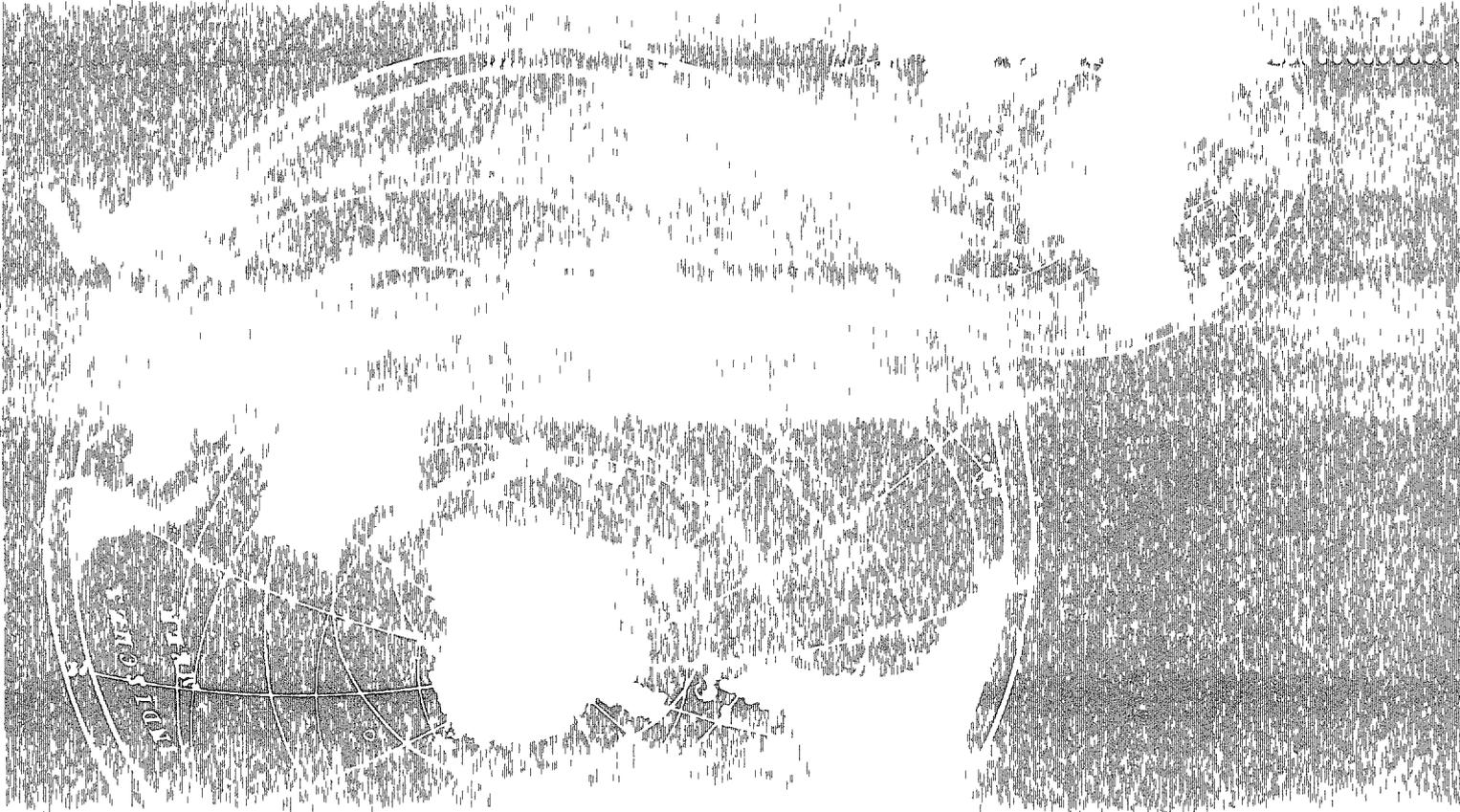


PN-ACD-241

98717



ECONOMIC AND ENVIRONMENTAL

THE EFFECTS OF INDUSTRIAL...

...IN THE WESTERN STATES

...AND THE ENVIRONMENT

...AND THE ENVIRONMENT

About the World Environment Center

The World Environment Center is an independent not-for-profit non-advocacy organization which contributes to sustainable development worldwide by strengthening industrial and urban environment, health and safety policy and practices. Over three decades WEC has quietly evolved into an effective, proactive and hands-on organization by innovatively linking the four Es -- environment energy education and economics. Through three complementary programs -- the International Environment Forum (IEF) the International Environment and Development Service (IEDS) and the WEC Gold Medal for International Corporate Environmental Achievement -- WEC serves as a bridge for exchange of information and expertise among the industry government non governmental organizations and the community. WEC is headquartered in New York City with offices in Bangkok Jakarta Mexico City, Prague and Washington, D C

In its waste minimization programs WEC uses experts from U S organizations including the following companies that participate in the International Environment Forum

Air Products and Chemicals, Inc	Glaxo Wellcome plc
Akzo Nobel Inc	Hoechst Celanese Corporation
AlliedSignal Inc	IBM Corporation
Amoco Corporation	ICI Americas Inc
AMP Incorporated	Johnson & Johnson
Anheuser-Busch Companies, Inc	Johnson Matthey p l c
Apple Computer Inc	LaFarge Coppee
ABB Asea Brown Boveri	Minerals Technologies
Ashland, Inc	Mobil Oil Corporation
AT&T	Noranda Inc
Baxter International	Nortel
The BFGoodrich Company	Occidental Petroleum Corporation
BHP Minerals	Pfizer Inc
The Black & Decker Corporation	The Procter & Gamble Company
Borden, Inc	Rohm and Haas Company
The British Petroleum Co p l c	Sandoz Corporation
Bristol-Myers Squibb Company	Schering-Plough Corporation
CEMEX S A	S C Johnson & Son Inc
Ciba-Geigy Limited	Solelectron Corporation
The Coca-Cola Company	STATOIL
Colgate-Palmolive Company	Sun Microsystems Inc
Compaq Computer Corporation	Texaco Inc
Digital Equipment Corporation	3M
The Dow Chemical Company	TRW Inc
Duracell Inc	United Technologies
Eastman Kodak Company	Unocal Corporation
E I DuPont de Nemours & Co	Volvo Cars of North America Inc
Elf Aquitaine	Warner-Lambert Company
Exxon Corporation	Westvaco Corporation
F Hoffman-La Roche AG	Whirlpool Corporation
Ford Motor Company	W R Grace & Co
General Electric Co	ZENECA Limited

**ECONOMIC AND ENVIRONMENTAL BENEFITS
OF INDUSTRIAL WASTE MINIMIZATION
IN ESTONIA, LATVIA AND LITHUANIA**

1995

The Industrial Waste Minimization Program in the Baltic countries of Estonia Latvia and Lithuania is conducted by the World Environment Center (WEC) under the management of Romuald Michalek Vice President, Technical Programs WEC staff who contributed to the success of the program include Danello Cabico Project Assistant, Greg Cannon Project Coordinator, Karen Fidler Project Manager, Dr George Laszkiewicz, Project Manager Thomas Pluta Program Manager Prabodh Shah Project Manager Anne Randmer WEC Coordinator for Estonia Natalia Ladutko WEC Coordinator for Latvia and Dr Jonas Kapturauskas WEC Coordinator for Lithuania

Funding for the program is provided through a cooperative agreement with the United States Agency for International Development (USAID) In particular WEC acknowledges Mr Michael Kalinoski Industrial Pollution Specialist USAID Washington D C and USAID Mission staff in Estonia Latvia and Lithuania for their guidance and direction in the implementation of the program



EXECUTIVE SUMMARY

Since 1993, the World Environment Center (WEC) has worked in the Baltic countries of Estonia, Latvia and Lithuania to demonstrate the economic benefits of environmentally motivated low-cost waste minimization and cleaner production measures. This report summarizes the results of 51 waste minimization projects implemented at 25 companies representing the metal finishing, chemical, dairy plastics, cement, meat processing, oil shale refining, textiles, rubber, and leather tanning industrial sectors.

WEC's Industrial Waste Minimization Program in the Baltic countries, with financial support from the United States Agency for International Development (USAID), saved the 25 participating companies over US \$2 million per year. Because savings of a similar magnitude will continue in future years, the economic benefits gained by the companies are more appropriately expressed in terms of Net Present Value (NPV). Altogether, the NPV of the economic benefits for the 51 waste minimization projects at the 25 companies has been calculated at \$7.3 million. This is based upon an average project life of eight years, a dollar discount rate of 10 percent, and a corporate tax rate of 30 percent.

By decreasing the use of resources such as water, energy, and raw materials, and by reducing the generation of waste materials, the companies significantly improved their productivity, environmental performance, and worker health and safety. A summary of environmental benefits resulting from the 51 waste minimization projects is presented in Table 1. Indeed, substantial reductions in releases to air, water, and land were achieved by the 25 companies. Additional environmental benefits associated with decreased water, energy, and raw material usage were also realized. Information on specific environmental benefits of individual projects are presented in the main section of this report.

The participating companies realized significant economic benefits from the 51 waste minimization projects, as illustrated in Figure 1. To implement these projects, WEC contributed about \$258,000 for capital investment. As a result of this investment, companies achieved an estimated annual savings of approximately \$1 million. Moreover, most of the participating companies adopted the WEC waste minimization and cleaner production philosophy and methodology, investing an additional \$213,000 in various waste minimization projects. Company investments resulted in annual savings of over \$1 million. From the total investment of over \$471,000, the total savings to the companies were over \$2 million. The investments made and the savings achieved by the companies demonstrate the success of WEC's program to "institutionalize" a waste minimization management culture in Baltic countries' industries.

As shown in Figures 2 and 3, the benefits at the participating companies were achieved largely through activities requiring low-cost investments and short payback periods. For example, 94 percent of investments were below \$25,000 and 66 percent of projects had payback periods of less than six months. The projects were implemented in 10 different industrial sectors, as shown in Table 2. The different types of waste minimization activities implemented are presented in Table 3.

The main section of this report includes a summary list of the 51 waste minimization projects followed by one-page descriptions of these projects.

The results of the WEC program provide a compelling financial case for waste minimization and cleaner production. In the current phase of the program, WEC is continuing the "institutionalization" of waste minimization activities in these and other industry sectors in cooperation with three Pollution Prevention Centers established in the Baltic region. Not only will this strategy achieve environmental and economic benefits in the future, it will also contribute to the restructuring and privatization process of the Estonian, Latvian, and Lithuanian industries.

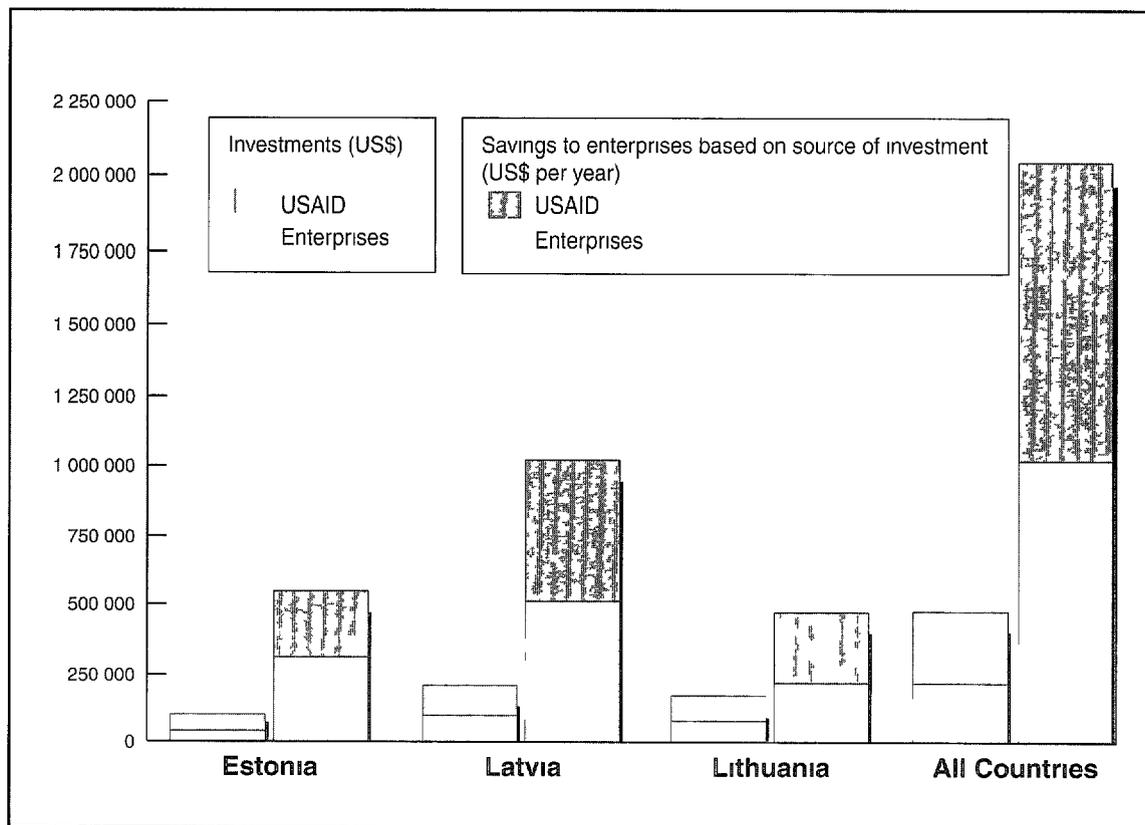
Table 1 Estimates of Environmental Benefits for 51 Waste Minimization Projects*

AIR				
Air Pollutant	Emission Reduction (tons/year)			
	Estonia	Latvia	Lithuania	All Countries
Sulfur dioxide (SO ₂)	-	210	62	272
Particulates	-	88	60	148
Nitrogen oxides (NO _x)	-	83	41	124
Carbon monoxide	-	14	35	49
Ammonia	-	12	30	42
Hydrocarbons	0.4	0.9	20	21
Hydrochloric acid	36	0	0	36
WATER				
Water Pollutant	Discharge Reduction (tons/year)			
	Estonia	Latvia	Lithuania	All Countries
Wastewater (containing metals and other contaminants)	763,000	126,400	-	889,400
Chemical oxygen demand (COD)	84	-	-	84
LAND				
Waste Material	Disposal Reduction (tons/year)			
	Estonia	Latvia	Lithuania	All Countries
Miscellaneous hazardous waste	1,780	140	-	1,920
Sludge	-	Significant ⁽¹⁾	-	-
RAW MATERIALS				
Raw Material	Savings (tons/year)			
	Estonia	Latvia	Lithuania	All Countries
Fresh water	770,700	126,400	-	897,100
Fuel oil	10	9,900	3,140	13,050
Solvents and other organics	4,430	23	170	4,620
Methane	-	-	490	490
Ammonia	-	12	30	42
Hydrochloric acid	36	-	-	36

⁽¹⁾ Actual estimates not available at this time

* The reductions in environmental releases to air, water, and land and raw material savings presented above reflect estimates based on available data for each of the 51 waste minimization projects. Detailed information on specific environmental benefits of individual waste minimization projects are presented in the main section of this report.

