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**TAG3: LOCAL GOVERNANCE IN MINDANAO**

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**Second Quarterly Report**  
**01 January to 31 March 2008**  
(Cooperative Agreement No. 492-A-00-07-00021-00)

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Submitted by



**The Asia Foundation**

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April 30, 2008

This report covers activities from January 01, 2008 through March 31, 2008 under the Transparent Accountable Governance (TAG3): Local Governance in Mindanao Project of The Asia Foundation. TAG3 is supported by the United States Agency for International Development (USAID) under Cooperative Agreement No. 492-A-00-07-00021-00 and runs from 01 October 2007 through 30 September 2009. The project aims to strengthen local governance and mechanisms for conflict resolution, and local economic development in Mindanao cities and municipalities.

## **I. Accomplishments**

### **A. Technical Assistance to Nine Mindanao Cities.**

#### Objective:

To improve the overall business environment and increase the competitiveness of Mindanao cities through better governance.

#### Description of Activity:

The project will provide direct technical assistance to nine Mindanao cities to improve the overall business environment, increase their competitiveness, and increase city revenues for additional services and projects.

#### Accomplishment for 2<sup>nd</sup> Quarter of Fiscal Year 2008.

During the quarter, the cities of Butuan, Iligan, Dipolog, Surigao, Oroquieta, Ozamiz, Panabo, Tacurong, and Zamboanga finally chose the areas on which they want the technical assistance under the project to focus. The teams of consultants that will provide the technical assistance for each city were also organized during the period and briefed on the project's over-all goal, their respective roles in the teams as well as the coordination mechanisms.

Three consultants comprise the teams deployed to each city to lead the reform process. One consultant was tasked to lead the policy reforms, another will focus on human resource development in the city government, and the third will lead the reforms in the system specifically chosen by the city.

The policy reforms consultant will help the city government review local legislation and initiate reforms so that the local policy environment will become more predictable, more open to competition, and less costly for businesses. Another consultant will help review the city government's human resource development program and suggest measures to make the city government's personnel more efficient and effective in running the affairs of a competitive city.

The third consultant will lead the reforms in the system or area chosen by the city government during the day-long consensus-building workshops. While the first two consultants will work with all the cities, the third member of the team will vary in each city according to the expertise required by the reforms chosen by the city government.

The consensus-building workshops conducted in the nine cities walked the city governments through the competitiveness drivers developed by the Asian Institute of Management and led them to revisit their city's ranking in the Philippine Competitiveness Ranking Projects (2003 and 2005), taking note of how they fare in relation with other cities and the factors that pull their cities down in the ranking. Aware of what made them less competitive, the city governments then chose the specific areas they want the technical assistance to focus on.

Below are reform areas the nine cities have chosen:

City	Date of Consensus-Building Workshop	Chosen Reform Areas
1. Butuan	February 13, 2008	Investment Promotion City Hospital Administration
2. Dipolog	February 28, 2008	Tourism Promotion
3. Iligan	February 5, 2008	Investment Promotion Water System Management
4. Oroquieta	February 26, 2008	Creation of an Economic Enterprise Department
5. Ozamiz	January 31, 2008	Creation of an Economic Enterprise Department
6. Panabo	March 7, 2008	Tourism Promotion
7. Surigao	February 15, 2008	Enhancing the Operation of the Citizens' Action Center Human Resource Development
8. Tacurong	March 10, 2008	Creation of City Economic Enterprise Development Center
9. Zamboanga	March 4, 2008	Real Property Tax Administration

As of the writing of this report, the teams of consultants have already visited the nine cities to introduce themselves to the city governments, gather secondary data about the reform focus, meet with the technical working group, and initially agree on the schedule of activities. In the coming quarter, the consultants will finalize their findings on the reform focus and draft their work plans for the whole technical assistance.

## B. Development of service standards for business registration and real property tax administration.

### Objective:

To create measures by which cities can assess their own performance and fashion improvements that could allow comparisons between jurisdictions.

### Description of Activity:

The project will develop service standards in at least two service areas (business registration and real property tax administration), to assess the performance of local government service providers. Standards will focus on such matters as processing requirements and times, costs of service, and assessments. While the standards could allow comparisons between jurisdictions, the aim is not to use them as scorecards, but to create measures by which cities can assess their own performance and fashion improvements.

