



Insurance Regulatory Information System (IRIS)

Edgar P Balbin Senior Manager, BearingPoint

> EISA, Cairo, Egypt 21 May 2008





Agenda

- Overview of IRIS
- Explanation and calculation of IRIS ratios
- IRIS ratio ranges and implications
- Comparison of IRIS with EISA Early Warning Ratios





Overview of IRIS

- Help regulators target resources on more risky companies
- To be supplemented by in-depth financial analysis and/or on-site examinations
- 12 ratios: each with "usual range"
- Falling outside usual range: requires attention
- On the average 11% of companies (US) have 4 or more ratios falling outside the usual range
- Three possible levels of attention
 - Level A: high priority for review
 - Level B: may require review, but not immediate
 - Reviewed: no level





IRIS Ratios

- There are 12 IRIS ratios
- These are grouped into four areas
 - Overall ratios
 - Profitability ratios
 - Liquidity ratios
 - Reserve ratios





Overall Ratios

- Ratio 1 Gross premium written to policyholders' surplus
- Ratio 2 Net premium written to policyholders' surplus
- Ratio 3 Change in net premium written
- Ratio 4 Surplus aid to policyholders' surplus





Profitability Ratios

- Ratio 5 Two-year overall operating
- Ratio 6 Investment yield
- Ratio 7 Change in policyholders' surplus





Liquidity Ratios

- Ratio 8 Liabilities to liquid assets
- Ratio 9 Gross agent' balance to policyholders' surplus





Reserve Ratios

- Ratio 10 One-year reserve development to policyholders' surplus
- Ratio 11 Two-year reserve development to policyholders' surplus
- Ratio 12 Estimated current reserve deficiency to policyholders' surplus





Ratio 1 – Gross Premium Written to Policyholders' Surplus

- Policyholders' surplus is surplus and capital of the insurance company
 - It is comparable to the total equity of a company
- Gross and net premium written: measures of the sales of the insurance company
- Ratios: measures of asset turnover
 - Reflects on management effectiveness in using the capital
 - Also reflects on the risk management is willing to take





Calculation of Ratio 1

- A = Direct Premiums Written
- *B* = *Reinsurance* (*Indirect*) *Premium Affiliate*
- C = Reinsurance (Indirect) Premium Nonaffiliate
- *D* = *Capital and Surplus*
- *E* = *Gross Premium* = *A*+*B*+*C*
- F = Gross Premium to Policyholders' Surplus = 100 (E/D)





Ratio 2 – Net Premium Written to Policyholders' Surplus

- Net premium written = gross premium written – reinsurance ceded
- Ratio 2 also reflects on management's willingness to leverage its equity (capital) for sales
- It is important that Ratio 1 does not exceed Ratio 2 by a wide margin
 - This would indicate that much of the policyholders' surplus comes from reinsurance

Calculation: 100 (A/B), where:

- A = Net premiums written
- *B* = *Policyholders' Surplus*





Ratio 3 – Change in Net Premium Written Calculation of Ratio 2

- The change is expressed as a percentage of net premium written in the prior year
- It is a measure of sales variability
- For an insurance company, there is usually a deficit in the first few years of sale of introducing and marketing products
- Such deficits must be covered by surplus of the company
- Too much (rapid) increase in sales will cause severe surplus strain to the company
- Calculation: 100 (A-B)/B, where:
 - A = Net Premium, Current Year
 - B = Net Premium, Previous Year





Ratio 4 – Surplus Aid to Policyholders' Surplus

- Surplus aid is an estimate of commissions on unearned ceded reinsurance premiums
- This should belong to the reinsurer
 - By treaty, it may be retained by primary insurer
- If a large portion of policyholders' surplus depend on surplus aid
 - Continued solvency of primary insurer depends on the continued co-operation of the reinsurer

Calculation: 100 (E/D) where:

- A = Reinsurance Ceded Commission
- B = Ceded Premiums Written
- C = Total Unearned Ceded Premium
- D = Policyholders' Surplus
- *E* = *Surplus Aid* = *A* (*C*/*B*)
- *F* = Surplus Aid to Policyholders' Surplus = 100 (*E*/*D*)





Ratio 5 - Two-Year Overall Operating

- This is a measure of the profitability of the insurer on a longer term basis: over two years
- Negative profit % = loss ratio + expense ratio investment return ratio
- Loss ratio = (losses + expenses + dividends paid) / net premiums earned
- Net premiums earned = net premiums written increase in unearned premium reserve
- Expense ratio = underwriting expenses / net premiums written
- Investment return ratio = investment income / net premiums earned





Calculation of Ratio 5

- A = Losses and LAE Incurred; B = Prior Year's
- C = Dividend Paid to Policyholders; D Prior Year's
- *E* = *Premium Earned*; *F* = *Prior Year*'s
- *G* = Other Underwriting Expense; *H* = Prior Year's
- *I* = Total Other Income; *J* = Prior Year's
- *K* =Net Premium Written; *L* = Prior Year's
- *M* = Net Investment Income; *N* = Prior Year's
- *O* = Loss Ratio = 100 (A+B+C)/(E+F)
- *P* = *Expense Ratio* = 100 (G+H+I+J)/(K+L)
- Q = Investment Ratio = 100 (M+N)/(E+F)
- Ratio 5, Overall 2 year operating ratio = O+P+Q





Ratio 6 – Investment Yield

- Investment yield is a major component of income for an insurance company
- It also indicates the general quality of company's investment portfolio
- It is the ratio of net investment income to average cash and invested assets for the current and the prior years