Figure 1 Summary of Investments and Economic Benefits for 51 Waste Minimization Projects*



Investments (US\$)

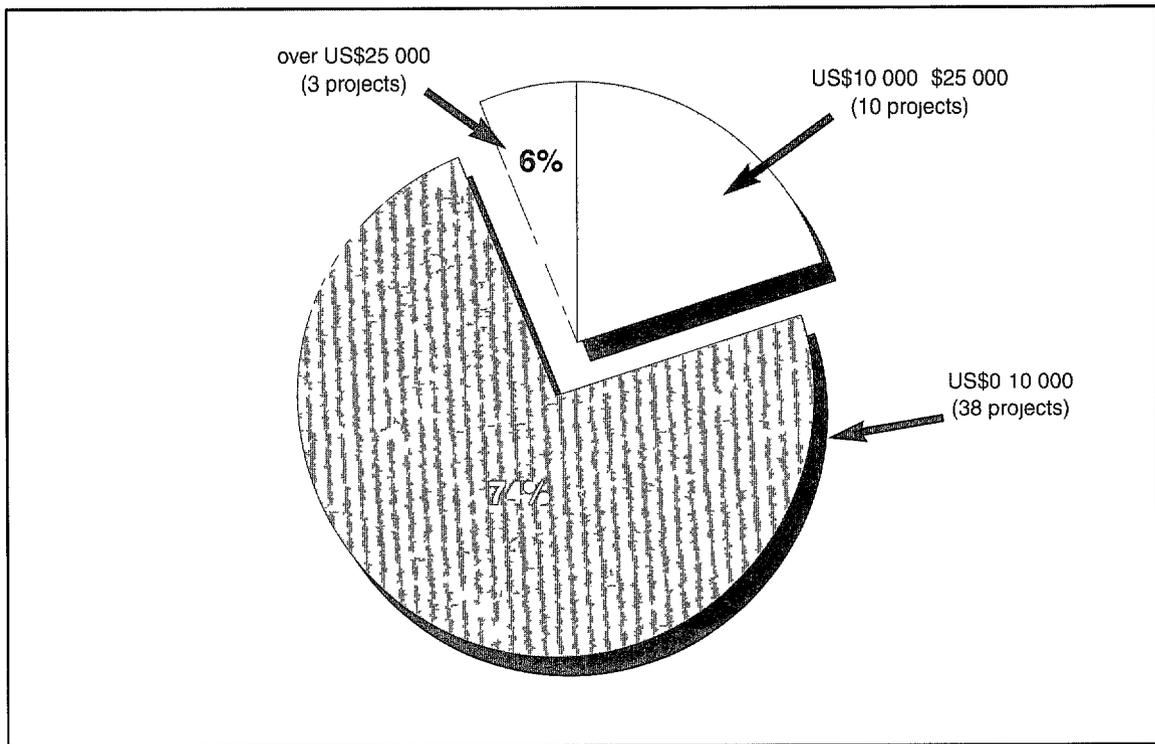
Source	Estonia	Latvia	Lithuania	All Countries
USAID	57,340	108,555	92,490	258,390
Enterprises	40,670	97,800	75,000	213,470
Total	98,010	206,355	167,490	471,860

Savings to Enterprises Based on Source of Investment (US\$ per year)

Source	Estonia	Latvia	Lithuania	All Countries
USAID	243,750	510,440	258,000	1,012,190
Enterprises	309,230	510,610	215,130	1,034,970
Total	552,980	1,021,050	473,130	2,047,160

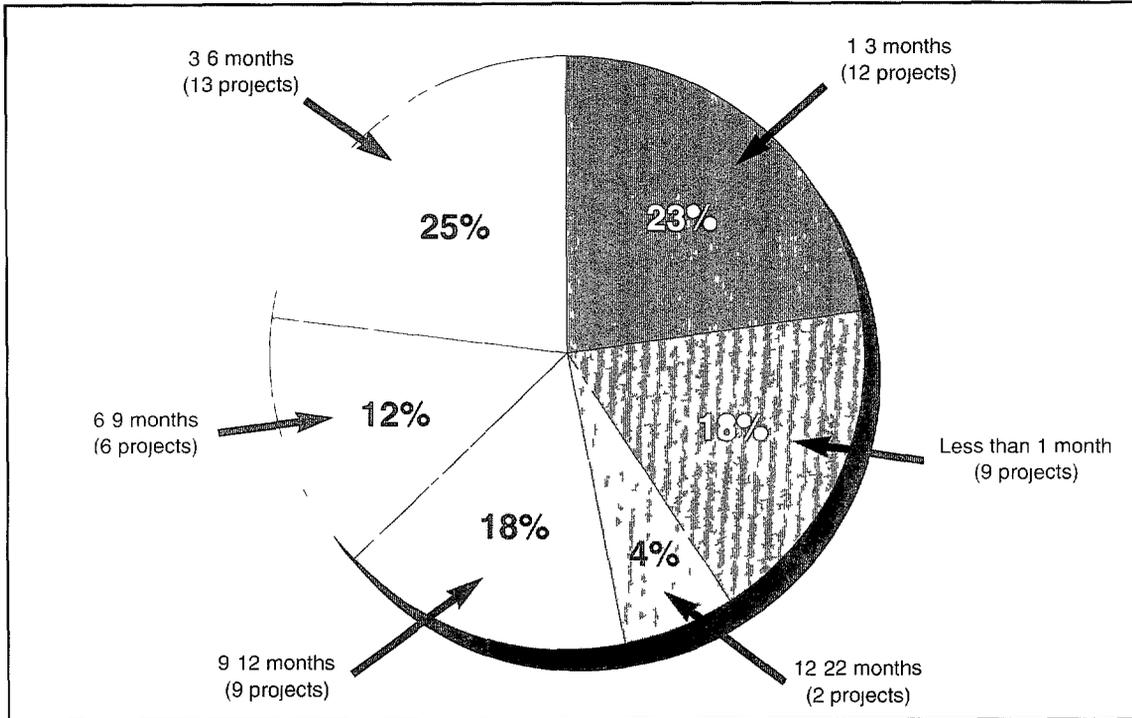
* This figure presents a summary of investments by U S Agency for International Development (USAID) and the enterprises for the 51 waste minimization projects along with the corresponding annual savings by the 25 enterprises in the first year following project implementation. Savings of a similar magnitude will continue in future years. The net present value (NPV) of the total savings is estimated to be US\$ 7.3 million based on an average project life of eight years, a dollar discount rate of 10 percent, and a corporate tax rate of 30 percent.

Figure 2 Range of Investments for 51 Waste Minimization Projects



Investment Range (US \$1,000)	Number of Projects				% of Total Projects
	Estonia	Latvia	Lithuania	All Countries	
0 - 1	5	1	3	9	18
1 - 5	7	5	3	15	29
5 - 10	7	3	4	14	27
10 - 25	1	8	1	10	20
25 - 50	0	1	0	1	2
> 50	0	0	2	2	4
Total	20	18	13	51	100

Figure 3 Summary of Payback Periods for 51 Waste Minimization Projects



Payback Period (months)	Number of Projects				% of Total Projects
	Estonia	Latvia	Lithuania	All Countries	
< 1	4	4	1	9	18
1 - 3	8	2	2	12	23
3 - 6	3	5	5	13	25
6 - 9	2	0	4	6	12
9 - 12	3	5	1	9	18
12 - 22	0	2	0	2	4
Total	20	18	13	51	100

Table 2 Industrial Sectors Participating in Waste Minimization Projects

Industrial Sector	Number of Enterprises			
	Estonia	Latvia	Lithuania	All Countries
Metal Finishing	1	6	-	7
Chemical	1	1	2	4
Dairy	1	2	-	3
Plastics	-	-	3	3
Cement	-	1	1	2
Meat Processing	2	-	-	2
Oils Shale Refining	1	-	-	1
Textiles	-	1	-	1
Rubber	-	-	1	1
Leather Tanning	1	-	-	1
Total	7	11	7	25

Table 3 Types of Waste Minimization Activities Implemented

Waste Minimization Activity Type	Number of Activities Implemented ⁽¹⁾			
	Estonia	Latvia	Lithuania	All Countries
Process Control Improvement	6	9	8	23
Equipment Modification	6	11	0	17
Material Recycle	7	2	1	10
Change in Operating Practice	4	1	4	9
Process Modification	2	3	2	7
Raw Material Substitution	0	1	0	1

⁽¹⁾ Some of the 51 waste minimization projects involved more than one type of waste minimization activity

**51 INDUSTRIAL WASTE MINIMIZATION PROJECTS
IN ESTONIA, LATVIA AND LITHUANIA**

SUMMARY OF 51 INDUSTRIAL WASTE MINIMIZATION PROJECTS IN BALTIC COUNTRIES OF ESTONIA, LATVIA, AND LITHUANIA

1	RAS 'Kiviter Kohtla-Jarve Estonia	Oil Shale Refinery Reduces Air Emissions <i>Equipment Modification</i>	None ^a 40 ^b	500	1
2	"	Oil Shale Refinery Saves Water <i>Material Reuse</i>	500 ^b	7,500	< 1
3	"	Oil Shale Refinery Saves Raw Materials and Reduces Waste <i>Material Reuse</i>	1 500 ^b	1 500	12
4	"	Oil Shale Refinery Saves Water and Reduces Wastewater Discharges <i>Material Reuse</i>	4 040 ^b	125 000	< 1
5	"	Oil Shale Refinery Reduces Waste Disposal <i>Material Reuse</i>	5,400 ^b	18,000	3
6	"	Oil Shale Refinery Saves Raw Materials <i>Material Reuse</i>	6 300 ^b	9,300	8
7	"	Oil Shale Refinery Saves Raw Materials and Reduces Waste Disposal <i>Process Modification</i>	5,730 ^a 2,070 ^b	70 650	< 2
8	"	Oil Shale Refinery Saves Energy and Reduces Waste Disposal <i>Process Control Improvement</i>	19 000 ^a 3,650 ^b	27 300	10
9	AS 'NitroFert' Kohtla-Jarve Estonia	Fertilizer Plant Reduces Water Consumption and Wastewater Discharges <i>Process Control Improvement</i>	6 800 ^a 1 100 ^b	51,000	2
10	Rakvere Meat Processing Plant Rakvere Estonia	Meat Processing Plant Reduces Wastewater Discharges <i>Material Reuse</i>	1 447 ^a 1,000 ^b	11 600	< 3
11	"	Meat Processing Plant Saves Water and Reduces Wastewater Discharges <i>Process Modification</i>	1 447 1 400 ^b	9 500	< 4
12	"	Meat Processing Plant Saves Water <i>Equipment Modification Change in Operating Practice</i>	1 447 3,670 ^b	114,000	< 1

Investment by USAID

^b Investment by Enterprise

1X

SUMMARY OF 51 INDUSTRIAL WASTE MINIMIZATION PROJECTS
IN BALTIC COUNTRIES OF ESTONIA, LATVIA, AND LITHUANIA (CONT'D)

13	Parnu Meat Processing Plant Parnu Estonia	Meat Processing Plant Reduces Waste <i>Change in Operating Practice Material Reuse</i>	3 000	14 100	< 3
14	'	Meat Processing Plant Saves Water and Reduces Waste <i>Equipment Modification Change in Operating Practice</i>	4 700	36,400	< 2
15	Nakro State Joint Stock Company Narva Estonia	Tannery Plant Saves Energy and Reduces Waste <i>Process Control Improvement</i>	600	4 130	2
16	'	Tannery Plant Saves Raw Materials and Reduces Wastewater Discharges <i>Process Control Improvement</i>	900	7 500	< 2
17	"	Tannery Plant Reduces Raw Material Usage and Wastewater Discharges <i>Process Control Improvement</i>	4 935	6 000	10
18	Tartu Dairy Tartu Estonia	Dairy Plant Saves Water and Reduces Wastewater Discharges <i>Equipment Modification</i>	6 450	10 400	< 8
19	NORMA Collective Enterprise Tallinn Estonia	Metal Finishing Plant Reduces Water Consumption <i>Equipment Modification Process Control Improvement</i>	880	2 600	4
20	'	Metal Finishing Plant Saves Raw Materials <i>Equipment Modification Change in Operating Practice</i>	10 000 ^b	26,000	< 5
21	State Firm DauER Daugavpils, Latvia	Metal Finishing Plant Reduces Fuel Consumption <i>Equipment Modification</i>	25 000 ^b	57,000	< 6
22		Metal Finishing Plant Saves Water and Reduces Wastewater <i>Process Modification Equipment Modification Process Control Improvement</i>	9 300	10 550	< 11

Investment by USAID

^b Investment by Enterprise

**SUMMARY OF 51 INDUSTRIAL WASTE MINIMIZATION PROJECTS
IN BALTIC COUNTRIES OF ESTONIA, LATVIA, AND LITHUANIA (CONT'D)**

			Investment	Savings	Ratio
23	Riga State Electric Motors Building Works Riga Latvia	Metal Finishing Plant Reduces Fuel Consumption <i>Equipment Modification</i>	2,000 ^b	46,400	< 1
24	'	Metal Finishing Plant Reduces Water Usage and Wastewater <i>Equipment Modification Process Control Improvement</i>	10 145 ^a 2,000 ^b	11,600	12
25	State Joint Stock Company Lokomotive, Daugavpils Latvia	Equipment Cleaning Plant Saves Water and Reduces Wastewater Discharges <i>Material Reuse</i>	4 500 ^b	10 600	< 6
26	'	Metal Finishing Plant Saves Water <i>Process Modification Equipment Modification Process Control Improvement</i>	9,862 ^a	11 000	< 11
27	State Riga Plant of Autoelectro-apparatus Riga Latvia	Metal Finishing Plant Reduces Fuel Consumption <i>Equipment Modification</i>	10 500 ^b	213 100	< 1
28	'	Metal Finishing Plant Saves Water and Reduces Wastewater <i>Equipment Modification Process Control Improvement</i>	6 750 ^a	50 600	< 2
29	State Stock Company Riga Carriage Building Works Riga Latvia	Metal Finishing Plant Reduces Water Use <i>Process Modification Equipment Modification Process Control Improvement</i>	12 300 ^a	13,900	< 11
30	'	Metal Finishing Plant Reduces Air Emissions and Other Wastes <i>Equipment Modification</i>	4 800 ^b	4 000	< 15
31	Joint Stock Company ARTA-F Riga Latvia	Metal Finishing Plant Saves Water and Reduces Wastewater <i>Equipment Modification Process Control Improvement</i>	13,900 ^a	7,900	< 22

Investment by USAID

^b Investment by Enterprise

SUMMARY OF 51 INDUSTRIAL WASTE MINIMIZATION PROJECTS
IN BALTIC COUNTRIES OF ESTONIA, LATVIA, AND LITHUANIA (CONT'D)

32	Joint Stock Company Dauteks Daugavpils, Latvia	Fibers Plant Saves Raw Materials and Reduces Waste <i>Process Control Improvement</i>	30 200	151 000	< 3
33	Joint Stock Company Broceni Broceni, Latvia	Cement Plant Saves Energy and Reduces Air Emissions <i>Process Control Improvement</i>	10 000 4 000 ^b	336 000	< 1
34	Joint Stock Company Lauma Liepaja, Latvia	Textile Plant Reduces Wastewater Discharges <i>Raw Material Substitution</i>	None ^{ab}	5 600	0
35		Textile Plant Conserves Fuel and Reduces Wastewater Discharges <i>Material Reuse</i>	20 000 ⁱ	26 000	< 10
36	"	Textile Plant Reduces Fuel Consumption <i>Equipment Modification</i>	25 000 ^b	50 000	6
37	Daugavpils Piena Kombinats Daugavpils, Latvia	Dairy Plant Reduces Water Consumption and Wastewater Discharges <i>Process Control Improvement</i>	3 100 ^d	6 500	< 6
38	Joint Stock Company 'Kurzemes Pienis Liepaja, Latvia	Dairy Plant Reduces Air Emissions <i>Change in Operating Practice</i>	3 000	9 300	< 4
39	Kedainiai State Chemical Plant Kedainiai Lithuania	Monoammonium Phosphate Plant Saves Raw Materials and Reduces Air Emissions <i>Process Control Improvement</i>	700	4 400	2
40	"	Fertilizer Plant Reduces Fuel Consumption <i>Change in Operating Practice</i>	900	1 700	< 7
41	'	Fertilizer Plant Improves Product Quality and Worker Health and Safety <i>Change in Operating Practice</i>	1 000	26 000	< 1
42	"	Fertilizer Plant Reduces Fuel Consumption <i>Process Control Improvement</i>	2 000 ^d	4,600	< 6

