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# Fiscal Year 2007 Mid Year Review

## PADCO Performance Management Plan Indicator Data

October 1, 2006 through April 30, 2007



# **Fiscal Year 2007 Mid Year Review**

**Title:**

PADCO Performance Management Plane Indicator Data  
October 1, 2006 through April 30, 2007

**USAID award number:**

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**Strategic Objective (SO) Number:**

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**Project title:**

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**Author(s):**

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## FY 2007 Mid Year PADCO Performance Management Plan Indicator Data

Indicator	Description	Performance Data	
		Targets FY 2007	Mid Year FY 2007
<b>SO: Improved response to environmental challenges in Asia</b>			
SO 1	Number of policies and model actions applied and replicated	11	3
SO 2	Number of beneficiaries with improved environmental services (Water/Sanitation)	32,000	430,000
<b>IR 1: Enabling Conditions Improved</b>			
IR 1.1	Number of improved water and sanitation policies, laws, plans or model actions strengthened, developed, adopted, and/or implemented (Water/Sanitation)	24	9
IR 1.2	EG:Environment:CPE – Number of improved policies, laws, regulations, agreements related to pollution and urban environment drafted with USG assistance (AECEN)	5	2
IR 1.3	EG:Environment:NRB – Number of USG-supported initiatives/mechanisms designed to reduce the potential for violent conflict over the control, exploitation, trade or protection of natural resources (Mekong)	2	0
IR 1.4	Number of non-governmental stakeholders engaged in environmental governance (All)	31	4
IR 1.5	Number of sustainable financing mechanisms established, strengthened or facilitated (Water/Sanitation)	7	2
IR 1.6	Amount of funds from non-USAID sources mobilized and applied (All)	\$ 310,300	\$ 128,275
<b>IR 2: Human and institutional capacity strengthened</b>			
IR 2.1	Number of environmental initiatives undertaken by civil society organizations (All)	3	0
IR 2.2	Number of key national and local institutions with increased capacity (All)	66	12
IR 2.3	Number of people trained in improved water and sanitation practices (Water/Sanitation)	705	411
IR 2.4	EG:Environment:CPE – Number of people receiving USG supported training in environmental law, enforcement, public participation, and cleaner production policies, strategies, skills and techniques (AECEN)	525	54
IR 2.5	Number of people trained in conflict prevention and management in transboundary waters (Mekong)	50	0
<b>IR 3: Model actions demonstrated</b>			
IR 3.1	IIP:Health:WSS – Number of people in target areas with access to improved drinking water supply as a result of USG assistance (Water/Sanitation)	22,000	-
IR 3.2	IIP:Health:WSS – Number of people in target areas with access to improved sanitation facilities as a result of USG assistance (Water/Sanitation)	10,000	430,000
<b>IR 4: Regional platforms strengthened to catalyze and sustain change</b>			
IR 4.1	Number of regional environmental platforms created or strengthened (All)	6	0
IR 4.2	Number of new members in regional environmental platforms (All)	2	1