### Accomplishment for the 2nd Quarter of Fiscal Year 2008.

A service standard workshop on business permits and licensing and real property tax administration was held on February 11-14, 2008 in Cebu City. Thirty-three participants, from the cities of Butuan, Iriga, Roxas, Santiago, and Tacurong composed of department heads and technical staff from the Treasury, Assessor and Human Resource Departments of the aforementioned cities participated in the workshop. The workshop enabled the cities to define, review, and revise the service description, work breakdown structures, process component, and key activities on real property tax administration and business registration process. The essential contents of a service standard guidebook on RPTA and BPLA were also discussed in the workshop.

The table below presents the services identified by participating cities:

City	RPTA	BPLA
Butuan	<ul style="list-style-type: none"> <li>• Building Improvements</li> <li>• Tax Mapping</li> <li>• New Building</li> </ul>	<ul style="list-style-type: none"> <li>• Issuance of New Business Permit</li> </ul>
Iriga	<ul style="list-style-type: none"> <li>• Property/History Trace</li> <li>• General Revision</li> <li>• New Discovery Land</li> </ul>	<ul style="list-style-type: none"> <li>• Change or Additional Line of Business Activity</li> </ul>
Roxas	<ul style="list-style-type: none"> <li>• Reclassification of Real Property</li> <li>• Billing and Collection</li> </ul>	<ul style="list-style-type: none"> <li>• Change of Business Address</li> <li>• Change of Ownership</li> </ul>
Santiago	<ul style="list-style-type: none"> <li>• Issuance of Certificate of No Improvements</li> <li>• Subdivision and/or consolidation of properties</li> </ul>	<ul style="list-style-type: none"> <li>• Change of Business Name</li> </ul>
Surigao	<ul style="list-style-type: none"> <li>• Issuance of Certificate of Tax</li> </ul>	<ul style="list-style-type: none"> <li>• Renewal of Business Permit</li> </ul>

City	RPTA	BPLA
	Declaration/Certified True Copy of Document files <ul style="list-style-type: none"> <li>• Change of Owner</li> </ul>	
Tacurong	<ul style="list-style-type: none"> <li>• Annotations/Cancellation of Encumbrances</li> <li>• New Machinery</li> </ul>	<ul style="list-style-type: none"> <li>• Retirement of Business Permit</li> </ul>

A follow-on workshop on defining service standard was held on March 4-6, 2008 to present and compare the service documentation, standards, and current performance rates among the participating cities. The sessions also include performance standards and targets, performance appraisal system, writing of service standards workbooks, and the use of standards in individual performance target setting. The presentation of the first draft of the service standard workbook is scheduled in May 2008.

### C. Technical Assistance to 30 Conflict-Affected Municipalities in Mindanao.

#### Objective:

To improve municipal government operations for better service delivery, institutionalize the consultative and participatory processes in municipalities in Mindanao, and reduce opportunities for corruption through more efficient, open, and transparent accountable local government processes.

#### Description of Activity:

The project will provide direct technical assistance to 30 conflict-affected municipalities in Mindanao to improve local governance operations and institutionalize consultative and participatory processes for more efficient, open, and transparent accountable local governments.

#### Accomplishment for 2nd Quarter of Fiscal Year 2008.

As of the close of the quarter, 14 municipalities have undertaken the consensus building process to identify the priority reform area for TAG3 technical assistance. The consensus-building workshops walked the municipal stakeholders through the municipality's vision, mission and goals, and the plans, program and projects that the municipality had undertaken in the last three years to help achieve its vision and mission. A presentation of the municipality's three-year plan, programs and priority projects was also made to ensure that the focus of the chosen technical assistance is consistent with the municipality's Comprehensive Development Plan and Executive and Legislative Agenda. Of the 14 municipalities that have completed the consensus building process, 11 municipalities already have on-going TAG3 technical assistance activities, with consultants already deployed to assist the municipalities in their reform efforts.

Below are chosen area for technical assistance of the 14 municipalities:

Province /Municipality	Priority Reform Area	Status of Technical Assistance
Province of Lanao del Norte		
1. Baroy	Business Permits and Licensing	On-going
2. Kauswagan	Management of Economic Enterprise	On-going
3. Kolambugan	Business permits and Licensing	On-going
4. Tangcal	Real Property Tax Administration	To start in May 2008
Province of Lanao del Sur		
5. Wao	Human Resource Management	On-going
Province of Maguindanao		
6. Sultan sa Barongis	Real Property Tax Administration	To start in May 2008
Province of Shariff Kabunsuan		
7. Upi	Management of Public Economic Enterprises	To start in May 2008
Province of Zamboanga del Norte		
8. Leon B. Postigo	Business Permit and Licensing System	On-going
9. Pinan	Market / Terminal Administration	On-going
Province of Zamboanga Sibugay		
10. Tungawan	Business Permit and Licensing System	On-going
11. Siay	Business Permit and Licensing System	On-going
12. Kabasalan	Hospital Administration	On-going
13. Alicia	Business Permit and Licensing System	On-going
Province of Zamboanga del Sur		
14. Bayug	Business Permit and Licensing System	On-going

#### D. Development of Manual on TAG Processes.

##### Objective:

To provide models of good governance practices that interested local government units may benefit from in undertaking reform initiatives.