Investment by USAID

^b Investment by Enterprise

SUMMARY OF 51 INDUSTRIAL WASTE MINIMIZATION PROJECTS
IN BALTIC COUNTRIES OF ESTONIA, LATVIA, AND LITHUANIA (CONT'D)

43	Kedainiai State Chemical Plant Kedainiai Lithuania (Cont d)	Fertilizer Plant Saves Energy and Reduces Air Emissions <i>Change in Operating Practice</i>	5 000 ^a	7 200	< 9
44	"	Fertilizer Plant Reduces Fuel Consumption and Air Emissions <i>Process Control Improvement</i>	10 000 ^a	22 000	< 6
45	Joint Stock Company ACHEMA Jonava Lithuania	Fertilizer Plant Saves Raw Materials and Reduces Emissions <i>Process Modification Process Control Improvement</i>	24 000 ^a 29,000 ^b	168 000	4
46	Joint Stock Company Litoda Plunge Lithuania	Plastics Plant Reduces Fuel Consumption <i>Material Reuse</i>	1,390 ^a	1 710	10
47	"	Plastics Plant Reduces Air Emissions <i>Process Modification Process Control Improvement</i>	8 000 ^a	11,600	8
48	Joint Stock Company Vilniaus Burtine Chemija Plunge Lithuania	Plastics Plant Reduces Energy Usage <i>Change in Operating Practice</i>	10 500 ^a	21 200	6
49	AB Plasta Plastics Manufacturing Company Vilnius Lithuania	Plastics Plant Saves Energy and Raw Materials and Reduces Air Emissions <i>Process Control Improvement</i>	9 500 ^a	41 500	3
50	Joint Stock Enterprise INKARAS Kaunas Lithuania	Rubber Plant Reduces Air Emissions <i>Process Control Improvement</i>	9 500	13 220	< 9
51	Stock Company Akmenes Cementas, Akmenes Lithuania	Cement Plant Saves Fuel and Reduces Air Emissions <i>Process Control Improvement</i>	10,000 ^a 46,000 ^b	150,000	5

Investment by USAID

^b Investment by Enterprise

411

Equipment Modification at Oil Shale Refinery Reduces

Company RAS "Kiviter"
Industry Oil Shale Refining

City Kohtla Jarve
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	40	40	500	1 month

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Butyl acetate	0.38 tons/yr	-	-	0.38 tons/yr

Company Profile

RAS 'Kiviter' (formerly Oil Shale Processing Association) began operation in 1924. The company refines Kukersite oil shale from Estonia for use in power production and in the manufacture of a wide variety of chemical products. Products refined from the crude oil include boiler fuel, impregnation oil for wood, oil coke, bitumen, and scrubber naphtha. The raw shale oil and retort water also contain significant amounts of water-soluble phenols which are used to produce adhesives, tannin, rubber plasticizers, and reclaiming oil. In the past, the company also produced non-shale products such as benzene/toluene, ammonia, urea, sulfuric acid, and mineral fertilizers. Some of these products have been eliminated due to changed economic conditions and the sale of certain production units to other companies. The plant employs about 4,000 workers.

Waste Minimization Project

At 'Kiviter', some equipment in the dephenolization processing area, including three tanks and three coolers, is vented directly to the atmosphere. This practice resulted in releases of butyl acetate and phenol to the atmosphere in the past.

During the waste minimization project, methods for eliminating emissions from this equipment were evaluated. It was determined that emissions could be reduced by utilizing an existing vent system in the first dephenolization section of the recovery plant. The existing vent system is equipped with a condenser that removes organic materials in the vent stream. To implement the project, the three tanks and three coolers were connected to the existing vent system. As a result of the project, the facility eliminated 0.38 tons/year of butyl acetate emissions.

Equipment

Piping
 Cost - \$40 (by Kiviter)

Completion Date

June 1994

Company RAS "Kiviter"
Industry Oil Shale Refining

City Kohtla-Jarve
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	500	500	7,500	< 1 month

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	6,200 m ³ /yr

Company Profile

RAS Kiviter (formerly Oil Shale Processing Association) began operation in 1924. The company refines Kukersite oil shale from Estonia for use in power production and in the manufacture of a wide variety of chemical products. Products refined from the crude oil include boiler fuel, impregnation oil for wood, oil coke, bitumen, and scrubber naphtha. The raw shale oil and retort water also contain significant amounts of water soluble phenols which are used to produce adhesives, tannin, rubber plasticizers, and reclaiming oil. In the past the company also produced non shale products such as benzene/toluene, ammonia, urea, sulfuric acid, and mineral fertilizers. Some of these products have been eliminated due to changed economic conditions and the sale of certain production units to other companies. The plant employs about 4,000 workers.

Waste Minimization Project

At "Kiviter" groundwater, stormwater runoff, and leakage from buried pipelines in the area of the benzoic acid plant were previously collected and discharged to the facility's wastewater treatment plant. At the same time, the facility used local lake water for process cooling purposes.

During the waste minimization project, an investigation was undertaken to determine if the collected stormwater could be used in place of fresh water for process cooling. Chemical analysis of the stormwater indicated that it was sufficiently clean for use as process cooling water. To implement the project, the facility installed piping to allow the stormwater to be pumped to the cooling water system. As a result of the project, the facility reduced its fresh water consumption by 6,200 m³/year.

Equipment

Piping
 Cost - Equipment \$40, labor \$425 (by Kiviter)

Completion Date

December 1994

Material Reuse at Oil Shale Refinery Saves Raw Materials

Company RAS "Kiviter"
Industry Oil Shale Refining

City Kohtla-Jarve
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	1,500	1,500	1,500	12 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Oil	-	-	-	10 tons/yr
Contaminated sand	-	-	40 tons/yr	-

Company Profile

RAS 'Kiviter' (formerly Oil Shale Processing Association) began operation in 1924. The company refines Kukersite oil shale from Estonia for use in power production and in the manufacture of a wide variety of chemical products. Products refined from the crude oil include boiler fuel, impregnation oil for wood, oil coke, bitumen and scrubber naphtha. The raw shale oil and retort water also contain significant amounts of water soluble phenols which are used to produce adhesives, tannin, rubber plasticizers and reclaiming oil. In the past the company also produced non-shale products such as benzene/toluene, ammonia, urea, sulfuric acid and mineral fertilizers. Some of these products have been eliminated due to changed economic conditions and the sale of certain production units to other companies. The plant employs about 4,000 workers.

Waste Minimization Project

At 'Kiviter' leaking oil pumps at a pumping station release about 10 tons/year of oil on the ground. In the past sand was placed on the ground in the area of the leaking oil pumps to absorb the leaked oil. When saturated the sand was removed and combined with fuses produced by the retorting process and disposed of as waste. This procedure was labor intensive and added to the fuse disposal burden by about 40 tons/year.

During the waste minimization project alternative methods for handling the oil from the leaking pumps were evaluated. A decision was made to install a drainage system around the pumps to collect and store the spilled oil. The oil is then recycled for use in the process. As a result of the project the facility recovered 10 tons/year of oil for reuse and reduced the amount of contaminated sand disposed as waste.

Equipment Drainage system Supplier - local
 Cost - \$1,500 (by Kiviter)

Completion Date August 1994

Water Reuse in Oil Shale Refinery Saves Water

Company RAS "Kiviter"
Industry Oil Shale Refining

City Kohtla Jarve
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	4,040	4,040	125,000	< 2 weeks

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	91,000 m ³ /yr
Wastewater	-	91,000 m ³ /yr	-	-

Company Profile

RAS "Kiviter" (formerly Oil Shale Processing Association) began operation in 1924. The company refines Kukersite oil shale from Estonia for use in power production and in the manufacture of a wide variety of chemical products. Products refined from the crude oil include boiler fuel, impregnation oil for wood, oil coke, bitumen, and scrubber naphtha. The raw shale oil and retort water also contain significant amounts of water-soluble phenols which are used to produce adhesives, tannin, rubber plasticizers, and reclaiming oil. In the past, the company also produced non-shale products such as benzene/toluene, ammonia, urea, sulfuric acid, and mineral fertilizers. Some of these products have been eliminated due to changed economic conditions and the sale of certain production units to other companies. The plant employs about 4,000 workers.

Waste Minimization Project

At "Kiviter," vaporized heavy and light oils produced during the pyrolysis of oil shale are cooled and condensed as they exit the retorts. These fractions are then extracted with water to remove phenols present in the oils. The condensing system consists of indirect air coolers (for the heavy oil fraction), water-cooled condensers, and water sprays. Recycled phenol water is utilized in the water sprays.

During the waste minimization project, the process was reviewed to identify opportunities to reduce water consumption and wastewater treatment costs. Data were collected to determine which retorts were producing excess phenol water. The project was implemented in three parts. First, leaks of recycled water from the condensation equipment were eliminated, reducing water consumption by 8,000 m³/year. Second, the quantity of recycled phenol water and middle fraction oil used to spray and condense heavy oil was optimized, reducing water consumption for spraying oil separators by 35,400 m³/year. Third, recycled phenol water was substituted for a portion of the phenol water used to spray oil separators, reducing water consumption by 47,600 m³/year. As a result of the project, the plant reduced water consumption by a total of 91,000 m³/year and reduced wastewater discharges by the same amount.

Equipment Pumps, piping, Supplier - local
 Cost - \$4,040 (by "Kiviter")

Completion Date September 1993

Material Reuse at Oil Shale Refinery Reduces

Company RAS "Kiviter"
Industry Oil Shale Refining

City Kohtla Jarve
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	5,400	5,400	18,000	3 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Retort fuses	-	-	1,300 tons	-

Company Profile

RAS "Kiviter" (formerly Oil Shale Processing Association) began operation in 1924. The company refines Kukersite oil shale from Estonia for use in power production and in the manufacture of a wide variety of chemical products. Products refined from the crude oil include boiler fuel, impregnation oil for wood, oil coke, bitumen, and scrubber naphtha. The raw shale oil and retort water also contain significant amounts of water soluble phenols which are used to produce adhesives, tannin, rubber plasticizers, and reclaiming oil. In the past the company also produced non-shale products such as benzene/toluene, ammonia, urea, sulfuric acid, and mineral fertilizers. Some of these products have been eliminated due to changed economic conditions and the sale of certain production units to other companies. The plant employs about 4,000 workers.

Waste Minimization Project

Fuses, a mixture of oil shale dust, oil, and water, are produced during retorting at "Kiviter". In 1992, almost 4,500 tons of this material was produced. Due to high disposal costs and the economic value of the lost shale oil product, the company was interested in finding ways to reuse the fuses.

During the waste minimization project, options for reusing the fuses were evaluated. A decision was made to produce a salable product from the fuses for use as a supplement in road paving material. A cyclical demand for road paving materials exists based on the allocation of road building funds. To implement the project, the facility installed equipment to homogenize the fuses. As a result of the project, the facility sold 1,300 tons of homogenized fuses for road building purposes in 1993. In addition to sales revenues, the facility also experienced savings from avoided disposal costs.

Equipment

Fuse homogenization equipment Supplier - local
 Cost - \$5,400 (by "Kiviter")

Completion Date

October 1993

Company RAS "Kiviter"
Industry Oil Shale Refining

City Kohtla Jarve
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	6,300	6,300	9,300	8 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Benzoic acid	-	-	22 tons/yr	22 tons/yr

Company Profile

RAS Kiviter (formerly Oil Shale Processing Association) began operation in 1924. The company refines Kukersite oil shale from Estonia for use in power production and in the manufacture of a wide variety of chemical products. Products refined from the crude oil include boiler fuel, impregnation oil for wood, oil coke, bitumen, and scrubber naphtha. The raw shale oil and retort water also contain significant amounts of water soluble phenols which are used to produce adhesives, tannin, rubber plasticizers, and reclaiming oil. In the past the company also produced non-shale products such as benzene/toluene, ammonia, urea, sulfuric acid, and mineral fertilizers. Some of these products have been eliminated due to changed economic conditions and the sale of certain production units to other companies. The plant employs about 4,000 workers.

Waste Minimization Project

Kiviter" operates a system to recover benzoic acid formed by catalytic oxidation of toluene. However, in the past, about 22 tons/year of solid benzoic acid collected in the recovery system due to equipment operational problems and the properties of benzoic acid.

During the waste minimization project, methods were evaluated for recovering the solid benzoic acid for reuse. It was determined that the solid benzoic acid wastes could be collected, melted, and recycled to the benzoic acid distillation process. To implement the project, a separator was installed and connected to the tanks which supply benzoic acid for purification distillation. The separator is aspirated to remove low boiling point impurities from the melted benzoic acid waste. The remaining melt is then dropped to the tank supplying filtered benzoic acid for distillation. As a result of the project, the facility saved 22 tons/year of benzoic acid.

Equipment

Separator, pneumatic valve, piping and fittings, fan, and tank. Supplier - local.
 Cost - \$6,300 (by Kiviter')

Completion Date

June 1994

Process Modification at Oil Shale Refinery Saves Raw

Materials, Energy, Reduces Waste Disposal

Company RAS "Kiviter"
Industry Oil Shale Refining

City Kohtla-Jarve
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
5,730	2,070	7,800	70,650	< 2 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Benzoic acid	-	-	157 tons/yr	157 tons/yr

Company Profile

RAS Kiviter (formerly Oil Shale Processing Association) began operation in 1924. The company refines Kukersite oil shale from Estonia for use in power production and in the manufacture of a wide variety of chemical products. Products refined from the crude oil include boiler fuel, impregnation oil for wood, oil coke, bitumen, and scrubber naphtha. The raw shale oil and retort water also contain significant amounts of water-soluble phenols which are used to produce adhesives, tannin, rubber plasticizers, and reclaiming oil. In the past, the company also produced non-shale products such as benzene/toluene, ammonia, urea, sulfuric acid, and mineral fertilizers. Some of these products have been eliminated due to changed economic conditions and the sale of certain production units to other companies. The plant employs about 4,000 workers.

Waste Minimization Project

The distillation step to recover benzoic acid at Kiviter generates about 600 tons/year of distillation bottoms waste. This waste is composed of 50 percent benzoic acid and small amounts of catalyst, benzoyl benzoate, and terephthalic acid. In the past, the distillation bottoms were collected and disposed in a waste pile on-site.

During the waste minimization project, methods were evaluated for recovering the benzoic acid from the distillation bottoms. It was determined that the amount of benzoic acid could be reduced from 50 percent to 30 percent or less by mixing the distillation bottoms with hot water at 96 to 98 °C. To implement the project, a steam control valve and temperature measurement and control equipment (thermocouple, insertion tube, and temperature recorder/controller) were installed along with a steam flow measuring device to enable precise temperature control. As a result of the project, the facility recovered 157 tons/year of benzoic acid for reuse.

Equipment

Automatic temperature sensing and steam control system. Supplier - Honeywell, Minneapolis, MN.
 Cost - Equipment \$5,730 (by USAID), labor \$2,070 (by Kiviter).

Completion Date

May 1994

Company RAS "Kiviter"
Industry Oil Shale Refining

City Kohtla-Jarve
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
19,000	3,650	22,650	27,300	10 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Energy	-	-	-	10 8 Gcal/yr
Retort fuses	-	-	257 tons/yr	-

Company Profile

RAS "Kiviter" (formerly Oil Shale Processing Association) began operation in 1924. The company refines Kukersite oil shale from Estonia for use in power production and in the manufacture of a wide variety of chemical products. Products refined from the crude oil include boiler fuel, impregnation oil for wood, oil coke, bitumen, and scrubber naphtha. The raw shale oil and retort water also contain significant amounts of water soluble phenols which are used to produce adhesives, tannin, rubber, plasticizers, and reclaiming oil. In the past the company also produced non-shale products such as benzene/toluene, ammonia, urea, sulfuric acid, and mineral fertilizers. Some of these products have been eliminated due to changed economic conditions and the sale of certain production units to other companies. The plant employs about 4 000 workers.

