through the establishment of municipal enterprises. It will organize a series of business development trainings for municipal representatives in three regions of Azerbaijan. It will also conduct research of the business environment in these regions and assist selected municipalities in developing business plans and preparing registration documents for municipal enterprises. In addition, the project will identify sources of capital for the newly-established enterprises and will provide business management consultations to the enterprises throughout the life of the project. In addition to the grantee's activities, EF will contract one of its current local partners to provide training and oversight of municipal budget transparency to those municipalities that establish enterprises, and will demand an external audit be performed of those enterprises at the conclusion of the project. This project is awarded within the foundation's open door program.

German Association of Public Universities, Azerbaijan Office

\$13,105

Azerbaijan

The grantees will develop high quality, comparative policy analysis and recommendations for relevant government ministries on vocational education in the context of the EU's European Neighborhood Policy (ENP). Using a unified research methodology, the grantees will conduct a comprehensive, comparative research and analysis of legal and practical contexts of vocational education in Armenia, Azerbaijan, and Georgia. Each grantee will also periodically convene a working group consisting of local stakeholders in their respective country to help shape the contents of the policy report. The grantees will deliver one integrated regional public policy report that features an overview of vocational education problems in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing vocational education, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on vocational education and should assist all three countries in meeting ENP commitments.

Disability Learning Center

\$1,525

Azerbaijan

The grantees will develop a linkage project proposal that will address ideas for promoting the rights and interests of handicapped persons to access tourism-related infrastructure. Successful implementation of the contact project will result in the development of a carefully developed and competitive linkage proposal.

Youth for Development

\$25,906

Azerbaijan

The project will contribute to improve public policy making by using the Town Hall Meeting (THM) system, which has already been tested and implemented in Armenia. The Project's partners will develop multi-language support for the computer-based elements of the system, and the Armenian partner will train their Azerbaijani and Georgian counterparts on related facilitation and system implementation skills. After the completing the skills and system transfer, the partners will jointly implement a pilot demonstration of the THM system in Georgia. EF-SCCP anticipates collaborating with the OSCE's Environmental Security Initiative (ENVSEC) to implement an environment-related THM project in all three countries. More broadly, EF-SCCP expects the project to increase the level of the public participation in the decision-making processes in the

South Caucasus.

Kameliya LLC

\$10,788.00

Azerbaijan (Guba Province)

The project aims to support secondary schools to supplement allocated state budget revenues through partnerships with commercial organizations. Eurasia Foundation will provide trainings on financial management and budget transparency to parent committees and administrators in two schools of the Guba region. Once trained, the parent committees will work with the grantee organization to arrange fee-based sewing classes in four schools of the region. Revenues accumulated by the courses will be reinvested into the school's budget. As a result, school-aged children will receive vocational training in the production of clothing, the school will increase its revenue base and a model will be established for public-private partnerships of similar nature in Azerbaijan.

SCCP Waste Management DFID/USAID

The Linkage grants competition constitutes part of SCCP project entitled "Promoting Civil Sector Participation in the Dialog in European Integration" sponsored by DFID. The linkage grants competition seeks to bring together a consortium of three public policy institutions and/or NGOs to develop environmental policy report. The policy report should provide a roadmap for government officials, EU representatives, and NGOs to address challenges related to solid waste management and land degradation in the context of EU's European Neighborhood Policy

Scientific-Ecological Society “Ekoil”

\$12,964

Azerbaijan

The grantees will develop high quality, comparative policy options for relevant government officials on waste management in the context of the EU's European Neighborhood Policy (ENP). The grantees will undertake comprehensive research and analysis of legal and practical aspects of waste management in Armenia, Azerbaijan, and Georgia. This includes a unified research methodology and comparative analysis across all three countries of the South Caucasus. Each grantee will also periodically convene a working group consisting of local stakeholders in their respective country to help shape the contents of the policy report. The grantees will deliver one integrated regional public policy report that features an overview of environmental problems related to solid waste management in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing waste management, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on waste-management and should assist all three countries in meeting ENP commitments.

Belarus

European Humanities University

\$383,552

Belarus

To provide up to 1200 students an alternative to state-controlled university education through distance learning programs at the European Humanities University, a Belarusian institution “exiled” to Vilnius, Lithuania. EHU will also improve its information management and security systems, administrative and management capacity, and ultimately, its prospects for sustainability. The project will promote academic freedom in Belarus and contribute to a growing cadre of well-educated Belarusian capable of making positive changes in their country.

ISAR, Affiliate Office in Belarus

\$34,500

Belarus

To encourage public participation in local and national ecological initiatives and policy-making processes. The project will feature a small grants program that will support four civil society organizations' initiatives aimed at increasing ecological responsibility of businesses, consulting the public on Local Agenda 21, involving communities in the creation of a natural preserve and promoting energy-savings technologies at the local level. The grantee will supplement the grants program with trainings, consultations and networking events. The project will strengthen Belarusian NGOs' ability to participate in local and state government decision-making.

Georgia

1.3 Private Enterprise Development

The Georgian Union of Mountain Activists

\$25,190

Georgia

To promote tourism through building capacity of local tourist guides. 35 guides will be selected and provided with training in 7 regions of Georgia. The program will cover different aspects of safety, emergency medical care, camping, hiking equipment, and selection of food during expeditions. The trainees will also learn how to develop trekking tours and mark hiking paths. They will practice their skills on-site. The training materials will be compiled into a manual for guides, which will be distributed in the mountainous regions. In addition, a special Georgian-English and English-Georgian dictionary for guides will be developed and published. Informational the trained guides will be circulated among travel agencies, hotels, and alpinist circles. The project will improve the level of service provided by local guides and contribute to employment in the mountainous regions of Georgia. This project is co-funded by the Friedrich Ebert Foundation.

Svaneti Tourism Center

\$20,575

Georgia

To promote development of the tourism industry in Georgia by building awareness of service standards and business management principles among small and medium-sized tourism enterprises (SMEs) in the mountain regions of Svaneti and Racha. The project will provide six trainings for 90 guesthouse owners in the towns of Mestia, Lentekhi, and Oni in the following fields: Bed and Breakfast management standards, financial management and accounting, taxes and relations with the Tax Agency, customer service etc. The trainings will have a 'demonstration' component during which the trainees will visit a volunteering participant's guesthouse and together with an instructor discuss the practical implication of the concepts previously discussed in the class. The training complements the government-sponsored Employment Initiative 2007, which provides subsidized loans to tourism SMEs through a partnership with Procredit Bank. The training will target the clients of the Bank as well as other individuals interested in starting or expanding tourism business. Procredit Bank credit officers will be involved in the trainings to discuss loan application and management procedures. As a result of the project, owners of small tourism businesses will increase their knowledge of service standards, and improve their financial management capacity to handle a bank credit.

Tourism Vocational College

\$39,584

Georgia (Tbilisi City)

To promote education reform in the service sector by supporting the development of the first tourism vocation school. The project will make curricula and study materials for 9-month training and 3-month retraining programs for 7 professions: bartender, cooks, confectioners, waiters, housekeepers, hotel receptionists, and hotel reservation employees. The programs will be based on the professional qualification standards to be developed in cooperation with the representatives of the private sector. The project will also develop a set of outreach materials for potential applicants and employers such as leaflets, a brochure and the college web-site. During the first year around 300 individuals will be enrolled in these courses. After completion of the project, in

the years 2008-2009 the college is planning to develop curricula and study materials for four advanced professional programs. The school will become a source of professionals for hotels, restaurants, travel companies, and so on. Introducing even a small number of qualified professionals into the tourism workforce will raise the standards and expectations of the industry. The school will also affect the overall education reform. If successful, it can be emulated and modified for vocational education in other industries.

Business Development Center

\$5,955

Georgia (Adjara Region)

To promote employment through professional development of young individuals from the Adjara region. The project will provide 15-day training in various aspects of small hotel operation to around 25-30 youngsters interested in the tourism business in the rural Shuakhevi district of Adjara. The workshops will cover such issues as business planning, marketing, tour guiding etc. The project team will further assist the trainees in taking advantage of internship opportunities at local travel companies. The project also complements the efforts of CHF International Georgia Employment and Infrastructure Initiative, which provides small funding for the renovation of guesthouses in this area, by targeting young people who have access to CHF funds. The project will be covered in the local media. By addressing the lack of professional knowledge among young people in this less developed part of Adjara, the project will contribute to their employment and simultaneously improve the quality of service in the local guesthouse business.

International Trade Policy and Law Center

\$30,120

Georgia (Tbilisi City)

The proposed linkage grant will contribute to the economic development of the countries of the South Caucasus by developing the capacity of local businesses to export goods and services. The partners will focus on promoting locally produced goods and services through the development of quality print, electronic, and web-based versions of a South Caucasus Export Catalog. The catalog will feature comprehensive information on producers and service providers located in Armenia, Azerbaijan, and Georgia and will be distributed through embassies, consulates, and large importing-exporting organizations in foreign countries. The successfully implemented project will support the establishment of new cross-border business links both within and outside the South Caucasus region.

Junior Achievement

\$28,845

Georgia (Tbilisi City)

To improve the quality of economics instruction in Georgian high schools using the Junior Achievement model. The project will train around 300 teachers to use the Civic Economics Program, which is based on the Junior Achievement Applied Economics textbooks. The three-part program contains two units on economic theory and a practical unit called Student Company, during which students learn how to start and manage a real business. The seminars, to be conducted both in Tbilisi and the regions of Georgia, will train teachers both in theory and practical aspects of the program. After completion of the training the teachers will be regularly advised by the Junior Achievement trainers. The activities are co-funded by Procredit Bank, which is financing publication of Civic Economics textbooks and the re-training of the Junior Achievement trainers at the beginning of the project.

2.1 Citizen Political/Economic Participation

Human Rights Protection Center

\$15,100

Georgia (Ajaria)

To enhance citizen participation and information in the budget planning and thereby increase transparency of budget spending for the municipal improvements service of the city of Batumi. The project aims at establishing a continuous public oversight over the budgeting of the Batumi municipal improvement service by involvement of civil society organizations, ordinary citizens and the local media. The monitoring of the municipal improvements service will accompany a dialogue between civic sector, condominiums and the local government about improvements of public services. The project will enhance cooperation between the Media and Civil Society organizations (CSO) during the monitoring, contribute to the establishing a culture of mutually advantageous cooperation and dialogue between citizens and government and increase capacity of the grantee in civic monitoring and make newly created condominiums in the city efficient and proactive participants of civic control over the municipal government.

Green Alternative Association

\$19,928

Georgia (Tbilisi City)

To build capacity and increase involvement of local community groups and civil society organizations of Kvemo Svaneti and Racha Lechkhumi to monitor, effectively participate and influence decision-making related to the local forestry sector management. Through the monitoring and advocacy activities the project aims at mobilizing all stakeholders in the reform of forest sector to increase efficiency of power decentralization and ensure fair and equal distribution of benefits regarding forest ownership and management. The project is designed to produce long-lasting impact regarding citizens' involvement in decision-making. The project's beneficiaries are expected to be 50 civil society organizations (CSO) in Oni, Ambrolauri and Lentekhi municipalities of Racha Lechkhumi and Kvemo Svaneti regions, among them are 32,000 inhabitants of these municipalities, about 75 representatives of local self- citizens governance bodies of these municipalities and forestry department of the Ministry of Environment and Protection of Natural Resources.

Transparency International-Georgia

\$17,007

Georgia (Tbilisi City)

To promote efficiency of reforms in healthcare system and improve capacity of civil society to monitor the reform in a secondary healthcare. The project will focus on transparency of reforms in secondary healthcare and conduct civil monitoring of privatization of hospitals and tenders announced for privatization to double-check fairness of this process and compliance with respective laws and regulations. The monitoring of implementation of privatization agreements will produce recommendations to be submitted to the relevant state bodies. In parallel, training of journalists will be conducted to increase coverage of healthcare sector in the media and help media to provide professional and fair coverage of the ongoing healthcare reform. Promoting of public oversight of healthcare sector, involvement of media in civic monitoring and profound analysis of the course of reform will enable the state bodies concerned to refine privatization in healthcare system and contribute to increased public participation in this process.

Civic Education Youth Center

\$18,160

Georgia (Tbilisi City)

The project aims to promote transparency and efficiency of land reform and its major component privatization of the state-owned agricultural lands by civic monitoring and proactive citizen participation in the land reform. The project implemented in partnership with the regional civil society organizations will accomplish civic control over the whole process of privatization of the municipal agricultural lands in Signaghi and Kvareli by qualified monitoring, proactive media campaign informing the public about all aspects of privatization of these lands, including possible violations. The project will involve local communities in the monitoring of the land privatization in these regions and contribute to the mutually advantageous dialogue between the local governments and communities.

Business Consulting Research Group

\$12,733

Georgia (Tbilisi City)

The grantees will develop high quality, comparative policy options for relevant government officials on waste management in the context of the EU's European Neighborhood Policy (ENP). The grantees will undertake comprehensive research and analysis of legal and practical aspects of waste management in Armenia, Azerbaijan, and Georgia. This includes a unified research methodology and comparative analysis across all three countries of the South Caucasus. Each grantee will also periodically convene a working group consisting of local stakeholders in their respective country to help shape the contents of the policy report. The grantees will deliver one integrated regional public policy report that features an overview of environmental problems related to solid waste management in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing waste management, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on waste-management and should assist all three countries in meeting ENP commitments.

Young Economists Association

\$18,973

Georgia (Imereti)

To improve information of local communities about authorities and services of local government of the city of Kutaisi with increased citizen participation in the local budgetary processes and apply modern form of management and administration of public finances in the local self-governance. The project will organize meetings between communities and governments in Kutaisi about topical aspects of budget spending; create nine groups of advocacy of citizens' interests, conduct training about advocacy in budgetary process for citizens and local authorities. After civic monitoring and expert analysis of the budgetary process of 2007 and analysis of the draft budget 2008 the develop recommendations for the local government about improvement of citizen participation in budgetary issues and advocate it together with communities. The monitoring will be supported by wide-scale public information campaign. To improve quality of civic monitoring, the grantee will collaborate with the local branch of Georgian Young Lawyers' Association local communities and other civil society organizations and enhance their capacity of becoming proactive public watchdogs in the budgetary process. The project's outcome is to increase citizen participation component in the city budget planning to make the budget more oriented on communities needs.

European Foundation Center

Russia, Belarus, Moldova, Ukraine, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan

To support the GEG in promoting grant making practices and spreading philanthropy throughout the NIS. The GEG Annual Meetings aim to contribute to better visibility and information exchange about the work of individual donors, identify gaps in programs and services, increase knowledge about other actors in the region and possibilities for cooperation, encourage the development of local philanthropy initiatives and promote transparent operating practices. This grant to the GEG will allow participants and speakers from the NIS to participate in the GEG's 11th Annual Meeting in October 2006 being held in Belgrade, Serbia. The meeting will cover issues of the New Neighborhood Policy and Black Sea Collaboration, which are essential issues for NIS countries. The annual meeting's title is "Philanthropy and Participation - From Expectations to Practice."

German Adult Education Association, Tbilisi Project Office

\$11,423

Georgia (Tbilisi City)

The grantees will develop high quality, comparative policy analysis and recommendations for relevant government ministries on vocational education in the context of the EU's European Neighborhood Policy (ENP). Using a unified research methodology, the grantees will conduct a comprehensive, comparative research and analysis of legal and practical contexts of vocational education in Armenia, Azerbaijan, and Georgia. Each grantee will also periodically convene a working group consisting of local stakeholders in their respective country to help shape the contents of the policy report. The grantees will deliver one integrated regional public policy report that features an overview of vocational education problems in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing vocational education, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on vocational education and should assist all three countries in meeting ENP commitments.

The Center for Development of Equal Opportunities in Tourism

\$1,370

Georgia (Tbilisi City)

The grantees will develop a linkage project proposal that will address ideas for promoting the rights and interests of handicapped persons to access tourism-related infrastructure. Successful implementation of the contact project will result in the development of a carefully developed and competitive linkage proposal.

Education Development Institute

\$41,739

Georgia (Tbilisi City)

To support the reform of university education through the promotion of Georgia's participation in the Bologna process. The project will develop the National Qualifications Framework (NQF) with the participation of academics, nongovernmental organizations, and the Ministry of Education and Science. The framework will be developed in accordance with the requirements of the Bologna process. It will consist of the general part and descriptions of sixteen fields of study. The document will include the following elements, the cycles of university education described by learning outcomes, workload, title of qualification, types of award for different cycles, link between cycles, and life-long learning. The framework for each field of study will be developed by a work group involving representatives of all accredited universities. The information will be posted on the web to ensure maximum access. The framework is expected to be adopted by the Ministry of Education and Science as a guiding document in the process of programmatic accreditation. The project will increase public understanding of the Bologna process and create a

basis for curricular reform at Georgian universities.

Association Studio “Re”

\$25,195

Georgia (Tbilisi City)

To support the creation and development of community radio stations in the Ninotsminda and Marneuli districts of Georgia. These regions of Georgia, heavily populated by ethnic Armenians and Azeri, are both physically isolated from the larger society and cut off from mainstream media which broadcast only in Georgian. The community radios stations will become a source of information easily accessible to the wider public in these underserved regions and will serve as a catalyst for enhanced public participation and dialog. The grantee will provide trainings for local journalists and volunteers in how to operate the stations, and the content of programs will be broadcast in local languages. The community radios will improve access to information and participation of local communities in decision-making and community activities. The project represents a continuation of the project “Creating a Wave” co-funded by BBC World Service Trust, British government, European Commission and IREX Europe.

Institute of Social Studies and Analysis

\$47,320

Georgia (Tbilisi City)

To prevent the spread of HIV/AIDS and other infectious diseases among youth through an educational campaign and discussions in public schools throughout Georgia. As drug abuse is the leading causes of HIV/AIDS in Georgia, the grantee will conduct a wide-range study on the issues of drug abuse and safe sex targeting 2, 800 young people between the ages 15-18 in order to define the level of awareness and attitudes in youth and to develop the appropriate outreach messages. The second phase of the project involves a series of seminars and public meetings in over 100schools across Georgia, aimed at increasing awareness of young people in schools as well as teachers and other school administrators on the issues of drug abuse and unsafe sex. Along with the educational campaign the experts from the project team will help develop special, easy to understand outreach and promotional materials. There will also be a special documentary prepared on HIV/AIDS awareness. The expected outcome of the project is increased understanding among young people that drug abuse and unsafe sex can lead to HIV infection.

Civil Society Union

\$31,107

Georgia (Tbilisi City)

The project aims at confidence building and restoration of trust between the Georgian and Abkhaz communities through the active involvement of Georgian and Abkhaz civil society organizations and creation of favorable environment for economic development of the conflict zone. Based on international experience the project will develop approaches for economic rehabilitation and stimulation of business in the depressed Georgian and Abkhaz districts temporarily separated by the provisional demarcation line created after the armed conflict. The process will involve both Georgian and Abkhaz representatives. In case of implementation of the model, it will stimulate economic activities in these areas, including cross boundary trade and small entrepreneurship, which will contribute to the economic rehabilitation of the conflict zones, boost rapprochement of the sides separated after the conflict and advance peacemaking process. The project will be implemented in cooperation with the NGO International Alert. British GCPP program through the International Alert, and USAID through World Learning funded the 1st stage of the 3-staged project. The Eurasia Foundation funds the 2nd stage and the 3rd stage is going to be financed by Open Society Georgia Foundation.

Social Science Center

\$42,491

Georgia (Tbilisi City)

To promote broad and informed participation by the electorate during the upcoming 2008 parliamentary and presidential elections. The project will train Georgian media, especially in the regions, in providing citizens with unbiased information about political candidates in the pre-election period, and ensure professional and unbiased coverage of the elections. The objectives will be achieved through a baseline needs assessment of the professional preparedness of journalists in covering of elections, training of journalists and training of selected journalists as trainers in the regions. The project will create and manage a network of the trained journalists and media organizations in Tbilisi and 10 target cities. The project will conduct follow-up evaluation of its activities. The expected outcomes are enhanced professionalism and analytical skills of the involved journalists which will lead to balanced and comprehensive coverage of the elections, and informed decision-making by citizens on Election Day. The project represents both a continuation and expansion of the activities implemented within the project "Citizens' Informed Choice: Media and Elections" funded by European Commission Delegation to South Caucasus in 2007.

