

**RESOURCE CITIES:
AN INITIATIVE FOR MAKING CITIES WORK
Quarterly Performance Report
Second Quarter 2000**

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By

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USAID Cooperative Agreement No. LAG-A-00-99-0020-00

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Narrative

1. Background

In May 1997, ICMA and USAID inaugurated the Resource Cities Program (RCP) – a program that builds technical support relationship between U/S/ cities and cities in developing and transitional countries. The goal of the RCP is:

“To improve the quality of local government and strengthen democracy through international municipal partnerships.”

The RCP is a vehicle that supports long-term, sustainable relationships between U.S. local leaders and their counterparts in cities worldwide. The purpose of the program is to bring together the best management practitioners in the United States with officials in other cities to share resources and technical expertise in a way that ultimately improves the lives of urban residents. Results from over two years of experience and more than twenty-five partnerships demonstrate that this is an effective way to provide technical support to the growing global urban community. Because local officials in all countries share common problems – albeit with varying degrees of severity – city officials in developing countries can draw on the resources of their U.S. counterparts to find more ways to achieve their full economic potential while also protecting and improving their environmental conditions.

This program is a key component of USAID’s Office of Urban Programs (G/ENV/UP) Making Cities Work (MCW) Strategy. It offers a viable, effective mechanism by which to address the key components and challenges set out in the Strategy. To this end, USAID has entered into a cooperative agreement with ICMA to develop 20 new Resource Cities Partnerships over the next two years. Beginning in September 1999 with an estimated completion date of September 2001, this cooperative agreement provides USAID Missions and Technical Offices a simple, flexible mechanism by which to develop partnerships in the regions they represent.

2. Expected Results

While the overall objective of the Resource Cities Partnership is improving local government and strengthening democracy, the individual partnership results will vary, depending on the focus of the relationship. At the start of each partnership, a workplan is developed and benchmarks are established to measure the progress and effectiveness of the exchange. These workplans outline the technical areas that the partner cities will focus on during the course of their exchange. Workplans can be quite specific, targeting a handful of smaller projects or one large project designed to improve the management and democratic processes of the cities, counties, or associations partnered together. It is anticipated that most of the outcomes of the

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partnerships will fall under the G/ENV/UP Strategic Support Objective (SSO) of “Improved Management of Urbanization in Targeted Areas”. Intermediate Results under this SSO are:

- **Intermediate Result 2.1:** Expanded and More Equitable Delivery of Urban Services and Shelter
- **Intermediate Result 2.2:** More Effective, Responsive, and Accountable Local Governments
- **Intermediate Results 2.3:** Reduced Pollution and Improved Environment in Urban Areas

3. Current Activities

See: • The attached **Assessment Chart of Current Activities**.

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4. Current Buy-Ins

According to the Office of Urban Programs (G/ENV/UP), the following has been obligating to date (funding source in parentheses).

