
Front Lines

U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT

JUNE 1997

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Big week for employees



USAID



JUNE 1997

U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT

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All agency employees are encouraged to contribute stories, photos and ideas. Material should be submitted to Editor, *Front Lines*, USAID, room 4889, Washington, D.C. 20523-0056. Phone (202) 647-4330. Fax (202) 647-3945.

ATTENTION READERS:

We are seeking your help. In the Ronald Reagan Building, USAID will have a public exhibit to tell the story of U.S. foreign assistance programs. We need items and photographs to illustrate USAID's activities. In a recent cable to the field (State 75520), LPA requested that missions seek out and contribute items and photographs that will help illustrate USAID's activities. Items already contributed include a handmade donkey saddle produced by a USAID-supported microenterprise activity in El Salvador and old Food for Peace items from USAID/Morocco. For further information, contact Joe Fredericks, LPA, by phone (202) 647-3920, fax (202) 647-3945, internal E-mail or write to him at the Front Lines address. Internet address: JFredericks@usaid.gov. Thanks very much.



Photo credits: Cover, Pat Adams and Betty Snead; page 4, Pat Adams; page 5, Pat Adams, Joe Fredericks, Betty Snead; page 6, (top) Betty Snead, (bottom) Newseum; page 7, The Metropolitan Washington Federal Safety and Health Council.

Cover: Foreign and Civil Service personnel celebrated Public Service Recognition Week in May. See page 5.

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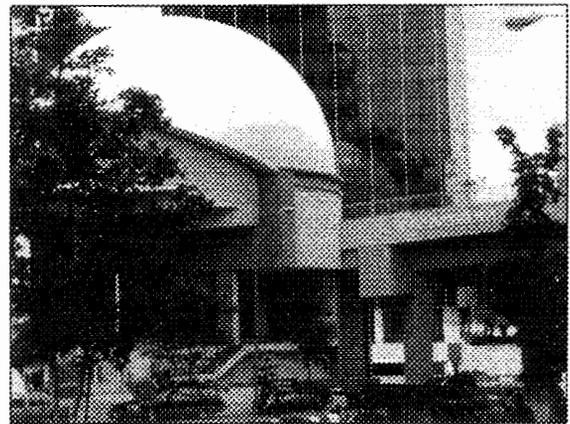
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50th anniversary of the Marshall Plan

Few commencement addresses have transformed the world as did the June 5, 1947, address by then Secretary of State George C. Marshall at Harvard University. The speech launched the unprecedented and successful "Marshall Plan," which provided economic assistance for a ravaged post-war Europe.

The Marshall Plan was America's first major foreign assistance endeavor and is generally viewed as one of the most successful foreign policy initiatives undertaken by the United States. The successful implementation of the Marshall Plan laid the groundwork for subsequent American efforts to promote democracy and economic growth in the developing world through foreign assistance programs.

It is remarkable to note the almost eerie similarity between early criticisms of the Marshall Plan and many of the current attacks on U.S. efforts to help less fortunate nations. The 50th anniversary of the Marshall Plan is a fitting time to salute the visionaries who helped make this effort possible and to commemorate the continuing importance of U.S. international engagement.

N. R. Danielian, writing in the August 1947 issue of the *Atlantic Monthly*, believed that massive aid would have no beneficial effect on Europe and would weaken the economy of the United States. A Washington columnist soon after voiced the opinion of many critics that U.S. economic aid could not stop the communists. William S. White, writing in the *New York Times* in November 1947,

reported: "It is plainly difficult for many persons...to think of a restored Europe in terms of civilian life as a reasonable possibility."

The Marshall Plan was a bold, massive undertaking. In today's dollars, U.S. economic assistance in 1949 alone was more than \$53 billion. These aid levels amounted to about 1.5 percent of total U.S. gross national product (GNP). Today, U.S. foreign assistance levels are less than one-half of 1 percent of GNP.

One can only guess what today's world would be like without the vision of statesmen such as Marshall. Listen to

Marshall's words as he spoke to Harvard's 1947 senior class:

"I need not tell you...that the world situation is very serious. That must be apparent to all intelligent people. I think one difficulty is that the problem is one of such enormous complexity that the very mass of facts presented to the public by press and radio make it exceedingly difficult for the man in the street to reach a clear appraisal of the situation..."

