

**JOINT EVALUATION OF  
EFFECTIVENESS AND IMPACT OF THE  
ENABLING DEVELOPMENT POLICY OF THE  
WORLD FOOD PROGRAMME (WFP)**



**BANGLADESH  
COUNTRY STUDY**

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# JOINT EVALUATION OF EFFECTIVENESS AND IMPACT OF THE ENABLING DEVELOPMENT POLICY OF THE WFP

## *BANGLADESH COUNTRY STUDY*



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- 4 - Technical annexes to support findings
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**ABBREVIATIONS AND ACRONYMS**

|       |  |
|-------|--|
| ADP   | Annual Development Programme                           |
| AIDS  | Acquired Immune Deficiency Syndrome                    |
| ASOD  | Assistance for Social Organisation & Development (NGO) |
| BBS   | Bangladesh Bureau of Statistics                        |
| BCM   | Beneficiaries Contact Monitoring                       |
| BDF   | Bangladesh Development Forum                           |
| BDSC  | Bangladesh Development Service Centre                  |
| BMI   | Body Mass Index  |
| BRAC  | Bangladesh Rural Advancement Committee (NGO)           |
| BWDB  | Bangladesh Water Development Board                     |
| CBO   | Community-based organisation                           |
| CCA   | Common Country Assessment                              |
| CCF   | Common Country Framework                               |
| CHT   | Chittagong Hill Tracts Rural Development               |
| CNI   | Community Nutrition Initiative                         |
| CO    | Country Office   |
| CP    | Country Programme                                      |
| CSO   | Country Strategy Outline                               |
| DFID  | Department for International Development               |
| DHS   | Directorate of Health Services                         |
| DOF   | Department of Fisheries                                |
| DRR   | Directorate of Relief and Rehabilitation               |
| DRRO  | District Relief and Rehabilitation Officer             |
| DWA   | Department of Women Affairs                            |
| DWAO  | District Women Affairs Officer                         |
| EC    | European Commission                                    |
| ECW   | Enhanced Commitment to Women                           |
| EDP   | Enabling Development Policy                            |
| EMOP  | Emergency Operation                                    |
| ERD   | Economic Relations Division (Ministry of Finance)      |
| EU    | European Union   |
| FAAD  | Food Aid and Development                               |
| FFA   | Food for Asset Creation                                |
| FFE   | Food for Education                                     |
| FFS   | Food for Schooling                                     |
| FFW   | Food for Work  |
| FSAC  | Food Security Assistance Committee                     |
| FSVGD | Food Security for Vulnerable Group Development         |
| GCCR  | Growth Centre Connecting Roads                         |
| GLEW  | Group Leader Extension Workers                         |
| GoB   | Government of Bangladesh                               |
| GPS   | Government Primary School                              |
| GUK   | Gram Unnayan Kendra Balabarihad (NGO), Kurigram        |
| HEB   | High Energy Biscuit                                    |
| HIES  | Household Income and Expenditure Survey                |
| HIV   | Human Immune-Deficiency Virus                          |
| HPWDP | Hardcore Poor Women's Development Programme            |
| HYV   | High Yielding Variety                                  |
| IFAD  | International Fund for Agricultural Development        |

|             |  |
|-------------|--|
| IFADEP      | Integrated Food-assisted Development Project (EC)                  |
| IFPRI       | International Food Policy Research Institute                       |
| IFS         | Integrated Food Security   |
| IGA         | Income generating Activity   |
| IGVGD       | Income Generation for Vulnerable Group Development                 |
| IP          | Implementing Partner   |
| I-PRSP      | Interim Poverty Reduction Strategy Paper/Process                   |
| JC          | Jagaroni Chakra (NGO), Jessore                                     |
| JICA        | Japan International Cooperation Agency                             |
| LCG         | Local Consultative Group   |
| Lean Season | Dry season, March – April  |
| LGD         | Local Government Division  |
| LGED        | Local Government Engineering Department                            |
| LTSH        | Landside Transportation, Storage and Handling                      |
| M&E         | Monitoring and Evaluation  |
| MDG         | Millennium Development Goal  |
| MDMR        | Ministry of Disaster Management and Relief                         |
| MEF         | Ministry of Environment and Forest                                 |
| MFL         | Ministry of Fisheries and Livestock                                |
| MFU         | Milling and Fabrication Unit                                       |
| MIS         | Management Information System                                      |
| MLGRDC      | Ministry for Local Government, Rural Development and Co-operatives |
| MoF         | Ministry of Food   |
| MoHF        | Ministry of Health and Family Welfare                              |
| MoPME       | Ministry of Primary and Mass Education                             |
| MT          | Metric Ton   |
| MWCA        | Ministry of Women and Children Affairs                             |
| NGO         | Non-governmental Organisation                                      |
| NNP         | National Nutrition Project   |
| PIC         | Programme/Project Implementation Committee                         |
| PIP         | Project Implementation Plan  |
| POP         | Population (and Health) Project (IBRD)                             |
| PRA         | Participatory Rural Appraisal                                      |
| PRRO        | Protracted Relief and Recovery Operation                           |
| PRSP        | Poverty Reduction Strategy Paper/Process                           |
| RASDO       | Rural Advancement Social Development Organisation (NGO)            |
| RBM         | Results based Monitoring   |
| RD          | Rural Development  |
| RDRS        | Rangpur Dinajpur Rural Service (NGO)                               |
| RMP         | Routine Maintenance Programme                                      |
| RO          | Regional Office  |
| SAA         | Situational Assessment and Analysis                                |
| SC          | Steering Committee   |
| SDC         | Swiss Agency for Development and Cooperation                       |
| SFP         | School Feeding Programme   |
| SMC         | School Management Committee  |
| Tk          | Taka (local currency)  |
| TMSS        | Thengamara Mohila Sabuj Sangha (NGO)                               |
| TNC         | Training and Nutrition Centre                                      |
| UNAIDS      | UN Programme on HIV/Aids   |
| UNDAF       | United Nations Development Assistance Framework                    |

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|        |  |
|--------|--|
| UNDP   | United Nations Development Programme                             |
| UNJSMI | UN Joint Safe Motherhood Initiative                              |
| UNESCO | United Nations Educational, Scientific and Cultural Organisation |
| UP     | Union Parishad   |
| UPVGD  | Union Parishad Vulnerable Group Development                      |
| UWAO   | Upazilla Women Affairs Officer                                   |
| VAM    | Vulnerability Analysis and Mapping                               |
| VGD    | Vulnerable Group Development                                     |
| VGf    | Vulnerable Group Feeding   |
| VNP    | Village Nutrition Promoter                                       |
| WTC    | Women's Training Centre  |

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## **ANNEX 1: WORKPLAN**

### **Introductory note**

During the field survey, the EDP Evaluation Mission, consisting of four reporting members, split up in two travelling working groups, one of whom headed North, the other South. Before embarking for the Field Survey and after their return the two teams held interviews, collected information and data, participated in general-EDP related discussions, programme and project presentations, jointly but also separately of each others.