Waste Minimization Project

At "Kiviter" Kukersite oil shale is heated at high temperature to release oil. A fuel gas byproduct is also produced. This fuel gas in turn is burned with air to produce the high temperature for the oil shale retort process. The air/fuel ratio must be precisely controlled to ensure optimum temperatures are maintained. Because of variability in oil shale composition used at "Kiviter" the composition of the fuel gas produced from the oil shale is variable. In the past the process did not operate at optimum conditions due to the lack of a method for fast, reliable analysis of the fuel gas.

During the waste minimization project an investigation was undertaken to identify methods for analyzing the fuel gas produced by the oil shale retort process. It was determined that a gas chromatograph (GC) would enable rapid analysis of the gas exiting the retort. This information could be used by operators to adjust air/fuel ratios to optimally process the oil shale based on actual fuel gas composition. As a result of the project oil shale yield increased by 180 tons/year. The facility also reduced energy consumption and the amount of fuses disposed as waste.

Equipment

Gas chromatograph Supplier - Hnu Systems
 Cost - \$19 000 (by USAID), \$3 650 (by "Kiviter")

Completion Date

May 1995

Better Process Control at Fertilizer Plant Reduces

Water Consumption and Wastewater Discharges

Company AS "NitroFert"
Industry Chemical

City Kohtla-Jarve
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
6,800	1,100	7,900	51,000	2 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	273,000 m ³ /yr
Wastewater	-	273,000 m ³ /yr	-	-

Company Profile

AS "NitroFert" is a chemical plant which manufactures ammonia urea ammonia water gaseous carbon dioxide, nitrogen and oxygen. The company exports a large amount of ammonia-based fertilizer. The plant, now privatized, was formerly part of a larger chemical manufacturing complex and thus shares some common facilities, including utilities and waste treatment facilities. The plant employs about 600 workers.

Waste Minimization Project

"Nitrofert" owns and operates two artesian wells which supply water for internal use and for use by two outside companies. Altogether water from the two wells supply a total of nine major process units. In the past water use was monitored at the wells but not at the nine process units. Because of large volumes of wastewater discharges and high treatment costs the company was interested in implementing a water use reduction program.

During the waste minimization project a two-part water conservation program was implemented. First, water losses between the wellhead and the nine process units due to leaking pipes were reduced. This was accomplished using a contactless flow meter to identify leaks followed by repair and/or replacement of leaking pipes. Second measurements of water use by each of the nine process units were implemented to enable water costs to be charged back to each user. To implement this part of the water conservation program permanent flowmeters were installed at each of the user points. In addition, an employee awareness program was conducted at the plant site to raise awareness about the cost of purchasing and treating water wastewater treatment costs and disposal fees. As a result of the project water use was reduced by 40 percent.

Equipment

Portable contactless flow meter Supplier - Controlotron, NY
Cost - \$6,800 (by USAID)
Permanent water flow meters Supplier - local
Cost - \$1 100 (by Nitrofert)

Completion Date

December 1994

Reuse of Wastewater at Meat Processing Plant in Rakvere

Company Rakvere Meat Processing Plant
Industry Meat Processing

City Rakvere
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
1,447	1,000	2,447	11,600	< 3 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Chemical oxygen demand	-	54 tons O ₂ /yr	-	-

Company Profile

Rakvere Meat Processing Plant constructed in 1990 is a full line red meat plant processing pork, beef and some lamb. Plant operations include 1) slaughtering with separate pig and cattle processing lines, 2) manufacturing of edible by-products including fresh cut packaging, cooked hams and sausage, and 3) a technical department for by-products processing, water treatment and wastewater pretreatment. The plant has an average daily production capacity of 42 tons of sausage products and 17 tons of semi-manufactured products. Annual value of all products is about \$25 million. The plant employs about 950 persons.

Waste Minimization Project

At Rakvere, inedible solids from the slaughtering process are rendered in the technical department. The wastewater discharge from the fat separation step, known as 'glue water', has a fat content ranging from 8 to 30 percent. In the past, this wastewater was discharged to the wastewater treatment facility, contributing to high biological oxygen demand (BOD) loadings.

During the waste minimization project, an evaluation was performed to identify opportunities to reuse wastewater streams with high BOD. Using a chemical oxygen demand (COD) analyzer, it was determined that the 'glue water' stream had a high COD content and was a good candidate for recovery and reuse. A decision was made to install a pump to divert and recover the 'glue water' for use by farmers as feed. As a result of the project, the facility reduced COD levels in its wastewater by 54 tons O₂/year.

Equipment

Spectrophotometer DR 2000, Supplier - HACH Chemical Company, Loveland, CO

Cost - \$1,447 (by USAID)

Note: the actual equipment cost was \$4,400. Since the equipment has been utilized in two other waste minimization projects, only one-third of the cost is assigned to this project.

Pump system piping, Supplier - local

Cost - \$1,100 (by 'Rakvere')

Completion Date

September 1994

Process Modification at Meat Processing Plant Saves Water and Reduces Wastewater Discharges

Company Rakvere Meat Processing Plant
Industry Meat Processing

City Rakvere
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
1,447	1,400	2,847	9,500	< 4 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	22,000 m ³ /yr
Wastewater	-	22,000 m ³ /yr	-	-
Chemical oxygen demand	-	9 tons O ₂ /yr	-	-

Company Profile

Rakvere Meat Processing Plant constructed in 1990 is a full line red meat plant processing pork, beef and some lamb. Plant operations include: 1) slaughtering with separate pig and cattle processing lines; 2) manufacturing of edible by-products including fresh cut packaging, cooked hams and sausage; and 3) a technical department for by-products processing, water treatment and wastewater pretreatment. The plant has an average daily production capacity of 42 tons of sausage products and 17 tons of semi-manufactured products. Annual value of all products is about \$25 million. The plant employs about 950 persons.

Waste Minimization Project

At Rakvere, processing of cattle stomachs to recover salable products such as tripe requires extensive handling and cleaning of stomachs which contain manure. In the past, the cattle stomachs underwent two washings after removal of manure. To increase the value of the product, a third wash step was added. The wastewater from all washing steps were sent to a manure press to concentrate solids before discharge to the wastewater treatment plant. The stomach cleaning and washing procedure was performed on a flat surface which increased the amount of handling and water required.

During the waste minimization project, an evaluation was performed to identify opportunities to reduce the volume of wastewater streams with high biological oxygen demand (BOD). Using a chemical oxygen demand (COD) analyzer, it was determined that the wash water from cattle stomach cleaning operations had a high COD content and was a good candidate for reduction. A decision was made to construct a "birdcage" on which cattle stomachs could be stretched during washing. This device facilitated handling, exposed more stomach area for cleaning, and reduced water use. In addition, screens were added to the wash drums to recover organic solids from the final two wash steps. As a result of the project, the facility reduced COD levels in its wastewater by 9 tons O₂/year and reduced fresh water consumption.

Equipment

Spectrophotometer DR 2000 Supplier - HACH Chemical Company
Loveland CO

Cost - \$1,447 (by USAID)

Note: the actual equipment cost was \$4,400. Since the equipment has been utilized in two other waste minimization projects, only one-third of the cost is assigned to this project.

Squeegees, nozzles, Supplier - local

Cost - \$1,400 (by 'Rakvere')

Completion Date

September 1994

Company Rakvere Meat Processing Plant
Industry Meat Processing

City Rakvere
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
1,447	3,670	5,117	114,000	< 3 weeks

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	316,800 m ³ /yr
Wastewater	-	316,800 m ³ /yr	-	-

Company Profile

Rakvere Meat Processing Plant constructed in 1990 is a full line red meat plant processing pork beef and some lamb Plant operations include 1) slaughtering with separate pig and cattle processing lines 2) manufacturing of edible by-products including fresh cut packaging cooked hams and sausage and 3) a technical department for by-products processing water treatment and wastewater pretreatment The plant has an average daily production capacity of 42 tons of sausage products and 17 tons of semi-manufactured products Annual value of all products is about \$25 million The plant employs about 950 persons

Waste Minimization Project

At Rakvere cleanup of the slaughtering lines involved extensive use of water to hose solids into sewers leading to the wastewater treatment plant Many hoses were not equipped with shutoff nozzles and were left running when not in use These practices resulted in excessive water use and high operating costs

During the waste minimization project an evaluation was performed to identify opportunities to reduce the volume of wastewater streams with high biological oxygen demand (BOD) Using a chemical oxygen demand (COD) analyzer it was determined that the wastewater generated from cleanup of slaughter lines had a high COD content and was a good candidate for reduction To accomplish this a training program for supervisors and workers was implemented to emphasize the importance of water conservation and good operating practices In addition dry cleanup procedures using squeegees and clean as you work methods were introduced Finally a program was undertaken to ensure timely repair of leaking nozzles and replacement of missing nozzles As a result of the project the facility reduced water usage by 316 800 m³/year

Equipment

Spectrophotometer DR 2000 Supplier - HACH Chemical Company, Loveland, CO
 Cost - \$1 447 (by USAID)
 Note the actual equipment cost was \$4 400 Since the equipment has been utilized in two other waste minimization projects only one-third of the cost is assigned to this project
 Squeegees, nozzles, Supplier - local
 Cost - \$3,670 (by 'Rakvere')

Completion Date

September 1994

Change in Operating Practice and Material Reuse at Meat

Company Parnu Meat Processing Plant
Industry Meat Processing

City Parnu
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
3,000	0	3,000	14,100	< 3 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Biological oxygen demand	-	21 tons O ₂ /yr	-	-
Solid wastes	-	-	Yes ^(a)	-

^(a) Actual estimates not available at this time

Company Profile

Parnu Meat Processing Plant constructed in 1897 is a full line red meat plant processing cattle hogs, and some sheep. The plant is organized into three operating areas: 1) slaughtering, 2) manufacturing of edible by-products including fresh cut packaging, cooked hams and sausage, and 3) a technical water treatment and wastewater pretreatment plant. Products are sold to distributors. The annual value of manufactured products is about \$3 million. The plant employs about 250 persons.

Waste Minimization Project

At Parnu, various operations in the slaughter line resulted in uncontrolled discharges to the municipal wastewater treatment plant containing high organic loadings. This practice resulted in high pollution discharge fees and penalties for exceeding biological oxygen demand (BOD) standards.

During the waste minimization project, an evaluation was performed to identify opportunities to reduce the volume of wastewater streams with high BOD. Using a chemical oxygen demand (COD) analyzer, a sampling protocol was developed to identify processes which had the highest COD loadings. To reduce organic loadings, a training program was implemented to increase employee awareness of the purchase and treatment costs for water. This was coupled with an incentive program to share savings from improved water management practices with employees. In addition, the facility implemented changes in operating practices including dry cleanup procedures and recovery of solid edibles for reuse as animal feed at a fox farm. As a result of the project, the facility reduced BOD loadings by 21 tons O₂/year and reduced land disposal of solid waste.

Equipment

Spectrophotometer DR 2000 Supplier - HACH Chemical Company
 Loveland CO
 Cost - \$3,000 (by USAID)

Completion Date

August 1995

MEAT PROCESSING PLANT SAVE WATER AND REDUCE WASTE

Company Parnu Meat Processing Plant
Industry Meat Processing

City Parnu
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
4,700	0	4,700	36,400	< 2 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	30,000 m ³ /yr
Energy	-	-	-	9%
Wastewater	-	28,500 m ³ /yr	-	-
Solid waste	-	-	12%	-

Company Profile

Parnu Meat Processing Plant constructed in 1897 is a full line red meat plant processing cattle hogs and some sheep. The plant is organized into three operating areas: 1) slaughtering, 2) manufacturing of edible by products including fresh cut packaging, cooked hams and sausage, and 3) a technical water treatment and wastewater pretreatment plant. Products are sold to distributors. The annual value of manufactured products is about \$3 million. The plant employs about 250 persons.

Waste Minimization Project

In the past, Parnu performed slaughtering operations two days per week. Separate startup and cleanup procedures were conducted during each day that slaughtering operations were performed.

During the waste minimization project, an evaluation was performed to identify opportunities to reduce the volume of water consumed during startup and cleanup procedures. As a result of the evaluation, several operational changes were identified and implemented. First, a review of production levels indicated that the entire production schedule could be completed in one day instead of two days. This operational change reduced water use, lowered energy consumption to heat process water, and reduced wastewater treatment and discharge fees. Second, a training program was implemented to emphasize the increasing costs of purchasing water and treating wastewater and the need to make improvements in work habits. Third, dry cleanup procedures were adopted to minimize the discharge of solids into the drains. Fourth, water supply hoses were equipped with nozzles and pistol guns to reduce water losses due to running water when hoses were not in use. Finally, installation of high pressure washers improved the efficiency of cleaning process equipment with a combination of hot water, detergent, and pressure. As a result of the project, the facility reduced water use by 30,000 m³/year and reduced wastewater discharges by an almost similar amount. Other benefits included lower energy use and reduced land disposal of solid waste.

Equipment

High pressure washers Supplier - Tuff Cat Littleton MA
 Nozzles Supplier - Strahman Valves Florham Park NJ
 Spray guns Supplier - Gunjet Spraying Systems Company Wheaton Illinois
 Squeegees, Supplier - local
 Cost - \$4,700 (by USAID)

Completion Date

August 1995

Water Process Control at Tannery Plant Saves Energy and

Company Nakro State Joint Stock Company
Industry Tannery

City Narva
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
600	0	600	4,130	2 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Energy	-	-	-	Yes ^(a)
Wastewater	-	Yes ^(a)	-	-
Waste hides	-	-	2,600 m ²	-

^(a) Actual estimates not available at this time

Company Profile

The Nakro State Joint Stock Company built in 1984 is the largest tannery in Estonia. The company's primary product is chrome-tanned leather for lining and upper shoe parts. Other products are used in the manufacture of garments, gloves, and handbags and other leather products. The plant has an annual production capacity of 187 million square decimeters of finished product. In addition to the tannery, Nakro's subsidiary operations include sheepskin processing and manufacturing facilities for leather goods. Some products are sold to the domestic market while others are exported to Russia, Finland, Italy, and Germany. The company owns three retail shops in Narva. Export products include CRUST and WET BLUE leather, raw hides, and leather residues. Nakro employs about 800 people.

Waste Minimization Project

At Nakro, controlling the moisture content of hides is critical for optimizing product yield, the use of treatment and finishing chemicals, energy requirements for drying, and labor and material costs for reprocessing rejects. In the past, moisture content determinations were conducted in the laboratory and required about 2 hours to complete. As a result, information on moisture content was not available to make frequent adjustments to the tanning process.

During the waste minimization project, methods for obtaining faster moisture determinations were evaluated. A decision was made to use portable moisture meters at various points in the tanning process with back-up quality control checks by the laboratory. This approach would provide operators with rapid information about the moisture content of hides and allow for more timely adjustments to various process operations. As a result of the project, the facility lowered energy costs by reducing drying time, reduced the concentration of contaminants in wastewater discharges by decreasing use of treatment and finishing chemicals, and generated less solid waste by producing fewer rejects.