"Aside from the demoralizing effect on the world at large and the possibilities of disturbances arising as a result of the desperation of the people concerned, the consequences to the

economy of the United States should be apparent to all...Our policy is directed not against any country or doctrine but against hunger, poverty, desperation and chaos. Its purpose should be the revival of a working economy in the world so as to permit the emergence of political and social conditions in which free institutions can exist. Such assistance, I am convinced, must not be on a piecemeal basis as various crises develop. Any assistance that this government may render in the future should provide a cure rather than a mere palliative." ■



Then Secretary of State George C. Marshall marches with Harvard faculty members in the June 5, 1947, commencement procession.

Six reorganization task forces begin work

The effort to systematically reinvent the agencies that implement the nation's foreign policy is proceeding apace. Six interagency task forces were launched formally May 29 and are meeting regularly, sometimes even daily. They are charged with developing a plan to implement the president's April 18 reorganization decision.

At the launching, acting Under Secretary of State for Management Patrick Kennedy thanked task force members for serving and encouraged their best efforts. He noted that two other task forces are planned —

on the reinvention of the State Department and development coordination. He said reinvention would be tackled after a framework is devised to integrate two of the agencies (ACDA and USIA) into the State Department. Kennedy said because of the different timetable established for addressing limited USAID issues, the Development Coordination Task Force is proceeding on a separate schedule.

USIA is to be fully integrated into the State Department by the end of two years and ACDA within one year.

An April 18 White House Fact Sheet on the reorganization said that "The International Development Cooperation Agency, created in 1979, will be abolished. USAID will remain a distinct agency...and will report to and be under the direct authority and foreign policy guidance of the Secretary of State." It also stated that within two years: USAID will integrate its press office and certain shared administrative functions into State; and new management procedures are to be tested to improve coordination between USAID's and State's

regional bureaus.

During year three, the secretary of state and the USAID administrator will recommend further steps that might be taken to eliminate duplication between the global bureaus of State and USAID.

The six task forces (see sidebar) are under tight deadlines. The three groups addressing Arms Control, Congressional Relations and Legal Affairs are to submit their recommendations by July 2; task forces on Press, Public Diplomacy and Management (*continued on page 4*)

REORGANIZATION INCLUDES USAID REPRESENTATIVES AT ALL LEVELS

The reorganization of the foreign affairs agencies is a multiteam project staffed by representatives of all the affected agencies. Here's a rundown of USAID's participation:

Steering Committee

The secretary of state, the heads of ACDA and USIA, and Administrator Atwood. This committee provides overall reorganization guidance and oversight.

Core Team

Senior-level officials from the four agencies. Counselor Kelly Kammerer represents USAID. Others are Patrick Kennedy, State; Barbara Starr, ACDA; and Penn Kemble, USIA. This group sets directions and guides the work of the planning team and task forces.

Planning Team

Four senior managers from the four agencies, working full time on reorganization. Ted Morse is USAID's

representative. This team maintains offices in Room 1210A, State, with a 12-person Secretariat. It works closely with the task forces in their deliberations and is responsible for devising a cohesive, comprehensive reorganization plan. The other representatives are Maura Harty, State; Lucas Fisher, ACDA; and Ambassador Kenton Keith, USIA.

Task Forces

The task forces are charged with developing options and recommendations on reorganization. Each agency has one representative on each group. Administrator Atwood has appointed the following as USAID representatives on each task force:

—Arms Control/Non-

Proliferation/International Security
Carl Leonard, deputy assistant administrator, Bureau for Latin America and the Caribbean

—Congressional Relations

Robert Boyer, senior deputy assistant

administrator, Bureau for Legislative and Public Affairs

—Legal Affairs

Robert Lester, assistant general counsel for legislation and policy

—Management

Richard Nygard, assistant administrator (acting), Bureau for Management

—Press and Constituents Relations

Jay Byrne, deputy assistant administrator (acting), Bureau for Legislative and Public Affairs

—Public Diplomacy

Ann Van Dusen, deputy assistant administrator, Bureau for Global Programs, Field Support and Research

When the *Development Coordination and State Reinvention* task forces begin, USAID representatives will be Terry Brown, deputy assistant administrator, Bureau for Asia and the Near East, and Chuck Costello, director, Center for Democracy and Governance, Bureau for Global Programs, Field Support and Research.

(continued from page 3)
will report on July 18. After that, six weeks will be provided for the Planning and Core Teams and the Steering Committee to review and draft a final proposed framework for State reorganization. This is to be presented to the president and vice president by Sept. 1 by the Steering Committee — which consists of Secretary of State Madeleine Albright, USAID Administrator Brian Atwood, ACDA Director John Holum and USIA Director Joseph Duffey.

