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# Africa's Health in 2010

## Annual Report - Year I (FY 2006)



August 2007

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The Africa's Health in 2010 project is operated by the Academy for Educational Development. AED's core partners include: Abt Associates, Heartlands International Ltd., Population Reference Bureau, and Tulane University's School of Public Health and Tropical Medicine. The purpose of Africa's Health in 2010 project is to provide strategic, analytical, communication and advocacy, monitoring and evaluation technical assistance to African institutions and networks to improve the health status of Africans.

# Africa's Health in 2010

## **Annual Report - Year 1 (FY 2006)**

Submitted to  
USAID, Bureau for Africa,  
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### **Disclaimer**

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## Acronyms and Abbreviations

ACD	Advocacy, Communication, and Dissemination
ACSD	Accelerated Child Survival and Development
ACSM	Advocacy, Communication and Social Mobilization
AED	Academy for Educational Development
AFR/SD	Africa Bureau, Sustainable Development (USAID)
AHA	African Humanitarian Action
ANECCA	African Network for the Care of Children Affected by HIV/AIDS
ARI	Acute Respiratory Infection
ARV	Anti-Retroviral Therapy
AWARE	Action for West Africa Region
AWARE-HIV	Action for West Africa Region – HIV/AIDS
AWARE-RH	Action for West Africa Region – Reproductive Health
BASICS	Basic Support for Institutionalizing Child Survival Project
CA	Cooperating Agency
CAFS	Center for African Family Studies
CBHI	Community-Based Health Insurance
CDC	Centers for Disease Control and Prevention, USA
CEFA	Centre d'Etudes de la Famille Africaine
CEFOREP	Centre Régional de Formation et de Recherche En Santé de la Reproduction
CERPOD	Centre d'Etudes et de Recherche sur la Population pour le Développement
CESAG	Centre Africain d'Etudes Supérieures en Gestion
CILSS	Comité Inter-Etat de Lutte Contre la Sécheresse Dans le Sahel
C-IMCI	Community-Integrated Management Of Childhood Illness
CS	Child Survival
DFID	Department for International Development, UK
ECOMOG	Economic Community of West African States Monitoring Group
ECOWAS	Economic Community of West African States
ECSA-HC	East, Central and Southern Africa Health Community Secretariat
ENA	Essential Nutrition Actions
ESAMI	Eastern and Southern Africa Management Institute
FANTA	Food and Nutrition Technical Assistance (AED)
FAO	Food and Agriculture Organization
FBO	Faith-Based Organization
FHA	Family Health and AIDS Project

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FP	Family Planning
GFATM	Global Fund for AIDS, Tuberculosis, and Malaria (Global Fund)
GNP+	Global Network Of People Living With HIV/AIDS
HACI	Hope For African Children Initiative
HAPAC	HIV/AIDS Policy Action Committee (ECSA-HC)
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome
HPAI	Highly Pathogenic form of Avian Influenza
HR&F	Health Reform and Financing
HRHWG	Human Resources for Health Working Group
IBP	Implementing Best Practices
IDSR	Integrated Disease Surveillance and Response
IFPRI	International Food Policy Research Institute
IMCI	Integrated Management of Childhood Illness
IMR	Infant Mortality Rate
INSAH	Institute of the Sahel
IPAPI	International Partnership on Avian and Pandemic Influenza
ITN	Insecticide-Treated Nets
IYCF	Infant andv Young Child Feeding
JHPIEGO	Johns Hopkins Program for International Education in Gynecology and Obstetrics
JSI	John Snow, Inc.
MCH	Maternal and Child Health
MERG	Monitoring and Evaluation Resource Group
MIP	Malaria In Pregnancy
MIPWG	Malaria in Pregnancy Working Group
MNH Project	Maternal and Neonatal Health Project, JHPIEGO
MSH	Management Sciences for Health
M&E	Monitoring and Evaluation
NAP+	Network of African People Living with AIDS
NAPWA-US	National Association of People Living with AIDS - US
NGO	Non-Governmental Organization
NHA	National Health Accounts
OFDA	Office of Foreign Disaster Assistance
OGAC	Office of the Global AIDS Coordinator
OIE	Organisation Mondiale de la Santé Animale
OVC	Orphans and Vulnerable Children

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PAC	Post-abortion Care
PDI	Policy Development Initiative
PEPFAR	President's Emergency Plan for AIDS Relief
PHR <i>plus</i>	Partners for Health Reform <i>plus</i>
PLWHA	Persons Living With HIV/AIDS
PMI	President's Malaria Initiative
PMNCH	Partnership for Maternal, Newborn & Child Health
PMTCT	Prevention of Mother-To-Child Transmission of HIV
PRB	Population Reference Bureau
PSI	Population Services International
RAOPAG	Reseau de l'Afrique de L'ouest sur le Paludisme pendant la Grossesse (West Africa Network Against Malaria During Pregnancy)
RBM	Roll Back Malaria
RH	Reproductive Health
RPM+	Rational Pharmaceutical Management Plus
SARA/AED	Support For Analysis and Research in Africa (AED)
SNL	Saving Newborn Lives
STI	Sexually-Transmitted Infection
STP	Stop TB Partnership
TB	Tuberculosis
TOT	Training Of Trainers
UNAIDS	The Joint United Nations Programme on HIV/AIDS
UNFPA	United Nations Population Fund
UNHCR	United Nations High Commission for Refugees
UNICEF	United Nations Children's Fund
USAID	United States Agency for International Development
USAID/AFR	USAID Bureau for Africa
USAID/GH	USAID Bureau of Global Health
USAID/WA	USAID/West Africa
VCT	Voluntary Counseling and Testing
WAHO	West Africa Health Organization
WHO	World Health Organization
WHO/AFRO	World Health Organization, Regional Office for Africa
ZVITAMBO	Zimbabwe Vitamin A for Mothers and Babies trial



## I. Executive Summary

This report highlights activities and accomplishments during the first fiscal year of Africa's Health in 2010 (Africa 2010) project implementation (November 1, 2005 – September 30, 2006). It reviews key achievements in each of the project priority strategic areas with a focus on progress toward contract deliverables, discusses progress in setting up systems for project management and operations, and proposes next steps for the following year.

The Africa's Health in 2010 contract was awarded to the Academy for Educational Development (AED) on November 1, 2005, by the United States Agency for International Development (USAID). The purpose of the Africa 2010 project is to provide strategic, analytical, communications and advocacy, and monitoring and evaluation technical assistance to African public and private institutions and networks to improve the health status of Africans.

Africa 2010 is a five-year successor to the Support for Analysis and Research in Africa (SARA) II project. AED's core partners on the Africa 2010 project include: Abt Associates, Heartlands International Ltd., Population Reference Bureau, and Tulane University School of Public Health and Tropical Medicine.

This report covers the following strategic areas of AFR/SD action plans:

1. Child Survival
2. Maternal and Newborn Health
3. Reproductive Health
4. Infectious Diseases (Malaria, Tuberculosis Avian Influenza, and Integrated Disease Surveillance and Response)
5. Multisectoral Development and Programming
6. Nutrition and Food Security
7. Gender-Based Violence
8. Health Systems
9. Monitoring and Evaluation
10. Advocacy, Communication and Dissemination

Africa 2010's **Child Survival and Maternal and Newborn Health** portfolios cover a broad range of AFR/SD expected results, and in 2006, a majority of activities fell under the rubric of re-energizing child survival and improving maternal and newborn health outcomes. Africa 2010 staff participated in consultative, issues identification, and technical meetings and workshops, focusing particularly on integration and promotion of maternal, newborn and child health (MNCH) services to achieve a continuum of care that includes the availability of life saving interventions for pregnant women and newborns beginning from the community to the referral hospital level.

For the **Reproductive Health/Family Planning** portfolio, Africa 2010 worked with other AFR/SD partner institutions to develop scopes of work and implement activities aimed to assure continuity on various AFR/SD-supported initiatives, including contraceptive security, repositioning family planning, integration of family planning with HIV/AIDS and MCH programs.

The major effort of Africa 2010 staff was on support for avian influenza preparedness and response, the President's Malaria Initiative, and integrated disease surveillance and response.

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This year, Africa 2010 prepared a “Compendium of Promising Practices in HIV/AIDS **Multisectoral Programming**” to assist USAID Missions and African partners in designing and implementing multisectoral programs.

Africa 2010’s interventions in **nutrition and food security** consisted of working with African partners to integrate and strengthen the delivery of Essential Nutrition Actions (ENA) into maternal, newborn and child health programs in Africa (including safe motherhood, maternal, newborn, and child survival programs). Africa 2010 supported meetings and advocacy activities to improve global and national policies and programs that address the nutritional needs of people living with HIV/AIDS, including incorporation of nutrition into Prevention of Mother-to-Child Transmission of HIV (PMTCT), pediatric HIV, and HIV treatment and care programs.

**Gender-based violence** (GBV) is a new area of intervention for AFR/SD. This year, Africa 2010 focused on scanning the current status of sexual and gender-based violence (SGBV) in sub-Saharan Africa, selecting potential partners, and determining the specific areas within SGBV on which AFR/SD and Africa 2010 will focus.

Africa 2010 activities in 2006 in the **health systems** strategic area were centered on the identification of key issues in health systems strengthening. As part of this process, Africa 2010 staff engaged in discussion with other USAID-funded projects (e.g. AWARE-RH, Partners for Health Reform plus (PHRplus) and the Capacity Project) to identify collaborative activities to address health workforce issues and to build capacity to conduct national health accounts.

During the first year of the project, the **monitoring and evaluation** team of Africa’s Health in 2010 provided significant technical support internally to the rest of the project team to set up Monitoring and Evaluation (M&E) systems, as well as, externally to AFR/SD and missions. Africa 2010 provided technical and managerial support for a mid-term assessment of USAID/West Africa’s Health Strategic Objective (SO-5) - Increased Adoption of Sustainable RH, STI/HIV/AIDS, and Child Survival Policies and Approaches in West Africa.

In 2006, Africa 2010 supported a number of **advocacy, communication, and dissemination** activities across technical areas. Africa 2010 staff provided technical support on advocacy and communication on avian influenza preparedness and response. The project also initiated the development of its website.

In addition to the above technical strategic areas, this report also highlights activities and accomplishments in two key aspects of the project, namely the development of partnership and collaborative arrangements with African institutions and networks and the overall management and operations.

Africa 2010 staff developed a **capacity strengthening strategy** that lays out the project’s definition of capacity building, the approach and methods of capacity strengthening it will use to work with its African partners to reach the AFR/SD strategic objectives. Seven regional institutions and networks were selected for Africa 2010’s support. These are the World Health Organization Regional Office for Africa (WHO/AFRO), the West African Health Organization (WAHO), the East, Central and Southern Africa Health Community (ECSA-HC), the African Network for the Care of Children Affected by HIV/AIDS (ANECCA), the East and Southern Africa Management Institute (ESAMI), the Center for African Family Studies (CAFS) and Mwangaza Action.

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At the beginning of 2006, Africa 2010 assisted AFR/SD in developing its three-year action plans for the Bureau's priority health, population and nutrition strategic areas, including child survival, maternal and newborn health, reproductive health, infectious diseases, multisectoral development and planning, nutrition and food security, gender-based violence, health systems, monitoring and evaluation and advocacy, communication and dissemination. These action plans served as the basis for the formulation of the Africa 2010 year one work plan.

A chapter of the report is dedicated to the review of processes and accomplishments related to overall **project management** for all technical, administrative, financial, and contractual matters.

The **conclusion** indicates that Africa 2010 project got off the ground quickly and made significant accomplishments in its first year. The systems, logistics, environment and strategic direction required to fulfill the project's mandate were established. Thus, maintaining the current momentum, greater achievements are expected in the coming years. The **way forward** will be for the Africa 2010 team to continue to focus on efficiency in the day-to-day running of the project in line with AED and USAID contract requirements. Africa 2010 will adjust its operations and portfolio of activities as needed to meet AFR/SD emerging priorities. Africa 2010 will work to have subagreements with African partner institutions as soon as possible. Special attention will be paid to the monitoring of the contract deliverables, level of effort, financial management, and the documentation of project impact on health outcomes at regional and country levels in Africa.