The sites visited were arranged with the logistic support of WFP and included both current and phased-out projects of WFP to get an overall picture and understanding of their country programme. Some adjustments were also made in the field and WFP officials accommodated the mission's needs in terms of evaluation. For instance, during the visit to the Rajshahi Division, in Kurigram, a group of women was interviewed who turned out not to be eager to take loans from the respective NGOs. They were effectively excluded from the programme. This unscheduled visit was very helpful in understanding the risks faced by the ultra-poor and therefore their reluctance to take loans. The need for alternatives in terms of other types of employment - not just self-employed - became evident. In a similar way, a group of VGD women was met in Rangpur, who had graduated to BRAC membership, took loans, which were utilized properly, and they were doing well. In yet another unscheduled visit a complaint was received by a group of women who were involved in road rehabilitation under FFA, although this had not been planned, originally. The Chairman of the concerned Union was contacted, and the problem discussed.

### EDP EVALUATION MISSION SCHEDULE

| Date/Day                        | Activities  |
|---------------------------------|---|
| MONDAY, 3 MAY                   | Arrival of Mr. Schild at Dhaka.<br>Meeting with Mrs. Prof. Dr.Khundker, team member. Internal discussion.<br>Meeting with Mr. Joan Fleuren, Programme Adviser, ODB, Bangkok, and Ms. Kartini Oppusunggu, Chief Operations Implementation Service, WFP, in Asia Pacific Hotel, Dhaka.  |
| TUESDAY, 4 MAY                  | Meeting with Ms. Prof. Dr. Kundker and Dr. Alam in the Asia Pacific Hotel, preparation of work.   |
| WEDNESDAY, 5 MAY                | Start-up Briefing at WFP Office.<br>WFP Participants: Mr. Douglas Casson Coutts, Country Director, Mr. Joan Fleuren, Programme Adviser, ODB, Bangkok, Ms. Kartini Oppusunggu, Chief Operations Implementation Service, Mrs. Mona Hammam, WFP Rome, and Section Managers and Unit Heads. Interviews and informal discussion with VGD and IFS/RD programme units. |
| THURSDAY, 6 MAY                 | UNDP/UNFPA/UNICEF, meeting with Mrs. Jamin Hamid, Co-ordinator. Meeting with GoB Counterparts involved in RD and, IFS.<br>WFP, discussion with Mr. Siemon Hollema   |
| FRIDAY, 7MAY                    | Friday, preparation of work in the hotel  |
| SATURDAY, 8MAY                  | MWA   |
| SUNDAY, 9 MAY                   | WFP:<br>Discussions on SF, nutrition, HIV/AIDS, gender.<br>Discussion with Mr. Siemon Hollema   |
| MONDAY, 10 MAY – TUESDAY 18 MAY | Field visits see details in following pages   |
| WEDNESDAY, 19 MAY               | Discussion with leading personnel of GTZ, Dhaka, meeting with representatives of UNICEF/UNFPA, discussion with the Director General of the Directorate General for Food. Discussions with a representative of BRAC (NGO) responsible for research and evaluation, Dhaka.  |
| THURSDAY, 20 MAY                | Final meeting, debriefing at WFP, Dhaka   |
| FRIDAY, 21 MAY                  | Internal meeting of the mission members   |
| SATURDAY, 22 MAY                | Preparation of material for elaborating the study   |
| SUNDAY, 23 MAY                  | UNAIDS, meeting with the UNAIDS Country Co-ordinator<br>Internal discussions amongst team members.  |
| MONDAY, 24 MAY:                 | Departure of Mr. Schild   |
| FRIDAY, 25 MAY:                 | Departure of Mrs. Wüstefeld   |

**Visit to Khulna Division (*Kushtia and Satkhira Districts*), 10– 17 May 2004**

| Day/Time          | Activities   |
|-------------------|--|
| MONDAY, 10 MAY    |  |
| 08:15 – 10:00     | Travel of Mrs. Wüstefeld from Dhaka to Jessore by GMG and depart for Satkhira by road.   |
| 1000–10:30        | Observe training session for Routine maintenance (RM) participants by Bangladesh Rural Advancement Committee (BRAC) partner NGO and discussion with the beneficiaries.   |
| 11:00-13:00       | Observe Income Generation training for VGD (IGVGD) participants (BRAC) and meeting with Union VGD Committee members. May include food distribution and meet the beneficiaries on site. (Agordari and Shibpur unions) |
| 13:30             | Lunch- (Circuit house, Satkhira)   |
| 15:00-16:00       | Meeting with Upazilla Nirbahi Officer (UNO) and other members of the Upazilla VGD committee.   |
| 16:15-17:15       | Meeting with BRAC field staff.   |
| 17:30             | Return to Guest house  |
| TUESDAY, 11 MAY   |  |
| 08:00 –08:45      | Observe School Feeding Project in Khejurdanga Govt. Primary School in Labsha union of Satkhira sadar Upazilla.   |
| 08:45             | Departure for Debhata  |
| 09:30-10:30       | Visit former forestry project in Bhatsala under Debhata Sadar union (Uttaran) and meeting with beneficiaries.  |
| 10:30-11:45       | Observe former BWDB (Bangladesh Water Development Board) earthwork FFW schemes (reconstruction of embankments) and GCCR Structure (bridge/culvert) schemes by monetized fund.  |
| 12:00-12:45       | Meeting with Union (Debhata) officials (Forestry)  |
| 13:30             | Lunch at Satkhira (Uttaran)  |
| 15:15-16:00       | Meeting with District Primary Education Officer on SFP   |
| 16:15-17:00       | Meeting with Uttaran (partner NGO) at Satkhira (Uttaran Office)  |
| 17:30             | Return to Guesthouse   |
| WEDNESDAY, 12 MAY |  |
| 09:00-10:00       | Meeting with Executive Engineer, LGED, Satkhira and discuss GCCR and Routine Maintenance projects.   |
| 1000-11:00        | Visit former Growth Centre Connecting Road (GCCR) earth work scheme under FFW project: “Kathonda-Kodomtala GCC road in Boikari union of Satkhira Sadar Upazilla  |
| 11:15-11:45       | Observe GCCR routine Maintenance activities and meet the beneficiaries (Alipur-Bhomra road)  |
| 11:45-13.30       | Meeting former BWDB Routine maintenance participants, currently BRAC group members   |
| 13:30             | Lunch at Satkhira (Circuit house, Satkhira)  |
| 15:00-16:30       | Meeting with BWDB officials at Satkhira BWDB office.   |
| 17:00             | Return to Guesthouse   |

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THURSDAY, 13 MAY

|             |  |
|-------------|--|
| 09:00-09:45 | Visit Women Training Centre (WTC) run by Directorate of Women Affairs (DWA) in Satkhira and meeting with the trainees.                 |
| 0945-10:30  | Meeting with former Group Leader Extension Worker (GLEW)   |
| 10:30-11:00 | Meeting with District Women Affairs officer in Satkhira.   |
| 11:00       | Departure for Jessore  |
| 12:30       | Lunch at Jessore (Fisheries guest house)   |
| 14:00-16:30 | Visit former fishery and tree plantation project by Jagoroni Chakra in Jessore (Chowgacha and Beneali) and meeting with beneficiaries. |
| 17:00       | Meeting with Jagoroni Chakra Director and other field staff in Jessore JC office.  |
| 18:00       | Overnight stay at Jessore (Fisheries guest house and JC guest house)   |