The task forces are working within a framework of guiding principles provided members on May 29. "Integration" is defined in those principles as: "A process by which elements that perform the same or overlapping functions are combined, stressing best practices, for a new

reorganized and reengineered Department of State." The principles also point out: "For USAID, the elements referred to above apply only to the press function and certain shared administrative functions determined by State and USAID, consistent with USAID's status as a distinct agency." The integration of USAID's press operations will be considered by the task force on Press and Constituent Relations.

The major issues of integration are being raised and examined within the task forces. Under Secretary Kennedy told the task force members, "This is not simply an exercise in redrawing wiring diagrams." He said the senior interagency teams "look forward to identifying best practices and reviewing the best ideas resulting from the team's

deliberations." The secretary of state will personally review the final package.

The entire reorganization planning process welcomes and solicits comments and suggestions from agency staff. These can be communicated to the Communications Unit of the reorganization Secretariat, or directly to Kelly Kammerer, Ted Morse or USAID representatives on the task forces.

Here's how to contact the Communications Unit:

Unclassified e-mail:

State system address:
Reorganization
Internet address:
Reorganization@
ssonwpoa.us-state.gov

Classified e-mail:

State system address:
Reorganization

Telegram:

Slugged State for
Reorganization, USAID for
AA/PPC

Note that a new tag for reorganization issues has been established: KJRE

Pouch, memorandum, phone, fax:

Address: Reorganization
Secretariat-Communications Unit
Attr: Geri Kam and Bob
Hugins
Room 1210A
Department of State
Washington, D.C. 20520-1210
(phone) 202/647-5184; (fax)
202/647-6640 ■

—Morse, a re-employed Foreign Service officer, serves as USAID's representative on the Planning Team. Bob Hugins, with the Communications Unit in the reorganization Secretariat, also

USAID honors Nitin Madhav

In an informal meeting in the administrator's office on April 7, Nitin Madhav was recognized and honored for his work and sacrifice in Rwanda.

Madhav, 28, has worked for five humanitarian aid organizations — including a post in Tajikistan for a year and a half — before going to Rwanda where he served as the project coordinator for Doctors of the World's Health and Reintegration Assistance project in Ruhengeri, Rwanda. The project was designed to assist returning refugees and genocide survivors.

On Jan. 18, the compound was attacked by four armed men who killed three Spanish staff members and wounded

Madhav. His leg was amputated at a Ruhengeri hospital shortly after the attack.

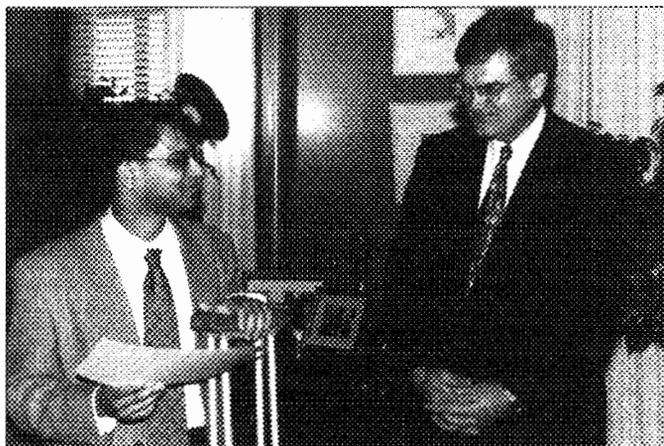
Following a 24-hour plane trip to the United States, Madhav met with the press and spoke of the gratitude he feels toward his family and Doctors of the World and about the critical need to remember those whom he was going to serve in Rwanda. He reminded reporters of the importance of the work that humanitarian organizations do throughout the world. He also spent some time at the White House talking about issues of humanitarian assistance.

Madhav has been in physical therapy in Pittsburgh and has been fitted with a prosthesis. He hopes to return to

Washington and continue work with BASICS, a non-profit organization, on another USAID-funded project in the future.

Administrator Brian

Atwood presented Madhav with a certificate of appreciation from the agency before members of the BHF/OFDA/DART team. ■



Nitin Madhav holds a certificate of appreciation from USAID for his work in Rwanda, presented to him by Administrator Brian Atwood.

Big week for employees

Public Service Recognition Week, May 5-12, sparked many activities for Civil Service and Foreign Service employees.

