

Complementary Roles of Monitoring and Evaluation

Performance Measurement	Evaluation
<p>Clarifies program objectives.</p> <p>Links project activities to their resources and objectives</p> <p>Translates objectives into measurable, usually quantitative, performance indicators, and sets targets (intended results)</p> <p>Routinely collects data on these indicators, compares actual results with targets</p> <p>Reports on progress to managers and alerts them to problems requiring attention and action</p>	<p>Analyzes why and how intended results were and were not achieved</p> <p>Assesses specific contributions of activities to the results (for example, addresses the cause – effect linkage, or attribution issues)</p> <p>Examines other desired results not easily measured or quantified</p> <p>Explores unintended results</p> <p>Provides lessons and recommendations for adjustments in programs and policies to improve results</p>

Source: Steve Gale and Annette Binnendijk, USAID