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FRIDAY, 14 MAY

|             |   |
|-------------|---|
| 09:00       | Depart for Kushtia district   |
| 11:00-12:00 | Visit Kushtia Milling and fortification Unit (MFU) operated by Jagoroni Chakra (JC) in Shosti pur, Kushtia and meeting with MFU staff |
| 14:00       | Arrival at Kushtia Guesthouse (afternoon: team work)  |

---

SATURDAY, 15 MAY

|             |  |
|-------------|--|
| 08:15       | Depart for Integrated Food Security (IFS) site visits in Kushtia sadar Upazilla  |
| 09:00-10:00 | Visit Food for Asset Activity (FFA) site under Integrated Food Security Project (IFS) and meet the beneficiaries on site.  |
| 10:15-11:00 | Visit Community Nutrition Initiatives (CNI) site under Integrated Food Security Programmes (IFS) and meeting with the beneficiaries.                                       |
| 11:15-12:00 | Observe “Atta” (fortified wholemeal wheat flour) distribution in a union and discuss with the participates and meting with Union VGD officials and IFS Union FSAC members. |
| 15:00-16:00 | Meeting with UNO and Upazilla Engineer, sadar Upazilla Kushtia   |
| 16:00-17:00 | Meeting with LGED Executive engineer, Kushtia  |
| 17:00       | Return to Guesthouse   |

---

SUNDAY, 16 MAY

|              |  |
|--------------|--|
| 08:30-09:30  | Meeting with Jagoroni Chakra (JC) partner NGO  |
| 09:35- 10:30 | Meeting with District Women Affairs Officer  |
| 10:30- 11:45 | Visit Training and Nutrition Centre (TNC) under IFS project in Kushtia Sadar (CORDIAL) |
| 11:45        | Departure for Jessore  |
| 13:30        | Arrival at Jessore and Lunch.  |
| 14:30- 16:30 | Meeting with Jessore Regional Office Staff   |
| 17:00        | Return to Guesthouse and overnight stay at Jessore.                                    |

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MONDAY, 17 MAY

|       |   |
|-------|---|
| 08:30 | Departure from Jessore Airport to Dhaka by GMG<br>Team Work (team south). |
|-------|---|

**Visit to Bogra, Gaibandha, Rangpur, Kurigram, Tangail, 10– 18 May 2004**

| Date/Day          | Activities   |
|-------------------|--|
| MONDAY, 10 MAY    | WFP, general discussions, listing of specific material needed for the work. Originally planned departure of team 1 to the North had to be postponed due to strike and road blockages. Team 2 departed by air.  |
| TUESDAY, 11 MAY   | Flight to Bogra. Visit of DWA, visit to WTC at Shariakandi Upazilla, Bogra. Meeting with Upazilla Nirbahi Officer and the other concerned officials of Shariakandi Upazilla, visit to households of Ex-WTC beneficiaries und TMSS (NGO), meeting with GLEWs at Bogra DWAO's office, Bogra,<br>Meeting with DWAO officials of Bogra district  |
| WEDNESDAY, 12 MAY | Meeting with the district Relief and Rehabilitation Officer (DRRO). Bogra, BRAC office Gaibandah, UPVGD Committee (fortified wheat distribution, atta), visit Ex-VGD beneficiary's household at Tapat union under Rangpur Sadar Upazilla   |
| THURSDAY, 13 MAY  | Briefing at WFP Regional office, Rangpur, visit to Road Maintenance (RM) scheme and meeting of project participants. Observing of VGD Awareness Training Session and wheat distribution at Haragach union, Rangpur district. Visiting VGD beneficiaries, VGD beneficiaries and UPVGD Committee. Visit to Community Nutrition Initiative (CNI) under the IFS project. Meeting with LGED representatives (government partner for IFS and RM activities) and NGO partners at Rangpur. |
| FRIDAY, 14 MAY    | Departure for Kurigram, visit to a completed FFA project and contacts to former beneficiaries. Visit to a warehouse under the School Feeding Project in Lalmonirhat. Meeting with government officials and NGO staff involved in the SFP, visit to on-going FFA activities under the IFS project at Kurigram Sadar Upazilla and meeting with the user's group  |
| SATURDAY, 15 MAY  | Visit to Training and Nutrition Centre under the IFS project, departure for Chilmari Upazilla, Kurigram district, visit to school Feeding Project in NGO school at Chilmari, visit to School Feeding Project in government school and meeting with teachers, SMC, parents, government and NGO officials, meeting with government and NGO officials at Chilmari Upazilla  |
| SUNDAY, 16 MAY    | Visit to Routine Maintenance of BWD embankment works done with WFP assistance., meeting with Ex-RM workers and partner NGOs, visit to re-construction of BWDB embankment works done with WFP assistance, meeting with beneficiaries. Meeting with BWDB officials at Kurigram and the Deputy Commissioner, Kurigram, and other relevant district level officials  |
| MONDAY, 17 MAY    | Departure for Dhunot Upazilla, Bogra. Visit to DOF Fisheries Scheme at Dhunot Upazilla, Bogra, discussion with beneficiaries and DOF officials of Bogra DOF, visit to the afforestation scheme at Bogra Sadar Upazilla, Bogra, and discussion with the beneficiaries.  |
| TUESDAY, 18 MAY   | Fish pond Islam, discussion with beneficiaries. Departure for Dhaka driving by road.   |



**ANNEX 2: PARTNERSHIPS FOR PROJECT IMPLEMENTATION****Table 1: IFS/RM project partners: GoB and NGOs**

| <i>Name of NGO</i>  | <i>From-To</i> | <i>Component</i> |     |
|---|----------------|------------------|-----|
| GOB/MLGRD & CO/LGD/LGED                                   | 1997           | all              | all |
| Assistance for Social Organization and Development (ASOD) | 2001-Present   | RM               | IFS |
| Eco-Social Development Organization (ESDO)                | 2002-Present   | RM               | IFS |
| Employment and Technology Development Agency (ETDA)       | 2002-Present   | RM               | IFS |
| People's Oriented Programme Implementation (POPI)         | 2002-Present   | RM               | IFS |
| Rangpur Dinajpur Rural Service Bangladesh (RDRS)          | 2002-Present   | RM               | IFS |
| Jagarani Chakra (JC)                                      | 2002-Present   | RM               | IFS |
| Concern, FHD, SEERA                                       | 2002-Present   |                  | IFS |
| Rural Reconstruction Centre (RRC)                         | 2002-Present   | RM               | IFS |
| Faridpur Development Agency (FDA)                         | 2002-Present   | RM               |     |
| Gono Unnayan Prochesta (GUP)                              | 2002-Present   | RM               |     |
| Integrated Social Development Effort (ISDE)               | 2002-Present   | RM               |     |
| Jatiyo Bandhujan Parishad Bangladesh (JBPB)               | 2002-Present   | RM               |     |
| National Development Program (NDP)                        | 2002-Present   | RM               |     |
| North Char Development Society (NCDS)                     | 2002-Present   | RM               |     |
| Rural Agricultural Development Organization (RASDO)       | 2002-Present   | RM               |     |
| Sangathita Karma Sangsthan Prokalpa (SANGKALPA)           | 2002-Present   | RM               |     |
| SHUSHILAN   | 2002-Present   | RM               |     |
| Thengamara Mohila Sabuj Sangha (TMSS)                     | 2002-Present   | RM               |     |