"Saphari" Union

\$37,002

Georgia (Tbilisi City)

To address the issue of domestic violence in Georgia through expansion of the regional victims support network and targeted public information campaigns and trainings to raise awareness of Georgia's newly passed law on domestic violence. The project will enhance the results achieved during two previously-funded projects by strengthening the regional network of assistance to victims and creating two new support centers in Batumi and Akhmeta. The project will continue to refine methods of psycho-social rehabilitation for victims living in the special shelter, and provide training for target groups responsible for enforcement of the law on domestic violence, in addition to further public information campaigns on the signs of domestic violence and how victims can seek help. The grantee will work closely with other civil society organizations and governmental agencies to monitor the issue of domestic violence in Georgia. This project is co-funded with Phillip Morris.

Ilia Chavchavadze-State University

\$32,302

Georgia (Tbilisi City)

To support the reform of Georgia's social service system through the advancement of social work education. The project will enhance the newly-established Master of Social Work (MSW) Program at Ilia Chavchavadze State University through creation of a departmental resource center, development of Georgian language teaching materials, and training of field work instructors. The resource center will be equipped with computers, hard copies of textbooks and access to electronic libraries. Georgian language readers with major texts will be developed for thirteen courses. In addition, a special web-site will be created to serve as an updatable repository of syllabi and various teaching materials. To improve the quality of internships, an international consultant will train thirty field instructors in how to provide supervision for the second-year master's students. The trainees will also be equipped with a field manual with specific recommendations on how to coordinate and assess student work. The project will improve both the theoretical and practical components of the MSW Program by equipping the Department with teaching and research resources and strengthening the link between students and social service agencies where they will receive practical training.

2.3 More Accountable Local Government

Civic Education Development Center

\$19,963

Georgia (Tbilisi City)

The project is a contribution to facilitate the greater tolerance and understanding of the needs of non-majority ethnic groups in Georgia and to support practical steps towards their social and economic integration within Georgia. In the framework of the National Integration and Tolerance in Georgia (NITG) program, the grants will be awarded to NGOs to support program development in areas of Georgia populated by citizens' of non-Georgian ethnicity. The priority will be given to projects that target Kvemo Kartli's Azeri and or Samtskhe Javakheti Armenian communities. The National Integration and Tolerance in Georgia (NITG) Program is implemented by the United Nations Association of Georgia with funding from the U.S Agency for International Development (USAID). The Eurasia Foundation (EF) Georgia office is responsible for the grant component within the program.

Georgian-Abkhazian Mixed Families Union

\$32,532

Georgia (Tbilisi City)

The project is a contribution to the confidence and tolerance building between the Georgians and Abkhazians through the restoration of relations between the mixed Georgian-Abkhaz families separated by the conflict. The project activities, which will target 200 mixed Georgian-Abkhaz families, include confidence-building and awareness-raising activities to establish and strengthen dialogue between the Georgians and Abkhaz using the methods of public diplomacy. This includes roundtable meetings, seminars, training and joint public activities for restoration of the family ties and reconciliation between Georgians and Abkhaz people. Through these measures, the project can enhance links between Georgian and Abkhaz civic organizations, increase awareness of the role of public diplomacy and create better conditions for continued dialogue between private citizens. The project is a contribution to the Georgian state policy for peaceful settlement of the conflict.

Liberty Institute

\$34,860

Georgia (Tbilisi City)

The project will contribute to improved public policy making in the South Caucasus through the use of the Town Hall Meeting (THM) system, which has already been tested and implemented in Armenia. The Project's partners will develop multi-language support for the computer-based elements of the system, and the Armenian partner will train their Azerbaijani and Georgian counterparts on related facilitation and system implementation skills. After the completing the skills and system transfer, the partners will jointly implement a pilot demonstration of the THM system in Georgia. EF-SCCP anticipates collaborating with the OSCE's Environmental Security Initiative (ENVSEC) to implement an environment-related THM project in all three countries. More broadly, EF-SCCP expects the project to increase the level of the public participation in the decision-making processes in the South Caucasus

Training and Development Group

\$17,745

Georgia (Tbilisi City)

The project will contribute to promote tourism development in service standards and business management principles among tourism small and medium enterprises (SME) in Imereti, Guria, and Kvemo Kartli. The project will provide five-day trainings for around sixty tourism SMEs in

bed & breakfast management standards, basics of marketing, financial accounting, taxes, and customer services. The training complements the government-sponsored Employment Initiative 2007, which provides subsidized loans to tourism SMEs through a partnership with Procredit Bank. The training will target the clients of the Bank as well as other individuals interested in starting or expanding a tourism business. The Bank credit officers will be involved in the trainings to discuss loan application and management procedures. As a result of the project, owners of small tourism businesses will increase their knowledge of service standards, and improve their financial management capacity to handle a bank credit.

Training and Consultancy Training

\$23,916

Georgia (Tbilisi City)

The project is a contribution to build awareness of service standards and business management principles among small and medium-sized tourism enterprises (SMEs) in Mtskheta-Mtianeti and Kakheti. The project will provide four six-day trainings for around sixty tourism SMEs in service marketing and financial management. The training complements the government-sponsored Employment Initiative 2007, which provides subsidized loans to tourism SMEs through a partnership with Procredit Bank. The training will target the clients of the Bank as well as other individuals interested in starting or expanding a tourism business. Pro Credit Bank credit officers will be involved in the trainings to discuss loan application and management procedures. As a result of the project, owners of small tourism businesses will increase their knowledge of service standards, and improve their financial management capacity to handle a bank credit.

Farming Association Elkana

\$23,278

Georgia (Tbilisi City)

To promote tourism development and business management principles among small and medium enterprises (SME) in Samtskhe-Javakheti region. The project will provide four five-day trainings for around sixty tourism SMEs in Borjomi. It will include service standards for guesthouses and catering facilities, introduction to business administration, building renovation and maintenance needs, promotion and sales etc. The workshops include four days of class work and one-day study trips to experienced local SMEs. The training complements the government-sponsored Employment Initiative 2007, which provides subsidized loans to tourism SMEs through a partnership with Procredit Bank. The training will target the clients of the Bank, as well as other individuals interested in starting or expanding a tourism business. The Bank credit officers will be involved in the trainings to discuss loan application and management procedures. As a result of the project, owners of small tourism businesses will increase their knowledge of service standards, and improve their financial management capacity to handle a bank credit.

American Chamber of Commerce in Georgia

\$34,398

Georgia (Tbilisi City)

To provide informational support to the tourism industry by equipping tourist information centers, specific tourist sites, and the official web-site with the high quality and accurate information on the Georgian tourism sector. The project will produce electronic versions of high-quality Georgian and English brochures as well as foldable maps on major regions, such as Mtskheta-Mtianeti, Upper Svaneti, Racha-Lechkhumi, Samegrelo, Guria, Pshav-Khevsureti, and Imereti, Tusheti, and Tbilisi surroundings. In addition, tourism product leaflets will be promoting cultural, ecological, bird watching, arts and crafts, jeep safari and agricultural tours. The samples of the publications will be discussed through the focus groups involving representatives of the expatriate community, local tourists, and tourism professionals. The Eurasia Foundation will

further pursue the project by printing the electronic versions of the publications. The brochures will be distributed among tourist information centers and will be posted on the official site of State Department of Tourism and Resorts. The project will increase access to quality and accurate information on the Georgian tourism sector for both local and international tourists.

Civil Society Institute

\$37,000

Georgia (Tbilisi City)

Batumi is one of the newly created self-governing municipalities under the new local government law in Georgia. The Civil Society Institute will implement a project aimed at legal and administrative reforms of Batumi City Hall. CSI will study the existing administration structure for ways to improve efficiency, develop a human resource policy for the City Hall administration, promote modern administration methods, encourage transparency and openness within the city hall system and establish mechanisms for public participation in City Hall activities.

Justice and Liberty Association

\$33,071

Georgia (Tbilisi City)

To support strengthened civic oversight over Georgia's defense and security agencies and to increase transparency and public awareness about the process under which Georgia is seeking admission to the North Atlantic Treaty Organization (NATO). As Georgia enters into the intensified dialogue stage of its push towards membership in NATO, effective public oversight over the reforms in the defense and security fields will be essential, if Georgia is to be accepted into the next Membership Action Program phase. To achieve these goals the project will train media and government officials on transparency in security agencies, provide civic monitoring on the implementation of NATO-related programs by the government, conduct a public information campaign about the findings, and develop recommendations, including legal initiatives for improved cooperation between NGOs and Georgia's defense and security structures.

Civic Initiative Center

\$34,458

Georgia (Tbilisi City)

To support countrywide coalition building and issue-based regional cooperation among civil society organizations (CSOs) in Georgia. This project builds upon the USAID-funded Citizens Advocate Program, and will further increase the capacity of Georgian CSOs to mobilize citizens, advocate for their interests and lobby for policy reforms. These goals will be accomplished through the involvement of more CSOs into the CSO Code of Ethics, monitoring of CSOs compliance with the Code's principles, series of workshops, round-tables, and issue-based retreats for CSOs, a CSO fair, development of issue-based policy papers, and the redesign of the www.advocacy.ge multipurpose web portal as a vibrant forum for CSOs and other stakeholders. The project will support strengthened and enhanced networking among Georgian CSOs, especially between the regions and the capital. The project is co-funded by Open Society Georgia Foundation.

Protection of Tusheti National Park

\$2,994

Georgia (Tbilisi City)

To develop tourism in the mountainous region of Tusheti through a marketing promotion. The project will organize a marketing tour involving representatives of donor, state, business, and media organizations. The participants will visit the Tusheti National Park and its adjacent villages. They will also attend a short working meeting during which the Administration of the

National Park will present the major problems of the region and suggestions for their solution. After the meeting the administration will develop the Tourism Development Plan for the region, which will incorporate the feedback from the participants of the tour. The Plan will be further circulated among various donor, state, and business organizations. The tour itself will be covered in the local media. The project will have a combined effect of raising awareness of the attractions of Tusheti and simultaneously directing the attention of governmental, donor, and business organizations to the problems of the region. It will result in an increase in the number of visitors as well as a rise in private and public investments in the region.

Kazakhstan

2.1 Citizen Political/Economic Participation

Eurasia Foundation Central Asia/Kazakhstan

\$422,220

Kazakhstan, Tajikistan, Uzbekistan, Kyrgyzstan

Eurasia Foundation of Central Asia (EFCA)

\$37,389

Kyrgyzstan, Kazakhstan, Tajikistan

Eurasia Foundation Central Asia/Kazakhstan

\$247,600

Uzbekistan, Kazakhstan

To establish a local foundation to support the development of civil society in Central Asia. The Eurasia Foundation of Central Asia (EFCA) is the one of the first private, indigenous foundations in Central Asia with a network of offices across the region. This grant will provide funding for EFCA to promote the advancement of civic institutions and private enterprise throughout Central Asia through its grant making and operating programs.

Eurasia Foundation Central Asia/Kazakhstan

\$350,470

Kazakhstan, Uzbekistan

To establish a local foundation to support the development of private enterprise, strengthen civil society and improve public administration in Central Asia. The Eurasia Foundation of Central Asia (EFCA) is the one of the first private, indigenous foundations in Central Asia with a network of offices across the region. This grant will provide funding for EFCA to promote the advancement of civic institutions and private enterprise in Kazakhstan through its grant making and operating programs.

European Foundation Centre

Russia, Belarus, Moldova, Ukraine, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan

To support the GEG in promoting grant making practices and spreading philanthropy throughout the NIS. The GEG Annual Meetings aim to contribute to better visibility and information exchange about the work of individual donors, identify gaps in programs and services, increase knowledge about other actors in the region and possibilities for cooperation, encourage the development of local philanthropy initiatives and promote transparent operating practices. This grant to the GEG will allow participants and speakers from the NIS to participate in the GEG's 11th Annual Meeting in October 2006 being held in Belgrade, Serbia. The meeting will cover issues of the New Neighborhood Policy and Black Sea Collaboration, which are essential issues for NIS countries. The annual meeting's title is "Philanthropy and Participation: From Expectations to Practice."

Kyrgyzstan

2.1 Citizen Political/Economic Participation

Bishkek Business Club

\$2,885

To introduce more effective business practices to media outlets in the Kyrgyz Republic. The grantee will organize a forum to provide information about the mass media market and media development strategies to over 100 participants. Expected outcomes of the project include better-informed specialists in media marketing and advertising. The project is co-financed by the United States Agency for International Development (USAID), Internews-Kyrgyzstan, Soros Foundation-Kyrgyzstan and the Bishkek Business Club.

Association of Young Leaders

\$5,045

To encourage civic engagement among youth. The grantee will gather representatives of leaders of youth organizations throughout Central Asia for a two-day event to share experience, exchange information and establish a network. This network is expected to facilitate ongoing information and skills sharing in order to develop the capacity of youth organizations to engage in the processes of social development and government decision-making. The project was approved under the Foundation's Open Door Program with the World Bank, with funding from the U.S. Agency for International Development (USAID) and the World Bank.

Moldova

2.1 Citizen Political/Economic Participation

Independent Daily “Timpul de Dimineata”

\$14,998

Moldova

To increase the public's knowledge of issues concerning European integration and Moldova's relations with the EU. The grantee will produce a monthly newspaper insert “European Integration Step by Step” containing reports, analysis and interviews on European affairs and the progress of the EU-Moldova Action Plan. The grantee will also promote dialogue between government, media and NGOs through public and expert debates. The project is funded by SIDA and USAID.

League for the Defense of Human Rights

\$48,447

Moldova

To enable Moldova's civil society to monitor the country's 2007 general local elections. Together with other partners, the grantee will perform comprehensive monitoring, observation and analysis of the pre- and electoral campaign, Election Day activities, and the post-election period. The project will reduce the likelihood of administrative violations, helping to ensure that the election results are a true reflection of the intention of voters. The project is co-funded by the U.S. Embassy Democracy Commission the Swedish International Development Cooperation Agency (SIDA), the United States Agency for International Development (USAID) and the National Endowment for Democracy (NED).

Association for Participatory Democracy “Adept”

\$11,180

Moldova

To ensure that election officials have the necessary understanding and capacity to organize the 2007 General Local Elections. In cooperation with the Central Election Commission, the grantee will train nearly 1500 members of Precinct Election Commissions (PECs) and supply copies of the newly amended Election Code. The project will be conducted under the auspices of Civic Coalition for Free and Fair Elections - Coalition 2007, a group of leading Moldovan NGOs working to ensure free and fair elections in Moldova. As a result of this initiative the election process will be conducted in a more transparent and professional manner. The project is co-funded by the Swedish International Development Cooperation Agency (SIDA) and the United States Agency for International Development (USAID).

European Foundation Center

Russia, Belarus, Moldova, Ukraine, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan

To support the GEG in promoting grant making practices and spreading philanthropy throughout the NIS. The GEG Annual Meetings aim to contribute to better visibility and information exchange about the work of individual donors, identify gaps in programs and services, increase knowledge about other actors in the region and possibilities for cooperation, encourage the development of local philanthropy initiatives and promote transparent operating practices. This grant to the GEG will allow participants and speakers from the NIS to participate in the GEG's 11th Annual Meeting in October 2006 being held in Belgrade, Serbia. The meeting will cover

issues of the New Neighborhood Policy and Black Sea Collaboration, which are essential issues for NIS countries. The annual meeting's title is "Philanthropy and Participation: From Expectations to Practice".

Association of Independent Press

\$23,000

Moldova

To perform monitoring of media coverage during 2007 General Local Elections. The grantee and its partners will carry out comprehensive monitoring of local and national TV, radio stations and newspapers. The results will be published in bi-weekly and final reports and presented to local and international stakeholders. The project will provide independent analysis of biases in media coverage of the local elections and advocate for balanced reporting and broadcasting. The project is co-funded by the Swedish International Development Cooperation Agency (SIDA), the United States Agency for International Development (USAID) and the National Endowment for Democracy (NED).

Institute for Development and Social Initiatives "Viitorul"

\$29,558

Moldova

To improve implementation of major economic and social policies in Moldova. The grantee will organize national and regional economic debates and use the Citizen Confidence Index-to improve the quality of economic and social policies implementation. The grantee will also hold seminars and debates on economic and social development issues in order to support citizen participation into the design of social and economic policies. Through monitoring and regular analysis, the grantee will assist the government in implementing economic and social policies effectively. The project is co-funded by SIDA and USAID.

Expert-Group

\$36,997

Moldova

To increase civil society participation in the implementation of key reforms in Moldova. The grantee will bring together at least 15 leading NGOs, think-tanks and academics in a Consortium for National Development which will produce a report evaluating the government's implementation of the Economic Growth and Poverty Reduction Strategy Paper (EGPRSP) and the EU-Moldova Action Plan. The Consortium will undertake analysis, surveys, a media campaign, regional round-tables and a presentation of the report to parliament, and will also provide independent expertise to the government's National Development Plan. The project is co-funded by the Swedish International Development Cooperation Agency (SIDA) and the United States Agency for International Development (USAID).

Transparency International – Moldova

\$21,567

Moldova

To promote ethical standards among government employees in Moldova. The grantee will conduct a series of activities with central and local government administrations, academia, civil society, and media including: organizing trainings for government employees tasked with anti-corruption activities; a workshop with members of parliament to promote a code of ethics; and a public awareness campaign on the benefits of adopting a code of ethics. Together with the Anticorruption Alliance, the grantee will also develop and promote a draft law on Code of Ethics. The project will improve ethics in the public sector and the quality of public services.

Local Anticorruption Initiatives in Moldova

The goal of this initiative is to increase the role of civil society and media in reducing systemic corruption in the Republic of Moldova at local and regional level

Regional Development Agency “Habitat”

\$15,062

Moldova

To encourage the public to participate in local governance in Rezina and Soldanesti rayons. The grantee will conduct an awareness and information campaign on anticorruption and civic engagement issues; conduct seminars for local public authorities, NGOs and businesses; organize public hearings and “open budget” initiatives in several localities and conduct an opinion survey on the perception of corruption in the region. The project will increase public participation in the decision making process and raise demand for a more transparent and open local government.

Modern Woman Association

\$14,598

Moldova

To involve youth in reducing corruption in educational institutions in Orhei and Telenesti districts. The grantee will encourage local youth to create and strengthen effective models of monitoring and preventing corruption. In partnership with the Anticorruption Alliance, the grantee will organize debates and trainings among youth, conduct educational and information campaigns in schools and provide legal assistance to citizens. The project will reduce corruption among teachers and parents in educational institutions and will reduce tolerance of corruption among youth and the general public.

DECA-Press

\$14,415

Moldova (Balti District)

To increase the role of local mass media in Balti and the northern part of the country in raising the community’s awareness of transparency, good governance and EU integration. The grantee will establish press club in Balti and encourage journalists to join public debate on these issues. Press club members will learn about investigative journalism, the role of mass media in preventing and combating corruption, access to public information and EU integration. The project will stimulate the local mass media and NGO community to actively engage in the prevention of corruption at the local level, increase accountability of local public authorities and provide better information on the European integration process.

Russia

1.3 Private Enterprise Development

SME Support Agency

\$3,895

Russia (Rostov Oblast)

In support of the database of real and potential SME job vacancies for migrants willing to be employed in this sector in the Russia South Federal District creation. This database supposed to contain the information of the SME's wares, jobs and services.

2.1 Citizen Political/Economic Participation

Higher Education Policy Institute

\$49,500

Russia

To expose Russian leaders in the field of higher education to the American experience of colleges and universities playing a key role in the social and economic development of the regions in which they operate. Through a symposium and study tour, this project will offer the participants lessons learned and American best practices as they work to develop strategies and models that will broaden and deepen the role that universities in Russia play in the life of the society and economy.

European Foundation Center

Russia, Belarus, Moldova, Ukraine, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan

To support the GEG in promoting grant making practices and spreading philanthropy throughout the NIS. The GEG Annual Meetings aim to contribute to better visibility and information exchange about the work of individual donors, identify gaps in programs and services, increase knowledge about other actors in the region and possibilities for cooperation, encourage the development of local philanthropy initiatives and promote transparent operating practices. This grant to the GEG will allow participants and speakers from the NIS to participate in the GEG's 11th Annual Meeting in October 2006 being held in Belgrade, Serbia. The meeting will cover issues of the New Neighborhood Policy and Black Sea Collaboration, which are essential issues for NIS countries. The annual meeting's title is "Philanthropy and Participation: From Expectations to Practice."

