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U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT

JORDAN

QUARTERLY REPORT

ON

PROJECT IMPLEMENTATION STATUS

FOR

THE PERIOD ENDING DECEMBER 31, 1987

REPORT NO. FY 88-1

DATE: FEBRUARY 1, 1988

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1. PROJECT NUMBER: 278-0206
LOAN NUMBER: 278-K-026

2. PROJECT TITLE: AQABA WASTEWATER

3. LOE AMOUNT: $7.500 MILLION

4. AGREEMENTS:

ORIGINAL: 8/30/79
AMENDMENT(S): NONE

5. TERMINAL DATES:

PACD: ORIGINAL: 12/31/82
CURRENT: 12/31/87
TDD: ORIGINAL: 9/30/83
CURRENT: 9/30/88

6. USAID PROJECT MANAGER: ABDULLAH AHMAD

7. IMPLEMENTING AGENCY:

WATER AUTHORITY OF JORDAN (WAJ).

8. PROJECT PURPOSE:

TO PROVIDE WASTEWATER FACILITIES (SEWAGE COLLECTION AND SECONDARY TREATMENT) TO THE RESIDENTS OF AQABA AT RATES WHICH ARE AFFORDABLE WITH AN ENVIRONMENTALLY SAFE MEANS FOR DISPOSING OF ALL EFFLUENT FROM THE SEWAGE TREATMENT PLANT.

9. PROJECT INPUTS:

ALL NECESSARY EQUIPMENT AND MATERIALS, CONSTRUCTION SERVICES AND ENGINEERING SERVICES TO CONSTRUCT AND BEGIN OPERATING A SEWAGE COLLECTION SYSTEM, A SEWAGE TREATMENT PLANT AND AN EFFLUENT IRRIGATION SYSTEM.

10. PROJECT OUTPUTS:

A. FULLY INSTALLED AND OPERATING SEWAGE COLLECTION SYSTEM.

B. OPERATING SEWAGE TREATMENT PLANT.

C. OPERATING EFFLUENT IRRIGATION SYSTEM.

11. PROGRESS TOWARD OUTPUT INDICATORS:

THE PROJECT IS COMPLETED. SEWAGE FLOW HAS BEEN DIVERTED FROM THE OLD PLANT TO THE NEW PLANT. THE NEW PLANT IS

OPERATIONAL. THE CONSULTANT AT THE INSTRUCTION OF WAJ HAS ISSUED A CERTIFICATE OF COMPLETION TO THE CONTRACTOR, CERTIFYING THAT ALL OF THE WORK EXECUTED UNDER THE AQABA WASTEWATER CONTRACT WAS SUBSTANTIALLY COMPLETED ON FEBRUARY 5, 1987.

12. PROJECT EVALUATION SCHEDULE:

LAST: NONE
NEXT: USAID PLANS TO CONDUCT DURING THE SECOND QUARTER OF FY 88 A WATER SECTOR ASSESSMENT WHICH WILL FOCUS ON OPERATIONAL AND MAINTENANCE ISSUES OF THIS PROJECT.
NOTE: THE ENVIRONMENTAL ASPECTS WERE REVIEWED TWICE DURING 1984 AND THE PROJECT WAS FOUND TO BE ENVIRONMENTALLY SOUND.

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: (L) $7.500 MILLION
CURRENT YEAR OBLIGATIONS: NONE.
PLANNED OBLIGATIONS: NONE.

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87:		$ 7.5 M
FIRST QUARTER OF FY 88:	-0.175 MILLION	NONE
SECOND QUARTER OF FY 88:		

15. ACTIVE CONTRACTS:

A CONSTRUCTION CONTRACT BETWEEN WATER SUPPLY CORPORATION AND HUDHUD SHAND LTD., WAS SIGNED ON 11/13/82, FOR THE CONSTRUCTION OF THE AQABA WASTEWATER PROJECT. CONTRACT AMOUNT: $3.808 MILLION PLUS JD 3,902,462. AID IS FINANCING ABOUT 51 PERCENT OF THIS AMOUNT. WORK UNDER THIS CONTRACTOR WAS COMPLETED. MAINTENANCE BY THE CONTRACTOR IS UNDERWAY.

16. PLANNED CONTRACTS:

NONE.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

CONSTRUCTION OF THE PROJECT IS COMPLETED. SEWAGE FLOW HAS BEEN DIVERTED FROM THE OLD PLANT TO THE NEW PLANT AND THE NEW PLANT IS OPERATIONAL.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION:

A CONGRESSIONAL NOTIFICATION WAS SENT TO THE HILL ON DECEMBER 18, 1987 FOR DEOB-REOB $0.175 MILLION FROM AQABA WASTEWATER PROJECT TO WSSM (PROJECT NO. 278-0259).

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS:

ALL COVENANTS HAVE BEEN MET WITH THE EXCEPTION OF PROJECT EVALUATION (SECTION 6.1). EVALUATION WILL BE CONDUCTED DURING THE SECOND QUARTER OF FY 88.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION: NONE

1. PROJECT NUMBER: 278-0233
LOAN NUMBER: 278-K-028

2. PROJECT TITLE: IRBID WATER AND SEWERAGE

3. LOP AMOUNT:

$23.500 MILLION (L) $21.000 MILLION, AND (G) $2.500 MILLION.

4. AGREEMENTS:

ORIGINAL: 8/28/80

5. TERMINAL DATES:

PACD: ORIGINAL: 12/31/84
CURRENT: 3/31/88
TDD: ORIGINAL: 9/30/85
CURRENT: 12/31/88

6. USAID PROJECT MANAGER: FARID SALAHI

7. IMPLEMENTING AGENCY:

WATER AUTHORITY OF JORDAN (WAJ).

8. PROJECT PURPOSE:

TO IMPROVE THE EXISTING WATER DISTRIBUTION SYSTEM AND TO CONSTRUCT NEW WASTEWATER COLLECTION AND TREATMENT FACILITIES.

9. PROJECT INPUTS:

A. ALL NECESSARY EQUIPMENT AND MATERIALS, CONSTRUCTION AND ENGINEERING SERVICES TO BUILD AND START UP THE NEW FACILITIES.

B. TECHNICAL ASSISTANCE AND TRAINING.

10. PROJECT OUTPUTS:

A. IMPROVED WATER DISTRIBUTION SYSTEM.

B. INSTALLED AND OPERATING WASTEWATER COLLECTION SYSTEM.

C. SEWAGE TREATMENT PLANT.

D. IMPROVED ADMINISTRATIVE CAPABILITIES OF WAJ AND THE IRBID WATER OFFICE.

E. TARIFF STUDY COMPLETED.

F. TRAINING PROGRAMS ESTABLISHED.

11. PROGRESS TOWARD OUTPUT INDICATORS:

ALL CONSTRUCTION ACTIVITIES ARE APPROXIMATELY 3 YEARS BEHIND THE PP SCHEDULE. THE ADMINISTRATION AND TECHNICAL TRAINING PROGRAMS ARE APPROXIMATELY 3.5 YEARS BEHIND THE PP SCHEDULE. WORK IS UNDERWAY ON ALL THE PLANNED OUTPUTS AND THEY ARE EXPECTED TO BE ACHIEVED BY 3/31/88.

12. PROJECT EVALUATION SCHEDULE:

LAST: NONE
NEXT: USAID PLANS TO CONDUCT A WATER SECTOR ASSESSMENT DURING THE 2ND QUARTER OF FY 1988 WHICH WILL FOCUS ON OPERATIONAL AND MAINTENANCE ISSUES OF THIS PROJECT.

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $23.500 MILLION
CURRENT YEAR OBLIGATIONS: NONE
PLANNED OBLIGATIONS: NONE

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87:		$19.56
FIRST QUARTER OF FY 88:	$1.1 MILLION	$ 0.74
SECOND QUARTER OF FY 88:	2.84 MILLION	

15. ACTIVE CONTRACTS:

A. SOBOH AND REFAI (JORDAN), CONTRACT E, SIGNED ON 11/10/85 FOR THE CONSTRUCTION OF SEWER NETWORKS. AID ALLOCATED $0.887 MILLION FROM PROJECT LOAN FUNDS TO PARTIALLY FUND THIS CONTRACT. THE WORK WAS SCHEDULED FOR COMPLETION 1/87 ACTUAL CONTRACT COMPLETION IS 3/88. TOTAL CONTRACT VALUE IS $4.6 MILLION.

B. NATIONAL WATER AND SEWERAGE CO. (JORDAN), CONTRACT C SIGNED ON 11/10/85 FOR SEWER NETWORKS, AID ALLOCATED $ .598 MILLION FROM PROJECT LOAN FUNDS TO PARTIALLY FUND THIS CONTRACT. THE WORK WAS SCHEDULED FOR COMPLETION IN 1/87, ACTUAL COMPLETION IS 3/88. TOTAL CONTRACT VALUE IS $2.6 MILLION.

C. BUILDING AND ROADS CO. (JORDAN), CONTRACT D, SIGNED ON 11/10/85 FOR SEWER NETWORKS, AID ALLOCATED $.613 MILLION FROM PROJECT LOAN FUNDS TO PARTIALLY FUND THIS CONTRACT. THE WORK WAS SCHEDULED FOR COMPLETION IN 1/87, ACTUAL COMPLETION IS 3/88. TOTAL CONTRACT VALUE IS $2.7 MILLION.

D. BUREAU OF ALIA (JORDAN), CONTRACT E, SIGNED ON 3/13/86 FOR SEWER NETWORKS, AID ALLOCATED $.827 MILLION FROM PROJECT LOAN FUNDS TO PARTIALLY-FUND THIS CONTRACT. THE WORK WAS SCHEDULED FOR COMPLETION IN 5/87. THE CONTRACT IS COMPLETE AND THE NETWORKS ARE IN THE PROCESS OF BEING HANDED OVER TO WAJ. TOTAL CONTRACT VALUE IS $3.6 MILLION.

E. NATIONAL WATER AND SEWERAGE CO. (JORDAN), CONTRACT W, SIGNED ON 1/8/86 FOR REHABILITATION AND EXTENSION OF POTABLE WATER NETWORK, AID ALLOCATED $3.460 MILLION FOR THIS CONTRACT. THE WORK WAS SCHEDULED FOR COMPLETION IN 5/87, ACTUAL COMPLETION IS 3/88. TOTAL CONTRACT VALUE IS $15.1 MILLION.

F. WESTON INTERNATIONAL (PENN.), CONTRACT AMENDMENT NO. 6 SIGNED ON 3/18/87 FOR THE EXTENSION OF THE PROJECT CONSTRUCTION SUPERVISION SERVICES. AID PROVIDED $0.16 MILLION FROM THE PROJECT LOAN FUND TO FINANCE THIS AMENDMENT COST. THE SERVICES UNDER THIS CONTRACT AMENDMENT WERE COMPLETED IN 12/87. USAID AGREED TO FINANCE, FROM THE PROJECT FUNDS, THE COST OF TIME EXTENSION OF THIS AMENDMENT TILL 3/31/88.

16. PLANNED CONTRACTS: NONE

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

A. THE PROJECT WASTEWATER TREATMENT PLANT IS COMPLETE AND OPERATIONAL. AT A MEETING HELD ON DECEMBER 2, 1987, BETWEEN USAID AND WAJ DIRECTORS, TO DISCUSS THE WATER AND SEWER CONTRACTS STATUS, IT WAS AGREED:

1. THE CONSTRUCTION OF ALL THE WATER AND SEWER NETWORKS IN THE PROJECT AREA AND AS DESCRIBED IN THE PROJECT AGREEMENT AND PP WILL BE COMPLETED BY THE CURRENT PACD, ACCORDINGLY, THERE IS NO NEED TO EXTEND THE PACD.

2. WHEN WAJ AWARDED THE FIVE WATER AND SEWER NETWORKS CONTRACTS IN 1985, THE TOTAL LENGTH OF THE NETWORKS WAS MORE THAN DOUBLE THE AMOUNT DESCRIBED IN THE LOAN AGREEMENT AND PP. UNDER THIS REVISED AND ENLARGED SCOPE, USAID LOAN WAS ENOUGH TO COVER ONLY 23 PERCENT OF THE COSTS OF THESE CONTRACTS. UNDER THE PROJECT AGREEMENT, USAID AGREED TO FINANCE UP TO 75 PERCENT OF THE PROJECT COST. IN THE DECEMBER 2 MEETING, IT WAS AGREED THAT THE BALANCE OF LOAN FUNDS IN THE PROJECT WOULD BE USED TO REIMBURSE WAJ FOR UP TO THE PROJECT AGREEMENT PERCENTAGE (75%). BY THE PACD THE PROJECT NETWORKS (AS PER LOAN AGREEMENT AND P.P.) WILL BE COMPLETED.

B. PROGRAMS FOR TECHNICAL TRAINING OF THE WAJ STAFF IN THE FIELD OF OPERATION AND MAINTENANCE ARE COMPLETE.

C. AS OF 12/31/87, THE PROJECT PIPELINE IS $3.2 MILLION, THIS AMOUNT WILL PERMIT FUNDING THE CLOSE-OUT OF THE FIVE CONSTRUCTION CONTRACTS AT AN AGREED HIGHER PERCENTAGE AS PREVIOUSLY MENTIONED IN SECTION 17, TOGETHER WITH THE ENGINEERING SUPERVISION SERVICES, THROUGH THE PACD.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE FOR COMPLETION:

WAJ AND USAID STAFF WILL CLOSELY COORDINATE EFFORTS TOWARDS THE ORDERLY CLOSE-OUT OF THE PROJECT.

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS: AT PRESENT, WAJ IS IN THE PROCESS OF COMPLYING WITH ALL THE COVENANTS. (SEE SECTION 22 FOR DETAILS ON STATUS OF TARIFF STUDY.)

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

1 MISSION DIRECTOR TO BE ADVISED OF THE STATUS OF THE CLOSE-OUT OF ALL OF THE PROJECT CONTRACTS AND ACTIVITIES.

2. THE WATER AND WASTEWATER TARIFF STUDY CONDUCTED BY BLACK AND VEATCH INT. WAS RECENTLY COMPLETED. THE STUDY PROVIDED RECOMMENDATIONS FOR A GRADUAL INCREASE TO THE EXISTING RATES AND REDUCING THE WATER LOSSES. AS PART OF THE MISSION POLICY DIALOGUE, THE IMPLEMENTATION OF THE NEW TARIFF RATES IS BEING STUDIED BY WAJ AND WILL BE DISCUSSED SOON BY THE MISSION DIRECTOR WITH THE MINISTER OF PLANNING AND NEW MINISTER OF WATER AND IRRIGATION.

1. PROJECT NUMBER: 278-0234
LOAN NUMBER: 278-K-030

2. PROJECT TITLE: ZARQA-RUSEIFA WATER AND WASTEWATER

3. LOP AMOUNT:

$15.000 MILLION (L) $10.000 MILLION, (G) $5.000 MILLION.

4. AGREEMENTS:

ORIGINAL: 9/23/82
AMENDMENT NO. 1: 5/30/83

5. TERMINAL DATES:

PACD: ORIGINAL: 12/31/86
CURRENT: 9/30/88
TDD: ORIGINAL: 9/30/87
CURRENT: 6/30/89

6. USAID PROJECT MANAGER: FARID SALAHI

7. IMPLEMENTING AGENCY:

WATER AUTHORITY OF JORDAN (WAJ).

8. PROJECT PURPOSE:

TO PROVIDE WASTEWATER COLLECTION AND TREATMENT FACILITIES AND TO IMPROVE THE EXISTING WATER DISTRIBUTION SYSTEM IN ZARQA-RUSEIFA.

9. PROJECT INPUTS:

OUT OF THE TOTAL $60.000 MILLION PROJECT COSTS, USAID WILL PROVIDE $15.000 MILLION TO FINANCE THE CONSTRUCTION COSTS OF WATER AND SEWER NETWORKS CONTRACTS, CONSTRUCTION SUPERVISION, TECHNICAL ASSISTANCE AND TRAINING. MEANWHILE, THE IBRD, KFW AND THE IDB ARE PROVIDING A TOTAL OF $39.300 MILLION TO FINANCE THE CONSTRUCTION COSTS OF THE OTHER COMPONENTS OF THE PROJECT. THE GOJ IS FINANCING THE BALANCE OF THE COSTS.

10. PROJECT OUTPUTS:

A. IMPROVED WATER DISTRIBUTION SYTEM.

B. INSTALLED AND OPERATING WASTEWATER COLLECTION SYSTEM.

C. SEWAGE TREATMENT PLANT OPERATING EFFECIENTLY.

D. IMPROVED ADMINISTRATIVE CAPABILITIES OF WAJ AND A TRAINING PROGRAM ESTABLISHED FOR ITS STAFF.

E. TARIFF STUDY COMPLETED.

11. PROGRESS TOWARD OUTPUT INDICATORS:

A. TWELVE OUT OF THE FIFTEEN PROJECT CONSTRUCTION CONTRACTS ARE COMPLETE AND OPERATIONAL. MEANWHILE, THE OTHER THREE CONTRACTS ARE SCHEDULED FOR COMPLETION IN SEPTEMBER 1989.

B. TECHNICAL ASSISTANCE IN THE FIELDS OF FINANCIAL MANAGEMENT, TARIFF RATE STUDIES, OPERATION AND MAINTENANCE ARE COMPLETE.

12. PROJECT EVALUATION SCHEDULE:

LAST: N/A
NEXT: USAID PLANS TO CONDUCT A WATER SECTOR ASSESSMENT DURING THE 2ND QUARTER OF FY 1988, WHICH WILL FOCUS ON OPERATIONAL AND MAINTENANCE ISSUES.

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $15.000 MILLION
CURRENT YEAR OBLIGATIONS: NONE.
PLANNED OBLIGATIONS: NONE.

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87:		$8.069
FIRST QUARTER OF FY 88:	$0.9 MILLION	$0.44
SECOND QUARTER OF FY 88:	1.4 MILLION	
THIRD QUARTER OF FY 88:	1.8 MILLION	
FOURTH QUARTER OF FY 88:	1.5 MILLION	
TOTAL	$5.6 MILLION	

15. ACTIVE CONTRACTS:

A. CONTRACT NO. 38 FOR THE CONSTRUCTION OF WATER AND SEWERAGE NETWORKS WAS SIGNED ON 12/22/85 WITH A LOCAL FIRM. AID ALLOCATED $2.417 MILLION FROM PROJECT LOAN FUND TO PROVIDE PARTIAL FINANCING. THE TOTAL CONTRACT VALUE IS $ 2.6 MILLION.

B. CONTRACT NO. 48 FOR THE CONSTRUCTION OF WATER AND SEWERAGE NETWORKS WAS SIGNED ON 12/22/85 WITH A LOCAL FIRM. AID ALLOCATED $2.365 MILLION FROM PROJECT LOAN FUNDS TO PROVIDE PARTIAL FINANCING. THE TOTAL CONTRACT VALUE IS $ 2.5 MILLION.

C. A CONTRACT FOR TECHNICAL ADVISORY SERVICES WAS SIGNED BETWEEN WAJ AND MR. R. JEROME ESMAY OF CALIFORNIA. CONTRACT DURATION IS 2 YEARS (7/86 - 7/88). AID ALLOCATED $.282 MILLION FROM PROJECT GRANT FUND TO FINANCE THE CONTRACT COST.

D. AMENDMENT NO. 6 TO MALCOLM PIRNIE INC. CONTRACT FOR THE EXTENSION OF THE PROJECT CONSTRUCTION SUPERVISION CONTRACT AGREEMENT. USAID IS PROVIDING $0.868 MILLION FROM THE PROJECT FUND TOWARD THE AMENDMENT PARTIAL FINANCING. CONTRACT AMENDMENT DURATION IS 16 MONTHS AND IS EXPECTED TO BE COMPLETED IN 4/88.

16. PLANNED CONTRACTS:

CONTRACTS 3A AND 4A FOR THE CONSTRUCTION OF WATER AND SEWER NETWORKS ARE EXPECTED TO BE AWARDED IN APRIL 1988. THESE TWO CONTRACTS ARE SCHEDULED FOR COMPLETION IN SEPTEMBER 1989.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

A. CONSTRUCTION CONTRACT NO. 5 IS COMPLETE AND THE NETWORKS WERE HANDED OVER TO WAJ.

B. CONTRACT NO. 3B IS 98% COMPLETE, MAJOR PORTION OF THIS CONTRACT NETWORKS WERE HANDED OVER TO WAJ, AND BENEFICIARIES STARTED TO MAKE HOOK-UP TO THEIR PROPERTIES.