## II. Introduction

Effective November 1, 2005, the Africa's Health in 2010 (Africa 2010) contract was awarded to the Academy for Educational Development (AED) by the United States Agency for International Development (USAID). The purpose of the Africa 2010 contract to provide strategic, analytical, communications and advocacy, and monitoring and evaluation technical assistance to African public and private institutions and networks to improve the health status of Africans.

Africa 2010 is a five-year successor to the Support for Analysis and Research in Africa (SARA) II project. AED's core partners on the Africa 2010 include: Abt Associates, Heartlands International Ltd., Population Reference Bureau, and Tulane University School of Public Health and Tropical Medicine.

Africa 2010 supports issues identification, analysis, sharing of promising practices, monitoring and evaluation across the strategic areas of: maternal, newborn and child health; infectious diseases (e.g., malaria, tuberculosis, avian influenza, integrated disease surveillance and response); reproductive health/family planning; multisectoral support to improving health outcomes including HIV/AIDS, nutrition and food security, gender-based violence and health system strengthening. It also provides assistance with strategy development, policy analysis, communications, advocacy, monitoring and evaluation.

This report highlights activities and accomplishments for the first fiscal year of project implementation (November 1, 2005 – September 30, 2006). It discusses progress in setting up systems for project management and operations, and reviews priority activities in each of the strategic areas with a focus on progress toward contract deliverables and results of activities. The report also presents Africa 2010's collaboration and partnership with selected African institutions and networks.



### **III. Activities and Progress toward Results in Strategic Areas**

#### **A. Child Survival**

##### **Child Survival Strategic Team**

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 George Greer, Child Survival and Infectious Disease Advisor, AED  
 Silvio Waisbord, Advocacy and Communication Advisor, AED  
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##### **Introduction**

Africa 2010's Child Survival (CS) program covers a broad range of expected results of the Bureau for Africa, Office of Sustainable Development (AFR/SD). In 2006, a majority of activities fell under the rubric of re-energizing child survival. Africa 2010 staff participated in consultative, issues identification, and technical meetings and workshops, focusing particularly on integration and promotion of maternal, newborn and child health (MNCH) services. The goal is to achieve a continuum of care that begins with the availability of life saving interventions for pregnant women and newborns at the community level through to the primary health care facility and referral hospital. A number of activities presented in this child survival section and those under the section on maternal and newborn health were coordinated and aimed toward re-energizing child survival and improving maternal and newborn health outcomes. Work with the private sector included development of advocacy and dissemination strategies to promote engagement of community-based private providers to expand and improve delivery of child health interventions at the community level. In the vein of community approaches to improve child survival, Africa 2010 contributed to consultative and technical meetings to assess community-Integrated Management of Childhood Illnesses (c-IMCI) and identify ways to increase its effectiveness in Africa.

Africa 2010 activities support the following AFR/SD child survival strategic areas and expected results:

##### **Re-Energizing Child Survival**

- Newly-designed USAID CS programs in 10 countries, based on Taking Stock and United Nation's Children's Fund (UNICEF) Accelerated Child Survival and Development (ACSD) service models
- Additional resources for CS leveraged in 10 countries
- DPT3 coverage reached at least 80 % in 20 countries

##### **Promoting Private Sector Engagement**

- Private sector engagement in delivering key child survival services expanded and strengthened in 8 countries
- Approaches to increasing the capacity of both public sector managers and private sector associations documented and shared

### **Community Approaches to Improve Child Survival**

- Evidence-based policies for treatment of Acute Respiratory Infections (ARI) and malaria at community level adopted and implemented in 10 countries
- Best community practices to reduce immunization dropout rates identified and scaled-up in 10 countries
- Communication strategy for community approaches adopted and implemented in 10 countries

### **Highlights of Activities and Accomplishments**

#### **Re-energizing Child Survival**

The project participated in a World Health Organization (WHO) technical consultation on integration of HIV interventions into MNCH services. Identification of key strategies for successful integration was derived from country presentations. Consensus was achieved on the definition of integration and description of the process of integration, based on simple practical steps for program managers to initiate and promote integrated activities. Country participants (Zambia, Mozambique and Uganda) are applying these approaches for integration.

The project facilitated Anglophone and Francophone inter-country workshops to integrate newborn care into maternal and child health services at the request of World Health Organization Regional Office for Africa (WHO/AFRO) and Saving Newborn Lives (SNL). At the workshops, the 14 countries developed national action plans to integrate newborn care into maternal and child health using the platform of the national Road Maps. The countries are now being supported by SNL and WHO for implementation. For example, Zambia, Nigeria, Uganda and Zimbabwe have strengthened the newborn component of their Road Maps and are integrating MNCH.

Africa 2010 staff presented the AFR/SD and Africa 2010 positions on the weekly Measles & Malaria (M&M) Partnership teleconferences. The Partnership aims to distribute Insecticide Treated Nets (ITNs), a proven malaria prevention tool, to families who bring their children to receive the measles vaccine. Topics of particular interest discussed during teleconferences included how to use advocacy during the campaigns to increase routine immunization coverage and the incorporation of “Hang up/Keep up” strategies to increase use of ITNs into the M&M campaigns.

Africa 2010 staff also participated and contributed to the deliberations of two WHO/AFRO organized meetings: a regional family and reproductive health program manager’s workshop and the first regional MNCH task force meeting. Recommendations to promote partnership and country-level implementation of MNCH interventions were adopted by all participants.

#### **Promoting Private Sector Engagement**

Africa 2010 worked closely with partners to develop interventions to engage the private sector to expand and strengthen child health services. In 2005, the Gates Foundation provided funding to the SARA project to support the Munyonyo Forum on Engaging the Private Sector for Child Health. Using the positive outcomes of the Forum, with consensus from USAID, WHO and World Bank on improved private sector engagement, Africa 2010 developed an advocacy and dissemination strategy.

Africa 2010 developed a proposal, approved by the Gates Foundation, to use funds left from the Munyonyo Forum to support private provider activities in Ghana, which was one of the countries

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that had sent a delegation to the Forum. This activity has received strong support from the Ghana delegation to the Forum and the Ghanaian Ministry of Health (MOH).

### **Community Approaches to Improve Child Survival**

On behalf of Africa 2010, a consultant participated in a UNICEF Regional Office for East and Southern Africa (ESARO) sponsored meeting which was attended by representatives from 17 African countries, to review and assess results from an evaluation of c-IMCI in four countries with the goal of identifying the way forward. The consultant also participated in a working group meeting on community child health convened by WHO/ Geneva. The partners have adopted the Africa 2010 message that interventions need a 3-pronged approach: coverage for scale, quality for impact, and process for sustainability.

Africa 2010 staff reviewed sections of a Community Case Management Manual that is being developed under the leadership of the Basic Support for Institutionalizing Child Survival (BASICS) project.

### **Opportunities for Africa's Newborns**

Africa 2010 staff worked with colleagues from the Partnership for Maternal, Newborn and Child Health (PMNCH) to produce a document entitled: *Opportunities for Africa's Newborns: Practical data, policy and programmatic support for newborn care in Africa*. Africa 2010's Project Director was the lead author of the chapter titled *Reaching mothers and babies with essential interventions*; and she contributed to a second chapter titled *The maternal, newborn and child health continuum of care*. Africa 2010 is currently translating the publication into French and the executive summaries into French and Portuguese. The publication is intended to help bridge the gap between policy and action. Dissemination of the publication will be used as a clarion call to urge policymakers, program managers and providers to reach every woman and her newborn with high-impact interventions to improve survival.

### **Next Steps**

After AFR/SD approves the subcontract with WHO/AFRO and West African Health Organization (WAHO), Africa 2010 will work with those partners on respective activities focused on improving delivery of community-based child health interventions.

Africa 2010 will also support the translation, production and dissemination of the executive summaries in French and Portuguese of *Opportunities for Africa's Newborns*, and the translation of the 250-page full document into French. Africa 2010 will consult with AFR/SD and other agencies (World Bank, WHO, SNL and the PMNCH) on developing and supporting concrete regional and country activities to move forward the agenda set in the publication.

Africa 2010 will support the implementation of activities to strengthen engagement of private providers in Ghana.



## **B. Maternal and Newborn Health**

### **MNH Strategic Team**

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Doyin Oluwole, Project Director and Newborn and Child Health Specialist, AED  
Reena Borwankar, Monitoring & Analysis Program Officer, AED  
Silvio Waisbord, Advocacy and Communication Advisor, AED

### **Introduction**

In 2006, Africa 2010 supported a wide range of maternal and newborn health activities in Africa, participating in issues identification, consultative and technical meetings, providing technical assistance to several advocacy and communication initiatives, and collaborating with African institutions within Africa 2010's capacity strengthening framework.

Africa 2010 activities support the following AFR/SD MNH expected results:

- Increased funding for maternal and newborn health programs in 4-6 target countries
- Quality integration of MNH care adopted by countries
- Adoption of community-based approaches by countries
- Regional and national capacity to implement safe motherhood and newborn health programs improved

### **Highlights of Activities and Accomplishments**

#### **Technical support to AFR/SD Maternal and Newborn Health Team**

The project coordinated with cooperating agencies (CAs) and their projects namely, ACCESS/JHPIEGO, HCP/JHPIEGO and AWARE-RH, on developing and finalizing scopes of work that support the expected results of the AFR/SD MNH strategic plan. Quarterly meetings of the projects are held to review progress and results.

The MNH team participated in numerous meetings, workshops, conferences and lessons learned sessions on topics related to the AFR/SD results packages ensuring that Africa 2010 and AFR/SD are up-to-date on best practices and can facilitate follow-up activities, including dissemination and advocacy. Examples include:

- technical updates on maternal and newborn health sponsored by the CORE group, ACCESS/JHPIEGO, the LINKAGES project, and the Global Health Council (GHC).
- community-based care best practices sponsored by the CORE group and the community-based public health care working group of the American Public Health Association (APHA).

#### **Roadmap to Reduce Maternal and Newborn Morbidity and Mortality**

Africa 2010 provided technical assistance to a consultative meeting organized by WHO, PMNCH, and the MOH/Mali to develop Mali's Road Map. At AFR/SD's request, the project also reviewed Tanzania's Road Map and provided comments. The Road Maps for Mali and Tanzania are now being costed prior to resource mobilization and implementation.

Africa 2010 supported a WHO/AFRO and ACCESS workshop to develop facilitators capable of assisting countries in the Road Map process in five Lusophone countries. This workshop differed

## Maternal and Newborn Health

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from the previous Road Map workshops because it included presentations by Saving Newborn Lives on the integration of the newborn and the continuum of care (maternal, newborn and child health as well as household to referral facility levels). These 28 Lusophone facilitators are available to support their and other countries to address MNCH in their national road maps. Country action plans for the development of the Road Map were drafted for Angola, Cape Verde, Mozambique, São Tome & Príncipe, and Guinea-Bissau, as a result of partners' efforts.

### **Application of *REDUCE-ALIVE***

Africa 2010 updated the *REDUCE-ALIVE* advocacy modeling tool to help create a policy environment supportive of newborn health by stimulating policy dialogue and strategic planning on this neglected health crisis. *ALIVE* builds on *REDUCE* and adds models that affect the newborn: tetanus, sepsis, congenital syphilis, maternal iodine deficiency, low birth weight, birth asphyxia and pre-term birth. The updated model was presented during an inter-country workshop on integration of newborn care into maternal and child health services. During the workshop, WHO and national experts provided feedback on the model which was incorporated in the final version. A few countries, including Burkina Faso, have requested an update or development of the *REDUCE-ALIVE* model. The *REDUCE-ALIVE* application and advocacy efforts have resulted in the following:

- National policy change resulting in government subsidy for C-sections in Mali and Burkina Faso
- Increased resource allocation for MNH: Burkina Faso's national health budget increased to 11%

Africa 2010 worked with AED, AWARE-RH and WHO/AFRO to come to a consensus on coordinating the next applications of *REDUCE-ALIVE* by agreeing on a selection of countries: Cameroon (AWARE), Ghana, Mozambique and Tanzania (through WHO/AFRO) and Senegal and Rwanda (through Africa 2010).