Tajikistan

Eurasia Foundation Central Asia/Kazakhstan

\$422,220

Kazakhstan, Tajikistan, Uzbekistan, Kyrgyzstan

To establish a local foundation to support the development of civil society in Central Asia. The Eurasia Foundation of Central Asia (EFCA) is the one of the first private, indigenous foundations in Central Asia with a network of offices across the region. This grant will provide funding for EFCA to promote the advancement of civic institutions and private enterprise throughout Central Asia through its grant making and operating programs.

1.3 Private Enterprise Development

Public Association Union of Consumers

\$17,958

Tajikistan (Sogd Oblast, Dushanbe City)

To introduce the international standards of bar-coding system in Tajikistan and creation of GS1-Tajikistan as the national organization of commodity numeration. The grantee will create the normative base which will contribute to the institutional development of the Tajik organization of commodity numeration and promote the idea of bar-coding through the creation of website GS1-Tajikistan. The grantee will also carry on an intensive PR- campaign to attract commercial institutions to become members of GS1-Tajikistan, which will give financial stability to this organization. As a result, it is expected that the membership GS1-Tajikistan will reach 80 organizations and it will be accepted as a member of the international organization GS1 Global. This will allow GS1-Tajikistan to award national identification codes. Project will be co-financed by International Trade Centre.

The Silk Road is the Road of Unity

\$13,100

Tajikistan (Dushanbe City, Republican Rayons)

To support the development of tourism business in Tajikistan. The grantee will invite international trainers to educate its employees on hotel and restaurant businesses. As a result, 200 people will be trained to provide quality hotel and restaurant services. Tourism in Tajikistan will become more attractive and comfortable. Two manuals will be published in the Tajik language on running a hotel and restaurant business for a wider use. At the end of the project, a roundtable discussion will take place to recommend best practices to the National Tourism School.

The World of Children Health

\$17,030

Tajikistan (Sogd Oblast)

In support of the development of private enterprise in medicine. At the beginning and at the end of the project, the grantee will assess paid medical services and ways they are being provided to determine their quality. Trainings will be conducted for 100 doctors from Isfara district on special aspects of private enterprise in medicine. A guide will be published to help privately practicing doctors to start their practice; a round table will be conducted to discuss further development of medical reforms.

Central Stock Exchange

\$10,303

Tajikistan (Dushanbe City)

To support economic reforms. The grantee will train university students in currency trading, then stage a competition among the universities. As a result, universities and students should increase their interest in the fledgling currency trading industry, which will both widen employment opportunities and increase macroeconomic efficiency.

NGO “Sapeda”

\$25,678

Tajikistan (Khatlon Oblast)

To further support cross-border trade between Tajikistan and Afghanistan. The grantee will conduct trainings for small businesses, traders, NGOs from bordering regions on commercial legislation and marketing. Bilateral meetings to discuss ways to eliminate administrative barriers for cross-border trade will be organized for government officials from both countries. A trade fair will be organized at the end of the project in Kunduz province of Afghanistan with a large representation of Tajik traders.

Dekhkan Farm “Agrocomplex”

\$10,065

Tajikistan (Sogd Oblast)

To foster agricultural entrepreneurship development in the Spitamen district of Tajikistan. The grantee will create an experimental duck farm in the northern part of Tajikistan. The project will evenly distribute 600 ducks among 10 farms and conduct training seminars and publish manuals on effective duck farming. The project will improve the farming and business skills of farmers and facilitate the expansion of duck industry.

NGO “Nihol”

\$8,490

Tajikistan (Republican Rayons)

To promote community economic development. The NGO will establish a fruit-tree nursery with volunteer help from five villages on land donated by the government. Once the apple and pear trees are mature enough to replant, it will provide training in fruit-raising and distribute the trees to the volunteers. This will help restore a once important sector of the local economy hard hit by the civil war and subsequent economic dislocation.

1.4 Competitive Responsive Financial Sector

Public Institute of Professional Accountants and Auditors

\$17,790

Tajikistan (Dushanbe City)

To support the development of high quality international standards for accounting and to strengthen the accountancy profession. The grantee will join the International Federation of Accountants (IFAC) which will enable a country-wide to transfer to international standards of financial reporting and accounting. The project includes hosting for the first time in Tajikistan a meeting of the Certified International Professional Accountants; publication in Tajik and Russian of a manual for accountants to be used at higher education institutions and during courses for accounting certification

2.1 Citizen Political/Economic Participation

Economics Education and Research Consortium

Tajikistan

To strengthen the capacity of Tajikistani universities to conduct applied business and economics research. The grantee will organize intensive, high-quality research training activities, issue competitive fellowship grants, promote university-business applied research linkages, and create a network of university-based researchers. This grant is part of a larger Central Asia Applied Research Network project, co-funded by numerous corporate and public donors.

Youth Initiatives Fund of Vahsh District

\$10,400

Tajikistan (Khatlon Oblast)

To promote community development in a multi-ethnic community still recovering from the Tajik Civil War. The NGO will create a community center in a building donated by the local administration. There, residents will have access to e-mail to contact relatives who left because of the war or economic hardship, and get free legal consultations. The center will also host a number of cultural events. This should strengthen ties among community members and between civil society and the government.

NGO “Masuliyat”

\$7,496.00

Tajikistan (Sogd Oblast)

To raise awareness of the effects of corruption. The grantee, a youth organization, will stage events in 11 communities and three universities, broadcast a television show and distribute brochures to inform people of the economic consequences of corruption. It will conduct a before-and-after survey among its target audience to measure how people's understanding of corruption has improved.

Union of Journalists of Tajikistan

\$1,600

Tajikistan (Dushanbe City)

To increase the interest of journalists in active coverage of social problems, the grantee will organize around table and a competition for journalists on the occasion of International Press Day. The authors of best articles written during the past year in six nominations will be identified in result of the competition. Journalists from all parts of Tajikistan will participate in this competition.

Civil Society Support Center “Shahrvand”

\$1,635

Tajikistan (Khatlon Oblast)

To support development of cross boarder relations between Tajikistan and Afghanistan and establishing of partnership on the area of civil society. Grantee will conduct needs assessment of development of civil society in Kunduz province as a mean for upcoming cooperation in implementation of joint projects. The outcome of the survey will be strategic base for further cooperation.

Association of Young Lawyers “Amparo”

\$8,484

Tajikistan (Sogd Oblast)

To improve the legal skills, capacity and marketing ability of law students of the Sogd oblast. The grantee will conduct a number of training courses and mock trials which aim to provide law students with skills necessary to find a job in a legal environment. The grantee will open a career center and a web-site specifically designed to help law students increase their visibility. The project will help to improve the qualifications of law students and young lawyers and their potential for employment in a legal environment.

2.3 More Accountable Local Government

NGO “Khamroz”

\$4,439

Tajikistan (Khatlon Oblast)

To strengthen local self-governance. Tajikistani legislation gives rural councils a degree of autonomy, and much donor attention has focused on this opportunity. But their urban equivalents, known as makhallas, are still managed centrally. The grantee will set up coordination council among 40 urban neighborhoods. This council will act as an information and training clearinghouse for makhallas leaders, who will develop plans for local development initiatives. The grantee will then hold a round-table to promote decentralization of makhallas governance.

Public Union “Fidokor”

\$9,789

Tajikistan (Dushanbe City)

To support the development of the local self-governance in the southern districts of Khatlon region. The grantee will design an educational program aimed at improving social partnership between NGO leaders and municipal and government officials involved in the activities of local self-governance organs. The grantee will carry out a PR campaign to promote effective self-governance; the grantee will publish posters about the role and principles of local self-governance and brochures about the structure and people of local self-governance organs. With the aim to exchange best practices, leaders of five participating districts will have meetings throughout the region. The grantee will publicize its activities in local newspapers and radio programs.

Turkmenistan

European Foundation Center

Russia, Belarus, Moldova, Ukraine, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan

To support the GEG in promoting grant making practices and spreading philanthropy throughout the NIS. The GEG Annual Meetings aim to contribute to better visibility and information exchange about the work of individual donors, identify gaps in programs and services, increase knowledge about other actors in the region and possibilities for cooperation, encourage the development of local philanthropy initiatives and promote transparent operating practices. This grant to the GEG will allow participants and speakers from the NIS to participate in the GEG's 11th Annual Meeting in October 2006 being held in Belgrade, Serbia. The meeting will cover issues of the New Neighborhood Policy and Black Sea Collaboration, which are essential issues for NIS countries. The annual meeting's title is "Philanthropy and Participation: From Expectations to Practice".

Ukraine

1.3 Private Enterprise Development

LEaD: Local Economic Development III

The Eurasia Foundation and Organization for Security and Co-operation in Europe launched a joint program aimed at stimulating economic development and employment opportunities in the depressed regions of Ukraine in order to reduce poverty and prevent human trafficking. The program is focused on: 1) spurring SME development at the regional level; 2) building business support infrastructure; and 3) creating conditions for the public-private dialogue at the regional level.

Entrepreneurs Union of Small, Medium and Privatized Enterprises

\$20,045

Ukraine (Crimean Autonomous Republic)

To improve regulatory policy toward small businesses in Sevastopol by initiating constructive dialogue between entrepreneurs and local authorities and enhancing local government capacity to implement business-related legislation. The grantee will monitor and analyze current regulatory policies; create a legal assistance center and provide training and consultations for businesses, business associations and local lawmakers; conduct an information campaign on related issues in the local media including articles, newsletters, interactive TV shows and viewer surveys; foster information exchange between entrepreneurs through conferences, internet forums, and a mailing list; and help entrepreneurs' unions actively participate in the developing of regulatory norms. The project will help balance state regulation of business activities in the city.

Entrepreneurs of Uspekh Saki Region

\$3,573

Ukraine (Crimean Autonomous Republic)

To generate new job opportunities and stimulate small business growth in rural areas in Crimea by creating dairy farm cooperatives. The grantee will create a database of dairy farmers and processors, conduct market research, and then select 11 pilot communities in which to create milk collection stations for cooperatives. As jointly-owned and operated associations of agro producers, the cooperatives provide economies of scale for processing and marketing member farms' products. The pilot cooperatives will receive intensive training and consultations in business operations and dairy farming and processing technology. The project, co-funded by the OSCE, will improve small agricultural businesses' profitability and create new jobs.

LEaD: Local Economic Development Program stage IV

Eurasia Foundation and Organization for Security and Co-operation in Europe launched a joint program aimed at stimulating economic development and employment opportunities in Poltava, Zaporizhzhia and Odessa oblasts. The program is focused on: 1) spurring SME development at the regional level; 2) building business support infrastructure; and 3) creating conditions for the public-private dialogue at the regional level.

Entrepreneurship Support Fund

\$19,742

Ukraine (Poltava Region)

To foster economic growth through small business development in 3 districts of Poltava oblast. The grantee will provide a range of support to start-up and existing entrepreneurs in the fields of rural tourism, agriculture, and communal services. The grantee will provide entrepreneurs with

educational opportunities, consulting services and market research. As part of the Eurasia Foundation's Local Economic Development Program, co-funded by the OSCE and USAID, the project will help make existing enterprises more effective, as well as create new businesses.

Business Development Center

\$19,629

Ukraine (Poltava Region)

To support organic farming in Velyka Bahachka, Lubny, Semenivka, Khorol, and Poltava districts in Poltava Region. The grantee will identify agricultural enterprises willing to pursue organic farming and assist them in converting to organic production. Co-funded by USAID and OSCE, the project will increase the number of organic farms in the region and provide a range of support to entrepreneurs in this field.

"Porada"-Entrepreneurs Union of Khortytsya Rayon

\$19,648

Ukraine (Zaporozhye Oblast)

To foster economic growth through small business development in Zaporizhzhia Oblast. The grantee will survey and compile a database of production enterprises in select cities and regions of the Region, and conduct an analysis of relevant legislation to determine the major impediments to entrepreneurial development. Using results of this research, the grantee will introduce improvements to the procedures for acquiring permits necessary for the start-up and development of production enterprises. The project will also set-up three new business clubs to unite managers of production enterprises, providing them opportunities to gain new skills and information, and establish new business contacts. As part of the Local Economic Development initiative (LEaD) co-funded by OSCE, the project will provide a range of support to start-up and existing entrepreneurs, and help to create new businesses and jobs.

Ismail Entrepreneurs Support Foundation

\$18,224

Ukraine (Odessa Oblast)

To help the unemployed of Bolhrad, Ismail and Kiliya rayons of Odessa Oblast through job-skills training and providing small business support. The grantee will train individuals in traditional folk arts and craft-making techniques, create a database of craftsmen, develop materials to market their products, and organize exhibition fairs and an online retail store. The project will both create new handicraft businesses and make existing ones more profitable.

Heifer Project International

\$20,697

Ukraine (Odessa Oblast)

To generate new job opportunities and stimulate small business growth in rural areas in Odessa oblast in the field of animal husbandry. Three farm cooperatives will receive training and consultations on aspects of meat and dairy production, successful business management, and using the latest industry technologies. As part of the Eurasia Foundation's Local Economic Development Program, co-funded by the OSCE and USAID, the project will create new jobs and improve the profitability of animal husbandry in the region.

Rural Development and Legal Assistance Center

\$19,127

Ukraine (Odessa Oblast)

To foster economic growth through small business development in Velyka Myhailivka, Ivanivka and Rozdilna districts in Odessa oblast. The grantee will develop a specially-tailored training

program on registering and operating a small business, offer ongoing consultations to entrepreneurs, and develop viable business models. As part of the Local Economic Development initiative (LEaD) co-funded by USAID and OSCE, the project will offer a range of support to local entrepreneurs, helping to create new businesses and jobs.

2.1 Citizen Political/Economic Participation

Social and Cultural Management Institute

\$10,823

Ukraine (Kirovograd Oblast)

To improve analysis of social policy by civil servants, NGOs and journalists in Kirovograd oblast. The grantee will conduct a seminar and three trainings in oblast and rayon centers, publish a textbook on social policy analysis, analyze drafts of government social policies, and hold a small grants competition for local initiatives which can improve these policies. As a result of the project, co-funded by the Stefan Batory Foundation, NGOs in Kirovograd will play a more active role in analyzing public and non-governmental social programs.

Parliamentary Elections 2007: Support of Local Initiatives

The Eurasia Foundation's Elections program is aimed at short term domestic observation of Parliamentary Elections in Ukraine in September of 2007. EF will target three oblasts that are likely to be strongly contested. EF will hold a targeted grant competition focusing on proven local organizations capable and willing to conduct domestic monitoring. Selected grantees will train and deploy observers to key districts in the targeted oblasts and assess the preparedness of the election commissions. On Election Day, observers will monitor the opening, voting and closing of polling stations, as well as observe process of ballot counts. The program implementers will report monitoring results to the public through mass media. The program is co-funded by the Charles Stewart Mott Foundation and leverages costs from the Government of Finland.

Opora Civil Network

\$20,252

Ukraine (Kirovograd Oblast, Cherkassy Oblast)

To ensure free and fair 2007 Parliamentary Elections in Ukraine. The grantee will recruit; train and deploy 500 observers to key polling stations in four territorial electoral districts of Kirovograd oblast. On Election Day, observers will monitor the opening, voting and closing of the polling stations, as well as observe the ballot counting process. Program implementers will report monitoring results to the public every three hours through mass-media and host a press conference on the day following the elections to announce the overall results. The project will reduce the likelihood of administrative violations, helping to ensure that the election results are a true reflection of the voters' intent. This project is co-funded by the Charles Stewart Mott Foundation.

Voters Committee of Kherson Oblast

\$21,613

Ukraine (Kherson Oblast)

To ensure free and fair 2007 Parliamentary Elections in Ukraine. The grantee will recruit, train and deploy 400 observers to key polling stations and assess the preparedness of the election commissions in four territorial electoral districts of Kherson oblast. On Election Day, observers will monitor the opening, voting and closing of polling stations, as well as observe the ballot counting process. Program implementers will report monitoring results to the public every three hours on the Internet and host a press conference on the day following the elections to announce

the overall results through mass media outlets. The project will reduce the likelihood of administrative violations, helping to ensure that the election results are a true reflection of the voters' intent. This project is co-funded by the Charles Stewart Mott Foundation.

Vox Populi: Local Initiatives Support

A small grants component, the opportunities fund, is a part of Vox Populi initiative (funded by USAID, Charles Stewart Mott Foundation and Westminster Foundation for Democracy) aimed at encouraging citizens and expert input into administrative reform in Ukraine. The opportunities fund will be available to support local projects such as: civic education and discussions; community activities to encourage participation in the reform process; debates on reform issues; public opinion surveys; or other methods of gathering feedback for regional and national policymakers.

Press-Club of Reform

\$3,937

Ukraine (Kirovograd Oblast)

To inform citizens of Kirovohrad oblast on administrative-territorial reform in Ukraine and to stimulate public interest in the reform planning process. Journalists and citizens will learn of proposed reforms through a new website and four televised press-club meetings in Kirovohrad and rayon centers. Public recommendations on the reforms will then be conveyed to central and local governments through a brochure. This project will both raise citizen awareness and inform local governments of the public's ideas on administrative-territorial reform in Kirovohrad oblast.

East-Ukrainian Civil Initiatives Center

\$5,969

Ukraine (Lugansk Oblast)

To pilot a method of gathering public input into administrative-territorial reforms in Lugansk oblast. The grantee will train public servants and leaders of NGOs from two rayons on designing and implementing reforms and on principles of participatory local governance. A public debate and a press conference will draw attention to the opportunities and challenges presented by reforming local self-governance in the oblast. The grantee will also publish a brochure containing ideas for administrative-territorial reforms developed by participating local governments and NGOs. The local authorities will be able to apply the principles of participatory governance in addressing other issues of importance to their communities in the future.

2.3 More Accountable Local Government

Institute for Social Transformation Counsel

\$16,096

Ukraine

To improve the professional capacity of Ukrainian civil servants. The program will consist of a four-day training program for rayon- and oblast- level public officials in management and finance, followed by a five-week internship in Poland and Hungary. The program, implemented in partnership with the National Academy of Public Administration and the Robert Bosch Foundation, will familiarize civil servants with European standards of public administration and play an important role in curriculum development at the Academy.

Uzbekistan

2.1 Citizen Political/Economic Participation

Eurasia Foundation Central Asia

\$422,220

Kazakhstan, Tajikistan, Uzbekistan, Kyrgyzstan

\$247,600

Uzbekistan, Kazakhstan

To establish a local foundation to support the development of civil society in Central Asia. Eurasia Foundation of Central Asia (EFCA) is the one of the first private, indigenous foundations in Central Asia with a network of offices across the region. This grant will provide funding for EFCA to promote the advancement of civic institutions and private enterprise throughout Central Asia through hits grant making and operating programs.

1.3 Private Enterprise Development

Business-Incubator Sod Bi

\$15,744

Uzbekistan

To promote trade between small-size businesses in Uzbekistan and Kazakhstan. The grantee will establish a network of trade consultants, hold trade fairs in both countries and open a web portal specializing in trade. This should open trade opportunities to small businesses and highlight the economic benefits of freer trade.

2.1 Citizen Political/Economic Participation

Eurasia Foundation of Central Asia

\$50,000

Uzbekistan

\$350,470

Kazakhstan, Uzbekistan

To establish a local foundation to support the development of private enterprise, strengthen civil society and improve public administration in Central Asia. The Eurasia Foundation of Central Asia (EFCA) is the one of the first private, indigenous foundations in Central Asia with a network of offices across the region. This grant will provide funding for EFCA to promote the advancement of civic institutions and private enterprise in Kazakhstan through its grant making and operating programs.