Equipment Portable moisture meters Supplier - Delmhorst, Towaco, NJ
 Cost - \$600 (by USAID)

Completion Date September 1995

Company Nakro State Joint Stock Company
Industry Tannery

City Narva
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
900	0	900	7,500	< 2 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Treatment chemicals	-	-	-	4 250 kg/yr
Wastewater	-	Yes ^(a)	-	-

^(a) Actual estimates not available at this time

Company Profile

The Nakro State Joint Stock Company built in 1984 is the largest tannery in Estonia. The company's primary product is chrome tanned leather for lining and upper shoe parts. Other products are used in the manufacture of garments, gloves, and handbags and other leather products. The plant has an annual production capacity of 187 million square decimeters of finished product. In addition to the tannery, Nakro's subsidiary operations include sheepskin processing and manufacturing facilities for leather goods. Some products are sold to the domestic market while others are exported to Russia, Finland, Italy, and Germany. The company owns three retail shops in Narva. Export products include CRUST and WET BLUE leather, raw hides, and leather residues. Nakro employs about 800 people.

Waste Minimization Project

At Nakro, precise determination of pH in hide finishing operations is critical for optimizing use of treatment and finishing chemicals and for reducing the concentration of contaminants in wastewater discharges to the wastewater treatment plant. In the past, pH measurements were performed using pH paper. This method was imprecise and resulted in excess chemical use and contaminants in wastewater discharged from the tanning process.

During the waste minimization project, methods for obtaining fast, accurate pH determinations were evaluated. A decision was made to use portable pH meters to measure pH levels. As a result, operators have access to timely, reliable information on pH levels which enables them to better control the hide finishing process. The project reduced the amount of treatment chemicals used and the concentration of contaminants in wastewater discharged.

Equipment Portable pH meters, Supplier - OMEGA Engineering, Stamford, CT
 Cost - \$900 (by USAID)

Completion Date April 1995

Better Process Control at Tannery Plant Reduces Raw

Material Usage and Wastewater Discharges

Company Nakro State Joint Stock Company
Industry Tannery

City Narva
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
4,935	0	4,935	6,000	10 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Treatment chemicals	-	-	-	Yes ^(a)
Wastewater	-	58 m ³ /yr	-	-

^(a) Actual estimates not available at this time

Company Profile

The Nakro State Joint Stock Company built in 1984 is the largest tannery in Estonia. The company's primary product is chrome tanned leather for lining and upper shoe parts. Other products are used in the manufacture of garments, gloves, and handbags and other leather products. The plant has an annual production capacity of 187 million square decimeters of finished product. In addition to the tannery, Nakro's subsidiary operations include sheepskin processing and manufacturing facilities for leather goods. Some products are sold to the domestic market while others are exported to Russia, Finland, Italy, and Germany. The company owns three retail shops in Narva. Export products include CRUST and WET BLUE leather, raw hides, and leather residues. Nakro employs about 800 people.

Waste Minimization Project

At Nakro, tanning operations generate wastewater streams with high organic loadings. This wastewater is discharged to a central wastewater treatment plant. In the past, the facility relied upon manual methods to sample and analyze wastewater streams from different process locations and to measure the quality of the effluent leaving the treatment plant. These methods were time consuming and inaccurate.

During the waste minimization project, alternative methods for analyzing wastewater composition were evaluated. A decision was made to use a chemical oxygen demand (COD) analyzer to perform fast, accurate analyses of organic loadings in wastewater streams. As a result of the project, information is available to operators to allow more timely adjustments to dosages of treatment chemicals. The facility has lowered its use of treatment chemicals and reduced the amount of contaminated wastewater discharged to the wastewater treatment plant.

Equipment Spectrophotometer Supplier - HACH Company, Loveland, CO
 Cost - \$4,935 (by USAID)

Completion Date May 1995

Equipment Installation at Dairy Plant Saves Water and

Company Tartu Dairy
Industry Dairy

City Tartu
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
6,450	0	6,450	10,400	< 8 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	30,000 m ³ /yr
Wastewater	-	30,000 m ³ /yr	-	-

Company Profile

Tartu Dairy located in Tartu is a regional dairy cooperative supplied by over 9 000 farmers. In addition to pasteurized milk the dairy produces cheese butter curd and packaged ice cream. Products are sold primarily within the regional market. Surplus milk and milk that fails bacterial count is processed to manufacture casein. Casein is exported to Germany for use in the manufacture of certain types of plastic and glue. The dairy processes approximately 130 000 liters of milk per day.

Waste Minimization Project

At Tartu milk delivery trucks and whey delivery trucks are washed once per day with a combination of hot and cold water. Process equipment storage tanks and process and milk delivery areas are also washed once per shift with hot and cold water. In the past all cleaning operations were performed using open ended rubber hoses. Operators used fingers at the discharge end of the hose to develop a spray for cleaning. Spray created manually was relatively inefficient for effective cleaning. Because the hoses were not equipped with shut-off nozzles the water was often left running for periods of time until the operators had time to shut off the needle valves located on the walls.

During the waste minimization project methods for reducing water use were investigated and implemented. High pressure washers connected directly to water supply lines were purchased for cleaning of trucks production areas and equipment. Open ended rubber hoses were equipped with shut-off spray nozzles. As a result of the project consumption of water was reduced by 30 000 m³/year and wastewater discharges were reduced by the same amount.

Equipment

High pressure washers Suppliers - Tuff-Cat Littleton MA Northern Equipment, Inc Burnsville MN
 Strahman automatic water saver spray nozzles Supplier - Spraying Systems Company, Randolph NJ
 Cost - \$6 450 (by USAID)

Completion Date

March 1995

Equipment Modifications and Better Process Control at INGRA Finishing Plant Reduce Water Consumption

Company NORMA Collective Enterprise
Industry Metal Finishing

City Tallinn
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
880	0	880	2,600	4 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	1,600 m ³ /yr
Wastewater	-	1,600 m ³ /yr	-	

Company Profile

NORMA Collective Enterprise established in 1891 as a manufacturer of tin boxes and high quality tin products has evolved into a modern manufacturing facility producing a wide line of products. These include automotive safety belts and other metal and plastic molded parts for the automotive industry, household goods and toys from sheet metal plastic toys and photo flash equipment. Seat belts account for more than 90 percent of current production volume. The production facility occupies about 60,000 m² of floor space. Main production lines include automatic zinc nickel and chrome electroplating lines, automatic powder painting lines, injection molding machines and lithographing and heat treating equipment. The plant employs about 1,600 skilled workers.

Waste Minimization Project

At NORMA, water flow to the electroplating tank on the alkaline zinc line was manually controlled by operators in the past. During nonproduction periods, the water valves to the electroplating tanks were often left open or water was added at higher than necessary flow rates. This practice resulted in excess water consumption and discharges of wastewater to the wastewater treatment plant.

During the waste minimization project, alternative methods for controlling water flow to the electroplating tank were evaluated. It was determined that conductivity was an important criterion for determining the quality of the rinse water. To implement the project, conductivity meters coupled to automatic flow controllers were installed in the tanks. When the conductivity meter set point is reached, the flow controller adds water until acceptable conductivity levels are reached. As a result of the project, the facility reduced fresh water consumption by 32 percent, or 1,600 m³/year and decreased operating costs.

Equipment

Conductivity meters Supplier - Myron L Company Carlsbad CA
Cost - \$880 (by USAID)

Completion Date

September 1994

Company NORMA Collective Enterprise
Industry Metal Finishing

City Tallinn
Country Estonia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	10,000	10,000	26,000	< 5 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Hydrochloric acid	36 tons/yr		-	36 tons/yr

Company Profile

NORMA Collective Enterprise established in 1891 as a manufacturer of tin boxes and high quality tin products has evolved into a modern manufacturing facility producing a wide line of products. These include automotive safety belts and other metal and plastic molded parts for the automotive industry, household goods and toys from sheet metal, plastic toys, and photo flash equipment. Seat belts account for more than 90 percent of current production volume. The production facility occupies about 60,000 m² of floor space. Main production lines include automatic zinc, nickel, and chrome electroplating lines, automatic powder painting lines, injection molding machines, and lithographing and heat treating equipment. The plant employs about 1,600 skilled workers.

Waste Minimization Project

Hydrochloric acid is used extensively at NORMA. In the past, hydrochloric acid was purchased from sources outside the country and shipped in improperly equipped tank cars to an off-site location where it was reloaded and transported to the plant. There were significant evaporative losses of hydrochloric acid during transfer operations and a high potential for spills during unloading and transportation.

During the waste minimization project, an investigation was undertaken to reduce losses of hydrochloric acid during transfer and handling operations. First, alternative suppliers who met more stringent shipping container criteria were identified and a new acid supplier was selected. Second, an on-site acid storage facility equipped with vapor control and spill protection equipment was constructed. As a result of the project, shipping and transfer operations improved and interim transfer and storage steps were eliminated. Annual losses of hydrochloric acid were reduced by an estimated 18.3 percent, or 36 tons/year.

Equipment Storage tanks, piping Supplier - local
 Cost - \$10,000 (by NORMA)

Completion Date September 1994

Process and Equipment Modifications and Better Process Control Filter Finishing Plant Save Water

Company State Firm DauER
Industry Metal Finishing

City Daugavpils
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
9,300	0	9,300	10,550	< 11 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	21 000 m ³ /yr
Wastewater	-	21,000 m ³ /yr	-	-
Sludge containing heavy metals	-	-	50 %	-

The State Firm DauER is the largest manufacturer of industrial grade hand tools in Latvia. The company produces electric and pneumatic hammers, drills, and saws. Products are sold domestically and to Eastern and Western countries. Production operations at DauER include ferrous metal casting, mechanical treatment, plastic molding, electroplating, polymer plating, and painting. In 1994, DauER employed 1,690 people including 1,350 production workers.

Waste Minimization Project

Electroplating operations at DauER consume large amounts of fresh water for rinsing of parts. The wastewater generated from rinsing operations is chemically treated to remove heavy metals. In the past, the rinsing operations and the wastewater treatment process were inefficient, resulting in excessive water consumption, wastewater discharges, and sludge generation.

During the waste minimization project, a comprehensive evaluation of the rinsing operations and wastewater treatment plant at DauER was conducted to identify opportunities for reducing water consumption, wastewater discharges, and sludge generation. Several simple, low-cost equipment modifications, changes in operating practices, and process control improvements were identified and implemented. First, countercurrent rinsing methods were adopted to improve water use efficiency. Second, conductivity controllers were installed on rinse water baths to supply water only when conductivity exceeds preset parameters. Third, rinse water feed spargers (perforated pipes) were installed for better mixing of fresh water to the rinse water bath. Fourth, dwell time over electroplating tanks was increased to reduce carry-over of plating solution into the rinse baths. Fifth, flow meters were installed on water lines to measure and control the flow rate of water to the rinse tanks. Sixth, a pH meter was installed in the wastewater treatment plant to improve separation of heavy metals and reduce sludge volumes. Finally, a sludge level detector was installed to eliminate accidental discharges of sludge into the wastewater stream. As a result of the waste minimization project, the company reduced fresh water usage by 21,000 m³/year and decreased wastewater discharges by the same amount. The amount of sludge containing heavy metals was also reduced by 50 percent.

Equipment

Conductivity controllers, Supplier - Myron L Company, Carlsbad, CA
 Spargers, flow meters, Supplier - Utilities Supply Company, Medford, MA
 pH meter, Supplier - Great Lakes Instruments, Milwaukee, WI
 Sludge level detector, Supplier - Ecolotech, La Grange, IL
 Cost - \$9,300 (by USAID)

Completion Date

May 1995

Equipment Modification at Metal Finishing Plant Reduces

Company Riga State Electric Motors Building Works
Industry Metal Finishing

City Riga
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	2,000	2,000	46,400	2 weeks

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	660 tons/yr
Sulfur dioxide	13 tons/yr	-	-	-
Nitrogen oxides	5.3 tons/yr	-	-	-

Company Profile

Riga State Electric Motor Building Works (EMBW) is a large manufacturer of various sizes of electric motors, generators, compressors, motor controls, structural components, machining tools, steel and non-ferrous castings, and consumer washing and drying machines. The facility is vertically integrated with extensive electroplating and metal finishing operations, metal working shops, and electrical shops. The plant employed about 2,700 people in 1994.

Waste Minimization Project

Certain electroplating baths at EMBW are maintained at elevated temperatures. In the past, the baths were heated by steam supplied from the boiler house located some distance away. The extensive network of steam supply lines were poorly maintained and insulated, resulting in excessive steam and energy losses through leaks in pipes, fittings, and broken insulation. Steam losses were estimated to exceed 50 percent.

During the waste minimization project, it was determined that repairing and reinsulating or replacing the existing steam supply lines was not feasible due to high cost. Alternative heating systems for the electroplating baths were evaluated, and a decision was made to install electric heaters next to the process tanks. This approach was simple to implement and significantly less expensive than repairing or replacing the existing steam lines. As a result of the project, the company eliminated energy losses associated with the steam supply lines and reduced its fuel oil consumption by 660 tons/year.

Equipment Portable electric heaters. Supplier - local
 Cost \$2,000 (by EMBW)

Completion Date May 1995

Company Riga State Electric Motors Building Works
Industry Metal Finishing

City Riga
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
10,145	2,000	12,145	11,600	12 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	800 m ³ /yr
Wastewater	-	800 m ³ /yr	-	-
Sludge containing heavy metals	-	Yes	Yes	-

Company Profile

Riga State Electric Motor Building Works (EMBW) is a large manufacturer of various sizes of electric motors generators compressors motor controls structural components machining tools steel and non ferrous castings, and consumer washing and drying machines The facility is vertically integrated with extensive electroplating and metal finishing operations metal working shops and electrical shops The plant employed about 2 700 people in 1994

Waste Minimization Project

EMBW operates two large electroplating lines which consume large volumes of water for rinsing of electroplated parts The wastewater generated from the rinsing operations is collected and chemically treated to remove chemicals and heavy metals In the past the rinsing operations and the wastewater treatment process were inefficient resulting in excessive water consumption and discharges of heavy metals

During the waste minimization project a comprehensive evaluation of the rinsing operations at EMBW was conducted to identify opportunities for reducing water consumption and wastewater discharges Similarly the wastewater treatment process was evaluated to identify opportunities for reducing levels of heavy metals in wastewater discharged from the plant Several simple low cost equipment modifications and process control improvements were identified and implemented First conductivity controllers were installed on rinse water baths to supply water only when conductivity exceeds preset parameters Second rinse water feed spargers (perforated pipes) were installed for better mixing of fresh water to the rinse water bath Third flow meters were installed on water lines to measure and control the flow rate of water to the rinse tanks Fourth a pH meter was installed in the wastewater treatment plant to improve separation of heavy metals and reduce sludge volumes Finally a sludge level detector was installed to eliminate accidental discharges of sludge into the wastewater stream As a result of the waste minimization project, the company reduced fresh water usage by 800 m³/year and decreased wastewater discharges by the same amount The project also reduced the amount of heavy metals discharged to water and land and decreased the amount of fees paid by the plant

Equipment

pH meter Supplier - Great Lakes Instruments Milwaukee WI
 Conductivity controllers Supplier - Myron L Company Carlsbad CA
 Sludge level detector, Supplier - Ecolotech LaGrange IL
 Cost \$10 145 (by USAID) \$2 000 (by EMBW)

Completion Date

May 1995

USAID Wastewater Treatment Equipment Clean-Up Plant

Company State Joint Stock Company "Lokomotive" **City** Daugavpils
Industry Metal Finishing **Country** Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	4,500	4,500	10,600	< 6 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	20,000 m ³ /yr
Wastewater	-	20,000 m ³ /yr	-	-

Company Profile

Founded in 1866 the State Joint Stock Company Lokomotive is a large plant that builds and refurbishes diesel locomotives from Central and Eastern European customers. The plant is vertically integrated and includes operations for manufacturing and remanufacturing electric motors, steel casting, forging, machine shops, electrical shops, and electroplating. Lokomotive employs over 2,700 persons including 2,200 production workers.