**Table 2: GoB and NGO partners in Vulnerable Group Development (VGD)**

| <i>Name of Organization</i>   | <i>From-To</i>                 | <i>Component</i> |
|---|--------------------------------|------------------|
| Ministry of Women's and Children's Affairs (MWCA)                                     | 1997-Present                   |                  |
| Directorate of Relief and Rehabilitation (DRR)  | Inception-Present              |                  |
| Department of Women's Affairs (DWA)   | 1997-Present                   |                  |
| BRAC  | 1986-Present                   | IGVGD            |
| Jagorani Chakra (JC)  | 1992-1994 and<br>1998- Present | IGVGD            |
| Friends in Village Development, Bangladesh (FIVDB)                                    | 2003-Present                   | IGVGD            |
| Ensure Development Activities for Vulnerable Underprivileged Rural People (ENDEAVOUR) | 2003-Present                   | IGVGD            |
| Pajureco  | 2003-Present                   | IGVGD in CHT     |
| Gram Unnayan Sangathan (GRAUS)  | 2003-Present                   | IGVGD in HT      |
| Taungya   | 2003-Present                   | IGVGD in HT      |
| Toymu   | 2003-Present                   | IGVGD in HT      |
| Zabarang Kalyan Samity (ZKS)  | 2003-Present                   | IGVGD in HT      |
| Adivasi Unnayan Kendra (CIPD)   | 2003-Present                   | IGVGD in HT      |
| Assistance for the Livelihood of Origins (ALO)  | 2003-Present                   | IGVGD in HT      |
| Thengamara Mohila Sabuj Sangha (TMSS)   | 2003-Present                   | FSVGD            |
| Aid Comilla   | 2000-Present                   | FSVGD            |
| Assistance for Social Organization and Development (ASOD)                             | 2000-Present                   | FSVGD            |
| Mousumi   | 2000-Present                   | FSVGD            |
| Dipshikha   | 2003-Present                   | FSVGD            |
| Palli Sree  | 2003-Present                   | FSVGD            |
| Eco-Social Development Organization Organization (ESDO)                               | 2003-Present                   | FSVGD            |
| Village Education Resource Centre (VERC)  | 2003-Present                   | FSVGD            |
| Resource Integration Centre (RIC)   | 2003-Present                   | FSVGD            |
| Surovi  | 2003-Present                   | FSVGD            |
| Grameen Unnayan Kendra (GUK)  | 2000-Present                   | FSVGD            |
| Grameen Krishi Foundation (GKF)   | 2000-Present                   | FSVGD            |
| Bangladesh Development Service Centre (BDSC)  | 2000-Present                   | FSVGD            |

As an example about the *modus operandi* in NGO and CBO cooperation, the IFS project may be quoted. Here, the Department of Women's Affairs, Dhaka (DWA) has registered 300 CBOs in 20 districts under 4 clusters (Barisal, Kurigram, Mymensingh, Kusthia). Operational guidelines for NGOs collaborating with WFP contain minimum standards for the educational qualification and structure of NGOs (minimum educational qualification of the staff and project-related experience). The majority of the staff must be female.

For CBOs there are more detailed selection criteria:

- the CBO must be registered with the Department of Women's Affairs, Dhaka (DWA).
- The CBOs must be located and working in the WFP-IFS areas identified thorough VAM. They will be specifically located preferably outside the area of operation of the CNI component of the IFS.
- Preference is given to CBOs who have offices/lands of their own, institutional capacity in the form of training facilities, storage facility, good leadership and good record keeping system.
- The CBOs should have their own programme for the socio-economic development of poor women and children.
- The CBOs should have a training centre to accommodate about 50 women trainees.
- The CBOs should have a tube-well of its own for safe drinking water and also have sanitary latrine and storage facilities.
- The CBOs should have appropriate accommodation facilities for running a child care centre for about 25 children. The facilities should include a kitchen or appropriate space for it.
- CBOs who run programmes for adolescent girls will be given preference. Other CBOs interested to initiate such activities that have required facilities will also be considered.
- Preference is given to CBOs where the communication facilities are good and smooth monitoring of project activities is possible.
- CBOs which were covered in previous phases of the project are not eligible.

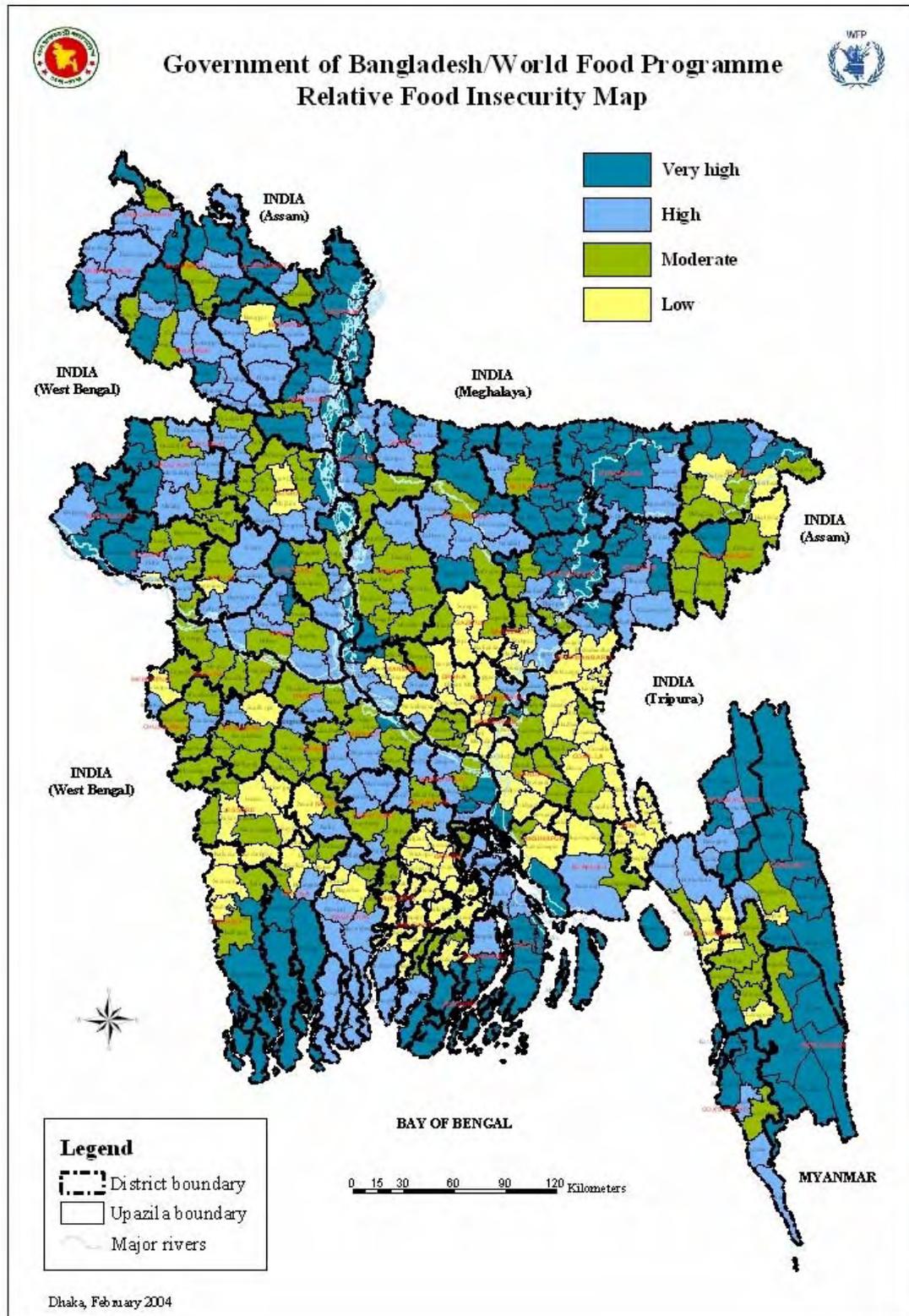
According to the DWA, a CBO found incapable to implement the activities of the project with the implementation of which they were charged, are substituted by another CBO. The same applies to CBOs which show irregularities in project management. Since WFP closely cooperates with the DWA the criteria are recognized by WFP.