**FY07 ECO-Asia Mid Year Results Data**

		SO1		SO2		1.1		1.2		1.3		1.4	
		Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
#001	Compliance and Enforcement Activities TBD, Indonesia								0			1	1
#002	Compliance and Enforcement Activities TBD, India												
#003	Compliance and Enforcement Activities TBD, Sri Lanka								0			2	0
#004	Compliance and Enforcement Activities EMB, Philippines							1	2			4	0
#005	Compliance and Enforcement Activity LLDA, Philippines							1	0			5	0
#006	Environmental Performance Indicators							1	0			1	0
#007	Strengthening AECEN Through Regional Activities							1	0				
#008	Strengthening Environmental Adjudication								0				
#010	Promoting Compliance Assistance in Thailand							1	0			1	0
#011	Compliance and Enforcement Activities TBD, Vietnam								0			1	0
		0	0	0	0	0	0	5	2	0	0	15	1
#009	Transboundary Conflict Prevention and Management in Mekong River Basin									2	0		
#012	Supporting National Sanitation Task Force in India	1	0			1	0					2	0
#013	Sanitation Pilot in Nuwara Eliya, Sri Lanka	1				1	0					2	0
#014	Sanitation National Policy Development, Philippines	1	1			1	2					2	2
#015	Sanitation Pilot in San Fernando, Philippines	1	1	5,000	5,000	1	2					1	1
#016	<del>Replication Support for Wastewater Treatment Plant Rehab by WMA, Krabi Thailand</del>					4						4	
#017	Sanitation Pilot in Halong, Vietnam	1	0			1	0					1	0
#018	Sanitation Pilot in Marikina, Philippines			5,000	425,000	1	1					1	0
#019	Servicing the Poor in Bandung and Surabaya, Indonesia	1	0	1,000	0	1	0					2	0
#020	<del>Energy and Water Efficiency Initiatives</del>												
#021	Help Enable Bond Issuance in Balikpapan, Indonesia	1	1			2	2						
#022	Providing Piped Water to Slums in Pune, India			2,000	0	1	0						
#024	Pro-Poor Initiative in Negombo Tenement Garden, Sri Lanka			500	0	1	0					2	0
#025	Local Water Utilities Administration (LWUA) Loan packaging, Philippines					3	0						
#026	Support to SEAWUN, Regional												
#027	Water Leadership Forum, Regional					1	0						
#028	Improving Operational Efficiencies with PWA, Thailand					1	1						
#029	Water Project in Bac Ninh, Vietnam	2	0	500	0	2	1						
#030	Improved Water Supply Services to Achieve 24-7 in Pune, India	1	0	9,000	0	1	0						
#032	Hanoi Arsenic Study			9,000	0	1	0						
#033	Water/Sanitation Project in Phenom Phen, Cambodia					1	0					1	0
#034	<del>Water/Sanitation Project in Siem Riep, Cambodia</del>					4						4	
#035	Indonesia National Sanitation Policy	1	0			1	0						
		11	3	32,000	430,000	24	9	0	0	0	0	16	3

1.5		1.6		2.1		2.2		2.3		2.4		2.5		3.1		3.2		4.1		4.2	
Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		\$2,000	\$0			1	0			40	0										
		\$2,000	\$0			2	0			35	0										
		\$5,000	\$0	1	0	4	0			45	0										
		\$2,000	\$0		0	4	0			40	29										
		\$2,000	\$0			1	0			60	0										
		\$50,000	\$0			10	0			185	25							1	0	1	1
		\$5,000	\$0	1	0	4	0			60	0										
		\$2,000	\$0			1	0			30	0										
		\$2,000	\$0			1	0			30	0										
0	0	\$ 72,000	\$ -	2	0	28	0	0	0	525	54	0	0	0	0	-	-	1	0	1	1

		\$75,000				4	4					50	0					1	0		
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		\$25,000	\$0			2	0	10	0													
						1	0	50	0													
		\$1,000	\$1,260			1	1	50	0													
2	2	\$75,000	\$106,595			1	2	100	138						5,000	5,000						
						4		5										4				
1	0	\$22,000	\$0			1	0	40	0									1	0			
2	0	\$300	\$420			1	2	100	117						5,000	425,000						
		\$10,000	\$0			1	0	20	0					1,000	0							
		\$1,500				1	1	30	33													
						1	0	20	0					2,000	0							
				1	0	1	0	20	0					500	0							
1	0					3	0	30	0													
								20											1	0	1	0
		\$2,500				12	0	15	0										1	0		
		\$5,000	\$15,100			1	1	100	92													
		\$20,000	\$4,900			1	1	30	31					500								
1	0							20	0					9,000	0							
		\$1,000	\$0			1	0	10	0					9,000	0					4		
						1	0	20	0													
						4		40														
						2	0	5	0													
7	2	\$ 163,300	\$ 128,275	1	0	34	8	705	411	0	0	0	0	22,000	0	10,000	430,000	4	4	1	0	

# FY 2007 Mid-Year PADCO Performance Management Plan Activity Status

## Environmental Governance

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### **#001 Compliance and Enforcement Activities TBD, Indonesia**

We are on track with our targets, though we may not achieve goals in some areas. We will finalize the assessment of Environmental Compliance and Enforcement programs of the Ministry of Environment and determine the priority for a pilot project. Other than the Indonesian Center for Environmental Law (ICEL), one or more NGOs may be engaged in the discussions for the assessment and identification of the pilot. However, the target number of participants trained may fall short because the pilot will begin in FY 2008 and necessary trainings related to the pilot will not be conducted until then.