Waste Minimization Project

As part of the refurbishing operations at Lokomotive, the locomotives are cleaned with steam and hot water in a specially designed booth. Wastewater generated from the cleaning operations is contaminated with oil, grease, paint, and solid materials. The wastewater is sent to the plant's wastewater treatment facility before discharge to the city sewer. In the past, the steam and hot water used in the cleaning operations were generated from the plant's fresh water supply. Costs associated with this practice include the cost of fresh water, wastewater treatment costs, and environmental fees based on the amount of contaminated wastewater discharged from the plant.

During the waste minimization project, it was determined that treated effluent water from the company's electroplating operations could be used in place of fresh water for locomotive cleaning. (Previously, the electroplating effluent water was treated and discharged to the city sewer.) To implement the project, the company installed water storage tanks, piping, and other related equipment. The majority of the necessary equipment was available on-site. As a result of the project, the company reduced its fresh water consumption by 20,000 m³/year and reduced its wastewater discharges by the same amount.

Equipment Water storage tanks and piping (available at plant)
 Cost - \$4,500 (by Lokomotive)

Completion Date May 1995

Process and Equipment Modifications and Better Process

Company State Joint Stock Company "Lokomotive" **City** Daugavpils
Industry Metal Finishing **Country** Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
9,862	0	9,862	11,000	< 11 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	8,700 m ³ /yr
Wastewater	-	8,700 m ³ /yr	-	-
Sludge containing heavy metals	-	Yes	Yes	-

Company Profile

Founded in 1866 the State Joint Stock Company Lokomotive is a large plant that builds and refurbishes diesel locomotives from Central and Eastern European customers. The plant is vertically integrated and includes operations for manufacturing and remanufacturing electric motors steel casting forging machine shops electrical shops and electroplating. Lokomotive employs over 2 700 persons including 2 200 production workers.

Waste Minimization Project

Lokomotive operates an electroplating shop as part of its locomotive building and refurbishing operation. In the past the facility consumed excessive amounts of water and discharged large amounts of wastewater because it lacked up-to-date processes equipment and procedures for rinsing of parts.

During the waste minimization project a comprehensive evaluation of the rinsing operations at Lokomotive was conducted to identify opportunities for reducing water consumption and wastewater discharges. Several low cost process and equipment modifications changes in operating practices and process control improvements were identified and implemented. First countercurrent rinsing methods were adopted to improve water use efficiency. Second conductivity controllers were installed on rinse water baths to supply water only when conductivity exceeds preset parameters. Third rinse water feed spargers (perforated pipes) were installed for better mixing of fresh water to the rinse water bath. Fourth dwell time over electroplating tanks was increased to reduce carry over of plating solution into the rinse baths. Finally flow meters with hand controls and hand-operated valves were installed on water lines to measure and control the flow rate of water to the rinse tanks. As a result of the waste minimization project the company reduced fresh water usage by 8 700 m³/year and decreased wastewater discharges by the same amount. The project also reduced the amount of heavy metals discharged to water and land and decreased the amount of environmental fees paid by the plant.

Equipment

Conductivity controllers Supplier - Myron L Company Carlsbad CA
 Flow meters Supplier - Burt Process Equipment Hamden CT
 Spargers Supplier - Utilities Supply Company Medford MA
 Cost \$9,862 (by USAID)

Completion Date

May 1995

Equipment Modification at a Metal Finishing Plant Reduces

Company State Riga Plant of Autoelectroapparatus **City** Riga
Industry Metal Finishing **Country** Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	10,500	10,500	213,100	< 3 weeks

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	3,100 tons/yr
Sulfur dioxide	62 tons/yr	-	-	-
Nitrogen oxides	25 tons/yr	-	-	-

Company Profile

State Riga Plant of Autoelectroapparatus (RAE) is a large manufacturer of electronic subassemblies for the automotive and truck industry. The company produces windshield wipers and wiper motor assemblies, instrument panels, liquid level gauges, and control/switch assemblies. The plant is vertically integrated with large metal working, electroplating/metal finishing, and electric shops. The company employs approximately 2,500 people.

Waste Minimization Project

Certain electroplating baths at RAE are maintained at elevated temperatures. In the past, the baths were heated by steam supplied from the boiler house located some distance away. The extensive network of steam supply lines were poorly maintained and insulated, resulting in excessive steam and energy losses through leaks in pipes, fittings, and broken insulation. Steam losses were estimated to exceed 50 percent.

During the waste minimization project, it was determined that repairing and reinsulating or replacing the existing steam supply lines was not feasible due to high cost. Alternative heating systems for the electroplating baths were evaluated, and a decision was made to install electric heaters next to the process tanks. This approach was simple to implement and significantly less expensive than repairing or replacing the existing steam lines. As a result of the project, the company eliminated energy losses associated with the steam supply lines and reduced its fuel oil consumption by 3,100 tons/year.

Equipment Portable electric heaters Supplier - local
 Cost \$10,500 (by RAE)

Completion Date March 1995

Company	State Riga Plant of Autoelectroapparatus	City	Riga
Industry	Metal Finishing	Country	Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
6,750	0	6,750	50,600	< 2 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	53,000 m ³ /yr
Wastewater	-	53,000 m ³ /yr	-	-
Sludge containing heavy metals	-	Yes	Yes	-

Company Profile

State Riga Plant of Autoelectroapparatus (RAE) is a large manufacturer of electronic subassemblies for the automotive and truck industry. The company produces windshield wipers and wiper motor assemblies, instrument panels, liquid level gauges, and control/switch assemblies. The plant is vertically integrated with large metal working, electroplating/metal finishing, and electric shops. The company employs approximately 2,500 people.

Waste Minimization Project

RAE's manufacturing operations include electroplating/metal finishing lines. In the past, the facility consumed excessive amounts of water and discharged large amounts of wastewater because it lacked up-to-date processes, equipment, and procedures for rinsing of parts. Moreover, the facility's wastewater treatment plant was inefficient, resulting in high levels of heavy metals discharged from the plant.

During the waste minimization project, a comprehensive evaluation of the rinsing operations and wastewater treatment plant operations at RAE was conducted to identify opportunities for reducing water consumption and wastewater discharges. Several simple, low-cost equipment modifications and process control improvements were identified and implemented. First, conductivity controllers were installed on rinse water baths to supply water only when conductivity exceeds preset parameters. Second, rinse water feed spargers (perforated pipes) were installed for better mixing of fresh water to the rinse water bath. Third, flow meters were installed on water lines to measure and control the flow rate of water to the rinse tanks. Fourth, a pH meter was installed in the wastewater treatment plant to improve precipitation of heavy metals and reduce sludge volumes. Finally, a sludge level detector was installed to eliminate accidental discharges of sludge into the wastewater stream. As a result of the waste minimization project, the company reduced fresh water usage by 53,000 m³/year and decreased wastewater discharges by the same amount. The facility also reduced the amount of heavy metals discharged to water and land and paid less environmental fees.

Equipment

pH meter and controller Supplier - Great Lakes Instruments Milwaukee WI
 Conductivity controllers Myron L Company Carlsbad CA
 Sludge level detector Supplier - Ecolotech LaGrange IL
 Spargers Supplier - Utilities Supply Company Medford MA
 Cost \$6,750 (by USAID)

Completion Date

May 1995

Process and Equipment Modifications and Better Process Control at Metal Finishing Plant Reduce Water Use

Company State Stock Company Riga Carriage Building Works **City** Riga
Industry Metal Finishing **Country** Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
12,300	0	12,300	13,900	< 11 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	8,000 m ³ /yr
Wastewater	-	8,000 m ³ /yr	-	-
Sludge containing heavy metals	-	Yes	Yes	-

Company Profile

The State Stock Company Riga Carriage Building Works (RVR) is a large facility that builds and refurbishes railway passenger carriages. The company's primary customers are the former Soviet Union countries. Major operations at the facility are steel melting and casting, metal cutting, hot and cold stamping, welding, wire pulling, wood working, painting, and electroplating. RVR produced over 1,480 tons of steel castings in 1993. Currently, the company employs about 3,000 workers.

Waste Minimization Project

Electroplating operations at RVR include cyanide, zinc, nickel, and chromium plating and rinsing. In the past, the facility consumed excessive amounts of water and discharged large amounts of wastewater because it lacked up-to-date processes, equipment, and procedures for rinsing of parts. Moreover, the facility's wastewater treatment plant was inefficient, resulting in high levels of heavy metals discharged from the plant.

During the waste minimization project, a comprehensive evaluation of the rinsing operations and wastewater treatment plant at RVR was conducted to identify opportunities for reducing water consumption and wastewater discharges. Several simple, low-cost equipment modifications and process control improvements were identified and implemented. First, conductivity controllers were installed on rinse water baths to supply water only when conductivity exceeds preset parameters. Second, rinse water feed spargers (perforated pipes) were installed for better mixing of fresh water to the rinse water bath. Third, flow meters and totalizers were installed on water lines to allow operators to monitor and control the flow rate of water to the rinse tanks. Fourth, countercurrent rinsing methods were adopted to improve water use efficiency. Finally, a sludge level detector was installed to eliminate accidental discharges of sludge into the wastewater stream. As a result of the waste minimization project, the company reduced fresh water usage by 8,000 m³/year and decreased wastewater discharges by the same amount. The facility also reduced the amount of heavy metals discharged to water and land and paid less environmental fees.

Equipment

Spargers Supplier - Utilities Supply Company, Medford, MA
 Conductivity controllers, Supplier - Myron L Company, Carlsbad, CA
 Flow meters and totalizers, flow sensors Supplier - Burt Process Equipment, Hamden, CT
 Sludge level detector Supplier - Ecolotech, LaGrange, IL
 Cost \$12,300 (by USAID)

Completion Date

June 1995

Equipment Modification in Metal Finishing Plants in Latvia

Company State Stock Company Riga Carriage Building Works **City** Riga
Industry Metal Finishing **Country** Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	4,800	4,800	4,000	< 15 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Solvents	900 kg/yr	-	-	900 kg/yr
Paint waste	-	-	1,700 kg/yr	1,700 kg/yr

Company Profile

The State Stock Company Riga Carriage Building Works (RVR) is a large facility that builds and refurbishes railway passenger carriages. The company's primary customers are the former Soviet Union countries. Major operations at the facility are steel melting and casting, metal cutting, hot and cold stamping, welding, wire pulling, wood working, painting, and electroplating. RVR produced over 1,480 tons of steel castings in 1993. Currently, the company employs about 3,000 workers.

Waste Minimization Project

Railcar painting operations at RVR consume large amounts of paint and result in significant releases of organic vapor emissions to the atmosphere. In the past, the facility used high pressure air spray guns for painting.

During the waste minimization project, alternative painting methods were evaluated for reducing solvent emissions to air. A decision was made to replace the high pressure air spray guns with hydraulic pressure spray guns. The hydraulic pressure spray guns use less paint, generate less waste, and produce better quality results. As a result of the project, the facility reduced the amount of paint solvents released to the atmosphere by 900 kg/year and the amount of paint waste generated during painting operations by 1,700 kg/year.

Equipment

High pressure hydraulic spray guns Supplier - local
 Cost \$4,800 (by RVR)

Completion Date

June 1995

Equipment Installation and Better Process Control at Metal Finishing Facility to Reduce Wastewater

Company Joint Stock Company ARTA F
Industry Metal Finishing

City Riga
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
13,900	0	13,900	7,900	< 22 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	3,600 m ³ /yr
Wastewater	-	3,600 m ³ /yr	-	-
Sludge containing heavy metals	-	Yes	Yes	-

Company Profile

The Joint Stock Company ARTA-F located in Riga is a medium-sized manufacturer of metal and plastic consumer accessories for the fashion and garment industries

Waste Minimization Project

ARTA-F operates an electroplating shop as part of its manufacturing facility. In the past the facility consumed excessive amounts of water and discharged large amounts of wastewater because it lacked up-to-date processes, equipment and procedures for rinsing of parts. Moreover, the facility's wastewater treatment plant was inefficient, resulting in high levels of heavy metals discharged from the plant.

During the waste minimization project, a comprehensive evaluation of the rinsing operations and wastewater treatment plant at ARTA-F was conducted to identify opportunities for reducing water consumption and wastewater discharges. Several simple, low-cost equipment modifications and process control improvements were identified and implemented. First, conductivity controllers were installed on rinse water baths to supply water only when conductivity exceeds preset parameters. Second, rinse water feed spargers (perforated pipes) were installed for better mixing of fresh water to the rinse water bath. Third, flow meters and totalizers were installed on water supply lines to allow operators to monitor and control the flow rate of water to the rinse tanks. Fourth, in-line static mixers were installed in the line feeding the wastewater pre-treatment tank for better mixing of wastewater with sodium hydroxide reagents. Fifth, an additional precipitation tank was added to increase retention time of wastewater with reagents. Finally, a pH meter was installed in the wastewater treatment plant to improve separation of heavy metals and reduce sludge volumes, and a sludge level detector was installed to eliminate accidental discharges of sludge into the wastewater stream. As a result of the waste minimization project, the company reduced fresh water usage by 3,600 m³/year and decreased wastewater discharges by the same amount. The facility also reduced the amount of heavy metals discharged to water and land and paid less environmental fees.

Equipment

pH meter, pH controller Supplier - Great Lakes Instruments, Milwaukee, WI
 Conductivity controllers Supplier - Myron L Company, Carlsbad, CA
 Sludge level detector Supplier - Ecolotech, LaGrange, IL
 In-line static mixers Supplier - EMI Incorporated, Clinton, CT
 Spargers Supplier - Utilities Supply Company, Medford, MA
 Sludge level detector Supplier - Ecolotech, LaGrange, IL
 Flow meters and totalizers Supplier - Burt Process Equipment, Hamden, CT
 Cost: \$13,900 (by USAID)

Completion Date

November 1994

Company Joint Stock Company Dauteks **City** Daugavpils
Industry Chemical **Country** Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
30 200	0	30,200	151,000	< 3 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	270 tons/yr
Caprolactum monomer	-	-	-	20 tons/yr
Organic wastes	-	35 tons/yr	-	-
Solid wastes	-	-	138 tons/yr	-
Sulfur dioxide	5 4 tons/yr	-	-	-
Nitrogen oxides	2 2 tons/yr	-	-	-

Company Profile

The Joint Stock Company Dauteks is a large chemical manufacturing facility specializing in production of Nylon 6 from caprolactum. The plant supplies technical and textile grade yarn for tire cord, fishing lines, nylon stockings, carpets, curtains, and utility bags. The manufacturing facility processes more than 50 000 tons of caprolactum per year and employs over 2 000 people.

Waste Minimization Project

At Dauteks, capron fiber is produced from polycapramid which in turn is produced by polymerization of caprolactum monomer. Measurement and control of viscosity in the polymerization reaction is critical for higher yield, high quality product, and decreased waste generation. In the past, the polymerization process did not operate at optimum conditions, resulting in generation of large amounts of waste containing unreacted monomer and low molecular weight compounds. The amount of solid waste generated was unnecessarily high due to the lack of ability by operators to continuously monitor the changing viscosity and adjust the process by controlling nitrogen flow to the reactor. Previously, operators monitored viscosity by taking periodic off-line measurements. The off-line viscosity measurements required several hours and, as a result, process adjustments could only be made periodically.

During the waste minimization project, alternative methods for measuring viscosity were evaluated. It was concluded that an on-line viscosity meter would provide operators with information necessary to control the polymerization reaction at optimum conditions. As a result of the project, operators are now able to maintain the process at optimum conditions, resulting in less generation of waste. Discharges of organic wastes to water decreased by 35 tons/year and generation of other solid wastes was reduced by 138 tons/year. In addition, the project reduced the facility's fuel oil consumption by 270 tons/year and raw material usage by 20 tons/year.