Appendix D

**Non-U.S. Government and Co-funded Grants
By Country and Strategic Objective
October 1, 2006 – September 30, 2007**

Armenia

2.1 Citizen Political/Economic Participation

Artak Dabaghyan

\$3,460

Armenia (Yerevan)

Artak Dabaghyan will conduct an ethnographical survey in the Tavush province of Armenia. The survey aims to explain how trade on the Armenian-Georgian-Azerbaijani border affects peoples' ethnic stereotypes and political attitudes. The study will include focus groups and interviews with community members, traders, local administration and NGOs, as well as on-site ethnographical observations. In addition, Dabaghyan intends to analyze statistical data to reveal the economic and demographic trends in the province, which is an important spot of emerging economic interdependence (especially around the Sadakhlo-Bagrashen marketplace) in a war-devastated area. Dabaghyan's study will offer important insights into how the dynamics of trade shape inter-ethnic relationships. These insights can provide clues for researchers, policymakers and NGOs alike to design programs that promote inter-ethnic trust in environments of post-conflict reconstruction in border provinces across the South Caucasus.

Gyulnara Hovhannisyan

\$3,500

Armenia

Gyulnara Hovhannisyan will analyze the pension system in Armenia to better understand the role that gender plays in pension security, and predict how the pension reforms currently being implemented in Armenia will affect women. Using quantitative and qualitative methods, she will study how Eurasia effective the pension system in Armenia is from a gender perspective. For instance, she will examine men and women's employment and salary patterns, which determine the size of payments to the pension system, to better understand the disparities between male and female pensioners. Taking into account that radical reforms are currently being implemented in the pension system of Armenia, Ms. Hovhannisyan will also study gender-related problems that are emerging as a result of the implementation of the new system. It is expected that findings of this research will help find solutions to gender-related problems existing in the pension system, thus, helping to eliminate gender disparities. The results of this study will be useful for all interested parties involved in pension reforms: the National Assembly of Armenia, the Government of Armenia, the State Foundation for Social Insurance, the Central Bank of Armenia, employers, professional unions, experts and others. The fellow will produce an analytical report, a book, a set of policy recommendations and a jointly published international paper. To prepare and publish the international paper, Ms. Hovhannisyan will collaborate with two experts, Lena Zezulina and Jennifer Hastings, from The Services Group (TSG), the international economic consulting company that will implement USAID's Social Protection Systems Strengthening Project in Armenia. Ms. Hovhannisyan will also present the major findings of her research project at CRRC-Armenia and elsewhere to interested parties.

Branch Office of the German Adult Education Association

\$13,900

Armenia

The grantees will develop high quality, comparative policy analysis and recommendations for relevant government ministries on vocational education in the context of the EU's European Neighborhood Policy (ENP). Using a unified research methodology, the grantees will conduct a comprehensive, comparative research and analysis of legal and practical contexts of vocational education in Armenia, Azerbaijan, and Georgia. Each grantee will also periodically convene a working group consisting of local stakeholders in

their respective country to help shape the contents of the policy report. The grantees will deliver one integrated provincial public policy report that features an overview of vocational education problems in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing vocational education, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on vocational education and should assist all three countries in meeting ENP commitments.

Edik Kyureghyan

\$3,500

Armenia

Edik Kyureghyan will investigate the socioeconomic, demographic, cultural and political changes that have affected the rural population of Armenia over the past two and a half decades. Kyureghyan will use data collected during the Main Directions of Ethno social Development of the Population of Armenia survey, which was implemented by Yu. Arutyunyan, academician of the Russian Academy of Sciences, and by Dr. E. Karapetyan in 1980, and, using most indicators of that survey, will replicate the questions in the same Armenian provinces and villages. By replicating an earlier survey, Kyureghyan will test how the perceptions and attitudes of the rural population have changed regarding religion, traditions, national culture, family relationships, family structure, social values and many other issues. Policy makers can use the results of this survey to initiate and implement programs in Armenia's rural areas. Such programs could include the improvement of rural infrastructure and the implementation of employment and land reforms. Furthermore, social scientists, politicians and other specialists may use the dataset produced as a result of this project to help forecast further socioeconomic, demographic, cultural and political developments in Armenia's rural areas.

SCCP Waste Management DFID/USAID

The linkage grants competition constitutes part of SCCP project entitled “Promoting Civil Sector Participation in the Dialog in European Integration”, sponsored by DFID. The linkage grants competition seeks to bring together a consortium of three public policy institutions and/or NGOs to develop environmental policy report. The policy report should provide a roadmap for government officials, EU representatives, and NGOs to address challenges related to solid waste management and land degradation in the context of EU's European Neighborhood Policy

Sustainable Water Environment

\$13,615

Armenia

The grantees will develop high quality, comparative policy options for relevant government officials on waste management in the context of the EU's European Neighborhood Policy (ENP). The grantees will undertake comprehensive research and analysis of legal and practical aspects of waste management in Armenia, Azerbaijan, and Georgia. This includes a unified research methodology and comparative analysis across all three countries of the South Caucasus. Each grantee will also periodically convene a working group consisting of local stakeholders in their respective country to help shape the contents of the policy report. The grantees will deliver one integrated provincial public policy report that features an overview of environmental problems related to solid waste management in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing waste management, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on waste-management and should assist all three countries in meeting ENP commitments.

Azerbaijan

1.3 Private Enterprise Development

Agro-Meslehet NSGP

\$9,983

Azerbaijan (Baku)

To reduce farmers' dependency on expensive chemical fertilizers in six southern rural areas of Azerbaijan. Through a three-day training seminar, the grantee will introduce the uses of natural fertilizers and organic farming techniques to approximately 60 (sixty) local farmers. The training course will be complemented by follow-on support to farmers through consultation and assistance in transferring to greater use of natural fertilizers. In addition, the grantee will publish 300 copies of a brochure entitled "Organic Farming: A Guide to Community Rules", develop 300 copies of a guideline of organic farming techniques and publish 1,000 copies of an informational booklet on organic farming. The grantee's Provincial Social Development Center in Masalli will provide a demonstration site for experimenting with the application of organic fertilizer. This is a six-month project funded by the Royal Norwegian Embassy in Azerbaijan.

2.1 Citizen Political/Economic Participation

Education on Human Rights

\$16,693

Azerbaijan (Baku)

To increase the knowledge of local human rights organizations in the field of data collection in accordance with international standards. The organization will organize a three-month course in professional data collection for 20 human rights activists and will develop 500 copies of a book (70 electronic versions) promoting international experience in human rights reporting. In addition, an alternative report on human rights in the country will be developed and disseminated to relevant entities. This is an eight-month project funded by the Royal Norwegian Embassy in Azerbaijan.

Center for Economic and Social Development

\$12,039

Azerbaijan (Baku)

To promote public engagement in the economic and social development of Azerbaijan by increasing citizens' participation in discussing government policies for managing the country's oil resources. In order to create opportunities for dialogue and cooperation between civil society and government representatives on this issue, this project will engage public officials and civil society representatives in developing joint recommendations for improving the current mechanisms for allocating resources generated from Azerbaijan's oil revenues. The project will produce and broadcast a series of 24 call-in radio programs in Azadlig (Free Liberty) radio channel with government officials, civil society experts and the general public to discuss the allocation of oil revenues that will benefit the non-oil sector in the most efficient way. This eight-month project is funded by the Royal Norwegian Embassy in Azerbaijan.

League of Democratic Journalists

\$16,480

Azerbaijan (Baku, Ganja, Mingachevir, Masally, Guba)

To increase provincial mass media representatives' awareness about the protection of journalists' rights and responsibilities related to cases of defamation. The project will conduct training sessions on ethical journalism norms and defamation -related issues in four provinces for 60 journalists of local television

channels and newspapers. A one-day round table discussion in the four targeted provinces and a conference in Baku will also be held in order to raise awareness about and advocate for the adoption of the draft Law on Defamation. This is a six-month project funded by the Royal Norwegian Embassy in Azerbaijan.

Euro-Atlantic Youth Organization

\$15,600

Azerbaijan (Ganja, Guba, Sumgait, Lankaran, Shaky)

To increase civic activism among young people in five provinces of Azerbaijan by encouraging youth to participate in their communities' civil processes. The grantee organization will select six active youth from five provinces and conduct a training-workshop on youth awareness of Euro-Atlantic ideas, including democratization, rule of law, freedom and liberty, strong civil society, civic and political awareness and other important aspects. A Young Leaders' Club will be established in the targeted provinces to promote the progressive development and acceleration of democratic reforms in Azerbaijan. This is a six-month project funded by the Royal Norwegian Embassy in Azerbaijan.

Campaign to Ban Landmines

\$13,595

Azerbaijan

To increase public awareness about the danger of cluster munitions along the southern border of Azerbaijan. The grantee organization will organize a one-day training-workshop on cluster bombs for four local coordinators in the targeted provinces and for six mass media representatives developing military-related articles. The training will be conducted by two experts from the International Campaign to Ban Landmines. Following the training, the grantee organization will conduct monitoring exercises on the possible existence of cluster bombs along the southern border in Fizuli, Aghdam, Ter-Ter, Geranboy, Nakhchivan and Gazakh. In addition, a bulletin covering related issues and a 2007 report on landmine monitoring will be published and disseminated to relevant entities. This is a six-month project funded by the Royal Norwegian Embassy in Azerbaijan

Azerbaijani-American Youth Social Association

\$16,204

Azerbaijan (Baku)

To promote greater cross-cultural understanding and integration between young people, this project will facilitate increased relationships and mechanisms for dialogue among youth leaders in several countries. Through a three-day Youth Forum, the East-West Youth Cooperation and Dialogue Alliance will be established among representatives from Azerbaijan, Turkey, Kazakhstan, Uzbekistan, Kyrgyzstan, Iran, USA, Norway, UK, Germany and Denmark. This is a five-month project funded by the Royal Norwegian Embassy in Azerbaijan.

Youth for Culture of Peace

\$12,467

Azerbaijan (Baku)

To increase awareness about the risks of trafficking, drugs and HIV/AIDS among young women at state boarding schools. The grantee organization will organize educational seminars on the mentioned issues at three government boarding schools in Baku, and will establish a hotline for providing at-risk youth with related consultations. The organization will develop the types of informational booklets to be disseminated among the project beneficiaries. In addition, a survey among the targeted groups will be conducted to identify their further interests in education and professional development. The grantee organization will also hold a round table discussion to develop a package of recommendations for social programs targeting young people graduating from government boarding schools. This is an eight-month project funded by the Royal Norwegian Embassy in Azerbaijan.

SCCP Waste Management DFID/USAID

The linkage grants competition constitutes part of SCCP project entitled “Promoting Civil Sector Participation in the Dialog in European Integration”, sponsored by DFID. The linkage grants competition seeks to bring together a consortium of three public policy institutions and/or NGOs to develop environmental policy report. The policy report should provide a roadmap for government officials, EU representatives, and NGOs to address challenges related to solid waste management and land degradation in the context of EU's European Neighborhood Policy

Scientific-Ecological Society “Ekoil”

\$12,964

Azerbaijan

The grantees will develop high quality, comparative policy options for relevant government officials on waste management in the context of the EU's European Neighborhood Policy (ENP). The grantees will undertake comprehensive research and analysis of legal and practical aspects of waste management in Armenia, Azerbaijan, and Georgia. This includes a unified research methodology and comparative analysis across all three countries of the South Caucasus. Each grantee will also periodically convene a working group consisting of local stakeholders in their respective country to help shape the contents of the policy report. The grantees will deliver one integrated provincial public policy report that features an overview of environmental problems related to solid waste management in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing waste management, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on waste-management and should assist all three countries in meeting ENP commitments.

Georgia

2.1 Citizen Political/Economic Participation

Business Consulting Group

\$12,913

Georgia (Tbilisi)

The grantees will develop high quality, comparative policy options for relevant government officials on waste management in the context of the EU's European Neighborhood Policy (ENP). The grantees will undertake comprehensive research and analysis of legal and practical aspects of waste management in Armenia, Azerbaijan, and Georgia. This includes a unified research methodology and comparative analysis across all three countries of the South Caucasus. Each grantee will also periodically convene a working group consisting of local stakeholders in their respective country to help shape the contents of the policy report. The grantees will deliver one integrated provincial public policy report that features an overview of environmental problems related to solid waste management in the three countries of the South Caucasus, country-by-country policy analysis, EU and ENP-related mechanisms for addressing waste management, and policy advice to be brought to the attention of national governments. The project should contribute to improved national policies on waste-management and should assist all three countries in meeting ENP commitments.

Saphari Union

\$37,002

Georgia (Tbilisi)

To address the issue of domestic violence in Georgia through expansion of the provincial victims support network and targeted public information campaigns and trainings to raise awareness of Georgia's newly passed law on domestic violence. The project will enhance the results achieved during two previously-funded projects by strengthening the provincial network of assistance to victims and creating two new support centers in Batumi and Akhmeta. The project will continue to refine methods of psycho-social rehabilitation for victims living in the special shelter, and provide training for target groups responsible for enforcement of the law on domestic violence, in addition to further public information campaigns on the signs of domestic violence and how victims can seek help. The grantee will work closely with other civil society organizations and governmental agencies to monitor the issue of domestic violence in Georgia. This project is co-funded with Phillip Morris.

2.3 More Accountable Local Government

Multi-Ethnic Resource Center for Civic Education Development

\$19,963

Georgia (Tbilisi)

To facilitate the greater tolerance and understanding of the needs of non-majority ethnic groups in Georgia and to support practical steps towards their social and economic integration within Georgia.

In the framework of the National Integration and Tolerance in Georgia (NITG) program, the grants will be awarded to NGOs to support program development in areas of Georgia populated by citizens of non-Georgian ethnicity. The priority will be given to projects that target Kvemo Kartli Azeri and/or Samtskhe Javakheti Armenian communities. The National Integration and Tolerance in Georgia (NITG) Program is implemented by the United Nations Association of Georgia with funding from the U.S Agency for International Development (USAID). The Eurasia Foundation Georgia office is responsible for the grant component within the program.

Kazakhstan

1.3 Private Enterprise Development

Information and Coordination of Ecological Education Center

\$19,371

Kazakhstan (Aqmola Province)

English translation is available upon request

Проект направлен на уменьшение рекреационной нагрузки на Кокшетауский Природный Парк через предоставление независимым туристам возможностей экотуристического отдыха. Грантополучатель расширит принимающие способности экосайтов Акмолинской области через создание новой группы провайдеров экотуристических услуг по модели Community Based Tourism на территории с. Новоромановка и взаимодействие с местными владельцами частного бизнеса. В результате проекта в Акмолинской области будет создан новый экосайт, способный принять 240-280 туристов в сезон, что уменьшит нагрузку на Национальный парк. Проект поддерживается из средств ExxonMobil Inc.

Farmers and Entrepreneurs Support Fund

\$1,700

\$4,584

Kazakhstan (South Kazakhstan Province)

To increase civic engagement in solving social problems and stimulate growth among farms in Southern Kazakhstan. The grantee will provide consulting and trainings to farmers to improve farm management and establish a working group of representatives of local government, businesses and non-governmental organizations to coordinate efforts to solve local social problems. In addition to establishing partnerships to address community problems, the grantee will provide a select group of farmers with loans through its micro-credit fund to grow their business. The project is funded by Philip Morris Kazakhstan and the U.S. Agency for International Development (USAID).

Eurasia Foundation Central Asia

\$3,450

Kazakhstan

South Kazakhstan Entrepreneur-to-Entrepreneur Support Initiative is aimed to develop civil society in a rural province. The grantee will oversee the development of a network of NGOs and a community foundation. The program will encourage public service to address social problems and produce a sustainable source of funding for the province's NGOs. Altria Group is co-funding this project.

Fund for Integration of Ecological Culture (FIEC)

\$24,162

Kazakhstan (Aqmola Province)

English translation is available upon request

В целях дальнейшего продвижения экотуристического продукта в Акмолинской области грантополучатель проведет инфо-тур и тренинги для турагентств, а также СВТ. В рамках проекта будут проведены рекламные кампании, направленные на продвижение услуг экотуризма и объявлен конкурс на создание маркетинговой стратегии для экосайтов. Деятельность от реализации проекта увеличит информированность потенциальных туристов и турагентств о возможностях экотуризма, будут подготовлены специалисты в области экотуризма из числа студентов университета Туран Астана. По итогам реализации проекта СВТ группы финансово

станут более устойчивыми. Проект финансируется в рамках программы “Инициатива Развития Экотуризма в Казахстане” при поддержке Exxon Mobil.

Our Heritage Foundation

\$47,108

Kazakhstan

English translation is available upon request

Проект нацелен на обеспечение логистики для серии тренингов по ремесленничеству, проводимых в Шымкенте, Актау и Алматы. Грантополучатель обеспечит всю логистику тренингов, а также экспертизу продукции и оценку потенциала участников для формирования команды местных тренеров. В результате ожидается, что тренинги пройдут на высоком профессиональном уровне и будет сформирована национальная команда тренеров-ремесленников. Проект финансируется корпорацией Шеврон в рамках программы “Развития ремесел и возрождения народных художественных промыслов в Казахстане”.

“Turan-Astana” University

\$3,015

Kazakhstan (Aqmola Province)

English translation is available upon request

В целях содействия развития экотуризма в Казахстане. Грантополучатель разработает и проведет пилотные тренинговые модули по экотуризму для сотрудников туристических агентств, национальных парков и НПО. Благодаря проведению тренингов будут подготовлены специалисты в сфере экотуризма, а также будут усовершенствованы механизмы контроля и предоставления информации об экотуризме. Данный проект является частью третьей фазы программы Развитие Экотуризма в Казахстане, который финансируется при поддержке Exxon Mobil Inc и USAID.2.1 Citizen Political/Economic Participation

Eurasia Foundation Central Asia/Kazakhstan

\$1,792

Kazakhstan

To promote private farming and community engagement. The grantee will oversee a project to train farmers and provide them with micro credit, and create public-private mechanisms to address social problems. As a result self-help efforts and sustainable private farms will increase. Altria Group is co-financing this project.

Eurasia Foundation Central Asia

\$87,562

Kazakhstan

To improve environmental protection in Kazakhstan. The grantee will support a partnership between the Eurasian National University in Astana and the University of New Mexico to develop a master's of science program in environmental engineering and science. The program will graduate 10 or more young experts a year, capable of assisting the public and private sectors in improving environmental stewardship. The project is financed by AES Corporation.

Eurasia Foundation Central Asia

\$47,811

Kazakhstan

To develop civil society in a rural province. The grantee will oversee the development of a network of NGOs, which will encourage public service to address social problems. Altria is co-funding this project.

Eurasia Foundation Central Asia

\$20,498

Kazakhstan

To promote deinstitutionalization of orphans. The grantee will support a network of NGOs and work with the government to increase foster care and adoption as an alternative to orphanages. As a result, more children will grow up in families and support will grow for reforming the system of orphan care.

Eurasia Foundation Central Asia

\$88,746

Kazakhstan

To meet the corporate citizenship objectives of Philip Morris Kazakhstan (PMK) in the Republic of Kazakhstan. The community Development Program will have four major components in Almaty and South Kazakhstan Provinces: Community foundation support program in Enbekshikazakh District; South Kazakhstan Entrepreneur-to-Entrepreneur Support Initiative in Kuzgurt and Sairam Districts; Assistance to underprivileged people in Enbekshikazakh District NGO support program in Iliy District. Philip Morris Kazakhstan is co-financing this project.

“Meyerim” Association

\$20,708

Uzbekistan, Kazakhstan (Mangistau Province)

The project was designed with the aim of improving conditions for foreign workers and their observance of the law of the Republic of Kazakhstan. The grantee will provide foreign workers from other Central Asian nations with information about legislation, employment and security in their country of residence through consultations with lawyers and employment specialists and the opportunity to call a hotline. This information will promote labor migrants’ observance of Kazakhstan law and improvement their quality of life. The project is supported by the U.S. Agency for International Development and by the OSI Assistance Foundation.

“Zhasyl Yel” Foundation

\$11,500Kazakhstan (Almaty Province)

To provide children in the Enbekshikazakh Raion with educational and recreational opportunities. The grantee will organize an ecotourism summer camp, ecological tours, sports competitions, concerts and festivals, and English language and computer courses, for 300 children. The project is made possible through funding from Philip Morris Kazakhstan and USAID.

“Akku” Foundation

\$9,700

Kazakhstan (Almaty Province)

To provide children in the Enbekshikazakh Raion with educational and recreational opportunities. The grantee will organize camping trips, nature trips, sports and competitions, and will teach responsible behavior in nature for 120 children. The project is made possible through funding from Philip Morris Kazakhstan and USAID.