**ANNEX 3: LIST OF PROJECTS VISITED**

| REGION  | UPAZILLA/UNION  | VILLAGE NAME/PROJECT   |
|---|---|--|
| Bogra   | Shariakandi   | Women's Training Centre (WTC)  |
|   | Sadar   | Afforestation scheme (BRAC)  |
|   | Gaibanha  | Afforestation scheme (BRAC)  |
|   | Dhunot  | Fish ponds rehabilitation project  |
|   |   | Rural Agricultural Social Development Organization (RASDO)                                 |
|   | Thengamara Mohila Sabuj Sangstha (TMSS)   |  |
| Rangpur   | Sadar   | Tampat Union (BRAC)  |
|   |   | Training and Resource Centre (TARC)  |
|   |   | Routine Maintenance Scheme (RM)  |
|   |   | CNI under IFS  |
|   | Haragach Union  | VGD awareness training session and wheat distribution VGD, UPVGD assisted by RDRS          |
|   | Community Nutrition Initiative (CNI) under the Integrated Food Security Project (IFS) |  |
| Kurigram  | Lalmonirhat   | Food for Asset (FFA) activities, FSVGD   |
|   |   | WFP warehouse under the School Feeding Project (SF)  |
|   |   | SFP in Government school   |
|   |   | TNC under IFS  |
|   |   | RM scheme under BWDB embankment works  |
|   | Kurigram Sadar  | Food for Assets (FFA)  |
|   |   | School Feeding Programme in NGO school   |
|   |   | Food Security Vulnerable Group Development Project (FSVGD)                                 |
|   |   | School Feeding Project (SF) in a Government School   |
|   |   | Training and Nutrition Centre (TNC) under the IFS Project                                  |
|   | Bangladesh Water Development Board (BWDB)   |  |
|   | Embankment works done under WFP assistance  |  |
|   | Reconstruction of BWDB embankment works under WFP assistance                          |  |
| Gaibandha   |   | Atta distribution  |
| Tangail   | Satkhira  | BRAC, Training Session RM  |
|   |   | BRAC, Training Session VGD/ IGVGD  |
|   |   | Onsite visit Agordari and Shilpur Unions   |
|   | Satkhira Sadar  | Meeting with BRAC field staff  |
|   |   | Khejurdanga Government Primary School, School Feeding Project in action                    |
|   | Boikari Union (Kathonda-Kodomtala)  | Former Growth Centre Connection Road (earth work under FFW project), RM Alipur-Bhomra road |
|   | Debhata Sadar (Uttaran), Bjataöa  | Former forestry project, meeting with beneficiaries and officials                          |
| Former BWDB earthwork FFW schemes and GCCR structures |   |  |
| District Primary Education Officer discussion on SFP  |   |  |
|   | Meeting with Uttaran NGO officials  |  |
| Jessore   | Chowgacha, Beneali  | Former fishery and tree plantation projects (JC)   |
|   | Kushtia, Shostipur  | Milling and Fortification Unit (MFU)   |
|   |   |  |
|   | Kushtia sadar   | FFA site under IFS   |
|   |   | CNI under IFS  |
|   |   | Atta distribution  |
|   | TNC under IFS (CORDIAL)   |  |



**ANNEX 4: TECHNICAL ANNEXES TO SUPPORT FINDINGS**



Since 1986 the GoB and the WFP elaborated Relative Food Insecurity Maps, e.g. 1997 and 2004. These maps are based on different components of food insecurity. They consequently can be compared only with some reservations. The respective map elaborated in 1997 used figures of the 1991 population census, data of the Bangladesh Bureau of Statistics, and the Ministry of Disaster Management and Relief. The map focused on the concentration of poor rural women and used the following indicators:

- Incidence of natural disasters (flood, cyclone, drought, erosion)
- Food-grain deficit/surplus
- Agricultural wage rate
- Proportion of households not owning agricultural land
- Proportion of unemployed persons
- Proportion of widowed, divorced, and separated women
- Proportion of literate women.

All 461 rural sub-districts of Bangladesh were classified in 4 categories of food insecurity (very high, high, moderate, low). The Relative Food Insecurity Map elaborated in 2004 uses the same categories, but different criteria:

- Availability of food
  - Proportion of areas with bad cropping pattern
  - Proportion of households not owning agricultural land
- Access to food
  - Proportion of areas within 2.5 km distance from the major roads
  - Proportion of households having access to electricity
  - Proportion of households with pucca and semi-pucca houses
  - Proportion of households with non-agricultural source of income
- Utilization of food
  - Travel time to nearest hospitals
  - Proportion of households with heads having completed grade 5 education
  - Proportion of households with pucca and semi-pucca sanitation
- Vulnerability
  - Disaster prone areas (flood, drought, erosion, cyclones)

A comparison of the relative food insecure areas of the first mentioned map with the second one does not necessarily show a development from one level of food insecurity to another level, or the development of certain geographic areas to new degrees of food insecurity, since the criteria used for elaborating and drawing the maps changed. Nevertheless the most recent map helps targeting.