### **Assessment of Maternal and Newborn Care at the Community Level**

Africa 2010 staff reviewed the manual that AED was commissioned to produce by WHO/AFRO, with support from AFR/SD, on how to conduct an assessment of maternal and newborn care at the community level, before it was published for dissemination on CD-ROM.

### **Active Management of Third Stage of Labor (AMTSL)**

Africa 2010 worked with ECSA-HC, the Prevention of Post-Partum Hemorrhage Initiative (POPPHI) and USAID/EA to develop a scope of work to conduct a survey of AMTSL and dissemination of the survey findings from Ethiopia, Tanzania and eventually Uganda.

Africa 2010 supported ECSA-HC and the AMTSL survey country coordinators from Ethiopia and Tanzania to disseminate the results of the findings during two international fora (in Entebbe and Goa) and during ECSA-HC's Ministers of Health meeting in 2006.

**Africa 2010 worked closely with AFR/SD** to develop its three-year strategic plan for Maternal and Newborn Health (2006-2008) to take into account USAID's new foreign assistance framework, and to ensure continuity of activities and momentum of work on various initiatives (including *Safe Birth Africa* Initiative). As a result of this issues identification activity, the following actions for strategic focus were identified: 1) awareness raising to mobilize resources and improve the policy environment; 2) adoption of quality integrated MNH care; 3) adoption of community approaches; and 4) strengthening of African regional and national capacity to

implement programs. These actions are now being used to develop scopes of work with African institutions.

### **Next Steps**

After AFR/SD approves the subcontract with WAHO, Africa 2010 will work with WAHO's reproductive health program coordinator to develop a scope of work. The scope of work plans to focus on the roll-out of national Road Maps and Repositioning Family Planning initiatives. Similarly, Africa 2010 will also work with ECSA-HC and WHO/AFRO on scopes of work to promote maternal and newborn health in sub-Saharan Africa.



## **C. Family Planning/Reproductive Health**

### **FP/RH Strategic Team**

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Rhonda Smith, Deputy Director of International Programs, PRB  
Antonia Wolff, Communication and Advocacy Program Officer, AED  
Winston Allen, Monitoring & Evaluation Advisor, Heartlands International  
Reena Borwankar, Monitoring & Analysis Program Officer, AED

### **Introduction**

AFR/SD identified the following areas for strategic focus: 1) unmet need and contraceptive security, 2) management of resources and finances, 3) integration of FP and HIV and differentiated approaches according to country status, 4) innovative approaches in communication, and 5) access to FP services by underserved populations (youth and hard-to-reach urban poor).

Africa 2010 activities contribute to the following expected results:

- Integrated reproductive health program (Family Planning (FP)/HIV and FP/MCH) approaches in various development states according to high/low contraceptive prevalence rates (CPR) and high/low HIV/AIDS scenarios assessed, disseminated, and adopted
- Reproductive Health (RH) financial leadership and resource management capacity in two countries strengthened
- Innovative advocacy tools and strategies to increase commitment to FP/RH developed, promoted, and applied

### **Highlights of Activities and Accomplishments**

#### **Technical support to AFR/SD Reproductive Health Team**

The Reproductive Health Advisor assisted AFR/SD with the technical review and finalization of scopes of work submitted by USAID CAs and projects. This work included negotiating scopes of work for newly funded activities, guiding dissemination strategies, obtaining regular progress reports and pipelines from CAs. The RH Advisor worked closely with AFR/SD to review the USAID grant to WHO/AFRO to support its reproductive health initiatives. She organized meetings with Population Council and both AFR/SD and the Global Bureau for Health to discuss strategies for scaling up best practices related to youth reproductive health and gender-based violence.

Africa 2010 RH staff participated in numerous meetings, workshops, conferences and lessons learned sessions on topics related to the AFR/SD RH priorities to ensure that Africa 2010 and AFR/SD are up-to-date on best practices and are able to identify next steps and address gaps for advancing reproductive health in Africa. Examples include:

- Technical consultations on postpartum family planning
- Technical update on community based family planning
- Postabortion Care (PAC) Consortium meeting, and meetings with USAID/GH to review the PAC Resource Package
- Youth's adoption of reproductive health behaviors

- Interagency working group technical meetings on female genital cutting, repositioning family planning and integration of FP and HIV programs

### **Support for Postabortion Care Initiative in Francophone West Africa**

Africa 2010 supported the regional African institution *Centre de Formation et de Recherche en Santé de la Réproduction* (CEFOREP) [also called the Center for Training and Research in Reproductive Health] to convene a meeting on Revitalizing the Francophone Regional PAC Initiative. The meeting brought together representatives from Senegal's MOH, UNFPA, USAID, WHO and UNICEF, as well as representatives from CAs and projects including Africa's Health in 2010, IntraHealth, Population Council/Frontiers, Health Policy Initiative/Constella Group, Extending Service Delivery Project, MSH/Senegal, AWARE RH and Ipas. Discussions during this two-day meeting focused on four priority areas for revitalizing country-level PAC activities and programs: (1) emergency obstetric care; (2) postabortion FP and repositioning FP to prevent unwanted pregnancies; (3) community mobilization and involvement; and (4) mid- and community-level providers. The group reviewed the status of country-level action plans; identified practices that had contributed to progress and factors that had created obstacles; and brainstormed how these obstacles could be overcome through adaptation of better practices.

The participants agreed that analysis is needed to understand why some countries have advanced, regressed or not moved in PAC. It was decided that CEFORP, with support from the Population Council, Implementing Best Practices (IBP) and Africa 2010, would conduct an analytical assessment of PAC in francophone Africa. This assessment will review and document the implementation of PAC activities in five countries.

### **Repositioning Family Planning**

This year, Africa 2010 continued to support the consultative process with WHO/AFRO and partners to produce and disseminate a Repositioning Family Planning Advocacy Toolkit. In April 2006, both USAID/GH and AFR/SD allocated sufficient funds to finalize the toolkit. To assist with this effort, PRB engaged two consultants to draft the content using the guidelines established by a smaller technical group that met in December 2005 in Geneva. Africa 2010, PRB, and WHO/AFRO embraced WHO/AFRO's original idea of developing the briefs around target audiences as the best way forward.

**At the beginning of 2006**, Africa 2010 assisted AFR/SD in developing its three-year strategic plan for the Reproductive Health/Family Planning portfolio to take into account USAID's new foreign assistance framework, and to assure continuity of activities and momentum of work on various initiatives including contraceptive security, repositioning family planning, integration of family planning with HIV/AIDS and MCH programs.

### **Next Steps**

Africa 2010 worked with WAHO's reproductive health program coordinator to develop a scope of work that could be included in WAHO's subcontract with Africa 2010 that focuses on the roll-out of national Road Maps and Repositioning Family Planning initiatives. The project will also work with ECSA-HC's RH program coordinator to finalize ECSA-HC's RH scope of work with Africa 2010.

Africa 2010 will support the production and dissemination of the Repositioning Family Planning toolkit next year.

## **D. Infectious Diseases**

### **ID Strategic Team**

Sambe Duale, Technical Director and Infectious Disease Advisor, Tulane University  
George Greer, Child Survival and Infectious Disease Advisor, AED  
Silvio Waisbord, Advocacy and Communication Advisor, AED

### **Introduction**

AFR/SD has continued to mobilize its technical partners to strengthen the fight against infectious diseases in Africa. The Africa 2010 team offers skills, experience, and credibility to support USAID and its partners in achieving the objectives of infectious disease prevention and control in Africa.

This Action Plan targets selected strategic actions and key results to address malaria, TB, avian influenza, and to strengthen disease surveillance and response systems in Africa. Africa 2010 activities and efforts contribute to the following AFR/SD expected results:

#### **Malaria**

- Achievement of President's Malaria Initiative (PMI) Goals and Results
- Improved African capacity to design, manage, monitor and evaluate malaria policies and programs

#### **Disease Surveillance and Response (e.g. avian influenza and epidemic-prone diseases)**

- The International Partnership on Avian and Pandemic Influenza (IPAPI) principles adopted to reduce the spread and contain avian influenza outbreaks
- Strengthened Integrated Disease Surveillance and Response (IDSR) systems in at least 7 priority countries
- Coordinated and institutionalized epidemic response mechanism
- IDSR elements adapted to meet information needs of key public health programs (malaria, TB, HIV/AIDS, avian influenza, polio, etc.)

#### **Tuberculosis**

- WHO/AFRO leadership and capacity strengthened to support the design, implementation and evaluation of national TB emergency action plans;
- Innovative public-private and community-based TB service delivery approaches adopted and scaled-up in at least 5 high burden countries;
- Collaborative TB-HIV program activities adopted in at least 10 high HIV prevalence countries

## **Highlights of Activities and Accomplishments**

### **MALARIA**

#### **Assessment and planning of malaria programs in Africa**

Africa 2010 staff joined a multi-agency team that traveled to Malawi, May 22-29, 2006 to assess needs and gaps to inform the PMI planning. Africa 2010 staff contributed to the assessment report which has been used to inform the planning of PMI activities in Malawi.

Africa 2010 staff assisted AFR/SD with technical review and finalization of documents for a USAID grant to WHO/AFRO to support their disease control and reproductive health programs. Africa 2010 has initiated dialogue with the WHO/AFRO Malaria Unit on technical support needed to enhance the implementation of activities funded by the grant.

### **Initiatives for the prevention of malaria in pregnancy in Africa**

The prevention and management of malaria in pregnancy is one of the key Roll Back Malaria (RBM) interventions and a key element of PMI. Africa 2010 staff attended and contributed to the deliberations of the RBM Working Group on Malaria in Pregnancy (MIPWG) and assisted in making revisions to the MIPWG's workplan that support countries to expand coverage of interventions to reduce the burden of malaria in pregnant women. Africa 2010 plans to provide assistance with monitoring and evaluation and dissemination of advocacy materials as a contribution to the overall efforts of the RBM/MIPWG in the coming years.

Africa 2010 staff worked with the Francophone MIPWG – known as “Reseau de l’Afrique de L’Ouest sur le Paludisme pendant la Grossesse” (RAOPAG) and other members of the task force at the Roll Back Malaria technical working group meeting to develop a reorientation plan to enable RAOPAG to function better as a regional network and better represent the interests of its constituency.

## **DISEASE SURVEILLANCE AND EPIDEMIC RESPONSE**

### **Avian and pandemic influenza preparedness and response**

In 2006, Africa 2010 contributed significantly to efforts on preparedness and response to avian and pandemic influenza in Africa. Africa 2010 staff participated in a WHO/AFRO-sponsored regional pandemic-influenza-preparedness meeting in Brazzaville, Congo. Africa 2010 staff emphasized the need to strengthen the communication component of the regional pandemic influenza preparedness plan. At the request of USAID, Africa 2010 staff also provided technical support to national avian influenza committees in Mozambique and Nigeria on the development of the communication component of the National Avian Influenza Preparedness and Response Plans of the two countries.

Africa 2010 staff and a communication consultant from Benin, provided technical assistance on a multi-agency (World Bank, Food and Agriculture Organization (FAO), USAID, World Organization for Animal Health (OIE) and WHO) team in 2006 for a rapid assessment of the avian influenza preparedness and response in Burkina Faso. The assessment report findings were used by participating agencies to inform the planning of their support to the government of Burkina Faso. The assessment findings were considered by USAID in providing funding to FAO and WHO to support avian influenza activities in Burkina Faso.

Africa 2010 contracted a consultant from ACIDI/VOCA (refers to the 1997 merger between the Agricultural Cooperative Development International and Volunteers in Overseas Cooperative Assistance) to travel to West Africa to provide technical and programmatic assistance to USAID/WA and the U.S. Embassy in Niger for the development of Human Pandemic Avian Influenza (HPAI) preparedness and response plans.