Funding Source	Partnership/purpose	Total Budgeted Amount	Total Obligated Amount	Date Obligated	Fully funded	Balance	Expenditures to date	Unexpended
USAEP	Rayong, Thailand	\$ 203,110	\$ 203,110	09/10/1999 and 8/2000	no	\$ -	\$ 9,295	\$ 193,815
Kazakhstan	Kazakhstan (2)	\$ 349,984	\$ 350,000	09/10/1999	yes	\$ (16)	\$ 45,110	\$ 304,890
Kyrgyzstan	Kyrgyzstan (1)	\$ 200,000	\$ 200,000	09/10/1999	yes	\$ -	\$ 107,184	\$ 92,816
G/ENV/UP	Admin/symposia	\$ 451,522	\$ 341,686	09/10/1999 and 8/2000	no	\$ 109,836	\$ 62,669	\$ 279,017
RUDO/Pretoria	Ghana	\$ 153,992	\$ 153,992	09/10/1999	yes	\$ -		\$ 153,992
USAEP	Haiphong, Vietnam	\$ 233,482	\$ 197,000	Aug-00	no	\$ 36,482	\$ 6,963	\$ 190,037
RUDO/Jakarta	Vietnam (2nd city)	\$ 180,000	\$ 180,000	Aug-00	yes	\$ -		\$ 180,000
Mongolia	Ulaanbaatar, Mongolia	\$ 204,249	\$ 204,250	Aug-00	yes	\$ (1)	\$ 18,820	\$ 185,430
Urban GCC Team	Philippines	\$ 87,980	\$ 90,000	Aug-00	yes	\$ (2,020)	\$ 4,899	\$ 85,102
USAEP	Philippines	\$ 87,980	\$ 90,000	Aug-00	yes	\$ (2,020)	\$ 4,899	\$ 85,102
Serbia	Serbia (3)	\$ 749,775	\$ 749,775	Aug-00	yes	\$ -	\$ 63,495	\$ 686,280
Serbia	Serbia - fourth partnership	\$ 274,455	\$ 250,000	Aug-00	no	\$ 24,455	\$ 20,890	\$ 229,110
Jordan	Amman partnership	\$ 233,259	\$ 233,259	Aug-00	yes	\$ (0)	\$ 6,963	\$ 226,296
TOTAL		\$ 3,409,788	\$ 3,243,072			\$ 166,716	\$ 351,186	\$ 2,891,886

Total Partnership Budget: \$ 3,803,149
Total Budgeted Partnerships: \$ 3,409,788
Balance to Ceiling: \$ 393,361

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5. Current Subgrant and Contract Activities

Recipient	Partnership	Country	Account Code	Date	Amount
Partners Hungary	Szeged-Subotica-Akron	Hungary/Serbia	4760-G01	May-00	\$ 6,400
FPDL	Pitesti-Kragujevac-Springfield	Romania/Serbia	4760-H01	May-00	\$ 6,400
FLGR (pending)	Sofia-Nis-Columbus	Bulgaria/Serbia	4760-I01		\$ 6,400
COFTIBD	Haiphong-Seattle	Vietnam	4760-K01	Jun-00	\$ 7,080
TEI (pending)	Rayong-Portland	Thailand	4760-D01		\$ 3,000
LMP (pending)	Cebu-Fort Collins	Philippines	4760-E01		\$ 3,000
Total					\$ 32,280

6. Performance

See the attached **Assessment Chart of Current Activities**.

7. Expected Impact of Partnerships

This section identifies the goals and proposed impacts of the Resource Cities Partnerships, as identified in the workplans developed by the partner cities.

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Naryn, Kyrgyzstan – Great Falls, MT:

Solid Waste Management

Goal:

Develop a comprehensive solid waste management plan for the City of Naryn, which addresses separation and reuse, collection, disposal, equipment needs and financing.

Projected Impacts:

- City council approved waste management plan
- Improved collection and disposal system
- Reduced volume in the solid waste stream
- More efficient reuse of organic wastes
- Strategy for long-term equipment acquisition and maintenance

II. Water/Wastewater Management

Goal:

Develop a comprehensive water and wastewater management plan for the City of Naryn.

Projected Impacts:

- City Council approved Water and Wastewater Management Plan
- Comprehensive proposals for international grant funding
- Long and short term mechanisms for financing the City's water and waste water systems
- Decreased contaminants in effluent discharge into the Naryn River
- Increased quality and quantity of water supply
- Increased service delivery to the citizens of Naryn