### **#003 Compliance and Enforcement Activities TBD, Sri Lanka**

We are on track to develop requisite policy on pollution charges and have hired a local consultant to assist the Central Environmental Authority (CEA) with this activity. However, we may not achieve the target of increasing the capacity of 5 national and local institutions, as CEA is the only organization fully engaged at this time. The direction of the pilot will be defined during the inception workshop and technical exchange planned for June 2007.

### **#004 Compliance and Enforcement Activities EMB, Philippines**

We have achieved some of the targets for this activity, although may not reach some targets. The operations guidelines for both the national funds and area funds were already drafted and officially transmitted to the Environmental Management Bureau (EMB). However, due to recent developments with EMB, operationalizing the funds may not move forward with the proposed creation of a separate Water Bureau. Approval of the administrative orders to officially make use of the guidelines had been put on hold subject to the framework and details of designation of water quality management areas (WQMAs). It is unlikely that EMB personnel at the national office and regions will be trained on the guidelines during FY 2007.

### **#005 Compliance and Enforcement Activity LLDA, Philippines**

We are on track with most targets and will likely exceed some targets. A compliance assistance center may be established in July with the accompanying regulations/resolutions. While river councils may not be involved, other NGOs and federations are being engaged for the pilot; therefore, we would exceed the 5 targeted. We plan to link with the Bureau of Animal Husbandry and National Meat Inspection Service, as well as with local governments within Laguna Lake Development Authority's (LLDA's) area of jurisdiction, so there will likely be more national and local institutions with increased capacity at the end of FY 2007. The establishment of an additional center for another sector (slaughterhouses) may be explored by end of the fiscal year.

### **#006 Environmental Performance Indicators**

We are not fully on track for this activity. Discussions on the adoption of regional indicators have not been pursued and may not prosper with members. For specific country pilots, discussions on indicators have yet to be integrated. For example, the Indonesia pilot will only be identified at the latter part of FY 2007, so it may take time for the indicators to be developed. This would likely be done during FY 2008. The EMB has finalized a set of indicators, but follow-through on actual use by the different offices needs to be verified.

### **#007 Strengthening AECEN Through Regional Activities**

We are on track for this activity. We successfully conducted the AECEN Regional Forum in December 2007 and we will conduct the Asian Justices Forum in July 2007. The number of people trained may exceed the target number by year-end, combining the training for both Forums and including the training conducted at the Better Air Quality (BAQ) Conference in December 2007. Given the additional resources from ADB at the start of the fiscal year, the amount of non-USAID funds may be more than the indicated target by year-end. We have achieved the increase in membership by 1 with the acceptance of the Ministry of Environment of Japan as member in December 2007.

### **#008 Strengthening Environmental Adjudication**

We are on track for the regional activity to strengthen environmental adjudication. The Supreme Court of the Republic of the Philippines will co-host the Asian Justices Forum on the Environment during July 5-6, 2007 in Manila. The Philippine Judicial Academy will present a proposed framework to establish green benches and strengthening court institution and capacity. Speakers will include Chief Justices and senior justices from Australia, India, Indonesia, Philippines, and Thailand. The Asia Pacific Jurist Association (APJA) and United Nations Environment Programme (UNEP) will also participate in the Forum.

### **#010 Promoting Compliance Assistance in Thailand**

We are on track to assist the Pollution Control Department (PCD) to establish pilot compliance assistance centers for the swine sector at Tha Chin and Bang Pakong River Basins. PCD hosted a consultation workshop at each river basin to solicit input from stakeholders on the center model, role, and responsibilities. Speakers from the Republic of China (Taiwan) and U.S EPA attended the workshops to share lessons learned. PCD invited 50-60 participants to each workshop. Based on the findings, PCD will establish a pilot compliance assistance center.