Highlights included:

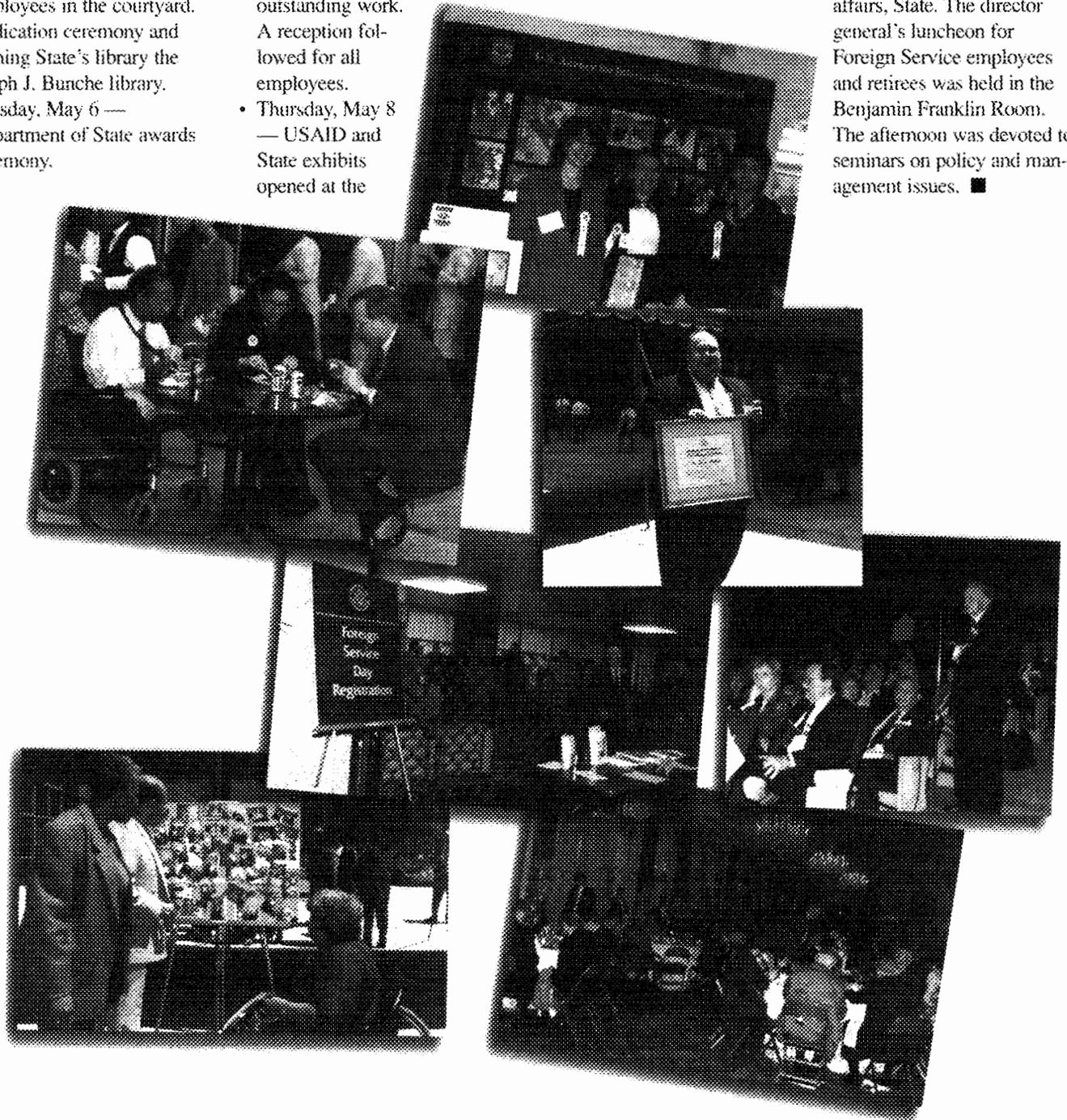
- Monday, May 5 — Kickoff event, speakers, films, exhibits and reception for all employees in the courtyard. Dedication ceremony and naming State's library the Ralph J. Bunche library.
- Tuesday, May 6 — Department of State awards ceremony.

- Wednesday, May 7 — Civil Service recognition with a program in the Dean Acheson Auditorium. USAID Administrator Brian Atwood presented the new George C. Marshall Award to Jerome Wolgin, Africa Bureau, for his outstanding work. A reception followed for all employees.
- Thursday, May 8 — USAID and State exhibits opened at the

National Mall for three days. State's Foreign Service National of the Year award ceremony held in the Ben Franklin Room. Foreign Service Youth Foundation awards in the Treaty Room. The Family Liaison Office and the American

Association of Foreign Service Women presented seminars.