Presently (2004) the resource allocation maps produced by VAM are used and appreciated by most donors and NGOs involved in promoting food security in Bangladesh.

## ANNEX 5: GOVERNMENT'S COMMITMENT TO INTERNATIONAL CONVENTIONS AND OBJECTIVES

1. The GoB has signed an array of international declarations and programmes of action, and has already taken concise steps to achieve the goals specified in them. The following box provides an overview over aspirations and achievements in this regard.

### **GoB commitment to international conventions and objectives**

In the **Dakar Framework for Action** the GoB committed itself to provide free primary school attendance, to achieve universal primary education by 2015, to half illiteracy, to reach gender parity in primary schools, to increase early childhood education and to improve the quality of education.

Following the Millennium Development Goals (MDGs) gender parity in primary education is envisaged to be reached by 2005 and in all levels by 2015. GoB, Development Partners and civil society co-operate in the framework of the Poverty Reduction Strategy Paper (through UNDAF).

WFP's commitments to Women Worldwide 1996 – 2001 were set at the UN's **4<sup>th</sup> World Conference on Women** in Beijing in 1995. The commitments target for gender equality and assist projects ensuring women's equal access to decision-making positions, access to resources, employment, markets and trade. Since deep-rooted customs and habits are involved in this process changes will need some time. Following the recommendations of the World Conference the GoB had to provide access to safe water for all by 2000, and endorse the use of sanitation facilities. But in 1998, only 80 % of the population had access to safe water, and only 40 % were able to use sanitation facilities.

Bangladesh signed the **Copenhagen Declaration on Social Development and Programme of Action** 1995 on eradication of poverty, full employment and stable, safe and just societies (protection of human rights, non-discrimination, tolerance, respect of diversity, equality of opportunity, equality and equity of women and men, security and participation) focusing on women. 1998 a National Action Plan was signed within the framework of the First Five Year Plan, first addressing poverty eradication, education and employment and establishing a Commission for Human Rights. Sectoral Ministries were requested to elaborate plans for integrating women in the development process. Women's training was a priority. The results of the World Conference on Women and the Copenhagen Declaration also figure prominently in the EDP.

The GoB has elaborated and realized initiatives proposed by the **Rio Declaration on Environment and Development, Forest Principles, Climatic Changes and Biological Diversity** (National Environment Management Action Plan, Sustainable Environment Management Programme). Conceivably, a Water and Flood Management Strategy received special attention. Activities in this direction complement WFP's EDP.

In 1995 the GoB ratified the **Convention on the Rights of the Child** - with reservations (based on the country's socio-cultural heritage) concerning the status of children as individuals with rights and privileges - and released an Act on Control of Repression on Women and Children. Assistance to children-related EDP projects shows that the GoB seriously follows the gist of the Convention.

The **World Food Summit** advocated access to food at all times for all people to lead an active and healthy life<sup>1</sup>. This target became an integral part of the (current) Fifth Five Year Plan, which planned to raise cereal production to 25 million tons by 2002, pushing the modernisation of agriculture (extension services, training, inputs and credit to farmers). According to WFP<sup>2</sup> the actual net production of food grain (rice and wheat) amounted to 23,314 MT in 2001/2002, and to 24,027 MT in 2002/2003. Although this production increase is not solely attributable to governmental policies and action, the target reflects the GoB's interest to gain more independence in food grain supply.

Bangladesh adopted the Programme of Action of the **International Conference on Population and Development** and the outlines of the Health and Population Sector Strategy in 1994. Through it, reproductive health (safe motherhood, family planning, prevention of sexually transmitted diseases), maternal nutrition, neo-natal care, adolescent care and infertility are addressed. Respective programmes and projects were integrated into the Health and Population Sector Programme 1998–2003. Concerning the targets of health-related global conferences some figures can be quoted:

(i) the Expanded Programme of Immunisation (EPI): target reached to 66 %; (ii) the infant mortality rate was planned to be reduced by one third, or 50 per 1,000. But in 1996 it still amounted to 78 per 1,000; (iii) life expectancy was to be 65 years by 2000: in 1996 it was 58 years; (iv) Oral Rehydration Therapy was planned to be used by 96 % of the population by 2000. In 1997 it was used by 40 % of the population.

<sup>1</sup> UN, The Common Country Assessment Bangladesh, Dhaka 2000. p.48.

<sup>2</sup> Bangladesh Food Grain Digest, 29<sup>th</sup> February 2004, p.2.



**ANNEX 6: LIST OF PEOPLE MET**

| <b>Name</b>                    | <b>Function</b>   |
|--------------------------------|---|
| <b>Government Counterparts</b> |   |
| Mr. S. M. Alauddin             | Senior Research Officer, Forest Department  |
| Mr. M.M. Showkat Ali           | Additional Director, Department of Women Affairs                                    |
| Mr. A. K. Barman               | Project Director, Department of Fisheries   |
| Ms. Ferdous Ara Begum          | Joint Secretary, MWCA   |
| Ms. Mobasshera Begum           | Director, Department of Women Affairs   |
| Mr. Md. Shafiullah Bhuiyan     | Deputy Director, DRR  |
| Mr. Md. Jahirul Haque          | Deputy Chief, MWCA  |
| Mr. D. M. A. Hossain           | Additional Chief Engineer, Bangladesh Water Development Board (BWDB)                |
| Mr. Rakib Hossain              | Senior Assistant Secretary, MWCA  |
| Mr. Rafiqul Islam              | Deputy Secretary (Dev.), MWCA   |
| Mr. A. Taher Khan              | Project Director, LGED  |
| Ms. Afia Khatun                | Director (VGD), Directorate of Relief and Rehabilitation (DRR)                      |
| Mr. Md. Iklil Mandal           | Project Director, Forestry Sector Project, Forest Department                        |
| Ms. Hasina Matin               | Project Director, Department of Women Affairs                                       |
| Mr. Mortuza Hossain Munshi     | Secretary, Ministry of Women and Children Affairs (MWCA)                            |
| Mr. A.K.M. Mourtouza           | Project Director, Department of Women Affairs                                       |
| Mr. Md. Muraduzzaman           | Superintendent Engineer, BWDB   |
| Mr. Md. Matiur Rahman          | Senior Assistant Chief, MWCA  |
| Mr. Md. Shahidur Rahman        | Executive Engineer, BWDB  |
| Mr. Abdur Rouf                 | Director, Movement, Storage and Silo, Directorate General of Food, Ministry of Food |
| Mr. Saroj Kumar Sarker         | Additional Chief Engineer, Local Government Engineering Department (LGED)           |
| Mr. Md. Nurul Islam Talukder   | Project Director, Department of Women Affairs                                       |
| Dr. Abul Quashem Md. Yahya     | Executive Engineer, Department of Fisheries   |
| <b>EC</b>                      |   |
| Ms. Anna de Roos               | Food Security Adviser, EC Delegation to Bangladesh                                  |
| Mr. Ekramul Ahsan              | Programme Officer, EC Delegation to Bangladesh                                      |
| <b>UNAIDS</b>                  |   |
| Mr. Evaristo Marowa            | UNAIDS Country Coordinator  |
| <b>UNDP</b>                    |   |
| Mr. M. Ali Ashraf              | Assistant Resident Representative   |
| Ms. Durafshan Chowdhury        | Senior Programme Officer (UNCDF)  |
| Mr. M. Aminul Islam            | Sustainable Development Adviser   |
| Mr Larry Maramis               | Deputy Resident Representative (Programme)  |
| Mr. Mikkel Trolle              | Programme Officer   |
| <b>UNFPA</b>                   |   |
| Mr. Md. Nurul Ameen            | Assistant Representative  |
| Ms. Suneeta Mukherjee          | Representative  |
| Dr. Jebunnesa Rahman           | NPPP  |
| <b>UNICEF</b>                  |   |