### **#011 Compliance and Enforcement Activities - Inspector Training, Vietnam**

We are on track to exceed most of our targets, though we may not achieve some of our targets this fiscal year. We will mobilize and apply more than our targeted non-USAID funds because the Ministry of Natural Resources and Environment (MONRE) will pay for three inspector training courses in July (venue and workshop costs). We will strengthen the capacity of more than 5 key national and local institutions, since several DONRE's will be involved in the inspector training. We will train more than 30 people- the three inspector trainings will train at least 130 inspectors (total). MONRE will improve its inspector training policies by creating a manual/handbook for inspectors throughout the country, though this will likely happen in FY 2008. Also, we may not engage non-governmental stakeholders in environmental governance this fiscal year.

## **Mekong**

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### **#009 Transboundary Conflict Prevention and Management in Mekong River Basin**

We are on track to achieve some of our targets this fiscal year. We will mobilize and apply non-USAID funds (both from the Mekong River Commission's (MRC's) Environment Programme and Flood Mitigation and Management Programme) during two workshops. We will strengthen the capacity of four National Mekong Committees through our workshop and training on conflict management and prevention. We are on track to train at least 35 people in conflict prevention/management (workshop in September). We are on track to strengthen MRC's capability to manage conflict through our ongoing meetings with them and through our three main activities this fiscal year (hotspots mapping/inventory, case study development, and common MRC conflict terminology). While we are on track to create a conflict inventory of types (hotspots map and case studies), MRC may not establish a plan on institutional strengthening this fiscal year.

## **Water and Sanitation**

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### **#012 Supporting National Sanitation Task Force in India**

There will not be any progress on this activity during FY 2007. During FY 2008, we may combine this activity with #014 (Philippine National Sanitation Policy) and #035 (Indonesia Sanitation Policy) to create a single program with sub-components for some of the ECO-Asia countries (Philippines, very likely Indonesia, and more likely than not India).

### **#013 Sanitation Pilot in Nuwara Eliya, Sri Lanka**

We are on track to achieve the targets for FY 2007. We will introduce a model plan, or a “Manual of Practice” for septage pumping activities, which will strengthen existing policies and procedures governing this activity while enabling the Municipal Council to carry out these duties effectively. This model plan is a replication of a successful ECO-Asia program in the Philippines. It includes a component for promulgating new rules requiring proactive septic tank cleaning, which will likely be approved during in FY 2008 in Nuwara Eliya. The Manual of Practice by itself may not be enough to meet our target; however, combined with an Ordinance or a Statement from the Municipal Council, we can confidently reach the predicted target.

An approved sanitation plan consisting of conceptual design and cost estimate for the Mahinda Lane sewerage system is on track for completion by September 30, 2007. This is being accomplished by leveraging ECO-Asia efforts with the work of two NGO's, specifically The Palm Foundation and the Woman's' Association, and through training of 50 individuals in wastewater management concepts, which occurred during technology workshops in October 2006 and May2007.

### **#014 Sanitation National Policy Development, Philippines**

We are on track to exceed most of our targets this fiscal year. In improving enabling conditions, we have contributed to the development of at least two sanitation-related guidelines and model actions (including awareness raising campaigns and methods). We are also involving more than the targeted two institutions in our efforts to implement the awareness raising campaign and to develop draft guidelines on sustainable sanitation; we plan to have at least three institutions involved. To date, we have managed to exceed the cost-share target by our partners. By end of FY 2007, we also will have strengthened at least two institutions (Department of Health and League of Cities of the Philippines) and trained 50 people to help improve sanitation practices, therefore achieving both the institutional strengthening and training targets.

### **#015 Sanitation Pilot in San Fernando, Philippines**

We are on track to achieve the targets for FY 2007. This is largely due to the installation of the sewage treatment facility currently under construction for the public market and adjacent buildings in the downtown area of the city. This project represents a leveraging of \$75,000 being spent by the city to improve sanitation services for at least 5,000 residents, and includes at least one sustainable financing mechanism that will result in full cost recovery within seven years. This is a user fee based on a 10% fee increase for market stall vendors. A second sustainable financing mechanism in the form of a low interest loan has been applied for through the SNS REAAL Bank. The success of this project is a direct result of over 100 people being trained in sanitation concepts and technologies, and the work of a local NGO, all of which helped increase the capacity of the City's engineering department to develop plans and specifications for wastewater systems.