“Kazygurt” Foundation

\$13,100

Kazakhstan (Almaty Province)

To provide children in the Enbekshikazakh Raion with educational and recreational opportunities. The grantee will organize two summer camps with nature trips, sports games, competitions and basic computer courses for 180 children. The project is made possible through funding from Philip Morris Kazakhstan and USAID.

Blind People Society Foundation

\$5,000

Kazakhstan (Almaty)

To increase the social engagement and intellectual development of the sight impaired. The grant recipient will provide access to information, will train sight impaired individuals in Braille and computer skills, and will organize a roundtable to attract public attention to the problems of the sight impaired. As a result, sight impaired individuals will gain the skills necessary for successful social integration. The project is to be realized within the framework of a joint small grants program with the World Bank.

Association of Disabled People of Kamkor

\$5,800

Kazakhstan (Almaty Province)

This project aims to create conditions to help disabled people better integrate into society and to inform local community and government officials about problems of the disabled. The grantee plans to conduct an advocacy campaign to protect the interests of disabled people with local public officials and to provide disabled people with educational and consulting services with the assistance of NGOs. The project will contribute to the increase in social activeness of disabled people, to help some of them in finding employment, and to increase the awareness of members from public administration, local businesses, and NGOs. The project is being implemented within the framework of the Community Development Program, and is funded by Philip Morris Kazakhstan and the United States Agency for International Development (USAID).

Mystery of Nature Foundation

\$5,800

Kazakhstan (Almaty Province)

With the purpose of increasing the social activeness and supporting the environmental education of the youth of Enbekshikazakh District, the grantee will organize viewings of video films about wild nature, establish various children's club, based on thematic interests related to the environment, and start a zoo theater with the children's participation. As a result of the project, school extra-curricular activities and leisure time will be used organized in such a way that their level of knowledge and understanding of environmental issues will be significantly increased. The project is being implemented within the framework of the Community Development Program and is being funded by Philip Morris Kazakhstan and the United States Agency for International Development (USAID).

Blind People Association of Shelek

\$5,800

Kazakhstan (Almaty Province)

This project aims to increase the social activity of visually impaired people by providing them with opportunities for intellectual development. The grantee in cooperation with the Republican library for visually impaired people intends to introduce a distance learning course for blind people. The grantee will also conduct a number of cultural and entertainment events. Resulting from this project, disabled people will gain skills that will lead to an increase in their marketable work skills, as well as becoming more integrated in the social life of their community. The project is implemented within the framework of the community development program and is funded by Philip Morris Kazakhstan and United States Agency for International Development (USAID).

Turgen Branch of IEAWE A-Kenes

\$5,800

Kazakhstan (Almaty Province)

This project aims at improving living conditions of repatriated women (oralmany) and improving the environmental situation in the village. The grantee will provide repatriated women (oralmany) with

business education services and consult them on marketing in the sphere of artisanship. In addition, the grantee will organize a number of events on ecological education for the local community. It is expected that the project will result in the improvement of the ecological situation in the village and increase the level of employment of the target group. The project is implemented within the framework of the Community Development Program and is funded by Philip Morris Kazakhstan and the United States Agency for International Development (USAID).

IEAWE

\$5,800

Kazakhstan (Almaty Province)

To promote the NGO sector in a rural area to more effectively address social problems. The grantee will conduct a series of trainings and seminars for NGO leaders, organize a provincial forum including the business community and government representatives. The project should improve NGOs' capacity and lead to the creation of a sustainable NGO network. The project is funded by Philip Morris Kazakhstan and the United States Agency for International Development.

Blind People of Karatal

\$5,000

Kazakhstan (Almaty Province)

To increase the social engagement and intellectual development of the vision impaired. The grant recipient will provide sight impaired individuals with access to information, will teach them Braille, computer literacy and massage, and will organize a roundtable to attract public attention to the problems of the sight impaired. As a result, sight impaired individuals will gain the skills necessary for successful social integration. The project is to be implemented within the framework of a joint small grants program with the World Bank.

Youth Center “Orken”

\$2,500

Kazakhstan (Almaty Province)

This project aims at combating drug addiction and promoting healthy lifestyles among the youth of Shelek village. The grantee will conduct a series of events to prevent drug addiction and inform youth on how the use of drugs and alcohol negatively affects their health and lives. As a result of the project, organized youth activities will be conducted, which will lead to a decrease in the amount of drug use and delinquent behavior. The project is being implemented within the framework of the Community Development Program and is funded by Philip Morris Kazakhstan and the United States Agency for International Development (USAID).

Local Community Foundation

\$34,990

Kazakhstan

To support the residents of Enbekshikazakh District in solving their social problems. The grant recipient will train its employees in program design, accounting and financial reporting, leadership and office work, and, additionally, will form an expert board for the fund and will develop rules and procedures for conducting grant-making activities. As a result, the fund will become a local institution capable of mobilizing local resources to support local communities in the realization of socially-focused projects. The project is being financed by Philip Morris Kazakhstan LLP and the United States Agency for International Development.

“Info-Plus Taraz”

\$2,335

Kazakhstan (Almaty Province)

To increase the civic engagement of the youth of Kazakhstan, Kyrgyzstan and Tajikistan. The grant recipient will organize a conference devoted to the problems and rights of youth with the participation of leaders from youth organizations in the three countries. The conference will allow for the development of joint plans for the resolution of problems common to youth in the three countries and will promote the creation of a network of youth organizations for the joint realization of regional projects. The project is financed by the U.S. Embassy in Kazakhstan, the Friedrich Ebert Foundation, UNICEF and the United States Agency for International Development.

Foster Parenting Initiative Phase IV

To improve the lives of orphans and parentless children in five provinces of Kazakhstan, the Eurasia Foundation is launching the fourth phase of its multi-year Foster Parenting Initiative. Currently, the process of de-institutionalization is improving; however, there exists a lack of programs addressing alternative forms of orphan care, foster family support and social services. The next phase of this multi-year program will focus on the development of established centers, which promote alternative forms of orphan care as approved by Kazakhstan law, such as mentorship, foster care and adoption by families in Kazakhstan.

Association “Tomiris”

\$7,320

\$2,090

Kazakhstan (Pavlodar Province)

To create a center to support the de-institutionalization of orphans and children without guardianship.

The center will provide support to the local department of child care and conduct activities to place children with foster families around the city and province. The project is expected to further develop foster parenting as an alternative form of foster care, with the long term goal of decreasing the number of institutionalized children. This project is part of the multi-year Foster Parenting Initiative, with funding from Philip Morris Kazakhstan and the United States Agency for International Development.

Foundation “Perekrestok”

\$7,700

\$1,150

Kazakhstan (Kostanai Province)

To create a center to support the de-institutionalization of orphans and children without guardianship. The center will provide support to the local department of child care and conduct activities to place children with foster families around the city and province. The project is expected to further develop foster parenting as an alternative form of foster care, with the long term goal of decreasing the number of institutionalized children. This project is part of the multi-year Foster Parenting Initiative, with funding from Philip Morris Kazakhstan and the United States Agency for International Development.

Youth Media “Soyuz”

\$1,972

\$3,027

Kazakhstan

To promote foster care and the de-institutionalization of orphans in Kazakhstan. The grantee will update its web site, www.balli.os.kz, with information on laws concerning orphan care, question and answer capabilities and the contact information of all orphanages in Kazakhstan. The web site, which represents the only internet resource about orphans in Kazakhstan, is expected to raise awareness about major issues and provide updated information on relevant reforms at the government level. The project is part of a six-year initiative, with funding from Philip Morris Kazakhstan and the U.S. Agency for International Development (USAID).

Open Budget Kazakhstan Phase IV

The goal of the program is to involve EURASIA FOUNDATIONCA as providing expert in analytical and financial support to NGOs involved in the process of monitoring and analyzing government budgets. Under the Open Budget program, 50 public hearings have been held, and 30 programs in the areas of healthcare, education, culture and social services were analyzed. These measures helped increase free medical care in maternity wards is now offered for free, the number of elementary school level Kazakh-language textbooks increased, and the budget for education for the disabled citizens into budget process.

Association “Namys”

\$7,770

Kazakhstan

To increase the knowledge and skills of NGO specialists to participate in budgeting. The grantee will give training and consultations to NGO specialists on monitoring budgets. As a result, public monitoring of government budgets should increase. The project is financed by the government of Norway.

Association of Initiative Schools

\$6,690

Kazakhstan (Aqmola Province)

To involve the public in the formation and monitoring of budgets affecting orphans. The grantee will conduct an analysis and public discussion of budgets and budget programs affecting orphans. As a result of the project, budgets will be developed aimed at aiding orphans. The project is financed by the government of Great Britain.

Education and Development Association

\$8,300

Kazakhstan

To involve the public in creating budgets for higher education. The grantee will conduct an applied budget analysis of funds allocated to higher education in Karaganda. As a result of the project there will be an increase in public participation in the higher education budget process. The project is financed by the government of Great Britain.

Kyrgyzstan

1.3 Private Enterprise Development

“Jash-Danaker”-Union of Young Leaders and Patriots

\$3,962

Kyrgyzstan (Naryn Province)

English translation is available upon request

Проект направлен на расширение экономических возможностей молодежи Нарынской области. Грантополучатель проведет семинары по ведению эффективного бизнеса для лидеров молодежных кооперативов, организует встречи с представителями финансово-кредитных учреждений, проведет круглый стол с участием представителей государственных учреждений и кооперативов для обсуждения дальнейших механизмов сотрудничества. Ожидается, что деятельность по проекту укрепит потенциал молодежных кооперативов, расширит их доступ к финансовым ресурсам и повысит возможности представления интересов кооперативов. Проект поддерживается в рамках совместной с Всемирным Банком программы малых грантов.

Advancement Foundation

\$3,999

Kyrgyzstan (Issyk-Kul Province)

English translation is available upon request

Проект будет реализован с целью сохранения природных ресурсов в туристической зоне Кыргызской Республики. Грантополучатель проведет информационную кампанию для хозяйствующих субъектов туристической зоны о необходимости сохранения природных ресурсов и использования альтернативных источников энергоснабжения. Ожидается, что проект будет стимулировать сообщество к разумному отношению к природным ресурсам и применению экологически безопасных технологий в хозяйственной деятельности. Проект поддержан в рамках совместной с Всемирным Банком программы малых грантов.

Career Centers Competition

The competition is aimed at increasing provincial labor force mobility and at enhancing its more efficient distribution in the Russia Far East provinces (Khabarovsk, Amur and Sakhalin Province) through the establishment of universities based Career Centers

Naryn State University

\$4,119

Kyrgyzstan (Naryn Province)

English translation is available upon request

С целью содействия повышению уровня трудоустройства выпускников вузов через создание и развитие их Центров карьеры. В ходе реализации проекта будут проведены мероприятия по повышению навыков самопрезентации студентов и выпускников, по налаживанию связей с потенциальными работодателями. По результатам проекта ожидается трудоустройство не менее 114 выпускников вуза. Данный проект финансируется Правительством Новой Зеландии и компанией Бител (в настоящее время Sky Mobile), поддерживается в рамках конкурса малых грантов для Центров карьеры вузов и является частью программы “Содействия повышению качества и прозрачности высшего образования в КР”.

Osh State University

\$3,856

Kyrgyzstan

English translation is available upon request

С целью содействия повышению уровня трудоустройства выпускников вузов через создание и развитие их Центров карьеры. В ходе реализации проекта будут проведены мероприятия по повышению навыков самопрезентации студентов и выпускников, по налаживанию связей с потенциальными работодателями. По результатам проекта ожидается трудоустройство не менее 100 выпускников вуза. Данный проект финансируется Правительством Новой Зеландии и поддерживается в рамках конкурса малых грантов для Центров карьеры вузов и является частью программы “Содействия повышению качества и прозрачности высшего образования в КР”.

Kyrgyz State Legal Academy

\$3,618

Kyrgyzstan

English translation is available upon request

С целью повышению уровня трудоустройства выпускников вузов через создание и развитие их Центров карьеры. В ходе реализации проекта будут проведены мероприятия по повышению навыков самопрезентации студентов и выпускников, по налаживанию связей с потенциальными работодателями. По результатам проекта ожидается трудоустройство не менее 20 выпускников вуза. Данный проект финансируется Правительством Новой Зеландии и поддерживается в рамках конкурса малых грантов для Центров карьеры вузов и является частью программы “Содействия повышению качества и прозрачности высшего образования в КР”.

2.1 Citizen Political/Economic Participation

”Aikol” -Civil Initiatives Development Center

\$3,957

Kyrgyzstan (Talas Province)

The project is directed on the increase of level of participation of young people in a decision-making, touching their interests. Grantee will acquaint the members of youth working group with bases of public policy, will organize the public discussion of directions activity of organs of youth policy for their development, and also will assist introduction of normatively-right document on a youth policy. Creation of institute, the concordance of interests of young people and its legitimate participating in determination of priorities and directions of development of youth policy in Talas region are expected as a result.

Bishkek Women Association

\$3,858

Kyrgyzstan (Bishkek)

English translation is available upon request

Проект будет реализован с целью содействия в повышении качества государственных услуг, предоставляемых населению. Грантополучатель ознакомит 50 гражданских активистов с форматами и методами общественного участия в процессах управления, инструментами общественного контроля качества услуг, предоставляемых населению. Ожидается, что в результате проекта будут созданы группы общественного контроля в 4-х районных администрациях и мэрии г. Бишкек, что будет способствовать повышению эффективности и прозрачности деятельности госучреждений, а также качества государственных услуг. Проект поддержан в рамках совместной с Всемирным Банком программы малых грантов.

“Phenomenon” Foundation

\$3,623

Kyrgyzstan (Bishkek)

To expand seeing impaired individuals' access to employment and quality education. The grantee will record and digitize 100 books, will digitize 100 already recorded books, will teach young seeing impaired individuals how to use electronic equipment (computers and dictaphones) in order to listen to recorded books, will consult with seeing impaired individuals on employment issues, and will meet with potential employers. It is expected that the project will increase the number of seeing impaired individuals who are well educated and employed.

Patients Right Defenders Alliance

\$3,601

Kyrgyzstan (Chui Province)

To improve disabled individuals' access to medical services in Chui Oblast. The grantee will hold consultations with disabled individuals on their rights and will publish and distribute a handbook on disabled individuals' rights to quality medical service. As a result of the project, it is expected that the number of disabled individuals receiving medical care will increase.

Bishkek Budget Group

\$3,801

English translation is available upon request

Проект направлен на обеспечение эффективного участия гражданского населения в бюджетном процессе. Грантополучатель сформирует фокусные группы из числа гражданского населения и бюджетных организаций, проведет для них обучение основам бюджетного процесса и ознакомит с инструментами участия гражданского сектора в бюджетном процессе. Ожидается, что проект будет способствовать повышению потенциала граждан в управлении, прозрачности бюджетного процесса и деятельности органов управления. Проект поддержан в рамках совместной с Всемирным Банком программы малых грантов.

Public Fund “Fanchin”

\$2,909

Kyrgyzstan (Chui Province)

To support ethnical groups in Kyrgyzstan. The grantee will publish and disseminate objective information materials in Dungan and Russian among Dungan communities in Kyrgyzstan and Kazakhstan. The project will provide a greater access for different communities to learn more on activities going in Dungan community, participation in decision making to better address the needs of local communities and thus to contribute to better interethnic and interconfessional interaction and mutual understanding in Kyrgyzstan and Kazakhstan.

“Uralskiy Dom” NGO

\$40,000

Kyrgyzstan, Russia (Sverdlovsk Province)

The main goal of the project is to develop the model of “Migration Bridge” between Sverdlovsk provinces and Kyrgyz republic NGOs for migration issues solving. Construction of “Migration Bridge” supposes civilized migration of Kyrgyz citizens to Sverdlovsk province. Also it is supposed to provide migrants with services directed to develop socio-economic aspect of Sverdlovsk province. Realization of the project intends to create the dialogue spaces for migration issues solving. Active actors of the dialogue should include: state and public service bodies, commercial structures and NGOs of Sverdlovsk province and Kyrgyz republic. Besides that within the frameworks of the project it is supposed to carry out information campaign regarding the new Russian legislation in migration area, Web-site and network resources creation for effective project realization. It is intend to organize centers of complex help

rendering to migrants activity on the territory of Sverdlovsk province and information center for migrants on the territory of Kyrgyzstan.

Ferghana Valley Initiatives

Eurasia Foundation has launched a provincial initiative in the Ferghana Valley. The goal of this initiative is to promote meaningful cross-border and inter-ethnic cooperation at the local level in the Ferghana province through training and small grants.

“Altius” -Agency of Voluntary Services

\$7,251

Kyrgyzstan

To increase the proportion of young people involved in state and community management. Training sessions will be held for young leaders where they will learn how to advance their interests. They will also share ideas about how to work with youth NGOs. The project will promote dialogue between youth, state, and civic institutions, and will also strengthen cooperation between youth NGOs in the two countries.

Fergana Valley Lawyers without Borders

\$39,606

Kyrgyzstan (Osh Province)

To reduce hardships for citizens when crossing the border between the Kyrgyz Republic and Uzbekistan. The grantee will conduct an advocacy campaign to speed up the ratification of agreements which will simplify border crossing procedures. The grantee will also work with the border guards of the Kyrgyz Republic to improve their professional skills, inform citizens of border-crossing procedures and advise them on legal issues related to border-crossing. The project is expected to build partnerships between civic actors and the Kyrgyz border control and reduce transit barriers for citizens.

Alternative Support

\$7,000

Kyrgyzstan (Osh Province)

To limit unreasonable and illegal financial demands placed on families in government schools. An information campaign will be carried out on how to resist illegal fees and payments demanded from students. The grantee will develop and implement a transparent budget for the schools of Osh. It will help to develop and disseminate the principles of transparent budgets at the republican level, strengthening trust and mutual responsibility between parents and school administrations. This project is supported by the Danish Government.

”DDD” Information Center

\$6,750

Kyrgyzstan

To strengthen the professional development of young specialists from local television companies in Osh, and to disseminate information more effectively on the activities of community institutions, which address social problems. A series of theoretical and practical seminars will be held for the young specialists, and three documentaries will be produced and shown on local TV. The specialists will improve their skills, and informational support will be provided to the “Youth Program” of EFCA Osh office.

Labor Migration Program

Eurasia Foundation funded program will assist Kyrgyz labor migrants to work legally in Russia. This project aims to provide Kyrgyz immigrants with legal support, as well as to identify available jobs and skills needed to fill the vacancies in Russian labor market. The project will also try to establish a dialogue between civil society and government bodies to improve migrant labor laws. This would have a tremendous social and economic impact on the province. At the end of the project, Eurasia Foundation will commission an external impact evaluation, including a survey of labor migrant, employers and local government officials, to identify best practices and lessons learned.

Social Information Center

\$80,068

Kyrgyzstan, Russia

To protect the rights of Kyrgyz labor migrants working in Russia. Together with partner organizations in Russian Federation, the grantee will coordinate the activities of labor migration assistance centers in order to help migrants to register legally and receive work permits, and work to increase labor migrants' awareness of their labor rights and responsibilities. The project is part of a larger pilot initiative which will help protect the rights of Kyrgyz labor migrants in provinces of the Russian Federation.

Youth Program FV EFCA- Small Grants

This program is aimed at assisting local organizations to solve social and economic problems facing youth in Southern Kyrgyzstan and Sogd Province of Tajikistan. It seeks to improve the coordination of youth activities between civic groups and governmental agencies. Up to ten grants will be awarded to registered non-commercial organizations of up to \$7,000 to projects of 6-8 months in length

Radio Station “Salam LLC”, “Daanazat Ordo”

\$7,000

Kyrgyzstan

To promote ideas of tolerance and non-violent conflict resolution among the youth and local communities of the border districts of Batken Province. Young correspondents will undergo training, after which they will prepare and broadcast programs advocating good-neighborliness and tolerance. The programs will help develop the principles of inter-ethnic tolerance and good-neighborliness among the young people of the province, which in turn will reduce incidents of inter-ethnic conflict. This project is supported by the Danish Government.