- Friday, May 9 — Foreign Service Day. Program and awards in the Dean Acheson Auditorium. The keynote speaker was Timothy Wirth, under secretary for global affairs, State. The director general's luncheon for Foreign Service employees and retirees was held in the Benjamin Franklin Room. The afternoon was devoted to seminars on policy and management issues. ■



Don't miss out

Don't miss out on the exciting Newseum — the world's only interactive museum of news — which recently opened in Rosslyn within a block or two of a number of USAID offices. With free admission, the \$50 million, 72,000-square-foot Newseum takes you behind the scenes to see and experience how and why news is made.

A visit to the Newseum is hands-on fun for everyone. At the Newseum, you can be a television newscaster or sports reporter in the interactive newsroom and take home a tape of your broadcast. You can put your face on a magazine cover. Test your skills as an investigative reporter or make choices as an editor on state-of-the-art touch-screen computer programs.

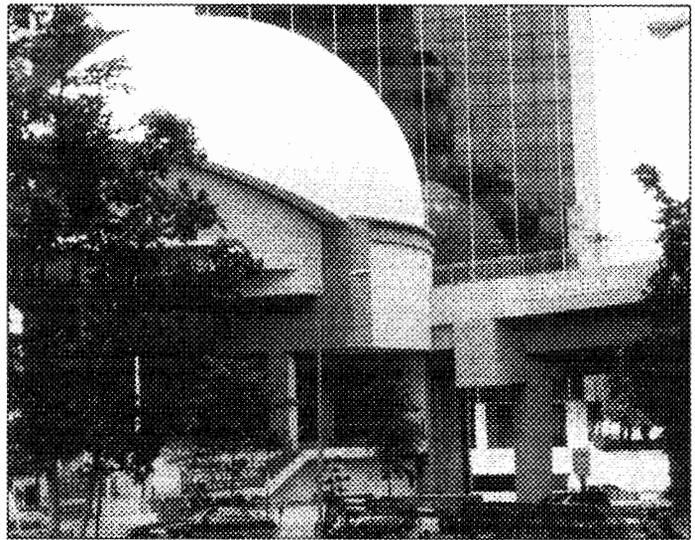
In the Ethics Center, experience quandaries journalists encounter and make your own decisions about how to cover a

story. Express your opinion on some of the hot news topics of the day and see your responses reflected in minute-by-minute computer tabulations. Relive the great news stories of all time through multimedia exhibits, artifacts and news memorabilia. See the day's news as it happens on a block-long video news wall. Below it, see that day's front pages of newspapers nationwide and from around the world.

In the 220-seat domed theater, enjoy great moments in news on the Washington area's largest high-definition video screen.

Watch as news programs are produced for television and radio and talk with journalists and newsmakers. Call for a daily listing of public programs.

The Newseum is funded and operated by The Freedom Forum, a nonpartisan, international foundation dedicated to free press, free



The Newseum's dome houses a 220-seat theater.

speech and free spirit.

"In part, a visitor's experience at the Newseum will depend on what is happening in the world that day," said Peter Prichard, executive director of the Newseum. "The Newseum will be an educational and entertaining experience for all."

Among the artifacts on display are a printed version of Columbus' letter to the Spanish court about the discovery of the New World; the announcement of the start of the Civil War in the *Charleston Mercury*; a Gutenberg Bible; Paul Revere's glasses; Charles Dickens' pen; Frederick Douglass' pocket watch; Mark Twain's pipe; the microphone used by Edward R. Murrow to report the bombing of London; and much more.

A second permanent exhibition focuses on the history of news and communication before the introduction of the printing press in Europe. In the Early News Gallery, artifacts include Sumerian tablets as old as 2400 B.C., as well as a statue of Thoth, the Egyptian god of scribes, dating to 600 B.C.

The three-level Newseum also offers a changing exhibit gallery with a display of "60 Years of LIFE: Photographs That Changed the World," on view through June 22.

Educational programs are offered free of charge to school groups. There is a small snack bar and attractive gift shop on the main floor.

Adjoining the Newseum is Freedom Park, dedicated to the spirit of freedom. The park includes The Freedom Forum Journalists Memorial honoring journalists who died while trying to report the news, a tribute to news pioneers and a display of several international icons representing historic milestones in the pursuit of freedom: segments of the Berlin Wall; a bronze casting of Martin Luther King Jr.'s Birmingham, Ala., jailcell; and replicas of banners used in the fight for women's suffrage.