##### Description of Activity:

The TAG processes for working with local governments (cities and municipalities) on reforms has produced impressive results and improved local government operations over the past five years under TAG2. The experiences provide models of good governance practices that interested local governments could utilize in undertaking reform initiatives. To share the learning from the earlier TAG project, the Foundation will publish a manual on TAG processes intended for local governments which are no longer part of the current TAG3 project. The manual will contain tested tools and processes that will assist interested local governments to undertake governmental reforms, improve local government operations, engage citizens in governance processes, and achieve business friendly regulatory results. Unlike other manuals which only contain “How Tos” or a series of illustrative steps, the Manual on TAG Processes will contain specific experiences and approaches adopted by various local governments in undertaking reform processes. It will also contain information to help them avoid the possible pitfalls.

Accomplishment for Second Quarter of Fiscal Year 2008.

No activities yet for this quarter. Activities will commence during the third quarter of fiscal year 2008.

**E. Public-Private Partnerships through the City Coalitions for Transparent Accountable Governance (CCTAG).<sup>1</sup>**Objective:

To strengthen public-private partnerships in TAG cities, institutionalize CCTAG participation in local governance and sustain governance reforms in Mindanao cities.

Description of Activity:

CCTAGs have played a key role in diagnosing inefficient and corrupt government operations and systems, suggesting improvements, and monitoring results. CCTAGs have also been successful in raising citizens' awareness regarding city government activities and effectiveness, and in increasing public participation in city development councils, local health boards and local school boards. With the aim of making CCTAGs self-sustaining, the Foundation will undertake activities that will build the capacity of the CCTAGs to undertake revenue-generating activities, and to raise and leverage funds from the local business community and other sources.

Accomplishment for Second Quarter of Fiscal Year 2008.

For this quarter, a grant was provided to Mindanao Business Council to implement activities under its "Paglalatatag 2015: Sustaining the Collaborative Counter-Corruption Program of the Mindanao Coalition for Transparent Accountable Governance" project which intends to install various reform agenda of the City Coalitions for Transparent Accountable Governance (CCTAGs) in ten cities with specific focus on governance and cultural reforms, partnership, and resource mobilization. Seven of the selected ten CCTAGs have on-going technical assistance also from the project. (Surigao, Butuan, Panabo, Tacurong, Oroquieta, Iligan and Zamboanga). For these cities, we expect that the CCTAGs will carry the advocacy on local level policy reforms particularly in areas that project will be working on.

The Mindanao Business Council TAG Team completed an operation planning during the last week of March to develop the monitoring tools for project assessment and for measuring the performance of the different CCTAGs. A series of area visits in the cities of Butuan, Panabo, Surigao, and the Island Garden City of Samal happened in April.

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<sup>1</sup> CCTAG is a city-level coalition that brings together reform-minded local governments officials with NGOs and businesses to advocate and support transparency and accountability in governance.

The table below outlines the proposed activities anchored on the three major reform agenda of the CCTAGs:

Areas of Reforms	Planned Activities
Governance Reforms	<ul style="list-style-type: none"> <li>• Setting an advocacy plan to push for the recommendations in improving business permits registration policies and programs</li> <li>• Mainstreaming corporate governance and good business practices with social concerns on environment, tourism, human rights, gender and peoples participation</li> <li>• Supporting and intensifying CCTAG campaigns in procedural and procurement reforms, anti-fixing programs, budget allocations (executive and legislative appropriations), and institutional reforms</li> </ul>
Cultural Reforms	<ul style="list-style-type: none"> <li>• Developing communication plans, promotional materials, public relations, tool kits on entrepreneurship, and economic enterprises</li> <li>• Publication and conduct of literacy courses on economic enterprise</li> </ul>
Partnership	<ul style="list-style-type: none"> <li>• Conduct of regular benchmarking assessments/survey as a diagnostic and monitoring tool of the Mindanao Coalition for Transparent Accountable Governance (MCTAG) and the City Coalitions for Transparent Accountable Governance (CCTAGs)</li> <li>• Conduct of capability building programs to strengthen the CCTAG</li> </ul>
Resource Mobilization	<ul style="list-style-type: none"> <li>• Enhancing internal resource capacities through publications and literacy courses</li> <li>• Generating funds for CCTAG activities through the Annual Investments and Development Plans (AIDPs) of each cities</li> <li>• Lobbying from various funding agencies for CCTAG activities and proposals</li> </ul>