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Administrative Data

See: • The attached **ANNEX 1: Financial Administrative Data**

See: • The attached **ANNEX 2: Deliverables Submitted**

See: • The attached **ANNEX 3: Quarterly Travel Report**

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Partnership	Funder	Activities During the Quarter	Proposed Activities for Next Quarter	Outstanding Issues/Highlights
<p>Naryn/Great Falls <i>Focus: Financial and Infrastructure Management</i></p> <p>Partnership Manager: David Wodynski</p>	<p>USAID/CAR, G/ENV/UP</p>	<p>A team of municipal experts travelled to Naryn on April 7 - 21, 2000. The team consisted of Great Falls' Controller, Director of Public Works, Manager of Streets and Sanitation, and Wastewater Treatment Specialist. The team worked with their counterparts to assess the current capacity of the water/wastewater and solid waste management systems, and look for short-term local technologies to increase the capacity of these systems. The long-term goal of the collaboration is to develop management plans for each of these systems. Also, a potential student exchange between the Universities of Great Falls and Naryn were discussed with the Head of the Naryn University.</p>	<p>A team of municipal experts from Naryn will travel to Great Falls, MT, on July 4-14, 2000. The team will consist of the Deputy Mayor, Head of Vodokanal, Head of the Solid Waste Plant, and Head of the Parking Service. The team will study techniques and systems of waste management and water/wastewater management in Great Falls, visit the compost site, and get introduced to the park and forestry technology.</p>	<p>A student exchange program was started as a result of this technical partnership. Shaarjan, a girl from Naryn will be starting her studies at the University of Great Falls in late August.</p>

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<p>Kazakhstan I Partnership Manager: David Wodynski</p>	<p>USAID/CAR, G/ENV/UP</p>	<p>It is USAID/CARs decision that a partnership between the City of Almaty and the City of Tucson would be the most appropriate match for the first Kazakhstan Resource Cities partnership. Tucson and Almaty are long time Sister Cities and have a positive collaborative history. ICMA will explore the political and technical feasibility of this partnership becoming an effective Resource Cities Partnership. ICMA expects Resource Cities exchanges to begin during this Quarter.</p>	<p>Tucson, AR was selected as Almaty's technical twin. Throughout this quarter the partnership will be planned out and the first trip of a delegation from Tucson to Almaty will be arranged.</p>	<p>City Council approval was obtained from Tucson, Arizona. The effective launching of the Almaty-Tucson partnership was delayed due to the wait for a formal approval from the Tucson City Council.</p>
<p>Kazakhstan II Partnership Manager: Daniela Kissova</p>	<p>USAID/CAR, G/ENV/UP</p>	<p>A partner for Pavlodar will be found during this Quarter, and delegation exchanges begun in earnest. A likely partner for Pavlodar is Lubbock, TX, based upon the technical characteristics and management priorities outlined in Mr. Pupo's diagnostic report.</p>	<p>Helena, Montana will be passing a resolution regarding this partnership, which will effectively make it a partner to Pavlodar. A channel of communication with the City of Helena will be established as the old City Manager is being replaced. A visit of a delegation from Helena to Pavlodar will be planned this quarter.</p>	<p>Finding of partner for Pavlodar was delayed due to a prolonged process of a City Council approval in Lubbock, TX and Helena, MO. After a delayed decision, Lubbock dropped this initiative. While the City of Helena is interested in this partnership, the replacement of its City Manager is causing delays.</p>

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<p>Rayong, Thailand <i>(Cleaner Production)</i></p> <p>Partnership Manager: Amanda Lonsdale</p>	<p>US-AEP</p>	<p>The Mayor of Rayong did not approve the initial partner proposed for Rayong (Bakersfield, CA). Deborah Kimble went to Rayong to listen to the Mayor's thoughts and concerns on a potential partner, as well as to meet with TEI (Thailand Environment Institute) and representatives from the municipal league to discuss ICMA's relationship with these NGOs.</p>	<p>ICMA will contact Portland, Oregon to be Rayong's partner.</p> <p>The first exchange visit should take place in late September.</p>	