The Newseum is located at 1101 Wilson Blvd., Arlington, Va.; phone (703) 284-3544 or 888/Newseum (toll free). It is open Wednesday through Sunday from 10 a.m. to 5 p.m. ■



Visitors will experience breaking news as it happens and witness the instantaneous global reach of information made possible by new technologies on a 126-foot-long video news wall.

USAID honored by The Metropolitan Washington Federal Safety and Health Council

At its 10th annual awards ceremony last December, The Metropolitan Washington Federal Safety and Health Council recognized USAID for its outstanding support and assistance to the council.

The council serves as a nexus to assist all federal and military facilities in the metropolitan Washington area with their specific safety and health concerns. The council's objective is to reduce the number of workplace injuries and illnesses, property damages and associated costs.

USAID has been cited at numerous other annual awards ceremonies for its assistance to the council. For this latest award, USAID was commended for assisting with revising the council's bylaws, negotiating contracts for the safety and health annual vendors exhibit, identifying programs and speakers of interest to the council's general membership and writing articles for the council's newsletter.

USAID complies with the Code of Federal Regulations 29 CFR 1960 by allowing its safety and health professionals an opportunity to participate in federal safety and health councils. Attendance at these council meetings not only demonstrates USAID's commitment, but maximizes the agency's ability to carry out a successful safety and health program. ■

—Lester is the safety and health manager for domestic programs, M/AS.



Joseph Dear (right), assistant secretary, U.S. Department of Labor, Occupational Safety and Health Administration, presented an award to USAID from The Metropolitan Washington Federal Safety and Health Council. USAID participants from left: John Lee, safety and health manager for overseas programs; Janet Allen, deputy director, Office of Administrative Services; Mary Lester, safety and health manager for domestic programs; and Michael Trott, chief, Overseas Management Division.

Savings Bonds - A new deal for savers

Saving for a child's education? retirement? a rainy day?

Starting to save is a problem for many Americans. Every cent of every paycheck seems to disappear before the next payday. According to financial planners, the best way to start saving is to pay yourself first by having a savings allotment from your paycheck. The U.S. Savings Bond program is a good way to start your savings plan.

The Bureau of the Public Debt just announced good news for the Savings Bond program in time for the agency's 1997 Savings Bonds Campaign in June.

- The new EE Savings Bonds:
- will earn interest on five-year Treasury security yields right from the start. The new rate for EE bonds will be 90 percent of the average yields on five-year Treasury securities for the preceding six months.
 - will increase in value every month, instead of every six months.
 - have no sales commission or handling investment charges.
 - interest earned on your EE bonds is exempt from state and local income taxes. You can defer federal income tax until you redeem the bonds. (For financing education, you could

qualify for excluding all federal taxes from the interest earned.)

For as little as \$3.75 per payday, you are on your way to your savings goals. During the month of June, the agency's coordinators will be contacting you to provide information and the payroll deduction forms for U.S. Savings Bonds.

If you do not currently have a bond deduction, now is a good time to start to save. If you have one already, you may wish to consider increasing the amount of the deduction in order to reach your saving goals sooner.

Don't Miss A Beat!

Sign up now to buy savings bonds through the payroll savings plan. Series EE savings bonds pay market-based rates right from the day of issue and are backed by the full faith and credit of the United States. Bond interest earnings are exempt from state and local income taxes, and the Federal income tax liability on earnings can be deferred until your bonds are redeemed.

U.S. SAVINGS BONDS
www.SAVINGSBONDS.gov



If you have any questions on the Savings Bond program, you can contact Tom Mundell, M/FM/PPC, phone (202) 663-2253, or visit the Savings Bond Website on the Internet at www.publicdebt.tres.gov/sav/sav.htm. At the Website is a free software program to calculate the value of bonds you currently own. ■



In The Field

Africa

Burundi *Bujumbura*

Director Keith Brown (Acting)

Ethiopia *Addis Ababa*

Director Margaret Bonner

Deputy Director David Eckerson

Ghana *Accra*

Director Myron Golden

Deputy Director Thomas

Hobgood

Guinea *Conakry*

Director John B. Flynn

Deputy Director Pamela Callen

Kenya *Nairobi*

Director George Jones

Madagascar *Antananarivo*

Director Karen Poe (Acting)

Malawi *Lilongwe*

Director Thomas Lofgren (Acting)

Mali *Bamako*

Director Joel E. Schlesinger

Deputy Director Harry Birnholz

Mozambique *Maputo*

Director James T. Smith, Jr.