C. CONTRACT NO. 4B IS 60% COMPLETE, ALTHOUGH THE CONTRACT ORIGINAL COMPLETION DATE WAS 3/87. CONTRACTORS' FINANCIAL DIFFICULTIES COMBINED WITH DIFFICULTIES OF EXECUTION IN NARROW PEDESTRIAN WAYS, COMMERCIAL AND HEAVILY POPULATED DOWNTOWN AREAS CONTRIBUTED TOWARD THE DELAY IN PROJECT EXECUTION. THROUGH THE PAST QUARTER, DUE TO THE ABOVE, THE CONTRACTOR COMPLETED ONLY A FEW HUNDRED METERS LENGTH OF SEWER LINE.

D. ON DECEMBER 2, 1987, A MEETING WAS HELD BETWEEN USAID AND WAJ DIRECTORS TO DISCUSS WAJ PLANS TOWARD CONTRACTS 3A, 4A AND THE CONSTRUCTION STATUS OF CONTRACT 4B. IT WAS AGREED THAT WAJ WILL WORK WITH 4B CONTRACTOR TO SECURE A JOINT VENTURE FIRM TO TAKE OVER COMPLETION OF CONTRACT, MEANWHILE, WAJ WILL START THE PREQUALIFICATION AND BIDDING PROCEDURES FOR CONSTRUCTION CONTRACTS 3A AND 4A. IT WAS AGREED THAT IF WAJ CAN MAKE PROPER ARRANGEMENTS FOR COMPLETION OF CONTRACT 4B, USAID WILL TAKE THE NECESSARY MEASURES TO SEEK AN EXTENSION OF THE PACD, TO PERMIT FINANCING AND COMPLETION OF CONTRACTS 3A AND 4A.

E. AS OF 12/31/1987, THE PROJECT PIPELINE IS $ 6.5 MILLION, THIS AMOUNT WILL PERMIT FUNDING: 1) THE ENGINEERING SUPERVISION SERVICES THROUGH 4/88, 2) THE CONSTRUCTION ACTIVITIES FOR CONTRACTS 3A, 3B, 4A AND 4B COSTS FOR THE NEXT 24 MONTHS. (NOTE: THESE FIGURES ASSUME 3A AND 4A WILL RECEIVE AN EXTENSION OF THE PACD).

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION:

A. USAID TO REVIEW AND APPROVE CONTRACTOR'S PREQUALIFICATION FOR CONTRACTS 3A AND 4A AND THE AWARD OF THESE TWO CONTRACTS BY APRIL 1988. CONSTRUCTION IS SCHEDULED FOR COMPLETION IN SEPTEMBER 1989.

B. MISSION IS CONSIDERING AN EXTENSION TO THE PACD FROM SEPTEMBER 30, 1988 TILL DECEMBER 31, 1989. EXTENSION OF THREE MONTHS WILL BE AUTHORIZED BY THE MISSION DIRECTOR WHICH IS WITHIN HIS AUTHORITY AND THE REMAINING 12 MONTHS EXTENSION WILL BE REQUESTED FROM AID/W (APRIL 1988).

C. WAJ TO ADVISE USAID OF THE MEASURES IT INTENDS TO TAKE TO EXPEDITE CONSTRUCTION PROGRESS ON CONTRACT 4B, (FEBRUARY 1988).

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS: AT PRESENT, WAJ IS IN THE PROCESS OF COMPLYING WITH ALL THE COVENANTS.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

A. IF WAJ CAN SATISFY CONDITIONS RELATED TO CONTRACT 4B, USAID WILL REQUEST AID/W TO AUTHORIZE A 12 MONTHS EXTENSION TO THE PACD AS MENTIONED IN ITEM 18.B ABOVE TO COMPLETE CONSTRUCTION UNDER CONTRACT 3A AND 4A WHICH WILL PROVIDE FOR SERVICE TO THE GREATEST NUMBER OF BENEFICIARIES.

B. THE WATER AND WASTEWATER TARIFF STUDY CONDUCTED BY BLACK AND VEATCH INT. WAS RECENTLY COMPLETED. THE STUDY PROVIDED RECOMMENDATIONS FOR A GRADUAL INCREASE TO THE EXISTING RATES AND REDUCING THE WATER LOSSES. AS PART OF THE MISSION POLICY DIALOGUE, THE IMPLEMENTATION OF THE NEW TARIFF RATES IS BEING STUDIED BY WAJ AND BE DISCUSSED SOON BY THE MISSION DIRECTOR WITH THE MINISTER OF PLANNING AND NEW MINISTER OF WATER AND IRRIGATION.

C. PROGRESS OF WORK ON CONTRACTS 3A, 4A AND 4B:

1. CONTRACT 4B, CONTRACTOR IS INSTALLING ONLY SEVERAL HUNDRED METERS PER MONTH. (CONTRACTOR IS IN FINANCIAL STRAITS - WAJ IS DELAYING TERMINATING CONTRACT AND STARTING OVER - CONTRACT IS ABOUT 60% COMPLETE).

2. CONTRACTS 3A AND 4A - CONTRACTS WERE AWARDED IN 1985 TO OZCAN CONSTRUCTION CO. (TURKISH FIRM), CONTRACTOR PULLED OUT OF PROJECT IN 1986 AND FORFEITED BOND OF $ 0.37 MILLION. IN JANUARY 87, WAJ RECEIVED 3 BIDS (150% OF OZCAN) AND OFFERS HAVE EXPIRED.

3. PIPELINE HAS BEEN PLUGGED PENDING WAJ'S RESOLUTION OF LITIGATION DUE TO CONTRACTOR'S DEFAULT.

4. PROJECT PURPOSE, BENEFICIARIES AND OUTPUT:

WITHOUT CONTRACTS 3A AND 4A THE PURPOSE AND NUMBER OF BENEFICIARIES WILL BE ONLY A FRACTION OF THE PROJECT GOAL.

5. PACD 9/30/88

AN EXTENSION WILL BE NEEDED IF PROJECT GOALS ARE TO BE MET.

COURSES OF ACTION:

I. TERMINATE CONTRACT FOR 4B, DISPENSE REMAINING LOAN FUNDS TO COVER A GREATER PERCENTAGE OF OTHER CONTRACTS, AND DO NOT EXTEND PACD, THE RESULT WOULD BE A MAJOR FAILURE SINCE THE NUMBER OF BENEFICIARIES WILL BE DRASTICALLY REDUCED AND THE TARGETTED HEALTH HAZARD WILL NOT BE REMOVED.

II. FIND A WAY FOR WAJ TO GET CONTRACT 4B COMPLETED, ADVERTISE AND CONTRACT FOR CONSTRUCTION OF 3A AND 4A. EXTEND PACD TO 12/31/89 TO PERMIT COMPLETION OF 3A AND 4A. RESULT: PROJECT GOALS WILL BE MET.

NOTE: ORGANIZATIONAL ECOLOGY AND ENVIRONMENT OF WAJ HAS CHANGED:

1. PRESIDENT HAS BEEN REPLACED (JULY 1987).

2. WAJ IS NOW A PART OF A NEW MINISTRY OF WATER AND IRRIGATION WHICH WAS CREATED ON JANUARY 9, 1988.

1. PROJECT NUMBER: 278-0241

2. PROJECT TITLE: JORDAN VALLEY AGRICULTURAL SERVICES (JVASP).

3. LOP AMOUNT: $6.420 MILLION

4. AGREEMENTS:

ORIGINAL: 9/28/81
AMENDMENTS: NO. 1: 4/2/87

5. TERMINAL DATES:

PACD: ORIGINAL: 8/31/86
CURRENT: 8/31/88
TDD: ORIGINAL: 5/31/87
CURRENT: 5/31/89

6. USAID PROJECT MANAGER: FUAD QUSHAIR

7. IMPLEMENTING AGENCY:

MINISTRY OF AGRICULTURE (MOA)

8. PROJECT PURPOSE:

TO ESTABLISH AND INSTITUTIONALIZE A VIABLE MECHANISM CAPABLE OF DEVELOPING AND DISSEMINATING APPROPRIATE AGRICULTURAL TECHNOLOGY FOR VEGETABLE AND FRUIT PRODUCTION IN THE JORDAN VALLEY.

9. PROJECT INPUTS:

TECHNICAL ASSISTANCE: 24 PERSON YEARS OF EXPERT ADVICE.
TRAINING: 32 PERSON YEARS INCLUDING TRAINING AT MS LEVEL.
EQUIPMENT AND VEHICLES.

10. PROJECT OUTPUTS:

AN APPLIED AGRICULTURAL RESEARCH AND EXTENSION CENTER ESTABLISHED AND OPERATING IN THE JORDAN VALLEY. THIS CENTER SUPPORTS SATELLITE RESEARCH SITES AND FACILITIES AND PROGRAMS IN FARMER DEMONSTRATION, EXTENSION, AND COMMUNICATION.

11. PROGRESS TOWARD OUTPUT INDICATORS:

THE PROJECT IS ON SCHEDULE WITH REGARD TO MEETING ITS OBJECTIVES. THE DEIR ALLA RESEARCH AND EXTENSION CENTER AND FIVE SATELLITE SITES ARE ESTABLISHED AND FUNCTIONING. RESEARCH AND EXTENSION CAPABILITIES HAVE BEEN STRENGTHENED AND INSTITUTIONALIZED.

12. PROJECT EVALUATION SCHEDULE:

LAST : 7/85
NEXT : AS A COMPONENT OF THE JORDAN VALLEY IMPACT EVALUATION (JVIE) CONDUCTED IN THE FIRST QUARTER OF FY 1988. FINAL REPORT ON THE JVIE WILL BE COMPLETED IN THE SECOND QUARTER OF FY1988.

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $6.420 MILLION
CURRENT YEAR OBLIGATIONS: NONE
PLANNED OBLIGATIONS: NONE

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87: $6.120 MILLION		
FIRST QUARTER OF FY 88:	$0.150 MILLION	$0.079
SECOND QUARTER OF FY 88:	0.120 MILLION	
THIRD QUARTER OF FY 88:	0.020 MILLION	
FOURTH QUARTER OF FY 88:	0.010 MILLION	

15. ACTIVE CONTRACTS:

AN AID DIRECT CONTRACT (NO. NEE-0241-C-00-2031-00) WITH WASHINGTON STATE UNIVERSITY (WSU).

AMOUNT: $6.183 MILLION
DATE: 6/14/82

A PIO/T AMENDMENT WHICH IS TO ADD $0.043 MILLION TO THE ABOVE REFERENCED CONTRACT WAS SENT TO AID/W FOR SER/OP/O/ANE'S ACTION. A COPY OF THIS PIO/T AMENDMENT MARKED "APPROVED" WAS RECEIVED BY USAID, HOWEVER USAID HAS NOT YET RECEIVED A COPY OF THE CONTRACT AMENDMENT. ARDC IS FOLLOWING-UP ON THIS MATTER.

16. PLANNED CONTRACTS:

NONE

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

A. THE PAST QUARTER SAW SIGNIFICANT PROGRESS AND WITNESSED A NUMBER OF IMPORTANT EVENTS. THESE INCLUDED:

1. THE CONCLUSION OF ALL TDY TECHNICAL ASSISTANCE.

2. THE COMPLETION OF ALL SHORT-TERM TRAINING.

3. THE SUCCESSFUL COMPLETION OF THE FIRST SEMESTER OF A STUDENT OUTREACH PROGRAM SPONSORED BY JVASP UNDER WHICH B.SC. STUDENTS OF THE UNIVERSITY OF JORDAN, FACULTY OF AGRICULTURE UNDERTOOK HANDS-ON TRAINING IN BOTH PRIVATE AND PUBLIC SECTOR FARMING ACTIVITIES.

4. A SERIES OF EXTENSION FACT-SHEETS AND A WEED CONTROL MANUAL WERE PUBLISHED AND THREE VIDEOS RELEASED FOR EDUCATIONAL USE. THE VIDEOS WERE ALSO BROADCAST ON NATIONAL TELEVISION.

5. SUBSTANTIAL INTERACTION TOOK PLACE BETWEEN JVASP AND THE COMMUNICATION FOR THE TRANSFER OF TECHNOLOGY IN AGRICULTURE (CTTA) PROJECT STAFF FOR THE SELECTION OF TECHNOLOGIES AND IDENTIFICATION OF TARGET AREAS AND AUDIENCES FOR TECHNOLOGY TRANSFER ACTIVITIES.

6. STRONGER LINKAGES WERE ESTABLISHED BETWEEN THE MOA AND UOJ/FOA WHICH ARE PRIMARILY ATTRIBUTED TO JVASP.

7. A WSU CONSULTANT (LYNELL TANIGOSHI) SERVED OUT AN MOU ASSIGNMENT IN JORDAN ADVISING ON AND MONITORING CITRUS BROWN MITE RESEARCH IN THE JORDAN VALLEY, AND PROPOSING BIO-CONTROL RESEARCH ON WHITE FLY. TANIGOSHI GATHERED INITIAL INFORMATION TO CO-AUTHOR EXTENSION FACT SHEETS ON THESE IMPORTANT PESTS.

8. JVASP CONTRACTED A NUMBER OF UNIVERSITY OF JORDAN PROFESSORS TO MAKE EDUCATIONAL DELIVERIES ON TROPICAL TREE FRUITS, POTATO PRODUCTION, PESTICIDES, WEED CONTROL, AND TRAINING/PRUNING OF VINES AND FRUIT TREES.

B. A FARMER DEMONSTRATION PROGRAM IS CONTINUING INVOLVING DEMONSTRATIONS ON POTATOES AND NEWLY INTRODUCED CROPS.

C. EIGHT MASTER AND DIPLOMA LEVEL GRADUATE STUDENTS CONTINUE THEIR STUDIES AT UOJ. ONE GRADUATE STUDENT IS CURRENTLY STUDYING AT THE UNIVERSITY OF ALEXANDRIA. THE ENTIRE TRAINING COMPONENT HAS BEEN COMMITTED.

D. <u>PIPELINE ANALYSIS:</u>

THE TOTAL $6.420 MILLION LOP OBLIGATION WAS EARMARKED. OF THIS $6.377 MILLION HAVE BEEN COMMITTED, LARGELY TO THE WSU CONTRACT. THE BALANCE OF $43,000 HAS ALREADY BEEN EARMARKED BY PIO/T BUT NOT YET COMMITTED TO WSU CONTRACT. ACTION RESTS WITH AID/W CONTRACT OFFICE. (SEE SECTION 15 ABOVE). AN AMOUNT OF $221,500 REMAINED UNEXPENDED AS OF DECEMBER 31, 1987. THIS AMOUNT WILL HAVE LARGELY BEEN SPENT BY THE END OF THE SECOND QUARTER

OF FY 1988 WHICH ESSENTIALLY MARKS THE END OF THE WSU CONTRACT. ABOUT $72,000 OF THE UNEXPENDED BALANCE IS TO FORWARD FUND THE REMAINING FIVE MONTHS (APRIL - AUGUST 1988) OF PROJECT ACTIVITIES.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATES FOR COMPLETION:

A. CONTRACTOR PREPARE FOR CONTRACT CLOSE-DOWN AND FORMALLY TURN OVER PROJECT COMMODITIES TO MOA. ACTION: CONTRACTOR, COMPLETION DATE: 3/31/88.

B. CONTRACTOR COMPLETE AND SUBMIT TO USAID FINAL REPORT. ACTION: CONTRACTOR, COMPLETION DATE: 3/31/88.

C. CONTRACTOR TO MAKE ARRANGEMENTS FOR THE TRANSFER OF RESPONSIBILITY FOR TRAINING WHICH IS TO CONTINUE THROUGH PACD (8/31/88). ACTION: CONTRACTOR, COMPLETION DATE: 3/31/88

D. SER/OP/OS/ANE TO TAKE ACTION AND AMEND WSU CONTRACT ADDING $43,000 FOR THE ELISA (VIROLOGY) PROGRAM AND EFFECTING OTHER ASSOCIATED CHANGES TO CONTRACT. BECAUSE THE ELISA PROGRAM INVOLVES BOTH T.A. AND COMMODITY PROCUREMENT AND SINCE THIS PROGRAM WILL TRANSCEND THE PRESENT TERMINATION DATE OF THE CONTRACT, IT WILL BE NECESSARY TO EXTEND WSU CONTRACT TO AUGUST 31, 1988 ONLY TO ALLOW ACCOMMODATION OF THE ELISA PROGRAM AND TRAINING. ACTION: USAID/ARDO AND AID/W CONTRACT OFFICE, COMPLETION DATE: FEBRUARY 28, 1988.

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS:

ALL COVENANTS IN THE ORIGINAL GRANT AGREEMENT HAVE BEEN MET EXCEPT SALARY SUPPLEMENTS WHICH CANNOT BE MET UNDER CURRENT JORDANIAN REGULATIONS. THE SALARY SUPPLEMENT ISSUE, HOWEVER, HAS NOT SIGNIFICANTLY AFFECTED PROJECT IMPLEMENTATION.

ALSO, SOME COVENANTS RELATED TO ORGANIZATIONAL AND STRUCTURAL CHANGES AND THE ROLE OF THE EXTENSION AGENT WHICH WERE REQUIRED IN PROJECT IMPLEMENTATION NO. 2 DATED JULY 24, 1986 HAVE NOT YET BEEN MET. THESE ISSUES ARE UNDER CONSIDERATION BY THE MINISTER OF AGRICULTURE AND A DECISION IS EXPECTED IN THE NEAR FUTURE. (SEE SECTION 22 BELOW).

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

THE PROJECT IS APPROACHING ITS END. HOWEVER, THERE IS SOME CONCERN THAT THE MOA MAY NOT HAVE ADEQUATE FUNDS/RESOURCES TO EFFECTIVELY CONTINUE JVASP ACTIVITIES AND MAINTAIN PROJECT MOMENTUM. USAID HAS CALLED THIS MATTER TO THE ATTENTION OF THE MINISTRY OF AGRICULTURE AND WILL CONTINUE TO FOLLOW-UP ON IT. THE USAID DIRECTOR WILL BE ATTENDING AN AGRICULTURAL POLICY ANALYSIS WORKSHOP AT AQABA (JANUARY 26-28) WHERE HE WILL MEET AND DISCUSS THIS ISSUE WITH THE MINISTER OF AGRICULTURE. OTHER ISSUES TO BE DISCUSSED WITH THE MINISTER INCLUDE THE ORGANIZATIONAL AND STRUCTURAL CHANGES AND ROLE OF THE EXTENSION AGENTS REFERRED TO UNDER SECTION 20 ABOVE.

1. PROJECT NUMBER: 278-0247

2. PROJECT TITLE: INCOME TAX ASSISTANCE

3. LOP AMOUNT: $2,000,000

4. AGREEMENTS:

ORIGINAL 8/26/81
AMENDMENT NO. 1: 6/20/84

5. TERMINAL DATES:

PACD ORIGINAL: 12/31/83
CURRENT: 12/31/87
TDD ORIGINAL: 9/30/84
CURRENT: 9/30/88

6. USAID PROJECT MANAGER: DONALD C. MASTERS

7. IMPLEMENTING AGENCY:

DEPARTMENT OF INCOME TAX, (DIT), OF THE MINISTRY OF FINANCE.

8. PROJECT PURPOSE:

TO ENHANCE THE INSTITUTIONAL CAPACITY FOR TAX ADMINISTRATION WITHIN THE GOJ'S DEPARTMENT OF INCOME TAX.

9. PROJECT INPUTS: TRAINING, TECHNICAL ASSISTANCE AND COMMODITIES.

10. PROJECT OUTPUTS:

A. FUNCTIONING SYSTEMS, PROCEDURES AND ANALYSIS (SPA) GROUP ESTABLISHED.

B. COMPLETE CONVERSION TO THE SELF-ASSESSMENT TAX SYSTEM.

C. AN OPERATIONAL AUTOMATED DATA PROCESSING SYSTEM (ADP).

D. A PUBLIC INFORMATION AND TRAINING (PIT) SECTION ESTABLISHED.

11. PROGRESS TOWARD OUTPUT INDICATORS:

ALL ABOVE LISTED PROJECT OUTPUTS HAVE BEEN ACHIEVED.

12. PROJECT EVALUATION SCHEDULE:

LAST: 8/85
NEXT: SECOND QUARTER FY 88 (IN-HOUSE FINAL EVALUATION).