#### F. Fund support one winner of 2008 “Panibagong Paraan.”

##### Objective:

The Panibagong Paraan is a multi-donor, project grant competition which involved a nation-wide search for innovative ideas to address development challenges.

##### Description:

This year’s theme is “Building Partnerships for Effective Local Governance”. The well publicized competition invites ideas for projects that help improve citizens’ quality of life through effective local governance.

##### Accomplishment for 2<sup>nd</sup> Quarter of Fiscal Year 2008.

The TAG3 project funded a winning proposal in the recently concluded Panibagong Paraan 2008. The activity is called “Four COPS (Concerns/ Issues, Objectives, Pillars/ Partners and Strategies) to Improve the Delivery of Health Products and Services in Asipulo, Ifugao” and proposed by the Cordillera Network of Development

NGOs and POs (CORDNET). Over-all, the project aims to strengthen health governance in the remote town of Asipulo in Ifugao.

The proposal was one of those rated high by the jury of the Panibagong Paraan because of its many innovations. It aims to integrate indigenous governance practices in the current structure of the municipal government, involve multi-stakeholders in addressing recurring health problems and promote traditional health practices to complement the local primary health care system.

The implementation of the project will be done by CORDNET in partnership with the municipal government of Asipulo, the provincial health office of Ifugao, the Creative Training, Research and Consultancy Services and the Man-ili and Oban Councils.

Representatives of CORDNET and the municipal government were already briefed on the TAG3 project including the policies on grant-making. A visit to the project site is scheduled on first week of May.

#### **G. Books for Asia (Mindanao).**

##### Objective:

To increase the availability of reading materials in conflict affected areas of Mindanao.

##### Description of Activity:

Since 1954, The Asia Foundation has distributed more than 41 million books and journals to more than 50,000 institutions throughout Asia through its Books for Asia program. In the Philippines, Books for Asia has distributed over 13 million books and journals, as a contribution to national development, international understanding, and English-language literacy. In Mindanao, since 2003 and with USAID support, Books for Asia has donated over 165,000 books to various institutions across Mindanao, thus providing many people in the opportunity to use and learn from English language works. The program also provided occasions for favorable public diplomacy events with the participation of USAID officials.

##### Accomplishment for 2nd Quarter of Fiscal Year 2008.

A total of 15,000 books were distributed to 400 schools across Koronadal City and South Cotabato province on March 6, 2007. Mayor Fernando Miguel of Koronadal City hosted the event with the participation of South Cotabato Governor Daisy Avance-Fuentes. The program was co-organized by local Kiwanis Clubs. Meanwhile, 5000 books were distributed to 150 schools across General Santos City in a books turn over ceremony held on March 7, 2008 hosted by Mayor Pedro B. Acharon with Congresswoman Darlene Antonino-Custodio. Participants to these two

books turn over events include officials from the Department of Education regional and provincial offices, school principals, teachers and students

Books distributed from 01 January to 31 March 2008.

Region	Number of Books
Western Mindanao (Region 9)	1,469
Northern Mindanao (Region 10)	1,821
Southern Mindanao (Region 11)	20,779
Central Mindanao (Region 12)	810
Autonomous Region of Muslim Mindanao	3,335
CARAGA	327
Total	28,541