(Acting)

Deputy Director James T.

Smith, Jr.

Niger *Niamey*

Director Sally Sharp (Acting)

Rwanda *Kigali*

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Senegal *Dakar*

Director Anne Williams

Deputy Director Alan E. Reed

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Deputy Director Henry Reynolds

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Deputy Director Grant W.

Anderson

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Palma (Acting)

Deputy Director Carole Scherrer-

Palma

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Anderson

Benin *Cotonou*

USAID Representative Thomas

E. Park

Cape Verde *Praia*

USAID Representative Willard

Pearson (Acting)

Eritrea *Asmara*

USAID Representative Glenn

Anders

The Gambia *Banjul*

USAID Representative Anne

Williams (Acting)

Guinea-Bissau *Bissau*

USAID Representative Willard

Pearson (Acting)

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USAID Representative Lowell E.

Lynch

Namibia *Windhoek*

USAID Representative Edward

Spriggs

Somalia *Mogadishu*

Director John H. Bierke

(Headquartered in Nairobi, Kenya)

Sections of Embassy

Nigeria *Lagos*

USAID Affairs Officer Felix

Awantang

The Sudan *Khartoum*

Sudan Field Office Coordinator

Larry Meserve (Headquartered in

Nairobi, Kenya)

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Kenya *Nairobi*

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Deputy Director Ronald Harvey

West & Central Africa (REDSO/WCA)

Cote d'Ivoire *Abidjan*

Director Willard Pearson

Deputy Director Paul Tuebner

Regional Center for Southern Africa (RCSA)

Botswana *Gaborone*

Director Valerie Dickson-Horton

Deputy Director Wendy Stickel

Director Christopher D. Crowley

Deputy Director David L. Rhoad

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USAID Representative James

Stephenson

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M. Blane

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USAID Representative John A.

Tennant

Croatia *Zagreb*

USAID Representative Charles

R. Aanenson

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USAID Representative James F.

Bednar

Hungary *Budapest*

USAID Representative Thomas

F. Comell

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Latvia *Riga*

USAID Representative (Vacant)

Lithuania *Vilnius*

USAID Representative Ronald

Greenberg

Macedonia *Skopje*

USAID Representative Linda R.

Gregory

Poland *Warsaw*

USAID Representative Suzanne

Olds

Romania *Bucharest*

USAID Representative Peter

Lopera

Slovakia *Bratislava*

USAID Representative Patricia

Lerner

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Russia *Moscow*

Director Janet Ballantyne

Deputy Director Roger

Simmons

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Bangladesh *Dhaka*

Director Richard M. Brown

Deputy Director Anne Aarnes

Cambodia *Phnom Penh*

Mission Director Gordon W. West

Deputy Director Diana Swain

India *New Delhi*

Director Linda E. Morse

Deputy Director Desaix B.

Myers III

Indonesia *Jakarta*

Director Vivikka M. Mollidrem

Deputy Director Karen Turner

Nepal *Kathmandu*

Director Frederick Machmer

The Philippines *Manila*

Director Kenneth Schofield

Deputy Director Priscilla Del

Bosque

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ASEAN

Dennis C. Zvinakis

Sri Lanka *Colombo*

Director Lisa Chiles

USAID Offices

Mongolia *Ulaanbaatar*

USAID Representative Edward

W. Birgellis

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Deputy Director Toni

Christiansen-Wagner

Jordan *Amman*

Director Lewis W. Lucke

Morocco *Rabat*

Director Michael Farbman

Deputy Director James Hradsky

West Bank/Gaza

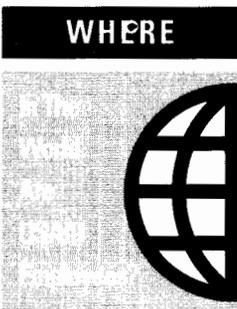
Ukraine Kiev
 Director Gregory F. Huger
 Deputy Director Richard Goughnour
Armenia Yerevan
 USAID Representative Gerry Donnelly
Regional Mission for Central Asia Republic
Kazakstan Almaty
 Director Patricia Buckles
 Deputy Director Diane Tsitsos