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $2,000,000
CURRENT YEAR OBLIGATION:: NONE
PLANNED OBLIGATIONS: NONE

14. EXPENDITURES:

CUMULATIVE EXPENDITURES THROUGH FY 87: $1,963,000.
FIRST QUARTER EXPENDITURES FOR FY 88: $37,000. TOTAL EXPENDITURES AS OF DECEMBER 31, 1988: $2,000,000.

15. ACTIVE CONTRACTS:

ALL CONTRACTS COMPLETE AND PAYMENTS MADE.

16. PLANNED CONTRACTS: NONE

17. STATUS OF PROJECT IMPLEMENTATION:

ALL MAJOR PROJECT OUTPUTS HAVE BEEN ACHIEVED AND PROJECT ACTIVITIES WILL CONTINUE AS PART OF THE NORMAL OPERATING PROCEDURES OF THE DEPARTMENT OF INCOME TAX. STAFF HAVE BEEN ASSIGNED TO WORK GROUPS AND THE FUNCTIONS OF THE WORK GROUPS ARE BEING EFFECTIVELY CARRIED OUT. SELF-ASSESSMENT SYSTEM HAS BEEN SUCCESSFULLY ADOPTED. NEW COMPUTER HARDWARE IS OPERATIONAL AND SYSTEM DESIGN COMPLETED BY THE ROYAL SCIENTIFIC SOCIETY IS INSTALLED AND OPERATIONAL. PROGRAM DOCUMENTATION IN ARABIC AND ENGLISH HAS ALSO BEEN COMPLETED. DATA VERIFICATION AND VALIDATION HAVE BEEN COMPLETED. PARTICIPANTS HAVE RETURNED FROM THE INTAX TRAINING PROGRAM. SOFTWARE PROGRAMS HAVE BEEN WRITTEN AND TESTED. STATISTICAL ANALYSIS SYSTEM INSTALLED AND INTEGRATED WITH MANAGEMENT INFORMATION SYSTEM. STAFF TRAINED IN AUTOMATED SYSTEMS ACHIEVING CAPACITY LEVELS. THE PUBLIC INFORMATION CAMPAIGN TO EDUCATED TAX PAYERS HAS BEEN SUCCESSFULLY COMPLETED.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION:

NO MAJOR ACTIONS EXCEPT END OF PROJECT EVALUATION.

19. CONDITIONS PRESENT OUTSTANDING: ALL CPS HAVE BEEN MET.

20. COVENANT STATUS: ALL COVENANTS MET

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE

22. PROBLEMS/ISSUES FOR EXECUTIVE CONSIDERATION: NONE.

1. PROJECT NUMBER: 278-0257

2. PROJECT TITLE: DEVELOPMENT ADMINISTRATION TRAINING III

3. LOP AMOUNT:

$3,000,000

4. AGREEMENTS

ORIGINAL: 8/2/83
AMENDMENT: NO. 1: 11/10/83

5. TERMINAL DATES:

PACD: ORIGINAL: 8/1/86
CURRENT: 8/1/88
TDD: ORIGINAL: 5/1/87
CURRENT: 5/1/89

6. USAID PROJECT MANAGER: NASR NASR

7. IMPLEMENTING AGENCY:

MINISTRY OF PLANNING (MOP)

8. PROJECT PURPOSE:

TO UPGRADE MANAGERIAL SKILLS AND IMPROVE THE ADMINISTRATIVE AND TECHNICAL CAPABILITIES OF JORDANIAN PERSONNEL NEEDED TO PLAN AND CARRY OUT JORDAN'S DEVELOPMENT EFFORTS.

9. PROJECT INPUTS:

THE $3,000,000 TO FINANCE PARTICIPANT TRAINING COSTS, AT THE RATE OF ABOUT $1,000,000 PER YEAR FOR THREE YEARS.

10. PROJECT OUTPUTS:

TRAINED GOJ PARTICIPANTS WHO ARE HELPING GOJ TO CARRY OUT ITS SOCIAL AND ECONOMIC DEVELOPMENT PLANS.

11. PROGRESS TOWARD OUTPUT INDICATORS:

THE NUMBER OF PARTICIPANTS PLANNED WAS 269, WHILE 265 WERE ACTUALLY SENT. FOLLOWING IS A BREAKDOWN BY FIELD OF TRAINING:

SHORT-TERM: 210 - LONG-TERM: 55
MALES: 229 - FEMALES: 39

FIELDS OF TRAINING:	S.I.	L.I.
PUBLIC ADMINISTRATION -	25	27
COMMERCE -	38	4
ENGINEERING -	33	15
HEALTH -	13	9
EDUCATION -	18	1
AGRICULTURE -	23	2

12. PROJECT EVALUATION SCHEDULE:

LAST: INTERIM EVALUATION WITH DAT IV, COMPLETED DECEMBER 31, 1987
NEXT: PROJECT COMPLETION REPORT MARCH 31, 1988

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $3,000,000
CURRENT YEAR OBLIGATIONS: NONE.
PLANNED OBLIGATIONS: NONE.

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87: $2,972,000		
FIRST QUARTER OF FY 88:	$27,000	$13,000
SECOND QUARTER OF FY 88:	$15,000	

15. SIGNED CONTRACTS: NONE.

16. PLANNED CONTRACTS: NONE.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

ALL FUNDS OBLIGATED FOR THE PROJECT HAVE BEEN PROGRAMMED. FINAL EXPENDITURES ARE PLANNED FOR THE SECOND QUARTER.

QUESTIONNAIRES HAVE BEEN SENT TO 187 RETURNED PARTICIPANTS TRAINED UNDER THIS PROJECT. THE RESULTS AND THE CONCLUSIONS OF THE QUESTIONAIRE WILL BE USED TO COMPLETE THE FINAL PROJECT EVALUATION REPORT.

18. MAJOR ACTIONS ANTICIPATED:

THE USAID WILL CONTINUE TO MONITOR THE TRAINING OF PARTICIPANTS ALREADY IN U.S.A. ALL TRAINING AND EXPENDITURES UNDER THE PROJECT WILL BE COMPLETED DURING THE UPCOMING QUARTER.

A PROJECT COMPLETION REPORT WILL BE PREPARED.

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS: ALL COVENANTS HAVE BEEN MET.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION: NONE.

1. PROJECT NUMBER: 278-0259
LOAN NUMBER: 278-K-031

2. PROJECT TITLE: WATER SYSTEMS AND SERVICES MANAGEMENT

3. LOP AMOUNT:

$21.000 MILLION (G) $4.000 MILLION, (L) $17.000 MILLION.

4. AGREEMENTS:

ORIGINAL: 8/30/83
AMENDMENT NO. 1: 11/10/83
AMENDMENT NO. 2: 8/4/85

5. TERMINAL DATES:

PACD: ORIGINAL: 8/30/88
CURRENT: 8/30/89
TDD: ORIGINAL: 5/30/89
CURRENT: 5/30/90

6. USAID PROJECT MANAGER: AIED S. SWEIS

7. IMPLEMENTING AGENCY:

A. WATER AUTHORITY OF JORDAN (WAJ)
B. MINISTRY OF PLANNING (MOP)

8. PROJECT PURPOSE:

TO DEVELOP AND IMPROVE THE INSTITUTIONAL CAPABILITY OF PUBLIC AND PRIVATE ORGANIZATIONS IN JORDAN'S WATER SECTOR TO CONSERVE AND MANAGE WATER RESOURCES AND AS PART OF THAT EFFORT, TO EXTEND AND IMPROVE CERTAIN MUNICIPAL WATER DISTRIBUTION AND WASTEWATER COLLECTION FACILITIES.

9. PROJECT INPUTS:

TOTAL PROJECT COST OF $28.500 MILLION (AID $ 21.0 GOJ $ 7.5) TO FINANCE:

A. CONTRACT WITH A U.S. FIRM TO PROVIDE: 24 MONTHS TECHNICAL ADVISOR (TA) SERVICES FOR WATER QUALITY MONITORING, 36 MONTHS TECHNICAL ASSISTANCE FOR WAJ'S TRAINING PROGRAM, AND 48 MONTHS OF TECHNICAL ASSISTANCE FOR THE PUBLIC SECTOR AND MANAGERIAL SKILLS AREAS.

B. TECHNICAL ASSISTANCE SERVICES FOR THE ENGINEERING DESIGN FOR THREE PRIVATE JORDANIAN ENGINEERING FIRMS FOR DESIGN OF SYSTEMS AND CONSTRUCTION SUPERVISION FOR TEN CITIES.

C. CONSTRUCTION SERVICES OF FIVE PRIVATE JORDANIAN CONSTRUCTION CONTRACTORS, LABOR, MATERIALS, AND LAND FOR CONSTRUCTION OF WATER AND WASTEWATER FACILITIES IN KARAK AND TAFILA.

10. PROJECT OUTPUTS:

A. ROUTINE AND IMPROVED WATER QUALITY MONITORING BY PUBLIC SECTOR ORGANIZATIONS.

B. OPERATIONAL WATER SECTOR TRAINING PROGRAM AT WAJ.

C. IMPROVED TECHNICAL AND MANAGERIAL CAPABILITY OF PUBLIC SECTOR ORGANIZATIONS TO CONSERVE AND MANAGE WATER RESOURCES.

D. ENHANCED DESIGN AND CONSTRUCTION SUPERVISION CAPABILITY OF TWO OR MORE JORDANIAN PRIVATE ENGINEERING FIRMS.

E. ENHANCED CONSTRUCTION CAPABILITY OF TWO OR MORE JORDANIAN PRIVATE CONSTRUCTION FIRMS.

11. PROGRESS TOWARD OUTPUT INDICATORS:

A. DESIGN OF WATER AND WASTEWATER FACILITIES FOR THE TEN CITIES IS COMPLETE.

B. CONSTRUCTION CONTRACTS FOR THE KARAK AND TAFILA FACILITIES WERE AWARDED BY WAJ DURING THE FIRST QUARTER FY 86 AND WILL BE SUBSTANTIALLY COMPLETE AS OF DECEMBER 1987.

C. CONTRACT FOR TECHNICAL ASSISTANCE, TRAINING AND MANAGEMENT ENHANCEMENT WAS AWARDED BY WAJ DURING THE THIRD QUARTER FY 87.

12. PROJECT EVALUATION SCHEDULE:

LAST: 9/85
NEXT: AN AID WATER SECTOR ASSESSMENT IS PLANNED TO BE CONDUCTED DURING THE 2ND QUARTER IN FY 1988.

BASELINE EVALUATION OF CONSTRUCTION SUPERVISION FIRMS AND CONSTRUCTION FIRMS:

A. THE FIRST INTERIM EVALUATION OF THE DESIGN CAPABILITIES OF THE THREE JORDANIAN CONSULTING FIRMS HAS BEEN COMPLETED.

B. A BASELINE SURVEY OF THE CAPABILITIES OF THE THREE CONSULTING FIRMS FOR CONSTRUCTION SUPERVISION HAS BEEN COMPLETED.

C. A BASELINE SURVEY OF THE CAPABILITIES OF FIVE CONSTRUCTION CONTRACTORS WAS COMPLETED IN 4/86.

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $21.000 MILLION (L) $17.000 MILLION (G) $4.000 MILLION.
CURRENT YEAR OBLIGATIONS: NONE.
PLANNED OBLIGATIONS: NONE.

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87:		$15.333
FIRST QUARTER OF FY 88:	$1.5 MILLION	$ 2.3
SECOND QUARTER OF FY 88:	1.0 MILLION	
THIRD QUARTER OF FY 88:	1.0 MILLION	
FOURTH QUARTER OF FY 88:	0.5 MILLION	

15. ACTIVE CONTRACTS:

A. DESIGN AND SUPERVISOR SERVICES CONTRACT FOR TAFILA AND MA'AN IS BETWEEN WAJ AND ARASTECH/CH2M HILL. THE CONTRACT AMOUNT, INCLUDING AMENDMENT NOS. 1, 2, 3, 4 AND 5, IS $2.20 MILLION. DATE: 12/6/83.

B. DESIGN AND SUPERVISOR SERVICES CONTRACT FOR MADABA AND KARAK IS BETWEEN CONSULTANT ENGINEERING CENTER (CEC)/BVI AND WAJ. THE CONTRACT AMOUNT INCLUDING AMENDMENT NOS. 1, 2, 3 AND 4 IS $3.02 MILLION.

C. CONSTRUCTION CONTRACT FOR WASTEWATER TREATMENT PLANT FOR CITY OF KARAK KA1 SIGNED BETWEEN WAJ AND TRANS ORIENT (TROCON) ON 12/1985. CONTRACT AMOUNT IS JD 827,628.

D. CONSTRUCTION CONTRACT FOR TAFILA SEWAGE COLLECTION SYSTEM T-3 SIGNED BETWEEN WAJ AND AL-WAFA ENGINEERING AND CONTRACTING CO. ON JULY 30, 1986. CONTRACT AMOUNT: JD 879,100 PLUS $.070 MILLION.

E. WATER/WASTEWATER SECTOR TRAINING, WATER QUALITY MANAGEMENT AND TECHNICAL ADVISORY SERVICES CONTRACT AGREEMENT SIGNED BETWEEN WAJ AND THE JOINT ASSOCIATION OF CH2M HILL AND MONTGOMERY BROWN ON JUNE 15, 1987. THE CONTRACT AMOUNT IS $2.043 MILLION (USAID FINANCING $1.972 MILLION).

16. PLANNED CONTRACTS: NONE

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

A. DESIGN OF FACILITIES FOR THE TEN CITIES HAS BEEN COMPLETED.

B. FOUR CONSTRUCTION CONTRACTS FOR WATER/WASTEWATER FACILITIES BOTH IN KARAK AND IN TAFILA, HAS BEEN COMPLETED.

C. TWO CONSTRUCTION CONTRACTS AND TWO SUPERVISION OF CONSTRUCTION CONTRACTS, FOR WATER DISTRIBUTION/WASTEWATER COLLECTION SYSTEMS BOTH IN KARAK AND TAFILA, WILL BE COMPLETED BY MARCH 31, 1988.

D. WATER/WASTEWATER SECTOR TRAINING CONTRACT IS PROGRESSING AS PLANNED AND WILL BE COMPLETED BY JUNE 30, 1989.

E. PIPELINE CONTAINS $ 3.3 MILLION AND THE EXPENDITURES RATE IS AS PROJECTED AND WILL COVER FUNDING FOR THE NEXT 18 MONTHS. ACTUAL EXPENDITURES FOR THE FIRST QUARTER OF FY 88 EXCEEDED THE ESTIMATED DUE TO SEVERAL CONSTRUCTION CONTRACT BILLINGS WHICH WERE HELD BY WAJ AND JUST NOW WERE RELEASED.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION: NONE

19. CONDITIONS PRECEDENT:

ALL CONDITIONS PRECEDENT HAVE BEEN MET.

20. COVENANTS STATUS: ALL COVENANTS ARE BEING MET.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

ON JANUARY 9, 1988, THE "CABINET" OF GOJ WAS EXPANDED TO INCLUDE A MINISTER OF WATER AND IRRIGATION. USAID HAS BEEN QUERIED, BY AN ADVISOR TO WAJ, TO INDICATE THE LIKELIHOOD OF A.I.D. FINANCING A STUDY TO DETERMINE THE BEST ORGANIZATIONAL STRUCTURE FOR THIS NEW MINISTRY, WHICH WILL AMALGAMATE TWO EXISTING AUTHORITIES (WAJ & JVA). MISSION IS WAITING FORMAL REQUEST FROM THE NEW MINISTER TO THIS EFFECT.

1. PROJECT NUMBER: 278-0260

2. PROJECT TITLE: TECHNICAL SERVICES AND FEASIBILITY STUDIES IV

3. LOP AMOUNT:

$7,150,000 (FY 84 - $4,000,000; FY 85 - $3,000,000 AND FY 86 - $150,000)

4. AGREEMENTS:

ORIGINAL: 6/20/84
AMENDMENT NO 1: 4/28/85

5. TERMINAL DATES:

PACD: ORIGINAL: 6/30/87
CURRENT: 6/30/88
TDD: ORIGINAL: 3/31/88
CURRENT: 3/31/89

6. USAID PROJECT MANAGER: AYLETTE VILLEMAIN

7. IMPLEMENTING AGENCY:

MINISTRY OF PLANNING (MOP)

8. PROJECT PURPOSE:

TO PROVIDE THE GOJ WITH ADVISORY ASSISTANCE FOR PROJECT DESIGN, EVALUATION, AND OTHER ACTIVITIES OF SELECTED DEVELOPMENT PROJECTS.

9. PROJECT INPUTS:

TECHNICAL ASSISTANCE AND RELATED AUXILIARY EQUIPMENT.

10. PROJECT OUTPUTS:

STUDIES, REPORTS, TRAINED PERSONNEL AND RECOMMENDATIONS RELATING TO PROJECT DESIGN, EVALUATION AND IMPLEMENTATION.

11. PROGRESS TOWARD OUTPUT INDICATORS:

GOJ REQUESTS FOR TECHNICAL ADVISORY SERVICES HAVE BEEN PROCESSED AND APPROPRIATE ACTIONS TAKEN. REQUIRED CONSULTANTS/ADVISORS HAVE COMPLETED WORK ON A WIDE RANGE OF TECHNICAL ASSISTANCE TRANSFERS AND HIGH TECHNOLOGY STUDIES. TRAINING, STUDY TOURS AND PARTICIPATION IN INTERNATIONAL MEETINGS HAVE ALSO BEEN PROVIDED.

12. PROJECT EVALUATION SCHEDULE:

LAST: INTERIM EVALUATION CONDUCTED 2/87
NEXT: NONE

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $7,150,000
CURRENT YEAR OBLIGATIONS: NONE
PLANNED OBLIGATIONS: NONE

14. EXPENDITURES:
CUMULATIVE EXPENDITURES THROUGH FY 87: $5,225,000

	ESTIMATED	ACTUAL*
FIRST QUARTER OF FY 88:	$300,000	
SECOND QUARTER OF FY 88:	1,364,000	
THIRD QUARTER OF FY 88:	NONE	
FOURTH QUARTER OF FY 88:	NONE	

15. ACTIVE CONTRACTS:

A. A PASA WITH USGS FOR $243,000 WILL FINANCE THE INSTALLATION OF THIRTY-TWO REMOTE SEISMIC STATIONS AND TRAIN JORDANIAN COUNTERPARTS. WORK BEGAN ON 6/1/85 AND WILL TERMINATE THIS COMING QUARTER.

B. A 12 MONTH HOST COUNTRY CONTRACT FOR $94,000 WAS SIGNED IN 1/87 BY MS. HAIFA FAKHOURI (WOMEN'S ADVISOR) AND THE MINISTRY OF LABOR AND SOCIAL DEVELOPMENT FOR ADVISORY SERVICES TO THE WOMEN'S DEPARTMENT.

16. PLANNED CONTRACTS: NONE

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

IMPLEMENTATION IS ESSENTIALLY COMPLETE AND THE PROJECT WILL BE TERMINATED. IN ACCORDANCE WITH THE MISSION DECISION AND IN LINE WITH THE TSFS EVALUATION (2/87), INSTEAD OF EXTENDING THE PACD TO FUND ADDITIONAL TSFS ACTIVITIES, THE UNUSED BALANCE REMAINING IN THE PROJECT WILL BE USED TO FINANCE COMPLETED TSFS V ACTIVITIES.

18. MAJOR ACTIONS ANTICIPATED:

UNDISBURSED FUNDS WILL BE TRANSFERED TO TSFS V, AND FULLY DISBURSED ACTIVITIES UNDER TSFS V WILL BE TRANSFERRED TO TSFS IV. CLOSE OUT OF TSFS IV SHOULD BE COMPLETE BY FEBRUARY 1988. THE MANAGEMENT AND PROGRAM OBJECTIVE IS TO HAVE ONLY ONE ACTIVE TSFS PROJECT.

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS: ALL COVENANTS ARE BEING MET.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

TSFS IV SHOULD BE CLOSED BY THE END OF FEBRUARY. PACD IS IN JUNE.

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* ACTUAL EXPENDITURES SHOWED A NEGATIVE ACCRUAL THIS QUARTER AS CONSEQUENCE OF MOVING ACTIVITIES INTO TSFS V.

1. PROJECT NUMBER: 278-0261

2. PROJECT TITLE: MANAGEMENT DEVELOPMENT

3. LOP AMOUNT:

$5,000,000

4. AGREEMENTS:

ORIGINAL: 9/18/84
AMENDMENTS: NONE.