### **Support for avian and pandemic influenza preparedness in East Africa**

Africa 2010 staff provided assistance to ECSA-HC and USAID/EA to plan and organize a regional workshop in Dar es Salaam on responding to avian influenza in the ECSA region.

Participants included representatives of Ministries of Health, Agriculture, Fisheries and Livestock, and Trade from Djibouti, Ethiopia, Kenya, Malawi, Mauritius, Seychelles, Uganda and Tanzania. Participants from multilateral, bilateral and technical agencies working on health issues and development in sub-Saharan Africa were also present. The workshop focused on the review of country preparedness and response plans and the identification of needs and gaps for strengthening national preparedness and responses.

The workshop deliberations assisted participating countries to improve national avian influenza preparedness plans. A number of cross-border interventions and mechanisms of collaboration among countries and development partners were recommended. ECSA-HC will report on the recommendations of the workshop during the next Ministers of Health Conference.

### **Dissemination of avian influenza communication materials**

Communication materials on avian influenza control developed by AED were translated into French and Portuguese under the SARA project. One set of materials is Zandi's song (schoolchildren's book, teacher, guide, two posters, two bookmarks, and booklet with basic messages), the other is a set of briefing messages for radio or television. Africa 2010 distributed the materials to 21 USAID Missions and other partners. Several missions have provided the project with feedback on distribution and use of these materials. The project continues to monitor the use of these materials in Africa.

### **Guidance cables on epidemic preparedness and response**

Africa 2010 has provided technical assistance to a joint collaborative effort by AFR/SD, USAID/GH, USAID's Bureau of Democracy, Conflict and Humanitarian Assistance, Office of U.S. Foreign Disaster Assistance (DCHA/OFDA), the Centers for Disease Control and Prevention (CDC) and WHO/AFRO on developing a series of cables to promote preparedness activities regarding infectious diseases and priority health issues. A guidance cable on preparedness and response to cholera was finalized and sent out officially to USAID missions and other partners this year.

### **Strengthening epidemic preparedness and response in Africa**

Africa 2010 contributed to the agenda development and attended a meeting hosted by CDC in Atlanta that brought together partner organizations working with WHO/AFRO to support IDSR in Africa. The meeting resulted in the development of a joint IDSR workplan. Africa 2010 will work with WHO/AFRO and CDC on a number of the joint workplan activities, mainly on 1) the development of a regional strategy for enhanced epidemic outbreak response in Africa, 2) the preparation of an advocacy and resource mobilization strategy, and 3) an evaluation of IDSR training efforts.

### **Consultation with WHO/AFRO Multi-disease Surveillance Center**

Africa 2010 has had communication exchanges with colleagues at the Multi-Disease Surveillance Center to explore how the center can provide laboratory and surveillance assistance for avian influenza to countries in West Africa. A concept paper was prepared and included in the report of the multi-agency avian influenza assessment conducted in Burkina Faso during 2006.

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## TUBERCULOSIS

### **Strengthening communication and advocacy of national TB control programs**

As a member of the subgroup, Africa 2010 attended the Stop TB Partnership (STP) Subgroup on Advocacy, Communication and Social Mobilization (ACSM) at its second meeting in Milan, Italy. The goal of the meeting was to discuss the status of ACSM activities in TB programs globally and to assess technical assistance needs. Participation in this event provided an opportunity for Africa 2010 to consult with partners on collaborative activities to support TB ACSM in Africa. Africa 2010 had preliminary conversations with WHO/AFRO's TB program to assess training needs, identify resources to support activities, and agree on next steps.

### **Documentation & dissemination of findings on innovative TB-HIV linked programs**

Africa 2010 staff has communicated with WHO/AFRO and ECSA-HC on how to coordinate efforts to document and disseminate best practices on joint TB-HIV program activities. Further discussions are on-going with the two African partner institutions to finalize concrete scope of work for this activity in 2007.

**During the startup of Africa 2010 project**, project staff joined USAID colleagues as part of the AFR/SD Infectious Disease Core Team to work on the formulation of the AFR/SD Infectious Disease Action Plan for the next three to five years.

## NEXT STEPS

Africa 2010 will focus on finalizing discussions and developing scopes of work for its collaboration with WAHO, WHO/AFRO and ECSA-HC on the priority infectious disease issues.

Africa 2010 staff and consultants will continue to provide technical assistance for assessment, planning, monitoring and evaluation PMI activities in additional countries. Africa 2010 plans to develop collaborative activities with the WHO/AFRO Malaria Unit on documenting and sharing best practices on community-based delivery of malaria interventions.

Africa 2010 will send a representative to the 8th meeting of the RBM Monitoring and Evaluation Resource Group (MERG) to exchange and explore with other partners on collaborative activities to support improved monitoring and evaluation (M&E) of malaria programs in Africa. Africa 2010 plans to work closely with the RBM/MERG task force on capacity building for M&E of malaria programs led by WHO/AFRO and the task force of advocacy and communication to be coordinated by the Global Malaria Program of the Johns Hopkins University to support selected African countries.

Africa 2010 will assist the drafting of a guidance cable on prevention and response to yellow fever in Africa.

In close consultation with AFR/SD, Africa 2010 staff and consultants will continue to provide technical assistance for preparedness and response to avian influenza and for the assessment, planning, monitoring and evaluation of PMI activities in additional countries.

## **E. Multisectoral Development and Programming**

### **Multisectoral Development and Programming Strategic Team**

Justin Opoku, HIV/AIDS and Multisectoral Development Advisor, AED  
Rougiatou Diallo, Regional Advisor, AED  
Winston Allen, Monitoring and Evaluation Advisor, Heartlands International  
Stephen Musau, Health Systems, Abt Associates  
Antonia Wolff, Communication and Advocacy Program Officer, AED

### **Introduction**

In recognition of the fact that the HIV/AIDS pandemic affects all sectors, the USAID Administrator issued a policy directive in June 2001 mandating USAID staff in heavily affected countries to integrate HIV into programming in all sectors, not just in health programs. Following several stakeholder workshops and consultative meetings, USAID issued a policy document in August 2005 to provide guidance to all Missions and partner organizations on multisectoral programming.

Advocacy and the provision of technical assistance for the implementation of multisectoral HIV programs in high prevalence countries are two of AFR/SD's key objectives. Africa 2010 project activities support AFR/SD to meet the following expected results:

- USAID Missions & African partners provided with guidance tools and best practices for strengthening multisectoral programming
- Intra and Interagency Focus Group on multisectoral programming operationalized and providing support to partner CAs, NGOs, Faith-based Organizations (FBOs) etc.
- Strengthened African leadership in OVC programming
- Pediatric HIV: significantly scaled-up pediatric services for children affected by HIV/AIDS
- Capacity building support in multisectoral programming provided to African partners

### **Highlights of Activities and Accomplishments**

#### **Guidance tools and best practices for strengthening multisectoral programming**

To assist USAID Missions and African partners in designing and implementing multisectoral programs, Africa 2010 prepared a "Compendium of Promising Practices in Multisectoral Programming." The draft document is currently undergoing a technical review and approval process by USAID, after which it will be produced and disseminated to missions and partners.

#### **Support for Intra and Interagency Focus Group on Multisectoral programming**

Africa 2010 supported AFR/SD's efforts to identify organizational partners ("champions") for information sharing and joint multisectoral programming. Communication exchanges have been initiated to elicit support and collaboration from professionals dealing with sectors such as economic growth, agriculture and food security, education, and democracy and governance within USAID. Potential organizational partners include AED, Family Health International (FHI), World Vision, the International Food Policy Research Institute (IFPRI), Save the Children, CARE, International HIV/AIDS Alliance, UNAIDS, and World Bank. Africa 2010 staff will explore ways to work with identified "champions" to develop and implement strategies for

supporting Missions and partners on multisectoral programming to prevent the spread of HIV and mitigate its socio-economic impacts.

### **Strengthening African leadership in caring for orphans and vulnerable children (OVC)**

In 2006, Africa 2010 supported a retrospective study on community mobilization for OVC care and support in Malawi and Zambia. A draft report was completed in August 2006. Some key findings include the following:

- Community mobilization processes, when properly applied, are effective in catalyzing genuine ownership of interventions, which in turn generates a high level of community participation.
- Where genuine community ownership exists, village committees are able to sustain the long-term benefits of programs for vulnerable children.

It is proposed to seek community feedback on the report and develop and implement a strategy for its dissemination among key stakeholders (OGAC, USAID/GH, AFR/SD, DCOF, AED/Africa 2010, CARE, Save the Children, Project Concern.)

### **Building capacity to provide services for children affected by HIV/AIDS**

The African Network for the Care of Children Affected by HIV/AIDS (ANECCA) has sought technical and financial assistance from Africa 2010 for a study to validate the WHO algorithm for early diagnosis of pediatric HIV/AIDS in children under 18 months old. Support and approval for the study are being sought from OGAC, WHO/AFRO and other African partner institutions. It is hoped that ANECCA will conduct and complete the study by the end of December 2007. The results will be disseminated through ANECCA members and other stakeholders to inform policies and practices in caring for children affected by HIV/AIDS.

### **Capacity Building Support in Multisectoral Programming**

Africa 2010 enlisted a consultant from the Training Resources Group to work with the USAID/Namibia's HIV/AIDS team to design and implement an on-site retreat for fostering team work in multisectoral programming.

Africa 2010 staff to Kenya to participate in and provide technical assistance to a Strategic Planning exercise for the Network of African People Living with AIDS (NAP+). The participation resulted in the inclusion of multisectoral programming as a key strategy for NAP+.

### **Next Steps**

Africa 2010 staff will continue to dialogue with WHO/AFRO's HIV/AIDS program and ECSA-HC to provide capacity strengthening support to other African partner organizations and networks in multisectoral programming and also to enlist support for ANECCA's initiative to improve care and treatment for children affected by HIV/AIDS. They will provide technical assistance for the implementation of approved SOWs, monitor progress and ensure timely documentation and dissemination of results.

## F. Nutrition

### Nutrition Strategic Team:

Ellen Piwoz, Nutrition and Food Security Specialist, AED  
 Dorcas Lwanga, Nutritionist, AED  
 Serigne Diene, Nutritionist, AED (July – September 2006)

### Introduction

Africa 2010 Nutrition activities support the following expected results:

- Scaled-up programs to support essential actions to improve infant and young child nutrition (emphasizing exclusive breastfeeding and appropriate complementary feeding) in 6 countries, including at least 3 with adult HIV prevalence > 5%
- Consensus among governments and donors on concrete actions to address malnutrition in “hot spots”
- Improved infant feeding and nutritional support are incorporated into large scale Prevention of Mother-to-Child Transmission (PMTCT) programs in 3 countries
- Nutritional support is integrated into pediatric care and treatment programs in 3 countries
- Nutritional support is integrated into HIV care and treatment programs in 6 countries

Africa 2010’s work in nutrition will focus mainly on the following priority areas:

- Working with African partners to integrate and strengthen the delivery of Essential Nutrition Actions (ENA) into maternal, newborn and child health programs in Africa (including safe motherhood, maternal, newborn, and child survival programs)
- Working with African partners to strengthen capacity for nutritional monitoring and care in emergencies and addressing nutrition within programs that manage chronic and acute food insecurity
- Improving global and national policies and programs that address the nutritional needs of people living with HIV/AIDS, including incorporation of nutrition into PMTCT, pediatric HIV, OVC, and HIV treatment and care programs.

### Highlights of Activities and Accomplishments

#### Support for Essential Nutrition Actions to improve Infant and Young child nutrition

A number of cost effective ENA that prevent and reverse malnutrition have been identified. These actions have been implemented at scale in some countries with important lessons that can be replicated elsewhere.