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 Director Frank Almaguer
 Deputy Director Hilda Arellano
Dominican Republic Santo Domingo
 Director Marilyn Zak
 Deputy Director Leopoldo Garza
Ecuador Quito
 Director Thomas Geiger
El Salvador San Salvador
 Director Kenneth Ellis
 Deputy Director (vacant)
Guatemala Guatemala City
 Director William S. Rhodes
 Deputy Director Letitia K. Butler
 Deputy Director Juan A.B. Belt
Haiti Port-au-Prince
 Director Phyllis Dichter-Forbes

Deputy Director James Vermillion
Honduras Tegucigalpa
 Director Elena Brineman
 Deputy Director Wayne Nilsestuen
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Nicaragua Managua
 Director George Carner
 Deputy Director Mark Silverman
Panama Panama City
 Director Robert Hellyer (Acting)
Peru Lima
 Director Donald Boyd
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Colombia Bogota
 USAID Representative Lawrence Klassen
Guyana Georgetown
 USAID Representative Patrick M. McDuffie
Mexico Mexico City
 USAID Representative Arthur Danart
Paraguay Asuncion
 USAID Representative Barbara Kennedy



Moved On

Bella, Cathy
Clark, David John
Grant, Kathy
Jaffe, Victoria Lynn
Johnson, Crystal
Kefauver, Barry Andrew
Skeeter, Thomas
Villamil, Ricardo

Promoted

Blackard, Raymond
Cassidy, Daniel
Foltz, Jennifer
Jenkins, Dana
Katsoyannis, Miranda
Lentini, Joseph
McKinney, Anne
Moore, Phyllis
Naranjo, Maria Carmen
Penoyar, William
Smith, Carla Frances
Smith, Pamela

Reassigned

Anderson, James, Niger, mission director, to USAID representative, Angola
Balogh, Rebecca, COMP/NE/OJT, IDI (program) to REDSO/WCA
Bell, Jeffery, RCSA/OD, contract officer, to Dominican Republic
Cohen, David, Sri Lanka, mission director, to foreign affairs officer, COMP/FS/REASSGN
Competello, John, supervisory auditor, to IG/A/PA
Crandall, Larry, Haiti, mission director, to foreign affairs officer,

ANE/US-AEP
Defler, Julie, G/PHN/HN/HIV/AI, health development officer, to special projects officer, BHR/OTI
Deuster, Paul, Egypt, supervisory program economics officer, to associate mission director
Garza, Leopoldo, Ecuador, supervisory program officer, to deputy mission director, Dominican Republic
Gire, Cynthia Lynne, AA/LPA, special assistant, to A/AID
James, Deborah, Peru, legal officer, to GC/EA
James, William Jr., ANE/SEA/RPM, program officer, to ENI/PCS/PS
Kleinberg, Scott, Haiti, IDI (private enterprise), to private enterprise officer
Lunenburg, Robert, Niger, program officer, to agricultural development officer, Malawi
Reed, Allan, Sri Lanka, supervisory project development officer, to deputy mission director, Senegal
Smith, Sheila Wilma, GC/AFR, secretary (office automation), to program operations assistant (office automation), ENI/ED/SB
Smolka, Daniel Mark, Honduras, IDI (administration), to supervisory executive officer
Suggs, Charlotte, ANE/SEA/RPM, program analyst, to ENI/PCS/PS
Thomas, Dawn, ANE/ORO/O, supervisory project development officer, to agricultural development officer, G/EG/AFS/AEMD
Turner, Linda, ANE/SA, secretary stenography, to administrative operations assistant (office automation), ENI/ECA
Wachtenheim, George, Mozambique, mission director, to supervisory regional development officer, LAC/CEN

Retired

Beaner, Linda
Benedict, Peter
Gisiger, John
Lee, John

INTERNATIONAL ORGANIZATIONS

U.S. Mission to the U.N. Food and Agriculture Organizations
 (including FAO, WFP, WFC, IFAD)
 Rome, Italy
 U.S. Executive Director to the International Fund for Agricultural Development (IFAD)—William Baucom
 USAID Representative for the Office of Humanitarian Assistance (OHA/WFP Affairs/Rome)—Douglas Sheldon

U.S. Mission to the Organization for Economic Cooperation and Development
 Paris, France
 Development Assistance Committee Chairman—James H. Michel
 U.S. Representative to the Development Assistance Committee—Lee Roussel

U.S. Embassy
 Tokyo, Japan
 Counselor for Development Cooperation—Paul White

U.S. Mission of the European Union—Manila
 Brussels, Belgium
 USAID Coordination Representative—John Cloutier
 U.S. Mission to Geneva, Switzerland—Nance Klyoh (contractor)

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