5. TERMINAL DATES:

PACD: ORIGINAL: 7/31/90
CURRENT: 12/31/91
TDD: ORIGINAL: 4/30/91
CURRENT: 9/30/92

6. USAID PROJECT MANAGER: RICHARD E. ROUSSEAU

7. IMPLEMENTING AGENCY:

A. UNIVERSITY OF JORDAN, FACULTY OF ECONOMICS AND ADMINISTRATIVE SCIENCES (FEAS).

B. JORDAN INSTITUE OF MANAGEMENT (JIM).

8. PROJECT PURPOSE:

TO INSTITUTIONALIZE AN EDUCATION/TRAINING PROCESS AND TO TRANSFER THE NECESSARY TECHNOLOGY TO IMPROVE THE QUALITY AND INCREASE THE QUANTITY OF PROFESSIONALLY COMPETENT JORDANIAN BUSINESS MANAGERS AVAILABLE IN GENERAL AND SPECIALIZED SKILL AREAS.

9. PROJECT INPUTS:

TECHNICAL ASSISTANCE, PARTICIPANT TRAINING, TRAINING AIDS, RESEARCH GRANTS.

10. PROJECT OUTPUTS:

SEE PARAGRAPH 11.

11. PROGRESS TOWARD OUTPUT INDICATORS:
(INDICATORS NOTED IN PARENTHESIS)

A. FEAS:

MBA GRADUATES (300): APPROXIMATELY 125 MBA CANDIDATES ARE

CURRENTLY ENROLLED, 50 OF WHOM WERE ADMITTED TO IN FALL 87. SINCE INCEPTION OF PROGRAM IN 1983 THREE MBA DEGREES HAVE BEEN AWARDED. IN ADDITION, ABOUT 50 CANDIDATES HAVE ENROLLED IN HEALTH SERVICES MANAGEMENT PROGRAM SINCE SPRING 1985, WITH 10 GRADUATES (3/87)*

STAFF (13-16 UPGRADED/TRAINED): THREE PROFESSORS HAVE COMPLETED NINE-MONTH SABBATICAL PROGRAMS IN U.S., 2 IN ACCOUNTING AND 1 IN MARKETING. DIRECTOR OF MICROCOMPUTER LAB COMPLETED FOUR-MONTH PROGRAM IN 8/87. TWO PH.D. CANDIDATES IN HEALTH MANAGEMENT ARE NOW ENROLLED IN PROGRAMS IN U.S.

CURRICULA (3 NEW, 3 UPGRADED): HEALTH MANAGEMENT HAS BEEN DEVELOPED AND FINANCE CURRICULA IS BEING UPGRADED.

RESEARCH PROJECTS (40): CRITERIA/PROCEDURES AGREED TO BY FEAS AND AID. FEAS IS NOW INVITING PROPOSALS FROM STAFF.

TRAINING AIDS ($1,241,000): 39 PC SYSTEMS NOW IN OPERATION, AND 10 NEW SYSTEMS FOR FACULTY LAB WERE DELIVERED IN 12/87. WESTINGHOUSE IS IN PROCESS OF PROCURING LIBRARY MATERIALS, AUDIO VISUAL AIDS, AND ADDITIONAL COMPUTER HARDWARE/SOFTWARE. TOTAL PURCHASED TO DATE: $197,845.

B. JIM:

SHORT TERM TRAINEES (3400): CLOSE TO 108 MANAGERS ATTENDED THE SIX COURSES OFFERED BY WESTINGHOUSE AND JIM DURING 1987 (COMPUTER APPLICATIONS FOR MANAGERS, MANAGEMENT INFORMATION SYSTEMS, INTERNATIONAL MARKETING STRATEGIES, CORPORATE FINANCIAL PLANNING, DATA COMMUNICATIONS AND NETWORKS, PRODUCTIVITY MEASUREMENT AND IMPROVEMENT). FROM 1984-1987 A TOTAL OF 2,982 MANAGERS PARTICIPATED IN JIM PROGRAMS (558 IN 1984, 803 IN 1985, 864 IN 1986, AND 757 IN 1987).

STAFF (9 UPGRADED/TRAINED): JIM HAS HIRED TWO NEW TRAINERS SINCE PROJECT INCEPTION, BRINGING THE FULL-TIME PROFESSIONAL STAFF TO EIGHT PERSONS. FIVE COMPLETED SHORT TERM TRAINING IN THE U.S. DURING 1987, WHILE THREE MORE ARE SCHEDULED FOR TRAINING IN 1988.

CURRICULA (10 NEW COURSES PER YEAR): JIM AND WESTINGHOUSE HAVE COMPLETED CURRICULA FOR THE SIX COURSES MENTIONED ABOVE. JIM CONTINUES TO UPDATE OTHER COURSES.

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*BOTH FEAS AND JIM WERE CONDUCTING PROGRAMS PRIOR TO AID GRANT.

TRAINING AIDS ($460,000): 24 PC SYSTEMS NOW IN OPERATION. A LIMITED AMOUNT OF AUDIO-VISUAL EQIPMENT, FILMS, BOOKS, AND PERIODICAL HAVE ALSO BEEN PURCHASED. TOTAL PURCHASED TO DATE: $120,000.

12. PROJECT EVALUATION SCHEDULE:

LAST : NONE.
NEXT : 6/88
FINAL: 12/91

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $5,000,000
CURRENT YEAR OBLIGATIONS: NONE.
PLANNED OBLIGATIONS: NONE.

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87: $1.112 MILLION		
FIRST QUARTER OF FY 88:	$433,000	$427,000
SECOND QUARTER OF FY 88:	350,000	
THIRD QUARTER OF FY 88:	350,000	
FOURTH QUARTER OF FY 88:	370,000	
TOTAL	$1,503,000	

15. ACTIVE CONTRACTS:

DATE	AMOUNT	CONTRACTOR	PURPOSE
A. FEAS:			
6/26/86-12/31/90	$2,800,000	WESTINGHOUSE IRD	PROFESSORS, CURRICULUM DEVELOPMENT, U.S. TRAINING, COMMODITIES
B. JIM:			
2/1/87-1/31/90	$1,075,000	WESTINGHOUSE IRD	TRAINERS, CURRICULUM DEVELOPMENT, U.S. TRAINING, COMMODITIES

16. PLANNED CONTRACTS:

FEAS: NONE.
JIM: HOST COUNTRY CONTRACTS FOR: STRATEGIC PLAN FOR JIM, TRAINING NEEDS SURVEY OF JORDANIAN BUSINESSES, COMPUTER ADVISOR, AND COMPUTER SOFTWARE/HARDWARE.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

A. FEAS:
OVERALL: PROJECT IS ABOUT ONE YEAR BEHIND ORIGINAL SCHEDULE DUE TO DELAYS BY GOJ IN MEETING INITIAL CP'S AND THE NECESSITY OF RE-ISSUING RFP BECAUSE OF POOR INITIAL RESPONSE.
LAST QUARTER: MISSION DIRECTOR AND PEO HELD DISCUSSIONS WITH UNIVERSITY PRESIDENT CONCERNING PROBLEMS WITH RECRUITING AND RETAINING QUALIFIED PROFESSORS FOR FEAS. IT WAS AGREED THAT AID AND FEAS WOULD FURTHER EXPLORE THE POSSIBILITY OF SHIFTING SOME AID FUNDS FROM TRAINING OF PHD'S TO LIMITED SALARY SUPPLEMENTS TO ATTRACT FULLY QUALIFIED, ARABIC PROFESSORS OF FINANCE TO JOIN FEAS'S STAFF. NINE COURSES IN THE AREAS OF FINANCE, MARKETING, AND HEALTH MANAGEMENT WERE DELIVERED IN THE FALL 1987 SEMESTER BY AID-FINANCED PROFESSORS. TWO CANDIDATES CONTINUE TO PURSUE PHD'S IN HEALTH MANAGEMENT IN THE U.S. WESTINGHOUSE DELIVERED 10 ADDITIONAL IBM PC SYSTEMS FOR A FACULTY PC LAB.

B. JIM:
OVERALL: PROJECT IS ABOUT 15 MONTHS BEHIND ORIGINAL SCHEDULE DUE TO DELAYS BY GOJ IN MEETING INITIAL CP'S, SLOWNESS IN THE ISSUANCE OF RFP AND THE REVIEW OF PROPOSALS.
LAST QUARTER: WESTINGHOUSE DELIVERED TWO COURSES: DATA COMMUNICATIONS AND NETWORKS, AND PRODUCTIVITY MEASUREMENT AND IMPROVEMENT. TWO JIM STAFF MEMBERS COMPLETED TRAINING IN THE U.S., AND NINE NEW IBM-COMPATABLE PC SYSTEMS WERE INSTALLED WHILE 10 APPLE MACINTOSH SYSTEMS WERE UPGRADED.

C. PIPELINE ANALYSIS (AS OF 12/31/87):
PIPELINE: $3,521,121
NUMBER OF MONTHS OF FORWARD FUNDING: 28 (BASED ON PROJECTED MONTHLY RATE OF EXPENDITURE FOR FY 1988).

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION:

A. FEAS:
1) REACH DECISION WITH FEAS ON HOW TO HANDLE FACULTY RECRUITMENT AND RETENTION PROBLEM, ESPECIALLY FOR FINANCE PROFESSORS. (2/28/88) (SEE #22 BELOW).
2) DECIDE HOW TO INCREASE THE NUMBER OF RESEARCH PROPOSALS. (3/31/88)
3) DELIVERY OF APPROXIMATELY 9 COURSES BY AID-FINANCED PROFESSORS. (5/31/88)

B. JIM:

1) DELIVERY OF "COMPUTER APPRECIATION FOR MANAGERS" (2/15/88)

2) DECISION ON HOW TO USE APPROXIMATELY $275,000 IN UNEARMARKED FUNDS (3/31/88)
3) U.S. TRAINING FOR TWO STAFF MEMBERS. (5/15/88)

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS:

A. PROJECT EVALUATION: SCHEDULED FOR 6/88.

B. FEASIBILITY OF BUSINESS SCHOOL: THE FEASIBILITY OF FORMING AN INDEPENDANT BUSINESS SCHOOL WILL BE EXAMINED IN CONJUNCTION WITH THE 6/88 EVALUATION.

C. PROJECT COORDINATION: FEAS AND JIM PERSONNEL MEET ON A REGULAR BASIS TO DISCUSS PROJECT ACTIVITIES.

D. RECURRENT AND COUNTERPART COSTS: TO DATE FEAS AND JIM HAVE PROVIDED FUNDS AS REQUIRED BY PROAG.

E. SALARIES/INCENTIVES: NEEDS TO BE REVIEWED WITH FEAS AND JIM (SEE COMMENTS BELOW).

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

A. FEAS:

1. LOW NUMBER OF MBA'S: THE LOW NUMBER OF GRADUATES CONTINUES TO BE A CONCERN. MOST MBA CANDIDATES TAKE CLOSE TO THE FIVE YEAR MAXIMUM TO COMPLETE THEIR DEGREES. IN A SURVEY OF 33 MBA STUDENTS RECENTLY CONDUCTED BY FEAS STAFF IN 5/87, THE FOLLOWING WERE LISTED AS THE CHIEF IMPEDIMENTS TO PROGRAM COMPLETION: (1) COMPETING WORK REQUIREMENTS, SINCE MOST STUDENTS HOLD FULL-TIME JOBS IN ADDITION TO THEIR STUDIES, (2) LACK OF DESIRED COURSE OFFERINGS, AND (3) LACK OF THESIS ADVISORS (ALTHOUGH THESIS REQUIREMENTS HAVE RECENTLY BEEN RELAXED). PROJECT OFFICER IS CLOSELY MONITORING FEAS ATTEMPTS TO RESOLVE THE LATTER TWO PROBLEMS.

2. STAFF FOR FINANCE AND INSURANCE SPECIALIZATIONS: THE ORIGINAL INTENTION OF PROJECT WAS TO STAFF NEW SPECIALIZATIONS IN FINANCE AND INSURANCE WITH NEW PHD.'S TRAINED WITH PROJECT FUNDS. HOWEVER, WESTINGHOUSE HAS BEEN UNABLE TO PLACE THREE RECENTLY APPOINTED FEAS STAFF IN PROGRAMS IN THE U.S. DUE TO LOW GMAT SCORES OF CANDIDATES. CANDIDATES RETOOK THE GMAT ON 6/20/87, BUT FAILED TO IMPROVE THEIR SCORES. FEAS MANAGEMENT HAS INDICATED THAT IT IS DIFFICULT TO ATTRACT HIGH QUALITY STAFF DUE TO LOW COMPENSATION OFFERED BY THE UNIVERSITY. AID IS EXPLORING POSSIBILITY OF USING SOME OF THE FUNDS ORIGINALLY ALLOCATED FOR PHD PROGRAMS FOR LIMITED SALARY SUPPLEMENTS TO ATTRACT FINANCE PROFESSORS OF ARABIC ORIGIN.

1. PROJECT NUMBER: 278-0264

2. PROJECT TITLE: HIGHLAND AGRICULTURAL DEVELOPMENT (HAD)

3. LOP AMOUNT:

$27.500 MILLION. FY 85 (G) $12.000 MILLION, (L) $5.000 MILLION FY 87 (L) $2.000 MILLION, (G) $2.700 MILLION.

4. AGREEMENTS:

ORIGINAL: 7/31/85
AMENDMENT NO. 1: 4/2/87

5. TERMINAL DATES:

PACD: ORIGINAL: 9/30/92
CURRENT: SAME.
TDD: ORIGINAL: 6/30/93
CURRENT: SAME.

6. USAID PROJECT MANAGER: RANDALL C. CUMMINGS

7. IMPLEMENTING AGENCY: MINISTRY OF AGRICULTURE.

8. PROJECT PURPOSE:

TO STIMULATE GREATER OVERALL FOOD PRODUCTION AND RURAL INCOME IN THE HIGHLANDS OF JORDAN THROUGH APPLIED RESEARCH, IMPPOVED EXTENSION METHODOLOGIES, AND VARIOUS ACTIVITIES TO ENHANCE INSTITUTIONAL CAPABILITIES.

9. PROJECT INPUTS:

AID INPUTS INCLUDE 150 PERSON MONTHS OF LONG-TERM TECHNICAL ASSISTANCE, 90 PERSON MONTHS OF SHORT-TERM ADVISORS AND OTHER SUPPORT STAFF, TRAINING FOR JORDANIAN PERSONNEL CONDUCTED IN-COUNTRY AND IN THE U.S., APPROPRIATE FACILITIES AND EQUIPMENT REQUIRED TO CARRY OUT PROJECT ACTIVITIES, INCLUDING LABORATORY EQUIPMENT, FARM MACHINERY AND VEHICLES, AND CAPITALIZATION OF AND AGRICULTURAL DEVELOPMENT FUND. LOAN FINANCED CONSTRUCTION OF FACILITIES WILL INCLUDE THE NATIONAL CENTER FOR AGRICULTURAL RESEARCH AND TECHNOLOGY TRANSFER (NCARTT) AND FOUR REGIONAL AGRICULTURAL SERVICE CENTERS (RASCS).

10. PROJECT OUTPUTS:

A STRENGTHENED NATIONAL SYSTEM FOR AGRICULTURAL RESEARCH AND TECHNOLOGY TRANSFER WHICH COORDINATES AND EFFECTIVELY UTILIZES APPROPRIATE HUMAN, INSTITUTIONAL, AND FINANCIAL RESOURCES

(BOTH PRIVATE AND PUBLIC) TO ADDRESS PRIORITY PROBLEMS AND CONSTRAINTS, AND RESULTS IN A SUSTAINED CAPABILITY TO DEVELOP AND TRANSFER IMPROVED TECHNOLOGIES TO FARMERS FOR ENHANCING HIGHLAND CROP AND LIVESTOCK PRODUCTION SYSTEMS.

11. PROGRESS TOWARD OUTPUT INDICATORS:

THROUGH EFFORTS OF THE HADP, THERE HAS BEEN A REORGANIZATION OF THE MINISTRY OF AGRICULTURE, WHICH GIVES INCREASED AUTONOMY AND AUTHORITY TO THE BOARD OF DIRECTORS OF THE NATIONAL CENTER FOR AGRICULTURAL RESEARCH AND TECHNOLOGY TRANSFER. THIS SHOULD FACILITATE AGRICULTURAL POLICY FORMULATION AND INSTITUTIONAL COORDINATION. DESIGN AND CONTRUCTION FOR THE NCARTT AND REGIONAL SITES IS ON SCHEDULE. ON-FARM RESEARCH AND PLANNING METHODOLOGIES HAVE BEEN ESTABLISHED AND ARE NOW BEING APPLIED FOR THE 1987/88 CROPPING SEASON.

12. PROJECT EVALUATION SCHEDULE:

LAST : N/A
NEXT : SCHEDULED FOR THE 1ST QUARTER OF FY 1990.

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $21.700 MILLION
CURRENT YEAR OBLIGATIONS: (NONE)
PLANNED OBLIGATIONS: $5.800 MILLION

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87: $1.228 MILLION		
FIRST QUARTER OF FY 88:	$0.910 MILLION	$.667 MILLION
SECOND QUARTER OF FY 88:	2.213 MILLION	
THIRD QUARTER OF FY 88:	3.790 MILLION	
FOURTH QUARTER OF FY 88:	1.925 MILLION	

15. SIGNED ACTIVE CONTRACTS:

A. CONSORTIUM FOR INTERNATIONAL DEVELOPMENT ($6.42 MILLION, CURRENTLY BEING AMENDED TO $9.0 MILLION)
B. DEVELOPMENT ASSOCIATES FOR MANAGEMENT TRAINING ($.112 MILLION)
C. DEVELOPMENT PROCUREMENT INTERNATIONAL (PSA) ($.290 MILLION)
D. ACADEMY FOR EDUCATIONAL DEVELOPMENT (AED) FOR COMMUNICATIONS AND TECHNOLOGY TRANSFER IN AGRICULTURE ($.300).
E. MANAR CONSULTING ENGINEERS ($.590 MILLION)

16. PLANNED CONTRACTS:

A. CONSTRUCTION SERVICES FOR FACILITIES AT NATIONAL CENTER AND FOUR REGIONAL CENTERS ($3.8 MILLION).
B. ICARDA FOR TRAINING AND TDY IN FARMING SYSTEMS RESEARCH ($.100 MILLION).

17. A. STATUS OF PROJECT IMPLEMENTATION TO DATE:

ALTHOUGH PROJECT START-UP WAS DELAYED FOR NEARLY TWO YEARS (PROJECT AUTHORIZED IN 1985, BUT TA TEAM NOT FIELDED UNTIL EARLY 1987), IMPLEMENTATION IS NOW PROCEEDING AT A STRONG PACE. GOOD PROGRESS HAS BEEN MADE THIS QUARTER.

THE PROJECT CONTRACTED WITH A LOCAL A&E FIRM FOR DESIGN AND CONSTRUCTION SUPERVISION SERVICES FOR THE NATIONAL CENTER AND REGIONAL BRANCHES. PRELIMINARY DESIGN SKETCHES HAVE BEEN COMPLETED AND ARE BEING REVIEWED.

LABORATORY EQUIPMENT LISTS HAVE BEEN PREPARED AND ARE UNDERGOING LAST MINUTE REVIEW BEFORE SUBMISSION TO US PROCUREMENT SERVICE AGENT (PSA) AS PIO/C. THE VALUE OF THIS PIC/C WILL BE ABOUT $2.4 MILLION.

25 US-MFG PROJECT VEHICLES HAVE ARRIVED, BEEN LICENSED, AND ARE NOW IN SERVICE.

MANAGEMENT SKILL TRAINING (CYCLE II) FOR MOA/NCARTT/ HADP PERSONNEL COMPLETED.

8 PROJECTS HAVE BEEN APPROVED UNDER THE AGRICULTURAL DEVELOPMENT FUND AND ARE NOW IN VARIOUS STAGES OF IMPLEMENTATION. THE TOTAL VALUE IS US$670,000, OF WHICH USAID'S CONTRIBUTION IS ROUGHLY 30 PERCENT (THESE WILL BEGIN TO SHOW UP AS EXPENDITURES NEXT QUARTER).

THREE CANDIDATES FOR LONG TERM TRAINING (TWO MSC., ONE PHD.) HAVE BEEN APPROVED BY MOA/NCARTT SELECTION COMMITTEE. STUDIES WILL BEGIN 9/1/88.