Africa 2010 supported the participation of the WHO/AFRO Regional Advisor for Nutrition to attend an ENA training of trainers (TOT) workshop in Addis Ababa in 2006. Following this TOT, WHO/AFRO identified some priority activities to help WHO/AFRO support ENA at the country level. Following the workshop, the Regional Advisor organized a one-day technical session entitled “*Using ENA to improve the nutrition of newborn children and women*” in May 2006 in Abuja, Nigeria. This was part of a consultation on integrated approaches to promote optimal fetal growth and development. Africa 2010 provided technical assistance including two facilitators from Ethiopia who presented the ENA package, experience and results. The meeting provided an opportunity to introduce ENA to Reproductive Health managers from the 15 ECOWAS countries

and participants from 20 African countries including neonatologists, pediatricians, obstetricians, nutritionists and directors for family health programs. Eleven countries have developed action plans for integrating ENA into their Road Maps for reducing maternal and newborn mortality and morbidity.

Africa 2010 participated in two ENA TOTs, (Ethiopia, and Uganda) to expand the pool of francophone technical experts that will support regional and national country teams to implement ENA as a key component of their nutrition and child survival programs. Africa 2010 also translated the ENA tools into French.

Africa 2010 provided technical assistance to Niger at the ENA TOT in Ethiopia to adapt the ENA training curricula to their national context. As a result, Niger included ENA as the main nutrition approach for addressing its issues on nutrition and developed an action plan for mobilizing adequate resources for the effective roll out of ENA. Subsequently, Africa 2010 provided TA for a PROFILES application in Niger to further advocate for resources for the effective implementation of ENA in the country. Africa 2010 also provided technical guidance to Niger's MOH National team and their partners including UNICEF on operationalizing ENA at the country-level.

### **Strengthening Advocacy Capacity of African Partners related to ENA and Infant and Young Child Nutrition (IYCN)**

The Africa 2010 nutrition team has worked with all of its regional partners to introduce the ENA and to identify ways that these organizations can support integration and implementation of ENA. The nutrition team has engaged in discussions, meetings and communications with WHO/AFRO, WAHO and ECSA-HC to develop scopes of work and subagreements to help strengthen their capacity to take on ENA within their institutions and to support dissemination and implementation of the ENA approach at the regional and country levels. The scopes of work include activities for integrating ENA into pre-service training in schools of nursing and midwifery, and into Road Maps for reducing maternal, newborn and child deaths. As noted above, WHO/AFRO introduced ENA into their reproductive health programs (Road Maps for reducing maternal, newborn and child deaths) and a plan is being developed to support ENA implementation in 3 countries in the next year. Both WAHO and ECSA-HC, with collaboration from WHO/AFRO, will take the lead on incorporating ENA into pre-service training and implementation in West Africa and in East and central Africa regions, respectively. This will help scale-up the ENA approach to improve nutrition of newborns, children and women.

### **Advocating for cost-effective nutrition interventions to improve child survival**

The Africa 2010 Nutrition team has interacted with a number of institutions and organizations to advocate with and influence new partners about cost effective interventions to improve child survival in Africa.

Dr. Piwoz contributed to the development of a multimillion dollar Nutrition Strategy for the Bill and Melinda Gates Foundation that capitalizes on the World Bank book "Repositioning Nutrition as Central to Development." The basis for the strategy is the role of nutrition in MNCH and child survival. The strategy was approved by the Bill and Melinda Gates Foundation in November 2006.

The Africa 2010 nutrition team conducted an analysis of scientific evidence, and made presentations at various fora to inform policy, research and program directions of institutions such as WHO, World Bank and National Institutes for Health (NIH) on issues of complementary

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feeding, program options for improving growth and reducing micronutrient deficiencies, guidelines for anti-retrovirals (ARVs) use among pregnant and lactating women, and specific recommendations regarding ARVs and breastfeeding.

### **Nutrition and Food Security in “Hot spots”**

Africa 2010 developed a position paper analyzing the contributing factors and discussing ways to mitigate the recurrent food crisis in Niger. Follow-up technical support will be provided to Niger on implementing ENA as part of the strategy to address nutrition and food security.

Africa 2010 has engaged in a series of meetings with WAHO to explore linkages between WAHO and the *Comité Inter-Etat De Lutte Contre La Sécheresse Dans Le Sahel* (CILSS) to help strengthen the nutrition surveillance component of CILSS’s Food Security and Early Warning System program in the Sahel region. Africa 2010’s nutrition team will develop a scope of work and a subagreement with WAHO to improve the quality and effectiveness of the Early Warning Systems in the Sahel region.

### **PMTCT and Infant Feeding**

Improving infant feeding policies and programs in the era of HIV/AIDS is one of the priority areas of work for Africa 2010. In this context, Africa 2010 staff provided technical assistance on targeted evaluations of early breastfeeding cessation to Mozambique and Zimbabwe. Results of the targeted evaluation have been disseminated to inform infant feeding policies and programs resulting in improved guidance and understanding on this issue. Dr. Piwoz was invited to attend the WHO Technical Consultation on HIV and Infant Feeding to review new evidence and update recommendations. The guidelines and recommendations on HIV and infant feeding have been revised by WHO.

The nutrition team staff provided technical assistance to USAID/Rwanda and USAID/Malawi to review national policies and guidelines and program experience related to infant feeding and HIV as part of PMTCT and to provide advice on the incorporation of infant feeding and nutritional issues into Country Operational Plans (COPs) for HIV/AIDS.

Staff also participated in the Interagency Task Team for PMTCT and provided input on the appropriate indicators for reporting progress related to infant feeding and nutrition. Subsequently, the strengthening of monitoring and evaluation of infant feeding and nutrition within PMTCT programs is identified as a priority in Africa.

### **Pediatric HIV/AIDS and Nutrition**

Africa 2010’s nutrition team consulted with ANECCA to identify a strategy for strengthening ANECCA’s capacity in the area of nutrition and pediatric HIV. Africa 2010 and ANECCA will develop a subagreement to support selected training institutions in updating their pre-service and in-service training materials on pediatric HIV anti-retroviral therapies and Nutrition.

### **Nutrition in HIV/AIDS Care and Treatment**

In March 2006, Africa 2010’s nutrition team provided technical assistance to the Coordinator of the WHO Technical Advisory Group on Nutrition and HIV/AIDS, to organize and facilitate a two day technical consultation co-sponsored by WHO and the Global Fund on integrating nutrition into country Global Fund Proposals. After the consultation, Africa 2010’s nutrition team was asked to develop a framework to be used by countries when developing their GFATM funding proposals or other funding opportunities including PEPFAR, COPs, World Bank and other

## Nutrition

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Foundations. The draft framework defines food and nutrition activities and interventions for consideration in the development of the proposals, and specific monitoring and evaluation targets and indicators of implementation progress. Africa 2010 supported WHO/AFRO and a consultant to field test the first draft of the framework in Zambia and Mozambique in July 2006. The framework is currently being revised based on the results of the field test. The framework is consistent with and harmonized to the new OGAC guidance on Food and Nutrition. Technical assistance to WHO and the Global fund resulted in greater awareness of the role of nutrition and how it can be supported in country global fund applications. One country (Mozambique) subsequently received funding for their round 6 GFATM proposal which had food and nutrition activities and interventions integrated.

Africa 2010 hired a short-term consultant to develop an issues paper on Nutrition and TB. The review of the draft paper has been completed. It will be finalized in early 2007 for dissemination.

**Africa 2010's nutrition team worked closely with AFR/SD** to develop its three-year strategic plan for Nutrition (2006-2008) taking into account USAID's new foreign assistance framework and based on reviewing the current health situation and identified gaps and opportunities in Africa.

### Next Steps

Africa 2010 plans to finalize scopes of work with four African institutions (WHO/AFRO, ECSA-HC, WAHO, ANECCA) to promote the implementation of ENA and the sharing of lessons learned in the process.

Africa 2010 will finalize the scopes of work with the WAHO, WHO/AFRO and ECSA-HC and develop subcontracts next year to support the implementation of activities.

Africa 2010 will contribute to addressing the continued need for data on safety and impact of early breastfeeding cessation to inform policies. There will also be emphasis on advocacy and technical support on infant feeding in PMTCT and on nutrition in HIV/AIDS care and treatment.

## **G. Gender-based Violence**

### **GBV Strategic Team**

Rouguiatou Diallo, Regional Advisor, AED

Reena Borwankar, Monitoring & Analysis Program Officer, AED

### **Introduction**

Gender-based violence (GBV) is a new area of intervention for AFR/SD. It was seen as an important area to invest in because of its high prevalence in Africa, resulting in many negative health consequences for African women. Last January, Africa 2010 conducted background work and gave a presentation to AFR/SD on gender-based violence, youth, and urbanization. This led to the development of AFR/SD's first gender-based violence strategic plan which was followed by the Africa 2010 GBV work plan.

This year focused on assessing the current status of sexual and gender-based violence (SGBV) in sub-Saharan Africa, selecting potential partners, and determining the specific areas within SGBV on which AFR/SD and Africa 2010 will focus.

Africa 2010 supports AFR/SD to meet the following gender-based violence related expected results:

- Awareness of SGBV enhanced and programming improved in 5 countries
- Coordination of GBV focus, strategies and interventions at the regional level improved
- Capacity of African institutions to address GBV enhanced
- Increased knowledge of GBV trends in Africa through improved M&E Systems for GBV programming
- Best practices and innovative program strategies for FGC coordinated by regional offices and implemented at country level

### **Highlights of Activities and Achievements**

#### **Technical Assistance to USAID on development of GBV action plans**

Africa 2010 contributed to the deliberations of a regional consultation held in March 2006 in Livingstone, Zambia on the Joint USAID-UNICEF GBV Strategy for ECSA. The consultation led AFR/SD, Global Bureau and USAID/EA to agree on ways to ensure complementarities that support activities to combat GBV in East Africa. Coordination is now ongoing with regular meetings.

In May and June 2006, Africa 2010 staff attended two coordination meetings of GBV activities with USAID's Global Bureau and Women in Development office. This led to streamlining a couple of activities in AFR/SD's action plan such as the organization of a training on communication of GBV data to policy makers, which will now be funded by the Global Bureau and supported by AFR/SD.

Africa 2010 staff provided technical assistance to USAID/Ethiopia to develop a GBV project targeting OVC. As a result, the Mission wrote a situation analysis on GBV against OVC, set priorities for the intervention, and defined indicators to monitor the project.

### **Strengthening capacity of ECSA-HC in SGBV programming**

Africa 2010 supported two ECSA-HC staff to attend a John Snow International-sponsored training on SGBV in emergency contexts to strengthen ECSA-HC's capacity in SGBV programming. ECSA-HC has now developed its own action plan and is taking the lead in ensuring regional coordination of GBV activities. Africa 2010 has provided guidance and support in the revision of the draft action plan and is planning on developing a scope of work to support some of the activities.

### **Training of health workers to address GBV in refugee settings**

Africa 2010 is providing technical assistance to strengthen the capacity of CAFS and the African Humanitarian Action (AHA) to improve responsiveness of outreach health workers to sexual and gender-based violence in refugee settings.

### **Addressing child sexual abuse**

Africa 2010 is working to foster linkages between WHO/AFRO and the *Reseau Ouest et Centre Africain de Recherche en Education* (ROCARE) to collaborate on a literature review on child sexual abuse in Africa..

### **Next Steps**

With Africa 2010's technical assistance, CAFS will acquire an FP/GBV curriculum that has already been developed and field-tested with USAID/EA funding, and will now offer this course on a regular basis in Africa. Initially, CAFS will use this curriculum to offer a TOT of AHA's healthcare workers in Ethiopia in 2007. We anticipate that this training will trickle down within AHA's outreach healthcare workers to improve the range and quality of services offered to victims of SGBV in the refugee camps in the 12 countries where AHA is working.