|  |  |
|--|--|
| Ms. Rosella Morelli  | Senior Programme Coordinator   |
| <b>IBRD</b>  |  |
| Dr. Md. Abdul Ghani  | Irrigation Engineer, Rural Development Sector                          |
| <b>GTZ Dhaka</b>   |  |
| Dr. Michael Nienhaus                                       | Country Director   |
| Dr. Dieter W. Klein  | Team Leader  |
| <b>WFP</b>   |  |
| Mr. Nurul Afsar  | Technical Adviser, Fortification Management Unit                       |
| Mr. Syed Khabir Ahmed                                      | Head, Planning and Study Unit  |
| Mr. Syed S. Arefeen  | Head, IFS Programme Unit   |
| Mr. S. M. Shaheen A. Choudhury                             | Head, VGD Programme Unit   |
| Mr. Douglas Casson Coutts                                  | Country Director   |
| Ms. Gabriele Duffy   | Manager, Special Field Operation Section                               |
| Ms. Marianne Flach   | Chief Technical Adviser, FSVGD   |
| Mr. Joan Fleuren   | Senior Programme Adviser, Regional Bureau of Asia, Bangkok             |
| Mr. Bhre Gessesse  | Chief, Logistic and Procurement Service                                |
| Ms. Mona Hammam  | WFP, Rome  |
| Mr. Kh. Shahidul Haque                                     | Manager, Field Coordination Section                                    |
| Ms. Edith Heines   | Manager, School Feeding Section  |
| Mr. Siemon Hollema   | Manager, Policy and Resourcing Section                                 |
| Mr. Anwarul Kabir  | Head, Rangpur Regional Office  |
| Ms. Nina Kolbjornsen                                       | Assistant Programme Officer  |
| Ms. Mah Jabeen Masood                                      | Head, School Feeding Programme Unit                                    |
| Mr. Wahid Murad  | Consultant, Resource Management & Reporting Unit                       |
| Mr. S. M. Murshid  | Head, Jessore Regional Office  |
| Ms. Nasiba Nabi  | Manager, Integrated Field Operation Section                            |
| Ms. Kartini Oppusunggu                                     | Chief, Operations Implementation Service                               |
| Ms. Julie Shouldice  | Assistant Programme Officer  |
| Mr. Abu Bakar Siddique                                     | Programme Officer  |
| <b>Embassies</b>   |  |
| Ms. Amanda Edmunds   | Third Secretary (Development) Canadian High Commission                 |
| Ms. Fahmida Muhit  | Programme Manager, Australian High Commission                          |
| Mr. George Rademacher                                      | First Secretary (Development Cooperation), Federal Republic of Germany |
| <b>Thengamara Mohila Somabay Samity (TMSS), NGO, Bogra</b> |  |
| Mr. Md. Khorshed Alam                                      | Deputy Director  |
| Mr. Khairul Bari   | SBM  |
| Mr. Abdul Baten  | Cons. (Audit)  |
| Ms. Shahzadi Begum   | Deputy Director (HRD)  |
| Mr. Md. Ashraful Islam                                     | Director (Operation)   |
| Mr. Abdul Hannan   | Manager (Communications)   |
| Mr. Zahir Hossain  | Deputy Director (IA)   |
| Mr. Zakir Hussain  | Zonal Manager  |
| Mr. Rafiqul Islam  | Zonal Manager  |
| Mr. Al Mamun   | Assistant Director   |
| Ms. Laila Parvin Nahar                                     | Upazila Women Affairs Officer  |
| Mr. Abdul Quader   | Deputy Director  |
| Mr. Rafiquzzaman   | SI (RCH)   |
| Mr. Md. Ataur Rahman                                       | Director   |

|   |                                      |
|---|--------------------------------------|
| Mr. Bazlur Rahman                       | Deputy Director (Audit)              |
| Mr. Mahbubur Rahman                     | Assistant Director                   |
| Mr. Abdur Razzak                        | Assistant Director                   |
| Mr. Abdur Rob                           | Zonal Manager                        |
| Mr. Abdus Salam                         | Deputy Director                      |
| Mr. A.S.M. Shamsuddin                   | Director (Administration)            |
| <b>WTC, Shariakandi Upazilla, Bogra</b> |                                      |
| Mr. Kayes Ahmed                         | Credit Supervisor                    |
| Ms. Tanzima Akhter                      | UWAO                                 |
| Mr. Sunil Chandra Barman                | Project Implementation Officer       |
| Ms. L. Nazma Begum                      | UWAO                                 |
| Ms Nargis Begum                         | UWAO, Bogra                          |
| Mr. Sunil Chandra                       | PIO                                  |
| Mr. Abdur Rashid Chowdhury              | Project Implementation Officer       |
| Mr. Alamgir Hossain                     | Upazilla Women Affairs Officer       |
| Mr. Altaf Hossain                       | Food Officer                         |
| Ms. Ismail Hussain                      | DRRO                                 |
| Mr. Shakhawat Hussain                   | Project Implementation Officer       |
| Ms. Selina Khanam                       | District Women Affairs Officer Bogra |
| Mr. A.B.M. Amir Khashru                 | Project Implementation Officer       |
| Ms. Dilara Khatun                       | Trade Instructor                     |
| Ms. Sharpun Khatun                      | Trade Instructor                     |
| Mr. Abdul Matin                         | Project Implementation Officer       |
| Ms. Laila Parvin Meher                  | UWAO                                 |
| Ms. Rukshana Momtaz                     | UWAO                                 |
| Ms. Zebun Nessa                         | UWAO                                 |
| Mr. Rakhil Chandra Pramanik             | Office Assistant                     |
| Mr. Mansurur Rahman                     | Project Implementation Officer       |
| Md. Abdul Matin Sarker                  | Project Implementation Officer       |
| Ms. Sharifa Akhter Tuhin                | UWAO                                 |
| <b>Gaibandha UP VGD Committee</b>       |                                      |
| Mr. A.T.M. Mezbahul Alam                | Member                               |
| Mr. Md. Younus Ali                      | Member                               |
| Mr. Shah Alam Biswas                    | Member                               |
| Mr. Syed Monirul Haque                  | PIO                                  |
| Ms. Minara                              | VGD Women                            |
| Mr. Abu Naser                           | Programme Organizer VGD, BRAC        |
| Ms. Rashida                             | VGD Women                            |
| Mr. Makhan Chandra Sarkar               | Chairman                             |
| Mr. Shahidul                            | Member                               |
| Mr. Moslem Uddin                        | Member                               |
| <b>WFP, Rangpur Regional Office</b>     |                                      |
| Mr. Faisal Ahmed                        | Data Clerk                           |
| Mr. Khawja Kutubuddin Ahmed             | Field Officer                        |
| Ms. Mamataz Begum                       | AFO                                  |
| Mr. Delwar Hossain                      | Driver                               |
| Mr. Akhtarul Islam                      | Logistic Assistant                   |
| Mr. Anwarul Kabir                       | Head, Regional Office                |
| Mr. Abul Khair                          | Driver                               |
| Mr. Abdur Razzaque                      | Driver cum Clerk                     |
| Ms. Shaheen Sultana                     | Assistant Field Officer (AFO)        |