B. PIPELINE ANALYSIS

THE PIPELINE FOR HADP AS OF 12/31/87 WAS $12.8 MILLION. THIS INCLUDES $4.7 MILLION LOAN MONEY FOR DESIGN, CONSTRUCTION SUPERVISION, AND CONSTRUCTION. THE LOAN MONEY REPRESENTS 21 MONTHS OF FORWARD PROJECT FUNDING, SINCE ALL CONSTRUCTION SHOULD BE COMPLETED BY SEPTEMBER 30, 1989. THE $8.1 MILLION IN GRANT FUNDS REPRESENTS ABOUT 36 MONTHS OF FORWARD PROJECT FUNDING. ROUGHLY $3.0 MILLION OF THIS GRANT PIPELINE IS FOR COMMODITIES, WHICH WILL BE PURCHASED AND PLACED IN SERVICE BY THE TIME THE FACILITIES ARE CONSTRUCTED. $4.7 MILLION IS

REPRESENTED BY THE CID/WSU LONG-TERM CONTRACT WHICH IS FORWARD FUNDED FOR APPROXIMATELY THREE YEARS (AN AMENDMENT EFFECTING THIS IS NOW IN PROCESS BY AID/W, AND THE ACTUAL VALUE OF CID/WSU'S 5 YEAR CONTRACT WILL BECOME $9.1 MILLION). THUS DESPITE THE RELATIVELY LARGE PIPELINE AT THIS TIME, MOST ELEMENTS OF THE PIPELINE ARE ALREADY SPOKEN FOR (I.E., THE PIPELINE ITEMS ARE GENERALLY NOT FUNGIBLE).

18. MAJOR ACTIONS ANTICIPATED:

$2.4 MILLION PIO/C FOR LAB EQUIPMENT WILL BE SUBMITTED BY USAID TO PSA (2/15/88).

NATIONWIDE TWO-WEEK TRAINING COURSE FOR EXTENSION WORKERS IN FARMING SYSTEMS RESEARCH METHODOLOGY TO BE CONDUCTED FEBRUARY-MARCH 1988.

THIRD CYCLE OF MANAGEMENT SKILLS TRAINING FOR MOA/NCARTT/HADP SCHEDULED FOR FEBRUARY 1-28.

CEREALS-RELATED, BASELINE DATA SURVEY TO BE UNDERTAKEN THIS QUARTER BY LOCAL CONSULTANT IN COORDINATION WITH NCARTT SOCIO-ECONOMIC UNIT. (COMPLETION: 3/31/88)

LOCAL A&E FIRM WILL SUBMIT FOR APPROVAL ITS PRELIMINARY DESIGN OF NCARTT AND REGIONAL BRANCH FACILITIES (31 MARCH 1988).

PROCUREMENT SPECIFICATIONS FOR FARM MACHINERY AND REMAINING VEHICLES WILL BE PREPARED (31 MARCH 1988).

AMEND CID/WSU CONTRACT TO ADD US$3.5 MILLION (AID/W ACTION; EXPECTED COMPLETION: 3/31/88).

19. CONDITIONS PRECEDENT:

ALL CPS HAVE BEEN MET FOR USAID'S FIRST DISBURSEMENT.

20. COVENANTS STATUS: ALL COVENANTS HAVE BEEN MET.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION: NONE.

1. PROJECT NUMBER: 278-0265
LOAN NUMBER:

2. PROJECT TITLE: INDUSTRIAL DEVELOPMENT

3. LOP AMOUNT: $9,500,000

4. AGREEMENTS:

ORIGINAL: 9/30/86
AMENDMENT(S): NO. 1, 4/2/87

5. TERMINAL DATES:

PACD: ORIGINAL: 9/30/92
CURRENT: SAME
TDD: ORIGINAL: 6/30/93
CURRENT: SAME

6. USAID PROJECT MANAGER: RICHARD E. ROUSSEAU
BASSAM KHATIB

7. IMPLEMENTING AGENCY:

A. AMMAN CHAMBER OF INDUSTRY (CHAMBER)

B. JORDAN INSTITUTE OF MANAGEMENT (JIM)

C. UNIVERSITY OF JORDAN, FACULTY OF SCIENCE AND TECHNOLOGY (FET)

8. PROJECT PURPOSE:

TO IMPROVE THE ABILITY OF JORDANIAN PRIVATE SECTOR MANUFACTURERS TO PRODUCE AND MARKET QUALITY PRODUCTS AT COMPETITIVE PRICES.

9. PROJECT INPUTS:

TECHNICAL ASSISTANCE, PARTICIPANT TRAINING, COMMODITIES, LOCAL STAFF COSTS, AND SCHOLARSHIP FUND.

10. PROJECT OUTPUTS:

SEE PARAGRAPH 11.

11. PROGRESS TOWARD OUTPUT INDICATORS:
(INDICATORS NOTED IN PARENTHESIS)

A. CHAMBER (PROGRESS WILL BE REPORTED ONCE PRIME IMPLEMENTATION CONTRACT HAS BEEN EXECUTED).

CHAMBER RESTRUCTURED.

PROFESSIONAL STAFF TRAINED (8 STAFF).

POLICY UNIT ESTABLISHED/FUNCTIONING (6 POLICY POSITIONS DEVELOPED).

SERVICE UNIT ESTABLISHED/FUNCTIONING (12 SEMINARS/YEAR).

RESEARCH ESTABLISHED (6 CASE STUDIES/YEAR, 5 RESEARCH STUDIES ON TARGET INDUSTRIES, AND 3 MARKET RESEARCH STUDIES).

TRADE SHOWS (4 SHOWS/YEAR).

B. MMIS:

MMIS ESTABLISHED (1 OFFICE IN AMMAN): JIM HAS OBTAINED FUNDING FOR ITS CONTRIBUTION TO THE ESTABLISHMENT OF MMIS OFFICES.

PROFESSIONAL STAFF TRAINED (3 STAFF): FIRST STAFF MEMBER, AN INDUSTRIAL ENGINEER, HAS BEEN WORKING SINCE 5/1/87.

TECHNICAL ASSISTANCE PROVIDED TO MANUFACTURERS (200 PROJECTS).

DATA BASE OF FOREIGN/LOCAL CONSULTANTS (1 CENTRALIZED DATA BASE): MMIS HAS GATHERED INFORMATION ON CAPABILITIES OF LOCAL CONSULTANTS.

SPECIAL ACCOUNT ($500,000).

LOCAL CONSULTING SERVICES STRENGTHENED (60% OF TA BY THE END OF PROJECT IS LOCAL).

C. INDUSTRIAL ENGINEERING PROGRAM:

IE DEPARTMENT ESTABLISHED (1 DEPARTMENT AT UNIVERSITY OF JORDAN): UNIVERSITY HAS ADOPTED RESOLUTIONS CREATING DEPARTMENT AND ESTABLISHING PROGRAMS AT THE BACHELOR, DIPLOMA, AND MASTER LEVELS.

NEW IE CURRICULUM (18 NEW COURSES): UNIVERSITY HAS AGREED TO CURRICULUM PROPOSED BY DEPARTMENT. ENTRY LEVEL COURSES HAVE BEEN TAUGHT TO MASTERS AND DIPLOMA STUDENTS IN FALL 1987 SEMESTER.

IE GRADUATES (120 WITH MASTER OR DIPLOMA DEGREES): 27 DIPLOMA AND MASTERS STUDENTS WERE ADMITTED FOR THE SPRING SEMESTER OF 87/88 ACADEMIC YEAR.

STAFF TRAINED (9 STAFF MEMBERS RECEIVE SPECIALIZED TRAINING, 4 PHD'S OBTAINED, 2 LAB TECHNICIANS TRAINED): THE DEPARTMENT HAS APPOINTED 5 PROFESSORS, 2 TEACHING ASSISTANTS (WHO WILL LATER BE SENT FOR PHD'S), AND TWO LAB TECHNICIANS.

NEW IE LAB, AND UPGRADED LIBRARY/COMPUTER FACILITIES: OFFICE SPACE HAS BEEN ALLOCATED FOR THE STAFF AND OTHER LABORATORIES AND WORKSHOPS WERE MADE AVAILABLE. 3 BSC. ENGINEERS, 11 LABORATORY ASSISTANTS, AND 13 TECHNICIANS WERE ASSIGNED TO THE DEPATMENT.

INCREASED AWARENESS OF THE NEED FOR IE'S IN LOCAL INDUSTRY.

12. PROJECT EVALUATION SCHEDULE:

LAST: NONE
NEXT: MMIS INTERIM: 9/89
CHAMBER INTERIM: 1/90
IE INTERIM : 1/90
FINAL: 8/92

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $9.500 MILLION
CURRENT YEAR OBLIGATIONS: NONE
PLANNED OBLIGATIONS: NONE

14. EXPENDITURES:

CUMULATIVE EXPENDITURES THROUGH FY 87: $ .025 MILLION

	ESTIMATED	ACTUAL
FIRST QUARTER FY 1988	$0.017	$0.015
SECOND QUARTER FY 1988	$0.457	
THIRD QUARTER FY 1988	$0.798	
FOURTH QUARTER FY 1988	$1.143	
TOTAL	$2.414	$0.015

15. ACTIVE CONTRACTS:

AGENCY	DATE	AMOUNT	CONTRACTOR	PURPOSE
CHAMBER:	NONE			
MMIS:	NONE			
IE	1/13/88	$2,511,775	WESTINGHOUSE INSTITUTE FOR RESOURCE DEVELOPMENT.	12 PERSON YEARS OF PROFESSORS, AND 75 PM OF U.S.TRAINING.

16. PLANNED CONTRACTS:

A. CHAMBER OF INDUSTRY: HOST COUNTRY CONTRACT FOR TA, TRAINING, AND PROCUREMENT WITH ARTHUR YOUNG EXPECTED TO BE EXECUTED BY 1/88 FOR APPROXIMATELY $.950 MILLION.

B. JIM: HOST COUNTRY CONTRACT FOR TA AND TRAINING EXPECTED TO BE EXECUTED WITH A.T. KEARNEY BY 1/88 FOR APPROXIMATELY $4.000 MILLION.

C. FET: MISCELLANEOUS CONTRACTS FOR EQUIPMENT EXPECTED TO BE EXECUTED THROUGHOUT CALENDAR YEAR 1988.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

A. CHAMBER:
OVERALL: ABOUT 8 MONTHS BEHIND ORIGINAL SCHEDULE DUE TO DELAYS IN PROCUREMENT.
LAST QUARTER: THE CHAMBER RECEIVED PROPOSALS FOR THE PRIME IMPLEMENTATION CONTRACT ON 10/15/87 FROM ARTHUR YOUNG AND ROBERT NATHAN ASSOCIATES. THE FORMER WAS SELECTED FOR NEGOTIATIONS WHICH COMMENCED ON 1/9/88 AND HAVE NOT YET BEEN COMPLETED.

B. MMIS:
OVERALL: ABOUT 7 MONTHS BEHIND ORIGINAL SCHEDULE DUE TO DELAYS IN PROCUREMENT.
LAST QUARTER: JIM AND A.T. KEARNEY SUCCESSFULLY NEGOTIATED A CONTRACT FOR IMPLEMENTATION OF MMIS ON 12/23/87.

C. FET:
OVERALL: ABOUT 5 MONTHS BEHIND ORIGINAL SCHEDULE DUE TO INITIAL DIFFICULTIES IN LOCATING IE PROFESSORS FOR 9/87 SEMESTER.
LAST QUARTER: FET INTERVIEWED TWO NEW CANDIDATES ON 10/3 AND 10/4 AND SELECTED ONE TO ACT AS RESIDENT MANAGER AND THE OTHER AS A VISITING PROFESSOR. THE CONTRACT WAS EXECUTED ON 1/13/88 AFTER INCLUSION OF CHANGES REQUESTED BY AID.

D. PIPELINE ANALYSIS:
PIPELINE AS OF 12/31/87: $9,459,661
MONTHS OF FORWARD FUNDING: 47 (BASED ON PROJECTED MONTHLY RATE OF EXPENDITURE FOR FY 1988).

18. MAJOR ACTIONS ANTICIPATED:

A. CHAMBER: EXECUTION OF CONTRACT BY END OF 1/88, ARRIVAL OF RESIDENT ADVISOR BY 3/15/88.

B. MMIS: EXECUTION OF CONTRACT BY END OF 1/88, ARRIVAL OF EXPATRIATE INDUSTRIAL ENGINEER AND MARKETING SPECIALIST BY 2/15/88 AND RESIDENT MANAGER BY 4/1/88.

C. FET: ARRIVAL OF TWO VISITING PROFESSORS, ONE OF WHOM WILL BE IRD RESIDENT MANAGER, BY 1/23/88, START OF SECOND SEMESTER CLASSES ON 2/1/88.

D. OTHER: AMENDMENTS TO RE-GRANT AGREEMENTS TO REFLECT FY 87 OBLIGATION BY 5/31/88.

19. CONDITIONS PRECEDENT:

A. TO FIRST DISBURSEMENT: LEGAL OPINION AND SPECIMEN SIGNATURES HAVE BEEN SUBMITTED BY THE MINISTRY OF PLANNING AND APPROVED BY AID.

B. TO ADDITIONAL DISBURSEMENT: RE-GRANT AGREEMENTS HAVE BEEN EXECUTED.

C. IN RE-GRANT AGREEMENTS: JIM AND FET HAVE MET ALL CONDITIONS, WHILE CHAMBER MUST SUBMIT INFORMATION ON WORK PLAN.

20. COVENANTS STATUS:

GOJ IS IN THE PROCESS OF COMPLYING WITH COVENANTS.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

A. CHAMBER: DURING RECENT NEGOTIATIONS BETWEEN ARTHUR YOUNG AND THE CHAMBER, THE TWO PARTIES COULD NOT SETTLE DIFFERENCES ON THE CONTRACT BUDGET. ARTHUR YOUNG WILL NOW PROPOSE ALTERNATIVES. RESOLUTION APPEARS LIKELY BY 1/31/88.

B. MMIS: JIM HAS BEEN UNABLE TO SECURE OFFICE SPACE WITHIN ITS EXISTING HEADQUARTERS TO HOUSE MMIS. IT APPEARS LIKELY THAT MMIS OFFICES WILL HAVE TO BE AT ANOTHER LOCATION. AID MANAGEMENT NEEDS TO DISCUSS PLUSES/MINUSES WITH PEO STAFF.

C IE: NONE.

1. PROJECT NUMBER: 278-0266

2. PROJECT TITLE: TECHNICAL SERVICES AND FEASIBILITY STUDIES V

3. LOP AMOUNT: $16,000,000

4. AGREEMENTS:

ORIGINAL: 6/30/86
AMENDMENT NO. 1: 6/30/87

5. TERMINAL DATES:

PACD: ORIGINAL: 6/30/90
CURRENT: 6/30/90
TDD: ORIGINAL: 3/30/91
CURRENT: 3/30/91

6. USAID PROJECT MANAGER: AYLETTE VILLEMAIN

7. IMPLEMENTING AGENCY:

MINISTRY OF PLANNING (MOP)

8. PROJECT PURPOSE:

TO CREATE OPPORTUNITIES FOR POLICY DIALOG ON IMPORTANT ISSUES WITH THE GOJ, MAXIMIZE THE USE OF LIMITED AID FUNDS THROUGH SELECTIVE LEVERAGE, AND SEEK COST-EFFECTIVE LINKAGES WITH PLANNED AND ON-GOING DEVELOPMENT PROJECTS OF CURRENT PRIORITY CONCERN TO THE GOJ AND THE USG.

9. PROJECT INPUTS:

TECHNICAL ASSISTANCE, TRAINING AND COMMODITIES.

10. PROJECT OUTPUTS:

PROJECT OUTPUT WILL INCLUDE, STUDIES, REPORTS, PEOPLE TRAINED, NEW SYSTEMS AND EQUIPMENT IN PLACE AND OPERATING, MATERIALS AND COMMODITIES RECEIVED AND IN USE.

11. PROGRESS TOWARD OUTPUT INDICATORS:

MOP IS CHANNELING PRIORITY REQUESTS FOR FUNDING TO USAID FOR JOINTLY PROGRAMMED USES, USAID AND MOP ARE PROGRAMMING THEIR RESPECTIVE FUNDS, USAID AND THE MOP OVERSIGHT COMMITTEE MEETS QUARTERLY, ACTIVITIES ARE BEING IMPLEMENTED IN A TIMELY FASHION AND OUTPUTS, AS LISTED ABOVE, ARE BEING ACHIEVED.

12. PROJECT EVALUATION SCHEDULE:

LAST: INCLUDED IN TSFS III AND IV EVALUATION 2/87.
NEXT: 6/89

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $11,353,000
CURRENT YEAR OBLIGATIONS: $1,000,000
PLANNED OBLIGATIONS: $3,647,000

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87: $1,761,000		
FIRST QUARTER OF FY 88:	$1,000,000	1,207,000
SECOND QUARTER OF FY 88:	1,000,000	
THIRD QUARTER OF FY 88:	1,000,000	
FOURTH QUARTER OF FY 88:	1,500,000	

15. ACTIVE CONTRACTS:

A. THREE 24 MONTHS PSCS TO ASSIST THE MOP - $100,000

B. MOP INFRASTRUCTURE ADVISOR $96,000

C. INCREASE USDA PASA TO COMPLETE MEALYBUG BIOLOGICAL CONTROL PROGRAM IN JORDAN VALLEY $93,000

D. JORDAN VALLEY IMPACT ASSESSMENT $240,000

E. INTERNATIONAL EXECUTIVE SERVICE CORPS $100,000

F. SIDE WADI DAMS FEASIBILITY STUDY $300,000

G. CONTRACT EXTENSION FOR TA TO THE MINISTRY OF PUBLIC WORKS $90,000

H. APPROVED A SCIENCE AND TECHNOLOGY PACKAGE WHICH WILL FINANCE A ONE YEAR HCC WITH A COMPUTER EXPERT ($90,000), TRAINING AND TA FOR A MINI-PROCESSING SYSTEM FOR REMOTE SENSING ($24,000) AND AN OIL SHALE TEST BURN ($100,000)

I. TWO-YEAR PSC HOUSING CONTRACTOR TO IMPLEMENT THE HIG PROGRAM. $123,000 (50% OF CONTRACT COSTS ASSUMED BY TUNIS)

J. PURCHASE ORDER WITH RAMI KHOURY TO WRITE A CHRONICLE OF THE USAID PRIVATE SECTOR PROGRAM IN JORDAN. $15,000

K. STUDY OF FRUITS AND VEGETABLE MARKETING. $63,000

L. TWO-YEAR SENIOR PRIVATE SECTOR ADVISOR (HC PSC) TO WORK WITH THE MOP TO DEVELOP THEIR CAPABILITY TO WORK WITH THE PRIVATE SECTOR IN JORDAN. $312,000

M. TWO WEEK CONSULTANCY TO DEVELOP A SOW TWO YEAR TOURISM MARKETING CONSULTANT. $12,000

N. TWO YEAR CONTRACT (BUY-IN) WITH AED TO IMPLEMENT A HEALTH COMMUNICATIONS PROJECT. $300,000

O. CONTRACT WITH HANZA ENGINEERING TO DESIGN THE UNITY DAM.$1,000,000.

16. PLANNED CONTRACTS:

A. TOURISM CONSULTANTS $750,000
B. CONSERVATION STRATEGY $243,000
C. PUBLIC POLICY STUDIES $232,000

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

AS A RESULT OF THE TSFS III & IV EVALUATION MODIFICATIONS AND CHANGES TO THIS PROJECT ARE BEING IMPLEMENTED. A PROJECT DATA BASE MANAGEMENT SYSTEM (DBMS) FOR DATA COLLECTION, MONITORING AND EVALUATION IS BEING IMPLEMENTED, AND A NEW REQUEST FORM IS BEING DEVELOPED TO CAPTURE MORE INFORMATION ON ACTIVITY OUTPUTS.

ALTHOUGH THE PIPELINE IS $8,353,912, UNEARMARKED FUNDS AMOUNT TO APPROXIMATELY $4,500,000. EARMARKS ARE BEING MADE AT THE RATE OF $1,000,000 PER QUARTER. EXPENDITURES WERE SLOW DURING THE FIRST YEAR OF THE PROJECT, BUT AS ACTIVITIES WERE IMPLEMENTED EXPENDITURES PICKED UP DURING THIS LAST QUARTER ($1,207,000). EXPENDITURES AND EARMARKS WILL BE MONITOURED CLOSELY TO ENSURE THAT ADEQUATE MONEYS ARE AVAILABLE TO FUND PRIORITY ACTIVITIES AND AT THE SAME TIME, THESE ACTIVITIES ARE IMPLEMENTED IN A TIMELY MANNER TO REDUCE THE PIPELINE. WE NOTE THAT APPROXIMATELY $2,000,000 WILL BE ADDED TO THE PROJECT IN THE NEXT QUARTER (NOTE 18 C AND D).

