

**RESOURCE CITIES:
AN INITIATIVE FOR MAKING CITIES WORK
Quarterly Performance Report
Fourth Quarter 1999**

February 9, 2000

Prepared for

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G/ENV/UP

By

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USAID Cooperative Agreement No. LAG-A-00-99-0020-00

QUARTERLY PERFORMANCE REPORT
ICMA
Cooperative Agreement: LAG-A-00-99-0020-00
Resource Cities Cooperative Agreement
Reporting Period: October 1, 1999 – December 31, 1999

A. Narrative

- 1. Background:** In May 1997, ICMA and USAID inaugurated the Resource Cities Program (RCP) – a program that builds technical support relationship between U/S/ cities and cities in developing and transitional countries. The goal of the RCP is:

“To improve the quality of local government and strengthen democracy through international municipal partnerships.”

The RCP is a vehicle that supports long-term, sustainable relationships between U.S. local leaders and their counterparts in cities worldwide. The purpose of the program is to bring together the best management practitioners in the United States with officials in other cities to share resources and technical expertise in a way that ultimately improves the lives of urban residents. Results from over two years of experience and more than twenty-five partnerships demonstrate that this is an effective way to provide technical support to the growing global urban community. Because local officials in all countries share common problems – albeit with varying degrees of severity – city officials in developing countries can draw on the resources of their U.S. counterparts to find more ways to achieve their full economic potential while also protecting and improving their environmental conditions.

This program is a key component of USAID’s Office of Urban Programs (G/ENV/UP) Making Cities Work (MCW) Strategy. It offers a viable, effective mechanism by which to address the key components and challenges set out in the Strategy. To this end, USAID has entered into a cooperative agreement with ICMA to develop 20 new Resource Cities Partnerships over the next two years. Beginning in September 1999 with an estimated completion date of September 2001, this cooperative agreement provides USAID Missions and Technical Offices a simple, flexible mechanism by which to develop partnerships in the regions they represent.

- 2. Expected Results:** While the overall objective of the Resource Cities Partnership is improving local government and strengthening democracy, the individual partnership results will vary, depending on the focus of the relationship. At the start of each partnership, a workplan is developed and benchmarks are established to measure the progress and effectiveness of the exchange. These workplans outline the technical areas that the partner cities will focus on during the course of their exchange. Workplans can be quite specific, targeting a handful of smaller projects or one large project designed to improve the management and democratic processes of the cities, counties, or associations partnered together. It is anticipated that most of the outcomes of the partnerships will fall under the G/ENV/UP Strategic Support Objective (SSO) of “Improved Management of Urbanization in Targeted Areas”. Intermediate Results under this SSO are:

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- **Intermediate Result 2.1:** Expanded and More Equitable Delivery of Urban Services and Shelter
- **Intermediate Result 2.2:** More Effective, Responsive, and Accountable Local Governments
- **Intermediate Results 2.3:** Reduced Pollution and Improved Environment in Urban Areas

3. a) Current Activities

See: • The attached **Assessment Chart of Current Activities**.

b) Current Buy-Ins: According to the Office of Urban Programs (G/ENV/UP), the following has been obligating to date (funding source in parentheses).

Funding Source	Amount
United States-Asia Environmental Partnership (US-AEP): partial funding for one partnership in Philippines and one in Thailand (balance to be funded in FY00)	\$210,000*
Office of the Environment (USAID): funding for part of Philippines partnership	\$90,000
USAID/CAR: Funding for two partnerships in Kazakhstan	\$350,000
USAID/CAR: Funding for Great Falls/Naryn, Kyrgyzstan partnership	\$200,000
RUDO/Pretoria: Funding for one new partnership or the continuation of two existing partnerships	\$153,992
G/ENV/UP: Funding for 50% of RC Program Administration and end-of-partnership Best Practices seminars	\$141,686
TOTAL:	\$ 1,145,678

c) Current Subgrant and Contract Activities: No sub-grants or contracts have been issued to-date.

* Estimated amount

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4. Performance

See: • The attached **Assessment Chart of Current Activities**.

5. Expected Impact of Partnerships

This section will identify the goals and proposed impacts of the Resource Cities Partnerships, as identified in the workplans to be developed by the partner cities. Workplans for some partnerships will be completed next quarter.