## Attachment A: Activity Log

**THE ASIA FOUNDATION**  
**TAG 3: LOCAL GOVERNANCE IN MINDANAO**

**BREAKDOWN OF PARTICIPANTS PER ACTIVITY**

Month of: January to April 15, 2008

Date	Event (Training/ Workshop/ Conference/ Large Meeting)	Grantee/ Consultant	Venue	Profile of Participants (e.g. government, CSO, business)	Number of Participants			
					Male	Female	Muslim	Christian
January 28, 2008	Consensus Building and Prioritization Workshop	TAF	ABC Hall, Sultan sa Barongis, Maguindanao	Municipal Mayor, Vice Mayor, SB Members, Department Heads, Technical Staff, Representatives from National Line Agency, Representatives from Civil Society Organizations	33	8	40	1
January 29, 2008	Consensus Building and Prioritization Workshop, Municipality of Alicia, Zamboanga Sibugay	TAF	Alicia Multi-Purpose Building, Alicia, Zamboanga Sibugay	V-Mayor, SB Members, Department Heads and staff, Business and Civil Society Organizations, Barangay Chairpersons, SK Chairperson, Farmers / Fisherfolk representatives	18	17	9	26
January 30, 2008	Consensus Building and Prioritization Workshop	TAF	SB Hall, Baroy, Lanao del Norte	Municipal Mayor, Vice Mayor, SB Members, Department Heads, Technical Staff, Representatives from National Line Agency, Representatives from Civil Society Organizations	15	17	0	32
January 31, 2008	Consensus Building and Prioritization Workshop	TAF	Johanns' Cuisine, Ozamiz City	City Mayor, Members of the City Council, City Department Heads, Representatives from	26	23	0	49

Date	Event (Training/ Workshop/ Conference/ Large Meeting)	Grantee/ Consultant	Venue	Profile of Participants (e.g. government, CSO, business)	Number of Participants			
					Male	Female	Muslim	Christian
				the Business Sector, Representatives from Civil Society				
February 1, 2008	Consensus Building and Prioritization Workshop, Municipality of Pinan, Zamboanga del Norte	TAF	Pinan SB Session Hall.	Mayor, V-Mayor, SB Members, Department Heads and staff, Business and Civil Society Organizations, Barangay Chairpersons	5	23	0	28
February 5, 2008	Consensus Building and Prioritization Workshop	TAF	Patio Alejandra, Iligan City	City Mayor, Member of the City Council, City Department Heads, Representatives from the Business Sector, Representatives from Civil Society Organizations, Representatives from the Academe, Division Head of the Department of Trade Industry	27	19	0	46
February 5, 2008	Consensus Building and Prioritization Workshop	TAF	SB Hall, Kolambugan, Lanao del Norte	Municipal Mayor, Vice Mayor, SB Members, Department Heads, Technical Staff, Representatives from National Line Agency, Representatives from Civil Society Organizations	16	14	4	26
February 7, 2008	Consensus Building and Prioritization Workshop	TAF	SB Hall, Tangkal, Lanao del Norte	Municipal Mayor, Vice Mayor, SB Members, Department Heads, Technical Staff, Representatives from National Line Agency, Representatives from Civil Society Organizations	14	14	28	0
February 8, 2008	Consensus Building and Prioritization Workshop,	TAF	Leon B. Postigo SB Session Hall, LB	Mayor, V-Mayor, SB Members, Department Heads and staff,	18	15	2	31

Date	Event (Training/ Workshop/ Conference/ Large Meeting)	Grantee/ Consultant	Venue	Profile of Participants (e.g. government, CSO, business)	Number of Participants			
					Male	Female	Muslim	Christian
	Municipality of Leon B. Postigo, Zamboanga del Norte		Postigo, Zamboanga Norte	Business and Civil Society Organizations, Barangay Chairpersons				
February 11, 2008	Setting of Service Standards for Business Permits and Licensing and Real Property Tax Administration	TAF	Rajah Hall, Cebu Rajah Park Hotel	Local government employees	17	16	0	33
February 12, 2008	Consensus Building and Prioritization Workshop	TAF	SB Hall, Wao, Lanao del Sur	Municipal Mayor, Vice Mayor, SB Members, Department Heads, Technical Staff, Representatives from National Line Agency, Representatives from Civil Society Organizations	13	14	5	22
February 12, 2008	Consensus Building and Prioritization Workshop, Municipality of Tungawan, Zamboanga Sibugay	TAF	SB Session Hall Building, Tungawan, Zamboanga Sibugay	Mayor, V-Mayor, SB Members, Department Heads and staff, Business and Civil Society Organizations, Barangay Chairpersons, SK Chairperson, Farmers / Fisherfolk representatives	26	14	8	32
February 13, 2008	Consensus Building and Prioritization Workshop	TAF	People's Hall, 3/F New City Hall Building, City Hall Complex, Doongan, Butuan City	TAG Focal Person, Members of the City Council, City Department Heads, Representatives from the Business Sector, Representatives from Civil Society	19	21	0	40
February 15, 2008	Consensus Building and Prioritization Workshop	TAF	SB Hall, Kauswagan, Lanao del Norte	Municipal Mayor, Vice Mayor, SB Members, Department Heads, Technical Staff, Representatives from National	18	15	6	27