### **#017 Sanitation Pilot in Halong, Vietnam**

We are on track to achieve the targets for FY 2007. A model action to develop detailed plans and specifications for the new slaughterhouse wastewater treatment and biogas reclamation system is a joint effort by ECO-Asia and the Bremen Overseas Research and Development Agency (BORDA). This plan should be completed by September 30, 2007, and will leverage \$22,000 in local funds.

The ECO-Asia wastewater operator training program, a second component of the Halong City pilot project is scheduled to begin in July 2007 and will have direct results by September 30, including strengthening the City People's Committee's (CPC's) ability to sustain their wastewater system. This model action will result in the strengthening of the current financing mechanism for paying for the operation and maintenance (O&M) costs by identifying actual costs required to run the wastewater plant. These identified costs will be the basis for a tariff system that will recover full costs of the operations program that is scheduled for implementation during FY 2008. When the wastewater O&M training program begins, then we can say more confidently that this part of the pilot is on track.

### **#018 Sanitation Pilot in Marikina, Philippines**

We are on track to achieve the targets for FY 2007. We will implement a comprehensive septic tank cleaning program that is designed to de-sludge 92,000 septic tanks over five years and result in more than 460,000 people with improved access to basic sanitation. This program will be mandated through a comprehensive septage management ordinance governing all septic tank cleaning and operational issues that has been written and will likely be approved by September 30, 2007. We will also develop a sanitation system for the public market and downtown business district that will be funded and constructed by the Manila Water Company. This activity includes strengthening an existing financing mechanism, which is a 10% user fee tacked on to the Manila Water bill. The Information Education and Communications (IEC) activity is designed to sustain this finance mechanism.

### **#019 Servicing the Poor in Bandung and Surabaya, Indonesia**

We are on track to achieve most of our targets. We will introduce a model action by providing on-site training on poverty mapping for PDAM and a local university in Surabaya. In Bandung, we will assist PDAM in converting one public tap into a small piped water network to provide safe water to the community. We will not achieve our FY 2007 targets related to number of beneficiaries and mobilization of non-USAID funds, as they will be achieved in the first quarter of FY 2008.

### **#021 Help Enable Bond Issuance in Balikpapan, Indonesia**

The focus of this pilot has changed from assisting the municipality of Balikpapan in issuing a bond to providing support to the Indonesian Ministry of Finance in finalizing regulations and preparing Standard Operating Procedures (SOP) for issuing municipal bonds. The Minister of Finance approved the regulations in February 2007 and we completed the SOP in March 2007. We are on track to achieve most targets for FY 2007, including improved policy instruments and national organization strengthened. However, it is unlikely that we will achieve policies and model actions applied and replicated and funds from non-USAID sources, which involve at least one municipality starting the municipal bond issuance process.

### **#022 Providing Piped Water to Slums in Pune, India**

We will achieve the target of implementing one slum district metered area (DMA) in FY 2007. However, the target for introducing the model action of establishing a community-based organization (CBO) for managing this slum DMA may be postponed until the first quarter of FY 2008. We will exceed the target of raising non-USAID funds for this pilot in FY 2007 because the Pune Municipal Corporation will contribute approximately \$30,000 for construction in one slum DMA.

#### **#024 Pro-Poor Initiative in Negombo Tenement Garden, Sri Lanka**

We will exceed most of our targets this fiscal year. We will have approximately 500 beneficiaries with improved water services, and a local NGO will work towards increasing awareness of the community and strengthening of the CBO. We will train 20 people and strive to maintain gender balance. The United Nations Development Programme and a private corporation have already committed funds for supporting this pilot project, so the non-USAID funds available will exceed this year's target of \$6,500.

#### **#025 Local Water Utilities Administration (LWUA) Loan packaging, Philippines**

We are on track to achieve the FY 2007 targets. The Local Water Utilities Administration (LWUA) accepted our Efficiency Improvement Program (EIP) Lending Strategy. Both pilot water districts (Laguna and Misamis Occidental) developed loan proposals for revenue enhancement programs. LWUA's Board of Trustees provisionally approved the EIP Lending Facility, allowing LWUA to further develop this new loan window. We strengthened four organizations: LWUA, Laguna Water District, Misamis Occidental Water District, and the Philippine Association of Water Districts (PAWD officers and some members). Finally, we trained over 30 people during a series of workshops, including the members of the EIP Technical Work Group who participated in all workshops to date.