B. Administrative Data

See: • The attached **ANNEX 1: Financial Administrative Data**

See: • The attached **ANNEX 2: Deliverables Submitted**

See: • The attached **ANNEX 3: Quarterly Travel Report**

SUMMARY OF CURRENT AND FUTURE ACTIVITIES

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Partnership	Funder	Activities During the Quarter	Proposed Activities for Next Quarter	Outstanding Issues/Highlights
<p>Naryn/Great Falls <i>Focus: Financial and Infrastructure Management</i></p>	<p>USAID/CAR, G/ENV/UP</p>	<p>Partnership initiated through US delegation visit to Kyrgyzstan. As a result, both communities signed MOU.</p> <p>Great Falls team began preparations to host the Naryn delegation. Naryn team assembled critical water and wastewater information for further discussion with their colleagues in Great Falls.</p>	<p>The Naryn delegation will visit Great Falls from January 13-23, 2000. The focus of their visit will be to acquaint themselves with Great Falls' management practices in infrastructure management, financial management, as well as other macro management issues. As a result, an Action Plan for the partnership will be developed and signed.</p>	
<p>Kazakhstan I</p>	<p>USAID/CAR, G/ENV/UP</p>	<p>USAID/CAR and ICMA worked to select Kazakh cities. MOUs were signed between ICMA, USAID/CAR, and G/ENV/UP.</p>	<p>William Pupo will conduct a diagnostic. A US Partner City will be identified for Atyrau.</p>	<p>Due to Y2K issues, presidentially decreed holidays, and the war in Chechnya resulting in a fuel shortage, the diagnostic exercise had to be postponed from December to January (consultant's travel clearance was denied). The information to be provided by the consultant in the diagnostics will be used to narrow the pool of cities to two. It is anticipated that this will take place early in the next quarter and partnership exchanges will begin toward the end of the quarter.</p>

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Kazakhstan II	USAID/CAR, G/ENV/UP	USAID/CAR and ICMA worked to select Kazakh cities. MOUs were signed between ICMA, USAID/CAR, and G/ENV/UP.	William Pupo will conduct a diagnostic. A US Partner City will be identified for the selected city.	Due to Y2K issues, presidentially decreed holidays, and the war in Chechnya resulting in a fuel shortage, the diagnostic exercise had to be postponed from December to January (consultant's travel clearance was denied). The information to be provided by the consultant in the diagnostics will be used to narrow the pool of cities to two. It is anticipated that this will take place early in the next quarter and partnership exchanges will begin toward the end of the quarter.
Cebu, Philippines <i>(Global Climate Change and Cleaner Production)</i>	US-AEP, G/ENV/UP, USAID Office of the Environment	Peter Feiden and Andrew Blleloch (funded under MDM RFS 83) did diagnostics on Cebu.	MOUs between ICMA, US-AEP, G/ENV/UP, and the Office of the Environment will be signed. A partner city will be recruited.	
Rayong, Thailand <i>(Cleaner Production)</i>	US-AEP	Peter Feiden and Andrew Blleloch (funded under MDM RFS 83) did diagnostics on Rayong.	MOUs between ICMA, US-AEP, and G/ENV/UP will be signed. A partner city will be recruited.	
Resource Cities Management	All partnership funders	Amanda Lonsdale and Deborah Kimble have been working with G/ENV/UP to market the cooperative agreement. They also worked with representatives from USAID/CAR, US-AEP, RUDO/Pretoria, and the Office of the Environment to negotiate the terms of the existing partnerships.	Lonsdale and Kimble will continue to market the cooperative agreement (with assistance from the partnership managers). A Resource Cities Director will be hired.	ICMA is currently searching for a viable candidate to fill the Resource Cities Director position. New Resource Cities Programs are possible in Vietnam, Indonesia, Ukraine, Mongolia, and Haiti. ICMA will work with G/ENV/UP to follow up with the appropriate Missions and organizations to determine their level of interest.

ANNEX 1: FINANCIAL ADMINISTRATIVE DATA

ANNEX 2: DELIVERABLES SUBMITTED

DELIVERABLE SUBMITTED TO DATE

Partnership	Deliverable	Date Submitted
Great Falls/Naryn	MOU between ICMA, USAID/CAR, and G/ENV/UP	2/10/2000
	Program Statement	2/10/2000
	Program Budget	2/10/2000
	MOU between Great Falls and Naryn (English and Kyrgyz)	2/10/2000
Kazakhstan TBD	MOU between ICMA, USAID/CAR, and G/ENV/UP	2/10/2000
	Program Statement	2/10/2000
	Program Budget	2/10/2000
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ANNEX 3: QUARTERLY TRAVEL REPORT

Resource Cities International Trip Tracker

Traveler	Date	Description	RC Management 4760-001	Partnership 1 Naryn, Kyrgyzstan 4760-A01	Partnership 2 TBD, Kazakhstan 4760-B01	Partnership 3 TBD, Kazakhstan 4760-C01	Partnership 4 Rayong, Thailand 4760-D01	Partnership 5 Cebu, Philippines 4760-E01
David Wodynski	Nov-99	Orientation Session Almaty		1				
	Nov-99	Exchange Visit - Naryn		1				
Valeria Roman	Nov-99	Orientation Session Almaty		1				
	Nov-99	Exchange Visit - Naryn		1				
Coleen Balzarini	Nov-99	Orientation Session Almaty		1				
	Nov-99	Exchange Visit - Naryn		1				
John Lawton	Nov-99	Orientation Session Almaty		1				
	Nov-99	Exchange Visit - Naryn		1				
Gray (Great Falls)	Nov-99	Orientation Session Almaty		1				
	Nov-99	Exchange Visit - Naryn		1				
Total			-	10	-	-	-	-