Calculation of Ratio 6

- A = Cash and Invested Assets; B = Prior Year's
- *C* = Interest, dividend, real estate income, due and accrued; *D* = Prior Year's
- *E* = Borrowed Money; *F* = Prior Year's
- *G* = Interest on Borrowed Money; *H* = Prior Year's
- *I = Net Investment Income*
- J = Investment Yield = 100 I/[(A+B+C+D-E-F-G-H)/2]





Ratio 7 – Change in Policyholders' Surplus

- This is the ultimate measure of financial condition of the company
- A negative change shows deterioration: bad
- Drastic increase shows instability
 - It is sometimes related to a change of ownership
 - Many insolvent companies have high surplus increases prior to insolvency of the company





Calculation of Ratio 7

Change in Policyholder's Surplus

- A = Total underwriting expense incurred; G= Prior year's
- B= Net commission and brokerage expense; H = Prior year's
- *C* = Total taxes, licenses and fees; *I* = Prior year's
- D = Net premium written; J = Prior year's
- *E* = Unearned Premium, *K* = Prior Year's
- F = Deferred Acquisition Expense = [(A+B+C)/2D]xE
- L = Deferred Acquisition Expense Prior Year's = [(G+H+I)/2J]xK
- *M* = Policyholders' Surplus; *N* = Prior Year's
- *O* = Change in Policyholders' Surplus = 100 (F+M-L-N)/(L+N)





Ratio 8 – Liability to Liquid Assets

- Liquid assets for IRIS includes R.E. up to 5% of total liability
 - It also includes mortgages
- This is different from the treatment in FAST
- This is a measure of the company's ability to meet the financial demands using liquid assets
- This is different from financial analysis of industrial companies
 - Current ratio = current assets / current liabilities
 - Current means less than 1 year





Calculation of Ratio 8

- A = Total liabilities
- *B* = *Real estate, property occupied by company*
- *C* = *Real estate, other properties*
- D = Excess real estate = (B+C)-(A/20)
- *E* = Government Bonds
- F = Preferred and Common Stock
- *G* = *Mortgage Loans*
- H = Real estate held for investment
- I = Cash and short term investment
- *J* = Other Invested assets
- *K* = *Receivables for securities*
- *L* = Installment premiums booked but due
- *M* = Interest income accrued
- N = Investments in parents, subsidiaries and affiliates
- O = Liquid assets = (E+F+G+H+I+J+K+L+M) (D+N)
- *P* = Liability to liquid assets = 100 (A/O)





Ratio 9 – Gross Agents' Balances to Policyholders' Surplus

- Agents' balances are often not easily converted to cash in time of liquidation
- Too much reliance on that may spell liquidity problem
- Calculation = 100 (A/B), where:
 - A = Agents' balances (in course of collection)
 - *B* = *Policyholders'* surplus





Ratio 10 – One-year Reserve Development To Policyholders' Surplus

- Losses outstanding a year prior and up to the current statement date is the sum of
 - Current reserves for those losses outstanding
 - Loss payments made during last year
- One-year reserve development is the difference
 - Updated loss estimate above, minus
 - Reserve at the end of prior year
- If the above one-year reserve development is
 - Positive: reserves were deficient
 - Negative: reserves were redundant

Calculation: 100 (A/B); where:

A = One year reserve development

B = Policyholders' surplus





Ratio 11 – Two-year Reserve Development to Policyholders' Surplus

- Reserve deficiency and redundancy are very serious matters
 - That is why we study both such ratio on one-year and two-year bases
- This ratio is comparable to Ratio 10 on a two-year basis
- Calculation: 100 (A/B), where:
 - A = 2 year reserve development
 - B = Prior Year, 2 Policyholders' surplus





Ratio 12 – Est. Current Reserve Deficiency to Policyholders' Surplus

- This is a very important ratio
 - It measures whether the current reserve is enough to cover expected losses or not
- Expected losses = net premiums earned x average ratio of loss reserves to premium
- This is compared to the stated reserves for the current year
- Calculation: = 100 (E/F); where:
- A = Prior year 2 losses and LAE to Net Premium
- *B* = *Prior year 1 losses and LAE to Net Premium*
- *C* = *Net Premium earned*
- D = Loss and LAE
- E = Reserve Deficiency = [(A+B)/200 x (C-D)]
- F = Policyholders' surplus





IRIS Summary

		<u>Usual Range</u>	
		Minimum	Maximum
Ratio 1	Gross Premiums Written / Policyholders' Surplus	0	900
Ratio 2	Net Premiums Written to Policyholders' Surplus	0	300
Ratio 3	Change in Net Preiums Written	(33)	33
Ratio 4	Surplus Aid to Policyholders' Surplus	0	15
Ratio 5	Two-Year Overall Operating Ratio	0	100
Ratio 6	Investment Yield	5	10.0
Ratio 7	Change in Policyholders' Surplus	(10)	50
Ratio 8	Liabilities to Liquid Assets	0	105
Ratio 9	Gross Agents' Balances to Policyholders' Surplus	0	40
Ratio 10	One-Year Reserve Development to Policyholders' Surplus	0	20
Ratio 11	Two-Year Reserve Development to Policyholders' Surplus	0	20
Ratio 12	Estimated Current Reserve Deficiency to Policyholders' Surplus	0	₂₆ 25





IRIS Score

- 1 point is given for every ratio going outside the usual range
- Total score of 4 or more indicates Level A
- Total score of 2 or 3 indicates Level B





Thank You

Exercises & Discussions





Appendix 6

Exit Report of Edgar P Balbin TAPR II Project – Component B, Insurance May 29, 2008