Equipment Viscometer AR806HPHT Supplier - Nametre Company Metuchen NJ
 Cost \$30 200 (by USAID)

Completion Date November 1994

Company Joint Stock Company "Broceni"
Industry Cement

City Broceni
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
10,000	4,000	14,000	336,000	2 weeks

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	4,800 tons/yr
Particulates	88 tons/yr	-	-	-
Sulfur dioxide	96 tons/yr	-	-	-
Nitrogen oxides	38 tons/yr	-	-	-
Carbon monoxide	14 tons/yr	-	-	-

Company Profile

The Joint Stock Company 'Broceni' is a large cement plant located about 120 kilometers from Riga. The plant is designed to process wet slurry and has a production capacity of 600 000 tons of cement per year. Other products include lime, ceramic and corrugated cement tiles, and limestone. The company employs about 650 people.

Waste Minimization Project

At 'Broceni' the cement kilns are fired with heavy oil. In the past, a portable analyzer was used to measure the composition of the kiln's exhaust gases. This information did not allow operators to adjust frequently the air-to-fuel ratio necessary for optimum firing efficiency. Under these operating conditions, it was necessary to keep a high oxygen concentration in the exhaust gas to prevent explosions in the electrostatic precipitators. This resulted in high fuel consumption and high particulate and sulfur dioxide emissions to the atmosphere. The average fuel consumption was 180 kg/ton of clinker produced.

Experimental data collected during the waste minimization project indicated that the fuel consumption could be decreased to 160 kg/ton of clinker if the oxygen concentration in the exhaust gas is continuously maintained at 1.3 to 1.5 percent. Under these operating conditions, additionally significant decreases in exhaust gas volume and emissions of particulates and sulfur dioxide would be achieved. Based on these experimental data, a decision was made to install a continuous oxygen/carbon monoxide analyzer.

As a result of the project, operators now have access to continuous measurements of oxygen and carbon monoxide gas levels, which enable them to maintain an optimum air-to-fuel ratio in the cement kiln. The project has decreased the facility's fuel consumption by 4 800 tons/year and reduced emissions of particulates, sulfur dioxide, nitrogen oxides, and carbon monoxide.

Equipment

Oxygen/carbon monoxide analyzer Supplier - AMETEK Inc. Pittsburgh PA
 Cost \$14 000 (\$10,000 by USAID, \$4,000 by "Broceni")

Completion Date

October 1995

Company Joint Stock Company Lauma
Industry Textile

City Liepaja
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	0	0	5,600	immediate

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Dye	-	3,900 kg/year	-	-

Company Profile

The Joint Stock Company Lauma is a large manufacturer of polyester and cotton fabrics and women's foundation apparel. The company sells products primarily to Central and Eastern European countries. More than 2,000 workers are employed at the plant.

Waste Minimization Project

Fabric dyeing operations at Lauma are performed in a closed horizontal vessel. A roll of fabric consisting of several thousand cubic meters of material is placed in the vessel and dye solution is added. Approximately 70 percent of the dye in the solution is absorbed in the fabric. At the completion of the process cycle, the dye solution containing 30 percent of the original dye loading is discharged untreated into the sewer.

During the waste minimization project, the plant evaluated alternative black dyes in order to identify a dye that would have higher absorptivity in the fabric. As a result of the evaluation, a substitute dye was identified that could be used as a replacement for the black dye used previously at the facility. Over 93 percent of the new dye is absorbed by the fabric. The cost of the substitute dye was equivalent to the dye that was replaced. The project reduced the amount of dye discharged by the plant into the sewer by 3,900 kg/year and decreased the amount of environmental fees paid by the plant.

Equipment None required

Completion Date May 1995

Company Joint Stock Company Lauma
Industry Textile

City Liepaja
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	20,000	20,000	26,000	< 10 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	100 %	-	260 tons/yr

Company Profile

The Joint Stock Company Lauma is a large manufacturer of polyester and cotton fabrics and women's foundation apparel. The company sells products primarily to Central and Eastern European countries. More than 2 000 workers are employed at the plant.

Waste Minimization Project

At Lauma several oil-fired boilers are operated that supply steam and hot water to the plant and to residences in the neighborhood. Soil around the plant is contaminated with oil from past operations. The company anticipates that future regulations will require them to collect and treat rain water from the plant site to remove oil contamination.

During the waste minimization project alternative methods for treatment and possible reuse of the contaminated rainwater were investigated. A decision was made to utilize a Russian technology to emulsify the oil in the contaminated rain water. The finely dispersed emulsion could then be mixed with virgin fuel oil and used as boiler fuel. As a result of the project the plant saved 260 tons/year of fuel oil and eliminated the oil contaminated wastewater discharged into the sewer. The project also reduced the amount of environmental fees paid by the plant.

Equipment SDM fuel oil emulsification system, Supplier - Russian
 Cost \$20 000 (by Lauma)

Completion Date May 1995

Company Joint Stock Company Lauma
Industry Textile

City Liepaja
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
0	25,000	25,000	50,000	6 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	715 tons/yr
Sulfur dioxide	14 tons/yr	-	-	-
Nitrogen oxides	5.7 tons/yr	-	-	-

Company Profile

The Joint Stock Company Lauma is a large manufacturer of polyester and cotton fabrics and women's foundation apparel. The company sells products primarily to Central and Eastern European countries. More than 2,000 workers are employed at the plant.

Waste Minimization Project

The Lauma plant occupies 11.5 hectares under a single roof which includes manufacturing, maintenance, and administrative offices. A single heating system was used for both the offices and maintenance area. In addition to normal office working areas, this heating system was operated during the second shift and weekends when the production lines were running in order to provide heat to the maintenance area. However, this resulted in wasted energy by heating the unoccupied offices during evenings and weekends.

During the waste minimization project, an investigation was undertaken to determine if energy savings could be achieved by separating the single heating system into two systems: one system for the maintenance area and a second system for the offices. Separation of the heating systems would allow the facility to heat the maintenance area after normal office working hours without heating unoccupied offices. It was determined that two separate heating loops could be installed at reasonable expense. The new heating systems are controlled by thermostats and zone valves. As a result of the project, the facility saved 715 tons/year of fuel oil.

Equipment Thermostats and zone valves Supplier - local
 Cost \$25,000 (by Lauma)

Completion Date May 1995

Better Process Control Dairy Plant Reduces Water Consumption and Wastewater Discharges

Company Daugavpils Piena Kombinats
Industry Dairy

City Daugavpils
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
3,100	0	3,100	6,500	< 6 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fresh water	-	-	-	11,300 m ³ /yr
Wastewater	-	11,300 m ³ /yr	-	-

Company Profile

The Daugavpils Dairy is a regional dairy located in northeast Latvia. In addition to milk the dairy produces cultured milk, butter, several types of cheeses, yogurt, cream, sour cream, pressed curd, cottage cheese, varieties of ice cream, and casein. Except for casein, which is exported to Germany, all the dairy products are sold within Latvia in the regional market. The dairy processes approximately 110 metric tons of milk daily. About 300 people were employed by the dairy in 1994.

Waste Minimization Project

The dairy discharges process wastewater including whey to the municipal wastewater treatment plant. To comply with city discharge regulations for biological loading, the dairy needed to dilute the whey prior to discharge. Due to lack of instrumentation to measure the biological oxygen demand (BOD) levels in the wastewater, the dairy was adding more water than necessary to assure compliance with the regulations. In the past, BOD measurements took up to five days and, as a result, they could not be used to optimize water addition to the whey.

During the waste minimization project, a conclusion was reached that the addition of water to the whey could be optimized if a fast, reliable method for measuring BOD was available. This was accomplished by purchasing a chemical oxygen demand (COD) analyzer. Using the COD meter, information on biological load in the wastewater is now available every hour. As a result of the project, the dairy has reduced water addition to the whey by 33 percent. In addition to fresh water savings of 11,300 m³/yr, the facility reduced wastewater discharges by the same amount.

Equipment

COD analyzer Supplier - Hach Company, Loveland, CO
 Cost \$3,100 (by USAID)

Completion Date

April 1995

Company Joint Stock Company "Kurzemes Piens"
Industry Dairy

City Liepaja
Country Latvia

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
3,000	0	3,000	9,300	< 4 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Ammonia	12 tons/yr	-	-	12 tons/yr

Company Profile

The Joint Stock Company Kurzemes Piens is a regional dairy with five plants located in the Liepaja region. The dairy's main products are milk, yogurt, cottage cheese, kefir, sour cream, and butter. The plant processes about 100 metric tons of milk per day. The main dairy unit, located in the city of Liepaja, employed 54 people in 1994.

Waste Minimization Project

The five dairies operated by Kurzemes Piens are supported by three refrigeration plants. The refrigeration units are over 50 years old. In the past, each refrigeration plant was estimated to lose approximately 4 tons of ammonia refrigerant per year through leaky piping systems. The dairy usually repaired major and obvious leaks. However, manual inspections for leaks were unsafe due to the toxicity of ammonia gas. Consequently, minor leaks often were not detected and repaired.

During the waste minimization project, it was determined that rebuilding the refrigeration plants was not cost-effective. Instead, portable ammonia detectors were purchased for use at each of the three refrigeration plants. Using these detectors, the plants have been able to detect and repair virtually all ammonia leaks and maintain the refrigerant systems in leak-free condition. As a result of the project, a total of 12 tons/year of ammonia emissions into the atmosphere have been eliminated from the three refrigeration plants, and worker health and safety has been improved.

Equipment

Portable ammonia detectors Supplier - U S Industrial Products Co Buena Park, CA
 Cost \$3,000 (by USAID)

Completion Date

November 1994

**BEFORE PROCESS CONTROL MONOAMMONIUM PHOSPHATE
 REDUCES RAW MATERIALS AND WASTES/AIR EMISSIONS**

Company Kedainiai State Chemical Plant **City** Kedainiai
Industry Chemical **Country** Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
700	0	700	4,400	2 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Ammonia	30 tons/yr	-	-	30 tons/yr

Company Profile

Kedainiai Chemical Plant located about 100 km northwest of Vilnius is one of the largest chemical plants in Lithuania. The company manufactures sulfuric acid, phosphoric acid, monoammonium phosphate (MAP) and aluminum fluoride. Intermediate and finished products are exported to Eastern and Western European countries and Japan. The plant employed 1,384 people in 1994.

Waste Minimization Project

In the manufacture of monoammonium phosphate (MAP) at Kedainiai, ammonia and phosphoric acid are reacted under controlled pH conditions. Failure to maintain pH at optimum levels results in process upsets and excessive emissions of unabsorbed ammonia into the atmosphere. In the past, pH levels were measured every 20 minutes using pH paper. The accuracy of pH measurements using this method was poor. Therefore, to ensure that the pH levels were sufficient, the reaction was controlled at a higher pH level than necessary. This was accomplished by overformulation of the product, resulting in excess ammonia concentrations in the final MAP product.

During the waste minimization project, methods for obtaining more accurate and timely pH measurements were investigated. It was determined that a laboratory pH meter would provide pH measurements more quickly and accurately than the previous method. Installation of a pH meter has resulted in fewer process upsets and ammonia emissions to the atmosphere. Better process control has also improved process efficiency and reduced the amount of ammonia consumed in the MAP reaction.

Equipment pH meter, Supplier - Orion Hillsboro, OR
 Cost \$700 (by USAID)

Completion Date October 1994

Company Kedainiai State Chemical Plant
Industry Chemical

City Kedainiai
Country Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
900	0	900	1,700	< 7 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	30 tons/yr
Sulfur dioxide	0.6 ton/yr	-	-	-
Nitrogen oxides	0.24 ton/yr	-	-	-

Company Profile

Kedainiai Chemical Plant located about 100 km northwest of Vilnius is one of the largest chemical plants in Lithuania. The company manufactures sulfuric acid, phosphoric acid, monoammonium phosphate (MAP) and aluminum fluoride. Intermediate and finished products are exported to Eastern and Western European countries and Japan. The plant employed 1,384 people in 1994.

Waste Minimization Project

The production processes at Kedainiai are supported by a thermoelectric power plant using four oil-fired boilers each burning 50 tons per hour of fuel. The boilers generate steam to drive turbines for electricity and also provide steam and hot water for process requirements and domestic use. Oil-fired burners generate soot and carbon which coat the steam generating heat exchanger pipes. This in turn reduces the heat transfer between the hot flue gas from the boiler and the cold water running through the heat exchanger pipes. Poor heat transfer results in energy losses. To keep the heat exchanger surfaces clean, soot build-up is removed periodically by a blast of steam in a procedure called boiler 'blow down'. In the past the effectiveness of the blow down was determined by measuring the salinity of the blow down water in a laboratory. Because the results of this analysis were not immediately available, they could not be used to effectively control the blow down process and reduce the energy losses occurring due to poor heat transfer in the heat exchanger.

During the waste minimization project, alternative methods for analyzing salinity of the blow down water were investigated. A decision was made to install a conductivity meter which could instantaneously measure the water salinity. As a result of the project, frequent measurements of blow down water salinity are available, allowing boiler operators to clean the heat exchanger effectively and maintain it in good condition. The project resulted in lower fuel consumption and decreased emissions of sulfur dioxide and nitrogen oxides.

Equipment

Conductivity/TDS meter CDH-42 Supplier - OMEGA International
Stanford, CT
Cost \$900 (by USAID)

Completion Date

October 1994

Change in Operating Practice at Fertilizer Plant Improves Production Efficiency and Worker Health and Safety

Company Kedainiai State Chemical Plant
Industry Chemical

City Kedainiai
Country Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
1,000	0	1,000	26,000	2 weeks

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Radiation	Yes ^(a)	-	-	-

^(a) Actual estimates not available at this time

Company Profile

Kedainiai Chemical Plant located about 100 km northwest of Vilnius is one of the largest chemical plants in Lithuania. The company manufactures sulfuric acid, phosphoric acid, monoammonium phosphate (MAP) and aluminum fluoride. Intermediate and finished products are exported to Eastern and Western European countries and Japan. The plant employed 1,384 people in 1994.

Waste Minimization Project

Phosphate rock and sulfur are two raw materials used in Kedainiai's processes. Phosphate rock is imported from Russia and sulfur is imported from the Ukraine. Some of these raw materials contain radioactive contamination. Because customers do not accept finished products that are radioactive, Kedainiai must monitor their raw materials for radioactivity. In the past, the facility sent samples periodically to an outside laboratory for analysis.

During the waste minimization project, methods for more rapid detection of radioactivity in raw materials were evaluated. A decision was made to purchase and use a portable radioactivity meter on-site to screen raw materials for radioactive contamination before they are used in production. The meter can also be used to check and certify that final products are free of radioactivity before shipment to customers. As a result of the project, the plant increased its export sales and improved worker and customer health and safety by reducing exposure to radioactive materials.

Equipment Portable radioactivity meter Supplier - Technology Associates
Cost \$1,000 (by USAID)

Completion Date October 1994

Company Kedainiai State Chemical Plant
Industry Chemical

City Kedainiai
Country Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
2,000	0	2,000	4,600	< 6 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	50 tons/yr
Sulfur dioxide	1 ton/yr	-	-	-
Nitrogen oxides	0.4 ton/yr	-	-	-

Company Profile

Kedainiai Chemical Plant located about 100 km northwest of Vilnius is one of the largest chemical plants in Lithuania. The company manufactures sulfuric acid, phosphoric acid, monoammonium phosphate (MAP) and aluminum fluoride. Intermediate and finished products are exported to Eastern and Western European countries and Japan. The plant employed 1,384 people in 1994.

Waste Minimization Project

The production processes at Kedainiai are supported by a thermoelectric power plant using four oil-fired boilers each burning 50 tons per hour of fuel. The boilers generate steam to drive turbines for electricity and also provide steam and hot water for process requirements and domestic use. Water fed to the boiler is pre-treated to remove dissolved oxygen. High levels of dissolved oxygen in water cause corrosion and deposits on the inside of the piping in the steam generating heat exchangers. This in turn reduces the heat transfer between the hot flue gas from the boiler and the cold water running through the heat exchanger pipes. Poor heat transfer results in energy losses. The deposits must be manually removed by maintenance personnel. Pipes and fittings that are severely damaged must be replaced. This process is both expensive and time consuming. Therefore, effective removal of dissolved oxygen from water is critical to extend heat exchanger life, lower maintenance costs, and reduce energy losses from inefficient heat transfer. In the past, dissolved oxygen levels were measured periodically in a laboratory. Because the results of this analysis were not immediately available, they could not be used to effectively control the water treatment process.