18. MAJOR ACTIONS ANTICIPATED:

A. ESTABLISH TSFS DATA BASE MANAGEMENT SYSTEM (2/15/88);

B. REVISE TSFS REQUEST SYSTEM TO COLLECT MORE OUTPUT AND EVALUATION INFORMATION (1/28/88);

C. DURING THIS QUARTER, COMPLETED ACTIVITIES WILL BE TRANSFERED INTO TSFS IV AND UNCOMPLETED ACTIVITIES UNDER TSFS IV WILL BE TRANSFERED INTO TSFS V. THIS WILL INCREASE AVAILABLE FUNDS BY AS MUCH AS $1,000,000.

D. OBLIGATE ADDITIONAL $1,000,000 FROM THE FY 1988 OYB.

E. PREPARE TN FOR THE ADDITIONAL $1,000,000 OBLIGATION.

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS: ALL COVENANTS ARE BEING MET.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION: NONE

1. PROJECT NUMBER: 278-0267
LOAN NUMBER:

2. PROJECT TITLE: DEVELOPMENT ADMINISTRATION TRAINING IV

3. LOP AMOUNT: $7.500 MILLION

4. AGREEMENTS:

ORIGINAL: 9/8/86
AMENDMENT: NO. 1: 4/2/87
AMENDMENT: NO. 2: 9/17/87

5. TERMINAL DATES:

PACD: ORIGINAL: 8/30/91
CURRENT: SAME
TDD: ORIGINAL: 5/31/92
CURRENT: SAME

6. USAID PROJECT MANAGER: NASR NASR

7. IMPLEMENTING AGENCY: MINISTRY OF PLANNING (MOP)

8. PROJECT PURPOSE:

TO IMPROVE THE EFFICIENCY AND EFFECTIVENESS OF PUBLIC AND PRIVATE SECTOR SERVICES AND INVESTMENTS THROUGH SKILL UPGRADING IN TECHNICAL, MANAGERIAL AND ADMINISTRATIVE AREAS.

9. PROJECT INPUTS:

THE $7,500,000 TO FINANCE PRIVATE AND PUBLIC SECTOR PARTICIPATNT TRAINING COSTS, AT THE RATE OF ABOUT $1,500,000 PER YEAR FOR FIVE YEARS.

10. PROJECT OUTPUTS:

TRAINED PRIVATE AND PUBLIC SECTOR PARTICIPANTS WHO ARE HELPING JORDAN TO CARRY OUT ITS SOCIAL AND ECONOMIC DEVELOPMENT PLANS.

11. PROGRESS TOWARD OUTPUT INDICATORS:

THE NUMBER OF PARTICIPANTS PLANNED FOR THE PUBLIC AND PRIVATE SECTORS IS 798, TO DATE 205 HAVE BEEN PROGRAMMED (PRIVATE SECTOR 36 AND PUBLIC SECTOR 169), 173 MALES AND 32 FEMALES, CONSISTING OF 21 NEW ACADEMIC, 26 EXTENSIONS AND 158 SHORT TERM TECHNICAL. FIELDS OF TRAINING FOR THESE 205 PARTICIPANTS ARE: ENGINEERING 69, PUBLIC ADMINISTRATION 58, COMMERCE 21, HEALTH 19, AGRICULTURE 8 AND EDUCATION 9. TO DATE, 117 PRIVATE SECTOR APPLICATIONS HAVE BEEN RECEIVED.

12. PROJECT EVALUATION SCHEDULE:

LAST: IN-HOUSE COMPLETED 12/87
NEXT: SCHEDULED FOR THE 3RD QUARTER IN 1989

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $5.100 MILLION
CURRENT YEAR OBLIGATIONS: NONE
PLANNED OBLIGATIONS: $2.400 MILLION

14. EXPENDITURES:

CUMULATIVE EXPENDITURES THROUGH
FY 87: $.800 MILLION

FY 1988	ESTIMATED	ACTUAL
FIRST QUARTER:	$.300 MILLION	.201 MILLION
SECOND QUARTER:	.400 MILLION	
THIRD QUARTER:	.500 MILLION	
FOURTH QUARTER:	.300 MILLION	

15. ACTIVE CONTRACTS: NONE

16. PLANNED CONTRACTS: NONE

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

THE OVERALL NUMBER OF PARTICIPANTS AND LEVEL OF COMMITMENTS ARE IN LINE WITH PROJECT OBJECTIVES AND SCHEDULES. HOWEVER, THE TARGET NUMBER OF PARTICIPANTS FOR THE PRIVATE SECTOR PORTION OF THE PROJECT IS BEHIND SCHEDULE. ALSO, THE PERCENTAGE OF WOMEN PARTICIPANTS IN THE PROJECT HAS NOT INCREASED FROM DAT III (CONSTANT AT 14-15%). FINALLY, THERE ARE A NUMBER OF SIGNIFICANT CHANGES IN THE MIX OF CATEGORIES OF TRAINING THAT ARE NOT EXPLAINED BY SHIFTS IN GOJ PRIORITIES. THE MINISTRY OF PLANNING DOES NOT APPEAR TO BE ALLOCATING USE OF DAT FUNDS PER A TRAINING PLAN OR SET OF PRIORITIES.

PIPELINE ANALYSIS

PIPELINE IS $4.1 MILLION. EXPENDITURE AT $.14 MILLION PER MONTH. PIPELINE WILL BE EXPENDED DURING THE COMING 29 MONTHS.

18. MAJOR ACTIONS ANTICIPATED:

CONTINUE TO SELECT AND SEND PARTICIPANTS FOR APPROPRIATE TRAINING. EXPLORE WAYS THAT WILL INCREASE THE PARTICIPATION OF THE PRIVATE SECTOR AND WOMEN IN DAT.

A DAT "ROAD SHOW" FOR THE PRIVATE SECTOR WILL BE DEVELOPED AND GIVEN TO THE MAJOR ASSOCIATIONS IN JORDAN (3/31/88).

A SPECIAL PROMOTION PROGRAM WILL BE DEVELOPED TO INFORM WOMEN OF DAT OPPORTUNITIES (3/31/88).

A MONTHLY REPORTING SYSTEM, STARTING FOR JANUARY 1988, WILL BE INSTITUTED FOLLOWING THE FORMATS PRESENTED IN THE IN-HOUSE EVALUATION

THE APPLICATION AND TRAINING PLAN FORMS WILL BE REVISED BY THE END OF JANUARY.

A REVIEW OF MOP'S TRAINING PLANS AND PRIORITIES WILL BE COMPLETED TO ENSURE THAT DAT IS ACHIEVING GOJ HUMAN RESOUCE DEVELOPMENT OBJECTIVES (2/29/88).

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS: ALL COVENANTS ARE BEING MET.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

THE ADJUSTMENTS IN IMPLEMENTATION TO OVERCOME PROJECT SLOWNESS IN ACHIEVING TARGETS FOR PRIVATE SECTOR AND WOMEN PARTICIPANTS NEED TO BE MONITORED TO SEE IF THEY ARE SUFFICIENT TO RESOLVE THE PROBLEMS.

1. PROJECT NUMBER: 278-0270

2. PROJECT TITLE: PRIMARY HEALTH CARE NURSING DEVELOPMENT

3. LOP AMOUNT: $6.500 MILLION

4. AGREEMENTS:

ORIGINAL: 9/27/86
AMENDMENT(S): NO. 1: 4/2/87

5. TERMINAL DATES:

PACD: ORIGINAL: 6/30/92
CURRENT: SAME
TDD: ORIGINAL: 3/31/93
CURRENT: SAME

6. USAID PROJECT MANAGER: WILLIAM JANSEN/DORIS EL-KHAZEN

7. IMPLEMENTING AGENCY:

PUBLIC : MINISTRY OF HEALTH (MOH)
PRIVATE: SAVE THE CHILDREN FEDERATION
CATHOLIC RELIEF SERVICES

8. PROJECT PURPOSE:

TO STRENGTHEN NURSING AND PRIMARY HEALTH CARE (PHC) SERVICES BEING PROVIDED TO MOTHERS AND CHILDREN BY: (1) IMPROVING THE PERFORMANCE OF NURSES AND MIDWIVES IN PHC; AND (2) PROMOTING COMMUNITY AWARENESS AND PARTICIPATION IN PHC.

9. PROJECT INPUTS:

AID INPUTS INCLUDE 20 PERSON YEARS LONG TERM ASSISTANCE, 20 PERSON MONTHS SHORT TERM ASSISTANCE AND 40 PERSON MONTHS LOCAL TECHNICAL ASSISTANCE ; TRAINING FOR JORDANIANS (U.S. AND IN-COUNTRY) ; BASELINE SURVEYS/STUDIES IN THE FEILD OF PRIMARY HEALTH CARE ; COMMODITIES ; WORKSHOPS/EVALUATIONS ; OPG'S ; AND CONTINGENCY .

10. PROJECT OUTPUTS:

A. TEACHER TRAINING PROGRAM
B. INCREASED PHC CONTENT IN NURSING CURRICULUM
C. MODEL PHC FIELD PRACTICE SITES (3-6)
D. POST-BASIC PHC NURSE SPECIALIZATION
E. INCREASED STATUS OF THE NURSING PROFESSION (INSTITUTIONAL SUPPORT CHANGES).
F. TWO COMMUNITY HEALTH OUTREACH PROGRAMS (PVO'S)

11. PROGRESS TOWARD OUTPUT INDICATORS:

INSPITE OF THE DELAYS THAT RESULTED FROM FINALIZING THE INSTITUTIONAL CONTRACT THE PROJECT ACTIVITIES ARE STILL ON SCHEDULE. CPG'S WITH SCF AND CRS WERE SIGNED. PIL NO. 1 AND PIL NO. 2 WITH THEIR RESPECTIVE PIO/T'S , HEALTH MANAGEMENT CONTRACT AND INSTITUTIONAL CONTRACT WERE ALSO SIGNED AND APPROVED BY THE MINISTRY OF PLANNING.

12. PROJECT EVALUATION SCHEDULE:

LAST: NONE
NEXT: 12/89
FINAL: 9/92

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $6.500 MILLION
CURRENT YEAR OBLICATIONS: NONE
PLANNED OBLIGATIONS: NONE

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87: $.158 MILLION		
FIRST QUARTER OF FY 88:	$.340 MILLION	$.304MILLION
SECOND QUARTER OF FY 88:	.300 MILLION	
THIRD QUARTER OF FY 88:	.250 MILLION	
FOURTH QUARTER OF FY 88:	.350 MILLION	

15. ACTIVE CONTRACTS:

SUBGRANT WITH SAVE THE CHILDREN FEDERATION FEBRUARY 2, 1987. PURPOSE: TO UPGRADE MATERNAL AND CHILD HEALTH IN RURAL AREAS IN JORDAN($504,251).

SUBGRANT WITH CATHOLIC RELIEF SERVICES MARCH 31, 1987. PURPOSE: TO TRAIN A GROUP OF HEALTH EDUCATORS IN COMMUNITY OUTREACH SKILLS ($537,684).

HEALTH MANAGEMENT ADVISOR ONE YEAR CONTRACT WITH PRAGMA SIGNED JUNE, 1987. PURPOSE:TO SPUR PROJECT ACTIVITIES PRIOR TO THE ARRIVAL OF THE INSTITUTIONAL TEAM AND TO KEEP UP THE MOMENTUM OF THE PROJECT ($155,000).

INSTITUTIONAL CONTRACT WITH JOHN SHORT AND ASSOCIATES FOR 5 PERSON YEARS SIGNED OCTOBER 28,1987. PURPOSE: THE IMPLEMENTATION OF THE PHC-ND PROJECT WITH THE MINISTRY OF HEALTH ($3,403,114).

16. PLANNED CONTRACTS: NONE

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

EARLIER IMPLEMENTATION REPORTS HAVE NOTED A VARIETY OF DELAYS AND COMPLICATIONS AFFECTING PROJECT IMPLEMENTATION (INCLUDING THE LONG AND PROTRACTED PROCUREMENT OF A TECHNICAL ASSISTANCE CONTRACTOR). THESE DELAYS HAD RAISED CONCERNS THAT PROJECT IMPLEMENTATION COULD BE AS MUCH AS ONE YEAR BEHIND SCHEDULE. THROUGH INCREASED EFFORTS BY THE MOH AND A CONCENTRATION OF EFFORT BY THE TECHNICAL ASSISTANCE CONTRACTOR, IT IS NOW POSSIBLE TO OBTAIN THE IMPLEMENTATION BENCHMARKS OUTLINED IN THE PROJECT PAPER AS ORIGINALLY SCHEDULED. THE PROGRESS THIS REPORTING PERIOD, THEREFORE, HAS BEEN OUTSTANDING:

A. CONTRACT WITH JOHN SHORT AND ASSOCIATES HAS BEEN SIGNED ON OCTOBER 28,1987.

B. PIO/T DECREASING ORIGINAL INSTITUTIONAL PIO/T BY $211,886 HAS BEEN SIGNED BY THE MINISTRY OF PLANNING IN JANUARY 1988 .

C. PROJECT ADVISORY COMMITTEE HAS BEEN FORMED AND HAS BEGUN FUNCTIONING.

D. TEMPORARY SITE FOR THE TRAINING INSTITUTE HAS BEEN RENOVATED AND PARTIALLY FURNISHED.

E. TWO MEMBERS OF THE INSTITUTIONAL TEAM HAVE ARRIVED AND THEIR PLAN OF ACTION FOR FY 88 HAS BEEN PRESENTED AND ACCEPTED BY THE PROJECT ADVISORY COMMITTEE, MINISTRY OF HEALTH, AND USAID/JORDAN.

F. US. TRAINING CANDIDATE SELECTION HAS BEGUN.

G. SELECTION CRITERIA FOR TRAINING CANDIDATES IN THE US.HAVE BEEN FINALIZED AND ACCEPTED BY ALL PARTIES.

H. HOST COUNTRY PROCUREMENT PROCEDURES HAVE BEEN DEVELOPED.

I. PIPELINE ANALYSIS: UP TO 12/31/1987, THE PIPELINE WAS $6,200,930. THIS AMOUNT IS EXPECTED TO COVER 32 MONTHS OF FORWARD FUNDING. THIS IS BASED ON STUDYING PAST PROJECT EXPENDITURES AND THE LIQUIDATION REPORTS SUBMITTED TO US BY JOHN SHORT ASSOCIATES, WHO REPRESENT THE BULK OF THE PROJECT'S EXPENSES, AND RELATING THEM TO OTHER PROJECT ACTIVITIES.

1. PROJECT NUMBER: 278-0271
LOAN NUMBER:

2. PROJECT TITLE: AMMAN-NA'UR-DEAD SEA ROAD

3. LOP AMOUNT: $25.000 MILLION (G) FROM ESF FUNDS

4. AGREEMENTS:

ORIGINAL: 9/23/86
AMENDMENT NO.1: 4/2/87

5. TERMINAL DATES:

PACD: ORIGINAL: 9/23/91
CURRENT: SAME
TDD: ORIGINAL: 6/23/92
CURRENT: SAME

6. USAID PROJECT MANAGER: AIED SWEIS

7. IMPLEMENTING AGENCY:

MINISTRY OF PUBLIC WORKS (MPW)

8. PROJECT PURPOSE:

THE PURPOSE OF THE PROJECT IS TO STIMULATE GREATER REGIONAL DEVELOPMENT AND IMPROVE TRANSPORTATION EFFICIENCY THROUGH IMPROVEMENT AND UPGRADING OF THE AMMAN-NA'UR-DEAD SEA ROAD. IT IS EXPECTED THAT THE IMPROVED ALIGNMENT AND WIDER ROAD SURFACE PROPOSED FOR THE ROAD WILL REDUCE VEHICULAR OPERATION AND MAINTENANCE COSTS AND FACILITATE ACCESS TO THE JORDAN VALLEY, THUS ENCOURAGING AGRICULTURAL PRODUCTION AND MARKETING. IT IS ALSO EXPECTED THAT THIS ROAD WILL STIMULATE INCREASED COMMERCE BETWEEN AMMAN, THE WEST BANK AND THE JORDAN VALLEY, AND THAT IT WILL ALSO STIMULATE TOURISM AND TOURIST INDUSTRY EXPANSION IN THE VALLEY AND ALONG THE DEA SEA.

9. PROJECT INPUTS:

TOTAL PROJECT ESTIMATED COST IS $ 46.0 MILLION (AID $ 25.0 AND GOJ $ 21.0) TO FINANCE:

A. THREE CONSTRUCTION CONTRACTS FOR HIGHWAYS.
B. CONSTRUCTION SUPERVISON CONTRACT.

10. PROJECT OUTPUTS:

36 KMS OF CONSTRUCTED HIGHWAY (26 KMS OF 4-LANE AND 10 KMS OF 2-LANE ROAD).

11. PROGRESS TOWARD OUTPUT INDICATORS:

A. CONSTRUCTION CONTRACT FOR SECTION II (NA'UR BYPASS) TIME ELAPSED 26%, WORK COMPLETED 20%, PERFORMANCE IS WITHIN THE ALLOWABLE VARIANCE.

B. CONSTRUCTION SUPERVISION CONTRACT WAS SIGNED ON JUNE 23, 1987 BETWEEN MINISTRY OF PUBLIC WORKS AND PARSONS BRINCKERHOFF INTERNATIONAL, INC. AND JOUZY AND PARTNERS.

12. PROJECT EVALUATION SCHEDULE:

COMPLETED: ENVIRONMENTAL SOCIAL SOUNDNESS AND ARCHAEOLOGICAL ASSESSMENT. SEPTEMBER 1986 (PP)
NEXT: END OF PROJECT IMPACT EVALUATION 2ND QUARTER FY 1992.

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $25.000 MILLION
PLANNED OBLIGATIONS: NONE

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87: $1.462 MILLION		
FIRST QUARTER OF FY 88:	$2.0 MILLION	0.993,000
SECOND QUARTER OF FY 88:	2.5 MILLION	
THIRD QUARTER OF FY 88:	3.0 MILLION	
FOURTH QUARTER OF FY 88:	2.5 MILLION	

15. ACTIVE CONTRACTS:

A. CONSTRUCTION CONTRACT FOR SECTION II (NA'UR BYPASS) SIGNED ON MAY 13, 1987 BETWEEN THE MINISTRY OF PUBLIC WORKS AND AL-JAAFAR/GENERAL CONTRACTING CO. FOR A TOTAL AMOUNT OF $ 9.908 MILLION (USAID IS FINANCING 90% OF THE CONTRACT). WORK ON THIS SECTION STARTED JUNE 20, 1987, PROGRESS IS SATISFACTORY.

B. CONSTRUCTION SUPERVISION CONTRACT WAS SIGNED ON JUNE 23, 1987, BETWEEN THE MINISTRY OF PUBLIC WORKS AND PARSONS BRINCKERHOFF/JOUZY & PARTNERS FOR A TOTAL COST OF $ 1.783. USAID IS FINANCING 100% OF THIS CONTRACT.

16. PLANNED CONTRACTS:

A. CONSTRUCTION CONTRACT FOR SECTION III WILL BE AWARDED IN 3RD QUARTER OF FY 88.

B. CONSTRUCTION CONTRACT FOR SECTION IV WILL BE AWARDED IN 3RD QUARTER OF FY 88.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

A. CONSTRUCTION PROGRESS ON SECTION II (NA'UR BYPASS) IS SATISFACTORY.

B. MINISTRY OF PUBLIC WORKS (MPW) TENDERED SECTION IV OF THIS ROAD AND 6 BIDS WERE RECEIVED AND OPENED ON SEPTEMBER 26, 1987, THE LOWEST BIDDER WAS JD 625,440 FOR CONSOLIDATED CONTRACTORS CO. (C.C.C.). ON OCTOBER 5, 1987, MPW MADE A DECISION TO AWARD THIS CONTRACT TO CCC. ON OCTOBER 31, 1987, CCC ADVISED BY LETTER THE MPW THAT THEY WILL NOT ACCEPT THE AWARD. THEREFORE, MPW CONFISCATED THE TENDER GUARANTEE (JD 250,000) AND ADVISED THEIR ENGINEERING CONSULTANT TO MODIFY THE TENDER DOCUMENTS AND RETENDER. PROJECT IMPLEMENTATION FOR SECTIONS III AND IV IS BEHIND THE PROJECTED SCHEDULE IN THE PROJECT PAPER BY ABOUT 6 MONTHS. USAID ADVISED THE MPW BY LETTER ON JANUARY 7, 1988, OF OUR CONCERN ABOUT THIS DELAY. HOWEVER, THE DELAY IN TENDERING AND AWARDING FOR SECTIONS III AND IV ARE NOT EXPECTED TO AFFECT COMPLETION THE ROAD BY THE PACD OF SEPTEMBER 1991, WE DO NOT ANTICIPATE ANY FURTHER PROBLEMS IN TENDERING.

