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DD-AAF-270-B)

UNCLASSIFIED
CLASSIFICATION

PROJECT EVALUATION SUMMARY (PES) - PART 1

Report Symbol U-447

| | | |
|--|---|--|
| 1. PROJECT TITLE SMALL FARMER ORGANIZATION | 2. PROJECT NUMBER 511-T-055 511-0452 | 3. MISSION/AID/W OFFICE USAID/Bolivia |
| | 4. EVALUATION NUMBER (Enter the number maintained by the reporting unit e.g., Country or AID/W Administrative Code, Fiscal Year, Serial No. beginning with No. 1 each FY) <u>79-4</u> | |
| <input checked="" type="checkbox"/> REGULAR EVALUATION <input type="checkbox"/> SPECIAL EVALUATION | | |

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|---|--|---|------------------------------|------------------|---------------------------------|-----------------------|
| 5. KEY PROJECT IMPLEMENTATION DATES | | | 6. ESTIMATED PROJECT FUNDING | | 7. PERIOD COVERED BY EVALUATION | |
| A. First PRO-AG or Equivalent FY <u>76</u> | B. Final Obligation Expected FY <u>81</u> | C. Final Input Delivery FY <u>81</u> | A. Total | \$ <u>17,525</u> | From (month/yr.) | <u>September 1978</u> |
| | | | B. U.S. | \$ <u>11,725</u> | To (month/yr.) | <u>September 1979</u> |
| | | | | | Date of Evaluation Review | <u>9/79</u> |

8. ACTION DECISIONS APPROVED BY MISSION OR AID/W OFFICE DIRECTOR

| A. List decisions and/or unresolved issues; cite those items needing further study. (NOTE: Mission decisions which anticipate AID/W or regional office action should specify type of document, e.g., airgram, SPAR, PIO, which will present detailed request.) | B. NAME OF OFFICER RESPONSIBLE FOR ACTION | C. DATE ACTION TO BE COMPLETED |
|--|---|--------------------------------|
| <p>Note: This evaluation consists of an amended PP which was produced following in-depth review of the project's progress and problems.</p> | | |

9. INVENTORY OF DOCUMENTS TO BE REVISED PER ABOVE DECISIONS

| | | |
|---|---|--|
| <input checked="" type="checkbox"/> Project Paper | <input checked="" type="checkbox"/> Implementation Plan e.g., CPI Network | <input type="checkbox"/> Other (Specify) _____ |
| <input checked="" type="checkbox"/> Financial Plan | <input checked="" type="checkbox"/> PID/T | <input type="checkbox"/> Other (Specify) _____ |
| <input checked="" type="checkbox"/> Logical Framework | <input type="checkbox"/> PIO/C | |
| <input checked="" type="checkbox"/> Project Agreement | <input type="checkbox"/> PIO/P | |

10. ALTERNATIVE DECISIONS ON FUTURE OF PROJECT

A. Continue Project Without Change

B. Change Project Design and/or Change Implementation Plan

C. Discontinue Project

11. PROJECT OFFICER AND HOST COUNTRY OR OTHER RANKING PARTICIPANTS AS APPROPRIATE (Names and Titles)

RDD:DACHaij (by phone)
DPE:ARuiz de Gamboa (In draft)
RDD:GEAlex *[Signature]*

12. Mission/AID/W Office Director Approval

Signature: *[Signature]*

Typed Name: Abe M. Peña, Director

Date: 2/15/80

13. Summary: The Small Farmer Organization Project has created four integral cooperatives which have become effective channels of resources to small farmers, but they have not demonstrated their long term financial and institutional viability. The latter condition is attributed to inadequate membership training, the need to create new leadership patterns in rural areas, and the inability of the GOB implementing institution to effectively support the project.

A redesign of the project implementation strategy involves the following actions:

- a. Transfer of implementation responsibility to the Bolivian federation of savings and credit cooperatives;
- b. Transfer management of sub-loan funds to the Bolivian Agricultural Bank;
- c. Restructuring of the technical assistance team;
- d. Implementation of an intensive membership training program, and
- e. Limitation of the GOB role in cooperative development to a support function.

A revised project paper was prepared and submitted to Washington to initiate implementation of these actions.

14. An initial critique of the project was prepared by the Personal Services Contractor responsible for assisting project implementation. This was first reviewed by the USAID Project Committee, and then it formed the basic working document for a two day joint evaluation attended by technical level personnel of the GOB, USAID and contractor (Robert R. Nathan Assoc., Inc.). The conclusions of these meetings were then reviewed in a joint GOB/USAID meeting, held by the Directors of USAID and the GOB implementing institution. An amended PP for the project was then prepared.

15-23. The attached revised project paper covers all topics 15-23. *

* See Project Paper Amendment - 9/20/79
PD-AAB-681-A1