“Kosh Araket” Foundation

\$7,000

Kyrgyzstan

To develop business initiatives among poor youth. The grantee will conduct training sessions and provide technical assistance to develop small businesses for young men and women from underprivileged families in Osh. The project's activities will improve these families' financial situation, and this will serve as an example to others, who wish to create sustainable family businesses. This project is supported by the Danish Government.

“Chintamani” Foundation

\$7,352

Kyrgyzstan

To decrease smoking among young men and women. The grantee will carry out an information campaign to dissuade young people in Tashkumyr and nearby villages from using tobacco. The project will create a precedent in monitoring the implementation of the law “On Administrative Liability for Smoking in Public Areas”, and will also decrease the likelihood that school-age children will start smoking.

2.2 Improved Legal Systems

School of International Law

\$4,950

Kyrgyzstan (Bishkek)

To develop international law as a specialization in legal education in Kyrgyzstan. The grantee will conduct a national competition on international law for the Jessup Cup 2007 in Kyrgyzstan. The project will contribute to the law school students' capacity in the field of international law and will establish access for the law school students of Kyrgyzstan to the opportunity of obtaining practical skills of advocacy and court cases in the field of international law.

Moldova

2.1 Citizen Political/Economic Participation

Independent Press Association

\$23,000

Moldova

To perform monitoring of media coverage during 2007 General Local Elections. The grantee and its partners will carry out comprehensive monitoring of local and national TV, radio stations and newspapers. The results will be published in bi-weekly and final reports and presented to local and international stakeholders. The project will provide independent analysis of biases in media coverage of the local elections and advocate for balanced reporting and broadcasting. The project is co-funded by the Swedish International Development Cooperation Agency (SIDA), the United States Agency for International Development (USAID) and the National Endowment for Democracy (NED).

“Viitorul” Development and Social Initiatives Institute

\$29,558

Moldova

To improve implementation of major economic and social policies in Moldova. The grantee will organize national and provincial economic debates and use the Citizen Confidence Index - to improve the quality of economic and social policies implementation. The grantee will also hold seminars and debates on economic and social development issues in order to support citizen participation into the design of social and economic policies. Through monitoring and regular analysis, the grantee will assist the government in implementing economic and social policies effectively. The project is co-funded by SIDA and USAID.

Expert-Group

\$36,997

Moldova

To increase civil society participation in the implementation of key reforms in Moldova. The grantee will bring together at least 15 leading NGOs, think-tanks and academics in a Consortium for National Development which will produce a report evaluating the government's implementation of the Economic Growth and Poverty Reduction Strategy Paper (EGPRSP) and the EU-Moldova Action Plan. The Consortium will undertake analysis, surveys, a media campaign, provincial round-tables and a presentation of the report to parliament, and will also provide independent expertise to the government's National Development Plan. The project is co-funded by the Swedish International Development Cooperation Agency (SIDA) and the United States Agency for International Development (USAID).

“Adept” Association for Participatory Democracy

\$11,180

Moldova

To ensure that election officials have the necessary understanding and capacity to organize the 2007 General Local Elections. In cooperation with the Central Election Commission, the grantee will train nearly 1500 members of Precinct Election Commissions (PECs) and supply copies of the newly amended Election Code. The project will be conducted under the auspices of Civic Coalition for Free and Fair Elections - Coalition 2007, a group of leading Moldovan NGOs working to ensure free and fair elections in Moldova. As a result of this initiative the election process will be conducted in a more transparent and professional manner. The project is co-funded by the Swedish International Development Cooperation Agency (SIDA) and the United States Agency for International Development (USAID).

Independent Daily “Timpul de Dimineata”

\$14,998

Moldova

To increase the public's knowledge of issues concerning European integration and Moldova's relations with the EU. The grantee will produce a monthly newspaper insert “European Integration Step by Step” containing reports, analysis and interviews on European affairs and the progress of the EU-Moldova Action Plan. The grantee will also promote dialogue between government, media and NGOs through public and expert debates. The project is funded by SIDA and USAID.

Defense of Human Rights League

\$48,447

Moldova

To enable Moldova's civil society to monitor the country's 2007 general local elections. Together with other partners, the grantee will perform comprehensive monitoring, observation and analysis of the pre- and electoral campaign, Election Day activities, and the post-election period. The project will reduce the likelihood of administrative violations, helping to ensure that the election results are a true reflection of the intention of voters. The project is co-funded by the U.S. Embassy Democracy Commission the Swedish International Development Cooperation Agency (SIDA), the United States Agency for International Development (USAID) and the National Endowment for Democracy (NED).

Transparency International

\$21,567

Moldova

To promote ethical standards among government employees in Moldova. The grantee will conduct a series of activities with central and local government administrations, academia, civil society, and media including: organizing trainings for government employees tasked with anti-corruption activities; a workshop with members of parliament to promote a code of ethics; and a public awareness campaign on the benefits of adopting a code of ethics. Together with the Anticorruption Alliance, the grantee will also develop and promote a draft law on Code of Ethics. The project will improve ethics in the public sector and the quality of public services.

Local Anticorruption Initiatives

The goal of this initiative is to increase the role of civil society and media in reducing systemic corruption in the Republic of Moldova at local and provincial level.

Modern Woman Association

\$14,598

Moldova

To involve youth in reducing corruption in educational institutions in Orhei and Telenesti districts. The grantee will encourage local youth to create and strengthen effective models of monitoring and preventing corruption. In partnership with the Anticorruption Alliance, the grantee will organize debates and trainings among youth, conduct educational and information campaigns in schools and provide legal assistance to citizens. The project will reduce corruption among teachers and parents in educational institutions and will reduce tolerance of corruption among youth and the general public.

“Deca-Press”

\$14,415

Moldova (Balti District)

To increase the role of local mass media in Balti and the northern part of the country in raising the community's awareness of transparency, good governance and EU integration. The grantee will establish

a press club in Balti and encourage journalists to join public debate on these issues. Press club members will learn about investigative journalism, the role of mass media in preventing and combating corruption, access to public information and EU integration. The project will stimulate the local mass media and NGO community to actively engage in the prevention of corruption at the local level, increase accountability of local public authorities and provide better information on the European integration process.

Development Agency “Habitat”

\$15,062

Moldova

To encourage the public to participate in local governance in Rezina and Soldanesti districts. The grantee will conduct an awareness and information campaign on anticorruption and civic engagement issues; conduct seminars for local public authorities, NGOs and businesses; organize public hearings and “Open Budget” initiatives in several localities and conduct an opinion survey on the perception of corruption in the province. The project will increase public participation in the decision making process and raise demand for a more transparent and open local government.

Russia

1.2 Fiscal Policies & Management Practices

Center of Educational Technologies

\$1,200

Russia (Pskov Province)

Project is aimed to create the conditions for orphans to develop skills for socialization, communication and positive behavior. High school and university students from the close age group will be involved as volunteers in the work with this type of children and youth. This project will enable the team of volunteers to implement their activities in the youth sphere, to feel useful and valuable for the society. Young orphans will improve their social and communicative skills, become more socialized and open for life choices. Orphanages staff will strengthen their capacity in using new methods for work with this group of children.

Educational Development Center

\$1,200

Russia (Saratov Province)

Project is aimed at involving youth from the Saratov province municipal territories into the network cooperation of the youth municipal public councils. Such network cooperation helps to define and provide sharing the best practices in youth public council's development, it helps to develop and implement mechanism of cooperation between this councils and their social partners - provincial and local authorities, business, youth workers. Main activity of the project is the Provincial Conference of the youth municipal public councils' leaders. Further development of the youth municipal public councils that will be focused on involving more youth in their activities is planned.

Youth Initiatives Center

\$1,200

Russia (Rostov Province)

Project is aimed to create and develop in Pskov province the Internet-portal as an innovative pilot site for presentation, exchange and processing information that is necessary for young people to take decisions crucial for their lives. Project "Youth Portal of Pskov Province" is structured as a chain of the interconnected activities on defining structure, content and launching of the Internet resource "Youth Portal of Pskov Province". "Youth Informational Portal of Pskov Province" is to be the open space for mutual communication between the youth and educators, psychologists, etc.

Municipal Council of Vladimir Province

\$1,200

Russia (Vladimir Province)

Project is aimed to set up the Youth Informational Club in Vyasnikovsky district of Vladimir province in order to meet the youngsters' most actual, personal requirements and needs in different areas: local industries' job vacancies, possibilities for education and training, leisure options. Young people may meet, share ideas and experiences, be involved in different spheres of life attractive for them, and perceive the world around them. In the framework of the project the project participants' cooperation mechanisms will be defined, existing forms and methods of youth NGOs' work will be analyzed, further possibilities for cooperation with the project group will be discussed. Project development perspectives are connected with the analysis of youth needs' changes during the youth informational club work.

Municipal Council of Vladimir Province

\$1,200

Russia (Vladimir Province)

Project is aimed to develop Youth Parliament as an effective mechanism to support and implement different youth initiatives in Guz-Khrystalny District of Vladimir Province. Youth parliamentary work will enable young people to implement social youth projects. Youth attitudes and readiness for voluntary work in the province will be analyzed. Several youth projects will be supported with the help of Guz-Khrystalny District youth parliament. Vladimir province's Youth parliaments' best practices will be used to enrich the Guz-Khrystalny District youth parliament's work.

Milovanova Marina

\$416

Russia (Saratov Province)

Training in the framework of the project "Act!" will present models of social projecting and will make it possible to learn the experience of putting into practice international projects of IZ such as Participation, ACES, UROMED and national agency "Youth in Acting!". It will help to determine the possibilities of participation of Russian youth organizations in international projects.

Young Leaders of Volga Province

\$1,200

Russia (Saratov Province)

Project is aimed to generalize and disseminate best provincial practices of the youth NGOs -participants of the "ACT" project. In the framework of the project provincial cooperation mechanisms of the pilot projects participants' will be defined, existing youth organizations' forms and methods of work will be analyzed, forms and methods for further interprovincial cooperation of youth NGOs will be defined. Interprovincial conference "We Are Acting!" for presentation of the youth pilot projects' implementation results will be held in Saratov. Project dissemination will be based on using the "ACT" project experience and innovative mechanisms and methods in the other Russian provinces.

Kuznetsova Maria

\$455

Russia (Pskov Province)

One of the components of the project "ACT!" will be training of the participants of the project in Austria, where they will learn the experience of NGO "WienXtra". Its experience will be represented in three lines: children and family, youth aged from 13 to 26, spare time pedagogy. The training will make it possible to know the work of child University "Open Space" (where children may get the certificate after graduating), vacation time organization system and workrooms' work.

Yakovleva Elena

\$459

Russia (Pskov Province)

Training in the framework of the project "Act!" will make it possible to know the experience of international village "SOS Kinderdorf" and will consist of: an excursion round the "village", getting to know the organization of psycho-pedagogical guiding of families, sociological service work. Besides that the "Village of Children" experience and "Play box" technology will be studied.

Tarakanova Ekaterina

\$319

Russia (Vladimir Province)

International partnership project “Act!” provides for the training where they study and summarize Austrian experience of working with youth and future project managers exchange their ideas. During the training they will know how youth organization “WienXtra” works, about advisory centers, Museum playground program and other entertainment centers. They will learn “Play box” technology and take part in big event called “Pedagogy Media”.

Ignatova Maria

\$407

Russia (Saratov Province)

Training of specialists in working with youth during the project “Act!” includes studying working experience with children and youth in Vienna by the example of NGO “WienXtra”, namely: studying the model of the organization, visiting its lower organizations, summarizing the information about “WienXtra”, practicing and methodology of child's and youth projects.

Yartsev Mikhail

\$395

Russia (Vladimir Province)

Training in the framework of the project “Act!” will introduce models of the organization of club and street work with youth, youth parliament movement organization experience and working with youth in Vienna through visiting Ministry of Youth and Family, Viennese youth centers, Social Pedagogy of Spare Time Institute.

1.3 Private Enterprise Development

SME Support Agency

\$3,895

Russia (Rostov Province)

In support of the database of real and potential SME job vacancies for migrants willing to be employed in this sector in the Russia South Federal District creation. This database supposed to contain the information of the SME's wares, jobs and services.

Competence NGO

\$20,000

Russia (Chuvash Republic)

The main goal of the project is to increase efficiency of strategic planning and managing for sociological issues solving in development of municipal education and appreciation of live quality in the city. Realization of the project intends to:

- manifest” more efficient realization and monitoring of national projects on municipal level;
- strengthen inter-departmental activity coordination;
- develop effective mechanism of socio-governmental interaction in realization of priority national;
- projects on municipal level;
- increase information distribution.

NGO “Sodeistvie 2007”

\$18,776

Russia (Chita Province)

To enhance small business growth in the Baley district, Chita Province, by developing local SME support infrastructure and providing SME with access to microfinance within the framework of Joint Initiative For Small Business Development in Baley, Chita carried out by New Eurasia Foundation, JV TASEEVKOE and the Russian Microfinance Center (RMC), a consumer credit cooperative of citizens

“Sodeistvie 2007” was established. This grant will provide funding to this institution to launch microfinance operations. It also provides opportunities for its staff members to receive training and internships in the leading and the most successful Russian microfinance institutions. The RMC will assist Chita Provincial Fund for SME Support in mobilizing external financial resources from ZAO “Centurion Capital” - an independent specialized microfinance investment fund. Mobilized resources will then be redirected to the newly created consumer credit union “cooperative” of citizens “Sodeistvie 2007”. The RMC will provide training and consulting support to its personnel on the aspects of performance monitoring of “Sodeistvie 2007”.

Municipal Institution “Sluzhba Zakazchika”

\$6,878

Russia (Sverdlovsk Province)

The project aimed at selection of local organization that will coordinate the process of strategic planning of the town development will be implemented in order to raise the life standards and lower social tension in Severouralsk. Project activities should include logistics for all strategic planning events, securing public discussions on key strategic issues, and facilitation activities of the strategic working group. This project is a part of the SUAL Holding and New Eurasia Foundation Joint Initiative for Small Business Development in Severouralsk.

Agency for Support of Small and Medium-Sized Businesses

\$23,784

Russia (Murmansk Province)

To support small business development in economically depressed districts of the Murmansk province by promoting innovative experiences in attracting loan funds to small and medium-sized businesses and introducing new investment attraction methods for small businesses. The project will analyze and systematize entrepreneurial experiences and train aspiring entrepreneurs in methods used to attract loan funds. Agency for Support of Small and Medium-Sized Businesses will provide advisory support to provincial small and medium-sized businesses on issues related to attraction of external financing.

History Museum of Kandalaksha

\$25,000

Russia (Murmansk Province)

The project is designed to facilitate small business development in the Murmansk province by creating a tourism support infrastructure in the City of Kandalaksha. The project will identify the most promising tourism business development venues in the province, put together a tourism development business plan, and identify the optimal infrastructure required to support small business development in the sphere of tourism. Project results and recommendations will serve as the groundwork of a municipal tourism development program that is planned to be financed by budget funds and large local enterprises.

Municipal Administration of Kandalaksha

\$38,041

Russia (Murmansk Province)

To improve the quality of municipal services provided to residents of the city of Kandalaksha, Murmansk province, by reforming the municipal utility system. A new technology based on an integrated computerized system will be introduced in the municipal utility management system. Employees of the municipal administration and organizations participating in the management of the municipal utility system will be trained to work with the new software product, maintain operations of economic subdivisions of the municipality, and forecast the sector's development. As a result, information exchange among utility organizations will be optimized, the quality of utility services will be improved and their scope will be expanded.

Stavropol State University of Agriculture

\$13,816

Russia (Stavropol Territory)

The project is aimed to create a favorable environment for developing innovations in Stavropol Territory by improving mechanisms of support to innovations. The Technology Commercialization Department at Stavropol State University of Agriculture (SSUA) will develop and test mechanisms of selection, business-planning, and market promotion of the innovation ideas of SSUA scientific groups. The Department will be included in the network of innovation support structures lead by the Center of Technology Transfer.

Municipal Administration of Nadvoitsky

\$20,932

Russia (Karelian Republic)

To support better effectiveness of local self-government bodies and improve the quality and accessibility of municipal services provided to the population in the urban settlement of Nadvoitsky (Segezha District, Republic of Karelia). The project will improve qualifications of Nadvoitsky administration employees and leaders of social institutions in territorial management, implementation of budget commitments, and development planning. A website will be created to represent administration of the urban settlement of Nadvoitsky at the district and republican levels.

Stavropol State University

\$13,690

Russia (Stavropol Territory)

The project is aimed to create a favorable environment for developing innovations in Stavropol Territory by improving mechanisms of support to innovations. Project activities will allow the Office for Technology Commercialization at Stavropol State University (SSU) to broaden the range of services and to test selection and market promotion procedures for innovations of SSU scientific groups. The office will be included to the network of innovation support structures led by the Center of Technology Transfer.

Stavropol Center for Business Information

\$37,736

Russia (Stavropol Territory)

The project is aimed to create a favorable environment for developing innovations in Stavropol Territory by the consolidation of efforts of support to innovations. The project will allow the establishment of the Center of Technology Transfer as a department of the Stavropol Center for Business Information as a key element of the technology transfer network. The Center will unite technology centers, educational and scientific institutions, and enterprises to improve their staff qualifications. During the project period, the Center will develop and test mechanisms of selection priority innovations and fundraising for their production.

Northern Caucasus State University of Technology

\$13,688

Russia (Stavropol Territory)

The project is aimed to create a favorable environment for developing innovations in Stavropol Territory by improving mechanisms of support to innovations. North Caucasus State Technical University (NCSTU) will add an Office for Technology Commercialization as an independent unit. The Office will be included in the network of innovation support structures lead by the Center of Technology Transfer, and will assist innovative companies and scientific groups to select, test, and promote new technologies. The project will result by establishing two new innovative companies and signing two agreements with

production corporations on implementing innovative ideas of North Caucasus State Technical University (NCSTU).

1.4 Competitive Responsive Financial Sector

“Sodeistvie” Union

\$44,575

Russia (Arkhangelsk Province)

To ease the access to affordable financing for small businesses in the Arkhangelsk Province through the development of a credit cooperation. Small entrepreneurs currently lack the opportunity to receive bank loans due to high mortgage requirements and sustainability ratios. The grantee will set up new cooperative representative offices in five small towns, train the staff, and develop appropriate savings and loans procedures. By the end of the grant, the cooperative will have doubled the number of business loans and increased its membership and savings capital by 15 percent. Information about the project will be widely disseminated in the local press and on the grantee's web site. The project will lay the foundation for a sustainable, non-banking financial system in the province.

2.1 Citizen Political/Economic Participation

Education. Business. Consulting

\$20,000

Russia (Krasnoyarsk Territory)

The main goal of the project is to create effective mechanisms of socio-municipal interaction, programs and strategies of Krasnoyarsk city development, not only state and municipal officials, but also NGOs, business structures and academic community. Realization of the project intends to develop and try socio-municipal systems, valuing effects of national projects and strategic city development program realization. Active actors of the dialogue should include: government, business, civil sector responsible for city strategic development and realization of RF national projects. Monitoring and realization of general project events analysis will be manifested regularly to reach the goals of the project. .

Primorsky State Academy of Agriculture

\$30,933

Russia (Primorsky Territory)

To prevent degradation of Primorye rural territories through attracting young professionals into the agricultural sector with active participation of business companies. The project team will launch the model of interaction between businesses, local authorities, educational establishments and NGOs to resolve social-economic issues in community development. Also young specialists will be attracted to work in the agricultural sector by special terms and conditions guaranteed by the employers. It is expected that the number of graduates from Agricultural Academy who return to live and work to rural territories of Primorsky Territory will increase.

Local Self-Government Development

\$20,000

Russia (Penza Province)

The main goal of the project is a formation of permanent vital environment of civil harmony in strategic directions of city development. Provision of flexible, effective mechanism of socio-governmental administration. Realization of the project intends to:

- training events on formation of project groups and expert community, on development of general methodical bases and project draft;
- analytical workshops;

- strategic sessions with counteragents, organization and carrying out of technological trainings;
- carrying out and preparation of between groups, grouped and city sessions;
- interaction with mass communication media.