C. PIPELINE CONTAINS $ 22.5 MILLION AND PER THE PRESENT RATE OF EXPENDITURES IS WITHIN THE ESTABLISHED SCHEDULED AND WILL PROVIDE FUNDING FOR THE NEXT 30 MONTHS. EVEN THOUGH ACTUAL EXPENDITURES FOR THE FIRST AND SECOND QUARTERS OF FY 88 ARE LESS THAN ESTIMATED DUE TO CONDITIONS IN B ABOVE. THERE IS SUFFICIENT SLACK IN SCHEDULE TO ALLOW FOR SUCH SLIPPAGES.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION:

A. ISSUE TENDER DOCUMENTS FOR:

1. SECTION III BY 30 MARCH 1988
2. SECTION IV BY 30 MARCH 1988

B. AWARD CONTRACTS FOR:

1. SECTION III BY 30 JUNE 1988
2. SECTION IV BY 30 JUNE 1988

19. CONDITIONS PRECEDENT:

CONDITIONS PRECEDENT TO DISBURSEMENT HAVE BEEN MET.

20. COVENANTS STATUS: ARE BEING MET.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION: NONE

1. PROJECT NUMBER: 278-0272

2. PROJECT TITLE: PRIVATE SERVICES SECTOR PROJECT

3. LOP AMOUNT: $10.000 MILLION

4. AGREEMENTS:

ORIGINAL: 9/27/87
AMENDMENT(S): NONE

5. TERMINAL DATES:

PACD: ORIGINAL: 12/31/91
CURRENT: SAME
TDD: ORIGINAL: 9/30/92
CURRENT: SAME

6. USAID PROJECT MANAGER: WILLIAM RILEY

7. IMPLEMENTING AGENCY: MINISTRY OF INDUSTRY AND TRADE

8. PROJECT PURPOSE:

TO EXPAND THE AVAILABILITY AND IMPROVE THE QUALITY OF SERVICES PROVIDED BY FOUR SUBSECTORS OF THE SERVICES ECONOMY. THE TARGETED SUBSECTORS ARE: (1) ACCOUNTING AND AUDIT, (2) COMPUTER, (3) INDUSTRIAL MANAGEMENT AND ENGINEERING AND (4) MARKET RESEARCH, MARKETING AND ADVERTISING SERVICES, ALL DEEMED ESSENTIAL IN SUPPORTING OVERALL PRIVATE SECTOR GROWTH.

9. PROJECT INPUTS:

THE MAJOR INPUT UNDER THE PROJECT IS UP TO $10,000,000 IN ESF GRANT FUNDS FOR TECHNICAL ADVISORY SERVICES, TRAINING, ACADEMIC PROGRAM DEVELOPMENT AND SPECIALIZED ASSISTANCE TO SERVICES SECTOR FIRMS FOR JOINT VENTURES, LICENSING AGREEMENTS, MERGERS, FIRM EXPANSIONS AND PILOT PROJECTS.

10. PROJECT OUTPUTS: MAJOR PROJECT OUTPUTS INCLUDE THE FOLLOWING:

A. ESTABLISHMENT OF PARTNERSHIPS, MEMBER FIRM, AFFILIATIONS, JOINT VENTURES AND TEAMING AGREEMENTS BETWEEN U.S. AND JORDANIAN SERVICES FIRMS;
B. NEW FIRM START-UPS AND EXPANSIONS IN THE SERVICES AREA;
C. MERGERS;
D. PILOT PROJECTS;
E. TRAINING, EXCHANGE PROGRAMS AND ACADEMIC PROGRAMS DEVELOPMENT AND
F. DEVELOPMENT AND STRENGTHENING OF SERVICES SECTOR ASSOCIATIONS.

11. PROGRESS TOWARD OUTPUT INDICATORS:

PROJECT AGREEMENT SIGNED ON SEPTEMBER 27, 1987. CONTRACT CURRENTLY BEING NEGOTIATED BETWEEN PRIME IMPLEMENTING CONTRACTOR AND GOJ.

12. PROJECT EVALUATION SCHEDULE:

LAST: NONE
NEXT: 3RD QUARTER, FY 89

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $3.0 MILLION
CURRENT YEAR OBLIGATIONS: $2.5 MILLION
PLANNED OBLIGATIONS: $4.5 MILLION

14. EXPENDITURES:

	ESTIMATED	ACTUAL
FIRST QUARTER OF FY 1988	$ -0-	$ -0-
SECOND QUARTER OF FY 1988	$1,000,000	
THIRD QUARTER OF FY 1988	$1,000,000	
FOURTH QUARTER OF FY 1988	$1,000,000	

15. ACTIVE CONTRACTS: NONE

16. PLANNED CONTRACTS:

A HOST COUNTRY CONTRACT WILL BE EXECUTED WITH THE PRIME IMPLEMENTING CONTRACTOR DURING THE SECOND QUARTER OF FY 88. OTHER SUBCONTRACTS WITH U.S. AND JORDANIAN FIRMS ANTICIPATED DURING THE COURSE OF THE PROJECT.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

CONTRACT CURRENTLY BEING NEGOTIATED BETWEEN PRIME IMPLEMENTING CONTRACTOR AND THE GOJ. INITIAL CPS MET. BASED ON PP SCHEDULE OF PLANNED EXPENDITURES THE PIPELINE AMOUNT OF $3.0 MILLION WILL FORWARD FUND FOR 9 MONTHS.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION:

A. SIGN HOST COUNTRY CONTRACT WITH PRIME IMPLEMENTING CONTRACTOR - FEB 15, 1988.
B. MEETING OF ADDITIONAL CPS - MARCH 31, 1988.
C. CONTRACTOR MOBILIZATION IN COUNTRY - FEB. 28, 1988.
D. TECHNICAL NOTIFICATION (TN) - FEB. 15, 1988.

19. CONDITIONS PRECEDENT: INITIAL CPS MET.

20. COVENANTS STATUS:

WILL BE ADDRESSED BY THE GOJ DURING THE COURSE OF PROJECT IMPLEMENTATION.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

GOJ HAS NOT YET DECIDED ON WHICH MINISTER, PLANNING OR TRADE AND INDUSTRY, WILL SIGN THE CONTRACT.

1. PROJECT NUMBER: 278-0276

2. PROJECT TITLE: SCHOOL CONSTRUCTION III

3. LOE AMOUNT: $30.000 MILLION.

4. AGREEMENTS:

ORIGINAL: 9/25/85
AMENDMENT: NONE.

5. TERMINAL DATES:

PACD: ORIGINAL: 9/30/89
CURRENT: 9/30/89
TDD: ORIGINAL: 6/30/90
CURRENT: 6/30/90

6. USAID PROJECT MANAGER: ABDALLAH AHMAD

7. IMPLEMENTING AGENCY:

GOJ MINISTRIES OF EDUCATION AND PUBLIC WORKS.

8. PROJECT PURPOSE:

TO HELP SATISFY DEMAND FOR ADDITIONAL SCHOOL CLASSROOM SPACE WITH MODERN, EFFICIENT TEACHING FACILITIES.

9. PROJECT INPUTS:

ALL NECESSARY ENGINEERING AND CONSTRUCTION SERVICES TO ERECT APPROXIMATELY TWELVE HUNDRED CLASSROOMS FOR COMPULSORY-LEVEL SCHOOLS PLUS FURNISHING AND EQUIPMENT FOR THE SCHOOLS.

10. PROJECT OUTPUTS:

AN ESTIMATED FORTY COMPULSORY LEVEL SCHOOLS COMPLETE, EQUIPPED, FURNISHED, AND OPERATING.

11. PROGRESS TOWARD OUTPUT INDICATORS:

CONSTRUCTION OF 40 SCHOOLS IS UNDERWAY. COMPLETION RANGES FROM 4 TO 75%.

12. PROJECT EVALUATION SCHEDULE:

LAST : NONE.
NEXT : 9/30/89 (PROJECT COMPLETION REPORT)

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $30.000 MILLION
CURRENT YEAR OBLIGATIONS: NONE.
PLANNED OBLIGATIONS: NONE.

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87: $3.074 MILLION		
FIRST QUARTER OF FY 88:	$3.393 MILLION	3.189
SECOND QUARTER OF FY 88:	7.250 MILLION	
THIRD QUARTER OF FY 88:	4.000 MILLION	
FOURTH QUARTER OF FY 88:	5.000 MILLION	

FINANCING IS MADE ON MODIFIED FIXED AMOUNT REIMBURSEMENT PROCEDURE. EXPENDITURE IS ESTIMATED ON THE BASIS OF ADVANCE PAYMENTS.

15. ACTIVE CONTRACTS:

A. EIGHT CONTRACTS FOR FORTY SCHOOLS FOR ADAPTATION OF STANDARD SCHOOL DESIGN TO SITES AND CONSTRUCTION SUPERVISION WERE AWARDED TO EIGHT LOCAL CONSULTING FIRMS AT A TOTAL COST OF $ 1,679,927.

B. THREE CONTRACTS FOR SOIL INVESTIGATION COVERING FORTY SCHOOLS WERE AWARDED TO THREE LOCAL CONSULTING FIRMS AT A TOTAL COST OF $ 72,975.

C. FORTY CONTRACTS FOR THE CONSTRUCTION OF FORTY SCHOOLS WERE AWARDED TO 34 LOCAL CONTRACTORS AT A TOTAL COST OF $ 29,744,504.

16. PLANNED CONTRACTS:

A. FIVE CONTRACTS FOR ADAPTATION OF STANDARD SCHOOL DESIGN TO SITES AND CONSTRUCTION SUPERVISION TO BE EXECUTED IN THE SECOND QUARTER OF FY 88.

B. CONSTRUCTION CONTRACTS FOR 5 SCHOOLS TO BE EXECUTED IN THE THIRD QUARTER OF FY 88.

C. FURNITURE AND EQUIPMENT PROCUREMENT WILL BEGIN AFTER CONSTRUCTION COMPLETION.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

A. CONSTRUCTION CONTRACTS HAVE BEEN AWARDED FOR 40 SCHOOLS.

B. CONSTRUCTION OF 40 SCHOOLS IS UNDERWAY. COMPLETION RANGES FROM 4 TO 75%. CONSTRUCTION IS PROGRESSING WELL WITH THE EXCEPTION OF TWO CONTRACTS (MA'AN AND WADI MUSA SCHOOLS) WHICH ARE DELAYED DUE TO CONTRACTOR'S OVERLOAD/BAD WEATHER.

C. MADABA SCHOOL WAS REJECTED FOR BEING ENVIRONMENTALLY UNSOUND. USAID/JORDAN APPROVED A NEW SITE AND MPW PROCURED A LOCAL CONTRACTOR FOR CONSTRUCTION.

D. PIPELINE CONTAINS $24.902 MILLION AND RATE OF EXPENDITURE IS AS PER PLANNED. AT THE PLANNED RATE OF EXPENDITURE, THE PIPELINE CONTAINS FUNDING FOR THE NEXT 18 MONTHS.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION:

USAID/JORDAN RECEIVED AUDIT'S COMMENTS AND HAVE RESPONDED. ON JANUARY 11, 1988, A DRAFT OF THE AUDIT REPORT WAS RECEIVED AND COMMENTS HAVE BEEN TRANSMITTED TO NAIRCBI. USAID/JORDAN EXPECTS RESOLUTION OF DIFFERENCES DURING THE SECOND QUARTER OF FY 88.

19. CONDITIONS PRECEDENT:

A. SECTION 4.1 (A) (I) OPINION OF COUNSEL: THIS HAS BEEN MET.

B. SECTION 4.1 (A) (II) SPECIMEN SIGNATURES: THIS HAS BEEN MET.

C. SECTION 4.1 (A) (III) SITE SELECTION CRITERIA: THIS HAS BEEN MET.

D. SECTION 4.1 (B) (I) SCHOOLS MEET SITES SELECTION CRITERIA. THIS HAS BEEN MET.

E. SECTION 4.1 (B) (II) TITLE TO THE LAND AND ANTIQUITIES CLEARANCE. THIS HAS BEEN MET.

F. SECTION 4.1 (B) (III) CONTRACTS PROVIDING FOR STANDARD DESIGN ADAPTATION AND CONSTRUCTION SUPERVISION. THIS HAS BEEN MET.

G. SECTION 4.1 (B) (IV), FINAL PLAN, CONSTRUCTION CONTRACT, NOTICE TO PROCEED AND A LIST OF, AND COST FOR FURNISHINGS AND EQUIPMENT. THIS HAS BEEN MET FOR 40 SCHOOLS.

20. COVENANTS STATUS:

SECTION 5.1 PROJECT EVALUATION: DUE UPON COMPLETION OF PROJECT.

21. AUDIT RECOMMENDATIONS OUTSTANDING:

THE PROJECT HAS BEEN AUDITED AND AUDIT REPORT IS BEING PREPARED.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

USAID'S CONSIDERATION OF GOJ'S REQUEST TO APPROVE FIVE SCHOOL SITES HAS BEEN DEFERRED PENDING RESOLUTION OF AUDIT'S RECOMMENDATION. REVIEW DRAFT OF AUDIT REPORT AND CONSIDER IMPLICATIONS INDICATED, I.E. DEOBLIGATION OF UNCOMMITTED FUNDS.

1. PROJECT NUMBER: 278-0277
LOAN NUMBER:

2. PROJECT TITLE: PRIVATE ENTERPRISE TECHNICAL RESOURCES ASSISTANCE

3. LOP AMOUNT: $10,000,000

4. AGREEMENTS:

ORIGINAL: 9/27/86
AMENDMENT(S): NONE

5. TERMINAL DATES:

PACD: ORIGINAL: 9/30/89
CURRENT: SAME
TDD: ORIGINAL: 6/30/90
CURRENT: SAME

6. USAID PROJECT MANAGER: AYLETTE VILLEMAIN

7. IMPLEMENTING AGENCY:

MINISTRY OF PLANNING (MOP)

8. PROJECT PURPOSE:

ALLEVIATE POLICY, INDUSTRY-WIDE AND FIRM SPECIFIC CONSTRAINTS TO INCREASING OVERALL PRODUCTIVITY AND COMPETITIVENESS OF THE PRIVATE SECTOR.

9. PROJECT INPUTS:

THE $10,000,000 FINANCES, THROUGH GRANTS AND LOANS, TECHNICAL ASSISTANCE, ON-THE-JOB TRAINING, AND SOME COMMODITIES.

10. PROJECT OUTPUTS:

PROJECT OUTPUT INCLUDE STUDIES, REPORTS, PEOPLE TRAINED, NEW SYSTEMS AND PROCESSES IN PLACE, MATERIALS RECEIVED AND IN USE.

11. PROGRESS TOWARD OUTPUT INDICATORS:

A. 19 GRANTS TOTALLING $721,891.66 (AVERAGE VALUE $38,000)
B. 7 LOANS TOTALLING $460,980.00 (AVERAGE VALUE $65,800)
C. IMPLEMENTING MARKETING COMPAIGN TO INCREASE PERCENTAGE OF LOANS, INCREASE PARTICIPATION OF BUSINESSES OUTSIDE AMMAN, REACH MORE SMALL FIRMS (5 EMPLOYEES OR LESS)
D. 9 COMMITTEE MEETINGS HAVE BEEN HELD

12. PROJECT EVALUATION SCHEDULE:

LAST: NONE
NEXT: 1/88

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $10,000,000
CURRENT YEAR OBLIGATIONS: NONE
PLANNED OBLIGATIONS: NONE

14. EXPENDITURES:
CUMULATIVE EXPENDITURES THROUGH
FY 87: $1,148,000

	ORIGINAL* ESTIMATE	REVISED ESTIMATE	ACTUAL
FIRST QUARTER OF FY 88:	750,000	$300,000	263,000
SECOND QUARTER OF FY 88:	1,000,000	400,000	
THIRD QUARTER OF FY 88:	1,000,000	400,000	
FOURTH QUARTER OF FY 88:	1,000,000	400,000	

15. ACTIVE CONTRACTS FOR SET ASIDE ONLY:

AMOUNT	CONTRACTOR	PURPOSE
$123,000	COLOMBIA RESOURCES	TRADE AND INVESTMENT MISSION
$300,000	GENERAL UNION OF VOLUNTARY SERVICES	INSTITUTIONAL GRANT IN SUPPORT OF CHARITIES
$123,129	ABT ASSOC.	AG. MARKETING PROJECT DEVELOPMENT
$250,000	INTERNATIONAL EXECUTIVE SERVICE CORPS (IESC)	INSTITUTIONAL GRANT IN SUPPORT OF PRIVATE BUSINESS DEVELOPMENT
$400,000	CHILDREN'S TELEVISION WORKSHOP (CTW)	ARABIC LITERACY SERIES

16. PLANNED CONTRACTS:

$75,000	COLOMBIA RESOUCES	AMENDMENT TO PREVIOUS CONTRACT
$ 8,500	CHARLES MCKAY & ASSOC., INC.	EXPORT COUNCIL DEVELOPMENT

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

A. GENERAL FUNDS: $2,000,000

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* ORIGINAL ESTIMATES OF EXPENDITURES ERRONOUSLY SHOWED ESTIMATED EARMARKS ACCORDINGLY A REVISED ESTIMATE OF EXPENDITURES IS PROVIDED.

-- ACCOUNTING PROCEDURES ARE IN PLACE AND PIL NO. 2 WHICH FORMALLY ESTABLISHES THEM IS IN DRAFT AND SHOULD BE CLEARED AND SENT BY 1/28/88.

-- 26 ACTIVITIES HAVE BEEN APPROVED FOR A TOTAL OF $1,182,871.60

-- PROJECT MARKETING CAMPAIGN WAS APPROVED AND IS UNDERWAY WITH TEAMS DISTRIBUTING BROCHURES BUSINESS-TO-BUSINESS THROUGHOUT THE COUNTRY.

-- PIPELINE AS OF 12/31/87: $6,647,817.70 ASSUMING AN AVERAGE RATE OF EARMARKING OF $1.0 MILLION PER QUARTER, THIS ALLOWS 6.5 QUARTERS OF FORWARD FUNDING, OR 1.6 YEARS.

B. SET ASIDE: $3,000,000

PIPELINE AS OF 12/31/87: $1,929,822 (36% OF THE SET ASIDE HAS BEEN EXPENDED). THIS REPRESENTS 21 MONTHS OF FORWARD FUNDING.

18. MAJOR ACTIONS ANTICIPATED:

A. 1/28/87 PIL NO. 2 (ACCOUNTING) SIGNED.
B. 2/22/88 IN-HOUSE EVALUATION DRAFT REPORT COMPLETED (INCLUDING SAMPLE AUDIT)
C. PLAN COMMITTEE MEETING AT ONE PER MONTH
D. PLAN TO APPROVE $1,000,000 OF LOANS/GRANTS DURING THE QUARTER
E. IMPLEMENT MARKETING CAMPAIGN

19. CONDITIONS PRECEDENT:

USAID HAS RECEIVED A LEGAL OPINION AND SPECIMAN SIGNATURES FROM MOP; IMPLEMENTATION PLAN IS IN PLACE.

20. COVENANTS STATUS: ALL COVENANTS ARE BEING MET.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE.

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

NONE.

1. PROJECT NUMBER: 278-K-643

2. PROJECT TITLE: COMMODITY IMPORT PROGRAM

3. LOP AMOUNT: $165.549 MILLION

4. AGREEMENTS:

ORIGINAL: 9/17/85
AMENDMENT(S): FIRST AMENDMENT 9/23/86
SECOND AMENDMENT: 9/30/86
THIRD AMENDMENT: 6/30/87

5. TERMINAL DATES:

PACD: NOT APPLICABLE
TDDA: 5/6/89
TDD: ORIGINAL: 11/6/88
CURRENT: 11/6/89

6. USAID PROJECT MANAGER: FRANCIS A. DONOVAN

7. IMPLEMENTING AGENCY: MINISTRY OF PLANNING

8. PROJECT PURPOSE:

THE PURPOSE OF THIS PROGRAM IS TO PROVIDE A PORTION OF THE FOREIGN EXCHANGE REQUIRED TO HELP JORDAN SUSTAIN ITS IMPORT NEEDS AND TO FOSTER A HIGHER RATE OF ECONOMIC GROWTH.