WHO/AFRO plans to organize a consultative meeting of experts in child sexual abuse towards the end of 2007. This activity will be part of the broader effort to strengthen capacity of the child and adolescent health division of WHO/AFRO in child sexual abuse planning and programming, as well as in the multisectoral approach to health issues

In 2007, Africa 2010 will focus on working with African partner institutions--CAFS, AHA, ECSA-HC and WHO/AFRO--to carry out the scopes of work jointly developed in 2006. The two main areas of intervention will be child sexual abuse and SGBV in the context of refugee settings.

## H. Health Systems

### Health Systems Strategic Team

Stephen Musau, Health Systems Advisor, Abt Associates  
 Sambe Duale, Technical Director and Infectious Disease Advisor, Tulane University  
 Silvio Waisbord, Advocacy and Communication Advisor, AED

### Introduction

Africa 2010 worked with AFR/SD to identify key issues in health systems strengthening. As part of this process, the project engaged in discussions with other USAID-funded projects (e.g. AWARE-RH, Partners for Health Reformplus (PHRplus) and the Capacity Project) to take advantage of their Africa presence and to avoid duplication of effort. The health systems portfolio of activities is designed to support the following expected results:

### Health care financing

- Evidence-based resource allocation in 10 countries
- Improved access to key child survival/HIV/AIDS/RH health services through prepaid health financing mechanisms in 6 countries

### Human resource management

- Improved health workforce development in 6 countries
- Improved health workforce management in 6 countries

### Governance

- Improved public/private partnerships in six countries
- Improved decision-making at district level in six countries

These three aspects of health systems are recognized as being at the core of the current problems facing health systems all over Africa.

Africa 2010 has participated in the *Human Resources for Health Working Group* (HRHWG) convened by USAID. Africa 2010 explored areas of collaboration with African regional institutions and is forging collaboration with the USAID/GH's *Health Systems 20/20 Project* to support African institutions that can make impacts at the country-level. The identified partner institutions for Africa 2010 in health systems are: ECSA-HC, the *Centre d'Etudes Supérieures en Administration et Gestion* (CESAG), the East and Southern African Management Institute (ESAMI); WAHO; and WHO/AFRO.

## Highlights of Activities and Accomplishments

### Technical Assistance to AFR/SD on health systems activities

**Report to Congress:** Africa 2010 participated in the preparation of a report to Congress on the coordination of U.S. Government health activities in West Africa. This report was requested by Congress to demonstrate the extent of coordination that exists in Africa in the health sector. It provides a unique analysis of coordination of efforts between U.S. government entities, other donors and host governments. The report is in the final stages of review for submission to Congress. Once published, it will be an important resource for health systems advocates in the

West Africa region. Additional activities arising from this may include a documentation of best practices in health sector coordination.

***African Union meeting of health ministers:*** In September 2006, Africa 2010 assisted AFR/SD to identify and prepare a consultant to make a presentation at the *African Union Health Minister's Conference* in Maputo, Mozambique. The presentation titled "Better utilization of human and financial resources for reproductive health and involvement of the private sector" strongly promoted the use of National Health Accounts (NHA) and its subanalyses for tracking resource flows in the health sector. This advocacy opportunity will be followed up by ECSA-HC as more countries are now interested in NHA.

***Health systems working group:*** Africa 2010 staff participated in a World Bank Working Group on health systems that was preparing a report to guide Bank staff in Africa in addressing health systems strengthening activities. This report, when finalized, will go a long way towards clarifying the Bank's role in this important area. Participation in this group gave Africa 2010 much insight into the Bank's plans on health systems strengthening. Africa 2010 will continue to collaborate with the Bank and other partners to provide better focus for health systems strengthening activities in Africa.

### **Promoting the Use of Resource Allocation Tools**

Africa 2010 initiated a review of available resource allocation tools (Marginal Budgeting for Bottlenecks, Choosing Interventions that are Cost Effective, District Health Accounts Tool) in preparation for future collaboration with WHO/AFRO and Health Systems 20/20. This review will help promote the adoption and use of the most effective and appropriate tools for Africa.

### **Conducting National Health Accounts Sub-analyses**

Africa 2010 expanded the use of the NHA resource tracking methodology by:

- Providing materials, followed up with conference call, to the MOH in Tanzania. The MOH is in the process of conducting a general NHA study and requested assistance with the design of reproductive health account subanalysis.
- Collaborating with WHO/AFRO and providing technical assistance through a NHA trainer for a workshop for francophone NHA practitioners from central African countries.
- Supplying NHA training materials to ECSA-HC for use in regional training of NHA practitioners; these were sourced from the Health Systems 2020 Project.

### **Build an African Health Care Financing (AHCF) Network**

Africa 2010 staff maintained contact with PHRplus staff based in Africa, the new Health Systems 20/20 Project, and WHO/AFRO to explore how to move this idea forward. The Health Systems Action Network (HSAN) is setting up its operations and plans to have a chapter in Africa. Africa 2010 will explore how to collaborate with the HSAN as it gets established in Africa.

### **Documentation and dissemination of best practices in community-based health insurance (CBHI)**

Africa 2010 participated and presented at the PEPFAR 2006 HIV/AIDS Implementers meeting in Durban, South Africa on the use of community-based health insurance (CBHI) schemes to provide access to health care for HIV-positive members. Other best practice ideas were also published by the PHRplus Project in late 2006 and discussions were held to determine what gaps remain and how they can be filled.

Africa 2010 plans to work with ECSA-HC to document and bring best practices in CBHI to the attention of policymakers.

### **Evidence-based Planning of Human Resources for Health**

Africa 2010 conducted an assessment of the policy impact of data that has been made available through various human resources for health studies in Africa. The assessment was designed in collaboration with the PHRplus Project and the Capacity Project; field staff from these two projects also assisted in data collection. The report is in the final stages of technical review prior to publication. The report will provide useful information to countries as they address their HRH issues and see how others have translated available data to policy actions.

### **Next Steps**

In 2007, Africa 2010 activities in health systems will focus on identifying priority activities and finalizing scopes of work for collaboration with African partner institutions, namely ECSA-HC, ESAMI and CESAG. Africa 2010 will also:

- Collaborate with ECSA-HC to document and disseminate best practices in CBHI, with an emphasis on country-level implementation of community mobilization strategies
- Assess the impact of NHA data in policymaking, especially in the allocation of resources
- Continue to support the health systems needs of AFR/SD as they arise



## I. Monitoring and Evaluation

### Monitoring and Evaluation Strategic Team

Winston J. Allen, Monitoring & Evaluation Advisor, Heartlands International  
Reena Borwankar, Monitoring & Analysis Program Officer, AED  
Sambe Duale, Technical Director and Infectious Disease Advisor, Tulane University

### Introduction

During 2006, the M&E team of Africa's Health in 2010 provided significant technical assistance internally to the rest of the project team, as well as, externally to AFR/SD and missions. Several activities were completed and results accomplished in the areas of monitoring, capacity strengthening, assessment, evaluations, and special studies, with the goal of achieving the following results:

- Improved monitoring and management of AFR/SD program portfolio
- Improved capacity of African institutions to monitor and evaluate health programs

### Highlights of Activities and Accomplishments

#### Development of AFR/SD M&E Action Plan

The year began with the development of the M&E action plan for AFR/SD to guide the monitoring of activities and results across the nine strategic areas. This M&E action plan included a synthesis of the expected results and indicators across all of the strategic areas that are supported by AFR/SD. The goal in developing this plan was to use it as a platform for the establishment of a data monitoring system for tracking AFR/SD program activities. Further progress on this system awaits the completion of USAID's restructuring and development of new operational plans and reporting requirements.

#### Development of a monitoring system to track Africa 2010 activities

During this year, the M&E team also developed an M&E plan for the Africa 2010 project, as well as a database to track and analyze program activities across all of the program strategic areas. The data collection system was developed using SPSS, and is being managed by the M&E team. This data system allows the Africa 2010 team to conduct analysis to determine progress being made towards the implementation of activities and achievement of results outlined in its annual workplan. Also, the data system has the ability to track progress of Africa 2010's deliverables to AFR/SD, against established annual targets.

#### Review of Regional HIV/AIDS Programs

M&E staff traveled to Ghana to provide technical assistance to the USAID/WA (formerly known as USAID/WARP) team and HIV/AIDS partners as they prepared for the evaluation of regional HIV/AIDS programs by OGAC. Activities included identification of data, documents, and other relevant sources of information to inform the OGAC assessment of the West African Regional Program's HIV activities.

During the visit, Africa 2010 worked very closely with all of the AWARE/HIV/AIDS partners supported by USAID/WA in preparing responses to a series of evaluation questions which had been submitted to them by the evaluation team, prior to their arrival in Ghana.

## Monitoring and Evaluation

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As a result of these activities, the AWARE/HIV/AIDS team and USAID/WA were able to produce the appropriate documents required by the evaluation team. This allowed the OGAC evaluation team easy access to the necessary data, in an efficient format, maximizing the use of the limited time they spent in the country.

### **Assessment of the USAID/West Africa Program**

In 2006, Africa 2010 provided technical and managerial support to AFR/SD for a mid-term assessment of USAID/WA's Health strategic objective - Increased Adoption of Sustainable RH, STI/HIV/AIDS, and Child Survival Policies and Approaches in West Africa. This activity required inputs from several of Africa 2010 program support areas. These included Monitoring and Evaluation, Operations, and Communications. Technical assistance provided by Africa 2010 included:

***Development of the terms of reference for the assessment.*** M&E staff worked with AFR/SD, the West Africa team and Africa 2010 to develop the terms of reference that were used to execute the assessment.

***Identification, hiring and management of three African consultants.*** A key requirement for conducting the assessment was the inclusion of consultants residing in West Africa. Africa 2010 identified and hired three excellent and experienced African consultants whose insights and experience were a major contribution to the analysis and recommendations developed by the team. In addition to these consultants, Africa 2010 procured another consultant to be the Team Leader.

***Working with USAID/WA, AWARE/HIV and AWARE/RH in making technical preparations for the assessment.*** Prior to the arrival of the assessment team in Ghana, Africa 2010 provided technical assistance to USAID/WA and AWARE in preparing for the assessment. This included working with the USAID/WA Health Team and its partners (AWARE-HIV/AIDS and RH, WAHO, CERPOD, UNHCR) to identify relevant data, documents, and other relevant sources of information that will inform the assessment of the West African Regional Program's Health activities, and to prepare the answers to the questions included in the terms of reference.

***Editing, production, and dissemination of the final assessment report.*** Africa 2010 provided editorial support to the team leader upon completion of the final draft of the assessment report. Africa 2010 staff worked with the team leader in editing the report. Copies of the report were produced by Africa 2010 and disseminated to the recipients identified by USAID. All of these activities were completed on time and within the budget.

The report was used by USAID/WA during its strategic planning exercise. The report was also useful as a document for briefing USAID/WA's new Health Officer who took office in June 2006. With this one document, he was able to get a full view of the health portfolio he was about to manage.

### **Next Steps**

In 2007, the M&E team will continue to support the M&E needs of AFR/SD and USAID regional programs, the Africa 2010 project, and those of collaborating African institutions. It is anticipated that as scopes of work are finalized with African institutions across technical areas, Africa 2010 will support several M&E related capacity strengthening activities. There have already been requests from WHO/AFRO and WAHO for such support and the details are being worked out.

The Africa 2010 activity database will be updated and continuously improved to meet the reporting needs to AFR/SD as well as to serve as an important internal project management tool.



## **J. Advocacy, Communication and Dissemination (ACD)**

### **ACD Strategic Team**

Silvio Waisbord, Advocacy and Communication Advisor, AED  
Antonia Wolff, Communications and Advocacy Program officer, AED  
Sandra Kalscheur, Publications and Dissemination Specialist, AED  
Jerald Okuka, Electronic Application Specialist, Heartlands International

### **Introduction**

In 2006, Africa 2010 supported advocacy, communication, and dissemination activities across technical areas. Support was provided through participating in consultative and technical meetings to forge partnerships, sensitize stakeholders, and discuss actions; providing technical assistance to advocacy and communication officials in African institutions and other partners; collaborating with partners in the development and implementation of activities to strengthen advocacy and communication competencies in Africa; and producing and disseminating a variety of print materials.