#### **#026 Support to SEAWUN, Regional**

We are on track to meet our targets this fiscal year. To date, we have supported the South East Asian Water Utilities Network (SEAWUN) in introducing an urban poor service delivery component as part of its knowledge-sharing mandate. Our recent workshop during the May 2007 SEAWUN Convention involved at least 25 people from various water service providers in India, Thailand, Malaysia, Lao PDR, and Vietnam, which will have exceeded our target. We have also introduced SEAWUN to our pilot partner in Bac Ninh, Vietnam, and we will continue dialogue with Bac Ninh to verify its interest in joining SEAWUN.

#### **#027 Water Utility Leadership Center, Regional**

We will meet some of our targets this fiscal year. Curriculum development and mobilization of non-USAID funds will be completed by the end of FY 2007. However to achieve other targets---people trained and regional platform established or strengthened---a training course must be offered and that may not happen by 30 September 2007.

#### **#028 Improving Operational Efficiencies with PWA, Thailand**

We will exceed most of our targets this fiscal year. We will have trained more than 100 people on managing non-revenue water because we are conducting a series of workshops for key staff from the Provincial Waterworks Authority (PWA) from its various operational regions. We anticipate training at least 115 (to date, 92 have been trained). Although we are training people from various regions, they are all PWA staff; therefore, we will strengthen only one institution. We will have mobilized greater cost-sharing by PWA and Ranhill Utilities Berhad (PWA's twinning partner) in Malaysia to exceed the \$5000 target; to date, cost-sharing amount is at \$27,000. We will also develop at least two plans and model actions for managing non-revenue water, exceeding the targeted one plan/model action developed and adopted.

#### **#029 Water Project in Bac Ninh, Vietnam**

We are on track to achieve most of our targets this fiscal year. We have built institutional and technical capacities for Bac Ninh Water Supply and Sewerage Company (BNWSSC) to manage non-revenue water through training of at least 35 staff, both exceeding our targets of one for institution strengthened and 30 for people trained. We also anticipate meeting our target \$20,000 as non-USAID funds mobilized- to date, BNWSSC plans to purchase equipment valued at \$15,000 and Ranhill Utilities Berhad (BNWSSC's twinning partner) has contributed \$10,000. As for model policies/plans developed and adopted, we will meet the targets of having at least two: a guideline to manage non-revenue water and a

customer charter and/or customer communications strategy. One target that is not reported, but a key regional activity, is the twinning arrangement between BNWSSC and Ranhill Utilities Berhad in Malaysia. We are working to meet the goal of having 500 people with improved services in this fiscal year, but this may be unlikely due to the late start in the customer orientation component of the pilot.

### **#030 Improved Water Supply Services to Achieve 24-7 in Pune, India**

We will exceed the FY 2007 targets: model action (DMA approach) will be applied in one service area, which will benefit approximately 10,000 people; PMC will provide \$25000 for construction of this service area; and approximately 20 people from PMC and a local university will be trained for preparing a GIS-based customer database in FY 2007.

### **#032 Hanoi Arsenic Study**

To date, we have not formally established a project with Hanoi Water Works. Nevertheless, we could achieve FY 2007 targets because what we propose to do (water treatment plant optimization and communications strategy) can be implemented within two months.

### **#033 Water/Sanitation Project in Phnom Penh, Cambodia**

To date, we have not formally established a project with the Municipality of Phnom Penh. Nevertheless, we could achieve FY 2007 targets because what we propose to do (develop district level sanitation strategy and plan) can be implemented within three months.

### **#035 Indonesia National Sanitation Policy**

We are on track to achieve our targets this fiscal year. We will introduce best practices on raising awareness of sanitation issues and facilitate the adoption process. We also plan to have in-depth discussions to develop and implement public campaigns for improved sanitation, which will involve at least two institutions (one from government and one from NGO), with more than the targeted five people trained.