Public Initiative NGO

\$20,000

Russia (Republic of Tatarstan)

English translation is available upon request

Проект направлен на создание эффективного муниципально-общественного механизма управления процессом разработки и реализации стратегии развития города Казани и национальных проектов, которые включают в себя: развитие институтов, способствующих привлечению научной общественности к разработке стратегии развития города, публичное обсуждение стратегического развития; мониторинг и анализ результатов реализации городских программ и приоритетных национальных проектов. В период реализации проекта предполагается:

- разработка нормативно-правовой базы для создания Центра стратегических исследований социально-экономического и территориального развития г. Казани;
- разработка и апробация муниципально-общественной системы оценки хода и эффекта реализации программ стратегического развития города и национальных проектов (система мониторинга);
- разработка открытой "переговорной площадки" для публичного обсуждения хода создания и реализации программ стратегического развития города и национальных проектов;
- разработка "портфельной" технологии, описывающей порядок создания и функционирования проектного муниципально-общественного механизма управления процессом разработки и реализации стратегии развития города Казани и национальных проектов.

Главная цель проекта - создание эффективного проектного механизма управления процессом разработки и реализации стратегии развития города Казани и национальных проектов.

NGO “Uralskiy Dom”

\$40,000

Kyrgyzstan, Russia (Sverdlovsk Province)

The main goal of the project is to develop the model of “Migration Bridge” between Sverdlovsk Province and Kyrgyz republic NGOs for migration issues solving. Construction of “Migration Bridge” supposes civilized migration of Kyrgyz citizens to Sverdlovsk Province. Also it is supposed to provide migrants with services directed to develop socio-economic aspect of Sverdlovsk Province. Realization of the project intends to create the dialogue spaces for migration issues solving. Active actors of the dialogue should include: state and public service bodies, commercial structures and NGOs of Sverdlovsk province and Kyrgyz republic. Besides that within the frameworks of the project it is supposed to carry out information campaign regarding the new Russian legislation in migration area, Web-site and network resources creation for effective project realization. It is intend to organize centers of complex help rendering to migrants activity on the territory of Sverdlovsk Province and information center for migrants on the territory of Kyrgyzstan.

Solidarity Association

\$40,000

Russia (Stavropol Territory)

The main goal of the project is to develop the model of “Migration Bridge” between Stavropol territories and Armenia republic NGOs for migration issues solving. Construction of “Migration Bridge” supposes civilized migration of Armenian citizens to Stavropol territory. Also it is supposed to provide migrants with services directed to develop socio-economic aspect of abovementioned territories. Realization of the project intends to create the dialogue spaces for migration issues solving. Active actors of the dialogue

should include: state and public service bodies, commercial structures and NGOs of Stavropol territory and Armenia. Besides that within the frameworks of the project, it is supposed to carry out information campaign regarding the new Russian legislation in migration area, Web-site and network resources creation for effective project realization. It is intend to organize centers of complex help rendering to migrants activity on the territory of Stavropol and information center for migrants on the territory of Armenia.

Karelian State Pedagogical University

\$5,800

Russia (Karelian Republic)

To support the development of a training course “Prevention of Drug Abuse and its Consequences among Adolescents and Youth” and a series of training seminars among the students of the Karelian Teachers' Training University. It is assumed that university graduates will use the knowledge acquired in the course of the project in their teaching practices.

New Measurement Foundation

\$20,000

Russia (Karelian Republic)

The main goal of the project is to intensify social activity in realization of national projects as necessary factor of its transformation into the national ideas. Realization of the project intends to try the model of social and civil activity in education, health, building and house service on municipal level.

Civil Stand Foundation

\$38,461

Russia (Perm Province)

As a result of the project, there will be implemented a series of provincial and network sub-projects aimed at providing people with social services. Also there were worked out 6 provincial models and one federal model of Housing Education School. It will have further development potential through involving more and more territories. In such cities as Perm, Yaroslavl, Moscow, there will be set up a dialogue base for the cooperation of the chain of Housing Education Schools and in the field of other resource centers in housing and communal services. The project will be broadly covered in the media and there will be made an internet-site.

Civil Initiatives Support

\$68,270

Russia (Volgograd Province, Nizhny Novgorod Province)

As a result of the project there will be implemented a series of provincial and network sub-projects aimed at providing people with social services. Also there were worked out 6 provincial models and one federal model of Housing Education School. It will have further development potential through involving more and more territories. In such cities as Nizhny Novgorod, Volgograd, Krasnodar, Pskov, there will be set up a dialogue base for the cooperation of the chain of Housing Education Schools and in the field of other resource centers in housing and communal services. The project will be broadly covered in the media and there will be made an internet-site.

Humanitarian Institute of North Murmansk

\$30,390

Russia (Murmansk Province)

The project is designed to provide for a dialogue venue to facilitate interaction between NGOs and bodies of power in 7 closed administrative-territorial units (ZATO) of the Murmansk province. Representatives of NGOs and bodies of power will jointly undergo training under the “Cross-Sectoral Partnership -

Cooperation Technologies” program. As a result, joint activities will be undertaken and joint social projects and programs will be developed.

“Kalina” Society

\$26,153

Russia (Karelian Republic)

To create conditions for painless integration of labor migrants arrived from the NIS countries into local community in Petrozavodsk and to prevent possible conflicts on the basis of their national origins. The grantee will set up a hot-line service to provide migrants seeking urgent consultations on various matters, offer them free legal and psychological consultations and a number of other services such as training in Russian language and organization of migrants' children spare time. Besides, a number of NGO volunteers from Karelia's remote towns and villages will be trained on provision legal and psychological services for migrants in their localities. In cooperation with the leaders of national Diasporas the project team will organize a number of round-tables with local and provincial public officials in charge for design and implementation of migration policy. As a result of the project, an information and organization base for migrants' social adaptation will be created, law infractions by and against labor migrants will be decreased and the general public will be educated on migrants' role in Karelia' social-economic development.

Deaf People Society

\$34,460

Russia (Arkhangelsk Province)

This grant supports a project aimed at enhancing the opportunities for disadvantaged people to participate in decision-making processes in the Arkhangelsk Province and at increasing the number of entrepreneurs among this group. The project activities include the organizational strengthening of NGOs working with the disabled through the creation of a union of civil initiatives. This organization will create multi-tiered connections among NGOs, helping them to coordinate their work in identifying and solving problems relating to the disabled and in assisting the disabled in starting up their own business. The project is part of the American-Norwegian Northwest Russia Small Grants Initiative.

Russian State University of Pedagogy Named After A.I.Gertsen

\$32,500

Russia (Leningrad Province)

The project “Innovative development of provincial universities: qualification improvement of faculty members” of the Russian State Teachers' Training University named after A. I. Gertsen is designed to improve professional qualifications of faculty members from eight pilot Russian provincial universities. 40 representatives of these universities will undergo training in the course of three sessions under the “Training of Development Managers for Russian Provincial Universities” program and will be issued with state-standard qualification improvement certificates. As a result, a group of strategic development managers and faculty qualification improvement tutors from Russian provincial universities will undergo training and acquire qualification improvement certificates. Program participants will put together individual projects designed to develop their respective pilot universities.

Academy of Government Service under the President of Russian Federation

\$10,000

Russia (Vladimir Province)

The project will train representatives of power bodies in management techniques required to implement the socio-economic development strategy of the Vladimir province. The project will design training and qualification improvement programs for public servants of the Vladimir province. To support implementation of said programs and ensure professional training outcomes, the project will put together an innovative training methodology. The project will design an effective system required to accumulate a

cadre reserve and supply professional public administrators to power bodies. The project will result in a mechanism of collaboration between the Vladimir subsidiary of the Russian Public Administration Academy and the power bodies that implement the socio-economic development strategy of the Vladimir province.

Eurasian University of Innovation

\$20,000

Russia (Omsk Province)

The main goal of the project is efficiency upgrading in realization of priority national events in the sphere of education, health authority and house-building on the Omsk territory through the socio-governmental interaction. Realization of the project intends to:

- publish informational collection for people (13000 copies);
- send project participants to Kazan and Krasnoyarsk for experience exchange;
- carry-out learning seminar for 300 (three hundred) participants “Mechanisms of Socio-Private Partnership” in realization of priority national projects (16 academic hours);
- publish information in electronic, published mass communication media and in the Internet about project realization and project final report.

Korean National-Cultural Autonomy of Volgograd

\$39,919

Russia (Volgograd Province)

The main goal of the project is to develop the model of “Migration Bridge” between Volgograd provinces and Tajik republic NGOs. Construction of “Migration Bridge” supposes the model of civilized labor migration from Tajik republic to Volgograd province developed and proved within the frameworks of the project. Also technologies of complex help rendering to migrants in Russia provinces will be manifested by the example of Volgograd province' NGO and Tajik republic interaction. Realization of the project intends to create the dialogue spaces for migration issues solving. Active actors of the dialogue should include: state and public service bodies, commercial structures and NGOs of Volgograd province and Tajik republic. Also within the frameworks of the project it is supposed to research migrant status and living conditions in Volgograd province of the RF and Tajik republic. It is planned to create Russian - Tajik data base for prospective migrants and employees. Information campaign regarding the positive aspects of migration will be held in Volgograd province within the framework of “Migration Bridge” activities.

Pskov State Polytechnic Institute

\$10,000

Russia (Pskov Province)

The project “Establishment of a Small Business Support Office under the Finance and Economics Department of the Pskov State Polytechnic Institute” will foster entrepreneurial activities in Pskov city and Pskov province. The project will put together four training programs for representatives of the provincial community:

- “How to Start Your Own Business” - for students;
- “Effective Methods of Finding Employment” - for former military officers and unemployed women;
- “Managing Your Agricultural Loan” - for farmers;
- “Important Problems of Small and Medium-Sized Businesses”- for entrepreneurs, as well as, kits of methodological materials.

A number of conferences and panel discussions will be held to ensure effective collaboration between the institute and the local community. Ultimately, the project will help determine the topics of term papers and theses in the sphere of provincial development and collaboration with the local community (30-50

topics) and put together a project-related information resource on the Internet. Local and provincial mass media outlets will help ensure informational support of the project.

Red Cross, Regional Department Republic of Komi

\$11,816

Russia (Komi Republic)

To support the popularization of volunteerism, especially among the youth of the Komi Republic. The project will conduct comprehensive enlightenment activities among various population groups to popularize volunteerism and recruit new volunteers for NGOs of the Komi Republic. A republican conference for NGO leaders of the Komi Republic will be held to discuss the participation of volunteers in NGO activities.

“Centaur”

\$4,023

Russia (Karelian Republic)

To support development and maintenance of the KRPFCCF “Centaur” official website. The project will help the “Centaur”. Fund to expand its network of partners, involve more participants in its activities, and provide information about therapeutic horseback riding to a larger number of disabled children.

Norsk Kompetanseutvikling

\$40,198

Russia (Murmansk Province)

To illuminate possibilities and stimulate the development of Murmansk to become an international provincial center of the Barents.

New Education Foundation

\$13,915

Russia (Karelian Republic)

To support the organization of the republican festival of NGOs “Time to Act”. The project will help improve the dialogue between the state, public, and private sectors. “Marathon of Good Deeds” will be held to demonstrate the actual contribution of NGOs in the development of the Republic.

Ural State University of Mining

\$2,785

Russia (Sverdlovsk Province)

Harmonization of interethnic relations in youth society through the students and other youngsters uniting and attracting them to solving their problems through the organizing of common activities in the areas of education, culture, rest and others with help of university resources (staff, techniques, others) .Also volunteering jobs will be done by students.

Ural State University

\$2,835

Russia (Sverdlovsk Province)

Electronic resource for migrant students for their integration in cultural, social and lingual space of province need to be created. For this purpose it need to be developed a basis for live dialogue of students on the problems of migration and as in wide aspect of social problems and as in narrow aspect of students life. Most important result of the project will be Internet site and its functioning after the finishing of project.

“Concept” Analytical Center

\$200,000

Russia (Voronezh Province)

In support of the educational quality and more effectively systems of educational management development in Voronezh oblast it will be analyzed, summarized and systematized the conceptual approaches to the problems of the total quality of education on the basis of conceptual analyses methods using. In the project frames the public discussions of these educational developments will be held. These area specialists will be trained to use these methods for educational development. As a result the guidance consisted from the matters and the problem solutions of conceptual analysis and organizational projection for the education quality development will be created and published.

Educational Technologies Center

\$34,837

Russia (Murmansk Province, Arkhangelsk Province, Karelian Republic)

To support training of social managers of the Russian North-West in effective methods of project development, social partnership, and to introduce effective models of inclusion for partners in the decision-making and implementation process. It will also promote the development of the social sphere which will help create three variable models of civil participation in public administration for each of the pilot provinces and three programs designed to develop and test the variable models, as well as a scope of methods used to conduct public discussions and negotiations with social partners, and information materials that help identify the most significant historical trends and foreign experiences compatible with provincial peculiarities. Based on the project results, recommendations will be developed to amend the normative base regulating social partnership in the pilot provinces.

Tambov State University

\$10,000

Russia (Tambov Province)

The project is designed to involve representatives of the local community in assessment of the education quality offered by the Tambov State University. The demand for the project is accounted for by a number of unresolved problems, including insufficient participation of the local community in the assessment of the education quality offered by the provincial university, as well as the lack of employment opportunities for the university graduates. The project will attempt to accomplish the following objectives: develop a program of collaboration between the university and the provincial community; put together a mechanism required to prepare students for creation of products for which there is a social demand; put together a tool (interactive environment) required to assist university graduates in finding employment; and put together mechanisms required to involve representatives of the local community in assessment of the education quality offered by the university. Implementation of the project will result in the following: a program and a model of collaboration of the university with the provincial community, including: a database of graduates; a database of theses and graduation projects; mechanisms required to involve representatives of the local community in assessment of the education quality offered by the university; and mechanisms required to prepare students for creation of products for which there is a social demand. The project will attempt to consolidate the efforts of the provincial university undertaken to develop partnerships with authorities, businesses, enterprises and organizations with the view to improve the education quality.

NGO “Garant”

\$44,087

Russia (Arkhangelsk Province)

The project is designed to develop and test new technologies and mechanisms used to leverage business funds to support the implementation of social programs in the Arkhangelsk province and replicate

business fundraising experiences in the Nenets Autonomous District. The project will develop a pilot social program for the Nenets Autonomous District and encourage the Arkhangelsk City Council to adopt the “Social Investments” program.

Labor Migration Program

Eurasia Foundation funded program will assist Kyrgyz labor migrants to work legally in Russia. This project aims to provide Kyrgyz immigrants with legal support, as well as to identify available jobs and skills needed to fill the vacancies in Russian labor market. The project will also try to establish a dialogue between civil society and government bodies to improve migrant labor laws. This would have a tremendous social and economic impact on the province. At the end of the project, Eurasia Foundation will commission an external impact evaluation, including a survey of labor migrant, employers and local government officials, to identify best practices and lessons learned.

Center for Forecasting and Social Information

\$80,068

Kyrgyzstan, Russia

To protect the rights of Kyrgyz labor migrants working in Russia. Together with partner organizations in Russian Federation, the grantee will coordinate the activities of labor migration assistance centers in order to help migrants to register legally and receive work permits, and work to increase labor migrants awareness of their labor rights and responsibilities. The project is part of a larger pilot initiative, which will help protect the rights of Kyrgyz labor migrants in provinces of Russian Federation.

Kirgizia-Ural Foundation

\$10,602

Russia (Moscow City, Moscow Province, Sverdlovsk Province)

Small grants closed competition “Innovative Technologies and Methods in Community Education”. The competition is aimed at advancing and disseminating community school model and developing Community Education in Russia.

Learning Youth Association

\$2,939

Russia (Ulyanovsk Province)

To create a student self-government mechanism via the development and application of a model of interaction between community schools and students of teacher-training institutes of the Ulyanovsk Province. The project will develop and test a model of interaction between community schools and active students of teacher-training institutes via a business game and a special session at a summer camp. The project will enable students of teacher-training institutes to expand their participation in the solution of school and community problems via their involvement in community school activities and the school democratization process.

Strabakhina Tatiana Nikolaevna

\$1,389

Russia-one month scholarship at Oxford (November 1-30, 2006)

Gushchina Vera Nikolaevna

\$1,634

Russia (Voronezh Province) one month scholarship at Oxford

Nefedova Eugenia Viktorovna

\$1,282

Russia Participation in the interview and testing (IELTS) in the frame of OSI-FCO Oxford Chevening Scholarship Program

Tsay Maria Eliseevna

\$1,331.85

Russia (Tomsk Province) Participation in the pre-departure orientation (Istanbul, Turkey, September 10-13, 2007)

Troitskiy Evgeny Florentievich

\$2,321.93

Russia (Tomsk Province)

One month scholarship for study at Oxford University.

Konstantinova Svetlana Sergeevna

\$1,805

Russia (Saratov Province)

One month scholarship for study at Oxford University.

Vascheva Irina Yarievna

\$102

Russia (Nizhny Novgorod Province)

Nine months scholarship at Oxford University (home travel).

Tsay Maria Eliseevna

\$1,412.20

Russia (Tomsk Province)

Nine month's scholarship at Oxford University

Golovko Nikita Vladimirovich

\$2,125.72

Russia (Novosibirsk Province)

One month scholarship at Oxford University

Parfenova Tatiana

\$514

Russia (Irkutsk Province)

Participation in the OSI-FCO Oxford Chevening Scholarships Program

Tsay Maria Eliseevna

\$1,282

Russia

Participation in the interview and testing (IELTS) in the frame of the OSI-FCO Chevening Scholarships Program.

Belonogova Ekaterina

\$596

Russia (Tomsk Province)

Participation in the OSI-FCO Oxford Chevening Scholarships Programs (home travel).

Tajikistan

1.3 Private Enterprise Development

Legal Consortium

\$52,850

Tajikistan (Dushanbe)

The project aims to advocate small business in Tajikistan. Relying on the professional, technical and personnel capacity of the Public Advocacy Center, the grantee will continuously consult the entrepreneurs on legal aspects of running small business and show them 15 most indicative violations of their rights by state bodies in court. The precedents in courts will lay a ground for running an advocacy campaign on promotion of amendments in the legislation on protecting the rights and interests of small business. The project is funded by the Government of Netherlands.

NGO “Sapeda”

\$25,678

Tajikistan (Khatlon Province)

To further support cross-border trade between Tajikistan and Afghanistan. The grantee will conduct trainings for small businesses, traders, NGOs from bordering provinces on commercial legislation and marketing. Bilateral meetings to discuss ways to eliminate administrative barriers for cross-border trade will be organized for government officials from both countries. A trade fair will be organized at the end of the project in Kunduz province of Afghanistan with a large representation of Tajik traders.

Union of Consumers

\$17,958

Tajikistan (Sogd Province, Dushanbe City)

With the purposes to introduce the international standards of bar-coding system in Tajikistan and creation of GS1-Tajikistan as the national organization of commodity numeration. The grantee will create the normative base which will contribute to the institutional development of the Tajik organization of commodity numeration and promote the idea of bar-coding through the creation of website GS1-Tajikistan. The grantee will also carry on an intensive PR- campaign to attract commercial institutions to become members of GS1-Tajikistan, which will give financial stability to this organization. As a result, it is expected that the membership GS1-Tajikistan will reach 80 organizations and it will be accepted as a member of the international organization GS1 Global. This will allow GS1-Tajikistan to award national identification codes. Project will be co-financed by International Trade Center.

2.1 Citizen Political/Economic Participation

Ferghana Valley Initiatives

The Eurasia Foundation has launched a provincial initiative in the Ferghana Valley. The goal of this initiative is to promote meaningful cross-border and inter-ethnic cooperation at the local level in the Ferghana province through training and small grants.

Citizen’s Rights NGO

\$8,734

Tajikistan (Sogd Province)

To increase the proportion of young people involved in state and community management. Training sessions will be held for young leaders where they will learn how to advance their interests. They will also share ideas about how to work with youth NGOs. The project will promote dialogue between youth,

state, and civic institutions, and will also strengthen cooperation between youth NGOs in the two countries.