Africa 2010 activities support the following AFR/SD expected results:

- Advocacy activities and tools in support of technical goals designed and implemented
- Communication strategies in support of specific technical issues developed and implemented
- Publications produced and distributed to partners, stakeholders and other relevant parties
- Strengthened capacity of African partners in advocacy and communication planning

### **Highlights of Activities and Accomplishments**

#### **Guidance on health advocacy and training for health journalists**

The ACD team provided strategic guidance on health advocacy and training in the design of workshops for health journalists conducted by the Health Communication Partnership in West Africa. Follow-up discussions are planned to assess the impact of the workshop and identify next steps.

#### **Dissemination plan for AMSTL survey findings**

The ACD team reviewed results from Ethiopia's AMSTL survey and provided strategic input for the implementation of the dissemination plan in collaboration with ECSA-HC and POPPHI. It is expected that Africa 2010 will provide technical input as well as production support in the rolling-out of the dissemination plan.

#### **Support for communication on avian and pandemic influenza in Africa**

The ACD team provided technical assistance to the USAID Missions in Mozambique and Nigeria on advocacy and communication plans and activities in support of avian influenza control through one field visit in each country in January-February 2006.

In addition, the team developed a strategic framework to guide communication activities on avian and pandemic influenza in Africa; reviewed and provided input on avian influenza advocacy and communication plans, activities, and materials conducted and produced in several African

countries; and prepared a concept paper to promote a technical action group on avian influenza communication.

### **Advocacy and communication in support of TB control**

Africa 2010 staff established initial contacts with WHO/AFRO to provide support on advocacy and communication for TB control activities, and liaised with the global advocacy, communication and social mobilization working group of the STOP TB Partnership to coordinate activities and technical assistance in Africa. Africa 2010's further technical assistance is largely contingent on the hiring of an ACD officer in WHO/AFRO which is planned for the next few months.

### **Strengthening ACD capacity of African partner institutions**

Africa 2010 provided funding for ECSA-HC's information, communication and dissemination (ICD) officer position, and assisted ECSA-HC's ICD officer, in the development of ECSA-HC's 2007 ICD workplan.

### **Publications and Dissemination**

Last March, the ACD team, at the request of the AFR/SD, translated and printed two sets of avian influenza materials. Africa 2010 published 57,000 avian influenza materials in English, French and Portuguese. Of these 57,000, over 30,000 have been distributed and received by all requestors. Most of the copies were sent to USAID missions, many of whom are currently disseminating in their countries; however, the materials were also sent to CARE/Atlanta for their field offices, Peace Corps/Field Offices, UNICEF/Kenya, UNICEF/Angola (who adapted Zandi's song into a local context), the Aga Khan Foundation, AED/Senegal, and Voice of America (VOA) who is using Zandi's song in a training workshop in Nigeria. The production and dissemination of these materials resulted in high praise for Africa 2010 and AED from AFR/SD. As quoted: "Your printing and translation into French and Portuguese of Zandi's Song and USAID AI educational messages and distribution of thousands of copies to USAID missions meant that more than 20 countries in Africa have their first high quality AI educational materials. You also ensured the timely provision of much needed consultants in communications and other technical areas to countries planning for and controlling AI outbreaks."

The ACD team is working closely with the Reproductive Health team to support an advocacy activity to reposition family planning in Africa. In 2004, WHO/AFRO recognized that no comprehensive set of advocacy tools existed that would place a much needed focus on family planning in Africa. In 2006, WHO/AFRO developed a Repositioning Family Planning Advocacy Toolkit with technical and financial support from USAID's Bridge project (PRB) and Africa 2010. The ACD team worked on developing mock-ups of the briefs and will present those during a technical consultation to be held in January 2007. The ACD plans to produce the toolkit in English and in French and to disseminate them throughout Africa.

In May 2006, ACD team assisted AFR/SD in the preparation and compilation of briefs, resources and various materials for the Africa Growth and Opportunity Act (AGOA) conference that was held in June 2006 in Washington, DC. Three hundred folders with inserts in full color were compiled and delivered to the U.S. Department of State for this event.

### **Website Development**

In May 2006, the ACD team began defining Africa's Health in 2010 requirements for a website to facilitate sharing information about the project. The website describes the technical areas of the

project and provides information on the history of the project including the predecessor SARA project, the African partners with whom the project is working, and the publications produced by the project.

Currently, a searchable database is being developed with the help of the AED web services team, which will allow users to find publications, toolkits, reports etc. easily and efficiently. This will facilitate the search for publications on the site by using functions including author, title, keywords, language, etc. Administrative features of the database will allow the ACD team to upload new documents to the database and to update search features for the document being uploaded.

### **Next Steps**

In 2007, Africa 2010 will continue to provide ACD support across technical areas. It is expected that with the implementation of several scopes of work across technical areas developed in 2006, Africa 2010 will provide technical assistance on various ACD activities. The project will provide the technical lead in the design and implementation of the advocacy strategy to support public-private partnerships following the dissemination of the Munyonyo meeting report; and participate in the MERG Dissemination Task Force. Africa 2010 will continue working with ECSA-HC towards institutionalizing its ICD position, securing long-term funding, and providing technical input to ICD activities.

## **Information Dissemination – Annual Summary**

### **Publications – Final**

- 10 publications (2 with CD-ROM)
- 1 electronic publication in CD-ROM format
- 7 documents translated
- 21 trip reports
- 7 covers created in-house

### **Distribution**

- **33,101** documents sent
- **33,101** documents were requests [100% of total distribution]
- **95% (31,445)** of these documents were sent to Africa

Advocacy, Communication and Dissemination

	# of African Countries Reached	# of Languages printed	Languages			Where used/ Where requested			Total Disseminated
			English	French	Portuguese	African Organizations	CA's	Conferences/ Workshops	
<b>AGOA</b>	0	0	300			0	0	1	<b>300</b>
<b>Capacity Strengthening of African Institutions and networks: A Strategy</b>	2	1	45				3		<b>45</b>
<b>Basic Message for Avian Influenza Prevention</b>	13	3	3,704	2,180	3,554	4	13	13	<b>9,540</b>
<b>InformedED Website Competition Report</b>	1	1	20				1		<b>20</b>
<b>Nutrition and HIV/AIDS: Opportunities and Challenges</b>	1	2	213	213		1	2	2	<b>426</b>
<b>REDUCE-ALIVE Brochure</b>	7	2	150	150		1	1	2	<b>300</b>
<b>SARA II End of Project Report 1999-2006</b>		1	25			0	1		<b>25</b>
<b>The USAID/West Africa Regional Health Program: A Mid-Term Assessment</b>	2	1	40			0	2		<b>40</b>
<b>Toolkit to Improve Private Provider Contributions to Child Health</b>	16	1	243			0	16	3	<b>243</b>
<b>Zandi's Song Creating Awareness About Avian Influenza</b>	19	3	8,379	8,390	5,251	3	19	12	<b>22,162</b>
<b>Total</b>									<b>33,101</b>



## **IV. Partnership and Collaboration with African Institutions and Networks**

### **Introduction**

Based on lessons learned from the SARA project, Africa 2010 developed a capacity strengthening strategy that provides the project's definition of capacity building, the approach and the methods of capacity strengthening it will use to work with its African partners to reach AFR/SD's strategic objectives. This strategy also guides Africa 2010's work in strengthening regional and local capacity for adopting effective policies and innovations to improve the health status of Africans.

This year focused on reviewing the various regional institutions and networks that influence health in Africa. Seven institutions were selected and Africa 2010 is working with them to identify capacity strengthening needs to develop partnership agreements.

### **Highlights of Activities and Achievements**

#### **Selection of African partner institutions and networks**

Following the development of the strategy and its approval by AFR/SD, Africa 2010 developed a framework for the selection of African institutions and networks for capacity strengthening. The seven regional institutions and networks that were selected are WHO/AFRO, WAHO, ECSA-HC, ANECCA, ESAMI, CAFS and Mwangaza Action. Through supporting the capacity of these institutions, Africa 2010 extends its reach to the entire sub-Saharan African continent, covering all the technical areas within its mandate,<sup>1</sup> and ensures its partners will enable country-level expected results to be achieved.

#### **Identification of priority areas and development of scopes of work**

##### **WORLD HEALTH ORGANIZATION REGIONAL OFFICE FOR AFRICA (WHO/AFRO)**

WHO/AFRO is the lead technical institution for health in Africa. Africa 2010 advisors have worked with their technical counterparts in WHO/AFRO to determine the areas of collaboration. Scopes of work have already been developed for joint child survival and nutrition activities. Discussions are underway to develop collaborative activities in other areas to address priority diseases (TB, malaria, pediatric AIDS, avian influenza) and maternal and newborn health.

##### **WEST AFRICAN HEALTH ORGANIZATION (WAHO)**

WAHO is the specialized health agency of the ECOWAS. Africa 2010 staff has worked with WAHO's technical experts and managers and developed six scopes of work in the following areas: child survival; maternal, neonatal and reproductive health; nutrition; epidemic preparedness and response; health management information systems; and strategic planning. These scopes of work are currently under review by USAID.

##### **THE AFRICAN NETWORK FOR THE CARE OF CHILDREN AFFECTED BY HIV/AIDS (ANECCA)**

A subagreement between Africa 2010 and ANECCA is being developed to strengthen ANECCA's capacity in the area of integrating nutritional support into pediatric HIV care and

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<sup>1</sup> Child survival, maternal and neonatal health, reproductive health, infectious diseases, nutrition, health systems strengthening, multisectoral HIV/AIDS, gender-based violence, monitoring and evaluation, and advocacy, communication and dissemination.

treatment programs. Through this agreement, Africa 2010 will provide technical support to ANECCA to establish partnerships with selected health training institutions to evaluate the curricula and assess needs, and then work on the update/review process, with the aim of strengthening the nutrition/pediatric HIV components of training curricula. Another scope of work for multisectoral HIV/AIDS will address the validation of the WHO clinical algorithms for identifying and caring for children affected by HIV/AIDS in settings with limited laboratory capacity and resources.

### **CENTER FOR AFRICAN AND FAMILY STUDIES (CAFS)**

As one of the main regional training institutions in Africa, with facilities in East and West Africa, Africa 2010 will support CAFS to deliver GBV training to African institutions. Africa 2010 will support CAFS to acquire and adapt a GBV/FP training curricula for outreach health workers in refugee settings. This training curriculum will be offered on a regular basis as part of CAFS courses. CAFS will then use this curriculum to offer a training of trainers to AHA staff in Ethiopia. These trainers will in turn trickle down the training to AHA's workers who are in refugee camps in 12 countries<sup>2</sup> in Africa providing health care services to refugees.

### **THE EAST, CENTRAL AND SOUTHERN AFRICA HEALTH COMMUNITY (ECSA-HC)**

ECSA-HC has shared its action plan with Africa 2010, and based on that, Africa 2010 staff has been working with their counterparts to develop scopes of work in the following areas: maternal and newborn health, reproductive health, nutrition, infectious diseases, multisectoral approaches to HIV/AIDS, gender-based violence and health systems. Africa 2010 anticipates a visit to ECSA-HC in the first quarter of 2007 to finalize those scopes of work.

### **THE EAST AND SOUTHERN AFRICA MANAGEMENT INSTITUTE (ESAMI),**

Africa 2010 is consulting with ESAMI's health system experts to elicit a capacity strengthening scope of work focusing on health workforce development and management and the linkages between NHA and HRH planning.

### **MWANGAZA ACTION**

Mwangaza is currently undergoing program management staff recruitment and has therefore requested Africa 2010 to delay the development of its capacity strengthening support until a new program manager is hired. Work is expected to commence in the first half of 2007.