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<p>Cebu, Philippines <i>(Global Climate Change and Cleaner Production)</i></p> <p>Partnership Manager: Amanda Lonsdale</p>	<p>US-AEP, G/ENV/UP, USAID Office of the Environment</p>	<p>ICMA completed the sub-contract with ICLEI for technical and recruiting support for the partnership. ICMA will contact the League of Municipalities of the Philippines to help with logistics of the partnership.</p>	<p>ICMA will contact Ann Arbor, MI to be the partner for Cebu. Ann Arbor is in the ICLEI Cities for Climate Protection program and is familiar to Mayor Garcia of Cebu. If Ann Arbor accepts, it is anticipated that they will draw upon their expertise in medical waste and other environmental services to assist Cebu.</p> <p>Mayor Garcia has a trip to Michigan tentatively scheduled for August. This trip is self-financed. During his trip, he will most likely meet with city officials in Ann Arbor.</p> <p>An exchange visit will take place in September or October.</p>	
<p>Ulaanbaatar, Mongolia <i>(focus TBD)</i></p> <p>Partnership Manager: Amanda Lonsdale</p>	<p>USAID/Mongolia, G/ENV/UP</p>	<p>Frank Henderson traveled to Ulaanbaatar to perform the diagnostic for the city. He identified key requirements for the potential US city and will interview NGOs to be potential implementing partners for ICMA.</p>	<p>Bakersfield, California has been selected as the US partner for UB. An exchange delegation will take place September 7-15, 2000.</p> <p>ICMA will hire an NGO/private firm as its counterpart in UB.</p>	

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<p>Nis – Sofia – Columbus (<i>focus TBD</i>)</p> <p>Partnership Manager: Daniela Kissova/Jon Bormet</p>	<p>USAID/Serbia, G/ENV/UP</p>	<p>Diagnostic was performed by Jon Bormet, Director of RCP. The city staff of both Sofia and Nis met in Sofia for the diagnostic.</p>	<p>The first exchange visit will take place in July. Columbus and Nis will both travel to Sofia to kick off the partnership.</p>	<p>The September elections in Serbia will cause some delay in the return visits from Sofia and Nis to Columbus.</p>
<p>Kragujevac – Pitesti – Springfield, OH (<i>focus TBD</i>)</p> <p>Partnership Manager: Corinne Rothblum</p>	<p>USAID/Serbia, G/ENV/UP</p>	<p>Diagnostic was performed by Jon Bormet, Director of RCP. The city staff of both Kragujevac and Pitesti met in Pitesti for the diagnostic.</p>	<p>The first exchange visit will take place in July. Springfield and Kragujevac will both travel to Pitesti to kick off the partnership.</p>	
<p>Subotica – Szeged – Akron, OH (<i>focus TBD</i>)</p> <p>Partnership Manager: Corinne Rothblum</p>	<p>USAID/Serbia, G/ENV/UP</p>	<p>Diagnostic was performed by Jon Bormet, Director of RCP. The city staff of both Subotica and Szeged met in Szeged for the diagnostic.</p>	<p>The first exchange visit will take place in August. Subotica and Akron will both travel to Szeged to kick off the partnership.</p>	

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<p>Haiphong – Seattle <i>(focus: Strategic Planning – tentative)</i></p> <p>Partnership Manager: Amanda Lonsdale</p>	<p>US-AEP</p>	<p>Jon Bormet and Amanda Lonsdale traveled to Seattle to meet with officials from the city to ensure there is support for the program, as well as to ensure there is clarity as to the roles of everyone involved.</p> <p>Amanda Lonsdale traveled to Hanoi to hire an NGO to work with ICMA on implementing the partnership. She decided to hire COFTIBD, directed by Mrs. PTT Vang, in this capacity.</p>	<p>An MOU between ICMA, US-AEP, and G/ENV/UP will be signed.</p> <p>Deborah Kimble will travel to Haiphong and Hanoi as part of a multi-organizational team to kick off the general activities for Haiphong.</p> <p>An exchange visit will take place in October.</p>	