Ferghana Valley Development Program: Mass Media Development

“Varorud Ltd”: Newspaper “Sosedi”

\$4,485

Tajikistan

English translation is available upon request

Проект направлен на улучшение качества информации предоставляемой жителям приграничных районов Таджикистана в Ферганской долине для развития принципов толерантности и добрососедства. Грантополучатель улучшит систему маркетинга и менеджмента, увеличит объем и информационное наполнение выпускаемой газеты на 4 полосы-страницы с дополнением материалов на таджикском языке, публикациями на узбекском, кыргызском и русском языках. Для получения актуальной региональной информации будет налажена система обмена новостями и рубриками с газетами из соседних регионов Кыргызстана и Узбекистана. Проект финансируется Агентством США по международному развитию (USAID).

TV Station “Ustrushana”

\$3,900

Tajikistan

To support the institutional development of the television company “Ustrushana” in Sughd oblast, Tajikistan, by creating new programs devoted to agricultural and farming issues. After analyzing rural public opinion, two TV programs will be created: "Just for Farmers" and "Rural Hour". The project will draw attention to the problems faced by the rural sector of Istarashan region, Sughd oblast, Tajikistan. It will also increase the profits of mass media by an additional \$621 in three months, will contribute to the development of partner relationships in media, and will help solve local agricultural problems. As a result, institutional and professional development will increase. The project is supported by the British embassy in Dushanbe, Tajikistan.

Youth Program FV Eurasia Foundation of Central Asia- Small Grants

This program is aimed at assisting local organizations to solve social and economic problems facing youth in Southern Kyrgyzstan and Sogd Province of Tajikistan. It seeks to improve the coordination of youth activities between civic groups and governmental agencies. Up to ten grants will be awarded to registered non-commercial organizations of up to \$7,000 to projects of 6-8 months in length

Youth and Civilization Foundation

\$7,000

Tajikistan

To decrease the spread of religious extremism and raise the social and political consciousness of young people. An advocacy campaign will be carried out to raise public awareness of religious radicalism. A dialogue will be established between youth, government, and civic institutions in Tajikistan. Research will be carried out, and the results will be presented to the government. This project is supported by the Danish Government.

Ukraine

LEaD: Local Economic Development III

The Eurasia Foundation and Organization for Security and Co-operation in Europe launched a joint program aimed at stimulating economic development and employment opportunities in the depressed provinces of UTerritoryne in order to reduce poverty and prevent human trafficking. The program is focused on:

- 1) Spurring SME development at the provincial level;*
- 2) Building business support infrastructure;*
- 3) Creating conditions for the public-private dialogue at the provincial level.*

Entrepreneurs of Small, Medium-sized and Privatized Enterprises

\$20,045

UTerritoryne (Crimean Autonomous Republic)

To improve regulatory policy toward small businesses in Sevastopol by initiating constructive dialogue between entrepreneurs and local authorities and enhancing local government capacity to implement business-related legislation. The grantee will monitor and analyze current regulatory policies; create a legal assistance center and provide training and consultations for businesses, business associations and local lawmakers; conduct an information campaign on related issues in the local media including articles, newsletters, interactive TV shows and viewer surveys; foster information exchange between entrepreneurs through conferences, internet forums, and a mailing list; and help entrepreneurs' unions actively participate in the developing of regulatory norms. The project will help balance state regulation of business activities in the city.

Entrepreneurs of Uspekh Saki District

\$16,890

UTerritoryne (Crimean Autonomous Republic)

To generate new job opportunities and stimulate small business growth in rural areas in Crimea by creating dairy farm cooperatives. The grantee will create a database of dairy farmers and processors, conduct market research, and then select 11 pilot communities in which to create milk collection stations for cooperatives. As jointly-owned and operated associations of agro-producers, the cooperatives provide economies of scale for processing and marketing member farms' products. The pilot cooperatives will receive intensive training and consultations in business operations and dairy farming and processing technology. The project, co-funded by the OSCE, will improve small agricultural businesses' profitability and create new jobs.

LEaD: Local Economic Development Program stage IV

The Eurasia Foundation and Organization for Security and Co-operation in Europe launched a joint program aimed at stimulating economic development and employment opportunities in Poltava, Zaporozhye and Odessa Provinces. The program is focused on:

- 1) Spurring SME development at the provincial level;*
- 2) Building business support infrastructure;*
- 3) Creating conditions for the public-private dialogue at the provincial level.*

Union of Entrepreneurs “Porada”

\$19,648

UTerritoryne (Zaporozhye Province)

To foster economic growth through small business development in Zaporozhye Province. The grantee will survey and compile a database of production enterprises in select cities and provinces of the

Province, and conduct an analysis of relevant legislation to determine the major impediments to entrepreneurial development. Using results of this research, the grantee will introduce improvements to the procedures for acquiring permits necessary for the start-up and development of production enterprises. The project will also set-up three new business clubs to unite managers of production enterprises, providing them opportunities to gain new skills and information, and establish new business contacts. As part of the Local Economic Development initiative (LEaD) co-funded by OSCE, the project will provide a range of support to start-up and existing entrepreneurs, and help to create new businesses and jobs.

Entrepreneurs Support of Ismail

\$18,224

UTerritoryne (Odessa Province)

To help the unemployed of Bolhrad, Ismail and Kiliya districts of Odessa Province through job-skills training and providing small business support. The grantee will train individuals in traditional folk arts and craft-making techniques, create a database of craftsmen, develop materials to market their products, and organize exhibition fairs and an online retail store. The project will both create new handicraft businesses and make existing ones more profitable.

Business Development Center of Poltava

\$19,629

UTerritoryne (Poltava Province)

To support organic farming in Velyka Bahachka, Lubny, Semenivka, Khorol, and Poltava districts in Poltava Province. The grantee will identify agricultural enterprises willing to pursue organic farming and assist them in converting to organic production. Co-funded by USAID and OSCE, the project will increase the number of organic farms in the province and provide a range of support to entrepreneurs in this field.

“Heifer Project International –UTerritoryne” Foundation

\$20,697

UTerritoryne (Odessa Province)

To generate new job opportunities and stimulate small business growth in rural areas in Odessa Province in the field of animal husbandry. Three farm cooperatives will receive training and consultations on aspects of meat and dairy production, successful business management, and using the latest industry technologies. As part of the Eurasia Foundation's Local Economic Development Program, co-funded by OSCE and USAID, the project will create new jobs and improve the profitability of animal husbandry in the province.

Entrepreneurship Support Fund

\$19,742

UTerritoryne (Poltava Province)

To foster economic growth through small business development in 3 (three) districts of Poltava Province. The grantee will provide a range of support to start-up and existing entrepreneurs in the fields of rural tourism, agriculture, and communal services. The grantee will provide entrepreneurs with educational opportunities, consulting services and market research. As part of the Eurasia Foundation's Local Economic Development Program, co-funded by OSCE and USAID, the project will help make existing enterprises more effective, as well as create new businesses.

Rural Development and Legal Assistance Center

\$19,127

UTerritoryne (Odessa Province)

To foster economic growth through small business development in Velyka Myhailivka, Ivanivka and Rozdilna districts in Odessa Province. The grantee will develop a specially-tailored training program on

registering and operating a small business, offer ongoing consultations to entrepreneurs, and develop viable business models. As part of the Local Economic Development initiative (LEaD) co-funded by USAID and OSCE, the project will offer a range of support to local entrepreneurs, helping to create new businesses and jobs.

2.1 Citizen Political/Economic Participation

Community Centers for People in Need

The goal of this program is to provide sustainable social, medical and legal services to senior citizens and disabled people in Kharkiv by creating four community centers on the basis of public-private partnership.

“Amma “Association

\$8,103

UTerritoryne (Kharkiv Province)

To increase senior citizens' access to social and community services. The grantee will establish a community center at the Kyivskiy district territorial office of social services to facilitate the organization of community support groups and improve the standard of living and health of senior citizens. This grant is part of a larger initiative called “Community Centers for People in Need”, co-funded by Philip Morris UTerritoryne and Altria Group, with in-kind support from the local government of Kharkiv.

Unity NGO

\$19,366

UTerritoryne (Kharkiv Province)

To increase senior citizens' access to social and community services. The grantee will establish community centers at the Zhovtnevyi and Frunzenskyi district territorial offices of social services in Kharkiv to facilitate the organization of community support groups and improve the standard of living and health of senior citizens. This grant is part of a larger initiative called “Community Centers for People in Need,” co-funded by Philip Morris UTerritoryne and Altria Group, with in-kind support from the local government of Kharkiv.

Foundation “Hesed Shaare Tikva”

\$23,878

UTerritoryne (Kharkiv Province)

To increase senior citizens' access to social and community services. The grantee will establish community centers to facilitate the organization of community support groups and improve the standard of living and health of senior citizens in the Leninskyi and Moskovskiy district territorial offices of social services in Kharkiv. In addition, the grantee will design activities for senior citizens with special needs. The grantee will organize an event for the network of program partners to share best practices in working with senior individuals and will produce TV shows to raise public awareness about the issue. This grant is part of a larger initiative called “Community Centers for People in Need” co-funded by Philip Morris UTerritoryne and Altria Group, with in-kind support from the local government of Kharkiv.

Foundation “Promin”

\$23,008

UTerritoryne (Kharkiv Province)

To increase senior citizens' access to social and community services. The grantee will establish a community center to facilitate the organization of community support groups and improve the standard of living and health of senior citizens in the Dzerzhinsky district of Kharkiv. The project beneficiaries will volunteer as caretakers for the disabled children of “Promin” rehabilitation center. This grant is part of a

larger initiative called “Community Centers for People in Need,” co-funded by Philip Morris UTerritoryne and Altria Group, with in-kind support from the local government of Kharkiv.

Municipal Partnerships for Better Energy Use

The goal of the program is to improve energy efficiency at the local level through public-private partnerships. The competition will support projects promoting better energy use, targeting housing, public buildings, and communal enterprises. Project activities may include public awareness campaigns and citizen engagement on better energy use, policy analysis of energy saving opportunities, introducing new energy savings programs in pilot provinces, and public discussions on tariffs or distribution of subsidies

NGO “Letavytsi”

\$21,651

UTerritoryne (Donetsk Province)

To stimulate innovative and participatory solutions to improve energy efficiency in rural communities of Donetsk Province. The grantee will conduct an information campaign on bio-energy and study its potential for use in three of the Province's districts. Six pilot projects utilizing energy saving technologies will be identified through a competition. Residents from neighboring communities will be invited to several demonstration seminars to learn about the pilot projects and the benefits of energy-saving technology. The grantee will publicize the project outcomes throughout the province in order to raise citizen awareness and demand for energy Efficiency initiatives. The project is co-funded by the Dutch Ministry of Foreign Affairs and USAID.

NGO “Polis'ka Initiative“

\$19,890

UTerritoryne (Zhitomir Province)

To improve energy-savings awareness and practices within local communities in Zhitomir Province. The grantee will help install new, energy-Efficient biomass boilers at two schools, hold an essay contest on energy-savings among schoolchildren, publish an elementary-level textbook and launch an energy-saving training course for schools and colleges in Korotyshiv district. The grantee will also draft recommendations on further energy-saving measures in the district, and publicize the project's success so that neighboring communities may replicate the model. Co-funded by the OSCE and USAID, the project will result in increased awareness and use of energy-saving technologies in the province.

European Integration and Provincial Development Agency

\$27,840

UTerritoryne (Lvov Province)

To introduce community mobilization as a strategic tool in improving energy efficiency in Novyi Rozdil, Lviv Province. Using the local government's audit of communal buildings' energy effectiveness, the grantee will recommend energy-saving projects to the citizens of Novyi Rozdil. The grantee will then implement one pilot project co-funded by local government budgets and the community. The grantee will highlight the project's success in informational campaigns to encourage neighboring communities and local authorities to replicate this model. Co-funded by the OSCE and USAID, the project will raise the capacity of community development agency in Novyi Rozdil, raise citizen demand for energy efficiency initiatives, and introduce an energy-saving technology in the province.

Youth Initiatives Foundation

\$25,753

UTerritoryne (Kharkiv Province)

To stimulate innovative and participatory solutions to improve energy efficiency in Valky, Kupiansk and Balakliya districts of Kharkiv Province. The grantee will analyze energy-saving opportunities using non-

traditional sources of energy for each pilot district and find local experts and activists to train in developing and implementing local energy Efficiency plans. The project includes a series of study tours for initiative groups to other provinces of UTerritoryne that have already successfully tested energy Efficiency models. To ensure its sustainability, the project will also create a provincial foundation to support energy Efficiency. The foundation will raise money from local businesses to fund community energy initiatives. By the end of the grant, at least three pilot projects will be funded by the foundation. The project experience will be summarized and disseminated in other districts of Kharkiv Province to raise citizen awareness and demand for energy efficiency initiatives and energy-saving technologies use in the province. This project is co-funded by the Dutch Ministry of Foreign Affairs and USAID.

Ecological Education Association

\$22,000

UTerritoryne (Zaporozhye Province)

To improve awareness of energy efficiency in the city of Zaporozhye. The grantee will open energy training center and launch three modules of energy-efficiency training courses for kindergartens and schools, including publishing preschool and elementary textbooks and teaching materials for teachers. The grantee will organize an energy Efficiency poster and drawing contest, an ecological fair and mobile exhibition. An information campaign on local TV, radio and print media promoting energy-saving will reach out to a wide audience. The project, co-funded by the Dutch Ministry of Foreign Affairs and USAID, will help citizens make better energy choices.

“Yednist for the Future of Zaporozhye” Foundation

\$19,215

UTerritoryne (Zaporozhye Province)

To improve energy efficiency awareness and practices within condominium buildings in the city of Zaporozhye. The project will conduct an information campaign in local media and train 60 heads of condominium buildings on the value of and potential for introducing energy saving measures. Condominiums will then compete to receive funds to implement various technologies to conserve energy and increase heating efficiency. The cost-savings and efficiency of these pilot projects will be monitored and analyzed over the course of the upcoming winter. Project results will then be widely disseminated to promote further use of energy-saving technologies in Zaporozhye city and Province. This project is co-funded by the Dutch Ministry of Foreign Affairs and USAID

Province and Community of Lugansk

\$23,580

UTerritoryne (Lugansk Province)

To stimulate innovative and participatory solutions to improve energy efficiency in Lugansk Province. The grantee will establish a public commission on energy-saving within the Province administration; prepare a comprehensive analysis of energy Efficiency in Lugansk Province and three pilot towns; arrange a competition to implement energy-saving technologies in the housing sector and organize exhibitions of energy-saving technologies. The grantee will also promote energy efficiency via an information campaign. The project, co-funded by the Dutch Ministry of Foreign Affairs and USAID, will increase awareness and demand for more efficient energy use in the province.

Agency for International Cooperation

\$22,570

UTerritoryne (Kharkiv Province)

To improve energy-savings awareness and practices within local communities in Kharkiv Province. The project will conduct an audit of municipal energy effectiveness and analysis of energy-saving opportunities in Chuhuyiv town; provide training for various stakeholders on energy-saving technologies; and implement a public information campaign on measures that individual citizens can take to save

energy. The grantee will also provide assistance in implementing pilot projects including energy-saving installation of modern energy-saving boilers and heat generators at Chuhuyiv municipal buildings (including local museum, social assistance facility, and a rehabilitation center for children). The project findings will be shared with partners from neighboring districts of Kharkiv Province. The project, co-funded by the Dutch Ministry of Foreign Affairs and USAID, will result in increased awareness and use of energy-saving technologies in the province.

Parliamentary Elections 2007: Support of Local Initiatives

The Eurasia Foundation's Elections program is aimed at short term domestic observation of Parliamentary Elections in UTerritoryne in September of 2007. Eurasia Foundation will target three Provinces that are likely to be strongly contested. Eurasia Foundation will hold a targeted grant competition focusing on proven local organizations capable and willing to conduct domestic monitoring. Selected grantees will train and deploy observers to key districts in the targeted Provinces and assess the preparedness of the election commissions. On Election Day, observers will monitor the opening, voting and closing of polling stations, as well as observe process of ballot counts. The program implementers will report monitoring results to the public through mass media. The program is co-funded by the C.S. Mott Foundations and leverages costs from Government of Finland.

“Opora “Network

\$20,463

UTerritoryne (Kirovograd Province, Cherkassy Province)

To ensure free and fair 2007 Parliamentary Elections in UTerritoryne. The grantee will recruit, train and deploy 500 observers to key polling stations in four territorial electoral districts of Kirovohrad Province. On Election Day, observers will monitor the opening, voting and closing of the polling stations, as well as observe the ballot counting process. Program implementers will report monitoring results to the public every three hours through mass-media and host a press conference on the day following the elections to announce the overall results. The project will reduce the likelihood of administrative violations, helping to ensure that the election results are a true reflection of the voters' intent. This project is co-funded by the C.S. Mott Foundation.

Committee of Voters of UTerritoryne

\$21,790

UTerritoryne (Kherson Province)

To ensure free and fair 2007 Parliamentary Elections in UTerritoryne. The grantee will recruit, train and deploy 400 observers to key polling stations and assess the preparedness of the election commissions in four territorial electoral districts of Kherson Province. On Election Day, observers will monitor the opening, voting and closing of polling stations, as well as observe the ballot counting process. Program implementers will report monitoring results to the public every three hours on the Internet and host a press conference on the day following the elections to announce the overall results through mass media outlets. The project will reduce the likelihood of administrative violations, helping to ensure that the election results are a true reflection of the voters' intent. This project is co-funded by the Charles Stewart. Mott Foundation.

Uzbekistan

2.1 Citizen Political/Economic Participation

“Sana Sezim” Center

\$5,000

Uzbekistan

The project will be carried out with the aim of improving the life and labor conditions of foreign workers in the Republic of Kazakhstan. The grantee will raise awareness among workers from Kyrgyzstan, Tajikistan and Uzbekistan about their rights and obligations in Kazakhstan by distributing 10,000 copies of a “Handbook for Labor Migrants”. This handbook will provide labor migrants with information about their rights and obligations that will improve their situation in their country of residence.

Association “Meyerim”

\$20,708

Uzbekistan, Kazakhstan (Mangistau Province)

The project was designed with the aim of improving conditions for foreign workers and their observance of the law of the Republic of Kazakhstan. The grantee will provide foreign workers from other Central Asian nations with information about legislation, employment and security in their country of residence through consultations with lawyers and employment specialists and the opportunity to call a hotline. This information will promote labor migrants’ observance of Kazakhstan law and improvement their quality of life. The project is supported by the U.S. Agency for International Development and by the OSI Assistance Foundation.

Labor Migration Program

Eurasia Foundation funded program will assist Kyrgyz labor migrants to work legally in Russia. This project aims to provide Kyrgyz immigrants with legal support, as well as to identify available jobs and skills needed to fill the vacancies in Russian labor market. The project will also try to establish a dialogue between civil society and government bodies to improve migrant labor laws. This would have a tremendous social and economic impact on the province. At the end of the project, Eurasia Foundation will commission an external impact evaluation, including a survey of labor migrant, employers and local government officials, to identify best practices and lessons learned.

Two Wings Association

\$11,268

Uzbekistan (Almaty Province)

To protect the rights of labor migrants in Almaty Province. The grantee will monitor labor migrants' working and living conditions and provide legal and medical support. In addition, the grantee will work with the government and employers to address migrants' problems. This should help improve conditions for labor migrants, and contribute to the public policy debate over labor migration.

Women Support Center

\$19,164

Uzbekistan

To support Central Asian labor migrants in northern Kazakhstan. The grantee will set up a labor migration center to provide migrant workers from Kyrgyzstan, Tajikistan and Uzbekistan with legal and psychological support, court representation and assistance accessing medical services, and raise public awareness of labor migrants' needs. This should improve the quality of life and working conditions of labor migrants.

Foundation “Bereke”

\$21,356

Uzbekistan

To support labor migrants in southern Kazakhstan. The grantee will set up two information centers in districts bordering Uzbekistan to provide migrant workers with legal and psychological support and assistance accessing bank services, and raise public awareness of labor migrants' needs. The grantee expects to improve the quality of life and working conditions of labor migrants.

Kazakhstan International Bureau on Human Rights and Observance of Law

\$14,099

Uzbekistan

To help labor migrants in Kazakhstan comply with the law and defend their legal rights. The grantee will provide labor migrants from Kyrgyzstan, Tajikistan and Uzbekistan with legal services and court representation at centers in Aktau, Almaty, Astana and Shimkent. The grantee will also seek to raise public awareness on labor migrants' rights through information campaigns, and will offer recommendations on labor migration legislation.