9. PROJECT INPUTS:

JORDAN'S CIP COMPRISES THE FY 1985 SUPPLEMENTAL AUTHORIZION OF $160.000 MILLION AND A FY 1986 ESF AUTHORIZATION OF $5.549 MILLION. IN FY 1985, USAID OBLIGATED $50.000 MILLION FOR THE PROGRAM AND IN FY 1986, $50.000 MILLION WAS OBLIGATED FROM THE SUPPLEMENTAL AND AN ADDITIONAL $5.549 MILLION FROM FY 86 ESF. IN JUNE 1987, USAID OBLIGATED THE FINAL $60.000 MILLION FROM THE SUPPLEMENTAL FOR THE CIP.

10. PROJECT OUTPUTS:

HIGHER LEVELS OF IMPORTS, HIGHER RATES OF ECONOMIC GROWTH. INCREASED WORK OPPORTUNITIES, GENERATION OF LOCAL CURRENCY FOR JOINTLY PROGRAMMED PROJECTS BY USAID AND GOJ.

11. PROGRESS TOWARD OUTPUT INDICATORS:

ALL FUNDS HAVE BEEN OBLIGATED. THE PRIVATE SECTOR CIP PROGRAM CONTINUES TO PROGRESS WITH 73% ($58.2 MILLION) OF PRIVATE SECTOR ALLOCATION OF $80 MILLION ALREADY EARMARKED IN OVER 300

TRANSACTIONS. THE PUBLIC SECTOR PROGRAM CONTINUES TO MOVE AT AN ACCELERATED PACE, GIVEN THE FORMAL TENDERING REGULATIONS, WITH 70% ($59.5 MILLION) IN APPROVED AWARDS OUT OF THE TOTAL ALLOCATION OF $85.549 MILLION. IN DECEMBER 1987, USAID AND GOJ SIGNED AN AMENDMENT TO THE MEMORANDUM OF UNDERSTANDING OF THE SPECIAL ACCOUNT. UNDER THIS AMENDMENT, UTILIZATION OF CIP LOCAL CURRENCY GENERATIONS THROUGH CY 1988 WAS AGREED UPON.

12. PROJECT EVALUATION SCHEDULE:

LAST: N/A
LAST: MARCH/APRIL 1987
NEXT: FINAL IMPACT EVALUATION (ABOUT JAN. 1989).

13. PROJECT BUDGET:

CUMULATIVE OBLIGATIONS: $165.549 MILLION
CURRENT YEAR OBLIGATIONS: - 0 -
PLANNED OBLIGATIONS: NONE, ALL FUNDS HAVE BEEN OBLIGATED.

14. EXPENDITURES:

	ESTIMATED	ACTUAL
CUMULATIVE EXPENDITURES THROUGH FY 87: $67.189 MILLION		
FIRST QUARTER OF FY 88:	$16.500 MILLION	$21.995
SECOND QUARTER OF FY 88:	17.209 MILLION	
THIRD QUARTER OF FY 88:	17.500 MILLION	
FOURTH QUARTER OF FY 88:	17.500 MILLION	

15. SIGNED CONTRACTS:

LETTERS OF CREDIT ISSUED OR IN PROCESS OF BEING ISSUED ARE ESTIMATED TO AMOUNT TO $118.000 MILLION.

16. PLANNED CONTRACTS:

LETTERS OF CREDIT IN THE AMOUNT OF $45.000 MILLION ARE EXPECTED TO BE OPENED BY THE END OF THE THIRD QUARTER OF FY 1988.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

SO FAR, USAID HAS APPROVED TRANSACTIONS FOR THE PRIVATE SECTOR FOR ABOUT $58.2 MILLION. PUBLIC SECTOR AWARDS TOTAL ABOUT $59.5 MILLION. CURRENT SHIPPING STATISTICS INDICATE JORDAN HAS COMPLIED WITH CARGO PREFERENCE ACT U.S. FLAG SHIPPING REQUIREMENTS FAR IN EXCESS OF THE GRANT AGREEMENT REQUIREMENTS, AND USAID NOW INTENDS TO BEGIN APPROVING NON-U.S. FLAG SHIPMENTS ACCORDINGLY.

OF THE FUNDS AVAILABLE FOR THE CIP, A LIMIT OF $6.000 MILLION FOR USE UNDER THE TIED-AID PROGRAM HAS BEEN AGREED UPON IN DISCUSSIONS BETWEEN THE AID ADMINISTRATOR, THE U.S. AMBASSADOR TO JORDAN AND THE USAID DIRECTOR. IN APRIL 1987, A LETTER OF INTENT TO PROVIDE UP TO $6.000 MILLION IN TIED-AID CREDITS WAS ISSUED TO THE U.S. FIRM, COMBUSTION ENGINEERING, INC. (CONN.) WHICH IS PARTICIPATING IN AN INTERNATIONAL TENDER FOR SUPPLY OF A BOILER ISLAND FOR THE AQABA POWER PLANT, STAGE II. HOWEVER, IN LIGHT OF A NOVEMBER, 1987 EXIM BANK DECISION TO APPROVE FINANCING FOR COMBUSTION ENGINEERING INDEPENDENT OF CIP FUNDING, IT NOW APPEARS LIKELY THAT THE $6.000 MILLION IN TIED-AID WILL NOT BE REQUIRED.

AS OF DECEMBER 31, 1987 THE PIPELINE WAS 76.4 MILLION. THIS PIPELINE IS EXPECTED TO BE EXHAUSTED IN 10 MONTHS AT A RATE OF $7.6 MILLION PER MONTH.

18. MAJOR ACTIONS ANTICIPATED:

REVIEW OF PUBLIC & PRIVATE SECTOR CIP ALLOCATIONS.

19. CONDITIONS PRECEDENT: HAVE BEEN MET.

20. COVENANTS STATUS: ARE BEING MET.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

THE GOJ HAS IDENTIFIED SPECIFICATIONS FOR MORE THAN THE PUBLIC SECTOR PROGRAM ALLOCATION OF $85.5 MILLION. USAID WILL BE WORKING CLOSELY WITH THE GOJ TO RELEASE FROM THE CIP THOSE LOWER PRIORITY PROCUREMENT REQUIREMENTS WHICH ARE IN EXCESS OF THE PUBLIC SECTOR ALLOCATION. DURING THIS CALENDAR YEAR, CIP SHIPMENTS BY SEA HAVE BEEN MADE ALMOST 90% ON U.S. FLAG VESSELS. THE MARITIME ADMINISTRATION SHOULD BE PLEASED. THIS STATISTIC SHOULD BE NOTED BY AID/W AS THE PROGRAM MOVES INTO CALENDAR YEAR 1988 WHEN GOJ INTENDS TO SHIP ON NON-U.S. FLAG VESSELS TO THE EXTENT POSSIBLE WITHIN THE FRAMEWORK OF THE CARGO PREFERENCE ACT REQUIREMENTS.

1. PROJECT NUMBER: 278-HG-001/278-HG-C01-3

2. PROJECT TITLE: JORDAN HOUSING GUARANTY (HG) PROGRAM

3. LOP AMOUNT: $35,000,000 ($25,000,000 ORIGINAL PLUS $10,000,000 AMENDMENT), $250,000 GRANT TO THE HOUSING BANK

4. AGREEMENTS:

	ORIGINAL	AMENDMENT
AUTHORIZATION	9/19/85	9/23/87
FINANCING AGREEMENT	9/11/86	TO BE SIGNED
IMPLEMENTATION AGREEMENT	9/11/86	TO BE SIGNED

5. TERMINAL DATES:

PACD: ORIGINAL: 12/30/90
CURRENT: SAME

6. USAID PROJECT MANAGER: JERRY ERBACH

7. IMPLEMENTING AGENCY:

JORDAN HOUSING BANK

8. PROJECT PURPOSE:

THE PURPOSES OF THIS PROJECT ARE: (1) TO INCREASE THE PARTICIPATION OF PRIVATE DEVELOPERS IN THE LOW INCOME HOUSING MARKET AND (2) TO INCREASE THE AVAILABILITY OF LONG-TERM MORTGAGES FOR PURCHASE OF UNITS AFFORDABLE BY LOW-INCOME FAMILIES.

9. PROJECT INPUTS:

THE ORIGINAL AUTHORIZATION INCLUDED $25,000,000 IN HG LOAN FUNDS DIVIDED EQUALLY BETWEEN THE INDIVIDUAL LOAN AND PRIVATE DEVELOPER SUBPROGRAMS. AN ADDITIONAL $10,000,000 WAS AUTHORIZED FOR THE INDIVIDUAL LOAN PROGRAM ON SEPTEMBER 29, 1987.

10. PROJECT OUTPUTS:

HOUSING GUARANTY LOAN:
LONG-TERM MORTGAGES FOR AT LEAST 2,400 LOW-INCOME SHELTER UNITS.

TA GRANT FUNDS:
USE OF TA FUNDS TO PROMOTE THE PROGRAM, DEVELOP AN APPROPRIATE INFORMATION SYSTEM, ASSIST DEVELOPERS IN ENTERING LOW INCOME HOUSING MARKET, AND TRAIN JHB STAFF.

11. PROGRESS TOWARD OUTPUT INDICATORS:

HOUSING GUARANTY LOAN:
1215 INDIVIDUAL LOANS AND 180 PRIVATE DEVELOPER LOANS REIMBURSED BY FIRST GOJ BORROWING OF $15,000,000 FOR A TOTAL OF 1395 MORTGAGES. ADDITIONAL 1265 ELIGIBLE LOANS MADE BY JHB TO BE REIMBURSED BY SUBSEQUENT GOJ BORROWING UNDER PROGRAM.

TA GRANT FUNDS:
ALL $250,000 UNDER GRANT HAS BEEN PROGRAMMED. SHORT TERM ASSISTANCE PROVIDED IN PROMOTING PROGRAM AND DEVELOPING INFORMATION SYSTEM. STUDY TOUR CONDUCTED FOR JHB STAFF AND DEVELOPERS. ENGAGEMENT OF LONG TERM TECHNICAL ASSISTANCE IN PROGRESS. MARKET STUDIES IN PLANNING STAGE.

12. PROJECT EVALUATION SCHEDULE:

LAST: MID-TERM EVALUATION JULY 1987.
NEXT: FINAL EVALUATION DATE NOT SET.

13. PROJECT BUDGET:

$35,000,000 IN AID-GUARANTEED LOAN FUNDS.

14. EXPENDITURES:

THE JHB HAS CURRENTLY IDENTIFIED ELIGIBLE MORTGAGES TO COLLATERALIZE ALL OF THE ORIGINAL $12.5 MILLION UNDER THE INDIVIDUAL LOAN PROGRAM. APPROXIMATELY $3.7 MILLION IN ELIGIBLE MORTGAGES HAVE BEEN IDENTIFIED UNDER THE PRIVATE DEVELOPER COMPONENT.

15. ACTIVE CONTRACTS:

HOUSING PROGRAM IMPLEMENTATION AGREEMENT WITH THE JORDAN HOUSING BANK AND THE HOUSING PROGRAM FINANCING AGREEMENT WITH THE MINISTRY OF FINANCE.

16. PLANNED CONTRACTS:

AMENDMENT TO ADD $10 MILLION TO THE INDIVIDUAL LOAN PROGRAM FOR THE EAST BANK.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

IN SEPTEMBER 1986, THE GOJ SIGNED BOTH THE HOUSING PROGRAM IMPLEMENTATION AND FINANCING AGREEMENTS FOR THE ORIGINAL $25,000,000. ALL CPS REQUIRED FOR A FIRST DISBURSEMENT UNDER THESE AGREEMENTS HAVE BEEN MET INCLUDING THE SIGNING OF A SUBSIDIARY ON-LENDING AGREEMENT BETWEEN MINISTRY OF FINANCE

(BORROWER) AND THE JHB (IMPLEMENTING AGENCY) IN JANUARY 1987, AND THE SUBMISSION OF AN UPDATED PROGRAM DELIVERY PLAN (PDP) BY THE JHB IN FEBRUARY 1987.

THE PDP WAS ACCOMPANIED BY AN OFFICIAL GOJ REQUEST TO BORROW $15,000,000 UNDER THE HG AUTHORIZATION. $10,000,000 OF THESE FUNDS WERE USED TO REIMBURSE THE JHB FOR THE PROJECTED TOTAL VALUE OF MORTGAGES TO BE MADE BY THE TIME OF THE ACTUAL LOAN CLOSING AND FIRST DISBURSEMENT MAY 1987. THE OTHER $5,000,000 WAS AN ADVANCE TO THE JHB BASED ON FURTHER PROJECTED ELIGIBLE EXPENDITURES THRU CY 87.

ADDITIONAL FUNDS IN THE AMOUNT OF $250,000 FROM THE TECHNICAL SERVICES AND FEASIBILITY STUDIES (TSFS) IV PROJECT WAS ALSO USED TO PROVIDE CONTINUED TECHNICAL ASSISTANCE TO THE LOW COST HOUSING DEPARTMENT AT THE JHB TO MARKET AND IMPLEMENT THE PROJECT INCLUDING STAFF DEVELOPMENT AND TRAINING FOR DEPARTMENT STAFF. THESE FUNDS HAVE NOW BEEN FULLY PROGRAMMED.

THE MINISTRY OF FINANCE ON MAY 6, 1987, NEGOTIATED WITH CITIBANK A LOAN AGREEMENT FOR THE FIRST $15,000,000 BORROWING UNDER THE HG PROGRAM. THE PROGRAM MIDTERM EVALUATION WAS COMPLETED IN JULY, 1987. THIS EVALUATION WAS A REQUIREMENT UNDER THE PROGRAM PRIOR TO THE GOJ PROCEEDING TO A SECOND BORROWING FOR THE REMAINING $10,000,000.

AN ADDITIONAL $10,000,000 FOR THE EAST BANK INDIVIDULA LOAN PROGRAM WAS AUTHORIZED THROUGH AN AMENDMENT ON SEPTEMBER 23, 1987. AMENDMENTS TO THE AGREEMENTS WITH THE GOJ HAVE BEEN PRESENTED TO THE JHB AND MOF FOR REVIEW AND SIGNING. THE JHB HAS NOTIFIED USAID THAT IT IS READY TO SIGN, WHILE MOF HAS STILL TO RESPOND.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION:

A. THE SIGNING OF AMENDMENTS TO ADD $10,000,000 TO EAST BANK INDIVIDUAL LOAN PROGRAM, IS ANTICIPATED TO OCCUR DURING THE SECOND QUARTER FY88.

B. MOF TO PROCEED TO SECOND BORROWING TO INCLUDE ADDITIONAL $10 MILLION FOR ILP PROGRAM PLUS ELIGIBLE MORTGAGES MADE THROUGH PDP PROGRAM ESTIMATED AT $3,700,000. MOF PRESENTLY RETICENT TO BORROW IN LIGHT OF HIGH US INTEREST RATES. SECOND BORROWING MAY OCCUR IN THIRD QUARTER FY88.

C. HIRING OF ADVISOR TO JHB FOR 1 YEAR UNDER TECHNICAL ASSISTANCE GRANT IS ANTICIPATED TO OCCUR DURING THIRD QUARTER FY88.

D. A PRIVATE DEVELOPERS' SEMINAR IS ANTICIPATED DURING THE SECOND QUARTER OF FY88.

19. CONDITIONS PRECEDENT: ALL CPS HAVE BEEN MET.

20. COVENANTS STATUS: NONE

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

MOF RELUCTANCE TO BORROW HG FUNDS AT PRESENT INTEREST RATES.

1. PROJECT NUMBER: 278-HG-002

2. PROJECT TITLE: JORDAN HOUSING GUARANTY (HG) PROGRAM (WEST BANK/GAZA)

3. LOP AMOUNT: $15,000,000

4. AGREEMENTS:

AUTHORIZATION	9/27/87
FINANCING AGREEMENT	TO BE COMPLETED
IMPLEMENTATION AGREEMENT	TO BE COMPLETED

5. TERMINAL DATES:

PACD: ORIGINAL: 12/30/90
AUTHORIZATION EXPIRES: 9/27/98

6. USAID PROJECT MANAGER: JERRY ERBACH

7. IMPLEMENTING AGENCY:

JORDAN HOUSING BANK/CAIRO-AMMAN BANK

8. PROJECT PURPOSE:

THE PURPOSE OF THE PROJECT IS TO INCREASE THE AVAILABILITY OF LOW-COST HOUSING IN THE WEST BANK FOR ARAB FAMILIES WITH INCOMES BELOW THE MEDIAN BY MAKING AVAILABLE AFFORDABLE MORTGAGE CREDIT FOR THE CONSTRUCTION AND REPAIR OF THEIR HOUSING.

9. PROJECT INPUTS:

$15,000,000 IN HG LOAN FUNDS.

10. PROJECT OUTPUTS:

LOANS FOR THE CONSTRUCTION OR REPAIR OF BETWEEN 800-1300 LOW-INCOME SHELTER UNITS.

11. PROGRESS TOWARD OUTPUT INDICATORS:

AUTHORIZATION FOR $15,000,000 SINGED BY USAID/AMMAN MISSION DIRECTOR ON SEPTEMBER 27, 1987. LETTER OF ADVICE SENT TO GOJ 9/30/87.

12. PROJECT EVALUATION SCHEDULE:

LAST: N/A
NEXT: N/A

13. PROJECT BUDGET:

$15,000,000 IN AID-GUARANTEED LOAN FUNDS.

14. EXPENDITURES:

NONE TO DATE

15. SIGNED CONTRACTS:

NONE TO DATE

16. PLANNED CONTRACTS:

HOUSING PROGRAM IMPLEMENTATION AGREEMENT WITH THE JORDAN HOUSING BANK AND/OR CAIRO-AMMAN BANK. HOUSING FINANCING AGREEMENT WITH THE MINISTRY OF FINANCE.

17. STATUS OF PROJECT IMPLEMENTATION TO DATE:

$15,000,000 AUTHORIZED IN SEPTEMBER 1987, LETTER OF ADVICE SENT TO GOJ.

18. MAJOR ACTIONS ANTICIPATED AND EXPECTED DATE OF COMPLETION:

A. THE FOLLOWING MAJOR LOAN CONDITIONS WILL BE NEGOTIATED DURING THE QUARTER WITH SUBSTANTIAL PROGRESS EXPECTED.

- INTEREST RATE FOR LOANS TO BENEFICIARIES
- ON-LENDING CONDITIONS BETWEEN THE GOJ AND IMPLEMENTING AGENCY.
- REQUIRED COLLATERAL FOR INDIVIDUAL LOANS
- CAB-JHB ROLES AND RELATIONSHIPS
- ELIGIBLE HOUSING SOLUTIONS
- MARKETING AND PROMOTION OF THE PROJECT
- PROJECT MONITORING.

B. HOUSING PROGRAM IMPLEMENTATION AGREEMENT WITH JHB AND FINANCING AGREEMENT WITH THE MOF TO BE SIGNED IN THIRD QUARTER FY88.

19. CONDITIONS PRECEDENT:

THE HG AUTHORIZATION REQUIRES AN INITIAL DISBURSEMENT BEFORE THE END OF TWO YEARS FROM THE AUTHORIZATION SIGNATURE.

20. COVENANTS STATUS:

SEVERAL ISSUES NEED TO BE WORKED OUT PRIOR TO APPROVAL OF THE IMPLEMENTATION AGREEMENTS. ALL AUTHORIZATION CONDITIONS WILL BE INCLUDED IN AGREEMENTS.

21. AUDIT RECOMMENDATIONS OUTSTANDING: NONE

22. PROBLEMS/ISSUES FOR EXECUTIVE MANAGEMENT CONSIDERATION:

A SIMILAR HOUSING LOAN PROGRAM WITH MORE FAVORABLE FINANCIAL CONDITIONS HAS BEEN APPROVED BY GOJ THROUGH MOTA AND JHB. THIS GOJ "PRODUCTIVE CREDIT PROGRAM" NEEDS TO BE COORDINATED OR COMBINED WITH THE HG PROGRAM OTHERWISE THE HG PROGRAM WILL BE AT A SERIOUS DISADVANTAGE DUE TO HIGHER INTEREST RATES.