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<p>Resource Cities Management</p>	<p>All partnership funders</p>	<p>Jon Bormet started as Resource Cities Director. During this quarter, he conducted diagnostics for the Serbian and Bulgarian partnerships, traveled to Seattle with Lonsdale to set up the Haiphong partnership, recruited cities for Cebu, Rayong, Serbia, Mongolia, and Bulgaria.</p> <p>Lonsdale and Bormet began work on new recruiting procedures and marketing strategies.</p> <p>Bormet and Lonsdale began planning the Resource Cities activities for the ICMA Annual Conference.</p>	<p>Work on recruitment and marketing will continue. ICMA's International Resource Cities Webpage will be launched.</p> <p>Bormet and Lonsdale will attend the ICMA Annual conference. Two sessions on Resource Cities will be held at the conference.</p> <p>ICMA will work with the G/ENV/UP on extending the Cooperative Agreement.</p>	<p>The status of the partnerships in Africa is uncertain at this time. Tonia Wellons (ICMA) has been in contact with the relevant parties to determine the best course of action.</p> <p>ICMA is still awaiting word on the partnership in Amman, Jordan. ICMA understands that funds were to have been obligated, but has not received a signed MOU from the Mission. This is necessary before the diagnostic process and city recruitment can begin.</p>

ANNEX 1: FINANCIAL AND ADMINISTRATIVE DATA

ANNEX 2: DELIVERABLES SUBMITTED

DELIVERABLE SUBMITTED TO DATE

Partnership	Deliverable	Date Submitted
Great Falls/Naryn	MOU between ICMA, USAID/CAR, and G/ENV/UP	2/10/2000
	Program Statement	2/10/2000
	Program Budget	2/10/2000
	MOU between Great Falls and Naryn (English and Kyrgyz)	2/10/2000
	Trip Report for November and January exchange visits	5/11/2000
	Action Plan	5/11/2000
Kazakhstan TBD	MOU between ICMA, USAID/CAR, and G/ENV/UP	2/10/2000
	Program Statement	2/10/2000
	Program Budget	2/10/2000
Resource Cities Cooperative Agreement	Quarterly Report – Fourth Quarter 1999	2/10/2000
	Quarterly Report – First Quarter 2000	5/11/2000
	Quarterly Report – Second Quarter 2000	8/2000
Rayong/Portland	MOU between ICMA, US-AEP, and G/ENV/UP	5/11/2000
Cebu/Ann Arbor	MOU between ICMA, US-AEP, USAID Office of the Environment, and G/ENV/UP	5/11/2000
Ulaanbaatar/Bakersfield	MOU between ICMA, USAID/Mongolia, and G/ENV/UP	5/11/2000
	Diagnostic report for Ulaanbaatar	5/11/2000
Serbia	MOU between ICMA, USAID/Serbia, and G/ENV/UP	5/11/2000
	Revised MOU, Program Statement, and budget for fourth Serbian city	8/2000
	Trip Report – Pitesti – Kragujevac – Springfield (By Matthew J. Kridler)	8/2000
Haiphong/Seattle	MOU between ICMA, US-AEP, and G/ENV/UP	8/2000
	Program Statement	8/2000
	Program Budget	8/2000
	Desktop Analysis (in lieu of diagnostic)	8/2000
	NGO Trip Memo	8/2000

ANNEX 3: QUARTERLY TRAVEL REPORT

Resource Cities International Travel

Partnership	Number of Trips
Naryn – Great Falls	12
Pavlodar – TBD	1
Almaty – Tuscon	
Rayong – Portland, OR	
Cebu – Ann Arbor, MI	
Ulaanbaatar – Bakersfield	1
Nis – Sofia - Columbus	3
Szeged – Subotica - Akron	4
Pitesti – Kragujevac – Springfield	5
Timisoara – Pancevo - Lockland	4
Haiphong – Seattle	1
Resource Cities Management	1
Total Trips	32
Total Trips Budgeted	305
Trips Remaining	273