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<sup>2</sup> Angola, Burundi, Chad, DRC, Ethiopia, Guinea, Liberia, Namibia, Rwanda, Sudan, Uganda, and Zambia

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## V. Project Management

### Africa 2010 Management Team

Doyin Oluwole, Project Director, AED  
Sambe Duale, Technical Director, Tulane University  
Laura Copenhaver, Director of Operations, AED

### Introduction

The Africa 2010 contract took effect on November 1, 2005. The functional start date for the Project was set for January 1, 2006. AFR/SD decided to extend the SARA II Project through February 2006 to allow a smooth transition from one project to the other.

Using the available SARA II funds, several new Africa 2010 staff members were hired during November and December 2005. They were tasked with the review of current initiatives and needs in their technical areas to prepare for the Africa 2010 project. They also worked with AFR/SD staff to prepare for the 2-day Planning Meeting for AFR/SD and Africa 2010 staff held January 2006.

The Project Director assumed office on February 1, 2006 and participated in introductory and planning meetings with USAID Contracts and project subcontractors.

In January and February 2006, Africa 2010 staff spent most of their time assisting AFR/SD in developing action plans for various strategic areas. Those action plans informed the development of the first Africa 2010 workplan.

All key and non-key staff were hired in 2006 and have been provided adequate office space, equipment and necessary logistical support. Managerial, financial and administrative support is available to all staff.

### Overall Project Management

As is customary for AED-managed projects, the Project Director has full management oversight and decision-making authority for all technical, administrative, financial, and contractual matters, including coordinating the degree and level of involvement by subcontractors and resource organizations. The Project Director, the Director of Operations, and the Technical Director form the project's Management Team. Together they ensure the most productive use of staff and coordinated technical and managerial oversight of all project activities and partnering arrangements. Monthly management meetings are held to shape the strategic direction of the project and examine issues relating to both the technical and administrative aspects of the project. These meetings are also held when necessary.

In addition, a system has been established to ensure a participatory approach as follows:

- Weekly meetings are held between the Project Director and the Director of Operations to review the status of CTO letters, which is the mechanism to formalize scopes of work and budgets for the implementation specific workplan activities, the financial and level of effort (LOE) situation, examine administrative issues and challenges, and day-to-day running of the project. These meetings have ensured appropriate responses to strategic issues raised in project implementation and compliance with AED's and USAID's contracting procedures.

## Project Management

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- Bi-weekly meetings with the USAID Cognizant Technical Officer (CTO) are purely business or business plus technical. Business meetings involve primarily the Project Director, the Technical Director and the Director of Operations. Technical staff are called to participate if their issues are going to be discussed.
- Monthly general staff meetings are held for team building, information sharing and updates.

### **Development of subcontracts with partners**

During this first full year of the Africa 2010 project, Letters of Agreement (LOA) were issued at the beginning of the project and plans were made to develop subcontracts with each of the four subcontractors. PRB, Abt Associates, and Heartlands International all have fully executed and signed subcontract agreements. Tulane University continues to operate under a LOA until the subcontract agreement is finalized. With respect to African institutions, Africa 2010 negotiated small subcontracts with the WHO/AFRO and ECSA-HC. Africa 2010 plans to finalize subcontracts with the majority of the seven selected African institutions next year.

### **Project Operations**

Laura Copenhaver, Director of Operations, AED

Jose Molina, Program Officer for Operations, AED

Julienne Hayford-Winful, Program Associate for Operations, AED

Novalina Kusdarman, Program Associate for Operations (60% time), AED

Margarita Torres, Financial Manager (60% time), AED

Africa 2010 operations staff has continued to provide support to AFR/SD and the project activities in the areas of travel and meeting logistics and daily liaison between project staff and AED's accounting, contracts, human resources, and billing departments. This helps to ensure timely reporting and submission of contract deliverables. During the first part of 2006, these functions were also carried out for the SARA project and included the close-out activities and finalization of that project.

The operations staff worked to develop tracking systems for consultants, payments, and project expenses.

For the management of the LOAs and subcontracts, operations staff support consisted of ensuring that invoices, requests for approval of consultants, as well as progress and financial reports were submitted and circulated to the right AED staff for comments and follow-up.

### **Overall operations**

Africa's Health in 2010 operations staff processed the following this year:

- 80 CTO letters;
- 24 purchase orders with African, U.S. and Canadian organizations and firms;
- 26 consultants who provided approximately 26.11 person-months of short-term technical assistance;
- Travel of 87 staff, consultants, and African meeting participants;
- Quarterly and monthly pipelines for AFR/SD in response to USAID/Office of Procurement requests as monitoring tool for drawdown on obligations;
- Timely submission of quarterly progress and financial reports to AFR/SD;

- Making all travel and logistical arrangements for a six member team to travel to five countries to conduct an evaluation of the USAID/WA regional program;
- Provision of specific guidance to African institutions on how to meet USAID and AED administrative and contractual requirements, including extension of existing subcontracts.

### **Next Steps**

Africa 2010 management team will continue to focus on team building and efficiency in the day-to-day running of the project in line with AED and USAID contract requirements. Special attention will be made to the monitoring of the contract deliverables, LOE and financial management. Africa 2010 will work to finalize the sub-agreements with African partner institutions as soon as possible next year.

In the upcoming year, Africa 2010 will implement a new project tracking system and document some of the lessons learned from the experience in monitoring a complex project for future AED use.



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## VI. Conclusion

The transition from SARA II project to Africa's Health in 2010 project occurred seamlessly and rapidly in 2006. Africa 2010 made significant accomplishments in this first year of operation maintaining a good pipeline and keeping within the expected level of effort. The systems, logistics, environment and strategic direction required to fulfill the project's mandate were established. Of the 14 contract deliverables, the project was able to meet or exceed the target for the first year on 11 deliverables, and had 75% success in one. Through its capacity strengthening strategy and collaboration with African institutions, Africa 2010 extends its reach to the entire sub-Saharan Africa, covering all the technical areas within its mandate to achieve country-level expected results. With all key and non-key staff hired, equipped and working together as a team, greater achievements are expected in the coming years.



## Appendix A - Dissemination/Publications List

### Africa's Health in 2010 Publications

#### ADVOCACY, COMMUNICATION, DISSEMINATION

**SARA II End of Project Report, 1999-2006**

USAID/AFR/SD and SARA Project/AED (Washington, DC: March 2006).[with CD-ROM]

**Capacity Strengthening of African Institutions and Networks: A Strategy**

USAID/AFR/SD and Africa's Health in 2010/AED (Washington, DC: October 2006).

**InformedED Website Competition Report**

Heidi Soule, USAID/AFR/SD, and SARA Project/AED (Washington, DC: July 2006).

#### CHILD SURVIVAL

**Toolkit to Improve Private Provider Contributions to Child Health: Introduction and Development of National and District Strategies.**

USAID/AFR/SD and SARA Project/AED (Washington, DC: November 2005). [with CD-ROM]

#### INFECTIOUS DISEASE

**Zandi's Song: Creating Awareness about Avian Influenza in your School and in your Community. [in English, French, & Portuguese]**

AED (Washington, DC: 2006).

**Basic Messages for Avian Influenza Prevention and Control. [in English, French, & Portuguese]**

USAID/AFR/SD and SARA Project/AED (Washington, DC: 2006).

#### HEALTH SYSTEMS AND HIV/AIDS

**AGO Forum 2006. The Private Sector and Trade: Powering Africa's Growth. Special Session on HIV/AIDS and Health.**

USAID/AFR/SD and Africa's Health in 2010/AED (Washington, DC: June 7, 2006).

#### MATERNAL AND NEWBORN HEALTH

**REDUCE-ALIVE brochure. [in English & French]**

USAID/AFR/SD and Africa's Health in 2010/AED (Washington, DC: September 2006).

#### NUTRITION

**Nutrition and HIV/AIDS: Opportunities and Challenges, 9<sup>th</sup> ECOWAS Nutrition Forum. [in English & French]**

USAID/AFR/SD and SARA Project/AED (Washington, DC: 2006).

#### MONITORING & EVALUATION

**The USAID/West Africa Regional Health Program: A Mid-term Assessment.**

USAID/AFR/SD and Africa's Health in 2010/AED (Washington, DC: July 2006).

## **Trip Reports FY 2006 – Africa’s Health in 2010**

**Technical Assistance to the Communication Working Group on National Avian and Pandemic Influenza Preparedness and Response.** Abuja, Nigeria. February 18-26, 2006. Silvio Waisbord.

**Gender-Based Violence Strategy Consultation to East, Central and Southern Africa Region.** Livingstone, Zambia. March 7-9, 2006. Rouguiatou Diallo.

**Francophone PAC Initiative and Launch of IBP in Francophone Africa Working Group Meeting.** Dakar, Senegal. March 1-2, 2006. Holley Stewart.

**Technical support to WHO for a technical consultation to incorporate food and nutrition activities and interventions into country GFATM proposals.** Geneva, Switzerland. March 9-10, 2006. Ellen Piwoz and Dorcas Lwanga.

**Technical consultation on the Integration of HIV Interventions into Maternal, Newborn, and Child Health Services.** Geneva, Switzerland. April 5-7, 2006. Doyin Oluwole.

**Roll Back Malaria in Pregnancy Working Group Meeting.** Dakar, Senegal. April 10-13, 2006. Holley Stewart.

**Preparatory Work for the Assessment of USAID of the West African Regional Program’s Health Activities.** Accra, Ghana. April 17-May 1, 2006. Winston Allen.

**Technical Support to Strengthen the National Avian Influenza Preparedness and Response in Burkina Faso.** Ouagadougou, Burkina Faso. April 24-May 2, 2006. Sambe Duale.

**Technical Support to Malawi PMI Assessment.** Lilongwe, Malawi. May 22-29, 2006. George Greer.

**Participation in WHO Expert Consensus Meeting to Finalize Guidelines on ARVs for Pregnant Women and Preventing HIV Infections in Infants and children.** Geneva, Switzerland. May 16-20, 2006. Ellen Piwoz.

**Technical Assistance to ZVITAMBO for their PEPFAR/OHA-supported Targeted Evaluation on Early Breastfeeding Cessation in Rural Zimbabwe.** Harare, Zimbabwe. May 21-27, 2006. Ellen Piwoz.

**Inter-country workshop for strengthening newborn care in maternal and child health programmes.** Harare, Zimbabwe. June 5-9, 2006. Doyin Oluwole.

**2006 PEPFAR Implementers Meeting.** Durban, South Africa. June 11 - 16, 2006. Stephen Musau.

**Technical Assistance to USAID/Malawi on Infant and Young Child Feeding/Nutrition and HIV/AIDS.** Lilongwe, Malawi. July 9-23, 2006. Ellen Piwoz.

**Technical Assistance to ZVITAMBO on analysis of the data from the targeted evaluation/formative research on early breastfeeding cessation.** July 24-28, 2006. Harare, Zimbabwe. Ellen Piwoz.

**Workshop on Adaptation of the Regional Roadmap for Accelerating Maternal and Newborn Mortality to the Malian Context.** Bamako, Mali. July 24-28, 2006. Doyin Oluwole.

**Technical support to the ECSA-HC-hosted Regional Workshop on Responding to the Avian Influenza and Pandemic in the ECSA Region,** Dar es Salaam, Tanzania. July 29-August 4, 2006. Sambe Duale.

**Technical Assistance to USAID/Rwanda on Infant Feeding and HIV/AIDS.** Kigali, Rwanda. August 1-8, 2006. Ellen Piwoz.

**Participation in the 2<sup>nd</sup> Meeting of the Subgroup on Advocacy, Communication and Social Mobilization at Country Level of the STOP TB Partnership.** Milan, Italy. September 27-29, 2006. Silvio Waisbord.

**Participation in the Regional Family and Reproductive Health Program Managers' Workshop.** Brazzaville, Congo. September 11-15, 2006. George Greer and Holley Stewart.

**Participation in the WAHO-sponsored West Africa 10<sup>th</sup> Annual Nutrition Forum.** Saint Vicente, Cape Verde. September 18-22, 2006. Serigne Diene.

**Technical Assistance for NAP+ Strategic Plan Development.** Mombasa, Kenya. September 25-29, 2006. Justin Opoku

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