During the waste minimization project, alternative methods for analyzing dissolved oxygen in the boiler feed water were investigated. A decision was made to install a portable dissolved oxygen meter in the water treatment plant. As a result of the project, frequent measurements of dissolved oxygen are available. Using this information, operators are able to maintain low levels of oxygen in the boiler feed water. The project resulted in more efficient boiler operation, lower maintenance costs, and decreased fuel consumption.

Equipment

Dissolved oxygen meter PHDG-80 HH Supplier - OMEGA International
Stanford CT
Cost \$2,000 (by USAID)

Completion Date

October 1994

Change in Operating Practice at Fertilizer Plant Saves

Company Kedainiai State Chemical Plant
Industry Chemical

City Kedainiai
Country Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
5,000	0	5,000	7,200	< 9 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	52 tons/yr
Sulfur dioxide	1 ton/yr	-	-	-
Nitrogen oxides	0.4 ton/yr	-	-	-

Company Profile

Kedainiai Chemical Plant, located about 100 km northwest of Vilnius, is one of the largest chemical plants in Lithuania. The company manufactures sulfuric acid, phosphoric acid, monoammonium phosphate (MAP) and aluminum fluoride. Intermediate and finished products are exported to Eastern and Western European countries and Japan. The plant employed 1,384 people in 1994.

Waste Minimization Project

The production processes at Kedainiai are supported by a thermoelectric power plant using four oil-fired boilers, each burning 50 tons per hour of fuel. The boilers generate steam to drive turbines for electricity and also provide steam and hot water for process requirements and domestic use. Utilities are distributed to the facility through an extensive network including over 10 km of steam, hot water, vacuum and air supply lines. Many of these supply lines are old and require continuous maintenance for repair of leaks. In the past, plant personnel conducted visual and audible inspections for leaks and conducted repairs when leaks were detected. However, many leaks went undetected due to inaccessibility of piping and high background noise levels in the process areas. Excessive steam and water losses resulted from undetected leaks in piping. In addition, vacuum and high pressure air leaks resulted in increased power demand and higher fuel consumption.

During the waste minimization project, alternative methods for leak detection were evaluated. It was determined that an ultrasonic leak detector could quickly locate steam, water and air leaks from a distance of up to 3 meters and could also detect vibrations from bearings that are misaligned or in need of repair. Use of the ultrasonic leak detector not only detects small leaks but also eliminates hazards associated with manual inspections of high pressure, high temperature lines. As a result of the project, plant personnel have been able to reduce losses from leaks in utility lines and reduce equipment maintenance costs. In addition, the facility reduced fuel consumption by 52 tons/year and emissions of sulfur dioxide and nitrogen oxides.

Equipment Ultraprobe 2,000 leak detecting system. Supplier - UE Systems, Elmsford, NY.
 Cost \$ 5,000 (by USAID)

Completion Date October 1994

**Process Improvement and Better Process Control at
 Jonava Plant Save Raw Materials and Reduce Emissions**

Company Joint Stock Company ACHEMA **City** Jonava
Industry Chemical **Country** Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
24,000	29,000	53,000	168,000	4 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Methane	-	-	-	488 tons/yr
Catalyst	-	-	-	8 %
Nitrogen oxides	16 tons/yr	-	-	-

Company Profile

Joint Stock Company ACHEMA located about 120 kilometers northwest of Vilnius, manufactures nitro fertilizers. Major products manufactured are ammonia, urea, ammonium nitrate, methanol, formalin, carbamide, formaldehyde, resins, nitric acid, and various types of fertilizers. ACHEMA employs about 2,200 people.

Waste Minimization Project

ACHEMA operates six nitric acid production units. Nitric acid is produced by burning ammonia in air across a catalyst bed to form nitrogen oxides (NO_x). These oxides are cooled and absorbed in water to form nitric acid. Regulatory laws limit the amount of NO_x emissions to the atmosphere. In order to reduce NO_x emissions into the environment, unabsorbed NO_x is heated and reacted with methane over a platinum catalyst to form nitrogen gas. In the past, the catalytic conversion of NO_x to nitrogen was maintained at temperatures higher than necessary to assure maximum conversion of oxides to nitrogen to meet regulatory guidelines. Reaction at higher temperatures increased methane consumption and reduced the life of the expensive catalyst.

During the waste minimization project, methods were investigated for reducing the reaction temperature to save methane and catalyst materials. It was determined that an on-line gas analyzer could be used to continuously measure the amount of NO in the stack gases. This information could be used by operators to maintain the catalytic conversion reaction at optimum levels, thereby reducing methane use and extending the life of the catalyst. To implement the project, a gas analyzer was installed which continuously and sequentially measures NO levels in the exit gases of the six production units. As a result of the project, the facility has improved process efficiency, saved raw materials, and reduced NO emissions.

Equipment

Stack emissions analyzer PF 41/PC 9531 Supplier - Rosemount Analytical Inc. La Habra, CA
 Cost \$53,000 (\$24,000 by USAID, \$29,000 by ACHEMA)

Completion Date

September 1995

Company Joint Stock Company Litoda
Industry Plastics

City Plunge
Country Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
1,390	0	1,390	1,710	10 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	7 tons/yr

Company Profile

Joint Stock Company Litoda located in northwest Lithuania is a large manufacturer of artificial leather. The artificial leather is used in the manufacturing of consumer goods such as luggage, handbags, gloves, and upholstery. Litoda's export market is limited to the Central and Eastern European countries. The plant has an annual production capacity of 20 million square meters of artificial leather and employs about 500 people.

Waste Minimization Project

At Litoda, artificial leather is produced by gluing and laminating PVC film with fabric or jersey on calendar rolls. After calendaring, the material is painted and dried. The paint contains about 90 percent dimethyl acetamide solvent. Most of this solvent is exhausted into the atmosphere during the drying operations. The regional environmental regulatory agency has identified about 1,400 m² of the plant property that is contaminated with organics emitted from the process. The property is also contaminated with oil from past operations. To meet regulatory requirements, Litoda must collect and treat rain water that falls on this property to remove oil and organics contamination. In the past, the rain water was collected and shipped offsite for treatment. This practice cost the plant about \$1,200 per year.

During the waste minimization project, it was determined that about 6 m³ of oil was present in the contaminated rain water. A decision was made to separate the oil from the contaminated water and use it as fuel in the boiler house. To implement the project, a belt-driven oil skimmer was installed on the water collection tank. In addition to savings realized in fuel oil recovery, the project also reduced the company's environmental fees and liabilities.

Equipment

Oil skimmer, Supplier - Abnaki Corp. Chagrin Falls, OH
 Cost \$1,390 (by USAID)

Completion Date

September 1995

Process Innovation and Better Process Control at

Company Joint Stock Company Litoda
Industry Plastics

City Plunge
Country Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
8,000	0	8,000	11,600	8 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Dimethyl acetamide	7.5 tons/yr	-	-	7.5 tons/yr

Company Profile

Joint Stock Company Litoda located in northwest Lithuania, is a large manufacturer of artificial leather. The artificial leather is used in the manufacturing of consumer goods such as luggage, handbags, gloves, and upholstery. Litoda's export market is limited to the Central and Eastern European countries. The plant has an annual production capacity of 20 million square meters of artificial leather and employs about 500 people.

Waste Minimization Project

Litoda operates six painting and finishing lines. The paint contains about 90 percent dimethyl acetamide solvent. Most of this solvent is exhausted into the atmosphere as the concentration of the solvent in the exhaust is too low to burn or recover without major capital expenditure.

During the waste minimization project, an investigation was undertaken to reduce the amount of solvent in the paint formulation. After laboratory tests and pilot runs, it was determined that the plant could reduce the solvent level in the paint by 1%. However, due to the strict product requirements and short processing time, precise control of the paint formulation became critical as the solvent content of the paint was reduced. Therefore, a fast and precise measurement technique was required to allow operators to control the paint formulation at precise levels. To accomplish this, a gas chromatograph (GC) was purchased and installed. The GC measures the solvent/dye ratio in the paint formulation and also measures organic levels in the exhaust gas. As a result of the project, the plant reduced the amount of organics emitted into the atmosphere by 7.5 tons/year. The project also reduced the amount of environmental fees paid by the plant.

Equipment

Gas chromatograph SRI model 8610 Supplier - Alltech Associates, Inc., Deerfield, IL
 Cost \$8,000 (by USAID)

Completion Date

September 1995

Company Joint Stock Company "Vilniaus Buitine Chemija" **City** Plunge
Industry Plastics **Country** Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
10,500	0	10,500	21,200	6 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	108 tons/yr
Sulfur dioxide	2 tons/yr	-	-	-
Nitrogen oxides	0.8 tons/yr	-	-	-

Company Profile

The Joint Stock Company Vilniaus Buitine Chemija located in Vilnius manufactures personal care products and household cleaners such as hair sprays, air fresheners, deodorants, car care products, detergents, and cleaners. The products are sold primarily in the domestic market. Main process lines at the plant are formulation, aluminum can extrusion and painting, and liquid paste and powder packaging and painting. The company employs about 650 people.

Waste Minimization Project

At Vilniaus Buitine Chemija, aluminum cans are painted inside and outside with solvent-based paints. Printing on plastic and metals containers is also done using solvent-based paints. The facility is subject to regulations governing solvent vapor concentrations in work areas. To assure compliance with these regulations in the past, the plant maintained higher than necessary levels of building exhaust rates. It was estimated that the number of air exchanges in the process area were about twice the frequency needed to meet the limits. High exhaust rates increased the amount of outside make up air drawn into the building. In colder weather, this make up air must be heated. As a result of excessive exhaust rates, energy was wasted for unnecessary make up air heating.

During the waste minimization project, methods for measuring concentrations of individual solvent vapors in the production area and for measuring the exhaust rates were investigated. It was determined that a gas chromatograph and an air velocity meter would allow the engineers to optimize the exhaust rates to meet the regulatory limits for each chemical. As a result of the project, air samples in the working area are collected in sample tubes and analyzed for individual chemical concentrations. The air velocity meter is used to optimize exhaust rates. The plant has realized a reduction in fuel consumption and is able to maintain a safer workplace. The project also reduced the amount of environmental fees paid by the plant.

Equipment

Model 8610 gas chromatograph and integrating microprocessor Supplier - Alltech Associates, Inc., Deerfield, IL
 Cost \$9,400 (by USAID)
 Portable air velocity meter Supplier - OMEGA International, Stamford, CT
 Cost \$1,100 (by USAID)

Completion Date

September 1995

Better Process Control at Plastics Plant Saves Energy and Reduces Air Emissions

Company AB Plasta Plastics Manufacturing Company **City** Vilnius
Industry Plastics **Country** Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
9,500	0	9,500	41,500	3 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Fuel oil	-	-	-	37 tons/yr
Polyethylene, other	-	-	-	160 tons/yr
Organics	12 tons/yr	-	-	-
Sulfur dioxide	0.74 tons/yr	-	-	-
Nitrogen oxides	0.3 tons/yr	-	-	-

Company Profile

AB Plasta Plastics Manufacturing Company produces polyethylene sheet bags and high density polyethylene (HDPE) products such as pipes, buckets, and other industrial and consumer products. The plant also operates a process that recycles plastic bags imported from Germany to manufacture plastic industrial and consumer products for nonsanitary use. Products are sold primarily to the domestic market and the former Soviet Union countries. Major operations at Plasta are plastic extrusion, molding, blowing, painting, and packing.

Waste Minimization Project

At AB Plasta Plastics, recycled plastic bags are manually sorted, washed, shredded, and thermoprocessed to produce polyethylene pallets. The thermoprocessing and extrusion of plastic bags are significant sources of odor and air pollution. Process emissions include formaldehyde, phenols, acetaldehyde, carbon monoxide, and styrene. These compounds are regulated in accordance with both indoor and ambient air quality standards. In the past, the extrusion process was adjusted based on nonquantitative indications of odor levels in the process area.

During the waste minimization project, it was determined that the ability to quantitatively measure individual airborne compounds would provide essential information to allow operators to make necessary temperature and pressure adjustments. Such adjustments would result in higher product yield and improved compliance with regulatory limits for fugitive emissions. To implement the project, a gas chromatograph was installed which measures concentration of individual organic compounds in the air samples. As a result of the project, the plant has increased its product yield by 2 percent, reduced its fuel oil consumption by 37 tons/year, and reduced consumption of raw materials by 160 tons/year. The project also reduced organic emissions from the facility by 12 tons/year.

Equipment Gas Chromatograph model 8610 GC and integrator. Supplier - Alltech Associates Inc. Deerfield, IL.
 Cost \$9,500

Completion Date September 1995

Air Process Control at Rubber Plant in Kaunas

Company Joint Stock Enterprise "INKARAS"
Industry Rubber

City Kaunas
Country Lithuania

Economic Benefits

Investment (\$)			Savings (\$/Year)	Payback Period
USAID	Company	Total		
9,500	0	9,500	13,220	< 9 months

Environmental Benefits

Material	Reductions in Environmental Releases			Raw Material Savings
	Air	Water	Land	
Organics	Yes ^(a)	-	-	Yes ^(a)

^(a) Actual estimates not available at this time

Company Profile

INKARAS is a large manufacturer of industrial and consumer rubber products. Industrial product lines include sheet and custom designed industrial gaskets and other products. Consumer product lines include athletic footwear and boots. In a separate product line the company also manufactures polyethylene syringes and intravenous systems. Rubber products are sold primarily in Lithuania and other Central and Eastern European countries. Syringes are sold to Western European countries as well. The plant employs about 1 200 people.

Waste Minimization Project

Finished rubber is made by mixing organic compounds and vulcanizing the mixed polymer at elevated temperatures either in molds or on rollers. The vulcanization process generates large amounts of organic vapor emissions most of which are exhausted into the atmosphere with some escaping into the process area. These compounds are regulated in accordance with both indoor and ambient air quality standards. In the past the exhaust systems became coated with vulcanization by-products and needed to be cleaned frequently.

During the waste minimization project it was determined that measurement of compounds in the exhaust gas would allow the facility to achieve higher yield while reducing emissions to the atmosphere. To implement the project a gas chromatograph (GC) was installed to measure concentrations of compounds in exhaust gases. As a result of the project operators are able to maintain the vulcanization process under optimum conditions thereby producing less vapors and reducing the labor costs associated with frequent cleaning and reconditioning of exhaust ducts and fans.

Equipment

Gas Chromatograph model 8610 GC and integrator Supplier Alltech Associates, Inc, Deerfield IL
 Cost \$9,500 (by USAID)

Completion Date

September 1995

**WEC Pollution Prevention Centers
in Estonia, Latvia and Lithuania**

PPC at Estonian Management Institute

Anne Randmer, Director
Sutiste 21, Room 253
Tallinn EE0034, Estonia
Phone +372-2-52-16-29
Fax +372-6-392-112
E-mail anne@emi.estnet.ee

PPC at Riga Business Advisory Service

Mrs Natalia Ladutko, Director
Perses Street 2-518
Riga, LV 1011, Latvia
Phone +371 782 8250
Fax +371 782 8251
E-mail natalia@lppc.org.lv

PPC at Kaunas University of Technology

Prof Dr Jurgis Staniskis, Director
Institute of Environmental Engineering
Donelaičio 20-307
3000 Kaunas, Lithuania
Phone +370 7-20 9372
Fax +370 7-22 1003
E-mail ppc.kaunas@apim.ktu.lt