|   |   |
|---|---|
| Ms. Nusrat Shahrin Urmi                   | AFO   |
| Ms. Salma Yasmin                          | AFO   |
| <b>Haragach Union Parishad</b>            |   |
| N.N.                                      | Chairman, members and Officials                         |
| <b>BRAC, Rangpur</b>                      |   |
| Mr. Ashrafuzzaman                         | Regional Sector Specialist (NGD)                        |
| Mr. Rabiul Hossain                        | Area Manager BRAC BDP TARAGONT                          |
| Mr. Shahidul Islam                        | Area Manager (DABI), BRAC                               |
| Mr. Abdullah Al Mamun                     | Regional Manager  |
| Dr. Imran Matin                           | Director, Research and Evaluation Division, BRAC, Dhaka |
| Mr. Mezbahuddin                           | Senior Trainer-in-Charge                                |
| Mr. Mizanur Rahman                        | Regional Manager  |
| <b>BRAC Dhaka Rangpur Regional Office</b> |   |
| Md. Salma Yasmin                          | AFO, Rangpur  |
| Md. Nusrat Shahrin Urmi                   | AFO, Paabna Cluster                                     |
| Mr. Faisal Ahmed                          | Data Clerk  |
| Mr. Khawja Kutuhuddin Ahmed               | Field Officer   |
| Mr. Aabdul Khair                          | Driver  |
| Md. Delowar Hossain                       | AFO, Labnoribat Cluster                                 |
| Md. Momaatorz Begum                       | AFO, Panechagarh Cluster                                |
| Md. Shaheer Suttan                        | AFO. Rajshalli Cluster                                  |
| Mr. Abdur Razzaqui                        | Driver/Clerk  |
| Mr. Anwarul Kabis                         | Head Regional Office                                    |
| Mr. Akhtarul Islam                        | Logistics Assistant                                     |
| <b>Hagarach Union</b>                     |   |
| Officers and Members of the Union         |   |
| <b>RDRS</b>                               |   |
| Mr. N. Gani                               | Programme Coordinator                                   |
| Mr. Imrul Kayes Moniruzzaman              | Director, Social Empowerment Development                |
| Mr. Majibur Rahman                        | Programme Manager                                       |
| Ms. Manjusree Saha                        | Programme Manager                                       |
| <b>UNO Office, Kurigram</b>               |   |
| Mr. Ansar Ali                             | Upazila Family Planning Officer                         |
| Mr. Keramat Ali                           | Upazila Agriculture Extension Officer                   |
| Mr. Badruddoza                            | Upazila Rural Development Officer                       |
| Ms. Tahmina Begum                         | Upazila Social Welfare Officer                          |
| Ms. Zakia Begum                           | Upazila Women Affairs Officer                           |
| Mr. Sirajul Haque Farooqui                | Upazila Engineer  |
| Mr. Md. Habibullah                        | Upazila Food Controller                                 |
| Mr. Minhazul Haque                        | Upazila Cooperative Officer                             |
| Mr. Nurul Haque                           | Upazila Statistical Officer                             |
| Mr. Sheikh Yousuf Haroon                  | Upazila Nirbahi Officer                                 |
| Mr. Ashraful Kabir                        | Upazila Education Officer                               |
| Mr. Abdul Karim                           | Project Implementation Officer                          |
| Mr. Abdul Mannan                          | Assistant Upazila Education Officer                     |
| Mr. Majnunur Rahman                       | Additional Agriculture Extension Officer                |
| <b>Primary School (Govt.), Tabur Char</b> |   |
| Mr. Awarul Haque                          | Assistant Monitoring Officer                            |
| Dr. Rafiqul Islam                         | Member, SMC   |
| Mr. A.M.M. Abdul Khaleque                 | Head Teacher  |
| <b>DWAO Kurigram</b>                      |   |

|   |   |
|---|---|
| Ms. Anjuman Ara                               | Field Officer, TNC  |
| Ms. Khodeza Begum                             | Chairperson, TNC  |
| Mr. Md. Saidul Islam                          | DWAO  |
| Mr. Rafiqul Alam Khan                         | Area Officer, FSVGD   |
| <b>BWDB Kurigram</b>                          |   |
| Mr. Zafar Ali                                 | Sub-Divisional Engineer   |
| Mr. Baldahasi Hat                             | Chairman  |
| Mr. Ahmedul Haque                             | UP Chairman   |
| Mr. Saleh Ahmed Maznu                         | Director, APPA  |
| Mr. Lutfur Rahman                             | Executive Director, GVK   |
| Mr. Mokhlesur Rahman                          | Sub-Divisional Engineer   |
| Mr. Jamal Uddin                               | Executive Engineer  |
| Mr. Jamah Uddur                               | Executive Engineer, Kurigram Operation and Maintenance Division |
| <b>Deputy Commissioner's Office, Kurigram</b> |   |
| Mr. Rabiul Ahsan                              | District Controller of Food                                     |
| Mr. Khundker Lutfe Alam                       | CDO, LGED   |
| Mr. Mesbah ul Alam                            | Deputy Commissioner   |
| Mr. Al Mamun                                  | Assistant Commissioner, Kurigram                                |
| Mr. Salah Uddin                               | Executive Engineer, LGED  |
| <b>VGD Group of women</b>                     |   |
| Ms. Morsheda Begum                            | BDSC Group Worker   |
| Mr. Md. Jokia Begum                           | UWAO Rajashat   |
| Mr. Rafiqul Alan Khan                         | Area Officer FSVGD Kurigram                                     |
| Mr. Md. Saidul Islam                          | DWAO Kurigram   |
| Mr. Md. Sultana Persin                        | Training Co-ordinator, BDSC-FSVGD Project Khipur                |
| Mr. Md. Abdulla Hel Baki Bir                  | Upazilla Manager BDSC Rajarhat                                  |
| <b>BDSC (NGO), Kurigram</b>                   |   |
| Mr. Abdullah-Hel-Baki                         | Upazila Manager, BDSC   |
| Ms. Morsheda Begum                            | Group Worker, BDSC  |
| Ms. Sultana Parvin                            | Training Coordinator, BDSC                                      |



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