Date	Event (Training/ Workshop/ Conference/ Large Meeting)	Grantee/ Consultant	Venue	Profile of Participants (e.g. government, CSO, business)	Number of Participants			
					Male	Female	Muslim	Christian
				Line Agency, Representatives from Civil Society Organizations				
February 15, 2008	Consensus Building and Prioritization Workshop	TAF	Mayor's Office Conference Room, Surigao City	City Mayor, Members of the City Council, City Department Heads, Representatives from the Business Sector, Representatives from Civil Society	17	9	0	26
February 22, 2008	Consensus Building and Prioritization Workshop, Municipality of Bayug, Zamboanga del Sur	TAF	Poolside Municipal Building, Bayug, Zamboanga Sibugay	Mayor, V-Mayor, SB Members, Department Heads and staff, Business and Civil Society Organizations, Barangay Chairpersons, SK Chairperson, Farmers representatives	20	15	2	33
February 26, 2008	Consensus Building and Prioritization Workshop	TAF	RHOVICs Function Hall, Oroquieta City	City Vice Mayor, Memebers of the City Council, Executive Assistant to the City Mayor, City Administrator, City Planning and Development Coordinator, City Assessor, City Treasurer, City Accountant, City Engineer, City Budget Officer, Consultants on City's Agriculture and Livelihood Programs	32	3	0	35
February 28, 2008	Consensus Building and Prioritization Workshop	TAF	Top Plaza Hotel, Dipolog City	Representatives from the Local Government of Dipolog, Representatives from the Business Sector, Representatives from Civil Society, Representative from the Department of Trade and	14	11	0	25

Date	Event (Training/ Workshop/ Conference/ Large Meeting)	Grantee/ Consultant	Venue	Profile of Participants (e.g. government, CSO, business)	Number of Participants			
					Male	Female	Muslim	Christian
				Industry				
February 28, 2008	Consensus Building and Prioritization Workshop, Municipality of Kabasalan, Zamboanga Sibugay	TAF	SB Session Hall Building, Kabasalan, Zamboanga Sibugay	V-Mayor, SB Members, Department Heads and staff, Business and Civil Society Organizations, Barangay Chairpersons, SK Chairperson, Farmers / Fisherfolk representatives	21	11	7	24
February 29, 2008	Consensus Building and Prioritization Workshop, Municipality of Siay, Zamboanga Sibugay	TAF	SB Session Hall Building, Siay, Zamboanga Sibugay	V-Mayor, SB Members, Department Heads and staff, Business and Civil Society Organizations, Barangay Chairpersons, SK Chairperson, Farmers / Fisherfolk representatives	15	11	4	22
March 4, 2008	Consensus Building and Prioritization Workshop	TAF	Azotea, Garden Orchid Hotel, Zamboanga City	City Mayor, Members of the City Council, City Department Heads, Representatives from the Business Sector, Representatives from Civil Society	16	15	1	31
March 4-6, 2008	Setting of Service Standards for Business Permits and Licensing and Real Property Tax Administration	TAF	Rajah Hall, Cebu Rajah Park Hotel	Local government employees	24	23	0	47
March 7, 2008	Consensus Building and Prioritization Workshop	TAF	Do Dine Restaurant, Gredu, Panabo City	Members of the City Council, City Department Heads, Representatives from the Department of Trade and Industry of the Provincial Office, Representatives from Non-Government	21	17	0	38

Date	Event (Training/ Workshop/ Conference/ Large Meeting)	Grantee/ Consultant	Venue	Profile of Participants (e.g. government, CSO, business)	Number of Participants			
					Male	Female	Muslim	Christian
				Organizations, Representatives from Civil Society Organizations, Representatives from the Academe				
March 10, 2008	Consensus Building and Prioritization	TAF	Southern Mindanao Institute of Technology Conference Room, Tacurong City	Vice Mayor, Members of the City Council, City Department Heads, Representatives from the Business Sector, Representatives from Civil Society	34	11	0	45
April 8, 2008	Consensus Building and Prioritization Workshop	TAF	Conference Room, Upi, Shariff Kabunsuan	Municipal Mayor, Vice Mayor, SB Members, Department Heads, Technical Staff, Representatives from National Line Agency, Representatives from Civil Society Organizations	17	10	4	23